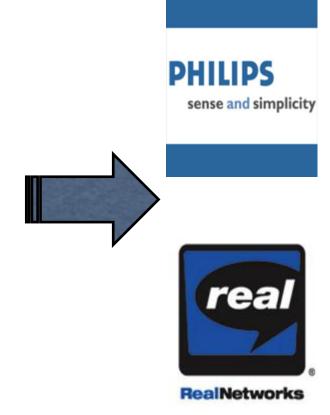


Story of Open Innovation

Tony Fadell invented a machine in the late 90s



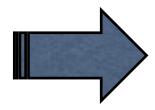


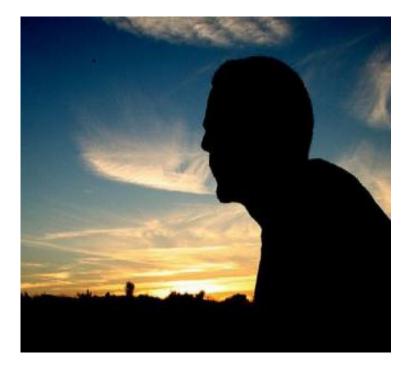




Story of Open Innovation









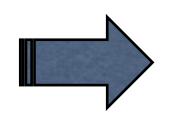
Innovation

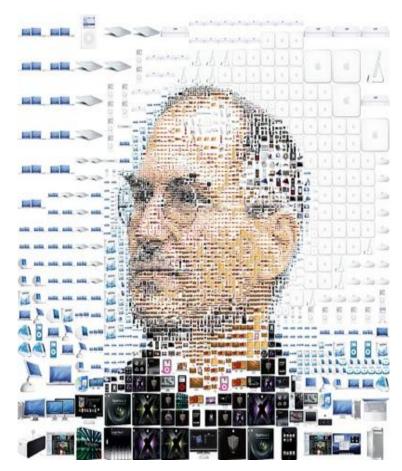
Single Quarter Revenue \$3.8Billion In 2007



Story of Open Innovation







Story of Open Innovation







Introduction to Open Innovation

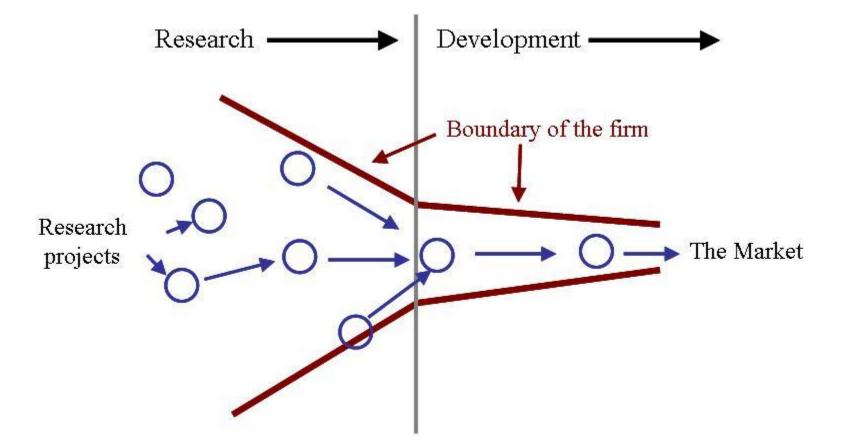




Open Innovation argues that the future belongs to those who do the best job of integrating the best of their internal ideas and capabilities with the best external ideas and capabilities – Henry Chesbrough

