# On the Road: U.S. Automotive Parts Industry Annual Assessment 



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## Executive Summary

## Domestic Trends

The big story of 2009 was the survivability of an automotive industry hit hard by the global economic recession. Automotive parts suppliers continued to experience heavy debt and overcapacity aggravated by production cuts by automakers, especially the Detroit 3 (Ford Motor Company \{Ford\}, General Motors \{GM\}, and Chrysler). Industry analysts reported that over 50 suppliers filed for Chapter 11 protection in 2009 and up to 200 suppliers were liquidated. The number of bankruptcies in the automotive parts industry may level off in 2010, but the next couple years will remain very difficult for suppliers. Suppliers managed to survive 2009 by rationalizing capacity and production. In previous years the industry breakeven point was typically estimated to be 10.5 million units in North America, but given their resourcefulness in times of duress, suppliers were able to get the breakeven point down to 9.5 million units toward the end of 2009. In fact, some leaner, more efficient suppliers actually saw a small profit in 2009.

The Detroit 3 continued to lose U.S. market share to U.S.-affiliates of foreign-based manufacturers and imports in 2009. The Detroit 3 fell below the 50 percent market share in 2008. Many U.S. parts suppliers are dependent on the Detroit 3 whose purchases traditionally account for nearly three of every four U.S. original equipment sales. ${ }^{1}$ U.S. suppliers also find it difficult to enter transplant automakers’ supply chains, in part because transplants have long-established relationships with home-market (foreign) suppliers and have had foreign suppliers co-locate nearby their U.S. operations. Where this hasn't occurred, most have already established long-term relationships with other U.S. suppliers.

## International

U.S. automotive parts exports declined 25.7 percent to $\$ 42.7$ billion in 2009 compared to $\$ 57.5$ billion in 2008. Most of the exports ( 84 percent) went to Canada, Mexico, European Union $15^{2}$ (EU-15), and Japan in 2009. Automotive parts imports were $\$ 63$ billion in 2009, down 30.5 percent from $\$ 90.6$ billion in 2008. Mexico, Canada, Japan, Germany, and China combined accounted for $\$ 49.8$ billion, or 79 percent of total U.S. imports of automotive parts. Specifically, imports from China fell 17.8 percent from 2008 to $\$ 7.4$ billion in 2009. The overall U.S. automotive parts trade deficit of $\$ 20.3$ billion, down nearly 40 percent from 2008 levels.

## Outlook

The entire automotive industry suffered as a result of the global economic recession in 2009. As vehicle production and sales declined, parts production and sales concurrently decreased because most parts are destined for new vehicle production. The value of automotive parts production declined deeper than total vehicle sales because consumers also shifted from high-content trucks and SUVs to lower-content passenger cars. Industry analysts suggest that U.S. sales of vehicles will increase slightly to between 11.2

[^0]million to 12.4 million units in 2010. Still, automotive parts suppliers and automakers face another couple difficult years and most analysts don't see the automotive market improving significantly until 2012.
" [W]e'd dig the whole world with a car like this because, man, the road must eventually lead to the whole world." - Jack Kerouac, On the Road.

## Introduction

Automotive parts consumption is directly linked to the demand for new vehicles, since roughly 70 percent of U.S. automotive parts production is for Original Equipment (OE) products. The remaining 30 percent is for repair and modification (aftermarket). If vehicle production goes down, automotive parts production and sales follow. Last year was a difficult year for U.S.-based automakers, as the economy struggled to emerge from a recession and consumers reduced their spending on vehicles. General Motors, Ford, and Chrysler continued to lose U.S. market share to other automakers, but even foreign transplant automakers had a difficult year due to the falling market. Suppliers faced added hardships of reduced orders as vehicle production was cut by automakers starting roughly in September 2008. Industry analysts estimated that suppliers were running at only about 55 percent capacity in 2009, which was about the breakeven point for many. Suppliers were able to rationalize capacity by dropping the breakeven point from 10.5 million units in North America in May 2009 to about 9.5 million units in September 2009.

The impact of the recession and decreased automotive sales that began in late 2008 had vehicle makers making drastic cut-backs, job reductions, and restructuring. Automakers delayed payments to suppliers, while suppliers, struggling to meet their own financial obligations, found little help from the credit markets. Chrysler and GM requested billions from the Federal Government to stay afloat. The loss of one of these automakers would have hurt the U.S. economy further and would have been disastrous to automakers and the automotive supply chain. The supply chain is interwoven with many suppliers serving several automakers and OE suppliers. For example, over 51 percent of Ford's suppliers also supply GM.

Following years of contraction and a generally difficult business climate for automotive parts producers, suppliers continued to fail with about 50 new automotive supplier bankruptcies and up to 200 liquidations reported in 2009. Production increased at the end of the 2009 because of the need to replenish inventories after the Federal Cash-forClunkers program and the launch of 2010 models. GM increased production while Chrysler resumed production after emerging from bankruptcy. The increase in production at end of 2009 along with cost-cutting measures allowed many suppliers to survive and in some cases turn a profit.

Industry analysts predict that the automotive market will improve in 2010, but that it will be years, if ever, before the automotive industry returns to levels of the past decade. Industry analysts forecast that the retail market for vehicles will go up about 1 million units and there are indications more credit will be available in 2010.

## Automotive Parts Sector Definitions

Automotive parts are defined as either Original Equipment (OE), or aftermarket parts. Original equipment parts that are used in the assembly of a new motor vehicle (automobile, light truck, or truck) or are purchased by the manufacturer for its service network are referred to as Original Equipment Service (OES) parts. Suppliers of OE parts are broken into three levels. The first level is "Tier 1" suppliers who sell finished components directly to the vehicle manufacturer. The next level is "Tier 2" suppliers who sell parts and materials for the finished components to the Tier 1 suppliers. The third level is "Tier 3" suppliers who supply raw materials to any of the above suppliers or directly to vehicle assemblers. There is often overlap between the tiers. Original equipment production accounts for an estimated two-thirds to three-fourths of the total automotive parts production.

Aftermarket parts are divided into two categories: replacement parts and accessories. Replacement parts are automotive parts built or remanufactured to replace OE parts as they become worn or damaged. Accessories are parts made for comfort, convenience, performance, safety, or customization, and are designed for add-on after the original assembly of the motor vehicle.

## Overview of Industry Market Conditions

The U.S. auto industry is a key component of the nation's manufacturing base. In a typical year, it accounts for about five percent of GDP and 16 percent of all durable goods shipments. The automotive industry, including the automakers and automotive parts sectors, accounted for about 666,300 domestic employees in 2009, a decline of 24 percent from 875,500 in 2008, ${ }^{3}$ and accounted for 5.6 percent of all manufacturing employees. The Center for Automotive Research found that the automotive parts sector indirectly contributed to 4.5 million jobs nationwide in $2004 .{ }^{4}$

While trying to work more collaboratively with suppliers, automakers put pressure on them by seeking price concessions and tasking their suppliers to take on more research, design and manufacturing responsibilities, and by absorbing the higher costs for their inputs. Suppliers that survived 2009 have slashed costs by cutting capacity, laying off workers, and restructuring financially. The Original Equipment Suppliers Association (OESA) reported that the automotive supply sector was operating at about 55 percent capacity utilization. This is an improvement over the 45 percent capacity utilization in early 2009, but far from the 80 percent historically needed for profitability. ${ }^{5}$

[^1]Pressure is further exacerbated by global competition in the parts industry. As Japanese, German, and Korean-based vehicle manufacturers gain shares of the U.S. market, they maintain relationships with their traditional supplier base. Many of those home market suppliers have been creating or expanding "transplant" capacity in the United States to meet their traditional automaker's production needs. At the same time those transplant suppliers are aggressively seeking business from the Detroit 3. In addition, suppliers in many lower cost markets are improving their quality and becoming capable of supplying even greater shares of U.S. demand from abroad. The Detroit 3 have also advocated that U.S.-based suppliers move production to lower cost countries or risk losing future contracts.

To survive, many domestic parts manufacturers are adapting to these numerous challenges. Some suppliers are willingly taking on the new responsibilities offered to them by the automakers. Some have transformed themselves into "Tier One-Half systems integrators," that engineer and build complete modules (for example, an entire interior, 4-corner suspension sets, or an entire rolling chassis) and assume both product design and development responsibilities, and down stream supply chain management functions previously undertaken by the automakers.

Due to shifting and then declining demand for vehicles, automakers have been dramatically cutting production. The impact upon suppliers when an automaker sharply curtails operations can be severe. It takes many months and significant resources to win business from vehicle assemblers or from the major "Tier 1" suppliers. Most U.S. suppliers are ill-situated to withstand major disruptions to their sales.

Dramatic growth in China and other Asian economies (i.e., India), has also led to increased costs for critical raw materials. Examples of some of the raw material price increases by July 2008, include plastic resins (up 45 percent since January 2007), rubber for tires (up 20 percent since May 2008), oil for petrochemical feedstock (up 43 percent since early January 2008), and steel for bodies, frames and bumpers (up nearly 100 percent since December 2007). Demand in the developing world, primarily China, has been a major driver behind increasing raw materials and energy commodity prices.

However, as automakers and other manufacturing industries cut back worldwide in the later part of 2008 and into 2009, the demand for many raw materials has decreased, leading to moderate price declines. Steel prices were high due to strained capacity and dramatic industrial growth in the developing world, but around June 2008 the bidding war eased and the prices started going down. The price of hot-dipped galvanized steel used in vehicle bodies, peaked at $\$ 1,303$ per ton in June 2008 and dropped 11.7 percent by October 2008, but still cost nearly twice as much as it did in January 2008. Prices for materials and energy commodities saw some increases late in 2009 because of an improved outlook for world economic growth, strong import demand from China, and the weakness of the U.S. dollar. Steel prices jumped in the fourth quarter of 2009 partly because of rising automotive demand following the Cash-for-Clunkers program. The
spot price for hot-rolled band used for vehicle body panels was around $\$ 559$ per ton in October 2009, up from \$381 in June 2009. ${ }^{6}$

Financial pressures from raw material prices have been affecting ties between suppliers and automakers, and between higher tier suppliers and their lower tier suppliers. Automakers are increasingly allowing material cost pass-throughs from suppliers, usually on a case-by-case basis, if the supplier can prove extraordinary pressures because of raw material costs and demonstrate efforts to keep costs down. Nonetheless, sometimes automakers and suppliers rely on the courts to enforce their price agreements. Dana Holding Corp., which emerged from Chapter 11 in 2008, asked the courts to enforce an agreement with Chrysler to establish a "mutually rewarding supply agreement." Johnson Controls Inc. filed suit against three of its suppliers that threatened to withhold shipments if they were unable to raise prices to compensate for the cost of steel.

Many analysts and industry members expect the North American industry restructuring to continue into 2011, so the pressures driving industry consolidation will remain for some time. Industry analysts predict that at least 500 of the remaining 5,000 or so U.S. automotive suppliers will fail in the next few years. ${ }^{7}$ The continued pressure is forcing automotive suppliers to seek work in alternative fields including military, space and wind energy. While many have not been able to find sufficient work to keep their doors open, the increasing diversification of those successful combined with an improving automotive market, lower or steady raw materials costs and improved fundamentals at GM, Ford, and Chrysler should help to slow market share loss. It is an industry consolidation that has cut the number of U.S. automotive suppliers by roughly one half since 2000 and about five sixths since 1990.

The pressure for consolidation may decline but it will not end. Improving production efficiency alone will continue to require fewer producers for the same level of industrial output. Either unit sales will have to continually rise to accept the added output or the pressure to combine or reduce suppliers will exist. Chinese and Indian-based automotive manufacturers will also contest for U.S. market share as will parts makers from these markets. Any share they gain will come at the expense of current market participants. The pressure for consolidation will be particularly acute for companies competing in commodity markets without technical advantages or intellectual property to provide them with pricing relief against their peers.

## Economic Indicators

Historically, the automotive sector closely tracks general economic indicators, in part because the automotive sector is a major component of these indicators (Charts 1 and 2). The United States was officially in a recession in 2009. Although the recession officially ended in July/August 2009, the U.S. economy remained weak. With the economy depressed, consumers and businesses cut vehicle purchasing. Likewise, suppliers and

[^2]automakers have been finding it difficult to secure the capital needed to purchase materials and finance sales.

Total U.S. production of light vehicles was 5.6 million units in 2009, a decline of 34 percent from the already reduced levels of 2008. The record high production of light vehicles was in 1999 with 12.6 million units. Production increased slightly at the end of 2009, following the government's Cash-for-Clunkers program. The slight production increase boded well for 2010, and industry sales forecasts for 2010 predict an increase to somewhere between 11.2-12.4 million units, up from 10.4 million in 2009.

Trends in the automotive parts industry follow the motor vehicle industry. There is a perception that in periods of downturn in the motor vehicle sector, lost OE automotive parts production and sales will be offset somewhat by aftermarket sales as demand for replacement parts for vehicles increases. On the other hand, some industry analysts suggest that this relationship is not always correct, as consumers will also tend to delay all but essential repairs during a recession particularly deep recessions like this past year. The aftermarket was fairly flat in 2009, but fared better than the OE market. The durability of parts has increased over time which results in less need for repairs. This trend has been heightened by increased imports of aftermarket parts including many counterfeits from low cost countries further eroding the aftermarket for U.S.-based OE producers. Therefore, declines in OE parts production and sales may no longer be substantially offset by increases in the demand for aftermarket parts.

According to the most recent Economic Census (with the latest data available through 2007), auto parts industry shipments were $\$ 213$ billion, accounting for about 4 percent of the total U.S. manufacturing shipments (Tables 1 and 2). This is one of the highest shares of any single U.S. industrial sector. Industry employment in 2007 accounted for 4.7 percent of total manufacturing employment. The U.S. automotive parts industry was also one of the largest U.S. exporters, accounting for four percent of total U.S. goods exports in 2009 (Table 3).

The Original Equipment Suppliers Association (OESA) estimated that the worldwide market for OE automotive parts decreased to $\$ 695$ billion in 2009 (Table 4). The North American market accounted for $\$ 119$ billion, or 17 percent of the global demand. The North American parts content of vehicles was estimated to be $\$ 13,900^{8}$. OESA also estimated that in 2009 Europe accounted for \$204 billion worth of OE parts; China \$123 billion; and Japan and Korea $\$ 136$ billion.

## Domestic Market

DesRosiers, an automotive consulting firm, reported that the U.S. market for OE and aftermarket automotive parts dropped 13.8 percent in 2008 to $\$ 210$ billion, from $\$ 243.7$ billion in 2007 (Table 5, Charts 3 and 4). ${ }^{9}$ The amount of OE and aftermarket parts supplied from U.S. based suppliers dropped 15.5 percent to $\$ 140.3$ billion in 2008 from

[^3]$\$ 166.3$ billion in 2007. U.S. based suppliers accounted for 66.8 percent of the U.S. parts market. Market share of U.S. based suppliers has been declining since 1998 when they accounted for 81 percent of the market.

## Original Equipment (OE) Sector

The U.S. demand for OE parts, including heavy duty truck parts, was estimated to be $\$ 139.4$ billion in $2008^{10}$ (Table 5 and Charts 5, 6, 7). This is a decrease of 20.5 percent from the $\$ 175.3$ billion in 2007. The OE parts market also decreased 19.2 percent in Canada in 2008 to $\$ 36.7$ billion, but increased slightly ( 3.4 percent) in Mexico to $\$ 35.9$ billion. The North American OE parts market was down 34.3 percent from $\$ 222.9$ billion in 2008 to $\$ 146.5$ billion in 2009. ${ }^{11}$

Globally, the top 100 OE suppliers recorded $\$ 588$ billion in sales in 2008, a decrease of four percent from $\$ 612.52$ billion in sales they had in 2007 (Table 7, Charts 8 and 9). The top 10 global OE suppliers saw a seven percent decrease in sales to $\$ 217.5$ billion in 2008 down from their sales of $\$ 233.9$ billion in 2007. Robert Bosch Gmbh had worldwide OE sales of $\$ 33.9$ billion. Delphi was down 19 percent from 2007, with $\$ 18.1$ billion in OE sales. Only three U.S. suppliers were among the top 10 global OE suppliers in 2008: Johnson Controls, Delphi, and TRW. Most suppliers saw sales drop in 2008, especially those closely tied to General Motors and Chrysler, and those producing for light trucks, as light truck sales fell more dramatically than passenger cars. European suppliers were not hit as hard in 2008 because the collapse of the European auto market came later than in North America and Japan.

Growth for the majority of suppliers dependent mainly upon mature markets has stalled according to an analysis by PriceWaterhouseCoopers. ${ }^{12}$ The analysis observed that suppliers "strategically entering emerging markets to improve both their cost position and diversify away from traditional customers have tended to generate above average operating income growth despite strong home market headwinds."

Because of the 34 percent decline in vehicle production, original equipment parts experienced a similar decrease in sales volume in 2009. However, analysts noted that OE sales by value were down even more because of a shift from higher-content value SUVs to lower-content value small passenger cars. Original equipment parts demand in 2009 was down to lows not seen since 1993 ( $\$ 164$ billion) in current dollars, or if the market demand is adjusted for inflation in constant dollars not seen since the 1950's. ${ }^{13}$

In addition to the challenges of high raw material costs and shifting or declining market demand, competition was also growing as foreign suppliers opened shop in North America. An estimated 800-1,000 suppliers from overseas built plants in North America

[^4]in the past 20 years, creating a mass global "localization" of the supplier sector. ${ }^{14}$ Some foreign suppliers, especially European companies, that expanded businesses in North America to supply their Detroit 3 customers, are also trying to move away from Detroit 3 business to Asian automakers. However, Japanese suppliers are not immune either. Suppliers in North America all face competition, declining market share, historically high material costs, and demanding customers, although the foreign suppliers face fewer legacy costs and so tend to operate more efficiently than their U.S. counterparts.

North American parts supplied by transplant suppliers in North America had increased from about 10 percent to over 30 percent between 1997-2007. ${ }^{15}$ According to Automotive News, in 2004, foreign-affiliated suppliers produced 33.1 percent of OE parts sold in North America, up from 27.5 percent in 2001 (Table 5, Charts 3 and 4). ${ }^{16}$ Foreign-affiliated suppliers made significant inroads into the U.S. market through acquisitions, sales to transplant automakers, and sales to the Detroit 3. Moreover, transplant vehicle production in the United States grew significantly, from only 2.6 million light vehicles in 1999 to just over 4 million units in 2007. However, the economic recession and decline in vehicle production also hit the transplant automakers, returning them to 1999 levels of about 2.6 million vehicles produced in the United States in 2009.

The Detroit 3 have continued to purchase more foreign-based supplier components. For example, Siemens, a German supplier, which had no share of audio systems in North America in 2003, had grown to 25 percent share by 2005. Also, Denso Corporation, the third largest supplier in the world, reported that its sales to the Detroit 3 were rising and that the North America market represented about 40 percent of its total sales, while Toyota accounted for another 40 percent of Denso's business in North America. ${ }^{17}$ In August 2008, Chrysler named Denso Corporation as its first "Supplier of Choice." This means Denso is the default supplier with whom other suppliers must compete to win contracts and Denso will not have to compete to keep current orders.

The effect of the foreign-based suppliers' increased production within the North American market is also affecting the North American content of vehicles. In fact, some Japanese vehicles, such as the Toyota Sienna had a 90 percent U.S. and Canadian component content, while traditional American vehicles, such as the Chevrolet Suburban, Ford Mustang and Jeep Grand Cherokee have between 61-72 percent U.S. and Canadian content.

[^5]
## Aftermarket

The combination of lower gasoline prices, easing cutbacks in miles driven, and expectations of lower new vehicle sales has the potential to increase aftermarket sales in the near to intermediate term. The aftermarket experienced a sales boom after 1,160 dealerships closed in 2009. It was estimated that more than $\$ 7$ billion in 2009 parts and services would be redirected to independent service outlets and auto parts stores and nonOE auto parts distributors as dealers closed shop. ${ }^{18}$ Independent garages employed an estimated 332,262 individuals. It is estimated that 70 percent ( 176 million) of out-ofwarranty vehicles are repaired at independent shops.

The perception that a weak economy favors the aftermarket appears to be holding for the short-term. Cost-awareness amongst automobile consumers have lead many to invest in servicing and repairs of their vehicles rather than purchasing a new one because of the effect of the weakened global economy. The aftermarket (parts and services) is estimated to be a nearly $\$ 200$ billion industry and has benefited as consumers defer new vehicle purchases because of uncertainty about their jobs, housing market, and availability of disposable income. Still, even the aftermarket is not immune to the state of the economy.

While the recession boosted the aftermarket's financial viability in the short-term, not all long-term indicators are promising. Mergers and acquisition activity in the aftermarket was down in 2008 because of tight credit markets and diminishment in earnings and revenue in the industry. Recent merger and acquisition activity was centered on "distressed deals," where companies sell or merge because of desperation rather than growth potential.

There are two primary models used in determining the size of the aftermarket. The "Survey Cost Method" involves using the number of vehicles on the road for each model year and multiplying by a survey-derived estimate of service and repair dollars spent on vehicles by model year. This method is used by many industry analysts and consultants. Another model is the "Joint Industry Channel Forecasting Model" which uses an econometric model that incorporates census data, vehicles in operation by model year and vehicle type, survey derived estimates of maintenance and repair activity and current economic conditions. This method was developed in 2002 by DRI-WEFA as a joint project of Motor Equipment and Manufacturers Association and the Automotive Aftermarket Industry Association (AAIA). In 2007, AAIA, Automotive Aftermarket Suppliers Association, ${ }^{19}$, and the Specialty Equipment Market Association had Global Insight (formerly DRI-WEFA) update the model. ${ }^{20}$ Using the Survey Cost Method (Table 6), the size of the U.S. automotive aftermarket including the service sector was \$187.3 billion in 2008, down slightly from 2007.

Focusing solely on the parts portion of the market, the North American aftermarket parts sector was worth $\$ 80.3$ billion in 2009 in wholesale dollars, up slightly ( 0.9 percent) from

[^6]2008. ${ }^{21}$ The aftermarket in North America has shown a slow, but steady increase since 2000 when the market was $\$ 62.4$ billion.

The automotive aftermarket sector does not encounter the same price and cost cut pressures from automakers that the OE supply chain faces, but the sector is still affected by the overall state of the economy. Factors influencing the health of the aftermarket sector industry include: the number of vehicles reaching prime aftermarket age (about 8 years); the cost of fuel; the amount of unperformed maintenance; and the ability to get or keep used cars in circulation. In 1996, there were a total of 198 million vehicles in operation in the United States. By 2007, that number had grown to over 241 and more vehicles "came of age" needing more repairs. In the longer term, the number of cars sold was only 10.3 million in 2009, down from 17 million a few years ago, which means in the aftermarket's sweet spot of 5-7 years, there will eventually be fewer cars needing service. The aftermarket is also experiencing a shift from Do-It-Yourself (DIY) to Do-It-For-Me (DIFM) consumers as vehicles become more complex and baby boomers age, however this has little effect on the parts sold.

There were fewer new cars bought ( 10.3 million vehicles) in 2009 than were scrapped ( 14 million vehicles), resulting in 246 million vehicles on the road, four million fewer than in $2008 .^{22}$ The average vehicle age increased to 10.6 years for all cars and light trucks up from 10.2 years in 2007. ${ }^{23}$ In 2007, the percentage of cars 11 years old or older was 41.3 percent compared with 40.9 percent in 2006. ${ }^{24}$ For trucks the percentage was 29.5 percent in 2007, and 29.2 percent in 2006. The older fleet reflects improved overall vehicle durability. Despite improved durability per unit, increased vehicle lifespan provides a market for replacement aftermarket parts such as struts, exhaust systems, water pumps and alternators, as well as performance and styling products. This increased fleet age offers increased aftermarket sales which offsets to some degree the lower parts replacement rate due to increasing new vehicle quality and reliability. Other factors tend to counteract this effect.

