



Citizen Corps Councils Registration and Profile Data

FY2011 National Report

September 2012



FEMA

Individual and Community Preparedness Division
Federal Emergency Management Agency

Message from the Administrator

September 2012

I am pleased to present the following report, “Citizen Corps Councils Registration and Profile Data” which has been prepared by the Federal Emergency Management Agency.

This document has been compiled pursuant to a request from the Senate Appropriations Committee.

The report provides information and data on local Citizen Corps Councils’ organization and activities as reported in their annual registration.

Pursuant to congressional request, this report is being provided to the following Members of Congress:

- The Honorable Robert B. Aderholt
Chairman, House Appropriations Subcommittee on Homeland Security
- The Honorable David E. Price
Ranking Member, House Appropriations Subcommittee on Homeland Security
- The Honorable Mary L. Landrieu
Chairman, Senate Appropriations Subcommittee on Homeland Security
- The Honorable Daniel Coats
Ranking Member, Senate Appropriations Subcommittee on Homeland Security
- The Honorable Peter T. King
Chairman, House Homeland Security Committee
- The Honorable Bennie G. Thompson
Ranking Member, House Homeland Security Committee
- The Honorable Joseph I. Lieberman
Chairman, Senate Homeland Security and Governmental Affairs Committee
- The Honorable Susan Collins
Ranking Member, Senate Homeland Security and Governmental Affairs Committee
- The Honorable Darrell Issa
Chairman, House Oversight and Government Reform Committee
- The Honorable Elijah E. Cummings
Ranking Member, House Oversight and Government Reform Committee



Inquiries relating to this report may be directed to Paulette Aniskoff, Paulette.Aniskoff@fema.gov.

Sincerely,
W. Craig Fugate
Administrator
Federal Emergency Management Agency

Executive Summary

The Federal Emergency Management Agency (FEMA) administers and supports Citizen Corps nationally in bringing government and community leaders together to involve the whole community in all phases of emergency management and community preparedness for resiliency. Citizen Corps Councils (Councils) provide “the table” for collaboration to:

- Prepare the public for local risks with targeted outreach;
- Engage voluntary organizations to help¹ augment resources for public safety, preparedness and response capabilities;
- Integrate whole community representatives with emergency managers to ensure disaster preparedness and response planning represents the whole community and integrates nontraditional resources.

This interim report provides a national level profile of Council capabilities in key mission areas based on analysis of local Council data reported as of September 15, 2011.

Nationwide Coverage: Citizen Corps Councils and programs are well established throughout the U.S. with 56 state and territorial Councils and more than one thousand local, county, and tribal Councils represented. With nationwide coverage, whole community representation, dedicated local volunteers, and the mission of community preparedness, Citizen Corps Councils support all levels of government in whole community engagement to implement national preparedness and resilience goals.

- As of September 15, 2011 there were 1,083 local, county, and tribal Citizen Corps Councils nationwide representing more than 178 million people, or approximately 58 percent of the U.S. population.

Council Membership: Whole community representation has been a core principle of the Citizen Corps Council mission and guidance since its inception. The analysis of reported data indicates most Citizen Corps Councils have established representation from the three key sectors of government and government sponsored organizations, the community and volunteer sectors, and the private sector. Representation from government and nongovernment response organizations is robust. Representation from the community sector, not traditionally involved in emergency management, is a good base for strengthening national priority areas such as preparedness for youth and underserved populations.

- Of the 1,083 approved Citizen Corps Councils analyzed, most Councils (60 percent) include representation from the Public, Private, and Volunteer/Community Sectors and include representation by elected leadership (67 percent).
- Over half (57 percent) of Councils have representation from youth or youth-based organizations.

Preparing the Public: A prepared public is an essential requirement for resilient communities and effective emergency management. Report data indicates Citizen Corps Councils and partners

provide local resources to support local outreach tailored to their community needs and to prepare the public with relevant local risks and plans. Council jurisdictions report that they deliver education through multiple community channels, in multiple community locations, and targeted to key populations such as youth and persons with disabilities.

- The majority of Councils specifically tailor their public education materials for people with disabilities (60 percent), the frail elderly (57 percent), pet owners (54 percent), and youth (54 percent).
- Councils support education and training in multiple locations with 72 percent delivering materials or training and demonstrations in neighborhoods, 71 percent in schools, 63 percent in workplaces and 53 percent in places of worship.
- Most Councils support education and training on essential local information including local alerts and warnings (81 percent), local sheltering (76 percent), local evacuation (66 percent), family emergency planning (90 percent) or local drills (65 percent).
- On average, Councils support four to five types of outreach to increase personal preparedness.

Volunteer Capacity: Volunteers play a critical role in helping communities meet the needs of the community on a daily basis and in preparing for and responding to disasters. Report data indicates Citizen Corps Councils support volunteer programs by providing direct support for preparedness mission areas, including trained volunteers that are integrated with emergency management.

- Citizen Corps Councils reported more than three million hours were contributed by the 176,699 volunteers in council supported activities in calendar year 2010.
- Almost all Councils support programs that train volunteers for disaster response and recovery roles (93 percent) and have used their trained volunteers to respond to disasters in their area (76 percent).

Integrating Whole Community Planning and Resources: Engaging the whole community to support resilience and all phases of emergency management is a core mission area of Councils. Report data indicates most Councils are serving as a planning body for whole community participation in developing and updating local preparedness and response plans. Councils also report their jurisdictions are integrating nongovernmental resources into their Emergency Operation Plans (EOP) in the Emergency Support Functions (ESF) or annexes following the model of the National Response Framework.ⁱⁱ

- Seventy percent of Councils supported whole community planning by discussing, reviewing, or revising their jurisdiction EOP or key local plans including Community Vulnerability/Risk Assessments, Mitigation Plans, Alert and Warning Systems, Evacuation Plans, or Shelter Plans.
- Approximately 79 percent of Council jurisdictions include nongovernmental resources in five or more emergency response functions or plan function annexes.

