# USDA NEW HAMPSHIRE JOB CREATION AND ECONOMIC GROWTH ROUNDTABLE DISCUSSION



FEBRUARY 3, 2010 HOLIDAY INN – CONCORD, NH The USDA roundtable discussion on jobs creation and economic growth was hosted at the Holiday Inn, Webster Conference Room, in Concord, New Hampshire on Wednesday, February 3, 2010.

Hosted by USDA Rural Development and Farm Service Agency, over 50 participants attended the roundtable discussion, including New Hampshire State Officials, local agricultural and business leaders, representatives from the Offices of Senator Shaheen, Senator Gregg, Congressman Hodes, Congresswoman Carol Shea-Porter, and the Commissioners of Agriculture and Employment Security from the Office of NH Governor Lynch.

This conversation, in follow-up to the national conversation started by the President in December, provided New Hampshire leaders and citizens a venue to highlight the challenges and opportunities specific to job creation and economic growth in rural New Hampshire.

The participants were welcomed by hosts/moderators Molly Lambert, State Director for USDA Rural Development and Jay Phinizy, State Director for Farm Service Agency. A video presentation by USDA Deputy Secretary Kathleen Merrigan opened the conversation and the following questions provided by the White House were then discussed. A summary of the comments by attendees follow:

### 1. What parts of your local economy *are* working or thriving? What business sectors *are* hiring?

- "Eat local" industry and local markets are thriving. NH now has 70 farmers markets and winter markets are increasing as well.
- Jobs tied to nutrition and health related products
- Milk processing equipment
- NH Winery Association noted that NH wineries have grown from zero in 1997 to 24 today. It is an industry that is becoming very attractive as a second career.
- Although dairy producers are struggling, there is growth in dairy processing businesses.
- Energy plants that use low grade wood for energy have been brought back on line due to the renewable energy credits.
- Littleton, NH has a new, very successful cooperative grocery.
- Technology incubator in partnership with Dartmouth College is thriving. Skilled workforce is crucial when partnering with a college.
- Innovation is a growing sector.
- There is a whole series of high tech and biotech industries that occupy the Pease International Trades Port (former military base).
- Many small business sectors are using venture capital and there is much partnering of investors. Individually many businesses are strong.
- The Institute of Agriculture and Forestry is a new farm incubator project which will include 20 new farmers and a staff of 5. They are looking to train the farmers then help them purchase their own farms.

• The maple industry is thriving. NH is exporting maple products to East Asia. The advent of new types of vacuum lines, high flow valves, etc. is a positive.

### 2. What parts of your local economy are *not* working or thriving? What businesses and sectors have been *hit the hardest*? What are people struggling with the most?

- Precision machine industry
- Nonprofit sector as they are not receiving the donations, etc. they saw in past years.
- Small to medium sized construction contractors.
- Manufacturing, especially commodity based manufacturing such as Ethan Allen furniture
- Housing construction
- Restaurants
- Apple industry
- Horticultural farms
- The policy for migrant workers
- Lack of access to broadband
- Food processing regulations for value added (too restrictive for small producers)
- Starting to see problems with available physicians/health care in rural areas.

### 3. What are the opportunities for growth in your community? What businesses and sectors seem poised to rebound? What do you see as jobs of the future?

- Broadband is critical to starting home and web based businesses. Tremendous desire every day for people to "move back" to where they came from if have broadband.
- Clean technology and clean energy. A supply opportunity for rural areas.
- Natural foods much faster growing than traditional and organic.
- Health care is growing, particularly nursing and dental
- Hydroponic tomatoes
- The businesses poised for growth are those that have survived this economic crisis.
- A good quality east west road in NH would be helpful!! Look at what happened when the road was improved from Manchester to the seacoast.
- Biggest opportunity is in thermal energy- we have highest use of fossil fuels for heating. Product is in the forest but we are losing the infrastructure to get the product out of the forest - sawmills, loggers, truckers. Wont' build energy sector if we lose this infrastructure. Need strong housing and pulp markets as energy alone won't support the infrastructure.
- Community colleges are vital

### 4. What are the obstacles to job creation in your community? What could make local businesses more likely to start hiring?

