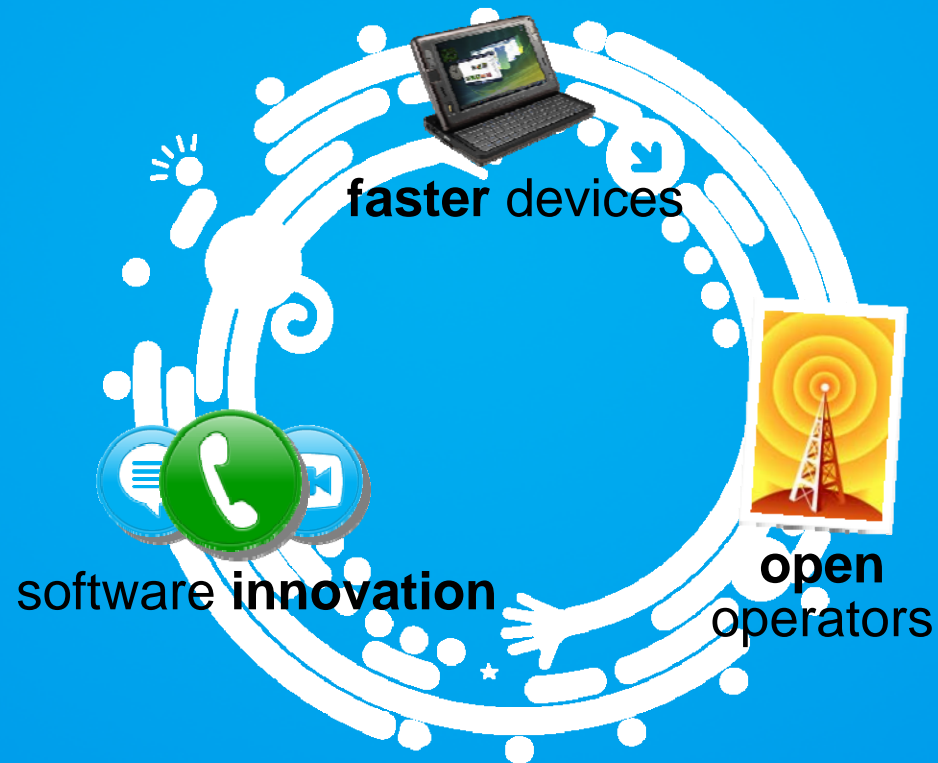


skype™

A virtuous cycle

A policy environment to balance collaboration between device makers, software providers and operators

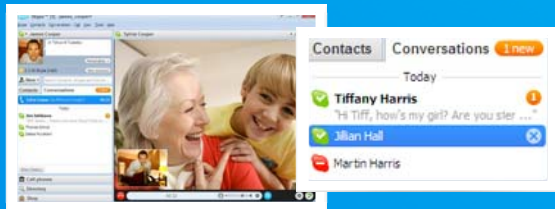


Applications unlock massive benefits for users

Richer Experience

Video-calling

Chat, Voice, File Transfer are table-stakes



Easier / Everywhere

Presence

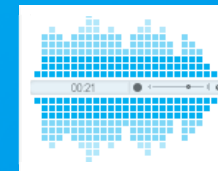
Unified Messaging

Seamless device integration



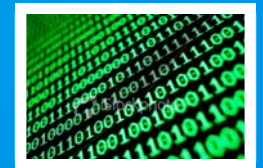
More Choices

Consumers increase data plan take rates



Voice

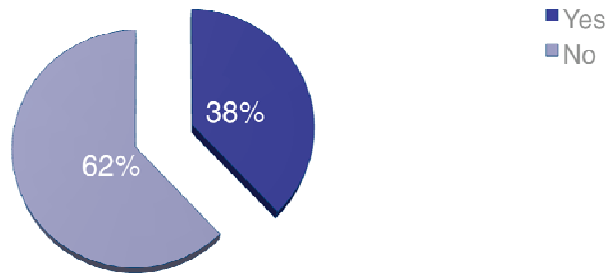
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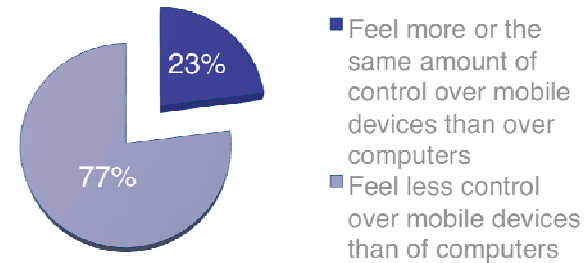
Data

Zogby Survey Results: Mobile Devices and Controllability

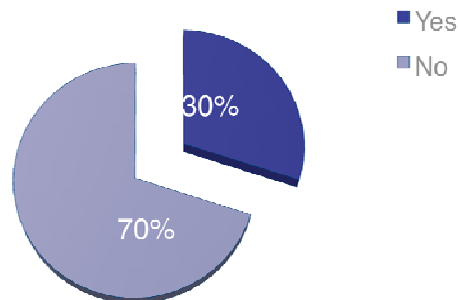
Do mobile users see their devices as extensions of computers?



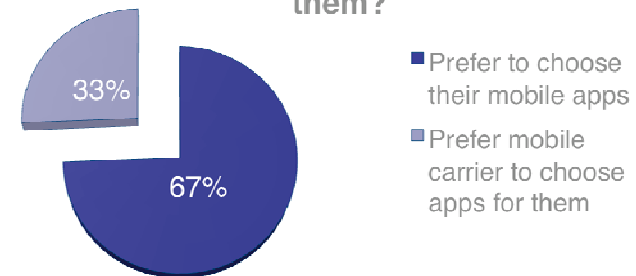
Do mobile users feel more control over their devices than of their computers?



Have mobile users downloaded an application to their devices?



Do mobile users want to be able to choose their mobile applications for themselves, rather than have their carriers choose for them?



Openness is about the Ecology of the Internet



Thank you beautiful people.



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