



March 2011

An era comes to an end



On Feb. 7th a long and proud Guard tradition of protecting resources and personnel came to end at the Niagara Falls Air Reserve Station. The 107th Airlift Wing's fulltime security operations mission concluded when Staff Sgt. Matthew Higgins completed his afternoon shift and turned in his weapon. Base security has been turned over to the 914th AW.

Inevitably as time marches on, personnel move on to new positions and promotions, our children grow to be adults, co-workers and friends retire and those who belong to the "Greatest Generation" become scarce, as those who remain enter their nineties.

On January 2nd, 2011 the nation lost a brother, comrade, leader, and war hero who epitomized the "Greatest Generation" and left behind a legacy that all Airmen can learn from and try their best to emulate. Maj. Dick Winters of Hershey, Pennsylvania, Commander of the WWII 506th Parachute Infantry Regiment, 101st Airborne Division led his men of Easy Company through enemy lines during the June 6th, 1944 D-Day Invasion, Operation Market Garden, the Battle of the Bulge, and later occupied Adolf Hitler's mountainside retreat, the Eagles Nest near Berchtesgaden in Germany. Along the way they also liberated the city of Eindhoven, The Netherlands, where I spent the majority of my last deployment in 2009.

Their story known by few until it was immortalized by the book "Band of Brothers", by Stephen E. Ambrose, and later recounted in the HBO mini-series produced by Tom Hanks and Steven Spielberg. I highly recommend both works because they are closely and exquisitely translated from Maj. Winter's personal memoirs and the mini-series also includes excerpts from modern day interviews of the original "Band of Brothers". These interviews clearly depict the lifelong unbreakable bond these men share with each other and those they left behind.

Maj. Winters entered the Army in 1941 as a private and earned his commission in 1942. Shortly afterward he volunteered to join a newly formed paratrooper unit and was one of the 148 out of 500 who graduated from the exhaustive course. Maj. Winters quickly garnered field promotions during the war due to his exemplary leadership skills and brilliant battle field heroics. He accomplished this and so much more throughout his life by following his ten leadership principles listed below and titled Leadership at the Point of the Bayonet.

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THUNDERBIRD

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Leader lines Continued from Page 2

1. Strive to be a leader of character, competence, and courage.
2. Lead from the front. Say, "Follow me!" and then lead the way.
3. Stay in top physical shape--physical stamina is the root of mental toughness.
4. Develop your team. If you know your people, are fair in setting realistic goals and expectations, and lead by example, you will develop teamwork.
5. Delegate responsibility to your subordinates and let them do their job. You can't do a good job if you don't have a chance to use your imagination and creativity.
6. Anticipate problems and prepare to overcome obstacles. Don't wait until you get to the top of the ridge and then make up your mind.
7. Remain humble. Don't worry about who receives the credit. Never let power or authority go to your head.
8. Take a moment of self-reflection. Look at yourself in the mirror every night and ask yourself if you did your best.
9. True satisfaction comes from getting the job done. The key to a successful leader is to earn respect--not because of rank or position, but because you are a leader of character.
10. Hang Tough!--Never, ever, give up.

These ten principles for success are strategies all Airmen regardless of rank can reference to guide their actions and decisions as they navigate through their career serving our nation in the military. Hopefully, they can help you find success while forming your own life long bonds. They certainly served US war hero Maj. Dick Winters as an inner compass and created a sense of loyalty amongst those who served with him. A wounded Floyd Talbot best summarized the overwhelming sense of loyalty shared by Easy Company in the following quote. "You are loved and will never be forgotten by any soldier that ever served under you; I would follow you into hell."

Take the time to see or read about the tragedies and heroics of the "Band of Brothers and also consider getting to know a veteran in your community, American Legion, or local VFW and listen to their story. You are sure to hear some amazing stories that unfortunately won't be immortalized by Stephen E. Ambrose, Tom Hanks, or Steven Spielberg.



The need for logistics transformation

By Chief William Gianiodis

In spite of tremendous challenges resulting from the combination of aging weapon systems and increasing demands from new and evolving tasking, the professional and committed Air Force Logistics community continues to meet mission requirements. However, it costs the Air Force nearly \$30 billion annually to carry out its logistics responsibilities.