- Apple producers need to be GAP (Good Ag Practices) certified to sell to supermarkets. We need to help them with certification.
- Energy costs

- Lack of access to traditional capital. Banks are being heavily regulated, risk profiles are reduced.
- Lack of early stage risk capital
- Businesses often don't understand their own business cycle. Times were so good they didn't have to. Need to help them understand this.
- Cost to employ people is high
- Foreign competition in lumber industry (low cost coming in from Australia and New Zealand and former Soviet countries).
- Improved workforce via training
- Lack of broadband internet access
- Induce more tax credits at the employer level
- Invigorate New Market Tax Credit program

#### 5. What other issues and ideas should the President consider?

- Consider supporting/developing royalty investing vs. equity or capital.
- Look at what kind of Federal programs can be put in place for low/medium income families to send their kids to college. A post-secondary education is essential.
- Incentivize large animal veterinarians
- Make it a priority to have broadband to all regions 2012.
- Don't restrict active management of national forest by local forest product manufacturers.
- Fixed tax credit per employee, including seasonal employees
- ARRA \$ and federal initiatives have to reach local communities sooner through block grants with no strings attached.
- Improve ag workforce through improved support of H2A immigrant worker program
- Better programs for early stage, high-risk businesses that will spur innovation.
- Focus on quality jobs long term jobs with living wages are what is needed.

# 6. Are there specific changes to USDA programs and regulations that could positively impact the development of businesses in Rural American or strengthen current businesses? What innovative ideas should USDA consider to increase economic opportunity in rural areas?

- NRCS Farm and Ranch and Protection program should include horticulture.
- Allow public facilities to access the USDA \$ for renewable energy.
- Allow to apply regionally vs. separate applications when a grant will benefit multiple states.
- Programs should be regionally competitive vs. nationally.
- Grafton County farm can't sell product to local farm or use their own milk to feed the county prison population. WIC coupons can't be accepted at county farm stand.
- Expand the Rural Business Enterprise Grant program for revolving loan fund.
- Reduce the amount of paperwork to get a federal grant
- USDA energy grants should only go to projects that would not be built if grant not made.

- Instead of just providing \$ to individuals why not to the larger infrastructure slaughterhouse, food processing facilities.
- USDA has some great housing programs can finance a manufactured home, but not if in a manufacture housing park. Need to change this.
- Reduce reporting requirements
- Increase funding for USDA extension specialists. Those who retire are not being replaced.
- Fund teachers at land grant colleges
- Hoophouse grants are good can triple farmer income continue and expand.
- Encourage a program that combines both high risk capital with technical assistance (high touch investment).
- One size does not fit all please recognize this in your regulations.
- Wetland regulations are too restrictive
- USDA staff go the extra effort to help applicants with the process so keep a strong, local presence of USDA staff
- Process to access USDA renewable energy funding is too complex
- Better sharing platform for replicable and successful projects.
- "Express" type grants for smaller projects, to include equipment.

#### **Executive Summary**

The New Hampshire roundtable had a diverse group of individuals representing lenders, regional developers, public officials, government agencies, businesses and very strong representation from the agricultural sector (approximately 2/3 of attendees).

Common themes that were expressed as barriers to economic growth were lack of broadband service, problems obtaining both traditional and high risk capital, a workforce that is not trained for the new economy, and federal programs with cumbersome application and regulatory requirements that have a "one size fits all" approach that does not work for the small businesses and farms in New Hampshire. Specific to the agricultural sector were concerns around complex food safety regulations.

There was much enthusiasm for the growing local and value added food sector as well as biomass energy. These were most often identified as sectors poised to grow in the future.

Suggestion and ideas for spurring economic growth included additional tax credits, improvements in migrant worker policies, support for critical business infrastructure such as slaughterhouses and food processing facilities and improved access to both traditional secondary education as well as more the more technical job training critical for the new economy.