Sustained periods of gasoline costs over \$3 per gallon could result in uncertainty for the consumer, reduced miles driven, and prolonged periods of deferrals of automotive services. The fewer miles driven also reduce wear, leading to less maintenance. The average annual miles driven by motorists, 11,604 miles for cars in 2007, was down slightly from previous years. The U.S. Department of Transportation found Americans drove 6.6 billion miles more in 2009 than in 2008, an increase of 0.2 percent. Although gas prices have dropped from the $\$ 4$ per gallon levels experienced in the summer of 2008, Americans continued to drive less miles on average.

[^7]Also, according to Aftermarket Business, many consumers no longer judge replacement/aftermarket parts on anything other than form, fit, and function, since quality parts can and do come from everywhere. No longer is the "Made in America" mark considered an indication of better quality over parts from other countries. Moreover, other countries are producing quality parts at lower prices. This shift in acceptance of foreign parts has been fueled by general U.S. consumer acceptance of foreign-made items and has led to China and India's success in entering the American aftermarket. ${ }^{25}$ A potential challenge to the independent aftermarket is getting repair information so that shops can compete with OE dealers and shops. Aftermarket participants have complained that several vehicle manufacturers unduly restrict the ability of independent service channels to repair their vehicles by limited access to needed repair information. They complain that key information is restricted to the vehicle manufacturer's dealership networks. The automakers contend that some of this technical information is intellectual property that needs to be protected from competition.

Aftermarket suppliers do need to be able to keep up with new technology. Some industry consultants speculated that higher fuel prices could be an opportunity for aftermarket suppliers by providing incentive to purchase fuel-efficiency technologies, and keeping vehicles maintained for better fuel efficiency. The specialty equipment segment of the aftermarket (products that are not purchased out of necessity, but rather out of choice) has been a traditional bright spot in the automotive parts industry. This segment saw growth rates averaging nearly 8 percent annually for the 10 years leading up to 2008, while the total automotive aftermarket grew at an average rate of 4.1 percent, according to the Specialty Equipment Market Association. ${ }^{26}$ In 2007, retail sales for the segment were $\$ 38.11$ billion, an increase of 3.8 percent from 2006, and up 79.8 percent since $1998 .{ }^{27}$ The specialty equipment market includes products used to modify the performance, appearance, and/or handling of vehicles. However, as consumers feel an economic pinch they are likely to focus on necessary replacements over specialty equipment.

As hybrids become more popular, industry analysts predict growth in styling and accessory products (specialty equipment) that will make hybrids look, function and perform better. Analysts believe consumers will also want more environmentally friendly equipment. The key will be to provide a benefit without compromising fuel economy.

## Remanufacturing

The remanufactured automotive parts industry is estimated to be roughly an \$85-100 billion industry worldwide. Based on estimates by the Automotive Parts Remanufacturers Association (APRA), the value of remanufactured parts was about $\$ 40$ billion in the United States in 2009. Around 2,000-3,000 remanufactured automotive parts companies operate in the United States, including approximately 150 light vehicle production engine remanufacturers, ranging from assembly line operations to very small

[^8]companies with two or three employees. Many heavy duty engine remanufacturers are owned by the original equipment companies.

The remanufacturing industry produces goods that are partially comprised of components recovered from end-of-life products combined with new components in place of certain worn or damaged parts that are no longer useable. The process transforms the recovered and new components into "like-new" goods. This reuse of inputs yields important economic and environmental benefits. Remanufactured goods generally have the appearance, performance, and life expectancy of new goods. They often meet the same performance requirements as, and enjoy warranties similar or identical to, equivalent new goods (original equipment parts). In short, remanufactured products are intended to be identical to and indistinguishable from products manufactured entirely from raw materials, new parts or components.

Remanufacturing reduces the volume of material entering the waste stream by redirecting retired products to the remanufacturing process. Remanufacturing thereby reduces the amount of raw materials consumed, uses less energy and reduces harmful emissions when compared to manufacturing a new part. Remanufacturing saves on new raw material inputs and on energy use because recovered goods retain the energy and inputs from their original manufacture. For instance, remanufacturing of automotive alternators requires only 12 to 14 percent of the energy that it would normally take to manufacture a new alternator, contributing to the sustainability of the manufacturing process. These savings can result in lower product prices for consumers and higher margins for producers and retailers.

During most of 2000-2007, domestic demand for remanufactured automotive parts in the United States began to slow due to original equipment parts lasting longer and competition from low cost new parts imported primarily from China. However, the APRA believes (total data is not available) the U.S. remanufacturing industry grew somewhat in 2008-09 due to the drop in new vehicle sales and will continue to grow in 2010 even though the U.S. market for new vehicles is beginning to recover. This is due to the increasing age of the vehicle fleet in the United States, and the demand for replacement parts, including remanufactured parts, should help the parts aftermarket industry grow.
U.S. parts remanufacturers continue to increase their presence overseas. Several have completed purchases of foreign remanufacturers, especially in the European Union. Cardone, based in Philadelphia and the largest privately owned parts remanufacturer in the world, recently acquired three Remy Automotive Europe plants in the United Kingdom. ArvinMeritor, headquartered in Troy, Michigan, purchased Belgian-based Trucktechnic, a remanufacturer of brakes and brake parts, in July 2008. TRW Automotive, based in Livonia, Michigan, bought UK’s Brake Engineering in 2008. In 2009, Vermont-based Sonnax, a remanufacturer of transmission components, began operating in the EU. Other U.S. companies are expanding their remanufacturing operations in not only the EU, but many other regions of the world. This is especially
true for U.S.-based Caterpillar, the largest automotive and heavy equipment remanufacturer in the world.

However, many countries limit trade in remanufactured products. Such barriers include outright trade bans, higher tariffs and fees, or stringent regulation, certification, and inspection requirements. Many of these barriers exist because countries associate remanufactured goods with used goods and waste. These barriers can also be an excuse to protect inefficient domestic firms, which is more often the case. The U.S. government has been working with industry to address the barriers to trade in remanufacturing through individual country agreements specifically addressing limits on remanufactured parts, our free trade agreement negotiations, and the WTO Doha Round.

## Employment Trends

In its January 2007 report, Contribution of the Motor Vehicle Supplier Sector to the Economies of the United States and Its 50 States, the Center for Automotive Research (CAR), found that automotive suppliers contribute to 4.5 million jobs nationwide and provide more jobs than any other sector in seven states- Michigan, Indiana, Kentucky, Missouri, Ohio, South Carolina and Tennessee. It was reported that automotive suppliers account for more jobs and provide more economic well-being to more Americans than any other manufacturing sector.

The Original Equipment Suppliers Association (OESA) estimates that there were 30,000 firms in the North American automotive supply chain in 1990, but just 10,000 in 2000 and 8,000 in 2004. There are now roughly 5,000 , each enjoying significantly higher sales volumes, but likely to require significantly fewer total employees. ${ }^{28}$ The global economic slump is expected to hasten and expand these declines.

The Bureau of Labor Statistics (BLS), U.S. Department of Labor, reported that employment in the automotive parts industry was an estimated 470,000 jobs in 2009 (Table 10 and Chart 10). This is a decline of 22.2 percent from the 603,800 jobs in 2008. The last time the number of jobs increased in the automotive parts industry occurred in 2000, when employment grew 0.3 percent to 920,300. However, employment fell sharply the following year to just 850,200 jobs.
U.S. auto parts makers have cut more than four times as many manufacturing jobs as the automakers during the past six years and that trend is expected to continue. Many Japanese, German, and Korean suppliers have established manufacturing facilities in the United States that employ a large number of production workers. Still, for each employee added to these foreign transplants over the past 14 years, U.S. automotive companies have let go 6.1 employees. ${ }^{29}$

[^9]Less than eight percent of the nation's private work force was unionized at the end of 2008. When public employees are added to the figure, 12.5 percent of all workers belong to unions, about half the amount there were 25 years ago. The United Auto Workers (UAW) had fewer than 450,000 members at the end of 2009, down from 1.5 million in 1979. Part of this decline was due to greater productivity that allowed auto companies to build more cars with fewer people, but it also reflects reluctance on the part of blue-collar workers to vote for union representation, especially in the new Southern auto transplants and U.S.-owned parts companies. More than 50,000 UAW workers have accepted early retirement since 2007. Industry experts expect that union membership will decrease another 50,000 to less than 400,000 members in 2010-11 because of additional early retirements, layoffs, buyouts and possible bankruptcies in the parts industry.

Many suppliers are negotiating and re-negotiating contracts with unions (primarily the UAW) in efforts to cut back on health care, pension, and labor costs. UAW leaders realize that prospects of even maintaining current pay and benefit levels are dim because so many large suppliers are in Chapter 11. Thus, suppliers are able to lower wages and cut back or eliminate these costs. For example, Delphi and Visteon negotiated changes with the UAW in 2006 that would lower retirees' health care benefits and increase health care costs for current working UAW members.

In March 2009, Delphi eliminated health care for salaried retired workers, and it was upheld by the court. In December 2009, a bankruptcy judge ruled Visteon had permission to eliminate health care benefits for most of its retirees. In addition, Visteon received permission to cut company-paid medical, prescription and life insurance coverage to 6,550 current and future employees, as well as their spouses and dependents. In July 2009, Dana, one of the largest U.S.-owned parts companies, entered into an agreement with the UAW and the United Steel Workers to set up a Voluntary Employees Beneficiary Association (VEBA); similar to those agreed upon with the Detroit 3 in 2007.

Among the most watched negotiations in the U.S. parts industry in 2009 were negotiations between the UAW and American Axle. When negotiations broke down, the UAW called a strike which lasted 11 weeks. American Axle then threatened to move much of its production to its Mexican plants. The UAW agreed to wage rates reported to be half of what they were previously (from about $\$ 28$ to about $\$ 14$ ); the closure of two plants; an upfront lump-sum payment of $\$ 5,000$ to all hourly workers, and various buyout payments if additional U.S. plants close.

Late in 2007, GM, Ford, and Chrysler negotiated new contracts with the UAW, decreasing benefits for current and future employees and also lowering retiree benefits. On March 9, 2009, Ford UAW members approved additional changes to the 2007 contract. The changes include fewer holidays, eliminating the jobs bank, and most importantly, changes to the Voluntary Employees Beneficiary Association (VEBA). Similar changes were approved by GM and Chrysler UAW workers during bankruptcy proceedings. Also included in the new GM and Chrysler agreements were a no strike clause until 2015, one less holiday, and fewer job classifications. Undoubtedly, when a
union contract expires with a parts company in the future, each company will want a contract with similar, if not more, concessions.

## Leading Industry Stories of 2009

## Federal Bailout of the Automotive Industry

The U.S. government pumped nearly $\$ 120$ billion into the automotive industry, bailing out General Motors and Chrysler ${ }^{30}$, backing the "Cash for Clunkers" program that boosted sales, and providing funding indirectly to suppliers through the two bankrupt automakers.

In early 2009, the Motor and Equipment Manufacturers Association (MEMA) submitted an urgent appeal to the U.S. Treasury Department for at least $\$ 18.5$ billion in government aid for suppliers. The request noted that total payments to suppliers from the Detroit 3 were expected to total $\$ 2.4$ billion in the month of March 2009, down from $\$ 8.7$ billion in December 2008.

The Treasury Department announced a $\$ 5$ billion program to help U.S. auto parts suppliers in March 2009. The program was meant to insure that parts suppliers got the money owed to them for their products no matter what happened to their automaker customers, especially GM and Chrysler as the specter of bankruptcy loomed over the automakers.

The Supplier Support Program was designed to provide suppliers with the confidence they needed to continue shipping parts and support they needed to help access loans to pay their employees and suppliers and continue their operations. The cycle of frozen credit markets, and supplier uncertainty had the potential to disrupt the industry and the restructuring efforts of GM and Chrysler. Generally suppliers that ship parts to auto companies receive payment for those shipments about 45-60 days later. In a normal credit environment, suppliers can either sell or borrow against those commitments (receivables) to pay their workers and suppliers and continue operations, but in 2009 GM and Chrysler were delaying payments while in bankruptcy and banks were reluctant to extend credit based on receivables owed by firms in bankruptcy. The program allowed the parts makers to sell their receivables into the program at a slight discount. This provided them with needed funding and helped unlock credit. Suppliers could sell their receivables to the government for immediate cash at a discount or could choose credit insurance where the Treasury Department would back any payment due to a supplier from its customer.

The $\$ 5$ billion came from the Troubled Asset Relief Program, the fund set up to bail out banks and financial institutions. General Motors and Chrysler participated in the program as they went through bankruptcy, while Ford opted out of the program because it had enough cash to pay its suppliers. General Motors and Chrysler were responsible for running the program and Citibank would administer the funds. This limited the

[^10]suppliers that could participate, as the eligible suppliers had to be a U.S. Tier 1 supplier selected by GM or Chrysler. This meant that some large suppliers like Magna and Visteon were left out. Visteon got only about 5 percent of its revenue from GM and Chrysler, while Magna, the largest supplier in North America, was excluded because it is a Canadian firm.

Suppliers viewed the program as inadequate. It required several conditions to participate in the program and suppliers could often find better loans and rates from other sources. The program also only targeted parts sold. The credit insurance had a 2 percent fee and the Quick Cash option had a 3 percent fee. These fees amounted to annual rates between 12-25 percent. Additionally, Chrysler and GM had budgeted enough to cover the payments and received approval from the bankruptcy courts to pay suppliers for parts shipments. After GM and Chrysler emerged from bankruptcy, the Treasury Department announced that the program would end in April 2010.

As the Treasury program only assisted Tier 1 suppliers, trade associations tried to get an expansion to assist Tier 2 and 3 suppliers or suggested a separate aid program from the Small Business Association (SBA). The SBA’s 7(a) loan guarantee program, which helps small companies who can't get commercial loans, has a $\$ 2$ million cap per loan. MEMA argued that was too low to help small parts companies and suggested that the cap be raised to $\$ 5$ million level. One program that was offered as a model was Michigan’s to aid suppliers. In June 2009, Michigan started a program with $\$ 12$ million set aside to guarantee loans for small suppliers. Companies could use the government support as collateral for loans.

## Delphi Bankruptcy Comes to an End

After four years in bankruptcy, Delphi was able to exit in October 2009. Delphi was the $13^{\text {th }}$ largest company to file for bankruptcy protection in U.S. history. Delphi Corporation lost $\$ 3.1$ billion in 2007, compared to $\$ 5.5$ billion in 2006. About $\$ 3$ billion of the 2006 loss was related to the buyouts of about 20,000 workers. Delphi's global OE sales were $\$ 18.1$ billion in 2008, down from $\$ 22.3$ billion in 2007. Delphi expected the losses to continue until it could address its high U.S. cost structure and complete its restructuring. Delphi talked with GM, the UAW and investors about cuts and plant closures needed to emerge from bankruptcy. A plan for a group of investors, including Appaloosa Management LP, Cerberus Capital Management LP, and their partners, to invest up to $\$ 3.4$ billion in Delphi for a 70 percent ownership stake, fell apart when Cerberus bought Chrysler from DaimlerChrysler. An investment group led by Appaloosa Management LP picked up the reins to back a $\$ 2.55$ billion equity plan to support the reorganization and Delphi hoped to close a deal for $\$ 6.1$ billion in financing to exit from Chapter 11 in April 2008.

Days before Delphi was to exit, Appaloosa Management LP raised concerns about the terms GM got for increasing its support and whether GM would have too much influence over Delphi. Appaloosa Management subsequently announced that it had terminated its planned equity investment, causing Delphi to flounder longer in Chapter 11 protection.

Delphi took Appaloosa to court for breach of contract and fraud in an attempt to force the $\$ 2.55$ billion investment plan.

GM has booked $\$ 11$ billion in expenses connected to Delphi and could take on more financial responsibility despite facing its own financial troubles. GM continued to lend Delphi money to help the supplier emerge from bankruptcy, lending Delphi nearly \$1 billion over the years, taking back employees, and taking over portions of pension funds.

A plan in October 2008 rested largely on GM’s agreement to provide a total of \$10.6 billion in support of Delphi's reorganization. In 2009, General Motors facilitated Delphi's exit by taking back five U.S. plants and Delphi’s global steering business. GM assumed more than $\$ 1$ billion in Delphi obligations and waived $\$ 2$ billion in claims. GM also planned to invest $\$ 1.75$ billion and provide Delphi with loans. Delphi was granted approval of its Debtor-In-Possession (DIP) Accommodation Agreement that gave Delphi the authority to continue to use proceeds of its DIP Credit Facility through June 30, 2009. Delphi received permission to cancel retiree health benefits and end post-retirement basic life insurance benefits, a move that would allow Delphi to reduce its liabilities by $\$ 1.1$ billion.

Chapter 11 proceedings completed with Delphi as a privately held company with Elliott Management Corporation and Silverpoint Capital LP as senior creditors. A number of Delphi's plants will be grouped under a new entity, the Reorganized DPH Holdings Co, for liquidation.

Delphi had 166 plants worldwide in 2002, including 45 in the United States and Canada, and employed 185,200 people worldwide, including 147,900 hourly workers. Seventyfive percent of the hourly workers were union represented, including 25,200 by the UAW in the United States. About half of Delphi's business was with GM, which purchased $\$ 14$ billion worth of parts from Delphi in 2004. In Europe, however, GM only accounted for 18 percent of Delphi European revenues. In 2007, GM accounted for 37 percent of Delphi's $\$ 22.3$ billion in sales. Delphi still produced about $\$ 1,562$ in parts per GM vehicle in 2007, down from $\$ 1,695$, and was hurt by GM's production cuts.

The new Delphi will have four U.S. plants and 133,000 employees worldwide, including 1,500 hourly employees in the United States. None of the employees will be represented by the UAW. Sales in the first year after exiting bankruptcy are expected to be less than $\$ 10$ billion. The core products will be electronics, including telematics, engine management, safety, wiring and connections, power products and controls, climate control, and consumer electronics.

## Other Industry Developments

## Counterfeiting

Counterfeiting continues to be a major growing issue in the automotive parts industry. The U.S. Federal Trade Commission in 1997 estimated that counterfeit automobile parts cost the American automotive supplier industry $\$ 12$ billion annually worldwide, including $\$ 3$ billion in the United States alone. In a 2007 study issued by the U.S. Chamber of Commerce, Ford concluded that counterfeit auto parts cost it roughly \$1 billion annually. The parts that tend to be counterfeited the most are frequently replaced parts, such as brake pads, spark plugs, and various types of filters. Both the Motor and Equipment Manufacturers Association (MEMA) and the Organization for Economic Cooperation and Development (OECD) claim the majority of counterfeit parts are made in China. Other nations with significant numbers producing and exporting fake auto parts include Taiwan, Hong Kong, Russia, India, Pakistan, and Uruguay. Automotive counterfeiting takes jobs and money away from legitimate companies, jeopardizes public safety, tarnishes brand names, and increases costs related to warranty claims, investigations, legal fees, and preventative measures.

In March 2006, the U.S. government enacted the "Stop Counterfeiting in Manufactured Goods Act," which was supported by the U.S. auto parts industry. The Act strengthens previous U.S. trademark laws by prohibiting the trafficking of counterfeit trademarks such as labels, patches and medallions, and requiring the destruction of equipment used to make counterfeit goods. In October 2008, President Bush signed the "PRO-IP Act of 2007," which increases both civil and criminal penalties for trademark and copyright infringement.

In 2009, a WTO panel ruled that certain Chinese intellectual property protection and enforcement rules were inconsistent with China’s WTO obligations. China committed to correcting these inconsistencies by spring 2010.

The automotive industry is supportive of negotiations leading to a global AntiCounterfeiting Trade Agreement (ACTA). The ACTA is a proposed plurilateral agreement that would provide strict enforcement of intellectual property rights. The participants working on ACTA include the United States, Australia, Canada, European Union, Japan, Korea, Mexico, Morocco, New Zealand, Singapore, and Switzerland.

## Alternative Fuels Advanced Technologies

Congress legislated a number of incentives and mandates for alternative fuels and advanced technologies over the last several years. Likewise, the courts have impelled the U.S. Environmental Protection Agency (EPA) to make a ruling on climate change which led it to determine the need to regulate greenhouse gas emissions. While under its Federal exception, the State of California is also been in the process of regulating greenhouse gases. The National Highway and Traffic Safety Administration (NHTSA)
worked with EPA and the State of California to meet its Congressional mandate to increase U.S. vehicle efficiency to 35 miles per gallon by 2016.

Suppliers can expect to benefit from the incentives and mandates automakers must meet if they can provide technologies to make cars more fuel efficient or enable the switch to alternative fuels. According to KPMG’s 2010 global automotive survey, 90 percent of senior executives expect the industry to focus on new technologies with an aim to produce more fuel efficient vehicles. ${ }^{31}$

Some of the technologies that vehicle producers are exploring include direct fuelinjection systems, diesel exhaust after-treatment systems, start-stop technology, low friction tires, light weight materials and electrically driven accessories. Most of these technologies are applicable to any vehicles including hybrids, plug-ins, conventional petroleum fueled, or biofueled. Modern engines tend to require few changes to make them capable of accepting and burning alternative fuels. Flex fuel engines currently on the market are not optimized for burning ethanol. Instead, the engine management control and fuel system are altered to allow the engine to accept, recognize and burn multiple fuels. Third generation biofuels will likely need even fewer changes as most will share basic chemistry with the gasoline or diesel fuels they are being created to replace.

Vehicle producers are making improvements across their line-ups. Most companies are working on a number of different technologies. Chrysler is working to revamp its fleet relying heavily on its Italian partner for small cars and advanced engine technologies. Likewise, Ford has committed to roll out its direct injection, turbo, variable valve "Ecoboost" engines to 90 percent of its vehicle line-up by 2013. Volkswagen, BMW, and Mercedes are fortifying their U.S. product line-ups by making their advanced diesels available to more models and working hard to dispel negative consumer perceptions of these vehicles in the United States. GM is strengthening its product line-up by reintroducing the "electric vehicle" with its plug-in hybrid Volt. Nissan is also leaning on an electric vehicle introduction to beef up is vehicle mix market with its fully electric Leaf. Toyota continues to follow through on its plans to make hybrids available across its fleet. Their competition in the hybrid realm continues to heat up as even the Korean firm Hyundai now has its 2011 Sonata hybrid entering the fray.

While the companies will rely on many technologies, electric drive technologies will play an increasing roll as mileage requirements increase. Former GM Vice Chairman, Bob Lutz said that 80 percent of vehicles will be hybrids by 2020 in order to meet the pending fuel economy requirements. ${ }^{32}$ The electrical components for electric drive vehicles fall into three basic categories: electric motors, batteries (or fuels cells and tanks), and control electronics. Other potential sources of supplier business for these systems would be electrically driven auxiliary systems, software controls, instrument panels and cooling

[^11]systems. Suppliers that provide related components for conventional powertrains should have an advantage in adapting their parts to these new systems.

Battery research is a top priority for all of the electric drive vehicle options. Batteries are important for electric, hybrid and fuel cell vehicles. GM's Lutz also said that building so many hybrids will add $\$ 6,000-\$ 7,000$ to the cost of an average vehicle. The primary reason for this added cost in his estimation is the price of batteries. The challenge is to create a battery that can recharge quickly, last long and not overheat, while still being small, light and cost-effective. If the cost of lithium ion batteries doesn't decrease as projected, it could jeopardize the development of many electric drive vehicles. Battery manufacturers, including A123 Systems, Compact Power, and a partnership between Johnson Controls Inc. and Saft Advanced Power Solutions, are leading research to overcome Li-ion battery shortcomings. Many of their current offerings have little chance of overheating and can take many charges and recharge cycles but are limited in the amount of energy they can store. Others can store a lot of energy, but heat when discharged and have a short shelf life. Furthermore, prices will have to decline significantly to increase sales.

Unfortunately, much of the new demand for parts made possible by U.S. Government incentives could be captured by foreign suppliers. One reason for this is that many foreign suppliers already provide fuel efficient technologies to automakers elsewhere in the world. Another is that the supply-base for some of the newer products is currently concentrated in other markets.