Organizational Resources – Capacity Building: Report data indicates Citizen Corps Councils are established, administered and funded through a variety of methods. Significant capacity has

been built over the last decade by state and local commitment and leveraging Federal funding. This capacity provides a solid base for transitioning to strategic and sustainable resources.

- Most Councils have primary involvement with emergency management (83 percent) and a majority also include representation from elected leadership (67 percent).
- Most Councils are officially established through formal documents (69 percent) including bylaws, charters, executive orders and others.
- Councils report multiple funding sources for their annual budgets. About half of Councils report annual budgets are not dependent on Federal funding and about half of Councils report annual budgets with more than 50 percent Federal funding. FEMA is identifying and promoting Council models and practices that develop multiple funding sources in order to maintain Citizen Corps Councils and program capacity, and transition to strategic and sustainable funding sources.



Citizen Corps Councils Registration and Profile Data

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I. Background

In January 2002, the President of the United States launched Citizen Corps to capture the spirit of service that emerged throughout our communities following the terrorist attacks of 2001 and to help answer two key questions being asked by citizens, “What can I do?” and “How can I help?”.

Administered and supported nationally by FEMA, Citizen Corps was established as a nationwide framework to support a grass roots strategy for community preparedness and resilience. The Citizen Corps program was established with support by a Department of Homeland Security (DHS) FEMA national office, and Federal funding through the Homeland Security Grant Program (HSGP). From Fiscal Year (FY) 2002 through FY 2011, the HSGP included a Citizen Corps Program (CCP) funding stream dedicated to individual and community preparedness mission areas. States administer Citizen Corps and HSGP grant funds and are the approving agency for registering Councils. Councils are implemented and managed through local governments. These Councils build on community strengths to implement the Citizen Corps programs and carry out a local strategy to have every American participate.

Although the CCP is no longer funded in FY 2012 as a discrete grant program, the priority for whole community coordination and the value of the Citizen Corps Council model is recognized. The FY 2012 HSGP guidance indicates all activities and costs allowable under FY 2011 HSGP CCP funding are allowable and encourages those activities. Grant recipients are required to coordinate citizen preparedness through a Citizen Corps Council or equivalent to include government and nongovernmental representatives, such as “representatives from emergency management, homeland security, law enforcement, fire service, emergency medical services/public health or their designee, elected officials, the private sector (especially privately owned critical infrastructure), private nonprofits, nongovernmental organizations (including faith based, community-based, and voluntary organizations), and advocacy groups for children, seniors, people with disabilities and others with access and functional needs.”ⁱⁱⁱ

The number of Citizen Corps Councils and programs approved by states and registered nationally with DHS/FEMA grew rapidly during the ten years from 2002 to 2012 by building on a variety of state and local models. The extent of the nationwide network highlights Councils’ vital role in the national priority to build community resilience through engaging the whole community. Starting in January 2011, FEMA’s Individual and Community Preparedness Division (ICPD) initiated a new web-based registration process requiring all Citizen Corps Councils to submit detailed information on their organization and activities as a condition for state approval to become registered Councils. This new registration process fulfills recommendations from Congress and the Government Accounting Office (GAO).

This interim report provides Congress, national, state and local leaders, government and nongovernmental organizations and the public with a profile of Citizen Corps Councils’ organizational structure and key mission areas supporting national preparedness and resilience priorities, and provides a base for understanding capabilities and for strengthening future individual and community preparedness and resiliency.

II. Data Report

This report is based on data submitted by individual local Citizen Corps Councils and reviewed by state government authorities responsible for Citizen Corps Councils and programs (see Appendix A for tables presenting state-level data). The report includes data from 1,083 local Councils approved by states and territories and registered on the FEMA web site as of September 15, 2011. This national level analysis will be completed annually based on end of fiscal year Council registrations. The information in this report does not reflect the approximately 95 Councils that completed the registration process and were approved after September 15, 2011. Data was also collected for local Community Emergency Response Team (CERT) programs that typically partner with and are supported by national, state and local Citizen Corps. This report does not include data from registered CERT programs except where Councils and CERT programs are addressing the same function or audience (e.g. education and training for teens/youth).

Data is aggregated by key Council mission areas and objectives. In order to provide a profile of the distribution and extent of nationwide capabilities, data is provided in a variety of graphs, bullets for key data, and also displayed on national maps to indicate the location of Councils with specific capabilities and resources. Most of the maps include icons to reflect the location of Councils or, in a few instances, a CERT program. A variety of other maps for mission areas display the geographic coverage of Councils to reflect the extent of coverage by region, state, and county or local jurisdiction coverage. For some components, mapping includes three “tiers” to indicate the comparative level of resources or capabilities by Council locations.

The registration data collection was approved by the Office of Management and Budget (OMB) for Paperwork Reduction Act by FEMA form 646, OMB No: 1660-0098 with an expiration date of 02-28-2013.

