

Tape Subject Log

(rev. Sep.-09)

Conversation No. 849-1

Date: February 5, 1973 Time: 4:52 pm - 6:09 pm Location: Oval Office

The President met with George P. Shultz, Herbert Stein, Roy L. Ash, and John D. Ehrlichman; this recording began at an unknown time while the conversation was in progress.

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Child
      -Richard K. Moore [?]
Gun violence
      -Press
              -Race of assailant
                     -Impact
              -Relationship
Ash
      -Previous meeting
              -Appropriations Committee
              -George H. Mahon
                     -Fiscal responsibility
                            -Compared to President
                     -Deficit
                            -Tax increase
                                   -Necessity
              -Election
                     -Election promise
                            -Impact on policy
                                   -Voters
US economy
      -Meeting of the Quadriad
              -Timing
```

-Budget

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Conversation No. 849-1 (cont'd)

```
-William McChesney Martin, Jr.
       -Projections on inflation
              -Accuracy
-Budget
       -Cuts
       -Phase III
              -Arthur F. Burns
                     -International monetary solution
-Inflation
       -Martin
       -Arthur M. Okun
              -Economics
              -Social values
       -Martin's view
              -Speech
              -Money supply
       -Rate of inflation
```

-Ambitious goal to lower

Manolo Sanchez entered at an unknown time after 4:52 pm.

Refreshments

-Iced tea

Agriculture

- -Inflation rate
- -Effect on tariff reduction

Sanchez left at an unknown time before 6:09 pm.

- -Achievability
- -Increase in prices
 - -Food
- -Increase in production of wheat, con, soybeans
- -Annual rate
 - -Farm prices

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```
-Retail prices
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```
US economy
       -Phase III
              -Reporting
                     -Wage and price control
                     -Confusion
                     -Phase II
                            -Stock Market
                            -Labor
       -Budget
              -Cuts
       -Expenditures
       -Monetary supply
              -Burns
              -Federal Reserve
                     -Control
                     -Monetarists
                     -Monitoring
       -Credit crunch
              -Fears
              -Burns
              -Budget
              -Treasury Department
       -Shultz's statement
              -Effectiveness
              -Interest
              -Jawboning
                     -Banks
                     -Impact
                     -Prime rate
       -Shultz's statement
              -Jawboning
                     -Effective rate
       -Interest rates
       -banks
```

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Conversation No. 849-1 (cont'd)

- -Nervousness
- -Control
- -Internal Revenue Service [IRS]

Business attitudes

- -1960s
 - -Comparison with poor, blacks
 - -Dependence on government
- -Phase I, Phase II
 - -Labor battles
- -Phase III
- -Commitment to free enterprise
 - -Fear
- -Vietnam settlement
 - -Market fluctuations
 - -Benefits of peace
 - -Short term compared to long term
 - -Uncertainty
- -Dependence on government
 - -Business compared to black and poor
 - -Consciousness
 - -Realization by business
 - -Smaller businesses
 - -Government expenditures
 - -Effect of domestic programs
 - -Weaning
 - -Business compared to blacks and poor
 - -Principles
 - -Reaction by business
 - -Jobs
 - -Budget role
 - -Turnaround
 - -Wage and price role
 - -Resemblance to past policies
 - -Fear of downturn
 - -Forecast

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Conversation No. 849-1 (cont'd)

- -Budget
 - -Turnaround
 - -Policy
- -Phase III
 - -Concerns
 - -Close observers
 - -Confidence
- -Meeting with California Chamber of Congress
 - -Roger [surname unknown]
 - -Fred Harvey [?]
 - -View of controls
 - -Need for clarification of federal rules
 - -Operational business people compared to financial people
- -Stock market
 - -Interest rates
 - -Impact of international monetary fluctuations
 - -Impact of domestic economic fluctuations
- -Shultz's preferences
- -Burns's view
 - -Confidence
- -Investment
- -Stock market
- -Economic downturn
 - -Resources
 - -Rate of growth

Budget

- -Ehrlichman's interview with US News and World Reports
- -Henry M. ("Scoop") Jackson
 - -Social programs
 - -The administration's economic policy
 - -Full employment benefit
- -Economic growth
 - -Government spending
- -Jackson's interview on "Issues and Answers"
- -Economic worries

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-Balance
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- -Phase III
- -Congressional approval
- -Monetary policy
- -"Boom-bust"
- -Managing inflation
 - -Jackson
- -Effect
 - -Interest rates
 - -Money shortages
- -Phase III
 - -Chamber of Commerce meeting
 - -Number in attendance
- -Brookings Institution
- -American Enterprise Institute [AEI]
- -Acceptance of the administration's position
 - -Congress
 - -Budget
 - -Spending
 - -Public support
 - -economists
- -Congressional reaction
 - -Newspaper coverage
 - -Appropriations Committee
 - -News magazines coverage
 - -Legislation
 - -Veto