Virtually every manufacturer is working to market a plug-in vehicle by 2014. To supply these vehicles, automakers are generally turning to foreign suppliers for battery cells. Current production of battery cells is centered in Asia. A similar situation exists for electric motors and power inverters. Japanese suppliers are the source for most of the world's current hybrid parts. While interested in U.S.-based A123's battery cells for their Volt, GM decided to purchase its initial battery cells for the Volt program from Koreanbased supplier LG. Ironically, the production of the battery cells would have occurred in Asia whichever choice GM made since A123 currently produces its battery cells primarily in China and Korea. The new incentives however are expected to help alleviate that problem with a number of battery makers in the process of building U.S. production facilities.

Automakers and parts suppliers are trying to determine where the key intellectual properties will lie if automobiles become primarily electric drive vehicles in the future. Battery cells are combined together with battery management systems and temperature management systems to create battery packs. GM reported that it plans to manufacture in-house the lithium ion battery packs for the Chevrolet Volt and it will also begin inhouse production of electric motors. Part of Ford's $\$ 1$ billion in hybrid and electric vehicle spending is also aimed at in-house production battery packs. The battery packs include the battery cells, cooling/heating systems and electronic controls needed for the batteries' operation. GM and Ford are suggesting that packaging lithium batteries is one of the most important aspects or "core technologies" of electric vehicle production.

Several battery cell manufacturers believe however that cell production capabilities will be the biggest differentiator. The answer to this question is extremely important for the future of the firms involved. In a similar situation IBM guessed wrong on the key technology to control in the burgeoning personal computer market, allowing Microsoft to seize the operating system market and eventually eclipse IBM in sales.

## In-Vehicle Electronics, Engineering, Safety, and New Technologies

Automobiles are largely defined by their gadgetry, horsepower, and fuel efficiency, arguably making the automotive industry more reliant and intertwined with evolving technology and innovation than any other manufacturing industry. Indicative of this trend is the fact that the value added to vehicles by suppliers will grow from 40 percent in 2002 to 55 percent by $2015 .{ }^{33}$

Among some of the new technologies being added or becoming standard on vehicles are safety features like blind-spot detection, and side/head airbags. Other innovations being added are navigation systems, MP3 player connections, Bluetooth wireless connections, and mobile video. In addition, the Global Positioning System (GPS) and telematics packages that connect cars to home computers will become standard within the next few years. Even more opportunities are evolving in telematics as more manufacturers are developing electric vehicles. Energy management and navigation will become more essential in terms of determining vehicle range and finding locations for recharging/battery swap stations, as well as showing elevation topography, given how batteries powered vehicles are have greater variability in range based on these features (while they use a higher percentage of their energy and therefore range going uphill they reclaim most of that energy going downhill).

By 2012, original equipment manufacturers and aftermarket suppliers are expected to create a $\$ 2.4$ billion telematics market in the United States, and a global market of $\$ 9.3$ billion. Accessories available in upcoming vehicle models will include cameras and sensors that not only help the driver see danger coming, but react accordingly to avoid potential collisions. Demand for retrofitting such innovations into the existing car fleet will concurrently generate immense opportunities in the telematics aftermarket sector.

In recent years manufacturers have placed increasing emphasis on "green" technology, which promotes alternative energy sources as well as reduced hydro-carbon-based fuel usage. Despite the current recession, overall energy demand is expected to increase 50 percent globally and 70 percent in the developing world by 2030 barring major increases of efficiency. This theme was carried over from last year's SEMA show as well, reiterating the importance of emerging and efficient technologies for the automotive industry. According to John Waraniak, vice president of SEMA, there are four "megatrends" that will be the focus of technological advancement in the auto industry: green technologies; connectivity between multiple systems; safety features; and, temperature-levels and efficiencies gained by cooling vehicles. Each of these trends is discussed below.

[^12]Green technologies as noted above include new powertrain options making their way to the market such as gasoline-electric hybrid technology (e.g., Prius, Fusion), plug-in hybrid, (e.g., Volt), and cleaner diesel technology (such as the urea injection system Mercedes-Benz' calls BlueTEC). The BlueTEC system lowers nitrogen oxide emissions, allowing diesel engines to run cleaner, though it adds cost and lowers the fuel efficiency advantage of diesels. Advancement in diesel technology and hybrid diesel/electric hybrid vehicles may provide better fuel economy than is obtained from gas/electric hybrids. Dean Tomazik of FEV Inc. states that future diesel engines might feature four-way catalysts, variable valve timing and variable compression ratios.

For the past several years, the challenge has been in making horsepower and green power co-exist. Consumers still want good vehicle performance, but also want fuel efficiency. According to Michael Seuffert of Aftermarket Business, "keeping up with these megatrends represents challenges for the aftermarket, but even greater opportunities for those developing products and services in aerodynamics, brakes, suspension, electronics, mass reduction, fuel efficiency, start-stop technology and personalization applications."

The market has shifted from a concentration on sound systems to one that is about navigation and entertainment systems. AM radios were first installed in vehicles in 1930, FM radios in 1952, tape decks were introduced in 1964, and CD players in 1982. In the last 10 years, DVD players, satellite radios, high-definition radios, navigation devices, and MP3 adaptors have been introduced into vehicles. Analysts expect many more devices and interfaces in the years to come. In 1999, navigation and entertainment systems accounted for fewer than 12 percent of total mobile electronics retail sales. By 2006, the market share nearly doubled to 23.5 percent.

At the November 2008, SEMA show, the ten most sought after "new-products" were all electronic equipment. Connectivity is key and convergence is the watchword in mobile electronics. This means one device can integrate multiple tasks. For example, Ego Look, a Bluetooth device, can be paired with a person's cell phone to do other things such as call by voice, check messages by voice, download address book, and with iPod integration. In addition, the Dual HXD7714 head unit for the dash has built-in Bluetooth and HD radio, but will also control an iPod. Next Base is a dual-screen DVD system that straps onto backs of the headrests in a vehicle.

A survey by TechnoMetrica found that one in ten owners have navigation or safety/security services installed in their vehicles; about one out of five consumers were planning to install navigation systems within the next 12 months, while 13 percent were planning to install safety/security services. ${ }^{34}$ DVD players were moderately important to consumers. More than 58 percent of 2009 models offered portable media player interfaces, especially for MP3 players such as the iPod, up from 39 percent in 2008. In addition, 82 percent of the 2009 models offered Bluetooth wireless connection, up from 70 percent in 2008. The increasing size and demand of data for infotainment systems, digital maps, 3D images, and information about the surrounding area are requiring large

[^13]data storage devices such as embedded hard disks, which were found on 90 models in 2009. Embedded computer hard drives were about a third of 2009 models and USB interface were also on a third of the models, up from 16 percent in $2008 .{ }^{35}$

Subscription telematic services are also becoming more prevalent. The industry leader, OnStar was available on 90 percent of GM vehicles in 2009. OnStar has been providing service for 13 years and has over 5 million subscribers. Ford's Sync system is serviced by Continental and ATX provides service to BMW and Lexus in the United States. In November 2009, Mercedes Benz USA (MBUSA) and Hughes Telematics, Inc. (HTI) launched "mbrace" a new telematics offering that they say brings an unprecedented level of connectivity to customers. This will replace "Teleaid", the previous system of the last ten years. HTI provides service to the Chrysler and Daimler 2010 models. Toyota also announced a proprietary Safety Connect that was offered in its brands in 2009. In addition to these services providing navigation, collision notification, traffic alerts, automatic toll pay, wireless bluetooth connection, and remote door unlock, these services will include informing drivers of weather conditions, allowing drivers to access entertainment, allow manufacturers to remotely update software, allow remote emissions and safety testing, allow "teen" tracking, give re-routing suggestions to avoid congestion, provide in-vehicle satellite television, automatically slow down a stolen vehicle, and enable mileage-based insurance.

All of this in-vehicle electronic equipment has many experts concerned about safety. Nearly 25 percent of car accidents or near accidents involved non-driving distractions in 2007. Automakers and parts suppliers are trying to use the in-vehicle electronics to improve safety. By improving center stack configurations, tactile controls on the steering wheel and better versions of heads-up LED windshield displays they hope to reduce distractions. Automakers and suppliers are also using the technology to develop lane departure notification systems, collision avoidance systems, and inattentive driver alert systems/driver drowsiness detection.

Advanced adaptive cruise control began entering the market on European luxury cars in 2006. Adaptive cruise control (ACC) maintains a certain distance from the car in front, down to a crawl. Advanced ACC would bring the car to a stop and could resume its cruise control functions from a stop. Such technology raises legal and liability questions involving equipment that functions independently of the driver. The technology is also expensive, with costs about $\$ 1,500$ to $\$ 2,500$, mostly because of the radar or infrared emitters and sensors used to track other cars. Suppliers are working on ways to reduce the price, including using camera-based systems and less expensive radar equipment.

In addition to consumer demand and competition, legislation is also driving innovation. Safety features used only in luxury cars may one day become standard. The National Highway Traffic Safety Administration (NHTSA) is considering mandating systems that automatically slow vehicles down when an impending collision is detected as well as sensors that watch for other vehicles during lane changes. The technology is currently

[^14]offered in some luxury vehicles and often relies on the radars and sensors in adaptive cruise control systems as outlined above. Doing so currently could add close to $\$ 3,000$ to the price of a new car. Waraniak believes that it may take until 2030 to have a critical mass of vehicles talking to each other to prevent crashes.

Having vehicles communicating with each other and capable of taking control to prevent accidents would enable other technologies as well. For instance, cars could talk to traffic lights as they approached. If no other vehicles were approaching the lights could turn green to allow them to pass without stopping. This would reduce time, vehicle wear and tear, and energy. Vehicles could also communicate with other vehicles on highways and - using the split second reactions available in their safety systems - enable vehicles to take control and slipstream the air with other automobiles thereby saving energy and freeing the driver from controlling the vehicle.

The Obama administration's decision to raise CAFE standards to 35 miles per gallon by 2016 has also influenced the way manufacturers are looking at new technology. For example, one of the top new technologies is an aftermarket part in automobiles that indicates to drivers whether or not they are driving at optimal efficiency. Electronic tools connect to the on-board diagnostics (OBD-II) port and provide instantaneous and average fuel economy readings. Tire makers such as Goodyear and Michelin have also developed new tread compounds and tread designs which increase fuel efficiency by five percent and stop the vehicle about 25 feet sooner than the baseline tire at 50 mph on wet pavement.

Suppliers with products such as air bags, antilock brakes and electronic stability control (ESC) systems, have benefited from automakers' emphasis on safety and new safety regulations. In 2007, NHTSA passed its final rule on ESC. ESC systems use automatic computer-controlled braking of individual wheels to assist the driver in maintaining control in critical driving situations. The law ensures that ESC will become standard on all vehicles except the largest trucks by 2012. Currently, only 30 percent of new vehicles have ESC. ESC suppliers expect to get a sales boost of more than $\$ 1$ billion from the new regulation. In fact, the North American market for ESC systems is expected to expand from about $\$ 555$ million in 2006 to $\$ 1.8$ billion by 2012.

The success of airbags, which NHTSA estimates saved over 18,000 lives since their inception, has led to an increase in side-curtain airbag business. Like the ESC rules, new federal side-impact regulations will increase installation of side-curtain airbags as automakers and suppliers devise different ways to meet the standard.

Various technologies for keeping the car cool offer another opportunity for manufacturers to increase vehicle energy efficiency. Energy-efficient auto air conditioners are finally making their way in North America, after years of popularity in Europe. Electronically controlled variable compressors are only used in 20 percent of North American vehicles at the present time. However, according to a senior director at Visteon Corporation's global climate-control business, usage will increase to 60 percent within five years. The inclusion of air conditioners in EPA's carbon emissions regulations has made improving
air conditioning efficiency an important variable for auto manufacturers in meeting U.S. vehicle efficiency standards. Variable compressors save fuel by drawing enough power from the engine to cool the cabin, rather than a fixed-mode compressor, which can only be turned on or off. This can drain four to six horsepower from an engine.

Some of the issues surrounding telematics that must be assessed involve privacy, cost, and legal issues concerning collaboration, control, and accountability. With multiple databases storing information about consumers' driving habits, insurance companies have become interested in tracking information on everything that happens to the car on the road. For example, several car insurance companies like Travelers and Progressive are testing driving monitors that record basic measures like the time a client drives, distance, and other data. These calculations can determine a driver's risk of accident and can, be used to raise or lower premiums. However benign the information may be, access to personal information raises serious concerns about privacy. In addition, with all of the information stored in electronic databases, the question arises as to the owner of that information. After Mercedes cancelled its contract with ATX, the two companies became locked in a court battle over ownership of the Tele Aid database, raising questions over the rights to customer information and crucial web tools. Costs of new technology will also always be a concern, particularly for a government-mandated safety option that is expensive. However, as technology is developed and mass-produced, costs will decrease accordingly.

Lastly, as convergence of functions increase, it is unclear which manufacturer or supplier should be held accountable if something goes wrong. Many of the vehicles that are recalled today involve malfunctions of the vehicle electronics systems. For example, while current recalls are reportedly unintended acceleration related to floor mats, the real issues may be more affiliated with the vehicle electronic systems. Indeed, as the level of telematics are incorporated into a vehicle, the more electronic interfaces occur, which can present a whole new host of unforeseen and unexpected problems, as noted in the cruise control discussion above. It may be a long time before drivers trust vehicles to drive themselves.

## International Developments and Trade

Global automotive industry production and sales are expected to remain depressed over the next few years, with only gradual improvement. Despite weakening in the United States market in previous years, suppliers globally managed to eke out profitability. Suppliers in developed country markets faced more difficulty, while those in developing markets generally experienced growth. In its 2006 Global Automotive Supplier Study, Roland Berger Strategy Consultants found that suppliers based in Western Europe, South Korea and other parts of the world maintained steady profitability between 2000 and 2005, while Japanese suppliers posted 3.2 percent gains. During the same period, North American suppliers declined 3.6 percent. Those most successful had a narrowly focused product portfolio, broad customer base globally, low reliance on business with the Detroit 3 , and aggressively used component sourcing from low-cost regions of the world.

Going forward, the BRIC (Brazil, Russia, India, and China) countries are expected to experience growth in the automotive sector while developed countries are likely to see static sales or declines. Some U.S. suppliers found that while they are having difficulties in home markets, their foreign operations were profitable. Large suppliers, such as Johnson Controls Inc., Lear Corporation, TRW Automotive Inc., ArvinMeritor Inc., and Dupont Automotive Systems, received at least 35 percent of their total revenue from Europe in 2007. Some suppliers tried to reduce their dependence on the high-cost, lowmargin American market and shift manufacturing to lower cost countries. Suppliers, often with the encouragement of automakers, are exploring growth opportunities in the BRIC developing countries. These countries are seeing more growth in the automotive industry than North America, Japan, and Western Europe. Still the growth in the developing world was moderate in 2009 and expected to remain moderate another year or two as the automotive sector gradually improves.

The U.S. trade deficit in automotive parts dropped 38.7 percent in 2009 to $\$ 20.3$ billion, down from $\$ 33.1$ billion in 2008 (Table 13, Charts 11 and 12). The parts deficit increased the past few years because U.S.-made automotive parts manufacturers lost market share to increasingly competitive foreign production. However, in addition to a global reduction in demand for automotive parts, the weak dollar has made U.S. exports more competitive while restraining U.S. imports. Both automotive parts exports and imports declined in 2009 because of the global automotive slump, though, imports declined at a greater rate than exports.

According to U.S. Census data, the United States exported $\$ 42.7$ billion worth of automotive parts in 2009. This is a decrease of 25.7 percent from the $\$ 57.5$ billion exported in 2008 (Table 14, Charts 11 and 13). Automotive parts exports to Canada ( $\$ 19.4$ billion) and Mexico ( $\$ 12.1$ billion) accounted for 73.8 percent of the total U.S. parts exports in 2009 (Chart 14). U.S. automotive parts exports to Japan and the EU-15 accounted for $\$ 4.2$ billion, or 9.9 percent, of the total U.S. automotive parts exports.

In 2009, automotive parts exports to China rose 4.9 percent to $\$ 937$ million. However, exports to Brazil declined 34.4 percent to $\$ 553$ million, declined 78.4 percent ( $\$ 53$ million) to Russia, and 33.3 percent ( $\$ 131$ million) to India in 2009.

Automotive parts imports to the United States from almost every country declined in 2009. U.S. automotive parts imports declined 30.5 percent to $\$ 63$ billion in 2009 from $\$ 90.6$ billion in 2008 (Table 15, Charts 11 and 15). In 2009, Canada accounted for $\$ 10.5$ billion worth of U.S. automotive parts imports and Mexico accounted for $\$ 18.3$ billion. Together, automotive parts from these two countries accounted for 46 percent of the total U.S. automotive parts imports (Chart 16). Rounding out the top five supplier countries of automotive parts to the United States in 2009 were Japan ( $\$ 8.8$ billion), China ( $\$ 7.4$ billion), and Germany ( $\$ 4.8$ billion).

Japanese auto parts shipments to the United States were down 34.9 percent in 2009 from 2008 levels. A large portion of these imports are components for assembly at the Japanese transplant facilities. The Japanese produced roughly 2.2 million vehicles in the

United States in 2009. Japanese-based firms' U.S. auto plants are now sourcing more of their components in the United States, Canada, and Mexico due at least in part to the higher Yen exchange rate.

Automotive parts imports from China declined 17.8 percent in 2009 (Charts 17 and 18). Imports from China had been steadily increasing the past several years, including 4.8 percent in 2008 to $\$ 9$ billion, from $\$ 8.6$ billion in 2007 and passed Germany as the United States' fourth largest source of auto parts after Mexico, Canada, and Japan. However, Parts imports from Brazil dropped 45.1 percent to $\$ 953$ million, 32.5 percent to $\$ 498$ million from India, and 7.4 percent to $\$ 535$ million from Russia.

## China

In 2009, China became the largest auto market in the world, with vehicle sales increasing 46 percent to reach 13.6 million units. Production in China was 13.8 million units, an increase of 48 percent.

China's accession to the WTO in 2001 allowed increased access to China's auto market. Since then, vehicle production and sales in China have experienced explosive growth. Global vehicle manufacturers with operations in China have encouraged suppliers to set up manufacturing facilities in China, since most of China’s traditional domestic suppliers were not globally competitive. The automakers also expected China to become a lowcost source of auto parts for their worldwide operations. To date, however, most automotive production in China has been devoted to the growing domestic market.

Most of the top global auto suppliers now have operations in China, and there continues to be expansion-related announcements. With increased foreign investment and the gradual consolidation of domestic companies, China's automobile and parts manufacturers are becoming more competitive. Vehicle exports from China will inevitably increase when the growth rate of new vehicle sales slow in China and Chinese automakers gain the ability to produce vehicles and parts of high enough quality.

China aims to have its total annual production capacity of pure electric, plug-in, hybrid and other new energy vehicles reach 500,000 units by 2011. While the Chinese automotive industry lags in competitiveness concerning current automotive technologies, companies such as BYD could be at the forefront of introducing electric and advanced technology vehicles. The Chinese government's emphasis on developing electric vehicles and other types of alternative energy vehicles could also be an impetus for its industry to lead the development of this new product market. The new technology presents opportunities for capable suppliers who are willing to cooperate with Chinese automakers in developing these advanced vehicles.

China's automotive aftermarket is expected to continue to grow at an annual rate of 40 percent, as the market increases for both new and used autos, the number of outlets offering aftermarket parts and services expands, new emissions control technologies are introduced, and the Chinese economy continues to grow. In 2008, the Chinese
government approved an amendment to the National Road Traffic Safety Law, allowing the sale and installation of more than 500 accessory and performance product categories for consumers to legally accessorize their vehicles.

When considering sourcing from China, U.S. companies have been cautioned by industry analysts not to be lured by price and/or low wage rates alone, but to consider their potential suppliers' quality levels, a supplier's technical and engineering expertise to cope with design changes, as well as all of the various logistical factors, such as necessary lead time, and delivery schedules and costs. The safety and compliance of Chinesemanufactured goods is also a sourcing concern, as evidenced by the recall during the summer of 2007 of 450,000 defective tires imported from China.

As Chinese auto producers prepare to enter Western markets in the next few years, top global suppliers are assisting them with engineering, technical, and managerial expertise. Chinese automakers are also buying factory equipment from leading international suppliers. Competitive Chinese suppliers are looking to begin manufacturing and selling in overseas markets. Many are acquiring or investing in small and medium-sized suppliers located in these markets, including the United States, to help them begin manufacturing and/or assist with distribution as well as transfer technology back to China.

Automotive parts imports from China declined slightly in 2009, but are expected to increase again and account for an increasing share of U.S. automotive parts imports. The U.S. automotive parts trade deficit with China will likely grow over the next few years as exports to China will not keep up with imports. Many automotive parts companies will continue to move production to China and other low-wage countries like India and Eastern Europe, in an effort to reduce costs and remain competitive.

China's auto parts exports to the United States alone have increased 43 percent from 2004 to 2009. However, rising labor rates, raw material prices, currency exchange rates, and shipping costs all have the potential to cut into China's cost advantage and could slow the growth of Chinese auto parts exports in the future.

The Chinese government's auto policies, including automotive-related R\&D activities, have strongly encouraged the development of the local supplier industry. In spring 2006, the United States, along with the EU and Canada, requested World Trade Organization (WTO) dispute settlement consultations with China regarding regulations on imported auto parts. They argued that China's auto parts tariff classification regulations resulted in increased tariffs that are higher than China agreed to in its WTO accession agreement, and it discouraged auto manufacturers in China from using imported auto parts. China's regulations imposed a vehicle tariff rate (typically 25 percent) on imported auto parts if the imported parts exceeded a fixed percentage of the final vehicle content or vehicle price, or when specific combinations of imported auto parts were used in the final vehicle. The tariff on imported parts is typically 10 percent. In mid-September 2008, China appealed the WTO’s July 2008 ruling that China must bring its import tariffs for foreign auto parts into compliance with international trade rules. However, in December

2008, China’s appeal was rejected. In September 2009, in response to the WTO ruling, China eliminated the additional charges on imported auto parts.

In September 2009, the United States decided to impose three years of additional ad valorem tariffs on imported tires from China. The International Trade Commission had previously determined that there had been a disruption in the U.S. tire market from a surge of imported passenger vehicle and light truck tires from China. The surge resulted in a decrease in the U.S. production of similar products, closings of domestic tire plants, and a decrease in related U.S. employment.

## Concluding Thoughts

The U.S. automotive parts industry underwent significant changes the past year in response to serious economic challenges: North American vehicle production fell 32 percent and global production fell 14 percent; GM and Chrysler declared bankruptcy and later emerged from bankruptcy; about 50 major suppliers declared bankruptcy; and, another 150-200 suppliers were liquidated. Suppliers had to merge, restructure, liquidate, cut costs, cut employment, find new sources for their inputs, and make production improvements. Supply base capacity utilization fell to 45.9 percent in June 2009, but through attrition, downsizing and an improving economy it rose to 54.8 percent by January 2010. Supplier capacity is being rationalized to reach a utilization rate appropriate to support a smaller market in North America versus the market it was supporting earlier in the decade.

The financial breakeven point based on 50-60 percent of capacity utilization dropped from 10.5 million units in May 2009 to 9.5 million units in September 2009. ${ }^{36}$ While the recession is over, the outlook for 2010 and 2011 is not highly positive. Automotive production should increase, but will remain at historically low levels for at least the next two years. U.S. automotive sales in 2010 are forecast to be between 11.2 million to 12.4 million units for 2010. Many suppliers are still having difficulty getting adequate credit and economic strains will continue to cause many suppliers to fail for the next couple years.

The automotive parts industry will continue to consolidate and restructure in order to survive and compete in the increasingly competitive world automotive market. With some of the accomplishments made so far, such as the drastic reduction in capacity and dramatically lower breakeven points, it is clear many suppliers are, in fact, "on the road" to recovery. Further consolidation will continue, but for many the worst has probably passed.