In addition to the expense, the way Air Force Logistics operates is currently reactionary and stovepiped. Air Force “loggies” use hundreds of different legacy information systems, many that are unable to share data and information. These realities create numerous problems and drive huge inefficiencies — inefficiencies the Air Force can no longer afford.

Expeditionary Logistics for the 21st Century (eLog21) is a campaign with numerous initiatives that will fundamentally revolutionize the way the Air Force provides logistics support. Using the lessons learned by global commercial interests and similar initiatives of other services, eLog21 will offer vast improvements to effectiveness and costs; it represents an approach that cuts across stovepipes, eliminating burdensome processes and legacy systems Air Force-wide.

The Expeditionary Combat Support System (ECSS) is the cornerstone enabler for eLog21. ECSS will use an Enterprise Resource Planning (ERP) software solution, which coordinates all of a business’ information and processes, including logistics and supply chain processes, to create an enterprise-wide information system. This system will radically change end-to-end supply chain business processes and personnel roles. Standardized processes across the spectrum of the Air Force Logistics community will reduce the amount of training needed when a person moves from base to base. When implemented, ECSS will enable the Air Force to support the War fighter with a common logistics-operating picture that will replace hundreds of its legacy logistics information systems.

I have been assigned the Change Agent Coordinator (CAC) and I am the primary focal point for the implementation of ECSS. This will be completed in two separate phases; Phase One is for Material Management (affecting Logistics Readiness functions such as Supply and Transportation), and Phase Four for Aircraft Maintenance systems. We are scheduled to “go live” for phase one in July 2012. To help me accomplish this, I have assigned nine Change Agents in key areas involved in phase one. They are: Senior Master Sgt. Bridges, Master Sgt. Fritz, and Tech. Sgt. Chi from maintenance, Maj. Pelow from finance, Tech. Sgt. Carter from vehicle maintenance, Senior Airman Kara Schmidt from Com, and Senior Master Sgt. Girardo, Master Sgt. Shenefiel from Supply.

Get to know eLog21 and ECSS and stay informed by visiting web site www.ecss.wpafb.af.mil or contact one of the 107th Change Agents. “Think real time. Think Global. Think integrated. Think ECSS”



Chaplain Services

Catholic Mass

Saturday 4 p.m., Base Chapel

Protestant Worship

Saturday 4 p.m.,
Wing Conference Room, Building 901

The Rosary

Fridays prior to UTA at noon,
Wing Conference Room, Building 901
For service schedules of **Buddhist, Jewish,
Muslim, and Orthodox** communities, call
extension 2395.

If you need to see a chaplain, please call
Chaplain Services at extension 2395, or at
the numbers listed below. Chaplains are
always on call.

Catholic Chaplain

Lt. Col. James P. Jaeger
St. Mary's Church
32 E. Morris St.
Bath, NY 14810
Phone: (315) 597-4571

Protestant Chaplain

Maj. Jackie Ann Rose Kraft
Asbury United Methodist Church
3750 Millesport Highway
Getzville NY 14068
Office: (716) 688-8677
Home: (716) 625-6266

Capt. Keith A. Manry
Akron First United Methodist
7 Church St.
Akron, NY 14001
Office: (716) 542-2060
Home: (716) 542-9567

Remembering the four chaplains

By Chaplain Keith Manry

On January 23rd, 1943, the United States Army Transport Dorchester, with 902 servicemen left New York enroute to Greenland. On board that ship were four chaplains – a Jewish Rabbi, a Methodist Reverend, a Roman Catholic Priest, and a Reformed Church in America Reverend. All four were on their way to the European theater to report to their new assignments.

German U-boats were constantly patrolling the waters the Dorchester was traveling through putting the ship's captain at a constant state of alert. Several ships had already been sunk by these U-boats. While only 150 miles from its destination, the captain ordered the men to sleep in their clothing and keep life jackets on because of the danger. Tragically, many disregarded the order because of either the engine's heat or the fact that the life jackets were uncomfortable.

At 12:55am on the morning of February 3rd, an officer aboard the German submarine U-223 spotted the Dorchester through a periscope. The U-223 approached the convoy on the surface and fired three torpedoes. One of those torpedoes struck the starboard side of the ship just below the water line – one was all it took. The order was given to abandon ship and in less than 20 minutes the Dorchester would disappear beneath the icy waters never to be seen again.