III. Analysis and Discussion

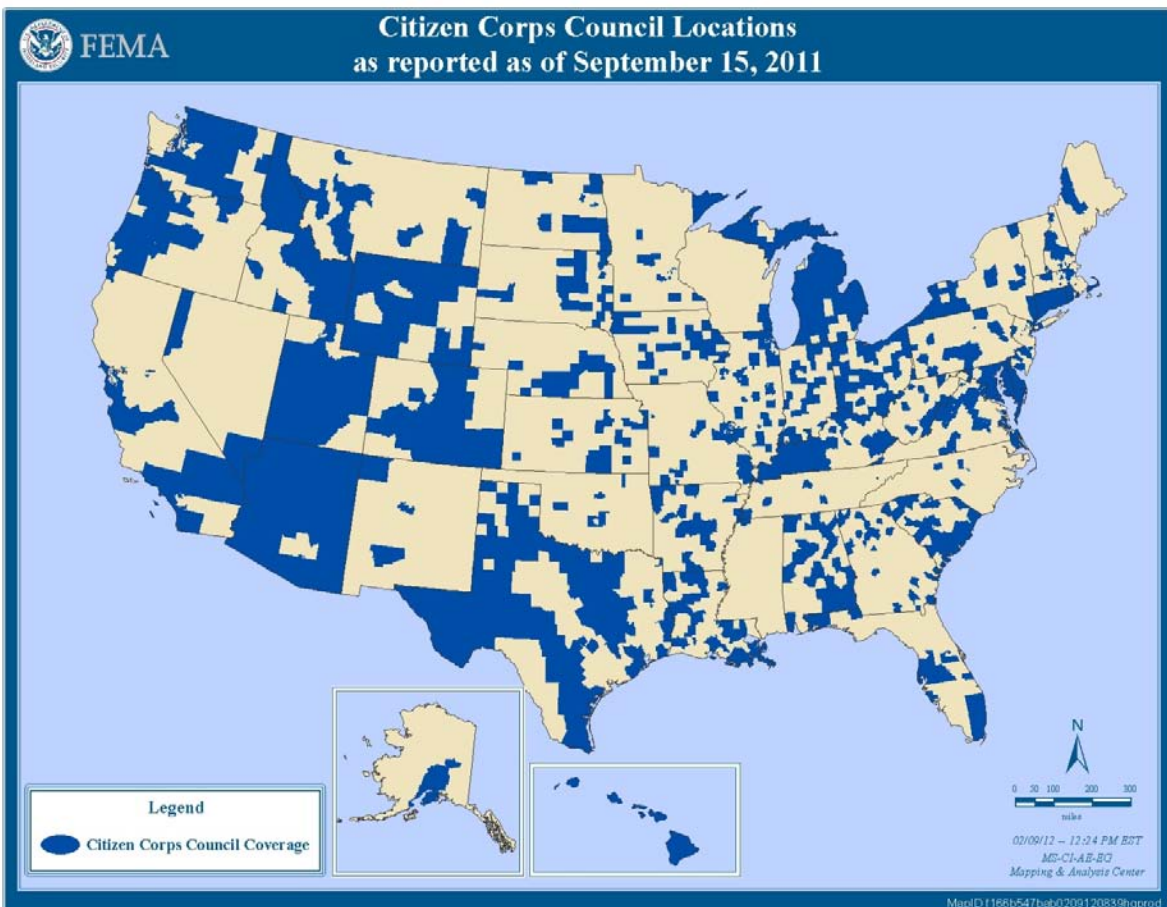
A. Nationwide Coverage

Nationwide, local, state, tribal and territorial Citizen Corps Councils bring government and community leaders together to support whole community planning and integration of resources, prepare the public, and build volunteer preparedness and response capabilities.

As of September 15, 2011, there were 1,083 local, county, and tribal Citizen Corps Councils nationwide, representing more than 178 million people, or approximately 58 percent of the U.S. population.

Prior to the updated registration process, the number of local Councils reached approximately 2,350, which represented coverage for nearly 80 percent of the U.S. population. Although measureable data is not available for this change, states have offered explanations for this variation including: increasing regionalization of Councils as a method of increasing cost efficiency with reduced funding at all levels; some functioning Councils did not participate in the new registration process; and not all previously registered Councils were sustained.

