USDA VERMONT JOB CREATION AND ECONOMIC GROWTH ROUNDTABLE DISCUSSION



FEBRUARY 4, 2010 CAPITAL PLAZA HOTEL - MONTPELIER, VT

The USDA roundtable discussion on job creation and economic growth was held at the Capital Plaza Hotel's Ethan Allen Room in Montpelier, Vermont on February 4, 2010.

Hosted by USDA Rural Development and Farm Service Agency, over 30 participants attended and included local agricultural and business leaders, representatives from the Office of Senator Leahy and Senator Sanders, state and federal officials, lenders and economic development organizations. Participants were invited to attend based on their knowledge of both USDA programs and the current economic challenges and opportunities in Vermont.

This conversation, in follow-up to the national conversation started by the President in December, offered participants a venue to highlight the challenges and opportunities specific to job creation and economic growth in rural Vermont.

The participants were welcomed by hosts/moderators Molly Lambert, State Director for Rural Development, and Bob Paquin, State Director for Farm Service Agency. A video presentation of USDA Deputy Secretary Kathleen Merrigan opened the conversation and the following questions provided by the White House were then discussed. Comments from the attendees follow:

1. What parts of your local economy *are* working or thriving? What business sectors *are* hiring?

- o Small business startups are increasing, technology companies in particular, although
 - they are difficult to finance from a "traditional" bank perspective and
 - infrastructure and a trained workforce is needed.
- o "Green Sectors" two local companies that support wind and electric vehicles have just announced expansions
- o Specialty foods, especially those interfacing with local agriculture
- O Diversified agricultural producers farm markets are taking advantage of trend to eat local not big job creators but are diversifying the economy. Several sectors feed into this: equipment supply, technology, marketing and product sales.
- Health and wellness sectors
- o Manufactures that are seen as environmentally friendly
- ARRA money has created jobs. Central Vermont Community Action has grown from 185 to 230 employees. Weatherization program has expanded and is providing opportunity.
- o Software and software related industries believe offshore movement has peaked.
- USDA Rural Development's Intermediary Relending Program (IRP) money has been key to funding small business at VEDA (VT Economic Development Authority).
 Access to stable IRP funding is key to keeping VEDA's capital costs affordable.
- o Discretionary ARRA funding to the state that was provided to VEDA has subsidized \$14 million in loans down to 2% interest and leveraged \$41 million in other capital.

2. What parts of your local economy are *not* working or thriving? What businesses and sectors have been hit the hardest? What are people struggling with the most?

- o Manufacturing
- o Dairy sector is extremely stressed statewide issue.
- o Traditional line of credit financing isn't working. Constriction in working assets is hindering ability of businesses to "grow" out of recessionary positions.
- o Lack of slaughterhouse capacity hinders value added meat sector
- Construction contractors are suffering ARRA generally assisted the large contractors
- Loggers and truckers are stressed due to low pricing, foreign competition is a factor.
 Landowners suffering with prices that are 1/3 or more lower than what they were 5 years ago causing difficult choices on whether to harvest or not. Those hit the hardest are those that can't "raise their price" the landowners.
- o In Northeast Kingdom broadband and transportation.
- o All business needs robust broadband often not available
- O Businesses in the downtowns hit the hardest are retail. They are barely hanging on and are at the tipping point. Many who have put in years of hard work will not survive.
- Wood products companies are challenged to sell against foreign competitors that don't have to meet the same labor, environmental and other regulations that U.S. firms are held accountable to.
- o Artisan sector difficult to find consumers willing to purchase high end product n this economy
- o Small retail is struggling across the state. Contributing factor is credit card processing fees are excessive in comparison to the service rendered.
- o Architects are reporting a slow-down this is not a good sign for the next construction season
- o Travel and tourism cost of gas and economy is still having an adverse effect
- o Private weatherization contractors are just hanging on. The consumer is waiting for the "cash for caulkers" program to kick in, so have stopped work until this occurs.

3. What are the *opportunities* for growth in your community? What businesses and sectors seem poised to rebound? What do you see as jobs of the future?

- o Government contracts
- o Legacy industries, the businesses that use and need Vermont's natural resources
- o Higher education and on-line education
- o Niche vs. commodity industries
- o Biomass energy it could be big, but is not off the ground yet.
- o Aviation industry VT Technical College is developing an aviation program
- o Canadian business recruitment for VT counties on border

4. What are the *obstacles* to job creation in your community? What could make local businesses more likely to start hiring? What could make local businesses more likely to start hiring?