The USDA staff in New Hampshire appreciated the leadership opportunity of hosting this job forum and presenting this feedback to both USDA nationally and the President.

Respectfully submitted,

MOLLY LAMBERT

State Director

USDA Rural Development

JAY PHINIZY

State Executive Director

USDA Farm Service Agency

#### Attachments:

- 1. Invite List
- 2. Attendee List
- 3. Press Release

FirstName	LastName	Title	OrganizationName
Jennifer	Boulanger	Executive Director	Belknap County Economic Development Council
Jim	Roche	President	Business & Industry Association of NH
D:II	Alu	Francisco Director	Desire of Committee
Bill	Andreas	Executive Director	Business Enterprise Development Corporation
Stephen	Heavener	Executive Director	Capital Regional Development Council
Thoddous	Culdbroadoon	Director	Contact for Dural Portmarching at DCII
Thaddeus	Guldbrandsen	Director	Center for Rural Partnerships at PSU
Norman	Charest	Economic Development Director	City of Berlin
Dan	Gray	Executive Director	Coastal Economic Development Corp
Ralph	Littlefield	Executive Director	Community Action Belknap-Merrimack Counties Inc
Gary	Gray	President	Connecticut River Bank
Peter	Riviere	Executive Director	Coos Economic Development Corporation
Graga	Fairbrothers	Executive Director	Dartmouth Entrepreneurial Network
Gregg Jill	Wurm	Media Contact	FairPoint Communications, Inc.
Loyd	Dollins	Executive Vice President	First Colebrook Bank
James	Tibbetts	President/CEO	First Colebrook Bank
David	Bishop	VP Branch Manager	First Pioneer Farm Credit
Mark	Scarano	Executive Director	Grafton County Economic Development Council
Mary Ann	Kristiansen	Executive Director	HGM Development, Inc.
Carol	Holden	Vice Chair	Hillsborough County Board of Commissioners
Steve	Griffin	Co-Owner	Isaacson Structural Steel
Arnie	Hanson	Co-Owner Co-Owner	Isaacson Structural Steel
Louis	Guevin	SVP Commercial Lending	Laconia Savings Bank
William R.	Hatch	Vice President and Commerical Loan Officer	Ledyard National Bank
Stephen	Christy	President and CEO	Mascoma Savings Bank
David	Hamel	Director	MicroCredit-NH
Laurence	Huot	President	Middleton Building Supply
Jack ·	Dugan	President	Monadnock Economic Development Corporation
Jac	Cuddy	Executive Director	Mt. Washington Valley Economic Council
Betsy	Miller	Executive Director	New Hampshire Association of Counties
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Gerald	Little	President	New Hampshire Bankers Association
Katharine	Eneguess	President	New Hampshire Community Technical College
Steve	Ahnen	President	New Hampshire Hospital Association
Jasen	Stock	Executive Director	New Hampshire Timberland Owners Association
Jack	Ruderman	Director, Sustainable Energy Division	NH Public Utilities Commission
Jack	Donovan	Executive Director	NH Business Finance Authority
Katharine Juliana	Shields Eades	President, Board of Directors	NH Community Development Finance Authority NH Community Loan Fund
Juliana	Laues	r resident, board of birectors	NIT Community Loan Tund
Lorraine	Merrill	Commissioner	NH Department of Agriculture, Markets and Food
Pam	Szacik		NH Department of Employment Security
Coorgo	Pold	DRED Commissioner	NH Dept of Resources and Economic Development
George	Bald McLeod	DRED Commissioner Commissioner	NH Dept of Resources and Economic Development NH Dept. of Cultural Resources
Van Raymond S.	Burton	Commissioner	NH Executive Councilor-District 1
John	Shea		NH Executive Councilor-District 2
Beverly	Hollingworth		NH Executive Councilor-District 3
Raymond	Wieczorek		NH Executive Councilor-District 4
Debora	Pignatelli		NH Executive Councilor-District 5
Zenagui	Brahim	Director of Operations	NH Manufacturing Extension Partnership
Bud	Fitch	Administrator of Economic Stimulus Funds	NH Office of Economic Stimulus (Recovery)
Mary	Collins	State Director	NH Small Business Development Center
Michael	King	Executive Director	North Country Council Inc
Michael Rick	King DeMark	Executive Director  RC & D Coordinator	North Country Council, Inc.  North Country Resource Conservation & Development
Jon	Freeman	President	Northern Community Investment Corporation
	ricoman	Figure	Transfer Community Investment Corporation
Max	Makaitis	AVER Economic Development Director	Northern Community Investment Corporation