Figure 1: County, Local, Tribal Councils

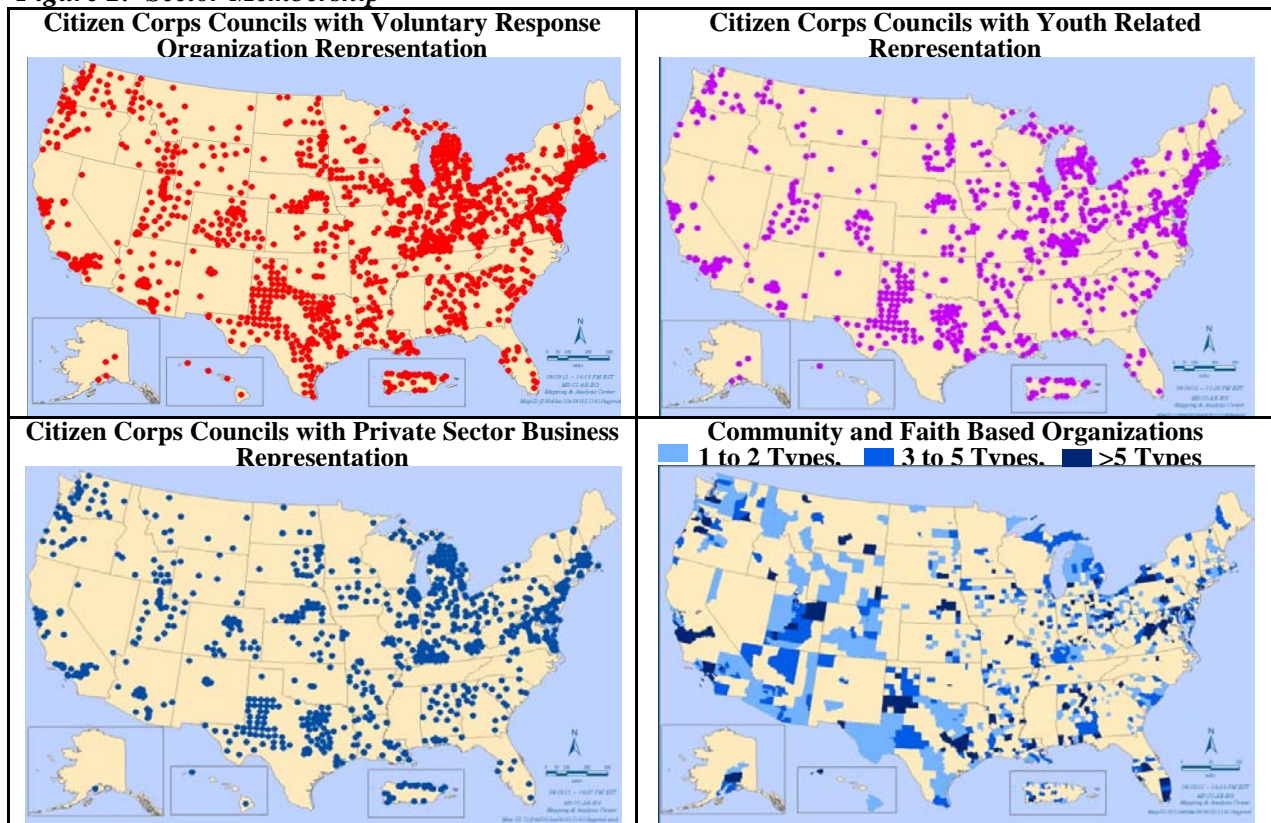


B. Council Membership

The Citizen Corps Guide for Local Officials (<http://www.citizencorps.gov>) advises that “The local leaders serving on the Citizen Corps Council should reflect all sectors of the whole community, ensuring every stakeholder has a seat at the table.”^{iv} Most Councils have established multi-sector representation to provide a platform for whole community involvement in disaster preparedness and resilience mission areas. FEMA ICPD works with national, state, territorial, tribal and local Councils and partnerships to expand the base of representation, particularly from community civic, advocacy, and faith based organizations to strengthen whole community planning and engagement for initiatives including youth preparedness and preparedness for traditionally underserved populations.

- **Sectors.** Of the 1,083 approved Citizen Corps Councils analyzed, most Councils (60 percent) include representation from the Public, Private, and Volunteer/Community Sectors and include representation by elected leadership (67 percent).

Figure 2: Sector Membership



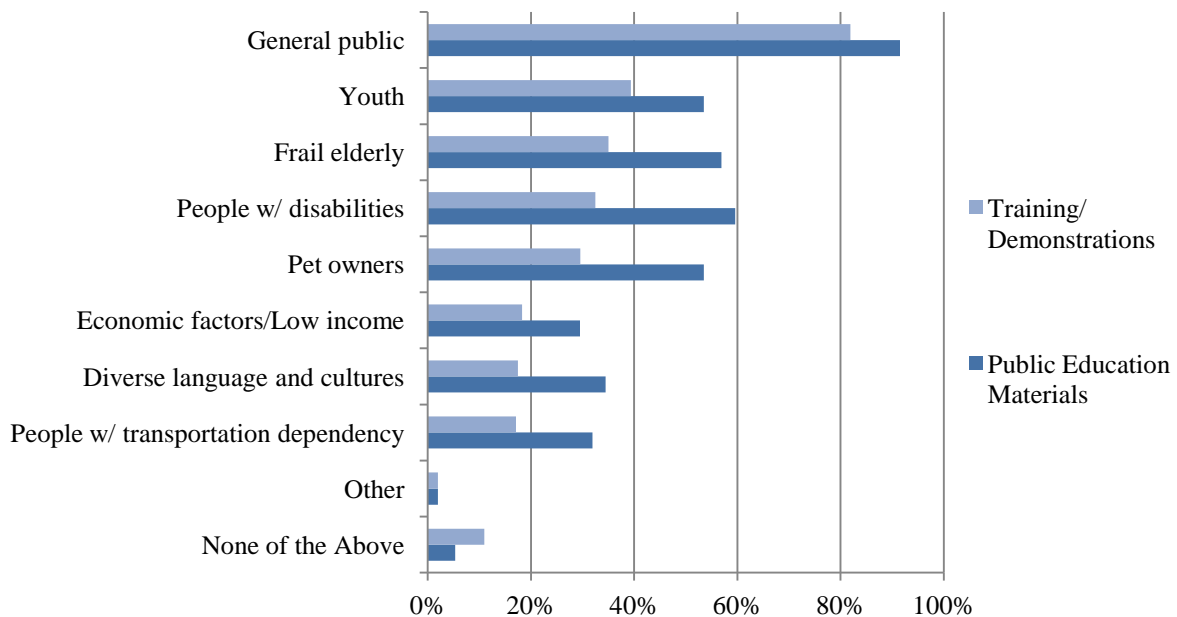
- Most Councils (85 percent) have representation from voluntary response organizations^v.
- Over half (57 percent) of Councils include representatives from youth or youth-based organizations^{vi}.
- Approximately 60 percent of Councils have Private Sector representation^{vii}.
- Forty-five percent have representation from 3 or more types of community or faith based organizations^{viii}.

C. Preparing the Public

Resiliency and effective emergency management requires a prepared public. Research indicates local outreach is critical to educate the public about local hazards, local warning systems and plans. Effective outreach, messaging, education and training strategies should be relevant and address personal needs (e.g., households with children, older individuals, and the places people frequent, such as high-rise buildings and public transit). Messages should also be tailored to reach specific populations through community locations and channels. Citizen Corps Councils and partners offer their community educational information and training courses to target key populations and address local risks and plans in locations across the community using a variety of outreach channels to increase personal preparedness.