- o Champlain bridge closure on Lake Champlain has been a huge obstacle with a ripple effect.
- o Small businesses are reluctant to re-hire because laying off is so difficult.
- o Access to affordable health care
- o Lack of qualified and eligible employees in certain technical sectors such as engineering and industrial maintenance.
- o Aging workforce
- o Workers comp and unemployment insurance
- o If we want biomass to develop, we need to think regionally on a policy basis.
- o Money was "fast" to Wall Street, but effective "slow" money is needed to invigorate rural economies.
- o "Near equity" investments
- o Increase connectivity and build stronger networks across supply chains.
- o CEO leadership development and training, including management skills and business acumen.
- o Immigration reform in dairy industry maintaining that workforce is critical.
- O Develop local markets such as the City Market (Burlington, VT). A USDA direct B&I loan funded this co-op and it is now one of the greatest grossing retail store per square foot in Vermont, possibly in the Northeast. Over \$1,700/sq.ft. in sales. Approximately 80% of product sold at the City Market is Vermont sourced or otherwise purchased from Vermont supply channels.
- o The cost of going from a self-employed business to a small employer has a lot of barriers. Taxes, insurances this needs to be simplified
- o Aging business owners no longer want to take risk.
- There is a strong buy local movement would like to see expanded to products other than food such as wood products.

5. What other issues and ideas should the President consider?

- Recovery Zone Utility bonds under ARRA have only recently been "worked out".
 The 12/31/10 deadline is going to be problematic. If that could be extended it would be good.
- o Rural America "Main Street" needs slow money low interest rate and high risk.
- O VT has great infrastructure to do weatherization and use ARRA funds, but other parts of the country don't and haven't been able to use the funding. Consider allowing money from states that don't use to be redistributed to the states that do.
- o USDA RD and SBA reduction in fees has been effective. Important to continue.
- o SBA ARC (America's Recovery Capital) loan program is completely dysfunctional from an administrative perspective.
- More resources needed for SBDC programs. High dividend payoff compared to cost of support.

- o Provide federal money to quasi-public entities (like VT Economic Development Authority) to stimulate business lending
- O Look at what has worked. What funding program did Ben and Jerry's and Cabot Cheese (two of Vermont's most successful businesses) use to get where they are today? UDAG (Urban Development Action Grants). That was a sensational program, bring it back.
- o IRP relending program needs more support. It is effective and works. More IRP money is needed.
- o EB-5 immigration program is starting to show very positive results in Vermont. It is an innovative source of equity investment coming to some VT companies.
- o Farm Loan guarantees in FSA are critical to support.
- o USDA RD Business & Industry guarantee program needs more flexibility to address today's economic realities.
- O Bank regulators: the "one size fits all" regulatory environment is crimping rural community banks the credit problem did not start there new regulation is adversely impacting a lending sector that was meeting the needs of small business.
- Take the recovered TARPP money and provide to community banks for small business lending.
- o Access to federal capital has become excessively and unnecessarily complex across a multitude of programs. This deters use by those that have the greatest need or have limited resources to pay for specialty consultants to prepare complex packages.
- o Anything you do for small business NEEDS TO BE SIMPLE. Much of the ARRA funding requirements are just too complicated
- We have been through the era of international trade and globalization. If it is such a wonderful thing, why are we where we are now? Think long and hard about the U.S. economic future and globalization.

6. Are there specific changes to USDA programs and regulations that could positively impact the development of businesses in Rural America or strengthen current businesses? What innovative ideas should USDA consider to increase economic opportunity in rural areas?

- o Loan guarantees should be expanded to foreign owned companies that are acquiring fixed assets in the U.S.
- o Allow B&I program to guarantee lines of credit.
- o More frequent funding cycles and more money for Rural Business Enterprise Grants.
- o Reduce grant recipient reporting requirements.
- o Food safety sector needs a tiered approach to regulation.
- Expand the IRP program resources, it is very effective one attendee had run a fund for 14 years and has never seen the demand so high. Need more funding – currently waiting over a year to receive.
- o Farm Loan guarantees are critical to the agriculture sector.
- o B&I guarantee program needs simplification and flexibility.
- O Youth loan program: \$5000 is not enough. A lot of young people want to start businesses and would use this more if amount was greater.