[^15]
## FACT SHEET

## Production

- U.S. automotive parts industry production declined further in 2009 compared with 2008, in large part because of the collapse of the global vehicle market, production cutbacks especially at the Detroit 3, and the GMs and Chrysler bankruptcies. Industry analysts predict that 2010 will improve slightly, but will still be a very difficult year for U.S. automotive parts suppliers and vehicle makers as the market remains depressed and competition remains fierce. This is especially true for the Detroit 3 and the suppliers that rely heavily on them.
- The Bureau of Labor Statistics (BLS), U.S. Department of Labor, reported that employment in the automotive parts industry was an estimated 470,000 jobs in 2009. This is a decline of 22.2 percent from the 603,800 jobs in 2008. The last time the number of jobs increased in the automotive parts industry occurred in 2000, when employment grew 0.3 percent to 920,300 .
- Regardless of production and employment declines, automotive manufacturers and suppliers directly and indirectly account for more jobs than any other manufacturing sector.
- According to the most recent Economic Census (with data through 2007), auto parts industry shipments were $\$ 213$ billion, accounting for about 4 percent of the total U.S. manufacturing shipments. This is one of the highest shares of any single U.S. industrial sector.


## Sales

- The U.S. original equipment parts market was down 35.3 percent from $\$ 149.9$ billion in 2008 to \$97 billion in 2009.
- The 150 largest North American OE suppliers had sales of $\$ 162.2$ billion in 2008, down 16 percent from 2007. The top 10 North American suppliers accounted for 33.8 percent of the total in 2008, down slightly from 36.2 percent of the total in 2007. Canadian supplier, Magna International, maintained its position as the largest supplier of parts in North America.
- The U.S. aftermarket parts market in wholesale dollars was $\$ 72.2$ billion in 2009, up slightly (1.8 percent) from $\$ 70.9$ billion in 2008.


## International Trade

- The 2009 U.S. trade deficit in automotive parts significantly decreased 38.7 percent, to \$20.3 billion, from \$ 33.1 billion in 2008.
- U.S. exports of automotive parts in 2009 were $\$ 42.7$ billion, a decrease of 25.7 percent from 2008 levels.
- Exports to Canada and Mexico accounted for 74 percent of the total U.S. automotive parts exports in 2009, reaffirming the importance of the NAFTA.
- U.S. exports to China increased 4.9 percent in 2009, from $\$ 893$ million in 2008 to \$937 million in 2009.
- U.S. imports of automotive parts were $\$ 63$ billion in 2009, a decrease of 30.5 percent from 2008 levels.
- The United States imported $\$ 28.8$ billion worth of automotive parts from Mexico and Canada in 2009. These imports accounted for 46 percent of total U.S. automotive parts imports.
- Automotive parts imports from China have grown significantly in recent years. In 2000, the United States imported $\$ 1.6$ billion worth of automotive parts. By 2007, these imports grew to $\$ 8.6$ billion, passing Germany as the fourth largest supplier of auto parts to the United States. However, imports from China decreased 17.8 percent to $\$ \$ 7.4$ billion in 2009.
- The U.S.-China auto parts trade deficit had grown six-fold from only $\$ 1.5$ billion in 2001 to almost $\$ 8.2$ billion in 2008. These exponential increases peaked in 2008. The current global recession allowed the U.S. trade deficit with China in 2009 to drop 20.3 percent to $\$ 6.5$ billion.


## Industry Issues

- In 2009, a reduction in global automotive sales and decreased automotive production impacted many U.S. parts suppliers. It was reported that there were over 50 bankruptcies among automotive suppliers and between 150-200 liquidations in 2009.
- Previously industry breakeven point was estimated to be 10.5 million units in North America, but suppliers were able to get the breakeven point down to 9.5 million units toward the end of 2009. Some leaner, more efficient suppliers actually saw some profit in 2009.


## Appendix 1 <br> Office of Transportation and Machinery Automotive Parts Product Listings <br> Revised 12.05.2007

To facilitate the analysis of trade data for automotive parts on a market-based model, the Office of Transportation and Machinery (OTM) has created six product groupings from the available, individual 10-digit product codes. The core of the codes is contained in Chapter 87, "Vehicles Other Than Railway or Tramway Rolling-Stock, and Parts and Accessories Thereof" of the internationally-agreed Harmonized Tariff System (HTS). We list these groups and their codes below. Some codes are not valid for current years, but are included to assure that data for products so coded for previous years are retrieved from the database and assigned to the appropriate OTM group.

The OTM groups are not "official" product subcategories, and are not listed in the Harmonized Tariff System nomenclature published by the U.S. International Trade Commission (USITC) for coding imports (Internet address: http://www.usitc.gov/taffairs.htm ), nor in the parallel "Schedule B" published by the U.S. Census Bureau for coding exports
( http://www.census.gov/foreign-trade/schedules/b/2001/sb87.htm ). The OTM attempts to closely approximate the core automotive industry by excluding certain items for example, parts explicitly listed for motorcycles, golf-carts, snowmobiles, agricultural equipment, etc.

Readers should realize that OTM is not the only, nor the "official," U.S. government source for trade data on the auto industry, nor are we able to produce custom data runs for the public. Persons seeking data for individual or different product codes are welcome to utilize at no charge the data retrieval system operated by the USITC to access the federal government's official trade data base. Please note, some of the data on the trade database may be restricted from the public. The ITC's retrieval system, Trade DataWeb, can be accessed at [http://dataweb.usitc.gov/scripts/user_set.asp](http://dataweb.usitc.gov/scripts/user_set.asp).

## HTS Codes by Product Group

| HTS Codes for U.S. Imports of: |  |
| :--- | :--- |
| Bodies and Parts |  |
| 7007110000 | Safety Glass |
| 7007110010 | Safety Glass |
| 7007211000 | Windshields |
| 7007211010 | Windshields |
| 7007215000 | Safety Glass |
| 7009100000 | Rear-View Mirrors |
| 8301200000 | Locks |
| 8301200060 | Other Locks |
| 8302103000 | Hinges |
| 8302303000 | Other Mountings |
| 8302303010 | Pneumatic Cylinders |


| HTS Codes for U.S. Exports of: |  |
| :--- | :--- |
| Bodies and Parts |  |
| 7007110000 | Safety Glass |
| 7007211000 | Windshields |
| 7007215000 | Safety Glass |
| 7009100000 | Rear-View Mirrors |
| 8301200000 | Locks |
| 8302103000 | Hinges |
| 8302300000 | Other Mountings |
| 8707100020 | Bodies |
| 8707100040 | Bodies |
| 8707905020 | Bodies |
| 8707905040 | Bodies |


| 8302303060 | Other Mountings | 8707905060 | Bodies |
| :--- | :--- | :--- | :--- |
| 8302306000 | Other Mountings | 8707905080 | Bodies |
| 8707100020 | Bodies | 8708100010 | Stampings of Bumpers |
| 8707100040 | Bodies | 8708100050 | Bumpers and Parts |
| 8707905020 | Bodies | 8708210000 | Seat Belts |
| 8707905040 | Bodies | 8708290010 | Stampings of Bodies |
| 8707905060 | Bodies | 8708290025 | Truck Caps |
| 8707905080 | Bodies | 8708290050 | Parts \& Access. of Bodies |
| 8708100010 | Stampings of Bumpers | 8708290060 | Parts \& Access. of Bodies |
| 8708100050 | Bumpers and Parts | 8708295025 | Truck Caps |
| 8708103010 | Stampings of Bumpers | 8708295070 | Other Pts. \& Access. Bodies |
| 8708103050 | Bumpers | 8708295170 | Parts \& Access of Bodies |
| 8708106010 | Stampings Parts of Bumpers | 8708990045 | Slide-in Campers |
| 8708106050 | Parts of Bumpers | 8708998030 | Slide-in Campers |
| 8708210000 | Seat Belts | 8708998130 | Slide-in Campers |
| 8708290010 | Stampings of Bodies | 9401200000 | Seats |
| 8708290025 | Truck Caps | 9401901000 | Seat Parts |
| 8708290050 | Parts \& Access. of Bodies | 9401901010 | Seat Parts of Leather |
| 8708290060 | Parts \& Access. of Bodies | 9401901080 | Seat Parts |
| 8708291000 | Inflators \& Modules Airbags | 9403901000 | Parts of Furnitures |
| 8708291500 | Door Assemblies |  |  |
| 8708292000 | Body Stampings |  |  |
| 8708295010 | Stampings |  |  |
| 8708295025 | Truck Caps |  |  |
| 8708295060 | Other Parts |  |  |
| 8708950500 | Inflators \& Modules Airbags |  |  |
| 8708952000 | Airbag Parts |  |  |
| 8708995045 | Slide in Campers |  |  |
| 8708996100 | Airbags |  |  |
| 9401200000 | Seats |  |  |
| 9401200010 | Child Safety Seats |  |  |
| 9401200090 | Seats |  |  |
| 9401901000 | Seat Parts |  |  |
| 9401901010 | Seat Parts of Leather |  |  |
| 9401901020 | Seat Parts of Textile |  |  |
| 9401901080 | Seat Parts |  |  |
| 9401901085 | Seat Parts |  |  |
| 9403406000 | Wooden Furniture for M.V. |  |  |
| 9403506000 | Wooden Furniture for M.V. |  |  |
| 9403901000 | Furniture? |  |  |
| 9403901040 | Parts of Furniture for M.V. |  |  |
| 9403901050 | Parts of Furniture for M.V. |  |  |
| 9403901080 | Parts of Furniture for M.V. |  |  |


| Chassis and | Drivetrain Parts |
| :--- | :--- |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 6813100050 | Brake Linings \& Pads |
| 6813200015 | Brake Linings \& Pads |
| 6813200025 | Asbestos Friction |
| 6813810050 | Brk Lngs \& Pads, not asbestos |
| 6813890050 | Min Sub Friction |
| 6813900050 | Friction Materials |
| 7318160010 | Lugnuts |
| 7318160015 | Lugnuts |
| 7318160030 | Lugnuts |
| 7318160045 | Other Lugnuts |
| 7320100015 | Leaf Springs |
| 7320103000 | Leaf Springs |
| 7320106015 | Leaf Springs |
| 7320106060 | Leaf Springs |
| 7320201000 | Helical Springs |
| 8421394000 | Catalytic Converters |
| 8482101000 | Ball Bearings |
| 8482101040 | Ball Bearings |
| 8482101080 | Ball Bearings |
| 8482105044 | Radial Bearings |
| 8482105048 | Radial Bearings |
| 8482200010 | Tapered Roller Bearings |
| 8482200020 | Tapered Roller Bearings |
| 8482200030 | Tapered Roller Bearings |
| 8482200040 | Tapered Roller Bearings |
| 8482200050 | Tapered Roller Bearings |
| 8482200060 | Tapered Roller Bearings |
| 8482200070 | Tapered Roller Bearings |
| 8482200080 | Tapered Roller Bearings |
| 8482400000 | Needle Roller Bearings |
| 8482500000 | Other Cylindrical Bearings |
| 8708301090 | Brakes and Parts |
| 8708305020 | Brake Drums |
| 8708305030 | Brake Rotors (Discs) |
| 8708305040 | Mounted Brake Linings |
| 8708305090 | Brake Parts |
| 8708315000 | Mounted Brake Linings |
| 8708395010 | Brake Drums \& Rotors |
| 8708395020 | Brake Drums |
| 8708395030 | Brake Rotors |
| 8708395050 | Brakes \& Servo-Brakes |


| Chassis and | Drivetrain Parts |
| :--- | :--- |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 6813100000 | Brake Linings \& Pads |
| 6813200000 | Friction Material |
| 6813810000 | Brake Linings |
| 6813890000 | Other Brake Materials |
| 6813900000 | Other Friction Materials |
| 7320100000 | Leaf Springs |
| 7320201000 | Helical Springs |
| 8421394000 | Catalytic Converters |
| 8482101000 | Ball Bearings |
| 8482105044 | Radial Bearings |
| 8482105048 | Radial Bearings |
| 8482200020 | Tapered Roller Bearings |
| 8482200030 | Tapered Roller Bearings |
| 8482200040 | Tapered Roller Bearings |
| 8482200060 | Tapered Roller Bearings |
| 8482200070 | Tapered Roller Bearings |
| 8482200080 | Tapered Roller Bearings |
| 8482400000 | Needle Roller Bearings |
| 8482500000 | Other Cylindrical Bearings |
| 8708300010 | Mounted Brake Linings |
| 8708300050 | Brakes \& Servo-Brakes |
| 8708310000 | Mounted Brake Linings |
| 8708390000 | Other Brakes |
| 8708401000 | Gear Boxes |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |
| 8708403500 | Gear Boxes |
| 8708406000 | Gear Boxes |
| 8708408000 | Gear Box Parts \& Access. |
| 8708500050 | Drive Axles |
| 8708504110 | Drive Axles |
| 8708504150 | Non-Driving Axles |
| 8708507200 | Drive Axle Parts \& Access |
| 8708600050 | Non-Driving Axles |
| 8708700050 | Road Wheels \& Pts. |
| 8708800050 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708807000 | Suspension Systems Parts |
| 8708918000 | Radiator Parts \& Access. |
| 8708925000 | Radiators |


| 8708401000 | Gear Boxes |
| :--- | :--- |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |
| 8708405000 | Gear Boxes |
| 8708407000 | Cast Iron Parts, Gear Box |
| 8708503000 | Drive Axles for Tractors |
| 8708505110 | Drive Axles for Tractors |
| 8708505000 | Drive Axles |
| 8708505110 | Drive Axles |
| 8708506100 | Drive Axles |
| 8708505150 | Non-Driving Axles |
| 8708506500 | Non-Driving Axles |
| 8708507900 | Parts of Non-Driving Axles |
| 8708508000 | Drive Axles |
| 8708508100 | Cast Iron Parts, Drive Axles |
| 8708508500 | Drive Shaft Parts |
| 8708508900 | Drive Axles Parts |
| 8708509110 | Spindles for Non-Drive Axles |
| 8708509150 | Parts of Non-Driving Axles |
| 8708509300 | Cast Iron Parts, Drive Axles |
| 8708509500 | Drive Shaft Parts |
| 8708509900 | Parts, Drive Axles |
| 8708605000 | Non-Driving Axles |
| 8708608010 | Spindles |
| 8708608050 | Non-Driving Axles |
| 8708704530 | Road Wheels |
| 8708704545 | Road Wheels |
| 8708704560 | Wheel Rims |
| 8708706030 | Wheel Covers |
| 8708706045 | Wheel Covers \& Hubcaps |
| 8708708010 | Wheels |
| 8708708015 | Wheels |
| 8708708025 | Wheels |
| 8708708030 | Wheels |
| 8708708035 | Wheels |
| 8708708045 | Wheel Rims |
| 8708708050 | Parts \& Access. for Wheels |
| 8708708060 | Wheel Covers \& Hubcaps |
| 8708708075 | Parts \& Access. for Wheels |
| 8708801300 | Suspension Shock Absorbers |
| 8708801600 | Suspension Shock Absorbers |
| 8708803000 | Suspension Shock Absorbers |
| 8708804500 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708806000 | Cast Iron Parts, SS |
| 8708806510 | Beam Hanger Brackets |

8708928000 Muffler Parts \& Access.
8708935000 Clutches and Parts
8708945000 Steering Wheel, Column
8708948000 Steering Wheel Parts \& Acces
8708990070 Wheel Hub Units
8708995800 Wheel Hub Units
8708996100 Airbags
8708998015 Wheel Hub Units
8708998115 Wheel Hub Units

| 8708806590 | Suspension System Parts |
| :--- | :--- |
| 8708925000 | Mufflers |
| 8708935000 | Clutches \& Parts |
| 8708936000 | Clutches |
| 8708937500 | Parts of Clutches |
| 8708945000 | Steering Wheels, Columns |
| 8708947510 | Steering Shaft Assembly |
| 8708947550 | Parts |
| 8708995010 | Steering Shaft Assemblies |
| 8708995020 | Wheel Hub Units |
| 8718995025 | Wheel Hub Units |
| 8708995030 | Beam Hanger Brackets |
| 8708995800 | Wheel Hub Units |
| 8708996400 | Half Shafts \& Drive Shafts |
| 8708996700 | Parts (joints?) |
| 8708996710 | Universal Joints->01 |
| 8708996720 | Universal Joints- >01 |
| 8708996790 | Other Joints->01 |
| 8708996810 | Pwr Trns Univ Jnts |
| 8708996820 | Pwr Trns Univ Jnts |
| 8708996890 | Power Trans Parts |
| 8708997030 | Beam Hanger Brackets |
| 8708997060 | Suspension System Parts |
| 8708997330 | Steering Shaft Assemblies |
| 8708997360 | Parts for Steering Systems |
| 8708998015 | Wheel Hub Units |
| 8708998115 | Wheel Hub Units |
| 8716905010 | Axles \& Parts for Trailers |
| 8716905030 | Wheels for Trailers |

Electrical and Electric Components

| 8414308030 | Compressors |
| :--- | :--- |
| 8414596040 | Fans |
| 8414598040 | Fans \& Blowers |
| 8415200000 | Air Conditioners |
| 8415830040 | Air Conditioners |
| 8415900040 | Parts of Air Conditioners |
| 8415908040 | Parts of Air Conditioners |
| 8415908045 | Parts of Air Conditioners |
| 8501324500 | Electric Motors |
| 8507100060 | Storage Batteries |
| 8507304000 | Nickel-Cadmium Batteries |
| 8507904000 | Parts for Lead Acid Batteries |
| 8511100000 | Spark Plugs |
| 8511200000 | Magnetos, Dynamos |
| 8511300040 | Distributors |

Electrical and Electric Components
8414308030 Compressors
8414596040 Fans
8414598040 Fans \& Blowers
8415200000 Air Conditioners
8415830040 Air Conditioners
8507100050? Storage Batteries
8507100060 Storage Batteries
8507904000 Parts for Lead Acid Batteries
8507904050? Parts for Batteries?
8511100000 Spark Plugs
8511200000 Magnetos, Dynamos
8511300040 Distributors
8511300080 Ignition Coils
8511400000 Starter Motors
8511500000 Generators

| 8511300080 | Ignition Coils |
| :--- | :--- |
| 8511400000 | Starter Motors |
| 8511500000 | Generators |
| 8511802000 | Voltage Regulators |
| 8511806000 | Other Engine Ignition Equip. |
| 8511902000 | Parts for Voltage Regulators |
| 8511906020 | Parts for Distributer Sets |
| 8511906040 | Other Parts Engine Ignition |
| 8512202000 | Lighting Equipment |
| 8512202040 | Lighting Equipment |
| 8512204000 | Signaling Equipment |
| 8512204040 | Signaling Equipment |
| 8512300020 | Horns |
| 8512300030 | Radar Dectectors |
| 8512300040 | Sound Signaling Equipment |
| 8512402000 | Defrosters |
| 8512404000 | Windshield Wipers |
| 8512902000 | Parts of Signaling Equipment |
| 8512906000 | Lighting Equipment Parts |
| 8512907000 | Parts of Defrosters |
| 8512909000 | Parts of Windshield Wipers |
| 8517120020 | Radio Telephones |
| 8519812000 | Cassette Tape Players |
| 8519910020 | Cassette Tape Players |
| 8519911000 | Cassette Tape Players |
| 8519934000 | Cassette Tape Players |
| 8525201500 | Radio Transceivers |
| 8525206020 | Radio Telephones |
| 8525209020 | Radio Telephones |
| 8525601010 | Radio Transceivers, CBs |
| 8527211005 | Radio-Tape Players (CDs) |
| 8527211010 | Radio-Tape Players |
| 8527211015 | Radio-Tape Players |
| 8527211020 | Radio-Tape Players |
| 8527211025 | Radio-Tape Players |
| 8527211030 | Radio-Tape Players |
| 8527214000 | Radio-Combinations |
| 8527214040 | Radio-Combinations |
| 8527214800 | Radio-Combinations |
| 8527290020 | Radio-Receivers AM |
| 8527290040 | Radio-Receivers FM/AM |
| 8527290060 | Radio-Receivers |
| 8527294000 | Radio-Receivers FM/AM |
| 8527298000 | Radio- Recievers |
| 8527298020 | Radio-Receivers AM |
| 8527298060 | Radio-Receivers |
| 8531800038 | Radar Detectors |

8511802000 Voltage Regulators
8511806000 Other Engine Ignition Equip.
8511906020 Parts for Distributor Sets
8511908000 Other Elec Ignition Equip
8512202000 Lighting Equipment
8512204000 Signaling Equipment
8512300000 Sound Signaling Equip
8512300030 Radar Dectectors
8512300050 Sound Signaling Equip
8512402000 Defrosters
8512404000 Windshield Wipers
8512902000 Parts of Signaling Equip.
8512905000 Parts of Lighting Equip.
8512908000 Other Pts of Elec. Equip.
8517120020 Radio Telephones
8519934000 Cassette Tape Players
8525201000 CB Transmission Apparatus
8525206000 Other Transmission Apparat.
8525209020 Radio Telephones
8525209050? Radio Telephones?
8525601010 Radio Receivers (CB)
8527210000 Radiobroadcast Receivers
8527290000 Other Radiobroadcast Receiv
8531800038 Radar Detectors
8531809038 Radar Detectors
8536410005 Signaling Flashers
8539100020 Beam Lamp Units
8539100040 Beam Lamp Units
8544300000 Ignition Wiring Sets
8708950000 Airbags for MV
9029100000 Revolution Counters
9029205000 Other Speedometers/Tacho
9029900000 Pts \& Access of Rev Counter
9104000000 Inst Panel Clocks

| 8531808038 | Radar Detectors |
| :--- | :--- |
| 8531809038 | Radar Detectors |
| 8536410005 | Signaling Flashers |
| 8539100010 | Beam Lamp Units |
| 8539100020 | Beam Lamps |
| 8539100040 | Beam Lamps |
| 8539100050 | Beam Lamp Units |
| 8539212040 | Halogen Lamps |
| 8544300000 | Ignition Wiring Sets |
| 9029104000 | Taximeters |
| 9029108000 | Revolution Counters, Odom. |
| 9029204080 | Other Speedometers, Tach. |
| 9029902000 | Parts \& Access of Taximeters |
| 9029908040 | Parts \& Access of Speed/Tac |
| 9029908080 | Parts \& Access of Odometers |
| 9104002510 | MVT \& Cases Panel Clock |
| 9104004000 | Instrument Panel Clocks |
| 9104004510 | Movements of Inst. Clock |

## Engines and Parts

| 4010101020 | Belts |
| :--- | :--- |
| 4016931010 | O-Rings |
| 4016931020 | Oil Seals |
| 4016931050 | Gaskets |
| 4016931090 | Gaskets |
| 8407341400 | Engines |
| 8407341540 | Engines |
| 8407341580 | Engines |
| 8407341800 | Engines |
| 8407342040 | Engines |
| 8407342080 | Engines |
| 8407344400 | Engines |
| 8407344540 | Engines |
| 8407344580 | Engines |
| 8407344800 | Engines |
| 8408202000 | Compression Ignition Engine |
| 8409911040 | Cast Iron Parts |
| 8409913000 | Aluminum Cylinder Heads |
| 8409915010 | Connecting Rods |
| 8409915080 | Parts |
| 8409919110 | Connecting Rods |
| 8409919190 | Parts |
| 8409919910 | Connecting Rods |
| 8409991040 | Cast-Iron parts |
| 8409999110 | Connecting Rods |
| 8409999190 | Parts |
| 8413301000 | Fuel Injection Pumps |