Jane	Pauley	District Director	Office of Congressman Paul Hodes	
Olga	Clough	District Director	Office of Congresswoman Carol Shea-Porter	
Carol	Carpenter	State Director	Office of Senator Judd Gregg	
James	Richardson	Executive Assistant for the Governor Office of the Governor-State of New Han		
Henry	Huntington	President	Pleasant View Gardens	
Patrick	McDermott	Economic & Community Development Ma	nag Public Service of New Hampshire	
Debbie	Leuteritz	Owner	Quality Castings and Aluminum Products, LLC	
Ralph	Johnson	Owner	R. N. Johnson, Inc.	
Laurel	Bistany	Executive Director	Rockingham Economic Development Corporation	
James	Rymes	President	Rymes Heating Oils, Inc.	
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Karen	Marzloff	Coordinator	Seacoast Local	
Dennis	McCann	Executive Director	Southeast Economic Development Corporation	
Larry	Troller		Southwestern Community Services, Inc.	
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William	Marcello	Executive Director	Southwestern Community Services, Inc.	
Ronald H.	Covey, Jr.	President, CEO	St. Mary's Bank	
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Rob	Riley	President	The Northern Forest Center	
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James	Spielman	Acting Assistant State Conservationist	USDA Farm Service Agency State Office	
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Denise	Roy-Palmer	Executive Director	Wentworth Economic Development Corporation	
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Michael	Power	President	Workforce Opportunity Council	
Marilinne	Cooper	Executive Director	WREN	
Ellen	Vollinger	27004110 21100101	Food Research and Action Center	
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	Sen. Martha Fuller-Clark			
	Hon. Tara Sad, Chair House Committee on Environment and Agriculture			
Unless out early	Hon. Robert Ha	nefner, Ranking Member House Committee of	on Environment and Agriculture	
	Stephen Taylor	New England Correspondent	Lancaster Farming (PA)	
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		Commissioner George Copadis New Hampshire Department of Labor		
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	Andrew Howe	NH Agricultural Advisory Committee	
	Justin Hussey	NH Agricultural Advisory Committee	
	Tracie Smith	NH Agricultural Advisory Committee	
	Gordon Gray	NH Agricultural Advisory Committee	
	Jesse LaFlamme	NH Agricultural Advisory Committee	
	Matthew R. LeClair	NH Agricultural Advisory Committee	
	John McPhail	NH Agricultural Advisory Committee	
	Frank Reinhold, Jr.	NH Agricultural Advisory Committee	
	Robert Beaudry	NH Agricultural Advisory Committee	
	Mary Ann Kristiansen	NH Agricultural Advisory Committee	
	David S. Floyd	NH Agricultural Advisory Committee	
	Helen Brody		
	Dr. John Porter		
	Larry Major for John E. Pike		
	Juli Brussell, Agricultural Resources		
	Darrel Covell Forestry & Wildlife/ Sea Grant Extension & Wa	ter Resources	
	Michael R. Sciabarrasi		
	Peter Erickson, DNRC UNH Fairchild Dairy Teaching & Research Center		
	Michal Lunak UNHCE-Grafton County		
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	Sarah Smith Forest Industry		
	Brian Krug Greenhouse & Floriculture		
	Catherine Neal Ornamentals		
	Becky Grube Sustainable Horticulture Production		
	Matt Tarr Wildlife		
	Ken LaValley Sea Grant Extension & Water Resources Specia	lists	
	Thomas E. Brady College, NHAES & NHVDL Dean, COLSA Director, NHAES		
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	Tina Savage	County Extension:	
	Carl Majewski	County Extension:	
	Steve Turaj	County Extension:	
	Margaret Hagen	County Extension:	
	George Hamilton	County Extension:	
	Dorothy Perkins	County Extension:	
	Nada Haddad	County Extension:	
	Geoffrey Njue	County Extension:	
	Seth Wilner	County Extension:	
	Holli Umphrey USDA/NRCS Coordinator	Ť	
	Sherrill Harris, Farm Loan Manager Farm Service Agency		
	Jeffrey A. Temple, Vice President Yankee Farm Credit, ACA		
	Mattie Huckins, President	Ag in the Classroom	
	Lisa Nevins, Education Director	Ag in the Classroom	
	Kate Kerwin Small & Beginner Farmers of NH	6 0	