- o Increase "rural" definition to 50,000 for all USDA business programs particularly IRP relending program, as 25,000 population limit for that program is too restrictive.
- o Many farmers want to diversify or do value added but they need patient capital to do this.
- o Solicit input to this question from USDA staff. They know best how programs could change to be more effective.
- o Recovery Zone Bonds have been difficult to establish and the window to utilize is very short (December 30, 2010). Consider extending this deadline.
- o Need effective workforce training programs
- o Need broadband everywhere
- Local USDA staff are cooperative and responsive continue to support local delivery of USDA programs.
- Many communities are investigating biomass district heating systems but heating utilities are not eligible for USDA Rural Utilities Service programs. Consider funding community/district heating in addition to electric, telecommunications and water/wastewater utilities.

Executive Summary

The Vermont roundtable was fortunate to have in attendance a diverse group of business representatives, lenders, public officials and economic developers. The challenges and opportunities are not dissimilar from those expressed in other states.

Economic problems and demographic issues that plagued Vermont agriculture and businesses before the current downturn for the most part still exist. These include an aging workforce, high costs of health care and difficulties attracting a skilled workforce for the high skilled jobs as well as preserving the migrant workforce critical to the dairy industry.

There is much enthusiasm for business development that is occurring in local and value added agriculture, green energy and the technology sector and continued frustration with the ups and downs of commodity agriculture and manufacturing.

Vermont is a small state and our farms and traditional businesses are also small. Some government programs, including the ARRA programs, are working well and others are considered far too complex for the average small business and farmer. The additional flexibility and reduced fees that ARRA provided to the RD and SBA guarantee programs were recognized as beneficial. There was much emphasis on the need for slow and patient capital and recommendations that a "one size fits all" approach to financial incentives and regulatory requirements should be avoided as they do not generally work for small farms and businesses, the backbone of the Vermont economy.

The USDA staff in Vermont appreciated the leadership opportunity of hosting this job forum and presenting the feedback to both USDA nationally and the President.

Respectfully submitted,

MOLLY LAMBERT STATE DIRECTOR

USDA RURAL DEVELOPMENT

ROBERT PAQUIN

STATE EXECUTIVE DIRECTOR USDA FARM SERVICE AGENCY

Attachments:

- 1. Invite List
- 2. Attendee List
- 3. Press Release

Vermont Jobs Creation and Economic Growth Roundtable Discussion Attachment 1

RSVP	FirstName	LastName	Title	OrganizationName		
	Roger	Allbee	Secretary	VT Agency of Agriculture, Food & Markets		
YES	William	Belongia	Executive Director	Vermont Community Loan Fund		
	Betsy	Bishop	President	Vermont Chamber of Commerce		
	Larry	Blansord	President/CEO	Green Mountain Coffee Roasters, Inc.		
	Jan	Blittersdorf	CEO/President	NRG Systems Inc		
	Jo	Bradley	Chief Executive Officer	Vermont Economic Development Authority		
	Tayt	Brooks	Commissioner	VT Dept of Housing, Economic& Community Development		
YES	Darcy	Carter	District Director	U. S. Small Business Administration		
	John	Castaldo	Executive Director	Barre Granite Association		
	Frank	Cioffi	President	Greater Burlington Industrial Corporation		
	Patricia	Coates	State Director	Office of Congressman Peter Welch		
YES	Hal	Cohen	Executive Director	Central Vermont Community Action Council		
	Larry	Сорр	Corporate President & Economist	Economic & Policy Resources Inc.		
YES	Paul	Costello	Executive Director	Vermont Council on Rural Development		
	Christopher	D'Elia	President	Vermont Bankers Association		
	Steve	Dimick	President	Randolph National Bank		
	Judy	Doerner	State Conservationist	USDA Natural Resource Conservation Service		
	Kevin	Dorn	Secretary	VT Agency of Commerce & Community Development		
	Sandra	Dragon	President	Associated Industrices of Vermont		
	Vicky	Drew		USDA Natural Resource Conservation Service		
	Allen "Chip"	Evans	Executive Director	VT Human Resources Investment Council		
	Philip	Fiermonte	Acting State Director/Outreach Dire	Office of Senator Bernie Sanders		
YES	Bob	Flint	Executive Director	Springfield Regional Development Corporation		
YES	Jon	Freeman	President	Northern Community Investment Corporation		
	Steve	Geller	Executive Director	Southeastern Vermont Community Action		
	Kenneth	Gibbons	President	Union Bank		
	Joan	Goldstein	Executive Director	Green Mountain Economic Development Corporation		
	Beatrice	Grause	President & CEO	Vermont Association of Hospitals & Health Systems		
	Robin	Gronlund	Executive Director	Women Business Owners Network		
	David	Hallquist	Chief Executive Officer	Vermont Electric Cooperative, Inc.		
	Jeffrey	Hollender	President	Seventh Generation		
YES	Monica	Hutt	Director of Operations	Vermont Department for Children and Families		
	Bruce J.	Hyde	Commissioner	Vermont Department of Tourism and Marketing		
	Vincent	Illuzzi	Vermont State Senator	Vermont State Legislature		