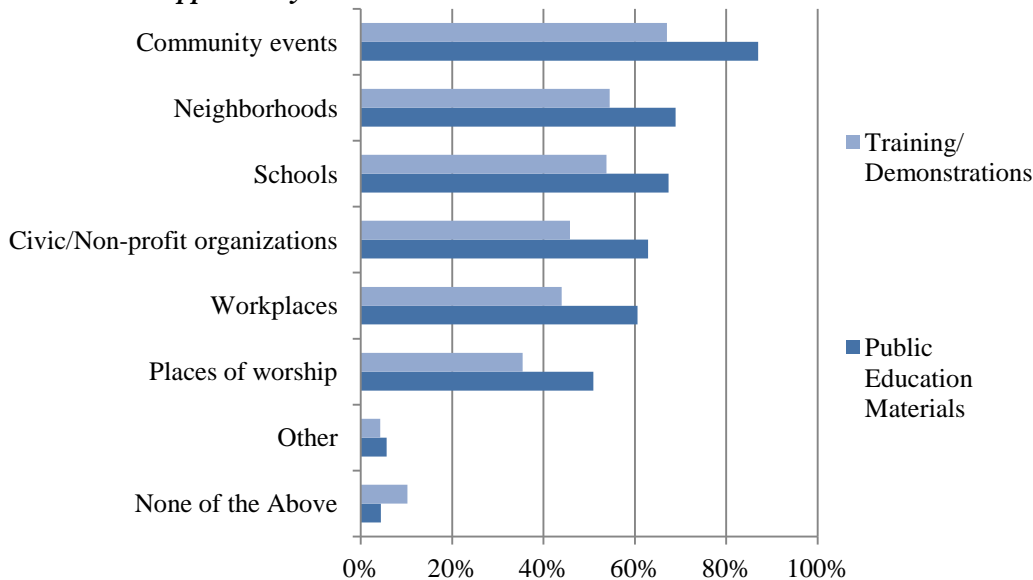
- 1. Education materials and training are tailored to community populations:** The majority of Councils specifically tailor their public education materials for people with disabilities (60 percent), the frail elderly (57 percent), pet owners (54 percent), and youth (54 percent). One in three Councils provide training or demonstrations for youth (39 percent), the frail elderly (35 percent), and people with disabilities (33 percent).

Figure 3: Populations Councils Support with Tailored Public Education Materials and Training



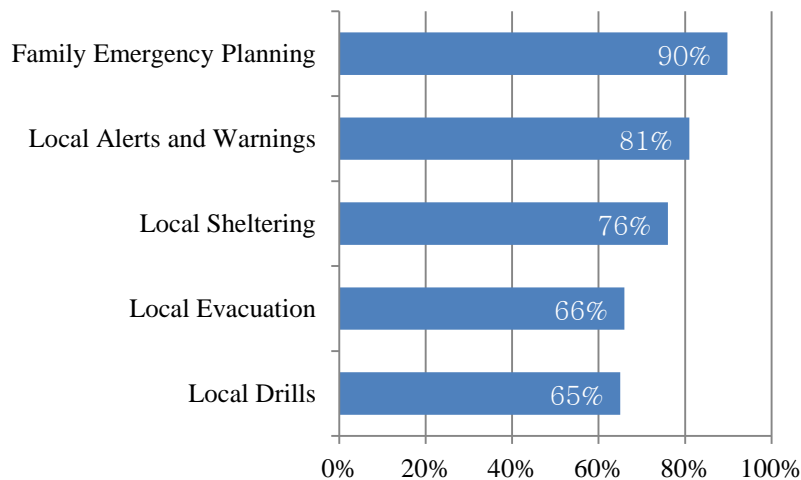
- 2. Multiple locations:** Councils support education and training in multiple locations with 72 percent delivering materials or training and demonstrations in neighborhoods, 71 percent in schools, 63 percent in workplaces and 53 percent in places of worship.

Figure 4: Locations Supported by Councils



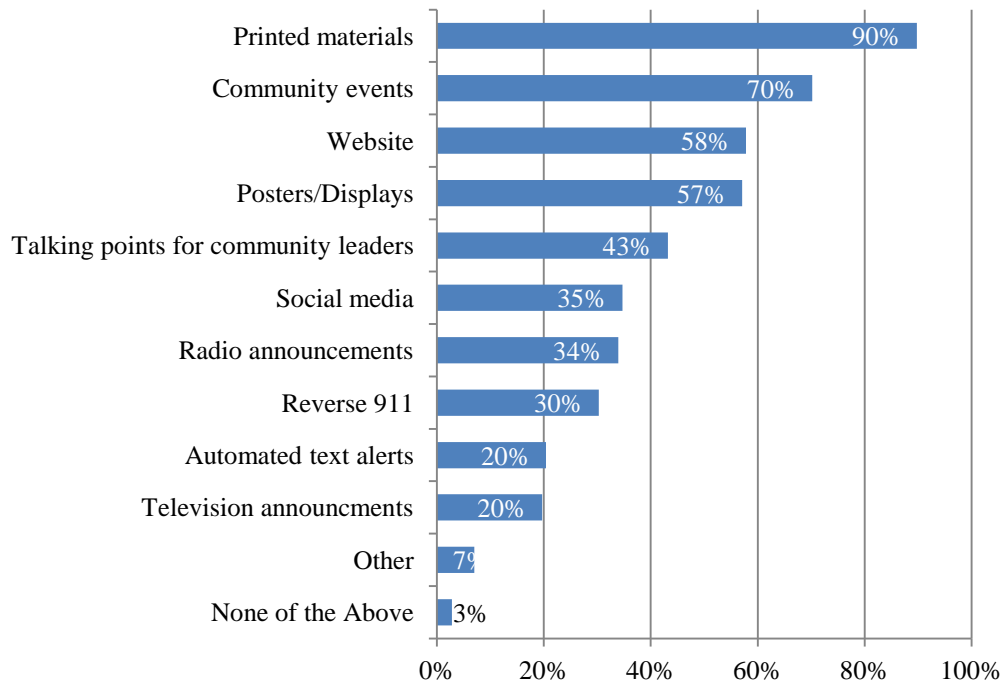
- 3. Relevant local information:** Citizen familiarity with relevant local information is critical for household planning, and research indicates it is an important factor linked to individual actions to prepare. Most Councils support education and training on essential local information including family emergency planning (90 percent), local alerts and warnings (81 percent), local sheltering (76 percent), local evacuation (66 percent) or local drills (65 percent).

Figure 5: Councils Provide Education and Training on Essential Local Information



4. Multi-channel approaches: Research indicates motivation to prepare is related to multiple sources and methods of messaging over time. On average, Councils support four to five types of outreach to increase personal preparedness. Types of outreach include providing community events (70 percent), web-based information (58 percent), providing messages from community leaders (43 percent), and using social media (35 percent), in addition to traditional printed materials and media.