## Engines and Parts

8407342000 SP-IG Piston Engine
8407342030 SP-IG Engine
8407342090 Other Engine
8408202000 Compression Ignition Engine
8409914000 Pts for Engines
8409994000 Other Pts for Engines
8413301000 Fuel Injection Pumps
8413309000 Fuel, Lub., Cooling Pumps
8413911000 Parts of Fuel Injection Pumps
8414308030 Compressor/Air Conditioners
8414593000 Turbochargers
8421230000 Oil or Fuel Filters
8421310000 Intake Air Filters
8483101020 Transmission Shafts
8483103010 Camshafts \& Crankshafts

| 8413309000 | Fuel, Lub., or Cooling Pumps |  |  |
| :---: | :---: | :---: | :---: |
| 8413309030 | Fuel Pumps |  |  |
| 8413309060 | Lubricating Pumps |  |  |
| 8413309090 | Cooling Medium Pumps |  |  |
| 8413911000 | Parts of Fuel Injection Pumps |  |  |
| 8414593000 | Turbochargers |  |  |
| 8421230000 | Oil or Fuel Filters |  |  |
| 8421310000 | Intake Air Filters |  |  |
| 8483101030 | Camshafts and Crankshafts |  |  |
| 8483103010 | Camshafts and Crankshafts |  |  |
| 9802004020 | Combust. Engine Repair |  |  |
| 9802005030 | Value of Repairs on Engines |  |  |
| Miscellaneous Parts |  |  |  |
| 3819000000 | Brake Fluid | Miscellaneous Parts |  |
| 3819000010 | Brake Fluid | 3819000000 | Brake Fluid |
| 3819000090 | Other Liquids | 3820000000 | Anti-Freeze |
| 3820000000 | Anti-Freeze | 4016995010 | Mechanical Articles |
| 4016993000 | Vibration Control | 8425490000 | Jacks |
| 4016995010 | Mechanical Articles | 8426910000 | Lifting Machinery |
| 4016995500 | Vibration Control | 8431100090 | Parts of Winches, Jacks |
| 4016996010 | Mechanical Articles | 8708915000 | Radiators |
| 8301200030 | Steering Wheel Immobilizers | 8708990050 | Pts \& Access |
| 8425490000 | Jacks | 8708990090 | Other Pts \& Access |
| 8426910000 | Lifting Machinery | 8708990095 | Pts \& Access |
| 8431100090 | Parts of Winches, Jacks | 8708998075 | Other Pts \& Access |
| 8708407550 | Parts, Radiators | 8708998175 | Parts \& Access NESOI |
| 8708706060 | Parts \& Access. for Wheels | 8716900000 | Parts of Trailers |
| 8708915000 | Radiators | 8716905000 | Parts |
| 8708917000 | Cast Iron Parts, Radiators |  |  |
| 8708917510 | Radiator Cores |  |  |
| 8708917550 | Parts, Radiators |  |  |
| 8708927000 | Cast Iron Parts, Mufflers |  |  |
| 8708927500 | Parts, Mufflers |  |  |
| 8708993000 | Cast Iron Parts |  |  |
| 8708947000 | Cast Iron Parts |  |  |
| 8708995005 | Brake Hoses |  |  |
| 8708995060 | Radiator Cores |  |  |
| 8708995070 | Cable Traction Devices |  |  |
| 8708995080 | Parts |  |  |
| 8708995085 | Parts |  |  |
| 8708995090 | Parts |  |  |
| 8708995200 | Cast Iron Parts |  |  |
| 8708995500 | Vibration Control Goods |  |  |
| 8708998005 | Brake Hoses of Plastics |  |  |
| 8708998045 | Radiator Cores |  |  |
| 8708998060 | Cable Traction Devices |  |  |


| 8708998080 | Parts |
| :--- | :--- |
| 8708998105 | Brake Hoses-Plastic |
| 8708998160 | Cable Traction Devices |
| 8708998180 | Parts |
| 8716905050 | Parts for Trailers |
| 8716905060 | Parts for Trailers |

## Automotive Tires and Tubes

| 4011100010 | Radial Tires for M.V. | Automotive Tires and Tubes |  |
| :---: | :---: | :---: | :---: |
| 4011100050 | Pneumatic Tires for M.V. | 4011100010 | Radial Tires for M.V. |
| 4011101000 | Radial Tires for M.V. | 4011100050 | Pneumatic Tires for M.V. |
| 4011101010 | Radial Tires->01 | 4011101000 | Radial Tires for M.V. |
| 4011101020 | Radial Tires->01 | 4011105000 | Pneumatic Tires for M.V. |
| 4011101030 | Radial Tires->01 | 4011200005 | Radial Tires for Lt. Trucks |
| 4011101040 | Radial Tires->01 | 4011200010 | Pneumatic Tires for Lt. Truck |
| 4011101050 | Radial Tires->01 | 4011200015 | Radial Tires for Buses/Truck |
| 4011101060 | Radial Tires->01 | 4011200020 | Pneumatic Tires for Buses/Tr |
| 4011101070 | Radial Tires->01 | 4011200025 | Radial Tires for Buses off |
| 4011105000 | Pneumatic Tires for M.V. | 4011200030 | Pneumatic Tires for Buses off |
| 4011200005 | Radial Tires for Lt. Trucks | 4011200035 | Radial Tires for Buses off |
| 4011200010 | Pneumatic Tires for Lt. Truck | 4011200050 | Pneumatic Tires for Buses off |
| 4011200015 | Radial Tires for Buses/Truck | 4011201005 | Radial Tires for Lt. Trucks |
| 4011200020 | Pneumatic Tires for Buses/Tr | 4011201015 | Pneumatic Tires for Buses/Tr |
| 4011200025 | Radial Tires for Buses off | 4011201025 | Radial Tires for Buses off |
| 4011200030 | Pneumatic Tires for Buses off | 4011201035 | Pneumatic Tires for Buses off |
| 4011200035 | Radial Tires for Buses off | 4011205010 | Tires, ex Radial, for Lt. Truc |
| 4011200050 | Pneumatic Tires for Buses off | 4011205020 | Pneumatic Tires for Buses |
| 4011201005 | Radial Tires for Lt. Trucks | 4011205030 | Tires, ex Radial for Bus/Tr |
| 4011201015 | Pneumatic Tires for Buses/Tr | 4011205050 | Pneumatic Tire for Bus/Tr |
| 4011201025 | Radial Tires for Buses off | 4012105020 | Retreaded Tires Bus/Truck |
| 4011201035 | Pneumatic Tires for Buses off | 4012106000 | Other Retreaded Tires |
| 4011205010 | Tires, ex. Radial for Lt. Truc | 4012110000 | Retreaded Tires |
| 4011205020 | Pneumatic Tires for Buses | 4012120000 | Retreaded Tires |
| 4011205030 | Tires, ex. Radial, for Bus | 4012190000 | Retread Tires |
| 4011205050 | Pneumatic Tires for Bus | 4012200000 | Used Pneumatic Tires |
| 4012104005 | Retreaded Tires for M.V. | 4013100010 | Inner Tubes |
| 4012104015 | Retreaded Tires for Light on | 4013100020 | Inner Tubes |
| 4012104025 | Retreaded Tires for Bus/Truc | 4013900000 | Other Inner Tubes |
| 4012104035 | Retreaded Tires for Bus/Truc |  |  |
| 4012105005 | Retreaded Radial Tires M.V. |  |  |
| 4012105009 | Retreaded Tires for M.V. |  |  |
| 4012105015 | Retreaded Radial Tires Bus |  |  |
| 4012105019 | Retreaded Tires for Lt. Truck |  |  |
| 4012105025 | Retreaded Radial Tires Bus |  |  |
| 4012105029 | Retreaded Tires for Bus/Truc |  |  |
| 4012105035 | Retreaded Radial Tires Bus |  |  |
| 4012105050 | Retreaded Tires for Bus/Truc |  |  |


| 4012108009 | Retreaded Tires for M.V. |
| :--- | :--- |
| 4012108019 | Retreaded Tires for Lt. Truck |
| 4012108029 | Retreaded Tires for Bus/Truc |
| 4012108050 | Retreaded Tires for Bus, ex. |
| 4012114000 | Retreaded Tires for Cars |
| 4012118000 | Retreaded Tires for Cars |
| 4012124015 | Retreaded Tires for Lt. Truck |
| 4012124025 | Retreaded Tires for Bus/Truc |
| 4012124035 | Retreaded Tires for Bus/Truc |
| 4012128019 | Retread Tire for Lt. Truck |
| 4012128029 | Retread Tire for Bus/Truck |
| 4012128050 | Retread Tire for Bus |
| 4012194000 | Retreaded Tires for Bus, ex. |
| 4012198000 | Retread Tire for Bus |
| 4012205000 | Used Pneumatic Tires |
| 4012206000 | Used Pneumatic Tires |
| 4013100010 | Inner Tubes |
| 4013100020 | Inner Tubes |

## HTS Codes Numerically Ordered

| HTS Codes for Import |  |
| :--- | :--- |
| 3819000000 | Brake Fluid |
| 3819000010 | Brake Fluid |
| 3819000090 | Other Liquids |
| 3820000000 | Anti-Freeze |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 4010101020 | Belts |
| 4011100010 | Radial Tires for M.V. |
| 4011100050 | Pneumatic Tires for M.V. |
| 4011101000 | Radial Tires for M.V. |
| 4011101010 | Radial Tires->01 |
| 4011101020 | Radial Tires->01 |
| 4011101030 | Radial Tires->01 |
| 4011101040 | Radial Tires->01 |
| 4011101050 | Radial Tires->01 |
| 4011101060 | Radial Tires->01 |


| Schedule B Codes for Export |  |
| :--- | :--- |
| 3819000000 | Brake Fluid |
| 3820000000 | Anti-Freeze |
| 4009120020 | Brake Hoses |
| 4009220020 | Brake Hoses |
| 4009320020 | Brake Hoses |
| 4009420020 | Brake Hoses |
| 4009500020 | Brake Hoses |
| 4011100010 | Radial Tires for M.V. |
| 4011100050 | Pneumatic Tires for M.V. |
| 4011101000 | Radial Tires for M.V. |
| 4011105000 | Pneumatic Tires for M.V. |
| 4011200005 | Radial Tires for Lt. Trucks |
| 4011200010 | Pneumatic Tires for Lt. Truck |
| 4011200015 | Radial Tires for Buses/Truck |
| 4011200020 | Pneumatic Tires for Buses/Tr |
| 4011200025 | Radial Tires for Buses off |
| 4011200030 | Pneumatic Tires for Buses off |
| 4011200035 | Radial Tires for Buses off |
| 4011200050 | Pneumatic Tires for Buses off |

4011101070
4011105000
4011200005
4011200010
4011200015
4011200020
4011200025
4011200030
4011200035
4011200050
4011201005
4011201015
4011201025
4011201035
4011205010
4011205020
4011205030
4011205050
4012104005
4012104015
4012104025
4012104035
4012105005
4012105009
4012105015
4012105019
4012105025
4012105029
4012105035
4012105050
4012108009
4012108019
4012108029
4012108050
4012114000
4012118000
4012124015
4012124025
4012124035
4012128019
4012128029
4012128050
4012194000
4012198000
4012205000
4012206000
4013100010
4013100020
4016931010

Radial Tires->01
Pneumatic Tires for M.V.
Radial Tires for Lt. Trucks
Pneumatic Tires for Lt. Truck
Radial Tires for Buses/Truck
Pneumatic Tires for Buses/Tr
Radial Tires for Buses off
Pneumatic Tires for Buses off
Radial Tires for Buses off
Pneumatic Tires for Buses off
Radial Tires for Lt. Trucks
Pneumatic Tires for Buses/Tr
Radial Tires for Buses off
Pneumatic Tires for Buses off
Tires, ex. Radial for Lt. Truc
Pneumatic Tires for Buses
Tires, ex. Radial, for Bus
Pneumatic Tires for Bus
Retreaded Tires for M.V.
Retreaded Tires for Light on
Retreaded Tires for Bus/Truc
Retreaded Tires for Bus/Truc
Retreaded Radial Tires M.V.
Retreaded Tires for M.V.
Retreaded Radial Tires Bus
Retreaded Tires for Lt. Truck
Retreaded Radial Tires Bus
Retreaded Tires for Bus/Truc
Retreaded Radial Tires Bus
Retreaded Tires for Bus/Truc Retreaded Tires for M.V.
Retreaded Tires for Lt. Truck
Retreaded Tires for Bus/Truc
Retreaded Tires for Bus, ex.
Retreaded Tires for Cars
Retreaded Tires for Cars
Retreaded Tires for Lt. Truck
Retreaded Tires for Bus/Truc
Retreaded Tires for Bus/Truc
Retread Tire for Lt. Truck
Retread Tire for Bus/Truck
Retread Tire for Bus
Retreaded Tires for Bus, ex.
Retread Tire for Bus
Used Pneumatic Tires
Used Pneumatic Tires
Inner Tubes
Inner Tubes
O-Rings

4011201005
4011201015
4011201025
4011201035
4011205010
4011205020
4011205030
4011205050
4012105020
4012106000
4012110000
4012120000
4012190000
4012200000
4013100010
4013100020
4013900000
4016995010
6813100000
6813200000
6813810000
6813890000
6813900000
7007110000
7007211000
7007215000
7009100000
7320100000
7320201000
8301200000
8302103000
8302300000
8407342000
8407342030
8407342090
8408202000
8409914000
8409994000
8413301000
8413309000
8413911000
8414308030
8414593000
8414596040
8414598040
8415200000
8415830040
8421230000
8421310000

Radial Tires for Lt. Trucks
Pneumatic Tires for Buses/Tr
Radial Tires for Buses off
Pneumatic Tires for Buses off
Tires, ex Radial, for Lt. Truc
Pneumatic Tires for Buses
Tires, ex Radial for Bus/Tr
Pneumatic Tire for Bus/Tr
Retreaded Tires Bus/Trucks
Other Retreaded Tires
Retreaded Tires
Retreaded Tires
Retread Tires
Used Pneumatic Tires
Inner Tubes
Inner Tubes
Other Inner Tubes
Mechanical Articles
Brake Linings \& Pads
Friction Materials
Brake Linings
Other Brake Materials
Other Friction Materials
Safety Glass
Windshields
Safety Glass
Rear-View Mirrors
Leaf Springs
Helical Springs
Locks
Hinges
Other Mountings
Spark Ig Piston Engines
Spark Ig Engine
Other Engine
Compression Ignition Engine
Pts for Engines
Other Pts for Engines
Fuel Injection Pumps
Fuel, Lub., Cooling Pumps
Parts of Fuel Injection Pumps
Compressors/Air Condition
Turbochargers
Fans
Fans \& Blowers
Air Conditioners
Air Conditioners
Oil or Fuel Filters
Intake Air Filters

| 4016931020 | Oil Seals | 8421394000 | Catalytic Converters |
| :---: | :---: | :---: | :---: |
| 4016931050 | Gaskets | 8425490000 | Jacks |
| 4016931090 | Gaskets | 8426910000 | Lifting Machinery |
| 4016993000 | Vibration Control | 8431100090 | Parts of Winches, Jacks |
| 4016995010 | Mechanical Articles | 8482101000 | Ball Bearings |
| 4016995500 | Vibration Control | 8482105044 | Radial Bearings |
| 4016996010 | Mechanical Articles | 8482105048 | Radial Bearings |
| 6813100050 | Brake Linings \& Pads | 8482200020 | Tapered Roller Bearings |
| 6813200015 | Brake Linings \& Pads | 8482200030 | Tapered Roller Bearings |
| 6813200025 | Asbestos Friction | 8482200040 | Tapered Roller Bearings |
| 6813810050 | Brk Lngs \& Pads, Not Asbest | 8482200060 | Tapered Roller Bearings |
| 6813890050 | Min Sub Friction Materials | 8482200070 | Tapered Roller Bearings |
| 6813900050 | Friction Materials | 8482200080 | Tapered Roller Bearings |
| 7007110000 | Safety Glass | 8482400000 | Needle Roller Bearings |
| 7007110010 | Safety Glass | 8482500000 | Other Cylindrical Bearings |
| 7007211000 | Windshields | 8483101020 | Transmission Shafts |
| 7007211010 | Windshields | 8483103010 | Camshafts \& Crankshafts |
| 7007215000 | Safety Glass | 8507100050 | Storage Batteries |
| 7009100000 | Rear-View Mirrors | 8507100060 | Storage Batteries |
| 7318160010 | Lugnuts | 8507904000 | Parts for Lead Acid Batteries |
| 7318160015 | Lugnuts | 8507904050 | Parts for Batteries |
| 7318160030 | Lugnuts | 8511100000 | Spark Plugs |
| 7318160045 | Other Lugnuts | 8511200000 | Magnetos, Dynamos |
| 7320100015 | Leaf Springs | 8511300040 | Distributors |
| 7320103000 | Leaf Springs | 8511300080 | Ignition Coils |
| 7320106015 | Leaf Springs | 8511400000 | Starter Motors |
| 7320106060 | Leaf Springs | 8511500000 | Generators |
| 7320201000 | Helical Springs | 8511802000 | Voltage Regulators |
| 8301200000 | Locks | 8511806000 | Other Engine Ignition Equip. |
| 8301200030 | Steering Wheel Immobilizers | 8511906020 | Parts for Distributor Sets |
| 8301200060 | Other Locks | 8511908000 | Other Elec Ignition Equip |
| 8302103000 | Hinges | 8512202000 | Lighting Equipment |
| 8302303000 | Other Mountings | 8512204000 | Signaling Equipment |
| 8302303010 | Pneumatic Cylinders | 8512300000 | Sound Signaling Equipment |
| 8302303060 | Other Mountings | 8512300030 | Radar Detectors |
| 8302306000 | Other Mountings | 8512300050 | Sound Signaling Equipment |
| 8407341400 | Engines | 8512402000 | Defrosters |
| 8407341540 | Engines | 8512404000 | Windshield Wipers |
| 8407341580 | Engines | 8512902000 | Parts of Signaling Equip. |
| 8407341800 | Engines | 8512905000 | Parts of Lighting Equipment |
| 8407342040 | Engines | 8512908000 | Other Pts of Elec Equipment |
| 8407342080 | Engines | 8517120020 | Radio Telephones |
| 8407344400 | Engines | 8519812000 | Cassette Tape Players |
| 8407344540 | Engines | 8525201000 | CB Transmission Apparatus |
| 8407344580 | Engines | 8525206000 | Other Transmission Apparat |
| 8407344800 | Engines | 8525209020 | Radio Telephones |
| 8408202000 | Compression Ignition Engine | 8525209050 | Radio Telephones |
| 8409911040 | Cast Iron Parts | 8525601010 | Radio Transceivers (CB) |
| 8409913000 | Aluminum Cylinder Heads | 8527210000 | Radiobroadcast Receivers |


| 8409915010 | Connecting Rods |
| :--- | :--- |
| 8409915080 | Parts |
| 8409919110 | Connecting Rods |
| 8409919190 | Parts |
| 8409919910 | Connecting Rods |
| 8409991040 | Cast-Iron parts |
| 8409999110 | Connecting Rods |
| 8409999190 | Parts |
| 8413301000 | Fuel Injection Pumps |
| 8413309000 | Fuel, Lub., or Cooling Pumps |
| 8413309030 | Fuel Pumps |
| 8413309060 | Lubricating Pumps |
| 8413309090 | Cooling Medium Pumps |
| 8413911000 | Parts of Fuel Injection Pumps |
| 8414308030 | Compressors |
| 8414593000 | Turbochargers |
| 8414596040 | Fans |
| 8414598040 | Fans \& Blowers |
| 8415200000 | Air Conditioners |
| 8415830040 | Air Conditioners |
| 8415900040 | Parts of Air Conditioners |
| 8415908040 | Parts of Air Conditioners |
| 8415908045 | Parts of Air Conditioners |
| 8421230000 | Oil or Fuel Filters |
| 8421310000 | Intake Air Filters |
| 8421394000 | Catalytic Converters |
| 8425490000 | Jacks |
| 8426910000 | Lifting Machinery |
| 8431100090 | Parts of Winches, Jacks |
| 8482101000 | Ball Bearings |
| 8482101040 | Ball Bearings |
| 8482101080 | Ball Bearings |
| 8482105044 | Radial Bearings |
| 8482105048 | Radial Bearings |
| 8482200010 | Tapered Roller Bearings |
| 8482200020 | Tapered Roller Bearings |
| 8482200030 | Tapered Roller Bearings |
| 8482200040 | Tapered Roller Bearings |
| 8482200050 | Tapered Roller Bearings |
| 8482200060 | Tapered Roller Bearings |
| 8482200070 | Tapered Roller Bearings |
| 8482200080 | Tapered Roller Bearings |
| 8482400000 | Needle Roller Bearings |
| 8482500000 | Other Cylindrical Bearings |
| 8483101030 | Camshafts and Crankshafts |
| 8483103010 | Camshafts and Crankshafts |
| 8501324500 | Electric Motors |
| 8507100060 | Storage Batteries |
| 8507304000 | Nickel-Cadmium Batteries |


| 8527290000 | Other Radiobroadcast Receiv |
| :--- | :--- |
| 8531800038 | Radar Detectors |
| 8531809038 | Radar Detectors |
| 8536410005 | Signaling Flashers |
| 8539100020 | Beam Lamp Units |
| 8539100040 | Beam Lamp Units |
| 854430000 | Ignition Wiring Sets |
| 8707100020 | Bodies |
| 8707100040 | Bodies |
| 8707905020 | Bodies |
| 8707905040 | Bodies |
| 8707905060 | Bodies |
| 8707905080 | Bodies |
| 8708100010 | Stampings of Bumpers |
| 8708100050 | Bumpers and Parts |
| 8708210000 | Seat Belts |
| 8708290010 | Stampings of Bodies |
| 8708290025 | Truck Caps |
| 8708290050 | Parts \& Access. of Bodies |
| 8708290060 | Parts \& Access. of Bodies |
| 8708295025 | Truck Caps |
| 8708295070 | Other Pts \& Access of Bodies |
| 8708295170 | Parts \& Access of Bodies |
| 8708300010 | Mounted Brake Linings |
| 8708300050 | Brakes \& Servo-Brakes |
| 8708310000 | Mounted Brake Linings |
| 8708390000 | Other Brakes |
| 8708401000 | Gear Boxes |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |
| 8708403500 | Gear Boxes |
| 8708406000 | Gear Boxes |
| 8708408000 | Gear Box Parts \& Access. |
| 8708500050 | Drive Axles |
| 8708504110 | Drive Axles |
| 8708504150 | Non-Driving Axles |
| 8708507200 | Drive Axles Parts \& Access. |
| 8708600050 | Non-Driving Axles |
| 8708700050 | Road Wheels \& Pts. |
| 8708800050 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708807000 | Suspension System Parts |
| 8708915000 | Radiators |
| 8708918000 | Radiator Parts \& Access. |
| 8708925000 | Radiators |
| 8708928000 | Muffler Parts \& Access. |
| 8708935000 | Clutches and Parts |
| 8708945000 | Steering Wheel, Column |


| 8507904000 | Parts for Lead Acid Batteries |
| :--- | :--- |
| 8511100000 | Spark Plugs |
| 8511200000 | Magnetos, Dynamos |
| 8511300040 | Distributors |
| 8511300080 | Ignition Coils |
| 8511400000 | Starter Motors |
| 8511500000 | Generators |
| 8511802000 | Voltage Regulators |
| 8511806000 | Other Engine Ignition Equip. |
| 8511902000 | Parts for Voltage Regulators |
| 8511906020 | Parts for Distributer Sets |
| 8511906040 | Other Parts Engine Ignition |
| 8512202000 | Lighting Equipment |
| 8512202040 | Lighting Equipment |
| 8512204000 | Signaling Equipment |
| 8512204040 | Signaling Equipment |
| 8512300020 | Horns |
| 8512300030 | Radar Dectector |
| 8512300040 | Sound Signaling Equipment |
| 8512402000 | Defrosters |
| 8512404000 | Windshield Wipers |
| 8512902000 | Parts of Signaling Equipment |
| 8512906000 | Lighting Equipment Parts |
| 8512907000 | Parts of Defrosters |
| 8512909000 | Parts of Windshield Wipers |
| 8517120020 | Radio Telephones |
| 8519812000 | Cassette Tape Players |
| 8519910020 | Cassette Tape Players |
| 8519911000 | Cassette Tape Players |
| 8519934000 | Cassette Tape Players |
| 8525201500 | Radio Transceivers |
| 8525206020 | Radio Telephones |
| 8525209020 | Radio Telephones |
| 8525601010 | Radio Transceivers, CBs |
| 8527211005 | Radio-Tape Players (CDs) |
| 8527211010 | Radio-Tape Players |
| 8527211015 | Radio-Tape Players |
| 8527211020 | Radio-Tape Players |
| 8527211025 | Radio-Tape Players |
| 8527211030 | Radio-Tape Players |
| 8527214000 | Radio-Combinations |
| 8527214040 | Radio-Combinations |
| 8527214800 | Radio-Combinations |
| 8527290020 | Radio-Receivers AM |
| 8527290040 | Radio-Receivers FM/AM |
| 8527290060 | Radio-Receivers |
| 8527294000 | Radio-Receivers FM/AM |
| 8527298000 | Radio Recievers |
| 8527298020 | Radio-Receivers AM |

