

ECONOMIC IMPACT ANALYSIS

30 September 2012


Offutt Air Force Base, Nebraska



Home of the “Fightin’ Fifty-Fifth”



We are pleased to present the fiscal year 2012 Economic Impact Analysis for Offutt Air Force Base (AFB), Nebraska. Offutt AFB continues to enjoy an atmosphere of mutual respect and common interest in economic enhancement with the surrounding Nebraska and Iowa communities. Fiscal year 2012 saw significant changes to the base. A contract was awarded for the new USSTRATCOM HQ construction project totaling \$564 million over the next four years, renovations continued at the Medical Clinic totaling \$24 million, and \$3.8 million in repairs were started on the Taxiway Charlie Center. Military and civilian payrolls, combined with construction and service contracts, enhanced the local economic impact by generating an estimated 4,537 secondary jobs. This report details Offutt AFB's organizations, missions, aircraft, real estate, inventories, military and civilian payrolls, civic contributions, and secondary jobs created in the local area. It is important to highlight the base's local economic impact on our surrounding communities—more than \$1.3 billion in 2012. We are extremely proud of the thriving relationship we enjoy with our neighboring communities. The commitment of our people to the success of Offutt AFB will continue to exert a significant, positive economic influence for many years to come.



JOHN T. RAUCH
Colonel
Commander, 55th Wing

Table of Contents

History of Offutt Air Force Base	1
Mission Descriptions of Large Associate Organizations	3
Aircraft Assigned	6
Description of Real Estate Assets	7
Other Assets, Inventories, Retail Sales, and Expenditures	9
Personnel Assigned	10
Military and Civilian Payroll	11
Zip Code Distribution of Military Active Duty Personnel and Payroll	12
Summary of Construction, Service Contracts, and Other Federal Expenditures	13
Computation of Secondary Jobs Created and Total Economic Impact	14
Contributions, Charity Fund Drives, and Special Community Events	15
Acknowledgments	16
Attachment: Large and Small Business Contract Award and Performance	

History of Offutt Air Force Base



Offutt Air Force Base's (AFB) great heritage began with the construction of Fort Crook between 1894 and 1896, some 10 miles south of Omaha and two miles west of the Missouri River. The new fort's namesake was Major General George Crook, a renowned Civil War hero and frontier soldier. Many of the original structures built on the post are still used today.

On 20 June 1896, the 22nd Infantry assumed command of Fort Crook. Other U.S. Army Infantry units shared command of the fort as each rotated tours in Cuba, the Philippines, and the Texas-Mexican border. On 10 September 1918, the 61st Balloon Company became the first air unit to command the post. In the spring of 1921, a field was built suitable for frequent takeoffs, landings, and refueling of military and

government aircraft on cross-county flights. In 1924, this field was dedicated in memory of Omaha's first air casualty in World War I, Lt Jarvis J. Offutt.

In late 1940, the Army Air Corps chose Offutt Field as the site for a new bomber plant. The plant's construction included two mile-long concrete runways, six large hangars and a huge 1.2 million square foot aircraft assembly building. The Glenn L. Martin Nebraska Company plant reached full-scale production in June 1942. A total of 531 B-29 "Superfortresses" and 1,585 B-26 "Marauders" were built by the end of World War II. These aircraft included the "Enola Gay" and "Bockscar," the B-29s that dropped the atomic bombs at Hiroshima and Nagasaki, Japan. Production ended 18 September 1945.

History of Offutt Air Force Base

In 1946, the post was transferred from the Army to the Army Air Forces. Offutt Field, including the Martin Bomber Plant, was transferred to the Air Materiel Command for an industrial reserve program. On 12 June 1946, the 431st Army Air Forces Base Unit was organized and the entire installation was renamed Offutt Field. On 13 January 1948, Offutt Field was re-designated Offutt Air Force Base and officially transferred to the new Department of the Air Force. Ten months later, on 9 November 1948, Offutt AFB gained international prominence when the Strategic Air Command (SAC) Headquarters was established in the Martin-Nebraska complex.

Offutt Air Force Base underwent startling changes in the Cold War years following World War II. Operations included the basing of alert tankers in the late 1950s and 1960s, support for intercontinental ballistic missile sites in Nebraska and Iowa in the 1960s, and worldwide reconnaissance from the mid-1960s to the present. Offutt AFB's population and facilities grew dramatically to keep pace with the increased operational demands. Headquarters SAC moved from the Martin-Nebraska complex to Building 500 in late 1956 and new base facilities in the 1960s and 1970s

included a hospital, main exchange, commissary, and library.