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	Gary Keough, Director US				
	Jeffrey A. Holmes, President		NH Farm Bureau Federation		
	Robert Johnson, Executive Director		NH Farm Bureau Federation		
	Melanie Phelps, Executive Asst.		NH Farm Bureau Federation		
	Charlie Burke, President N	H Farm to Restaurant Connection			
	Don Lassonde, Secretary N	New Hampshire Maple Producers			
	Laurie Ferguson	•	NH Made		
	Jim Horst NH/VT Christma	as Tree Association			
		Elizabeth Obelenus, Membership & Program Coordinator Northeast Organic Farming Association			
	Peter Oldak New Hampshire Winery Association				
	Jane Difley, President/Forester Society for the Protection of NH Forests				
	Robert Clarke, Chair Granite State Landscape Architects				
	Donald Ross, President NH				
	Steve Surowiec, President				
	NH Plant Growers Assn.				
		ower's Association c/o Chip Hardy, S	Secretary/Treasurer		
	Amy Hall, Director Granite		V:		
	Evelyn Hart, RD LD NE D	*			
	Keira Farmer NH Game Fa	•			
		asurer NH Poultry Growers Assn.			
	Carol Howe NH Sheep & V	·			
	Nicole Velozo, Treasurer N				
	Ms. Meg Malette, Exec. Director Mortgage Bankers Association of NH Mark MacKenzie, President New Hampshire AFL-CIO Mike Somers, President New Hampshire Lodging and Restaurant Assn.				
	Paul Griffin, COO NH Asso		11 1 15511.		
	Nancy Kyle, President Retail Merchants Association of NH NH Veterinary Medical Association c/o Richard Bouley Associated General Contractors of NH c/o Gary Abbott Hon. Timothy D. O'Connell, Exec. Director S.P.A.C.E.				
	David Laughton, Principal Office		Teamsters Local #633		
	Hon. Robt. Clegg, Chair Small Business and Small Industry Assn.				
	Sarah Holmes	nan Business and Sman moustry 71s.	Senator Jeanne Shaheen		
	Chris Neary,		Senator Jeanne Shaheen		
	Matt Leahy		Senator Judd Gregg		
	Alexis Miller		Congressman Paul Hodes		
	Adam Robbins		Congresswoman Carol Shea-Porter		
	Mike Satzow, President No	orth Country Smokehouse	Congresswoman Caror Shea-1 Orter		
	Henry Ahern Bonnie Brae l				
	Bruce Bascom Bascom Ma				
	Liz and Bill Taylor Garfield's Smokehouse, Inc.  Ann Mirages Blake's Creamery Peter Eggleston Smuttynose Brewery Mary McNamara McNamara's Dairy				
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	Nancy Hirschberg Stonyfield Farm			
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		Farms Puddings Echo Farms, Incorporated		
	Moulton Farms Joh			
		ane & Chuck Souther		
		e, President - Innovative Natural Resource S		
		anics, LLC. c/o Peter Stanton and Gerry La	Flamme	
	David Howard, Arc	hitect Firstday Cottage, Inc.		
	HHP, Inc c/o Ross	D'Elia (owner)		
	Lakes Region Pellet	sc/o Gregory True		
	Durgin & Crowell c/o Ben Crowell Garland Lumber Co., Inc White Mountain Lumber, Inc. c/o Barry and Mark Kelley			
			Karla Allen (forester)	
			TAKEN THEN (1010001)	
	David Westover			
	James L. Taylor		State Committee:	
	Bruce A. Clement		State Committee:	
	Joshua E. Jennings		State Committee:	
	Suzanne Brown, Executive Director			
	Richard Lowrance Matt Leahy forwarded email-member of Se		tor Gregg's staff	
	Martha Richards	Grafton County Commissioner		
	Joe Casey	NH Building Trades	(Recommended by Mark MacKenzie at NH AFL-CIO	
	Jennifer Risley	Hannah Grimes Marketplace		
	Lisa Levine	Office of Paul Hodes		
	John Hamilton	Vested for Growth		
	David Sorenson	Chairman	Carroll County Commissioner	
	Pete Lambert	Pleasant View Gardens		
	Estelle Votour	Teamsters 633		
	John Funk			
Jason	Stock		NH Timberland Owners Association	
Terri	Beyer		Office of Congresswoman Carol Shea-Porter	
Brian	Pilcher		NHCDFA	
Michael	Gurau	President	CEI Community Ventures, Inc.	