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	1	Tax and		I
YES	Ellen	Kahler	Executive Director	Vermont Sustainable Jobs Fund
	Fred	Kenney	Executive Director	Vermont Economic Progress Council
	Lawrence	Keyes	Board	Vermont Software Developers' Alliance
	Warren	Kitzmiller	Vermont State Representative	Vermont State Legislature
	Larry	Kupferman	Director	Burlington Community & Economic Development Office
VEC	Davis		Discostan	IN/AA Fastanaina
YES	Doug	Lantagne	Director	UVM Extension
YES	Ed	Larson	Executive Director Executive Director	Vermont Forest Products Association
	Jeffery	Lewis	Executive Director	Brattleboro Development Credit Corporation
	Andrea	Livermore	Executive Director	Building a Better Brattleboro
	Adam	Lougee	Executive Director	Addison County Regional Planning Commission
	Roberta	MacDonald	Senior Vice President of Marketing	Cabot Creamery Cooperative, Inc.
NO	Stephen	Marsh	President	Community National Bank
YES	Rick	Marsh	President	Vermont Maple Sugar Makers' Association
VEC	Com	Matthaura	Evenutive Vice President	Central Verment Feenemie Development Corneration
YES	Sam Joel	Matthews Melnick	Executive Vice President	Central Vermont Economic Development Corporation Nathaniel Group Inc
	Joei	Meinick	President	Nathaniel Group Inc
	Jeanne	Montross	Executive Director	Addison County Community Action Group
	Carol	Moore	President	Lyndon State College
NO	Patricia	Moulton Powden	Commissioner	Vermont Department of Labor
	Susan	Murray	Director	U. S. Department of Commerce
	Peter	Odierna	Executive Director	Bennington County Industrial Corporation
	Robert	Paquin	State Executive Director	USDA Farm Service Agency
YES	Will	Patten	Executive Director	Vermont Businesses for Social Responsibility
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	Steven	Patterson	Executive Director	Northeastern Vermont Development Association
	Thomas	Pelletier	President and CEO	Northfield Savings Bank
			Executive Director	Renewable Energy Vermont
	Kenneth	Perine	President	National Bank of Middlebury
	George	Putnam	President - CEO	Yankee Farm Credit
YES	Lenae	Quillen-Blume	State Director	VT Small Business Development Center
	Parker	Riehle	President	Vermont Ski Areas Association
	Linda	Rooker	Executive Director	Bennington-Rutland Opportunity Council Inc,
	Chuck	Ross	State Director	Office of Senator Patrick Leahy
	Arthur	Sanborn	Executive Director	Lamoille Economic Development Corporation
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YES	Robin	Scheu	Executive Director	Addison County Economic Development Corp.
	Tim	Searles	Executive Director	Champlain Valley Office of Economic Opportunity
	Michael	Seaver	President & CEO	Chittenden Bank
	Michael	Smith	President-VT	FairPoint Communications
YES	Tim	Smith	Executive Director	Franklin County Industrial Development Corp.
	James	Stewart	Executive Director	Rutland Economic Development Corporation
	Mike	Tuttle	President & CEO	Merchants Bank
	Lisa	Ventriss	President	Vermont Business Roundtable
VEC	Ellen	Vollinger	Executive Vice President	Food Research and Action Center
YES YES	Cathy Mike	Voyer Rainville	Executive Vice President President	Associated General Contractors of Vermont Vermont Wood Manufacturers Association
NO NO				Vermont Wood Manufacturers Association Vermont Wood Manufacturers Association
INU	Kathleen Patrick	Wanner Wood	Executive Director Chief Environmental Accountant	AgRefresh
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	Dan	Yates	President	Building a Better Brattleboro
	Bob	Young	President	Central Vermont Public Service Corp
NO	Laurie	Herbert	Senior Recruiter	National Life Group
	John	Wall	President	Wall-Goldfinger