8708948000 Steering Wheel Parts \& Acces 8708950000 Airbags for MVs
8708990045 Slide-in Campers
8708990050 Pts \& Access.
8708990070 Wheel Hub Units
8708990090 Other Pts \& Access
8708990095 Pts \& Access
8708995800 Wheel Hub Units
8708996100 Airbags
8708998015 Wheel Hub Units
8708998030 Slide-In Campers
8708998075 Other Pts \& Access
8708998115 Wheel Hub Units
8708998130 Slide-in Campers
8708998175 Parts \& Access NESOI
8716900000 Parts of Trailers
8716905000 Parts
9029100000 Revolution Counters
9029205000 Other Speedometers/Tacho
9029900000 Pts \& Access of Rev Counter
9104000000 Inst Panel Clocks
9401200000 Seats
9401901000 Seat Parts
9401901010 Seat Parts of Leather
9401901080 Seat Parts
9403901000 Parts of Furnitures

| 8527298060 | Radio-Receivers |
| :--- | :--- |
| 8531800038 | Radar Detectors |
| 8531808038 | Radar Detectors |
| 8531809038 | Radar Detectors |
| 8536410005 | Signaling Flashers |
| 8539100010 | Beam Lamp Units |
| 8539100020 | Beam Lamp |
| 8539100040 | Beam Lamp |
| 8539100050 | Beam Lamp Units |
| 8539212040 | Halogen Lamps |
| 8544300000 | Ignition Wiring Sets |
| 8707100020 | Bodies |
| 8707100040 | Bodies |
| 8707905020 | Bodies |
| 8707905040 | Bodies |
| 8707905060 | Bodies |
| 8707905080 | Bodies |
| 8708100010 | Stampings of Bumpers |
| 8708100050 | Bumpers and Parts |
| 8708103010 | Stampings of Bumpers |
| 8708103050 | Bumpers |
| 8708106010 | Stampings Parts of Bumpers |
| 8708106050 | Parts of Bumpers |
| 8708210000 | Seat Belts |
| 8708290010 | Stampings of Bodies |
| 8708290025 | Truck Caps |
| 8708290050 | Parts \& Access. of Bodies |
| 8708290060 | Parts \& Access. of Bodies |
| 8708291000 | Inflators \& Modules Airbags |
| 8708291500 | Door Assemblies |
| 8708292000 | Body Stampings |
| 8708295010 | Stampings |
| 8708295025 | Truck Caps |
| 8708295060 | Other Parts |
| 8708301090 | Brakes and Parts |
| 8708305020 | Brake Drums |
| 8708305030 | Brake Rotors |
| 8708305040 | Brake Linings |
| 8708305090 | Brake Parts |
| 8708315000 | Mounted Brake Linings |
| 8708391090 | Brakes \& Parts |
| 8708395010 | Brake Drums \& Rotors |
| 8708395020 | Brake Drums |
| 8708395030 | Brake Rotors |
| 8708395050 | Brakes \& Servo-Brakes |
| 8708401000 | Gear Boxes |
| 8708401110 | Gear Boxes |
| 8708401150 | Gear Boxes |
| 8708402000 | Gear Boxes |


| 8708405000 | Gear Boxes |
| :--- | :--- |
| 8708407000 | Cast Iron Parts, Gear Box |
| 8708407550 | Parts, Radiators |
| 8708503000 | Drive Axles |
| 8708505000 | Drive Axles |
| 8708505110 | Drive Axles |
| 8708505150 | Non-Driving Axles |
| 8708506100 | Drive Axles |
| 8708506500 | Non-Driving Axles, NESOI |
| 8708507900 | Non-Driving Axles Parts |
| 8708508000 | Drive Axles |
| 8708508100 | Cast Iron Parts, Drive Axles |
| 8708508500 | Parts, Drive Shaft |
| 8708508900 | Parts, Drive Axles |
| 8708509110 | Spindles of Non-Driving Axle |
| 8708509150 | Non-Driving Axles Parts |
| 8708509300 | Cast Iron Parts, Drive Axles |
| 8708509500 | Parts, Drive Shaft |
| 8708509900 | Parts, Drive Axles |
| 8708605000 | Non-Driving Axles |
| 8708608010 | Spindles |
| 8708608050 | Non-Driving Axles |
| 8708704530 | Road Wheels |
| 8708704545 | Road Wheels |
| 8708704560 | Wheel Rims |
| 8708706030 | Wheel Covers |
| 8708706045 | Wheel Covers \& Hubcaps |
| 8708706060 | Parts \& Access. for Wheels |
| 8708708010 | Wheels |
| 8708708015 | Wheels |
| 8708708025 | Wheels |
| 8708708030 | Wheels |
| 8708708035 | Wheels |
| 8708708045 | Wheel Rims |
| 8708708050 | Parts \& Access. for Wheels |
| 8708708060 | Wheel Covers \& Hubcaps |
| 8708708075 | Parts \& Access. for Wheels |
| 8708801300 | Suspension Shock Absorbers |
| 8708801600 | Suspension Shock Absorbers |
| 8708803000 | Suspension Shock Absorbers |
| 8708804500 | Suspension Shock Absorbers |
| 8708805000 | Suspension Shock Absorbers |
| 8708806000 | Cast Iron Parts, SS |
| 8708806510 | Beam Hanger Brackets |
| 8708806590 | Parts for Suspension System |
| 8708915000 | Radiators |
| 8708917000 | Cast Iron Parts, Radiators |
| 8708917510 | Radiator Cores |
| 8708917550 | Parts, Radiators |


| 8708925000 | Mufflers |
| :--- | :--- |
| 8708927000 | Cast Iron Parts, mufflers |
| 8708927500 | Parts, Mufflers |
| 8708935000 | Clutches \& Parts |
| 8708936000 | Clutches |
| 8708937500 | Parts of Clutches |
| 8708945000 | Steering Wheels, Columns |
| 8708947000 | Cast Iron Parts |
| 8708947510 | Steering Shaft Assembly |
| 8708947550 | Parts, Steering |
| 8708950500 | Inflators |
| 8708952000 | Parts, Airbags |
| 8708993000 | Cast Iron Parts |
| 8708995005 | Brake Hoses |
| 8708995010 | Steering Shaft Assemblies |
| 8708995020 | Wheel Hub Units |
| 8708995030 | Beam Hanger Brackets |
| 8708995045 | Slide in Campers |
| 8708995060 | Radiator Cores |
| 8708995070 | Cable Traction Devices |
| 8708995080 | Parts |
| 8708995085 | Parts |
| 8708995090 | Parts |
| 8708995200 | Cast Iron Parts |
| 8708995500 | Vibration Control Goods |
| 8708995800 | Wheel Hub Units |
| 8708996100 | Airbags |
| 8708996400 | Half Shafts \& Drive Shafts |
| 8708996700 | Parts (joints?) |
| 8708996710 | Universal Joints->01 |
| 8708996720 | Universal Joints- >01 |
| 8708996790 | Other Joints->01 |
| 8708996810 | Parts Pwr Trns, Univ Jnts |
| 8708996820 | Parts Pwr Trns, Univ Jnts |
| 8708996890 | Parts Power Train |
| 8708997030 | Beam Hanger Brackets |
| 8708997060 | Suspension System Parts |
| 8708997330 | Steering Shaft Assemblies |
| 8708997360 | Parts for Steering Systems |
| 8708998005 | Brake Hoses of Plastics |
| 8708998015 | Wheel Hub Units |
| 8708998045 | Radiator Cores |
| 8708998060 | Cable Traction Devices |
| 8708998080 | Parts |
| 8708998105 | Brake Hoses- Plastic |
| 8708998115 | Wheel Hub Units |
| 8708998160 | Cable Traction Devices |
| 8708998180 | Parts |
| 8716905010 | Axles \& Parts for Trailers |


| 8716905030 | Wheels for Trailers |
| :--- | :--- |
| 8716905050 | Parts for Trailers |
| 8716905060 | Parts for Trailers |
| 8718995025 | Wheel Hub Units |
| 9029104000 | Taximeters |
| 9029108000 | Revolution Counters, Odom. |
| 9029204080 | Other Speedometers, Tach. |
| 9029902000 | Parts \& Access of Taximeters |
| 9029908040 | Parts \& Access of Speed/Tac |
| 9029908080 | Parts \& Access of Odometers |
| 9104002510 | MVT \& Cases Panel Clock |
| 9104004000 | Instrument Panel Clocks |
| 9104004510 | Movements of Inst. Clock |
| 9401200000 | Seats |
| 9401200010 | Child Safety Seats |
| 9401200090 | Seats |
| 9401901000 | Seat Parts |
| 9401901010 | Seat Parts of Leather |
| 9401901020 | Seat Parts of Textile |
| 9401901080 | Seat Parts |
| 9401901085 | Seat Parts |
| 9403406000 | Wooden Furniture for M.V. |
| 9403506000 | Wooden Furniture for M.V. |
| 9403901000 ? | Furniture |
| 9403901040 | Parts of Furniture for M.V. |
| 9403901050 | Parts of Furniture for M.V. |
| 9403901080 | Parts of Furniture for M.V. |
| 9403901085 | Parts of Furniture for M.V. |
| 9802004020 | Combust. Engine Repair |
| 9802005030 | Value of Repairs on Engines |
|  |  |


| North American Industry Classification System (NAICS) |  |
| :--- | :--- |
| 335911 | Storage Battery Mfg |
| 336211 | Motor Vehicle Body Mfg |
| 336311 | Carburetor, Piston, Piston Ring, \& Valve Mfg |
| 336312 | Gasoline Engine \& Engine Parts Mfg |
| 336321 | Vehicular Lighting Equipment Mfg |
| 336322 | Other Motor Vehicle Electrical \& Electronic Equipment Mfg |
| 336330 | Motor Vehicle Steering \& Suspension Component |
| 336340 | Motor Vehicle Brake System Mfg |
| 336350 | Motor Vehicle Transmission \& Power Train Parts Mfg |
| 336360 | Motor Vehicle Seating \& Interior Trim Mfg |
| 336370 | Motor Vehicle Metal Stamping |
| 336391 | Motor Vehicle Air-Conditioning Mfg |
| 336399 | All Other Motor Vehicle Parts Mfg |

Table 1

| Statistics for All U.S. Manufacturing Establishments |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2002 | Chg* | 2003 | Chg* | 2004 | Chg* | 2005 | Chg* | 2006 | Chg* | 2007 | Chg* |
| All Employees | 14,664,385 | -7.5\% | 13,872,958 | -5.4\% | 13,394,079 | -3.5\% | 13,161,880 | -1.7\% | 12,990,344 | -1.3\% | 13,330,780 | 2.6\% |
| Empoyee Payroll (\$1,000) | 575,165,127 | -2.8\% | 567,602,408 | -1.3\% | 569,703,575 | 0.4\% | 580,358,985 | 1.9\% | 592,342,060 | 2.1\% | 608,806,166 | 2.8\% |
| Production Workers | 10,319,528 | -8.0\% | 9,796,581 | -5.1\% | 9,365,130 | -4.4\% | 9,235,635 | -1.4\% | 9,179,071 | -0.6\% | 9,328,991 | 1.6\% |
| Production Worker Hours (1,000) | 20,431,721 | -8.7\% | 19,853,892 | -2.8\% | 19,283,817 | -2.9\% | 19,055,800 | -1.2\% | 18,786,191 | -1.4\% | 18,803,820 | 0.1\% |
| Production Worker Wages (\$1,000) | 336,540,063 | -1.7\% | 330,480,113 | -1.8\% | 332,873,474 | 0.7\% | 337,980,878 | 1.5\% | 344,285,109 | 1.9\% | 350,395,122 | 1.8\% |
| Value of Industry Shipments (\$1,000)** | 3,914,719,163 | -1.4\% | 4,015,387,243 | 2.6\% | 4,308,970,620 | 7.3\% | 4,742,076,879 | 10.1\% | 5,019,963,474 | 5.9\% | 5,298,309,698 | 5.5\% |

Source: Annual Survey of Manufacturers and Census of Manufacturers, U.S. Department of Commerce, Bureau of the Census. * = From Previous Year
** $=$ Industry Shipments are products shipped by industry establishments.
Table 2

| Statistics for U.S. Motor Vehicle Parts Manufacturing, NAICS 336211 and 3363 |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2002 | Chg* | 2003 | Chg* | 2004 | Chg* | 2005 | Chg* | 2006 | Chg* | 2007 | Chg* |
| All Employees | 763,105 | -1.9\% | 712,864 | -6.6\% | 688,627 | -3.4\% | 661,268 | -4.0\% | 628,430 | -5.0\% | 623,895 | -0.7\% |
| Empoyee Payroll (\$1,000) | 33,562,404 | 2.2\% | 33,189,602 | -1.1\% | 33,192,112 | 0.0\% | 31,847,957 | -4.0\% | 30,632,238 | -3.8\% | 29,735,431 | -2.9\% |
| Production Workers | 605,016 | -1.7\% | 557,259 | -7.9\% | 538,579 | -3.4\% | 515,023 | -4.4\% | 489,027 | -5.0\% | 475,019 | -2.9\% |
| Production Worker Hours (1,000) | 1,200,273 | -2.3\% | 1,157,384 | -3.6\% | 1,121,885 | -3.1\% | 1,060,590 | -5.5\% | 1,012,752 | -4.5\% | 964,036 | -4.8\% |
| Production Worker Wages (\$1,000) | 24,593,055 | 3.8\% | 24,022,454 | -2.3\% | 24,011,281 | 0.0\% | 22,751,447 | -5.2\% | 21,991,146 | -3.3\% | 20,500,431 | -6.8\% |
| Value of Industry Shipments (\$1,000)** | 212,537,954 | 11.4\% | 210,941,156 | -0.8\% | 212,079,070 | 0.5\% | 216,902,592 | 2.3\% | 214,023,641 | -1.3\% | 213,074,185 | -0.4\% |
| Value of Product Shipments (\$1,000)*** | 203,595,011 | 8.0\% | 202,394,646 | -0.6\% | 204,813,969 | 1.2\% | 208,448,296 | 1.8\% | 206,000,093 | -1.2\% | 207,345,704 | 0.7\% |

Source: Annual Survey of Manufacturers and Census of Manufacturers, U.S. Department of Commerce, Bureau of the Census. * = From Previous Year
** = Industry Shipments are products shipped by industry establishments. ${ }^{* * *}=$ Product Shipments are all products regardless of industry establishment.

Table 3
U.S. Exports of All Export Commodities and of Automotive Parts (\$millions)

|  | 2002 | \%Chg | 2003 | \%Chg | 2004 | \%Chg | 2005 | \%Chg | 2006 | \%Chg | 2007 | \%Chg | 2008 | \%Chg | 2009 | \%Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Parts Exports | 50,087 | 0.6\% | 48,501 | -3.2\% | 52,628 | 8.5\% | 55,054 | 4.6\% | 58,864 | 6.9\% | 61,954 | 5.2\% | 57,476 | -7.2\% | 42,692 | -25.7\% |
| All Export Commodities | 629,599 |  | 651,424 | 3.5\% | 727,183 | 11.6\% | 803,992 | 10.6\% | 929,486 | 15.6\% | 1,046,358 | 12.6\% | 1,169,821 | 11.8\% | 936,745 | -19.9\% |
| \% Share | 8.0 |  | 7.4\% | -6.4\% | 7.2\% | -2.8\% | 6.8\% | -5.4\% | 6.3\% | -7.5\% | 5.9\% | -6.5\% | 4.9 | -17.0\% | 4.6\% | -7.2 |

Source: U.S. Census Bureau

Table 4

## Total World Original Equipment Parts Market

|  | 2007 | 0 Chang | 2008 | \% Chang | 2009 | \% Change |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| OE Parts Market (\$millions) | 843,200 | \#REF! | 806,000 | $-4.4 \%$ | 695,000 | $-13.8 \%$ |
| Total OE Parts per Vehicle (\$) | 12,400 | \#REF! | 12,400 | $0.0 \%$ | 12,192 | $-1.7 \%$ |

Source: OESA Industry Review

Table 5

| U.S. Original Equipment and Aftermarket Parts Market |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008*** | \% Change\| | $2009 \wedge$ | \% Change |
| Size of U.S OE and Aftermarket Parts Market (SUS Billions) | $235.8 \mid$ | 223.4 | 229.4 | 254.4 | 258.8 \| | $262.8 \mid$ | 266.5 | 260.4 | 220.8 | -15.2\% | 169.2 | -23.4\% |
| \|Size of U.S OE Parts Market (SUS Billions) | 178.1 | 164.8 | 168.5 | 191.1 | 193.1 | 194.4 | 196.0 | 188.6 | 149.9 | -20.5\% | 97.0 | -35.3\% |
| Size of U.S. Aftermarket Parts Market (SUS Billions)^^ | 57.7 | 58.6 | 60.9 | 63.3 | 65.7 | 68.4 | 70.5 | 71.8 | 70.9 | -1.2\% | 72.2 | 1.8\% |
| \|U.S. Light Vehicle Production (Units)** | 12,380,628 | 11,168,423 | 11,997,699 | 11,788,437 | 11,567,272 | 11,495,997 | 10,782,814 | 10,459,563 | 8,449,402 | -19.2\% | 5,562 | -99.9\% |
| Content per Vehicle (SUS) | 13,714 | 14,103 | 13,450 | 15,456 | 15,912 | 16,281 | 17,276 | 16,558.0 | 16,371.0 | -1.1\% |  | -100.0\% |
| OE \& Aftermarket Parts Sourced from U.S. owned Suppliers (\$US Billions) | 135.4 | 126.7 | 120.8 | 128.4 | 119.0 | 108.3 | 105.8 | 89.8 | 73.0 | -18.7\% |  | -100.0\% |
| \% of Total Parts Market | 57.4\% | 56.7\% | 52.7\% | 50.5\% | 46.0\% | 41.2\% | 39.7\% | 34.5\% | 33.1\% |  |  |  |
| OE \& Aftermarket Parts Sourced from U.S. transplant Suppliers (\$US Billions) | 47.6 | 46.9 | 51.8 | 63.3 | 69.9 | 78.4 | 83.2 | 76.5 | 67.4 | -11.9\% |  | -100.0\% |
| \% of Total Parts Market | 20.2\% | 21.0\% | 22.6\% | 24.9\% | 27.0\% | 29.8\% | 31.2\% | 29.4\% | 30.5\% |  |  |  |
| Imports of Parts (\$US Billions) | 51.7 | 48.3 | 53.7 | 58.0 | 65.0 | 71.1 | 72.8 | 77.4 | 69.6 | -10.1\% |  | -100.0\% |
| \% of Total Parts Market | 21.9\% | 21.6\% | 23.4\% | 22.8\% | 25.1\% | 27.1\% | 27.3\% | 29.7\% | 31.5\% |  |  |  |
| Imports from Canada | 14.7 | 13.1 | 14.5 | 15.7 | 17.0 | 18.1 | 16.9 | 17.2 | 13.5 | -21.5\% |  | -100.0\% |
| \% of Parts Imports | 28.4\% | 27.1\% | 27.0\% | 27.1\% | 26.2\% | 25.5\% | 23.2\% | 22.2\% | 19.4\% |  | \#DIV/0! |  |
| \% of Total Parts Market | 6.2\% | 5.9\% | 6.3\% | 6.2\% | 6.6\% | 6.9\% | 6.3\% | 6.6\% | 6.1\% |  | 0.0\% |  |
| Imports from Mexico | 13.8 | 13.2 | 15.2 | 16.0 | 17.9 | 19.4 | 20.8 | 22.2 | 20.9 | -5.9\% |  | -100.0\% |
| \% of Parts Imports | 26.7\% | 27.3\% | 28.3\% | 27.6\% | 27.5\% | 27.3\% | 28.6\% | 28.7\% | 30.0\% |  | \#DIV/0! |  |
| \% of Total Parts Market | 5.9\% | 5.9\% | 6.6\% | 6.3\% | 6.9\% | 7.4\% | 7.8\% | 8.5\% | 9.5\% |  | 0.0\% |  |
| Imports from Japan | 12.0 | 11.1 | 11.3 | 11.4 | 13.1 | 13.8 | 12.8 | 12.5 | 11.3 | -9.6\% |  | -100.0\% |
| \% of Parts Imports | 23.2\% | 23.0\% | 21.0\% | 19.7\% | 20.2\% | 19.4\% | 17.6\% | 16.1\% | 16.2\% |  | \#DIV/0! |  |
| \% of Total Parts Market | 5.1\% | 5.0\% | 4.9\% | 4.5\% | 5.1\% | 5.3\% | 4.8\% | 4.8\% | 5.1\% |  | 0.0\% |  |
| Imports from China | 0.8 | 1.0 | 1.3 | 1.7 | 2.4 | 3.2 | 4.3 | 5.3 | 5.5 | 3.8\% |  | -100.0\% |
| \% of Parts Imports | 1.5\% | 2.1\% | 2.4\% | 2.9\% | 3.7\% | 4.5\% | 5.9\% | 6.8\% | 7.9\% |  | \#DIV/0! |  |
| \% of Total Parts Market | 0.3\% | 0.4\% | 0.6\% | 0.7\% | 0.9\% | 1.2\% | 1.6\% | 2.0\% | 2.5\% |  | 0.0\% |  |
| Imports from all other countries | 10.4 | 9.9 | 11.4 | 13.2 | 14.6 | 16.6 | 18.0 | 20.2 | 18.4 | -8.9\% |  | -100.0\% |
| \% of Parts Imports | 20.1\% | 20.5\% | 21.2\% | 22.8\% | 22.5\% | 23.3\% | 24.7\% | 26.1\% | 26.4\% |  | \#DIV/0! |  |
| \% of Total Parts Market | 4.4\% | 4.4\% | 5.0\% | 5.2\% | 5.6\% | 6.3\% | 6.8\% | 7.8\% | 8.3\% |  | 0.0\% |  |

*U.S. Suppliers include U.S. Affliates of Foreign Manufacturers. *Source: Wards Automotive **Estimated $\wedge$ Foreceast $\wedge$ Min Wholesale dollars
Source: DesRosiers, Denis. "Observations," in DesRosiers Automotive Reports, 10/15/09.