In the midst of the chaos, a story of heroism, faith, and sacrifice arose that continues to inspire Airmen today. As men jumped into the sea, overcrowded lifeboats, and desperately tried to save their own lives, the four chaplains spread out among the soldiers, tried to calm their fear, tended to the wounded, and guided the disoriented. They offered prayers for the dying and encouragement for those who would live. Among the cries of terror the sound of the chaplains preaching courage could be heard.

As the ship sunk the chaplains found a locker full of life jackets and began distributing them. When there were more men than lifejackets, the chaplains removed theirs and gave them to four frightened young men.

One of the survivors said, "It was the finest thing I have seen or hope to see this side of heaven."

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Chaplain from Page 5

As the ship sunk, troops in nearby rafts and boats could see the four chaplains--arms linked bracing themselves against the slanting deck. Their voices could also be heard offering prayers. "Valor is a gift," Carl Sandburg once said. "Those having it never know for sure whether they have it until the test comes." That night the four chaplains on board the Dorchester passed life's ultimate test. They not only exhibited valor but they in the words of the Christian Scriptures showed the greatest love of all - to lay down one's life for a friend.

As we continue to answer the call of our nation may we serve with valor and sacrifice. And if the time should come when another's life is on the line may we be the first to step forward and allow another the gift of life.



107th JAG Officer Capt. Christopher Wisiewski is promoted to major by 107th Wing Commander Col. Jim McCready and 107th Executive Officer Lt. Col. Deanna Miller.



Interested in Volunteering to Deploy?

The LGRDX office receives numerous e-mails everyday seeking individuals to volunteer to fill positions across the globe. As you can imagine, the good ones go within hours. Although they are rare, we receive "help needed" e-mails for great locations like Hawaii along with those in the AOR. If you're interested in deploying and PICKING any deployment , this article is for you!

In order for you to volunteer for any of these positions, we must have pre-approvals all the way up through the Wing Commander. It's a simple task. First, contact your immediate supervisor and find out if you can go, when you can go, and for how long you can go. Once you have that information, you must contact your Unit Deployment Manager (UDM) from the list below. Your UDM will review your qualifications (job requirements, training, medical, etc) ensuring you have everything up to date. If your UDM finds you qualified to deploy, he/she will give you a "volunteer to deploy" approval request sheet.

Your UDM should then assist you in filling out the required information on the front of this request. At this time, your UDM should be able to sign off their approval block and you can then obtain your supervisor's signature. Your supervisor will see that the UDM did indeed sign you off as qualified and he/she will then sign your request. If approved by your supervisor, you will then seek approval from your Unit Commander. Your Unit Commander will review your request and give their direction on any limitations. Once you have Unit Commander approval, you're all set. Get this approval to our office (stop in or ask your UDM to send it to us).

Once we receive your worksheet, we'll send it to the Wing Commander for approval. Upon receipt of Wing CC approval, we'll forward an e-mail out informing all parties you have been approved and we'll insert your information on our 107th personnel deployment spreadsheet. \\107ARW-FS-03\Public\Share\08 - LGRDX\LINKS

Now you're set! We'll have your information and contact you if anything comes down that fits your desires. YOU ARE NOT COMMITTED to anything until you accept it. If a deployment is found that you agree to, you will then meet with your UDM to start the Out Processing requirements.

If you have any questions on this process, please contact your UDM or our office at ext. 2368/2369.

Continued on Page 8



Unit Deployment Managers

<u>Unit</u>	<u>UDM</u>	<u>Ext</u>	<u>Unit</u>	<u>UDM</u>	<u>Ext</u>
HQ	TSgt Kamholz	3413	OPS	MSgt Dixon	2555
	MSgt Clark	3457		SSgt Doherty	2511
MX	MSgt Rizzo	2504	MDG	MSgt Thomas	3238
	MSgt Weaver	2481		MSgt Mang	2517
LRS	MSgt Guiher	2496	MSG/	MSgt Lewis	2432
	TSgt McMahon	3017	FSS	SrA Boser	2430
	SSgt Higley	2490		MSgt Burnett	2528
	TSgt Dunlap	2580			
SFS	MSgt Folckemer	2447	CE	SMSgt Dixon	2527
	SSgt Goerss	2447		MSgt Wittlinger	2408
	SrA Rowswell	3255		MSgt Osalkowski	2403
COM	SMSgt Hirschfield	3270			
	TSgt Stegner	3270			
	MSgt Zastrow	2523			