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	Tom	Gallagher	Vice President	Peoples Bank
	Robin	Shanahan	Vice President	Chittenden Bank
	Mark		President President	First National Bank Of Orwell
	Thomas J	Young		
		Bellavance	President	Ag Venture Financial Services, Inc.
1/50	Brandon	Poginy	Vice President	Community National Bank
YES	Mary	Peabody	UVM Extension Specialist, Commun	Women's Agricultural Network (WAgN)
	Leon	Berthiaume		St. Albans Cooperative
	Jackie	Folsum	Executive Director	Vermont Farm Bureau, Inc
YES	Jane	Clifford	Executive Director	Green Mountain Dairy Farmers Cooperative Federation
	Enid	Wonnocott		NOFA
	Allison	Hooper		VT Butter & Cheese
	Arnold	Coombs	Chair	Vermont Maple Industry Counsel
	Jim	Bushey		Bourdeaus' and Bushey Inc
	Remi	Bourdeau		Bourdeau Brothers
	Sarah	Brannon Kittell	Senator - Chair Ag Committee	Vermont Senate
	Carolyn	Partridge	Representative - Chair Ag Committe	Vermont House Representative
	Jeff	Hutchins	President	Harvest Equipment
	Butch	Greenwood	President	LW Greenwood
	Mike	Hendy		HENDY BROTHERS, INC
	Brian	Carpenter	General Manager	Champlain Valley Equipment, Inc
	Robert	Wellington	, and the second	AgriMark
	John	Cleary		Organic Valley
	Josh	Poulin	President	Poulin Feeds
	Jerry	Booth	Presdent	Booth Bros. Dairy
	,			VT Cheese Council
				Vermont Institute for Artisan Cheese
	Bob/Peter	James		Momument Farm
	John	Thomas		Thomas Dairy
	Rob	Michalak		Ben & Jerry's Homemade, Inc
YES	Janice	St. Onge		VSJF
YES	Bruce	Seifer	Assistant Director	Burlington Community and Economic Development Office
NO	John	Canning	(Recommended by Bruce Seifer)	VT Software Developers Alliance
NO	Bret	Golann	(Recommended by Bruce Seifer)	VT BioScience Alliance at UVM
YES	Ed	Antczak	Economic Development Specialist	Burlington Community and Economic Development Office
YES	Christopher	Johnson	PHR Director	Technical Connection, Inc.
YES	Mary	Carlson		VT Dept for Children & Families-Economic Services Division
YES	Renee	Richardson	Food & Nutrition Program Director	VT Dept for Children & Families
YES	Geoff	Wilcox	TILL II TAIMONT TOGICAN DITOGO	Office of Economic Opportunity
YES	Bill	Church	Board Member	VT BioScience Alliance at UVM/President-Green Mountain A
YES	Jeff	Munger		Office of Senator Bernie Sanders
YES	Jav	McGrath		Cabot Cheese
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YES	Rob	Allen	(1011tative)	Natural Resource Conservation Service
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Vermont Jobs Creation and Economic Growth Roundtable Discussion Attachment 2