Table 6
U.S. Light Vehicle Aftermarket Dollar Volume (\$Millions)

|  | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008f | 2009f | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Survey Cost Method | 152,981 | 152,620 | 154,922 | 153,123 | 156,019 | 160,154 | 164,806 | 169,876 | 177,069 | 185,224 | 188,638 | 193,793 |  | -100.0\% |
| Joint Industry Channel Forecasting Model | 144,073 | 148,228 | 153,289 | 159,873 | 161,456 | 163,038 | 162,078 | 167,643 | 174,282 | 179,207 | 186,686 | 187,290 |  | -100.0\% |

includes automotive aftermarket service sector


Table 8

| Top 10 OE Suppliers for North America |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2001 | NA Sales | 2002 | NA Sales | 2003 | NA Sales | 2004 |  |  | NA Sale | 2006 | NA Sales | 2007 | NA Sales | 2008 | NA Sales |
| Compa | ( | Company | (SMMilions) | Company | (SMMilions) | Company | ${ }^{\text {(SMMilions }}$ | Com | (SMMilions) | Company | (smilions) | Company | (sisilions) | Company | (sMilions) |
| $\left.\right\|^{\text {deiph Corp. }}$ viseon Corp | ${ }_{11,736}^{18,87}$ | Delph Corp | ${ }_{12,166}^{19,66}$ | Deiphi Corp | ${ }^{19,450}$ | Depht Corp | 17,596 11,328 |  | 18,29 <br> 12,768 | Pelphi Corp. ${ }^{\text {a }}$ Magal | 13,870 12.897 | Magna International nc. |  | Magna Internatonal Inc. | [11,455 |
| Lear Corp | 8,558 |  | 9,504 | Lear Cori | 9,448 | Magna intl Inc. | 10,326 | Visteon Corp. | 9,684 | Lear Corp. | 9.811 | Johnson Contr | 7.585 | Johnson Controls inc. | 7,067 |
| Joh | 7,353 | ohnson Contros Inc. | 7,687 | Magna int linc. | 8,736 | Johnson Controls inc. | 9,650 | Lear Corp. | 9,228 | Johnson Controls inc. | 8.580 | Lear Corp. |  | Lear Cop. | 4,896 |
| Magna intil | 7,140 | Magna int linc. | 7,050 | Johnson Controls Inc. | 8,021 | Lear Corp. | 9,350 | Johnson Controls | 8,924 | Dana Corp. | 5,188 | Rober Bosch Corp. |  | TRW Autumotive Inc. | 4,515 |
| ${ }_{7}^{6}$ ¢ ${ }_{7}^{\text {Dana Corp }}$ TRW Automotive | 5,250 | Dana Corp. | 5.340 | dana Corp. | ${ }_{5}^{5,543}$ | Dean Corp. | 5.259 | Dana Corp. | 5,425 | Denso int America inc. | 4,558 | Densol ntit America Inc. | 5.805 | Robert Bosch Corp. | 4,407 <br> 4.202 |
| 8 Robert Bosch Corp. | 4,120 | Robert Bosch Corp. | 4,390 | TRW Automotive | 4,633 | Denso inti Americal inc. | 4,384 | Denso int Americal inc. | 4,803 | TRW Automotive Inc. | 4,135 | Dana Corp. | 4,797 | Dana corp. |  |
| 9 Denso Intid America Inc. | 3,689 | Denso IntI America inc. | 3,769 | Thyssenkrup ${ }^{\text {+** }}$ | 4.401 | TRW Automotive | 4,235 |  | 4.499 | AvinMeritor | 4,598 | TRW Automotive Inc | 4,067 | Thysenkrup USA Inc. | 3,508 |
| ${ }^{10}$ 10 ${ }^{\text {andinmeritor Inc }}$ | 2,045 74.050 | American Axte \& Manu.* | (\%,341 | Denso Int'l America Inc. | (3,894 | Thyssenkruppem | 4,021 80,655 | TRW Automotive Inc. | 4,456 82.910 | Visteon Corp. | ${ }_{\text {cher }}^{4.0,158}$ | Thyssenkrupp USA Inc. | $\begin{array}{r}3,876 \\ 70.40 \\ \hline\end{array}$ | Denso int Americal inc. | 3,331 54,812 |
| 1500 Tot | 166,400 |  | 182,100 |  | 186,714 |  | 197,577 |  | 203,106 |  | ${ }^{195,987}$ |  | 198,688 |  | [62,28) |

## World Shipments of the 20 Largest Exporters of Auto Parts (\$US Millions)

| Reporting Country | \$US Millions |  |  |  |  |  | \% Share |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
| Reporting Total | 531,721 | 648,190 | 735,411 | 833,645 | 734,137 | 766,494 | 100 | 100 | 100 | 100 | 100 | 100 |
| Germany | 76,796 | 96,535 | 102,737 | 110,801 | 110,399 | 115,474 | 14.44\% | 14.89\% | 13.97\% | 13.29\% | 15.04\% | 15.07\% |
| USA | 63,922 | 70,561 | 74,218 | 80,173 | 74,809 | 71,213 | 12.02\% | 10.89\% | 10.09\% | 9.62\% | 10.19\% | 9.29\% |
| Japan | 48,461 | 56,127 | 58,635 | 59,117 | 60,760 | 65,094 | 9.11\% | 8.66\% | 7.97\% | 7.09\% | 8.28\% | 8.49\% |
| China | 20,112 | 34,390 | 48,680 | 68,871 | 43,202 | 52,455 | 3.78\% | 5.31\% | 6.62\% | 8.26\% | 5.88\% | 6.84\% |
| France | 35,193 | 41,168 | 40,901 | 46,149 | 43,903 | 45,242 | 6.62\% | 6.35\% | 5.56\% | 5.54\% | 5.98\% | 5.90\% |
| Italy | 22,873 | 28,502 | 30,426 | 32,946 | 34,880 | 37,278 | 4.30\% | 4.40\% | 4.14\% | 3.95\% | 4.75\% | 4.86\% |
| Mexico | 26,831 | 31,415 | 35,014 | 40,117 | 38,131 | 32,125 | 5.05\% | 4.85\% | 4.76\% | 4.81\% | 5.19\% | 4.19\% |
| South Korea | 22,144 | 30,349 | 34,306 | 34,654 | 20,121 | 23,054 | 4.16\% | 4.68\% | 4.66\% | 4.16\% | 2.74\% | 3.01\% |
| Czech Republic | 9,599 | 13,046 | 14,510 | 16,668 | 19,656 | 22,970 | 1.81\% | 2.01\% | 1.97\% | 2.00\% | 2.68\% | 3.00\% |
| Poland | 8,578 | 11,631 | 13,568 | 16,728 | 20,498 | 22,950 | 1.61\% | 1.79\% | 1.84\% | 2.01\% | 2.79\% | 2.99\% |
| Canada | 25,144 | 27,676 | 30,155 | 30,480 | 27,644 | 22,834 | 4.73\% | 4.27\% | 4.10\% | 3.66\% | 3.77\% | 2.98\% |
| Spain | 16,742 | 19,518 | 20,273 | 21,915 | 22,892 | 22,697 | 3.15\% | 3.01\% | 2.76\% | 2.63\% | 3.12\% | 2.96\% |
| United Kingdom | 24,491 | 23,881 | 36,007 | 62,123 | 20,975 | 20,501 | 4.61\% | 3.68\% | 4.90\% | 7.45\% | 2.86\% | 2.67\% |
| Belgium | 11,142 | 13,641 | 14,179 | 14,992 | 17,379 | 18,015 | 2.10\% | 2.10\% | 1.93\% | 1.80\% | 2.37\% | 2.35\% |
| Hungary | 6,328 | 13,733 | 16,551 | 20,370 | 16,824 | 17,525 | 1.19\% | 2.12\% | 2.25\% | 2.44\% | 2.29\% | 2.29\% |
| Austria | 12,502 | 12,925 | 13,764 | 14,203 | 15,409 | 16,380 | 2.35\% | 1.99\% | 1.87\% | 1.70\% | 2.10\% | 2.14\% |
| Netherlands | 7,753 | 10,172 | 13,030 | 12,538 | 11,939 | 13,399 | 1.46\% | 1.57\% | 1.77\% | 1.50\% | 1.63\% | 1.75\% |
| Thailand | 4,267 | 5,736 | 7,454 | 9,007 | 11,769 | 13,220 | 0.80\% | 0.88\% | 1.01\% | 1.08\% | 1.60\% | 1.72\% |
| Sweden | 11,051 | 12,978 | 13,588 | 13,995 | 12,095 | 12,397 | 2.08\% | 2.00\% | 1.85\% | 1.68\% | 1.65\% | 1.62\% |
| Taiwan |  |  |  | 9,595 | 10,087 | 11,243 |  |  |  | 1.15\% | 1.37\% | 1.47\% |

Source: Global Trade Atlas, using OTM HTS-6 product list. Sorted by 2008 ranking.

Table 10

| Employment in the U.S. Automotive Parts Industry, Thousands |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NAICS | Description | 2000 | \% Change | 2001 | \% Change | 2002 | \% Change | 2003 | \% Change | 2004 | \% Change | 2005 | \% Change | 2006 | \% Change | 2007 | \% Change | 2008 | \% Change | 2009 | \% Change |
| 336211 | Motor Vehicle Bodies | 81.8 | 1.7\% | 75.8 | -7.3\% | 68.3 | -9.9\% | 61.9 | $-9.4 \%$ | 64.5 | 4.2\% | 65.9 | 2.2\% | 67.9 | 3.0\% | 64.8 | -4.6\% | 60.1 | -7.3\% | 51.3 | -14.6\% |
| 3363 | Motor Vehicle Parts | 839.5 | 0.3\% | 774.7 | -7.7\% | 733.6 | -5.3\% | 707.8 | -3.5\% | 692.1 | -2.2\% | 678.1 | -2.0\% | 654.7 | -3.5\% | 607.9 | -7.1\% | 543.7 | -10.6\% | 418.7 | -23.0\% |
| 33631 | MV Gasoline Engine and Parts | 104.2 | -0.1\% | 96.7 | -7.2\% | 93.0 | -3.8\% | 85.5 | -8.1\% | 80.2 | -6.2\% | 76.3 | -4.9\% | 73.2 | -4.1\% | 68.0 | -7.1\% | 61.7 | -9.3\% | 46.6 | -24.5\% |
| 336311 | Carburators, Pistons, Rings, and Valves | 23.2 | -0.9\% | 21.3 | -8.2\% | 19.9 | -6.6\% | 17.7 | -11.1\% | 16.1 | -9.0\% | 14.9 | -7.5\% | 13.2 | -11.4\% |  |  |  |  |  |  |
| 336312 | Gasoline Engine and Engine Parts | 81.0 | 0.1\% | 75.5 | -6.8\% | 3.1 | $-3.2 \%$ | 67.8 | -7.3\% | 64.1 | -5.5\% | 61.5 | -4.1\% | 58.2 | -5.4\% |  |  |  |  |  |  |
| 33632 | MV Electric Equipment | 133.6 | 0.0\% | 120.1 | -10.1\% | 110.1 | -8.3\% | 104.0 | -5.5\% | 100.5 | -3.4\% | 95.8 | -4.7\% | 90.8 | -5.2\% | 79.9 | -12.0\% | 70.8 | -11.4\% | 55.7 | -21.3\% |
| 336321 | Vehicular Lighting Equipment | 19.1 | 0.5\% | 8 | -6.8\% | 7.2 | $-3.4 \%$ | 7.2 | 0.0\% | 16.6 | -3.5\% | 16.8 | 1.2\% | 16.2 | -3.6\% | 13.5 | -16.7\% | 12.7 | -5.9\% | 1.2 | -11.8 |
| 336322 | Other MV Electric Equpment | 114.5 | 0.0\% | 102.3 | -10.7\% | 92.9 | -9.2\% | 86.9 | -6.5\% | 83.8 | -3.6\% | 79.0 | -5.7\% | 74.6 | -5.6\% | 66.3 | -11.1\% | 58.1 | -12.40 | . 5 | -23.4 |
| 33633 | MV Steering and Suspension Parts | 55.7 | 0.2\% | 51.5 | -7.5\% | 47.4 | -.0\% | 44 | -5.9\% | 43.4 | -2.7\% | 43.5 | 0.2\% | 42.4 | -2.5\% | 38. | -10.4\% | 33.8 | -11.1\% | 27.7 | -18.0\% |
| 33634 | MV Brake Systems | 50.1 | 0.0\% | 46.6 | -7.0\% | 45.3 | -2.8\% | 45.9 | 1.3\% | 45.1 | -1.7\% | 42.9 | -4.9\% | 40.3 | -6.1\% | 36.1 | -10.4\% | 31. | -13.3\% | 23.4 | -25.2\% |
| 33635 | MV Power Train Components | 104.3 | 0.1\% | 95.7 | -8.2\% | 91.7 | -4.2\% | 91.2 | -0.5\% | 85.7 | -6.0\% | 85.0 | -0.8\% | 81.2 | -4.5\% | 76.3 | -6.0\% | 69.9 | -8.4\% | 52.8 | -24.5\% |
| 33636 | MV Seating and Interior Trim | 68.9 | 1.2\% | 64.9 | -5.8\% | 62.0 | -4.5\% | 62.2 | 0.3\% | 66.1 | 6.3\% | 64.3 | -2.7\% | 62.7 | -2.5\% | 61.4 | -2.1\% | 56.5 | -8.0\% | 44.2 | -21.8\% |
| 33637 | MV Metal Stamping | 121.3 | 0.6\% | 111.6 | -8.0\% | 105.5 | -5.5\% | 101.9 | -3.4\% | 99.0 | -2.8\% | 98.6 | -0.4\% | 95.6 | -3.0\% | 89.8 | -6.1\% | 77.9 | -13.3\% | 52.8 | -32.2\% |
| 33639 | Other MV Parts | 201.5 | 0.4\% | 187.5 | -6.9\% | 178.5 | -4.8\% | 172.4 | $-3.4 \%$ | 172.1 | -0.2\% | 171.7 | -0.2\% | 168.5 | -1.9\% | 158.4 | -6.0\% | 141.8 | -10.5\% | 115.6 | -18.5\% |
| Total | 336211+3363 | 921.3 | 0.4\% | 850.5 | -7.7\% | 801.9 | -5.7\% | 769.7 | -4.0\% | 756.6 | -1.7\% | 744.0 | -1.7\% | 722.6 | -2.9\% | 672.7 | -6.9\% | 603.8 | -10.2\% | 470.0 | -22.2\% |

Table 11

| Employment in the U.S. Automotive Parts Industry |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NAICS | 2002 | \% Change | 2003 | \% Change | 2004 | \% Change | 2005 | \% Change | 2006 | \% Change | 2007 | \% Change |
| Bodies and Body Parts |  |  |  |  |  |  |  |  |  |  |  |  |
| 336211 MV Body Manufacturing | 41,450 | -0.8\% | 40,874 | -1.4\% | 43,779 | 7.1\% | 48,396 | 10.5\% | 50,702 | 4.8\% | 48,217 | -4.9\% |
| 336360 MV Seating and Interior | 53,957 | 2.4\% | 53,120 | -1.6\% | 50,029 | -5.8\% | 47,106 | -5.8\% | 47,321 | 0.5\% | 52,866 | 11.7\% |
| 336370 MV Metal Stamping | 126,137 | 12.1\% | 109,023 | -13.6\% | 107,372 | -1.5\% | 99,365 | -7.5\% | 95,398 | -4.0\% | 98,546 | 3.3\% |
| Total | 221,544 | 7.1\% | 203,017 | -8.4\% | 201,180 | -0.9\% | 194,867 | -3.1\% | 193,421 | -0.7\% | 199,629 | 3.2\% |
| Chassis and Drivetrain Parts |  |  |  |  |  |  |  |  |  |  |  |  |
| 336330 MV Steering and Suspension | 41,783 | -11.1\% | 39,696 | -5.0\% | 38,223 | -3.7\% | 37,399 | -2.2\% | 35,341 | -5.5\% | 35,511 | 0.5\% |
| 336340 MV Brake System | 42,356 | 9.3\% | 41,097 | -3.0\% | 39,738 | -3.3\% | 37,198 | -6.4\% | 32,923 | -11.5\% | 29,145 | -11.5\% |
| 336350 MV Transmission | 101,828 | 3.1\% | 90,998 | -10.6\% | 91,232 | 0.3\% | 80,494 | -11.8\% | 76,874 | -4.5\% | 73,045 | -5.0\% |
| Total | 185,967 | 0.8\% | 171,791 | -7.6\% | 169,193 | -1.5\% | 155,091 | -8.3\% | 145,138 | -6.4\% | 137,701 | -5.1\% |
| Electrical and Electronic Parts |  |  |  |  |  |  |  |  |  |  |  |  |
| 336321 Vehicle Lighting |  |  |  |  |  |  |  |  |  |  | 13,659 |  |
| 336322 Other Electric Equipment |  |  |  |  |  |  |  |  |  |  | 58,922 |  |
| 33632 MV Electrical Equipment | 97,111 | -11.3\% | 90,843 | -6.5\% | 77,532 | -14.7\% | 80,892 | 4.3\% | 72,620 | -10.2\% | 72,581 | -0.1\% |
| 336391 MV Air-Conditioning | 18,870 | -3.7\% | 19,229 | 1.9\% | 19,423 | 1.0\% | 17,011 | -12.4\% | 15,825 | -7.0\% | 17,509 | 10.6\% |
| Total | 115,981 | -10.1\% | 110,072 | -5.1\% | 96,955 | -11.9\% | 97,903 | 1.0\% | 88,445 | -9.7\% | 90,090 | 1.9\% |
| Engines and Engine Parts |  |  |  |  |  |  |  |  |  |  |  |  |
| 336311 Carburetor, piston, Piston Ring |  |  |  |  |  |  |  |  |  |  | 9,693 |  |
| 336312 Gasoline Engine and Parts |  |  |  |  |  |  |  |  |  |  | 54,460 |  |
| 33631 Engines and Parts | 94,092 | 6.2\% | 87,729 | -6.8\% | 81,341 | -7.3\% | 73,016 | -10.2\% | 69,087 | -5.4\% | 64,153 | -7.1\% |
| Total | 94,092 | 6.2\% | 87,729 | -6.8\% | 81,341 | -7.3\% | 73,016 | -10.2\% | 69,087 | -5.4\% | 64,153 | -7.1\% |
| Miscellaneous Automotive Parts |  |  |  |  |  |  |  |  |  |  |  |  |
| 336399 | 145,521 | -13.7\% | 140,255 | -3.6\% | 139,957 | -0.2\% | 140,392 | 0.3\% | 132,339 | -5.7\% | 132,282 | 0.0\% |
| Total | 145,521 | -13.7\% | 140,255 | -3.6\% | 139,957 | -0.2\% | 140,392 | 0.3\% | 132,339 | -5.7\% | 132,282 | 0.0\% |
| Total | 763,105 | -1.9\% | 712,864 | -6.6\% | 688,626 | -3.4\% | 661,269 | -4.0\% | 628,430 | -5.0\% | 623,855 | -0.7\% |

Source: U.S. Department of Commerce, Census of Manufacturers and Annual Survey of Manufacturers. http://www.census.gov/mcd/asmhome.html

Table 12

| Acquisitions of U.S. Automotive Parts Companies (SIC 3714) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| Number of all Deals* | 47 | 59 | 52 | 33 | 38 | 30 | 37 | 26 | 32 |  |  |  |  |
| Value of all Deals* (\$Millions) | 3,766.4 | 11,570.7 | 18,620.0 | 6,395.3 | 1,117.5 | 12129.5 | 7516.2 | 2102.7 | 789.5 |  |  |  |  |

Source: Thomson Financial IBCM in AAIA Aftermarket Factbook 2006/2007
*Includes deals with and without reported values

| Automotive Aftermarket Mergers and Acquisitions |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| Number of all Deals |  | 85 | 82 | 52 | 50 | 43 | 50 | 35 | 59 | 62 | 50 | 44 |  |
| Value of all Deals (\$Billions) |  | 12.7 | 19.1 | 7.1 | 2.0 | 12.1 | 8.2 | 2.2 | 1.2 | 3.4 | 2.6 | 3.3 |  |

In millions of dollars

| Region/Country | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | \% Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WORLD | 53,720 | 49,794 | 50,087 | 48,501 | 52,628 | 55,054 | 58,864 | 61,954 | 57,476 | 42,692 | -25.7\% |
| FT900 World* | 54,229 | 50,133 | 49,882 | 48,383 | 52,649 | 54,662 | 58,214 | 61,221 | 57,129 | 42,834 | -25.0\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Select ASEAN |  |  |  |  |  |  |  |  |  |  |  |
| Indonesia | 34 | 21 | 22 | 23 | 34 | 33 | 34 | 45 | 35 | 41 | 19.1\% |
| Philippines | 53 | 29 | 59 | 88 | 71 | 110 | 116 | 117 | 62 | 59 | -4.8\% |
| Singapore | 135 | 143 | 141 | 142 | 149 | 157 | 239 | 256 | 355 | 252 | -28.9\% |
| Thailand | 143 | 85 | 86 | 96 | 96 | 97 | 79 | 110 | 116 | 88 | -24.0\% |
| Total ASEAN (1) | 402 | 309 | 343 | 385 | 381 | 433 | 499 | 568 | 611 | 478 | -21.7\% |
| Chinese Economic Area |  |  |  |  |  |  |  |  |  |  |  |
| China | 225 | 258 | 344 | 510 | 636 | 623 | 815 | 1,130 | 893 | 937 | 4.9\% |
| Hong Kong | 91 | 82 | 75 | 75 | 88 | 82 | 103 | 100 | 117 | 121 | 3.2\% |
| Taiwan | 79 | 75 | 77 | 133 | 111 | 96 | 124 | 119 | 78 | 54 | -31.2\% |
| Total Chinese Economic Are | 395 | 415 | 495 | 718 | 835 | 802 | 1,042 | 1,350 | 1,088 | 1,112 | 2.2\% |
| Select Other Asia and the Pacific |  |  |  |  |  |  |  |  |  |  |  |
| Australia | 700 | 577 | 615 | 656 | 768 | 779 | 875 | 926 | 923 | 686 | -25.7\% |
| India | 41 | 38 | 39 | 42 | 65 | 73 | 96 | 131 | 196 | 131 | -33.3\% |
| Japan | 2,217 | 2,008 | 2,285 | 2,051 | 1,534 | 1,449 | 1,748 | 1,740 | 1,546 | 832 | -46.2\% |
| Korea | 454 | 369 | 332 | 309 | 466 | 562 | 570 | 593 | 416 | 303 | -27.3\% |
| EUROPE |  |  |  |  |  |  |  |  |  |  |  |
| Select European Union |  |  |  |  |  |  |  |  |  |  |  |
| Austria | 1,056 | 1,117 | 944 | 556 | 487 | 814 | 888 | 623 | 333 | 114 | -65.7\% |
| Belgium | 385 | 348 | 393 | 383 | 347 | 297 | 395 | 411 | 407 | 318 | -21.9\% |
| France | 366 | 407 | 355 | 446 | 599 | 633 | 657 | 750 | 718 | 462 | -35.6\% |
| Germany | 974 | 1,116 | 941 | 1,019 | 1,256 | 1,379 | 1,591 | 1,586 | 1,711 | 1,244 | -27.3\% |
| Italy | 135 | 158 | 122 | 140 | 132 | 130 | 139 | 157 | 169 | 139 | -17.5\% |
| Netherlands | 322 | 326 | 317 | 297 | 309 | 364 | 356 | 349 | 277 | 195 | -29.5\% |
| Spain | 121 | 93 | 102 | 134 | 134 | 272 | 278 | 266 | 219 | 113 | -48.2\% |
| Sweden | 143 | 127 | 154 | 208 | 241 | 198 | 198 | 223 | 225 | 111 | -50.8\% |
| United Kingdom | 1,241 | 1,236 | 1,072 | 1,061 | 994 | 844 | 872 | 999 | 1,024 | 597 | -41.7\% |
| Total European Union (2) | 4,848 | 5,048 | 4,492 | 4,345 | 4,615 | 5,071 | 5,501 | 5,517 | 5,324 | 3,393 | -36.3\% |
| Select Other Europe |  |  |  |  |  |  |  |  |  |  |  |
| Czech Republic | 14 | 8 | 11 | 9 | 8 | 18 | 21 | 25 | 31 | 23 | -26.7\% |
| Hungary | 33 | 20 | 52 | 67 | 55 | 53 | 73 | 75 | 83 | 44 | -46.5\% |
| Poland | 13 | 14 | 15 | 17 | 20 | 33 | 47 | 61 | 86 | 56 | -34.8\% |
| Russia | 15 | 27 | 17 | 25 | 31 | 46 | 116 | 125 | 245 | 53 | -78.4\% |
| Total Other Europe | 75 | 69 | 95 | 118 | 114 | 150 | 258 | 287 | 445 | 176 | -60.4\% |
| WESTERN HEMISPHERE |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Colombia | 81 | 76 | 69 | 68 | 103 | 108 | 121 | 130 | 169 | 160 | -5.4\% |
| Peru | 24 | 33 | 31 | 37 | 38 | 57 | 62 | 88 | 111 | 96 | -13.0\% |
| Venezuela** | 537 | 595 | 310 | 168 | 392 | 622 | 763 | 746 | 882 | 672 | -23.8\% |
| Total Andean Community (3) | 675 | 778 | 461 | 326 | 592 | 869 | 1,003 | 1,023 | 1,247 | 1,013 | -18.8\% |
| Select Central America |  |  |  |  |  |  |  |  |  |  |  |
| Honduras | 37 | 32 | 34 | 34 | 86 | 117 | 164 | 175 | 124 | 48 | -61.0\% |
| Panama | 25 | 18 | 17 | 15 | 17 | 20 | 28 | 42 | 41 | 39 | -3.4\% |
| Total Central America (4) | 160 | 142 | 151 | 143 | 202 | 246 | 328 | 399 | 346 | 259 | -25.3\% |
| Select MERCOSUR |  |  |  |  |  |  |  |  |  |  |  |
| Argentina | 225 | 112 | 37 | 93 | 132 | 154 | 189 | 228 | 248 | 173 | -30.1\% |
| Brazil** | 401 | 444 | 454 | 480 | 565 | 551 | 601 | 722 | 842 | 553 | -34.4\% |
| Chile | 92 | 79 | 102 | 103 | 123 | 154 | 207 | 259 | 334 | 287 | -14.1\% |
| Total MERCOSUR (5) | 736 | 647 | 598 | 685 | 830 | 872 | 1,015 | 1,234 | 1,470 | 1,042 | -29.1\% |
| NAFTA |  |  |  |  |  |  |  |  |  |  |  |
| Canada | 29,601 | 26,372 | 27,968 | 27,474 | 29,914 | 31,239 | 31,900 | 32,665 | 28,003 | 19,434 | -30.6\% |
| Mexico* | 12,559 | 12,010 | 11,326 | 10,343 | 11,304 | 11,407 | 12,796 | 13,896 | 13,890 | 12,064 | -13.1\% |
| Total NAFTA | 42,161 | 38,381 | 39,293 | 37,817 | 41,219 | 42,646 | 44,695 | 46,561 | 41,893 | 31,498 | -24.8\% |
| ALL OTHERS | 858 | 1,012 | 887 | 907 | 1,009 | 1,103 | 1,234 | 1,627 | 1,972 | 1,772 | -10.1\% |