Figure 6: Types of Outreach Councils Use to Increase Personal Preparedness



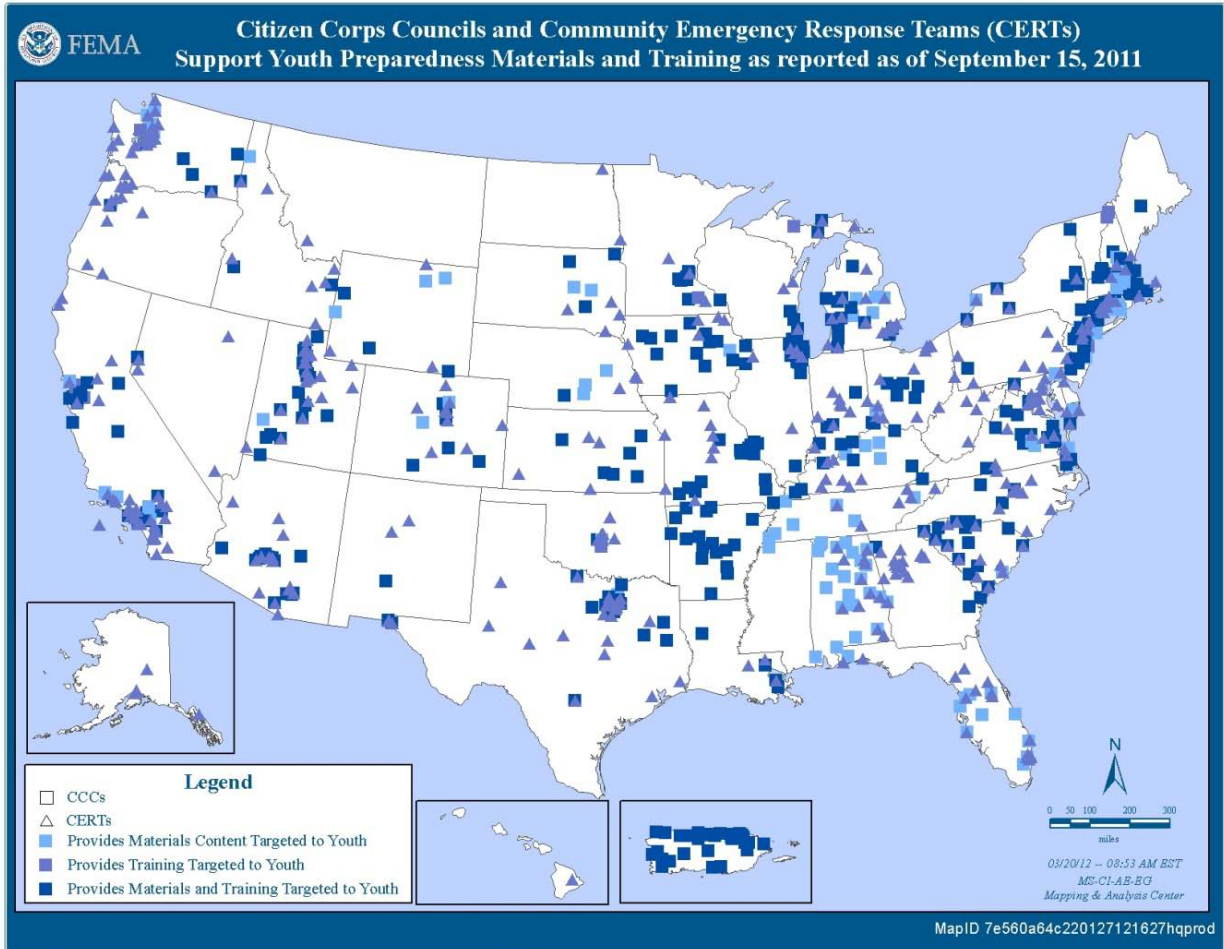
5. Focus on Youth Preparedness

Youth preparedness is a FEMA priority initiative and is important to the resilience of every community. About one third of households have children under 18 and living at home;^{ix} thus, youth are a key envoy for bringing preparedness to their families.^x The 2011 FEMA National Household Survey indicates households with schoolchildren reporting their child or children brought home disaster materials or talked about preparing the family for a disaster in the last 12 months were significantly more likely to be prepared on a range of measures than other households. For example, 70 percent of households with schoolchildren reporting their child or children brought home disaster materials or talked about preparing the family for a disaster in the last 12 months reported they had a household plan that they had discussed with family members, compared to 42 percent of other households with schoolchildren that did not report that their child/children brought home materials, and 38 percent of households without children in school.

Citizen Corps Councils provide an important avenue to expand youth preparedness programs and activities nationwide by increasing collaboration among emergency management, representatives

from schools and youth-related organizations and local volunteers. Councils and Citizen Corps Partner Programs such as CERT programs provide a strong base for expanding youth preparedness.

Figure 7: Citizen Corps Councils and Community Emergency Response Team (CERT) programs support youth preparedness with targeted materials and training