RSVP	FirstName	Lastkame	Title	OrganizationName	Address	Chy	State	ZIp	Telephor
YES	Rob Ed	Allen Antozek	Economic Development Specialist	Natural Resource Conservation Service Burlington Community and Economic Development Office				-	
YUS	Wilan	Belongia	Executive Director	Vermon: Community Loan Func	P.C. Box 027	Montpeller	VT	05601	(902) 223-14
VI S	Vay	Carlson		VI Dept for Children & Families Eponomic Services Division	(Ellen Vollinger, FKAC Newsletter)	The contract of the contract o	0.5		NO-241-24
YES	Concy	Earlie	Dielnic Director	U. S. Small Business Administration	87 State Street Room 205	Montpolier	VI	05801	(601) 858-4452 x 2
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YES	Jana	CHEst	Executive Director	Great Mounter: Daily Farmas Cooperative Federation		-			450-881
YES	Fel	Cover	Executive Director	Cartral Various Community Action Council	146 US RT 302	Same	VT	05841	(802) 479-103
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YES	Fou Emb Ann	Finley	Executive Director	Vormon: Council on Rural Development Northern ROSD	P.JS .84	Montpoter	VT.	C5651	(902) 228 573
YES	Pob	F Inc	Executive Director	Seringfield Regional Development Serperation	14 Cinion Street Suite 7	Springfield	VT	65/56	(902) 355-90
YIS	Jon	Freeman	FreeMant	Northern Community Investment Corporation	347 Portland Street	S: Johnsoury	Vi.	0809	(802) 745-5101 x 1
KYT8	Monta	lar	Director of Operations	Vermon: Department for Galleren and Families	Commissioners Office 5 North	Vesterbury	V	05671	NO-461-325
YES	Chromoher	.018809	COS Director	Technical Connection, Inc.	1 Steele St. Suite 205	Latington	V.	05400 5	02-858-5024
YES	Elin	Kerie:	Lancative Director	Vermon: Sudemettle Jobs Fund	3 Phin Court, Suite 901 Fast	Montpel er	V	C56502	(802) 828-533
					33 College Rd.				
YES	Deug	Lantagne	Director	UVM Extension	256 Kingabury Hul	Burington	VT	05401	(902) 656-209
YES	Ed	Larson	Executive Director	Vormon: Forest Freducts Association	B(x, 9.1	Mongret er	M2	C560	809.394.A17
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YES	With.	Rainela	President	Vannon, Wood Menufacturars Association					
YES	Rone:	Richardson	Food & Nulfition Program Director	VT Dopt for Children & Families	(BSV2 by Wary Carison-Eller Vollinger, FRAG)				
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YES.	Robin	Schou	Executive Director	Addison County Economic Development Corp.	Unit 2	Middlebury	VT	C5753	(002) 300-783
ALE	Eruce	Seter	Assistant Director	Burlington Community and Economic Development Office	7 North Main Street		-		
nicon.	Tim	Smilt	Executive Director	Frankin County Industrial Development Corp.	P O Deg 1000	SI A bana	QT-	05475	(802) 324-213
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Contact: Anita Rios Moore (802) 828-6006

ROUNDTABLE ON JOBS, ECONOMIC GROWTH HOSTED BY USDA

Business Owners, Residents, Community Leaders Shared Ideas on Creating Jobs

Montpelier, VT, February 9, 2010 – USDA Rural Development State Director, Molly Lambert, and Farm Service Agency State Executive Director, Robert Paquin, hosted a roundtable discussion on job creation and economic growth in Montpelier, VT, this past Thursday, February 4, 2010. The roundtable followed the Forum on Jobs and Economic Growth that President Obama hosted at the White House on December 3.

"This forum provided an opportunity for residents, business owners and community leaders across the state to share ideas on creating jobs and economic opportunities," Molly Lambert said. "Government can help lay the groundwork for economic growth, but the best ideas for continued growth and job creation often come from local and community leaders. I look forward to sharing these ideas with the Administration." "It was especially important to hear about ways USDA programs could be modified to provide greater help in economic recovery," Paquin added.

The roundtable included business owners, residents, state and local officials, non-profit organizations, community leaders, and other interested parties. Participants discussed steps that can be taken to grow the economy and put Vermonters back to work.

The primary focus was on ideas to accelerate job growth in rural America. Some of the topics discussed were:

- Exploring ways to rejuvenate and promote local businesses;
- Creating jobs by rebuilding America's infrastructure;
- Creating new opportunities from existing ones, such as with value-added agricultural products;
- Supporting job growth among small businesses; and
- Preparing workers for 21st century jobs.

USDA Rural Development administers and manages more than 40 housing, business, and community infrastructure and facility programs as laid out by Congress through a network of 6,100 employees located in 500 national, state and local offices. These programs are designed to improve the economic stability of rural communities, businesses, residents, farmers and ranchers and improve the quality of life in rural America. Rural Development has an existing portfolio of more than \$125 billion in loans and loan guarantees.

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USDA's Farm Services Agency works to increase economic opportunity and improve the quality of life for rural Americans. Some of the agency's efforts include facilitating income support, disaster assistance and conservation programs, providing operating loans for the procurement of farm equipment, seed and fertilizer, as well as offering ownership loans to help new and veteran producers purchase a farm. FSA also works to procure various commodities to benefit low-income families through domestic food assistance programs.

#

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