Several new dormitories and over 2,000 family housing units were built in the late 1950s and 1960s. Additional housing and dormitories were added in 2000-2002 to replace some of the earlier outdated buildings.

With the end of the Cold War in the early 1990s, the military underwent drastic changes and reorganization. SAC was disestablished on 1 June 1992 and the United States Strategic Command (USSTRATCOM), a unified command, was activated the same day. With this historic change, operational control of Offutt AFB became the responsibility of Air Combat Command (ACC), another one of the Air Force's new commands.

The current USSTRATCOM resulted from the 1 October 2002 integration of two previous unified commands: United States Space Command and the former USSTRATCOM. The Army outpost, once hard-pressed to support a few hundred soldiers, continues to play a vital role in U.S. national defense in the 21st century with the resources and facilities to accommodate a combined military and civilian work force of some 10,000 while supporting over 20,000 dependents.



Mission Descriptions of Large Associate Organizations

55th Wing – Host Unit

The 55th Wing is the largest wing in Air Combat Command. Operating on four continents, the Wing supports eight diverse flying missions. The “Fightin’ Fifty-Fifth” provides global reconnaissance, real-time intelligence gathering, command and control, information warfare, electronic attack, treaty verification and combat support to national leaders and agencies as well as Air Force and joint warfighters. The wing provides the President of the United States a survivable command center enabling him to transmit directions to U.S. military forces during peacetime and war. Additionally, the 55th Wing provides Offutt Air Force Base infrastructure supporting 51 associate units including Headquarters U.S. Strategic Command, Air Force Weather Agency, and the Joint POW/MIA Accounting Command CONUS Annex. The wing’s support functions include: base mobility; manpower; logistics; aircraft and vehicle maintenance; civil engineering; contracting; personnel administration and education; law enforcement; resource security; morale, welfare and recreation; medical and dental care; and local as well as global command, control, and communication capabilities. The wing performs staff requirements to include: administration; legal services; comptroller; public affairs; history; inspection; plans and programs; ground and flight safety; protocol; inspector general; chaplain services; sexual assault prevention and response; and equal opportunity functions for both military and civilian members. In closing, the hardworking men and women of the 55th Wing can proudly lay claim to the fact that, truly “the sun never sets on the Fightin’ Fifty-Fifth.”



United States Strategic Command

U.S. Strategic Command is one of nine unified Combatant Commands of the Department of Defense. Including components, the Command employs more than 4,100 people, representing all four Services, Department of Defense civilians and contractors, who oversee the Command’s operationally focused global strategic mission. A functional combatant command with trans-regional areas of responsibility, USSTRATCOM has evolved from a narrow focus on nuclear war planning to an integrated portfolio of dynamic strategic capabilities to successfully redefine global deterrence and confront the full range of national security challenges with timely, effective and precision effects. The nation relies on USSTRATCOM to maintain credible response capabilities including nuclear, conventional, and nonconventional forces.

In addition to the command’s legacy responsibilities associated with operational control of U.S. nuclear forces, the President of the United States assigned USSTRATCOM the following nine specific responsibilities: Strategic Deterrence; Space Operations; Cyberspace Operations; Joint Electronic Warfare; Integrated Missile Defense; Intelligence, Surveillance and Reconnaissance; Global Strike; Analysis and Targeting; and Combating Weapons of Mass Destruction. While the USSTRATCOM headquarters, located at Offutt, focuses primarily on command and control, strategic-level integration and advocacy for these missions, day-to-day planning and execution for the primary mission areas is performed by service-specific component commands that train, equip and resource the forces necessary to carry out USSTRATCOM’s global missions, various task forces for planning and executing global missions, one sub-unified command for cyberspace, four Joint Functional Component Commands (JFCCs) and two centers. These components leverage the expertise and operational capabilities in existing organizations to support all Combatant Commands, making maximum use of all resources against emerging threats.

Mission Descriptions of Large Associate Organizations



20th Intelligence Squadron

Assigned to Air Combat Command's Air Force Targeting Center, located at Langley AFB in Virginia, the 20th Intelligence Squadron (20 IS) was originally activated as the 20th Photographic Mapping Squadron in 1942. In these early years, the unit worked under many different names and was stationed all over the world from Sydney, Australia, to Colorado Springs, to Yokota, Japan. They participated in the Pacific air offensive and the occupation of Japan until inactivation in 1946. The 20 IS was reactivated in 1954 as the 20th Tactical Reconnaissance Squadron. In following years, it supported low-level, high-speed reconnaissance over Cuba during the Cuban Missile Crisis, and over North Vietnam during the Vietnam War, until it was deactivated in 1967. The unit was reactivated as the 20th Air Intelligence Squadron at Offutt AFB in 1992, and redesignated the 20th Intelligence Squadron in 1993. The unit provides tailored geospatial and precision targeting intelligence to combatant commanders and war fighting forces. The 20 IS is also home to the Air Force's target coordinate mensuration training and certification program, as well as the Air Force's collateral damage estimation training.