RSVP .	Attended Firs(Name	LastName	Title	OrganizationName
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YES	Jennifer	Boulanger" 14	Executive Director	Belknep County Economic Devalopment Cour
YES	Stephen	Heavener	Executive Director	Capital Regional Development Council
YES	Loyd V	Dollins	Executive Vice President	First Colebrook Bank
YES	Stephen	Christy	President and CEO	Mascoma Savings Bank
YES	Jack N	Dugan	President	Monadanck Economic Development Corporati
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YES	Lorraine	Merril	Commissioner	NH Department of Agriculture, Markets and Fo
YES	Van	McLeod	Commissioner	NH Dept. of Cultural Resources
YES	Beverly	Hollingworth		NH Executive Councilor-District 3
YES	Mary	Collins	State Director	NH Small Business Development Center
YES	Jan	Fraeman	President	Northern Community Investment Corporation
YES	Jane	Pauley	District Director	Office of Congressman Paul Hodes
YES	Alice	Zachos	(Covering Table)	SBA
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YES	Dennis	McCann	Executive Director	Southeast Economic Development Corporation
YES	Leny	Troller		Southwestern Community Services, Inc.
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YES	Rob J	Riley	President	The Northern Forest Center
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YES	Richard	Elismore	Conservationist	USDA Farm Service Agency State Office
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YES	Jamas	Spielman	Conservationist	USDA Farm Service Agency State Office
YES	Kete V	Peters	Conservationist	Office of the Governor-State of New Hempshire
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YES	Stephen	Taylor	Correspondent	Learning Complex (CAS)
YES	Commissioner Tara	Reardon V	Correspondent	Lancaster Farming (PA)
YES	Dr. John			NH Dept of Employment Security
		Porter		
YES	Lerry	Major		Pike Industries
YES :	Sarah	Smith		Forest Industries
	1	20		College, NHAES & NHVDL Dean, COLSA Dire
YES	Thomas E.	Bracty		NHAES
YES	Carl V	Majewski		County Extension:
YES	George	Hamilton		County Extension:
YES	Seth	Wilner		County Extension:
YES	Sherrill	Harris	Farm Loan Manager	Farm Service Agency
Yes	Gary	Kebugh		Director USDA/NASS
YES	Jeffrey - p. Cour	Holmes, President		NH Farm Bureau Federation
	7.	Johnson, Executive		
YES	Rubert	Director		NH Farm Burgay Federation
YES	Pater /	Oldak		New Hampshire Winery Association
YES	Mark	MacKenzle	-	President New Hampshire AFL-CIO
YES	<ul> <li>Hon, Timothy</li> </ul>	D. O'Connell		Exec. Director S.P.A.C.E
YES	Sarah V	Holmes		Senator Jeanne Shaheen
YES	Matt	Leahy		Senator Judd Gregg
YES:	Denia V	Ward		Howard Hatch Hatchland Dairies
	10000	- 24104	<del>                                     </del>	President - Innovative Natural Resource Soluti
Yes	Charles	A Levesque	1	LLC
YES	Loshua V	E. Jennings		State Committee:
		Brown Executive		Salicio Se los Flatibles
YFS	Suzanne	-Director	1	
YES	Richard	Lowrance		Senator Judd Gregn
YES	Martha	Richarde		Grafton County Commissioner
YES.	Lisa V		+	Office of Paul Hodes
YES	John	Levine Hamilton	<del> </del>	Vested for Growth
YES	Jason V	Stock ,		NH Timberland Owners Association
YES	Terri			Office of Congresswomen Carol Shop Porter
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YES	Brian V	Pilcher	le	NHCDFA
YES	Michael V	Gurau	President	CEI Community Ventures, Inc.
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FOR IMMEDIATE RELEASE