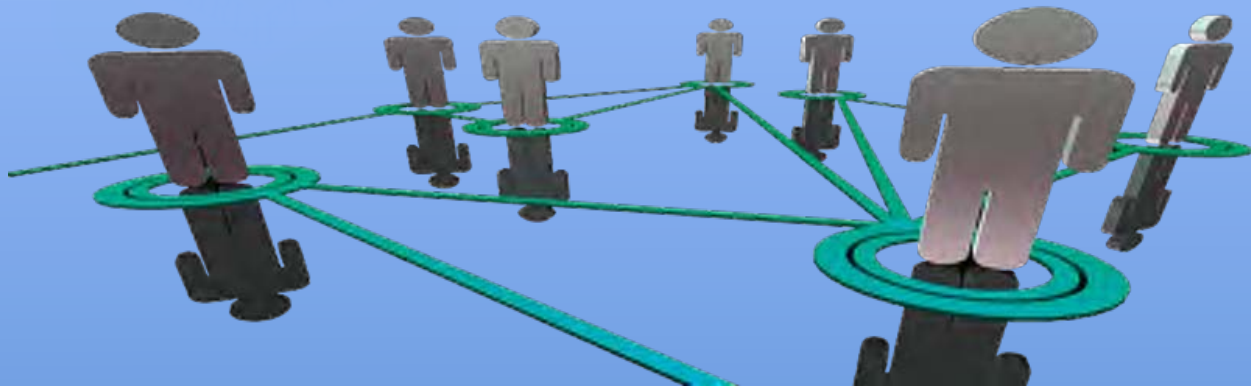


SOCIAL NETWORKING

SOCIAL NETWORKING SITES

Social networking sites (SNSs), like Facebook® and Twitter®, are great ways to connect with people, share information, and market products and services. However, these sites can also provide adversaries, such as terrorists, spies and criminals, with the critical information they need to disrupt your mission and harm you, your co-workers, or even your family members.

The more information adversaries can obtain, the more opportunities they have to cause damage at your expense. Practicing good operations security (OPSEC) will minimize the risks that come from participating in SNSs, and help you to recognize and protect your critical information..



CRITICAL INFORMATION

Your critical information is any information that you or your mission manager considers sensitive. Here are some examples:

- Names and photos of you, your family and co-workers;
- Usernames, passwords, computer and networking information;
- Job title, location, salary, grade, clearances;
- Operational, security, and logistical data;
- Mission capabilities or limitations;
- Schedules and travel itineraries;
- Social Security numbers, credit card, and banking information;
- Work or personal addresses and phone numbers; and,
- Interests, hobbies, likes, and dislikes.

COUNTERMEASURES

Follow computer security guidelines: Adversaries prefer to go after easy targets. Keep your computer security up-to-date and make yourself a hard target.

Never login from risky locations: Public SNSs generally do NOT have secure login available (HTTPS with the lock icon). If you login from a hotel, cyber-café, or airport hotspot, particularly ones in foreign countries, your name and password can be captured at any time.

Keep your password secure: Use different, strong passwords for each online account. Never give your password away.

Modify your search profile: Do a search for yourself and if too much data comes up, go to your settings and restrict your search profile.

Don't depend on the SNS for confidentiality: Even SNSs that aren't open and public by design can become so due to hacking, security errors, poor data management practices, and data brokering. In some cases, the site terms of service explicitly claim ownership of all your posted content.

Treat links and files carefully: Social engineers and hackers post links in comments and try to trick you into downloading an "update," "security patch," or "game."

Don't trust add-ons: Plugins, games, and applications are often written by other users, not the SNSs themselves. The authors can easily gain access to your data once you install them.

Don't post critical information: If you don't want it public, don't post it. Search engines and functions make it easy for adversaries to find what they're interested in. Once information is on the Internet, it is there forever.

Review your friends' profiles: The photos or information they post about you may be a problem.

Control "friend" access: Verify a "friend" request by phone or other means before allowing access. Group "friends" (e.g., real life, co-workers, strangers, etc.) and control access permissions based on the groups.