-Sustain "nose count"

- -President's veto list
 - -Congressional leaders
- -Phase III

Congressional relations

- -Testimony
 - -Stein

-Joint Economic Committee

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-Ash, Shultz
                     -Appropriations Committee
              -Amount of time
                     -Compared to other administrations
                     -Cabinet officers
Criticism of administration's economic policy
       -Shultz's view
              -Martin
              -Okun
              -The President's consideration
                     -Stein
       -Okun
              -Criticism
              -Meeting with Council of Economic Advisors
                     -Phase III
              -Inflation
                     -Yearly comparison
              -John F. Kennedy and Lyndon B. Johnson administrations
                     -Council of Economic Advisors Chairmen
                            -Okun, Gardner Ackley, Walter T. Heller
                                    -Support for Phase III
              -Priorities
                     -Social policy
       -Unidentified name
       -Okun
       -Martin
              -Predictions on expenditures
                     -Accuracy
       -Federal Reserve policy
              -Money supply
              -Burns
                     -Election impact
                            -Discount rates
                            -Inflation
              -Tighter money
```

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```
-Interest rates
                            -Burns
                                   -Dividends
       -Burns
              -Testimony
              -Statement
              -Testimony
                     -Predictions
                     -Support for Phase III
                     -Shultz
              -European trip
              -Testimony
                     -Impact of statement
                     -Meeting with the President
              -Meeting with the President
                     -Scheduling
                            -Stephen B. Bull
              -European situation
              -Testimony
              -Questions
              -Edward R. G. Heath
                     -Assessment of world trade
                            -European Economic Community [EEC]
                            -Anthony P. L. Barber
              -Hussein ibn Talal [Hussein, King of Jordan]
John T. Dunlop
       -Cost of Living Council [COLC]
              -Director
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-Confirmation

-Reactions

-Problems

-Senate

-Legal requirements
-Donald H. Rumsfeld

-House of Representatives

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Conversation No. 849-1 (cont'd)

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-NATO
-Swearing-in
-Comments on Phase III
-Precedent
-Recess

International economic issues
-Responses
-Marina Von N. Whitman
-Devaluation of dollar
-Industry sensitivity to dollar
-Compared to consumers
-Decisions
-trade
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-Talking paper

-Unity of message

-Wilbur D. Mills

-Russell B. Long

-George Meany

-Business groups

-Meany

-Meeting in Florida

American Federation of Labor-Congress of Industrial Organizations [AFL-CIO]

- -Executive Council meeting
 - -Shultz's attendance
 - -Peter J. Brennan
 - -Shultz's possible conversation with Meany
 - -Brennan's attendance
 - -Shultz's meeting with Brennan
 - -Transportation spokesman
 - -Brennan
- -William P. Rogers
 - -Conversation with Meany
 - -Golf
 - -Trade

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Conversation No. 849-1 (cont'd)

-Frank E. Fitzsimmons
-Executive Council meeting
-Foreign policy briefing
-Favorable response
-The President
-Scheduling
-Support for the President

Strikes

- -The President's conversation with Albert E. Sindlinger
 - -Avoidance of major strike
- -Bargaining situations
 - -General Electric [GE]
 - -Rubber [?]
 - -Teamsters
 - -Construction
 - -Auto workers
- -Labor-Management Advisory Committee
 - -Phase III
 - -Meetings
 - -Statement on wages
 - -Call for moderation

-GE

- -Meeting with Reginald H. Jones
- -Willie J. Usery's meeting with the union
 - -Negotiations

-Auto

-Compared to GE

- -Trucking
 - -Fitzsimmons
 - -Chicago local
 - -Phase II

James R. ("Jimmy") Hoffa's case

- -Fitzsimmons
- -News stories

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Conversation No. 849-1 (cont'd)

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-Union activity
              -Restrictions
              -Violations
              -Problem for Fitzsimmons
                     -Assertiveness
                     -Ehrlichman's help
              -The President's recollection of order
              -Fitzsimmons
                     -Brennan
                     -Charles W. Colson
      -Fitzsimmons
              -Cooperation with the administration
              -Hoffa's criticism
                     -Effect on Fitzsimmon's relationship with the administration
                            -Chicago local
              -Meeting with the President
              -Cooperation
Strikes
      -Sindlinger's comments
      -Collective bargaining
              -Avoidance
      -Labor-Management Advisory Committee
              -Commission on Industrial Peace
      -Commission on Industrial Peace
              -Membership
                     -James D. Hodgson
                     -Arthur Goldberg
                            -Letter to the President
                                   -Vietnam
                            -Court appointment
```