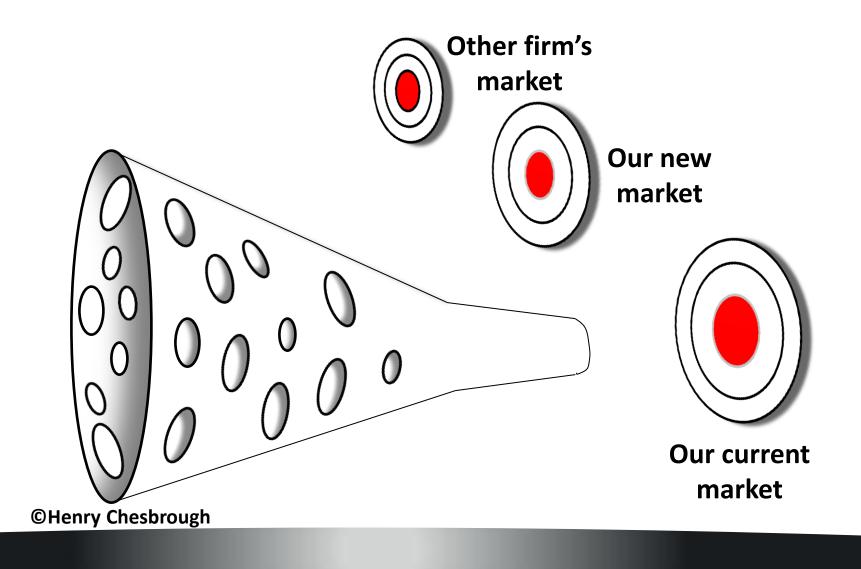


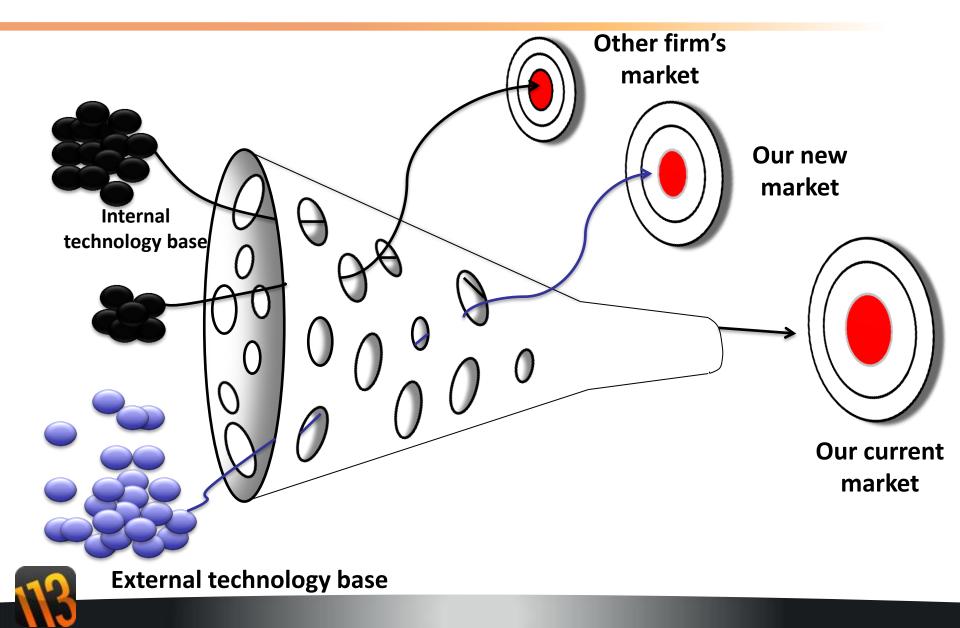
Closed Innovation

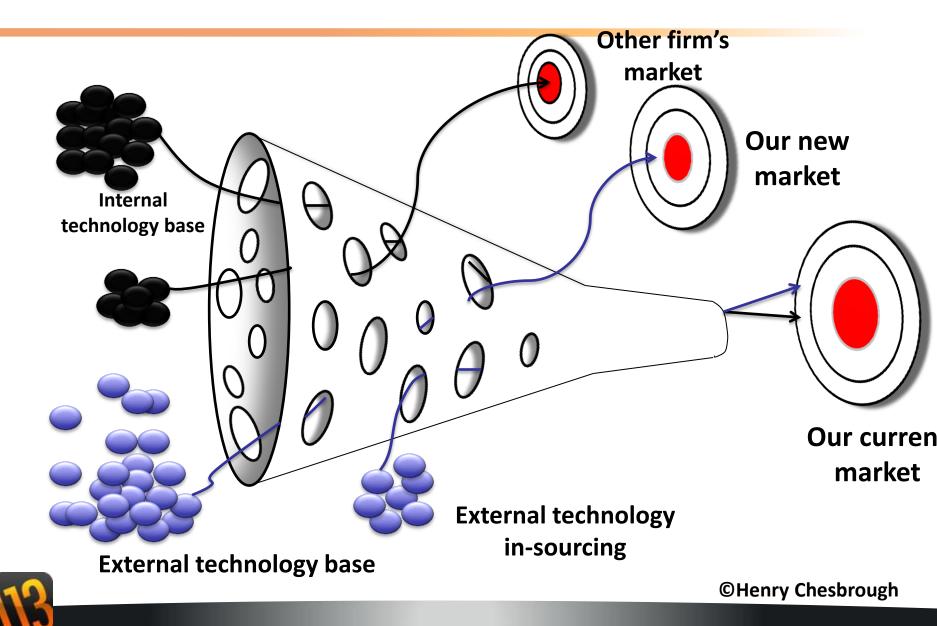


©Henry Chesbrough









According to HBR Report \$1Trillion

Unused IP is Available

at

Universities, Research Labs and Corporations



Examples of Open Innovation in The Energy Sector