Did you know?

- A U.S. Government official on sensitive travel to Iraq created a security risk for himself and others by tweeting® his location and activities every few hours.
- A family on vacation kept friends up-to-date via online profiles; their home was burglarized while they were away.
- New computer viruses and trojans that successfully target information on SNSs are on the rise.
- Some foreign investors, including government and commercial entities known to be involved with organized criminal activity, own large stakes in certain SNSs.
- Information in SNS profiles has led to people losing job offers, getting fired, and even being arrested.
- SNSs have become a haven for identity thieves and con artists trying to use your information against you.
- Several kidnapping, rape and murder cases were linked to SNSs where the victims first connected with their attackers.
- Over 90,000 registered sex offenders were removed from one popular SNS... and those were the ones who used their real names.
- According to the Al Qaeda Handbook, terrorists search online for data about "Government personnel, officers, important personalities, and all matters related to them (residence, work place, times of leaving and returning, and children, places visited)."

Be Smart...
Be Safe...
Practice Good **OPSEC!**

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Welcome to the family



Airman Basic Courtney Greco, Medics



Senior Airman Robert Bittinger

CE



Airman 1st Class Daniel Callaghan

OPS



Welcome to the family



Senior Airman Aaron Deuel
LRS



Airman 1st Class Brandin Gause, CE is sworn in by Col. Jim McCready



Active Shooter Response Measures

When an Active Shooter is in Your Vicinity

1. Evacuate

- Evacuate if shooter is at your location
- Have an escape route & plan in mind
- Do not stop to render aid to victims
- Escape in the direction away from shooter
- Leave your belongings

2. Hide

- Hide in area out of shooter's view
- Lock exterior and interior doors
- Stay low to ground
- Block entry to hiding place with heavy furniture or equipment

3. Take Action

- As a last resort when your life is in imminent danger, attempt to incapacitate the active shooter
- Act with physical aggression & throw items at active shooter

When Police Arrive

- Remain calm & follow instructions
- Immediately raise hands & spread fingers
- Keep hands visible at all times
- Avoid making quick movements and do not hold on to officers
- Avoid screaming or yelling
- Evacuate as instructed w/o question until safely outside

Report to 911

- Location of Shooter and direction of movement
- Number of Shooters
- Shooter(s) description
- Number and type of weapons (and/or explosives)
- Number of potential victims

Building Number: _____

Facility Mgr: _____

Phone #: _____



107th LRS gets new command



Lt. Col. Kenneth Anderson (on right) took command of the 107th Airlift Wing's Logistics Readiness squadron in a ceremony held here on Feb. 13. The colonel previously held the position as LRS operations officer and replaces outgoing LRS Commander Lt. Col. Steven Hefferon, who now holds the position of 107th Comptroller Flight Commander. Passing the LRS guidon is 107th Mission Support Group Commander Col. Timothy Vaughan. (U.S. Air Force photo/Tech. Sgt. Justin Huett)



Awards and decorations



Senior Airman Kara Schmidt was awarded the Air Force Achievement Medal for her outstanding work performance. Lt. Col. Doug Hartley presented her the medal. (U.S. Air Force photo/Tech. Sgt. Justin Huett)

Master Sgt. Greg Fabbiano from the 107th AW Communications Flight was awarded both the Air Force Achievement Medal and the State of New York Medal for Merit for his dedication and outstanding work performance. Lt. Col. Doug Hartley presented his the medals. (U.S. Air Force photo/Tech. Sgt. Justin Huett)



Master Sgt. Chris Zastrow from the 107th AW Communications Flight was awarded both the State of New York Medal for Merit and the State of New York Conspicuous Service Star for his dedication and outstanding work performance. Lt. Col. Doug Hartley presented his the medals. (U.S. Air Force photo/Tech. Sgt. Justin Huett)





Airman 1st Class Philip Rott from the 107th AW Communications Flight is promoted to senior airman by Master Sgt. Joel Micoli (on left) and Lt. Col. Doug Hartley (on right). (U.S. Air Force photo/Tech. Sgt. Justin Huett)

**Report Possible
Terrorist Activity**
Call the New York State
Terrorism Tips Line
1-866-SAFE NYS
(1-866-723-3697)
All calls are toll free and will remain
strictly confidential.