-Labor-Management Advisory Committee

-Core

-Transportation

-Cesar Chavez

-Farm labor

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Conversation No. 849-1 (cont'd)

-Fitzsimmons

-Business with growers

Economic advisers

- -Future meeting
- -News summaries
- -Policy premises
 - -Steadfastness
- -Successes
 - -Stein
 - -Shultz
 - -COLC
 - -Wage and Price Commission
- -Predictions
 - -Phase II
 - -Economic record
 - -Uncertainty
- -Strengths
 - -Associations with groups
 - -Speeches [?]
- -Confidence
 - -Stock Market
 - -Compared to rest of US

Business Council

- -Support for the President
 - -1972 election
- -Harry S. Dent
 - -Address to Council
 - -Foreign policy
 - -Ehrlichman
 - -Stein, Ash, Shultz
- -Announcement of Phase III
 - -Wage & price controls
 - -Business leaders meeting with Shultz [?]
- -Access to the President

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-David Packard [?]
       -Dent's role
       -International trade
       -Dinner speeches
              -Phase III
       -Board of Directors
The Administration's economic record
       -Economic advisers
       -International trade
              -Heath
              -Great Britain
              -Japan
              -trade bill
                     -Burke-Hartke Bill
       -Theory compared to action
       -Balance of payments
       -Heath's opinion
       -Japan
              -Inflation
       -US Dollar
              -West Germany
                     -Controls
              -Japan
                     -Deputy Secretary
              -Multinational corporations
                     -Pittsburgh company
       -Turmoil
       -Package
              -Burns's view
       -Meeting
              -Rogers
       -US policy
              -Steadfastness
       -Statistics
              -Trade and prices
```

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-Importance
-Prices
       -Rises
              -Public relations
       -Phase II
       -Trade
-Trade
       -Psychology
       -Legislation
              -Strength
              -Presentation
              -Flooding the markets [Anti-Dumping?]
                     -Safeguards
                     -Projectionism
                     -Public relations
-Psychology
       -Change perceptions
              -Compared to full employment budget concept
              -Balance of payments
              -Facet of international business
       -Stein
              -Deficit
              -US Dollar
              -"Benign neglect"
              -Full employment budget compared to Actual Budget
              -Stein's view
                     -Brookings Institution
                     -President's view
              -Inflation
              -Compared to 1968
-Release of figures
       -Timing
       -Trade balance
       -Turbulence in markets
              -Food prices
```

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Conversation No. 849-1 (cont'd)

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The President's schedule
The President's economic advisers
       -Teamwork
              -Qualifications
                     -Ash
                            -Compared to Caspar W. ("Cap") Weinberger
                            -International business background
                     -Shultz
                     -Stein
              -Candor
              -Advice for the President
                     -Meetings with the President
                            -Ehrlichman
                            -Frequency
       -Congressional relations
              -William Proxmire
Trade
       -Speeches by the President and Shultz
              -International Monetary Fund [IMF] meeting
              -Strategy
                     -Implementation
                     -Connection between trade and monetary situation
                     -Policy continuity
       -Speech
              -Anti-Dumping
              -Politics
              -Free trade
Ash
       -Hours of work
              -Private sector
```

The President's schedule

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Shultz, Stein, Ash and Ehrlichman left at 6:09 pm.

Conversation No. 849-2

Date: February 5, 1973

Time: Unknown between 6:09 pm and 6:15 pm

Location: Oval Office

The President met with unknown people.

The President's coat

Expression of thanks

The unknown people left at an unknown time before 6:15 pm.

Conversation No. 849-3

Date: February 5, 1973

Time: Unknown between 6:09 pm and 6:15 pm

Location: Oval Office

Julie Nixon Eisenhower talked with the President.

[Begin segment reviewed under deed of gift]

Schedule

-Dinner

-Meeting in Oval Office

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[End segment reviewed under deed of gift] ***********************************
Conversation No. 849-4
Date: February 5, 1973 Time: Between 6:15 pm and 6:24 pm Location: Oval Office
The President met with Julie Nixon Eisenhower.

BEGIN WITHDRAWN ITEM NO. 1 [PERSONAL RETURNABLE] [DURATION: 8m 3s]
END WITHDRAWN ITEM NO. 1
[End segment reviewed under deed of gift] ***********************************
The President and Julie Nixon Eisenhower left at 6:24 pm.

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Conversation No. 849-5

Date: February 5, 1973

Time: Unknown after 6:24 pm

Location: Oval Office

Manolo Sanchez and unknown people met.

Goodnight

Departures

This recording was cut off at an unknown time after 6:24 pm.