343d Recruiting Squadron

The 343rd Recruiting Squadron, with its headquarters located on Offutt, is the active duty recruiting squadron charged to find, engage, inspire, and recruit the brightest, most competitive and diverse men and women for service in America's Air Force. The 343 RCS covers 370,000 square miles of the upper Great Plains and Midwest regions. Its area of responsibility encompasses 7 states including Nebraska, Iowa, South Dakota, North Dakota, Minnesota, Wisconsin, and Michigan. The 343 RCS is responsible for all active duty Air Force enlisted and OTS accessions for its respective area.

Strategic Communications Wing One Detachment

The Strategic Communications Wing One (SCW-1) Detachment at Offutt AFB accomplishes USSTRATCOM's Airborne Command Post (ABNCP) mission. Dedicated Sailors provide security, maintenance, administration, and logistic support for the Navy's E-6B "Mercury" aircraft. Take Charge and Move Out (TACAMO) Sailors have over 40 years of experience communicating with submerged ballistic missile submarines. TACAMO Sailors have over fifteen years experience with command and control of submerged ballistic missile submarines, Air Force Bombers, and land-based missile silos. With the assumption of the ABNCP mission in 1998, TACAMO Sailors are fulfilling their role in USSTRATCOM's global mission of strategic deterrence through a joint-service team of motivated, vigilant men and women using the most advanced technological strategic forces in the world. The TACAMO Detachment also has complete responsibility for the daily operation of the Campisi Alert Facility at Offutt AFB and care of the TACAMO alert crew and ABNCP Battlestaff crew.

Mission Descriptions of Large Associate Organizations



Air Force Weather Agency

The Air Force Weather Agency (AFWA) is the Air Force's premier weather center, maximizing America's power through the exploitation of timely, accurate and relevant weather information; anytime, everywhere. AFWA is a Field Operating Agency, reporting to United States Air Force Director of Weather, Deputy Chief of Staff Air and Space Operations, and serves as lead command executing a \$175 million annual budget supporting the Air Force Weather Weapon System. The agency provides the highest quality weather equipment and training to Air Force Operational Weather Squadrons and weather flights around the world. More than 1,400 men and women at 14 different locations worldwide build a comprehensive weather database of forecast, climatological, and space weather products with 800,000 products produced daily. Air Force and Army field commanders and decision makers use these products for every military operation, contingency mission, and humanitarian relief effort conducted by the United States.

USAF Heartland of America Band

The USAF Heartland of America Band is an innovative, professional, military music organization dedicated to providing local, national and global audiences with incomparable musical products while directly impacting the overarching Air Force mission. They further endeavor to serve our nation's Air Force by cultivating both patriotism and kinship while bridging cultural barriers through music. The 46 member squadron is responsible for an eight state touring region that encompasses over 681,000 square miles – the largest area of any stateside Air Force regional band. Components of the band perform over 450 times annually for more than 300,000 audience members. The band and its various components are completely deployable worldwide.



Aircraft Assigned

2012



<u>Aircraft</u>	<u>Mission</u>	<u>Aircraft Assigned</u>	<u>Hours FY 12</u>	<u>Sorties FY 12</u>
E-4B	NAOC	4	1,554.7	458
RC-135S	Cobra Ball	3	1,433.2	205
TC-135S	Cobra Ball Trainer	1	-	-
RC-135U	Combat Sent	2	1,027.5	143
RC-135V/W	Rivet Joint	17	13,213.6	1,519
TC-135W	Rivet Joint Trainer	2	2,204.9	489
OC-135B	Open Skies	2	600.0	156
WC-135W	Constant Phoenix	1	289.3	44
WC-135C	Constant Phoenix	1	159.8	27
EC-130H/TC-130H*	Compass Call	15	8,304.4	1,655
	Totals	48	28,787.4	4,696

* Aircraft located at Davis-Monthan AFB, Arizona

Description of Real Estate Assets

2012

Land	<u>Acres</u>
Fee Owned, From Purchases	1,499
Fee Owned, From Condemnation	1,599
Easement, Restrictive	295
Donated, From Private Sector	188
Easement, Right of Way	<u>52</u>
Total	3,633