Seeking improving Gas Shale and Oil Production through Fracturing Fluids

TAGS hydraulic fracturing, shale gas, nitrogen, Carbon Dioxide, fracturing fluids, Surfactants,

Organization type : Large company Type of Technology Request : Supplier Industry : Chemical, Others Domains of Knowledge : Life sciences, Chemistry, Engineering & Technology

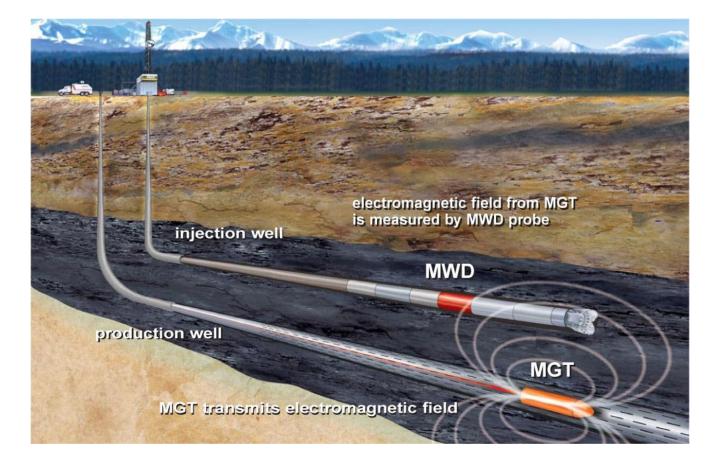




A.O.S.T.R.A.