Exports, t.a.s.
Source: U.S. Census Bureau
Prepared by: Ottice of Transportation and Machinery, U.S. Department of Commerce, 202-482-1418. 16 February 2010
Notes:
roreign Irade statistics, H guou U.S. International Irade in Gooas and services, Exnibit 18: Motor venicles and Parts, U.S. Census bure

1) The ASEAN region comrpises Brunei, Burma (Myanmar), Cambodia Indougn st. Vincent and Grenadines
2) The ASEAN region comrpises Brunei, Burma (Myanmar), Cambodia, Indonesia, Laos, Malaysia, Philippines, Singapore, Thailand, and Vietnal

Kingdom, Austria, Finliand, and Sweden
3) The Andean Community comprises Bolivia, Colombia, Ecuador, Peru, and Venezuele
4) Central America comprises Costa Rıca, tl Salvador, Guatemala, Honduras, and Panama
) Ine MERCUSUK countries are Argentina, Brazil, chine, Paraguay, and Uruguay
*1995 data revised to reflect $\$ 698$ million in exports underreported by Census

In millions of dollars

| Region/Country | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | \%Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WORLD | 66,959 | 62,726 | 69,089 | 74,469 | 83,444 | 92,154 | 95,179 | 100,231 | 90,618 | 63,008 | -30.5\% |
| FT900 World | 69,309 | 64,852 | 69,998 | 74,087 | 82,694 | 90,831 | 94,002 | 88,607 | 91,329 | 65,757 | -28.0\% |
| ASIA and the PACIFIC |  |  |  |  |  |  |  |  |  |  |  |
| Select ASEAN |  |  |  |  |  |  |  |  |  |  |  |
| Indonesia | 269 | 282 | 320 | 298 | 362 | 396 | 490 | 570 | 518 | 473 | -8.8\% |
| Philippines | 408 | 360 | 349 | 386 | 399 | 441 | 517 | 588 | 568 | 388 | -31.8\% |
| Singapore | 156 | 147 | 134 | 100 | 106 | 104 | 97 | 92 | 60 | 39 | -35.8\% |
| Thailand | 415 | 411 | 546 | 529 | 582 | 660 | 892 | 1,140 | 1,192 | 914 | -23.4\% |
| Total ASEAN (1) | 1,535 | 1,444 | 1,619 | 1,586 | 1,747 | 1,860 | 2,264 | 2,821 | 2,811 | 2,174 | -22.7\% |
| Chinese Economic Area |  |  |  |  |  |  |  |  |  |  |  |
| China | 1,635 | 1,758 | 2,242 | 2,788 | 3,884 | 5,408 | 6,928 | 8,628 | 9,042 | 7,433 | -17.8\% |
| Hong Kong | 57 | 41 | 51 | 80 | 89 | 102 | 121 | 78 | 67 | 59 | -12.1\% |
| Taiwan | 1,033 | 1,085 | 1,294 | 1,366 | 1,604 | 1,731 | 1,801 | 2,003 | 1,966 | 1,647 | -16.2\% |
| Total Chinese Economic Area | 2,725 | 2,885 | 3,587 | 4,234 | 5,577 | 7,240 | 8,850 | 10,709 | 11,075 | 9,139 | -17.5\% |
| Select Other Asia and the Pacific |  |  |  |  |  |  |  |  |  |  |  |
| Australia | 251 | 186 | 198 | 205 | 220 | 227 | 192 | 201 | 150 | 92 | -38.9\% |
| India | 190 | 179 | 202 | 234 | 333 | 463 | 578 | 663 | 738 | 498 | -32.5\% |
| Japan | 14,535 | 13,150 | 13,498 | 13,745 | 15,494 | 16,448 | 15,377 | 14,757 | 13,486 | 8,774 | -34.9\% |
| Korea | 1,082 | 1,122 | 1,383 | 1,546 | 1,866 | 2,713 | 3,740 | 3,965 | 3,891 | 2,621 | -32.6\% |
| EUROPE |  |  |  |  |  |  |  |  |  |  |  |
| Select European Union |  |  |  |  |  |  |  |  |  |  |  |
| Austria | 230 | 201 | 222 | 281 | 240 | 373 | 358 | 542 | 404 | 469 | 16.1\% |
| Belgium | 97 | 82 | 89 | 100 | 95 | 134 | 168 | 168 | 160 | 78 | -51.3\% |
| France | 1,133 | 1,165 | 1,197 | 1,302 | 1,478 | 1,449 | 1,320 | 1,263 | 1,160 | 820 | -29.3\% |
| Germany | 3,874 | 3,746 | 4,336 | 5,426 | 6,147 | 6,709 | 7,132 | 8,352 | 7,426 | 4,793 | -35.5\% |
| Italy | 474 | 525 | 652 | 751 | 874 | 958 | 844 | 961 | 973 | 543 | -44.2\% |
| Netherlands | 60 | 66 | 71 | 70 | 81 | 86 | 95 | 111 | 131 | 112 | -14.3\% |
| Spain | 301 | 269 | 349 | 420 | 464 | 537 | 546 | 478 | 359 | 232 | -35.5\% |
| Sweden | 241 | 188 | 212 | 229 | 345 | 446 | 551 | 256 | 259 | 164 | -36.8\% |
| United Kingdom | 1,190 | 976 | 1,106 | 1,068 | 1,045 | 1,126 | 1,047 | 994 | 884 | 580 | -34.4\% |
| Total European Union (2) | 7,716 | 7,375 | 8,425 | 9,858 | 11,009 | 12,099 | 12,339 | 13,357 | 12,008 | 7,957 | -33.7\% |
| Select Other Europe |  |  |  |  |  |  |  |  |  |  |  |
| Czech Republic | 60 | 86 | 125 | 150 | 156 | 236 | 238 | 333 | 387 | 280 | -27.6\% |
| Hungary | 97 | 100 | 180 | 315 | 219 | 213 | 225 | 202 | 214 | 157 | -26.6\% |
| Poland | 42 | 43 | 57 | 95 | 103 | 97 | 109 | 138 | 124 | 81 | -34.2\% |
| Russia | 4 | 2 | 2 | 3 | 5 | 4 | 4 | 11 | 18 | 17 | -7.4\% |
| Total Other Europe | 203 | 230 | 364 | 564 | 483 | 550 | 576 | 684 | 742 | 535 | -27.9\% |
| WESTERN HEMISPHERE |  |  |  |  |  |  |  |  |  |  |  |
| Select Andean Community |  |  |  |  |  |  |  |  |  |  |  |
| Colombia | 8 | 10 | 13 | 16 | 14 | 19 | 26 | 27 | 25 | 19 | -22.8\% |
| Peru | 4 | 10 | 12 | 8 | 12 | 9 | 13 | 9 | 10 | 5 | -47.7\% |
| Venezuela | 235 | 159 | 172 | 191 | 190 | 211 | 196 | 86 | 35 | 9 | -75.8\% |
| Total Andean Community (3) | 249 | 179 | 199 | 216 | 217 | 240 | 236 | 124 | 72 | 34 | -52.0\% |
| Select Central America |  |  |  |  |  |  |  |  |  |  |  |
| Honduras | 70 | 52 | 75 | 99 | 173 | 270 | 385 | 395 | 338 | 275 | -18.7\% |
| Panama | 1 | 0 | 1 | 0 | 2 | 0 | 1 | 0 | 0 | 1 | 48.9\% |
| Total Central America (4) | 91 | 69 | 105 | 181 | 345 | 510 | 633 | 704 | 665 | 550 | -17.4\% |
| Select MERCOSUR |  |  |  |  |  |  |  |  |  |  |  |
| Argentina | 177 | 233 | 223 | 185 | 178 | 168 | 187 | 187 | 146 | 84 | -42.8\% |
| Brazil | 1,248 | 955 | 1,275 | 1,474 | 1,711 | 2,022 | 2,224 | 1,767 | 1,735 | 953 | -45.1\% |
| Chile | 42 | 33 | 33 | 46 | 64 | 66 | 60 | 65 | 49 | 9 | -81.8\% |
| Total MERCOSUR (5) | 1,473 | 1,225 | 1,538 | 1,708 | 1,956 | 2,261 | 2,481 | 2,029 | 1,933 | 1,047 | -45.9\% |
| NAFTA |  |  |  |  |  |  |  |  |  |  |  |
| Canada | 17,634 | 15,787 | 17,217 | 18,569 | 20,164 | 21,581 | 20,424 | 20,539 | 16,524 | 10,458 | -36.7\% |
| Mexico | 18,663 | 18,180 | 20,069 | 21,039 | 23,104 | 24,910 | 26,368 | 28,416 | 25,281 | 18,294 | -27.6\% |
| Total NAFTA | 36,297 | 33,967 | 37,286 | 39,607 | 43,268 | 46,490 | 46,792 | 48,955 | 41,805 | 28,752 | -31.2\% |
| ALL OTHERS | 613 | 714 | 686 | 783 | 927 | 1,051 | 1,120 | 1,262 | 1,242 | 836 | -32.7\% |

Source: U.S. Census Bureau
Prepared by: Ottice of Transportation and Machinery, U.S. Department of Commerce, 202-482-1418. 16 February 2010
U.S. AUTOMOTIVE PARTS TRADE BALANCE, 2000-2009

In millions of dollars

| Region/Country | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | \%Chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WORLD | -11,719 | -13,239 | -12,932 | -19,002 | -25,968 | -30,816 | -37,100 | -36,315 | -38,277 | -33,142 | -20,316 | -38.7\% |
| FT900 World | -14,543 | -15,080 | -14,719 | -20,116 | -25,704 | -30,045 | -36,169 | -35,788 | -27,386 | -34,200 | -22,923 | -33.0\% |
| ASIA and the PACIFIC |  |  |  |  |  |  |  |  |  |  |  |  |
| Select ASEAN |  |  |  |  |  |  |  |  |  |  |  |  |
| Indonesia | -237 | -236 | -261 | -298 | -274 | -328 | -363 | -457 | -525 | -484 | -432 | -10.8\% |
| Philippines | -268 | -355 | -331 | -290 | -298 | -328 | -332 | -401 | -471 | -506 | -329 | -35.1\% |
| Singapore | -28 | -21 | -4 | 8 | 42 | 43 | 53 | 142 | 164 | 295 | 214 | -27.5\% |
| Thailand | -294 | -272 | -326 | -460 | -433 | -485 | -563 | -814 | -1,030 | -1,077 | -826 | -23.3\% |
| Total ASEAN (1) | -1,043 | -1,133 | -1,135 | -1,276 | -1,201 | -1,367 | -1,428 | -1,766 | -2,253 | -2,200 | -1,695 | -22.9\% |
| Chinese Economic Area |  |  |  |  |  |  |  |  |  |  |  |  |
| China | -1,033 | -1,410 | -1,501 | -1,898 | -2,278 | -3,249 | -4,784 | -6,112 | -7,498 | -8,150 | -6,496 | -20.3\% |
| Hong Kong | 53 | 35 | 41 | 23 | -5 | 0 | -20 | -18 | 22 | 50 | 62 | 23.7\% |
| Taiwan | -978 | -954 | -1,010 | -1,217 | -1,233 | -1,493 | -1,634 | -1,677 | -1,884 | -1,887 | -1,593 | -15.6\% |
| Total Chinese Economic Are | -1,958 | -2,330 | -2,470 | -3,092 | -3,516 | -4,742 | -6,439 | -7,808 | -9,360 | -9,987 | -8,028 | -19.6\% |
| Select Other Asia and the Pacific |  |  |  |  |  |  |  |  |  |  |  |  |
| Australia | 316 | 449 | 391 | 416 | 451 | 548 | 551 | 683 | 725 | 773 | 594 | -23.1\% |
| India | -115 | -149 | -142 | -163 | -192 | -268 | -390 | -481 | -533 | -542 | -368 | -32.2\% |
| Japan | -10,883 | -12,318 | -11,141 | -11,213 | -11,695 | -13,961 | -14,999 | -13,629 | -13,017 | -11,940 | -7,942 | -33.5\% |
| Korea | -322 | -628 | -753 | -1,051 | -1,238 | -1,400 | -2,152 | -3,170 | -3,371 | -3,474 | -2,318 | -33.3\% |
| EUROPE |  |  |  |  |  |  |  |  |  |  |  |  |
| Select European Union |  |  |  |  |  |  |  |  |  |  |  |  |
| Austria | 953 | 826 | 916 | 722 | 275 | 247 | 441 | 530 | 81 | -71 | -355 | 400.3\% |
| Belgium | 258 | 288 | 266 | 304 | 283 | 252 | 163 | 226 | 242 | 246 | 240 | -2.7\% |
| France | -1,022 | -767 | -759 | -843 | -856 | -879 | -815 | -663 | -512 | -442 | -358 | -19.0\% |
| Germany | -2,502 | -2,900 | -2,630 | -3,395 | -4,407 | -4,891 | -5,330 | -5,541 | -6,766 | -5,715 | -3,548 | -37.9\% |
| Italy | -336 | -338 | -367 | -530 | -611 | -741 | -828 | -704 | -805 | -804 | -403 | -49.9\% |
| Netherlands | 141 | 262 | 260 | 246 | 227 | 228 | 277 | 262 | 238 | 146 | 83 | -43.0\% |
| Spain | -258 | -180 | -176 | -246 | -286 | -331 | -264 | -268 | -211 | -141 | -118 | -15.8\% |
| Sweden | -88 | -98 | -61 | -58 | -21 | -105 | -248 | -353 | -34 | -35 | -53 | 53.4\% |
| United Kingdom | 72 | 51 | 260 | -34 | -6 | -51 | -282 | -175 | 5 | 140 | 17 | -88.1\% |
| Total European Union (2) | -2,843 | -2,868 | -2,327 | -3,932 | -5,513 | -6,394 | -7,028 | -6,838 | -7,840 | -6,684 | -4,565 | -31.7\% |
| Select Other Europe |  |  |  |  |  |  |  |  |  |  |  |  |
| Czech Republic | -33 | -46 | -78 | -114 | -141 | -149 | -218 | -218 | -308 | -356 | -257 | -27.7\% |
| Hungary | -36 | -64 | -80 | -128 | -249 | -164 | -160 | -152 | -127 | -131 | -113 | -14.1\% |
| Poland | 4 | -29 | -29 | -42 | -78 | -82 | -64 | -62 | -78 | -38 | -25 | -33.0\% |
| Russia | 12 | 11 | 25 | 15 | 22 | 26 | 43 | 113 | 115 | 227 | 36 | -84.0\% |
| Total Other Europe | -53 | -128 | -161 | -269 | -446 | -369 | -400 | -318 | -398 | -297 | -359 | 20.6\% |
| WESTERN HEMISPHERE |  |  |  |  |  |  |  |  |  |  |  |  |
| Select Andean Community |  |  |  |  |  |  |  |  |  |  |  |  |
| Colombia | 63 | 73 | 66 | 56 | 52 | 89 | 89 | 95 | 104 | 144 | 141 | -2.4\% |
| Peru | 33 | 19 | 23 | 19 | 29 | 26 | 48 | 49 | 79 | 101 | 91 | -9.6\% |
| Venezuela | 183 | 302 | 436 | 138 | -23 | 202 | 412 | 567 | 660 | 847 | 663 | -21.7\% |
| Total Andean Community (3) | 300 | 426 | 598 | 262 | 109 | 375 | 629 | 767 | 899 | 1,175 | 978 | -16.8\% |
| Select Central America |  |  |  |  |  |  |  |  |  |  |  |  |
| Honduras | -5 | -34 | -20 | -41 | -64 | -87 | -153 | -222 | -220 | -214 | -227 | 5.7\% |
| Panama | 31 | 24 | 17 | 16 | 14 | 14 | 19 | 27 | 41 | 40 | 39 | -4.0\% |
| Total Central America (4) | 120 | 69 | 73 | 46 | -38 | -144 | -264 | -305 | -306 | -319 | -291 | -8.9\% |
| Select MERCOSUR |  |  |  |  |  |  |  |  |  |  |  |  |
| Argentina | 57 | 49 | -120 | -186 | -92 | -46 | -14 | 2 | 40 | 102 | 90 | -12.0\% |
| Brazil | -905 | -847 | -510 | -821 | -995 | -1,145 | -1,471 | -1,622 | -1,045 | -893 | -401 | -55.1\% |
| Chile | 58 | 50 | 46 | 69 | 57 | 59 | 87 | 147 | 193 | 286 | 278 | -2.6\% |
| Total MERCOSUR (5) | -763 | -737 | -578 | -939 | -1,023 | -1,126 | -1,388 | -1,466 | -795 | -463 | -5 | -98.9\% |
| NAFTA |  |  |  |  |  |  |  |  |  |  |  |  |
| Canada | 12,709 | 11,967 | 10,585 | 10,751 | 8,906 | 9,751 | 9,659 | 11,475 | 12,125 | 11,479 | 8,976 | -21.8\% |
| Mexico | -7,496 | -6,104 | -6,170 | -8,744 | -10,696 | -11,800 | -13,503 | -13,572 | -14,520 | -11,391 | -6,229 | -45.3\% |
| Total NAFTA | 5,213 | 5,864 | 4,415 | 2,007 | -1,790 | -2,049 | -3,844 | -2,097 | -2,394 | 88 | 2,746 | 3029.1\% |
| ALL OTHERS | 311 | 244 | 298 | 202 | 124 | 82 | 51 | 113 | 365 | 730 | 936 | 28.3\% |

Source: U. b. Census Bureau
Prepared by: Ottice of Transportation and Machinery, U.S. Department of Commerce, 202-482-1418. 16 February 2010
$\frac{\text { Notes: }}{\text { *Foreig }}$
信 Trade Statistics, FT900: U.S. International Trade In Goods and Services, Exhibit 18: Motor Vehicles and Parts, U.S. Census Burea

K) Tingdom, Austria, Finland, and Sweden
4) Central America comprises Costa Rica, El Salvador, Guatemala, Honduras, and Panama
5) The MERCOSUR countries are Argentina, Brazil, Chile, Paraguay, and Uruguay

## Chart 1

Gross Domestic Product, Manufacturing Industry Shipments, and Automotive Parts Industry Shipments, 1997-2009.


Source: U.S. Department of Commerce.

## Chart 2

Aftermarket sales track the economy. The aftermarket accounted for 1.7\% of the 1997 GDP and an estimated 1.3\% in 2008.


Source: U.S. Department of Commerce and Motor and Equipment Manufacturers Association aftermarket model.

## Chart 3

U.S. OE and Aftermarket Parts Market, 1997-2008 The U.S. Supplier Share has been declining since 2003.

-OE \& Aftermarket Parts Sourced from U.S. owned Suppliers (\$US Billions)
OE \& Aftermarket Parts Sourced from U.S. transplant Suppliers (\$US Billions)
-Imports from Canada
-Imports from Mexico

- Imports from all other countries


## Chart 4

## U. S. OE and Aftermarket Parts, 2003

\$249.7 Billion
OE and Aftermarket parts sourced from suppliers in the United States
was 77 percent of market share in 2003

U.S. OE and Aftermarket Parts, 2008
\$210 Billion
OE and Aftermarket parts sourced from suppliers in the United States was 67
percent of market share in 2008


## Chart 5

Employment in the U.S. auto parts industry lost 133,800 jobs in 2009, a decrease


Source: U.S. Bureau of the Census. and U.S. Bureau of Labor Statistics.


[^16]

## Chart 8

U.S. auto parts exports fell $7.2 \%$ in 2008 and imports fell $9.6 \%$. The result was a decline of the parts trade deficit with the world by 13.4 percent.


## Chart 9

A 13.4 decrease in U.S. automotive parts trade deficit in 2008 was the result of ...


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 10
Exports decreasing 7.2 percent in 2008 ...
U.S. Automotive Parts Exports, 2000-2008


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 11
while Imports decreased 9.6 percent in 2008.
U.S. Automotive Parts Imports, 2000-2008


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 12
U.S. - China Auto Parts Trade, 1993-2008 In 2008, the parts trade deficit with China increased 8.7 percent over 2007 levels


Source: U.S. Department of Commerce, Bureau of the Census.

Chart 13
The U.S. auto parts trade deficit with Asian countries continues to increase.


Source: U.S. Bureau of Census


[^0]:    ${ }^{1}$ GM’s Restructuring Plan, February 2009, p. 43.
    ${ }^{2}$ The selected European Union countries are Belgium, Denmark, France, Germany, Greece, Ireland, Italy, Luxembourg, the Netherlands, Portugal, Spain, the United Kingdom, Austria, Finland, and Sweden.

[^1]:    ${ }^{3}$ Bureau of Labor Statistics data using NAICS 3361, 3362, and 3363. http://data.bls.gov/PDQ/outside.jsp?survey=ce
    ${ }^{4}$ Contribution of the Motor Vehicle Supplier Sector to the Economies of the United States and its 50 States, by Economics and Business Group, Center for Automotive Research, January 2007. http://www.cargroup.org/documents/MEMA-Final2-08-07_000.pdf ${ }^{5}$ Ward's Automotive Reports, $1 / 25 / 10$, p. 3.

[^2]:    ${ }^{6}$ Automotive News, "Steel Price Jumps may Hurt in 2010," by Robert Sherefkin, p. 4.
    7 "Auto Parts Makers Change Tack, Seek Fair Winds: Firms Struggling On Clean Energy, Defense Contracts," by Dana Hedgpeth, Washington Post, August 13, 2009

[^3]:    ${ }^{8}$ Merrill Lynch estimate via OESA.
    9 "US Demand for OE and Aftermarket Parts," Dennis DesRosiers email report, 3/19/2009.

[^4]:    10 "NA Outlook for Sales and Production and OE Parts Demand," DesRosiers analysis email, 1/23/09.
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