Paved Surfaces	<u>Square Yards</u>
Main Runway (11,700 linear feet in length)	390,000
Airfield Pavement	834,140
Parking, Driveways, and Sidewalks	1,348,248
Roads	<u>599,587</u>
Total	3,171,975

Buildings	<u>Number</u>	<u>Square Feet</u>
Aircraft and Systems Maintenance	11	600,831
Base Supply and Warehouse	31	447,306
Civil Engineering	14	589,792
Administration	22	1,532,056
Commissary Facilities	1	129,886
Base Exchange Facilities	12	219,031
Morale, Welfare, and Recreation	33	615,954
Medical Facilities	<u>10</u>	<u>317,674</u>
Totals	134	4,452,530



Breaking Ground on the new USSTRATCOM HQ

Description of Real Estate Assets

2012



Family housing was privatized and turned over to America First Communities (AFC) on 15 September 2005. During the 5-8 year Initial Development Phase (IDP), AFC had the flexibility to place families throughout the community to increase occupancy. On 15 September 2005, the inventory of homes was 2,600. The renovation and new construction is now complete; the 1,942 unit breakdown is below.

<u>Family Housing</u>	<u>Grade</u>	<u>Homes</u>	<u>Grade</u>	<u>Homes</u>
	E1-E6	1,462	O1-O3	130
	E7-E8	179	O4-O5	128
	E9	10	O6	14
			O7+	19
Totals		1,651		291

<u>Transient Quarters</u>	<u>Number of Quarters</u>	<u>Personnel Capacity</u>
Visiting Officer and Airmen Quarters	127	260
Temporary Lodging Facilities	29	232
	156	492
Totals		

Other Assets, Inventories, Retail Sales, and Expenditures

2012

Other Assets

Capital Assets:	<u>Amount</u>	<u>Totals</u>
Land, Building, and Real Property		\$ 694,945,402
Equipment:		
Appropriated Fund	\$ 235,600,222	
Nonappropriated Fund	2,318,781	
Base Exchange	<u>25,848,463</u>	\$ <u>263,767,466</u>
Total		\$ 958,712,868

Inventories

Defense Working Capital Funds: (Represents Base and Medical Supply Gross Sales)		
Medical-Dental Division	\$ 185,487,316	
General Support Division	186,383,674	
Reparable Support Division	<u>804,893,684</u>	\$ 1,176,764,674
Retail Sales Facilities:		
Base Exchange	\$ 11,116,005	
Commissary (estimate)	1,185,000	
Nonappropriated Fund Activities	<u>157,662</u>	\$ <u>12,458,667</u>
Total		\$ 1,189,223,341

Retail Sales

Base Exchange (includes food)	\$ 34,326,352	
Commissary	35,922,301	
Nonappropriated Fund Activities	<u>2,018,989</u>	\$ 72,267,642

Expenditures

Total Operations and Maintenance		\$ 591,353,293
----------------------------------	--	-----------------------

Personnel Assigned

2012

<u>Category of Personnel</u>	<u>Number</u>	<u>Totals</u>
Military Members:		
Assigned to Offutt AFB	6,023	6,023
Appropriated Fund Civilians:		
Air Force	2,547	
Defense Intelligence Agency	193	
Department of Defense (Other)	90	2,830
Other Civilians Employed on Base:		
Nonappropriated Funds	307	
Base Exchange	182	
Contractor Personnel	622	
SAC Federal Credit Union	8	
Great Western Bank	8	1,127
Military Dependents		11,126
Military Retirees Residing in the Immediate Area		10,845
Total		31,951
55th Wing Military Members Assigned Outside the Local Area	1,369	
55th Wing Civilian Members Assigned Outside the Local Area	15	1,384

Military Members and Appropriated Fund Civilians By Major Organization

<u>Organization</u>	<u>Military</u> <u>Members</u>	<u>Civilian</u> <u>Employees</u>	<u>Total</u> <u>Assigned</u>
55th Wing	4,218	1,045	5,263
55th Wing (ECG - Davis Monthan AFB, AZ)	847	11	858
55th Wing Overseas (RAF Mildenhall, Kadena AB, NSA Souda Bay)	522	4	526
United States Strategic Command *	1,068	1,149	2,217
Air Force Weather Agency	227	236	463
20th Intelligence Squadron	82	18	100
Air Force Heartland Band of America	39	1	40
Defense Intelligence Agency	-	193	193
Other Associate Units/Programs	389	83	472
Department of Defense Other	-	90	90
Totals	7,392	2,830	10,222