Steam Assisted Gravity Drainage





Implementing Open Innovation



Internal Research Platform



200 Technology Transfer Offices



20+ Federal Labs





500 Scientific Journals



12 Online Technology Market Places



Univ Grants, SBIR/STTR Awards

Patent Databases Covering 80+ countries

United States Patent and Trademark Office

An Agency of the Department of Commerce



Venture Capital Database



Team of Research Scientists, Application Scientists and Solution Experts



Research Scientists



Application Scientists

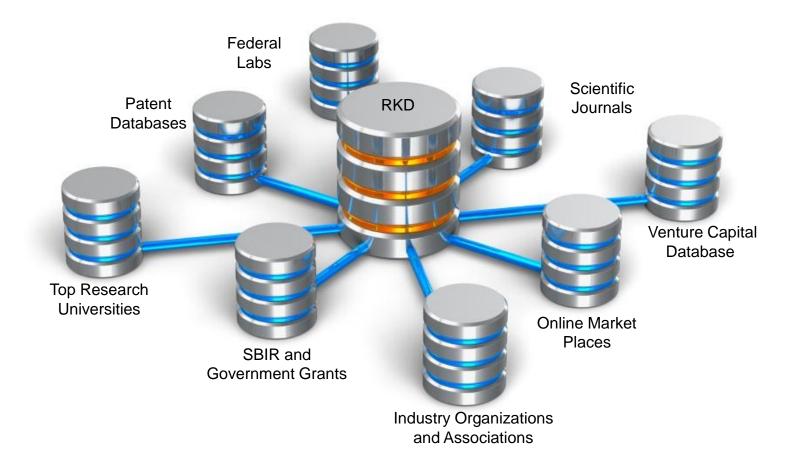


Solution Experts

STEM Chemistry Life Science Materials Science



Development of Research Knowledge Database



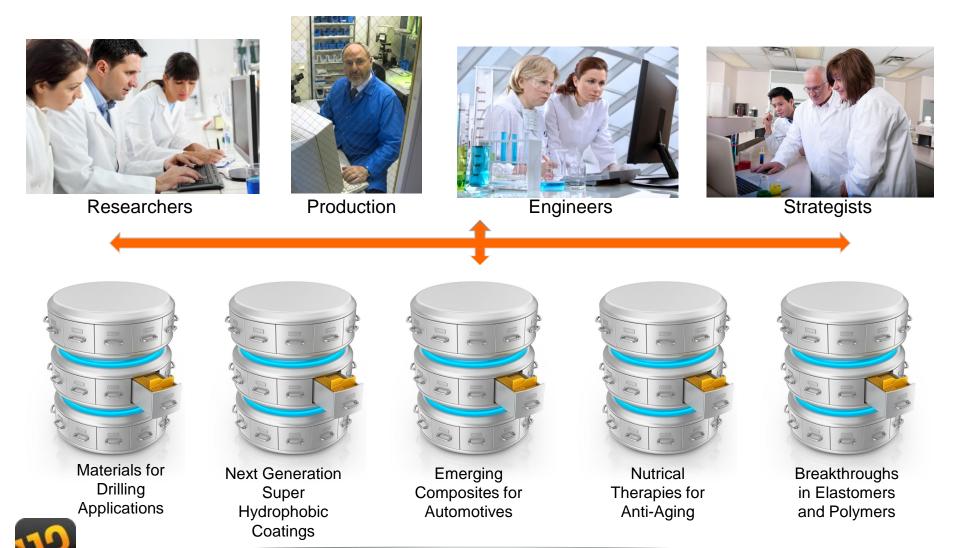


Multi Access Research Knowledge Database





Corporate Research Knowledge Databases



Open Innovation Culture



MIT Sloan – Four Types of Innovation Cultures

- 1. Technology Isolationists
- 2. Technology Fountains
- 3. Technology Sponges
- 4. Technology Brokers

Ulrich Lichtenthaler, Martin Hoegl and Miriam Muethel



Technology Isolationists – Not Invented Here and Not Sold Here





Technology Fountains – High technological knowledge, partly transfer to other companies. But they are still characterized by strong notinvented-here attitudes such as chemical





Technology Sponges – These companies actively absorb external technology, but they do not transfer a lot of their own technology to external partners. An example of this group is a pharmaceutical company that actively relies on inbound open innovation





Technology Brokers –These companies actively pursue both inbound and outbound technologies and have a very limited level of not-invented-here and not-sold-here tendencie





Open Innovation Culture

- 1. Innovation Leaders Focus on strategic and tactical work of building the internal platform required to develop organizational innovation capabilities. They coach, facilitate and sponsor
- 2. Intrapreneurs Work within the platform created by innovation leaders to turn ideas and research into real products



Razi Imam

CEO and Founder - 113 Industries

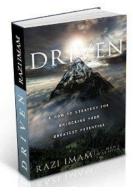
Author – Driven "A How-to Strategy For Unlocking Your Greatest Potential – John Wiley and Sons.

Adjunct Professor – Carnegie Mellon University – Teaching Open Innovation

razii@113industries.com Thank You!







Carnegie Mellon University

High-Speed External (Open) Innovation