#### ROUNDTABLE ON JOBS, ECONOMIC GROWTH HOSTED BY USDA

Contact: Anita Rios Moore(802) 828-6006

Business Owners, Residents, Community Leaders Shared Ideas on Creating Jobs

Concord, NH, February 9, 2010 – USDA Rural Development State Director, Molly Lambert, and Farm Service Agency State Executive Director, James Phinizy, hosted a roundtable discussion on job creation and economic growth this past Wednesday, February 3, 2010. The roundtable followed the Forum on Jobs and Economic Growth that President Obama hosted at the White House on December 3.

"This forum provided an opportunity for residents, business owners and community leaders across the state to share ideas on creating jobs and economic opportunities," Molly Lambert said. "Government can help lay the groundwork for economic growth, but the best ideas for continued growth and job creation often come from local and community leaders. I look forward to sharing these ideas with the Administration."

"New Hampshire's 3400 farmers and farm operations, large and small, will guarantee continued job growth not only within its own sector but, tangentially, important job sectors, such as trade and tourism. The input from the New Hampshire agricultural, business and government leaders, at this roundtable, will help to identify and grow jobs in the state's rural and agricultural communities," added James Phinizy.

The roundtable included business owners, residents, state and local officials, non-profit organizations, community leaders, economists and other interested parties. Participants discussed steps that can be taken to grow the economy and put New Hampshire residents back to work.

The primary focus was on ideas to accelerate job growth in rural America. Some of the topics discussed were:

- Exploring ways to rejuvenate and promote local businesses;
- Creating jobs by rebuilding America's infrastructure;
- Creating new opportunities from existing ones, such as with value-added agricultural products;
- Supporting job growth among small businesses; and
- Preparing workers for 21<sup>st</sup> century jobs.

USDA Rural Development administers and manages more than 40 housing, business, and community infrastructure and facility programs as laid out by Congress through a network of 6,100 employees located in 500 national, state and local offices. These programs are designed to improve the economic stability of rural communities, businesses, residents, farmers and ranchers and improve the quality of life in rural America. Rural Development has an existing portfolio of more than \$125 billion in loans and loan guarantees.

USDA's Farm Services Agency works to increase economic opportunity and improve the quality of life for rural Americans. Some of the agency's efforts include facilitating income support, disaster assistance and conservation programs, providing operating loans for the procurement of farm equipment, seed and fertilizer, as well as offering ownership loans to help new and veteran producers purchase a farm. FSA also works to procure various commodities to benefit low-income families through domestic food assistance programs.

#

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