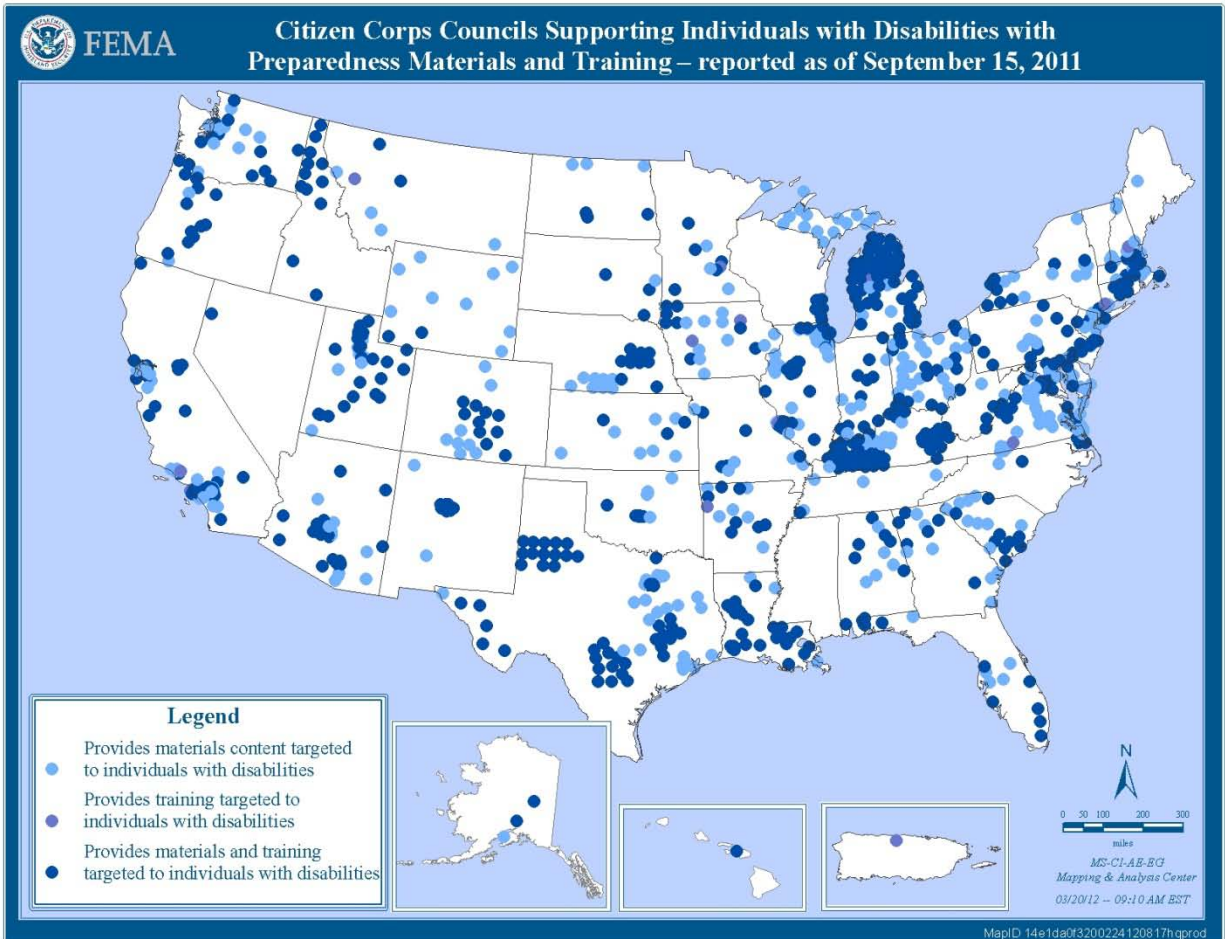


- Three-in-four Councils (75 percent) provide material content to youth or for school delivery, and more than half (61 percent) provide training targeted to youth or school delivery.
- As of September 30, 2011, there were 1,774 approved CERT programs. Local CERT programs are typically sponsored by fire departments, police departments, or local emergency management that provide training and manage volunteers. Of these CERT programs, 44 percent provided training targeted to high school and college youth.

6. Focus on Persons with Disabilities

In the 2011 FEMA National Household Survey, 14 percent of respondents indicated they had a disability or health condition that might affect their capacity to respond to a disaster. These individuals report higher levels of reliance on faith based and nonprofit organizations, as well as government organizations for assistance in disaster response. Citizen Corps Councils provide important information and support for preparing these individuals and organizations through tailored materials, education and training.

Figure 8



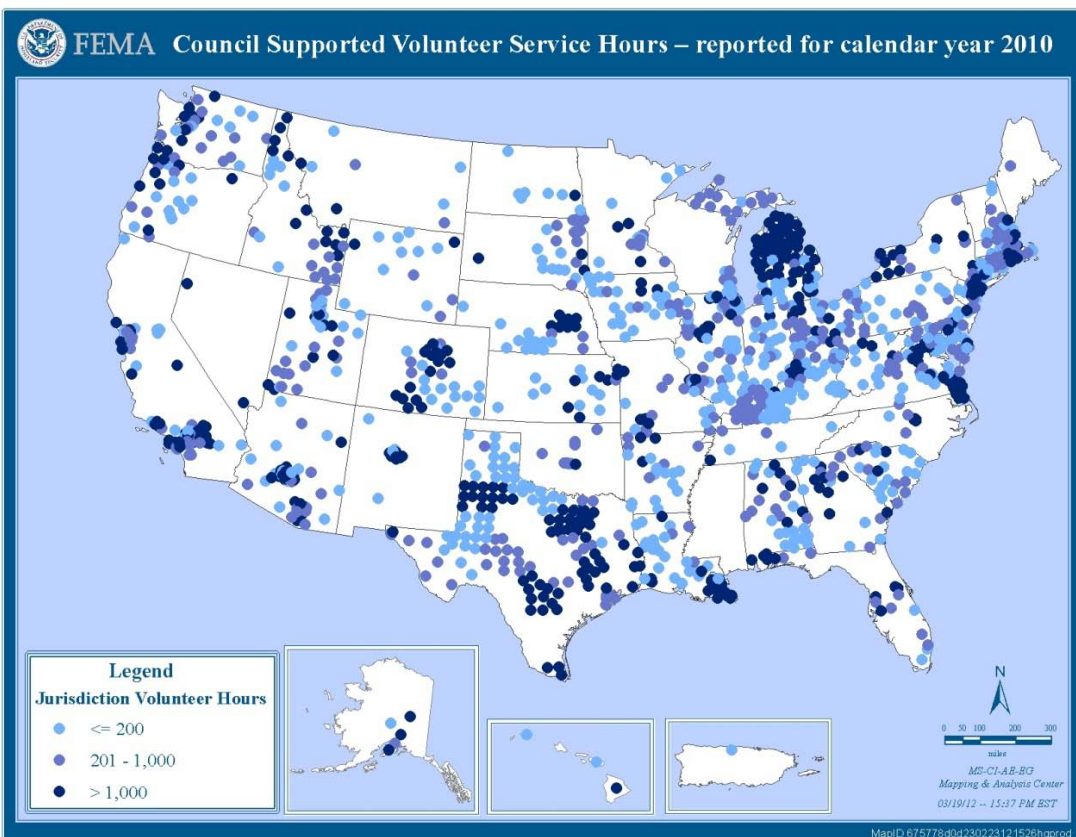
- The majority of Councils (60 percent) provide material content targeted to individuals with disabilities, and one-in-three (33 percent) provide training tailored for individuals with disabilities.
- Thirty-one percent provide both materials and training targeted to individuals with disabilities.