* Includes Air Force, Army, Navy, and Marines

Military and Civilian Payroll

2012

<u>Category:</u>	<u>Amount</u>	<u>Totals</u>
Military Members:	\$ 386,115,049	\$ 386,115,049
Appropriated Fund Civilians:		
Air Force	\$ 235,143,881	
Defense Intelligence Agency	17,800,000	
Department of Defense (Other)	\$ 3,655,352	\$ 256,599,233
Other Civilian Employees:		
Nonappropriated Funds	\$ 5,198,058	
Base Exchange	3,257,568	
SAC Federal Credit Union	252,294	
Great Western Bank	215,900	\$ 8,923,820
Total Payroll		\$ 651,638,102



The EC-130 belongs to the 55th Wing but is located at Davis-Monthan AFB in Tucson, Arizona.

Zip Code Distribution of Military Active Duty Personnel and Payroll

2012

<u>Zip Code</u>	<u>Community</u>	<u>Members</u>	<u>Gross Pay*</u>
68123	Bellevue, southwest	2,326	149,112,337
68113	Offutt Air Force Base	1,604	102,827,252
68046, 68128, 68133	Papillion, LaVista	717	45,964,551
Others Assigned	Various	378	24,232,357
68005	Bellevue, central	278	17,821,681
68147, 68157	Bellevue, northwest	139	8,910,840
68102, 68105-106-108 68131-132	Omaha, central	179	11,475,111
68048	Plattsmouth	110	7,051,744
68022, 68135-136	Omaha, far west	76	4,872,114
68114, 68118, 68124, 68142, 68144, 68154, 68164	Omaha, northwest	52	3,333,552
68104, 68111-112 68122, 68134, 68152	Omaha, north	38	2,436,057
68138	Chalco	22	1,410,349
68127	Ralston	27	1,730,883
68028	Gretna	14	897,495
51501-503	Council Bluffs	23	1,474,456
68107, 68117	Omaha, south	17	1,089,815
68137	Millard	17	1,089,815
68130	Pacific Heights	4	256,427
68110, 51510	Carter Lake	2	128,214
Totals		6,023	\$ 386,115,049

* Gross pay by zip code equals the number of members times the average salary of active duty personnel

Computation of Secondary Jobs and Total Economic Impact

2012

Estimate of Number and Dollar Value of Indirect Jobs Created

Type of Personnel	Number of Base Jobs	Multiplier	Number of Indirect Jobs
Active Duty Military	6,023	0.41	2,469
Appropriated Fund Civilians	2,830	0.55	1,557
Nonappropriated Fund Civilians	307	0.55	169
Contract Civilians	<u>622</u>	0.55	<u>342</u>
Totals	9,782		4,537

Estimated Number of Indirect Jobs Created:	4,537
Estimated Annual Pay for the Local Community:	\$ 42,670
Estimated Annual Dollar Value of Jobs Created:	\$ 193,586,660

Total Annual Economic Impact Estimate

Annual Payroll:	\$ 651,638,102
Annual Expenditures:	\$ 460,378,043
Estimated Annual Dollar Value of Jobs Created:	<u>\$ 193,586,660</u>
Grand Total	\$ 1,305,602,805

Contributions, Charity Fund Drives, and Special Community Events

2012



OFFUTT AFB OPEN HOUSE

An estimated 75,000 people attended Offutt AFB's "Defenders of Freedom Open House & Air Show" August 26th. This year's show featured the U.S. Navy F/A-18 E/F Super Hornet Demo Team, the U.S. Army's Golden Knights, the U.S. Marine Corps AV-8B Harrier and the U.S. Air Force's A-10. Dozens of military and civilian aircraft were on static display, including several aircraft available for walk through tours.



COMBINED FEDERAL CAMPAIGN

Offutt AFB members contributed more than \$612,000 for the FY2012 campaign. More than 2,500 national, state and local agencies benefit from the donations. Eligible local programs will receive a portion of the contributions.

BELLEVUE VETERANS PARADE

Each year, approximately 400 Offutt AFB personnel continue to volunteer to march in Nebraska's official veterans' parade to recognize the sacrifices of everyone who has worn the uniform of the United States military throughout the years.



AIR FORCE ASSISTANCE FUND

More than \$137,000 was raised for the Air Force Aid Society, Air Force Village Indigent Widows Fund, Air Force Enlisted Village, and General and Mrs. Curtis E. LeMay Foundation. The figure was more than \$25,000 above this year's fund goal.

TREE CITY USA

Offutt AFB was named a Tree City USA community by the National Arbor Day Foundation for the 26th consecutive year. The base has also received 21 Tree City USA Growth Awards. These awards recognize the base for its comprehensive urban forestry program and environmental improvements associated with tree care.

ACKNOWLEDGMENTS

The Financial Management Analysis Flight of the 55th Comptroller Squadron prepared this publication. It was developed by compiling input from the major units listed below to provide unclassified key information concerning select missions, resources, and the economic impact of Offutt Air Force Base on its surrounding community.

United States Strategic Command
55th Operations Group
55th Mission Support Group
55th Medical Group
55th Wing Staff Agencies
Army and Air Force Exchange Service
Defense Commissary Agency
Defense Finance and Accounting Service
Offutt Tenant Units
America First Communities
Great Western Bank
SAC Federal Credit Union

55th Comptroller Squadron
Financial Management Analysis
106 Peacekeeper Drive, Suite 2N3
Offutt Air Force Base, Nebraska 68113-4036
DSN: 271-6407 Commercial: (402) 294-6407



ATTACHMENT

LARGE AND SMALL BUSINESS

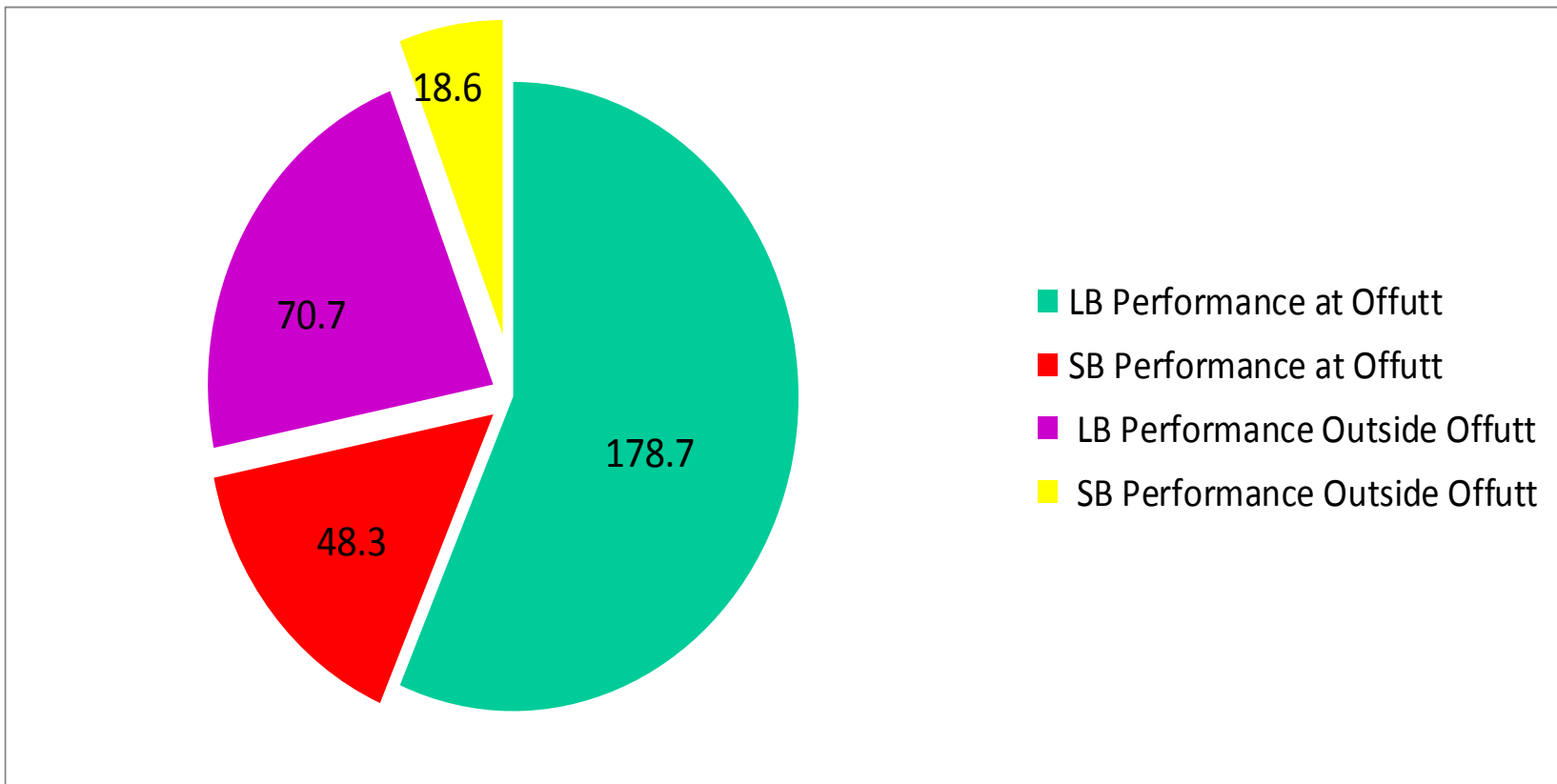
CONTRACT AWARD AND PERFORMANCE



Economic Impact FY12



Global Intelligence & Information



Total: SB \$66.9M
LB \$249.4M

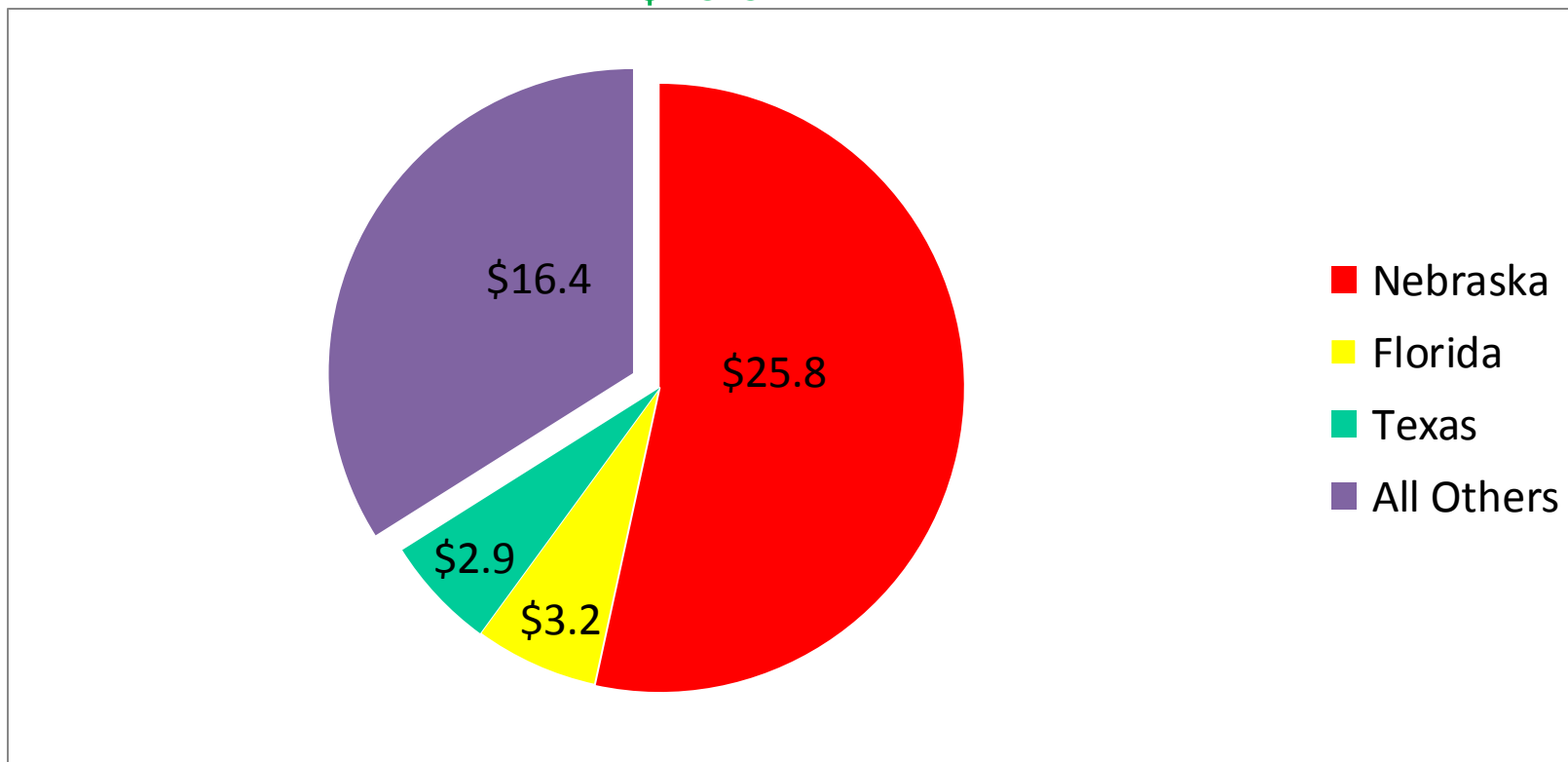
\$\$'s in Millions



SB Awards by States

Global Intelligence & Information

\$48.3M



\$\$'s in Millions

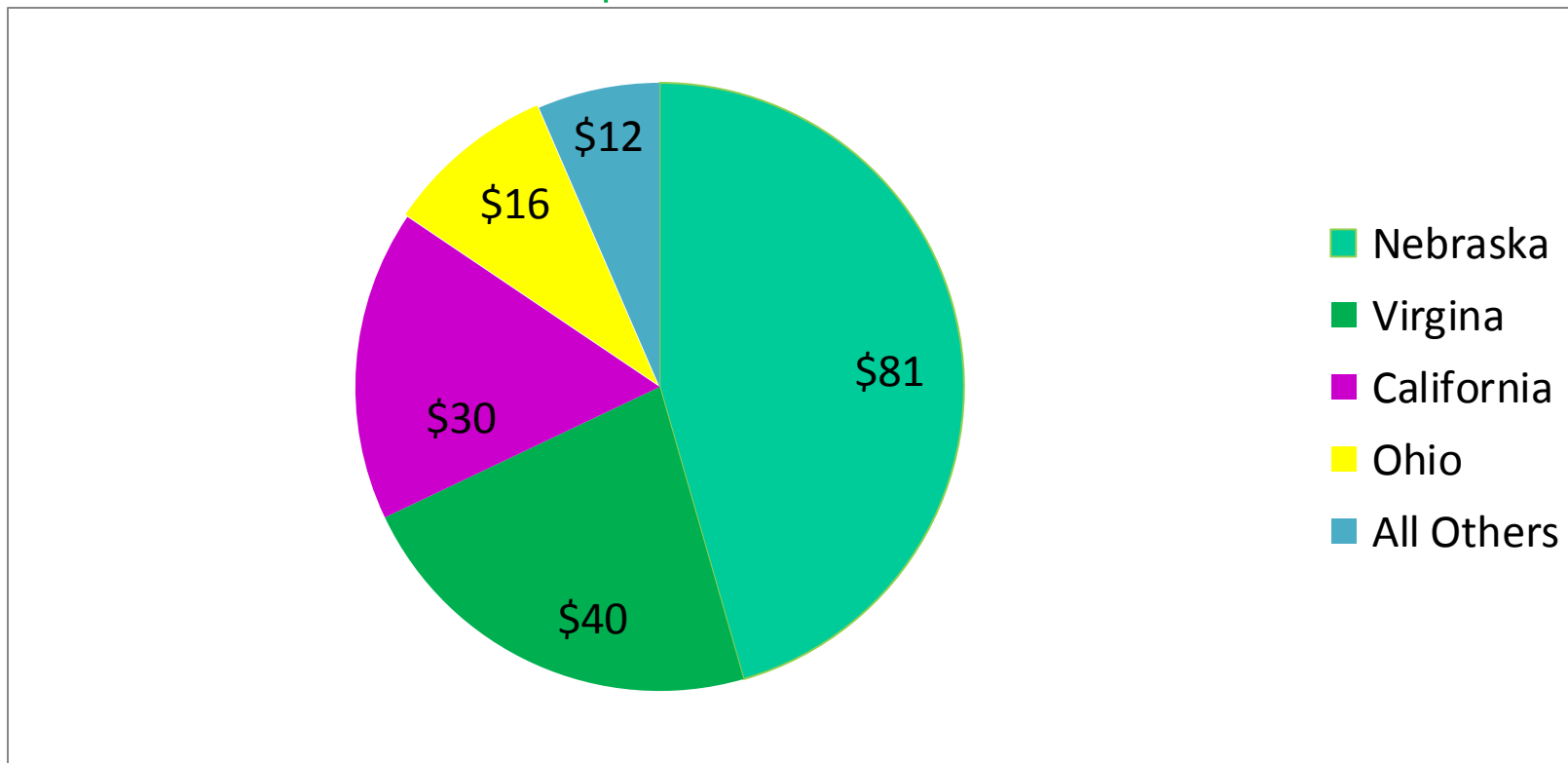
Principal place of performance (Offutt)



LB Awards by States

Global Intelligence & Information

\$178.7M



\$\$'s in Millions

Principal place of performance (Offutt)

Integrity – Service - Excellence