D. Building Volunteer Capacity in Community Preparedness and Resilience

Volunteers play a critical role in helping meet the needs of a community on a daily basis, and in preparing and responding to disasters. Citizen Corps encourages citizens to take an active role in community preparedness by becoming trained volunteers affiliated with community programs. Councils support this key mission area through a range of roles. Most Councils include strong representation from voluntary organizations, promote training of volunteers and integrate volunteers in response roles. Councils report supporting specific programs such as one or more of the five Citizen Corps Partner Programs, organizations such as American Red Cross Chapters, other members of Voluntary Organizations Active in Disasters, and locally developed volunteer programs such as “Pet Corps.” Councils also serve as a base for collaboration among organizations and programs to identify both common and discrete capabilities, as well as to engage voluntary programs in Council and jurisdiction activities such as outreach for preparedness or community exercises. Some Councils actively seek funding for programs or provide local government with advice regarding funding and coordination of programs.

- 1. More than three million volunteer hours.** Council jurisdictions promote volunteer support for preparedness and response. Councils reported over 3 million volunteer hours (3,057,248) contributed in 2010 by 176,669 volunteers in Council supported activities. This represents an economic value of over \$65 million for the year.^{xi}

Figure 9

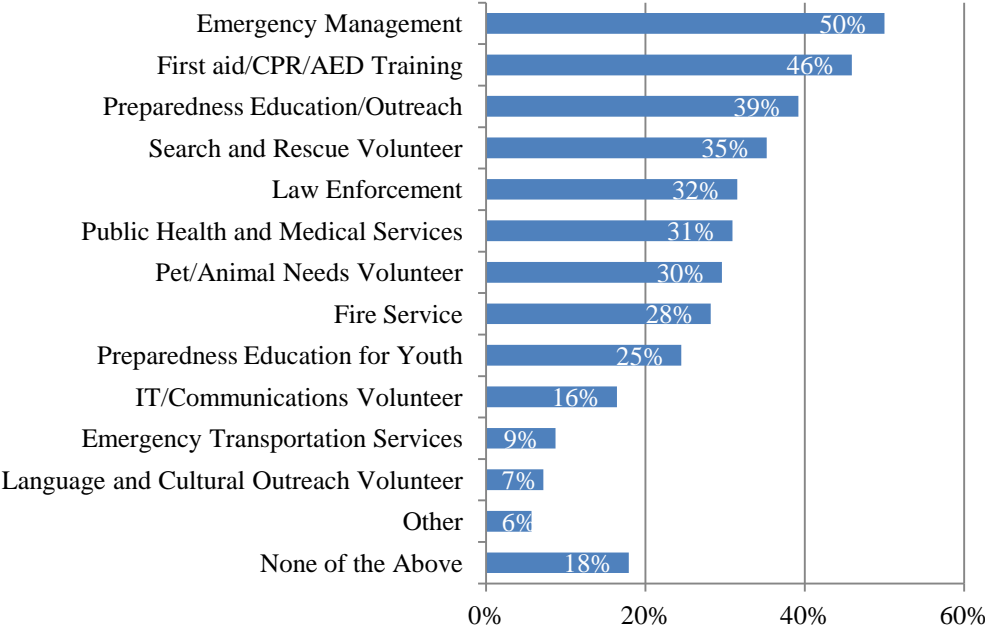


- Councils report their jurisdictions support the five Citizen Corps Partner Programs of CERT programs, Medical Reserve Corps (MRC), Neighborhood Watch, Volunteers in Police Service, and Fire Corps. Over 91 percent of Councils report they partner with local CERT programs and almost half report that they partner with and support MRC (46 percent) and Neighborhood Watch (46 percent). On average, Councils report their jurisdictions support between two and three Partner Programs. More than two in five (42 percent) report they support three or more Partner Programs.



- Many local Councils and community partners offer citizens additional specialized volunteer opportunities to make their communities safer and better prepared. Half of the Citizen Corps Councils list Emergency Management (50 percent) as a specialized area in which volunteers can participate, followed by first aid/CPR/AED training (46 percent), and Preparedness Education/Outreach (39 percent).
- On average, Councils report between three and four specialized areas in which volunteers can participate.
- All Councils and their jurisdictions promote programs providing volunteer opportunities. In many jurisdictions, Councils include representation from both government-sponsored and community programs, but do not directly coordinate programs or funding and therefore did not report support for programs in response to this question.

Figure 10: Programs or Specialized Areas in which Volunteers can participate



2. Volunteer Response Capabilities

Councils support programs training volunteers for disaster response or recovery roles and the Incident Command System (ICS). Trained volunteers integrated into local plans, such as Emergency Operation Plans (EOP), and respond to disasters in their local jurisdiction and outside the jurisdiction through mutual aid agreements.

- Almost all Councils coordinate with and support programs training volunteers for disaster response and recovery roles (93 percent) and these Council jurisdictions have used the trained volunteers to respond to disasters in their area (76 percent).

Figure 11

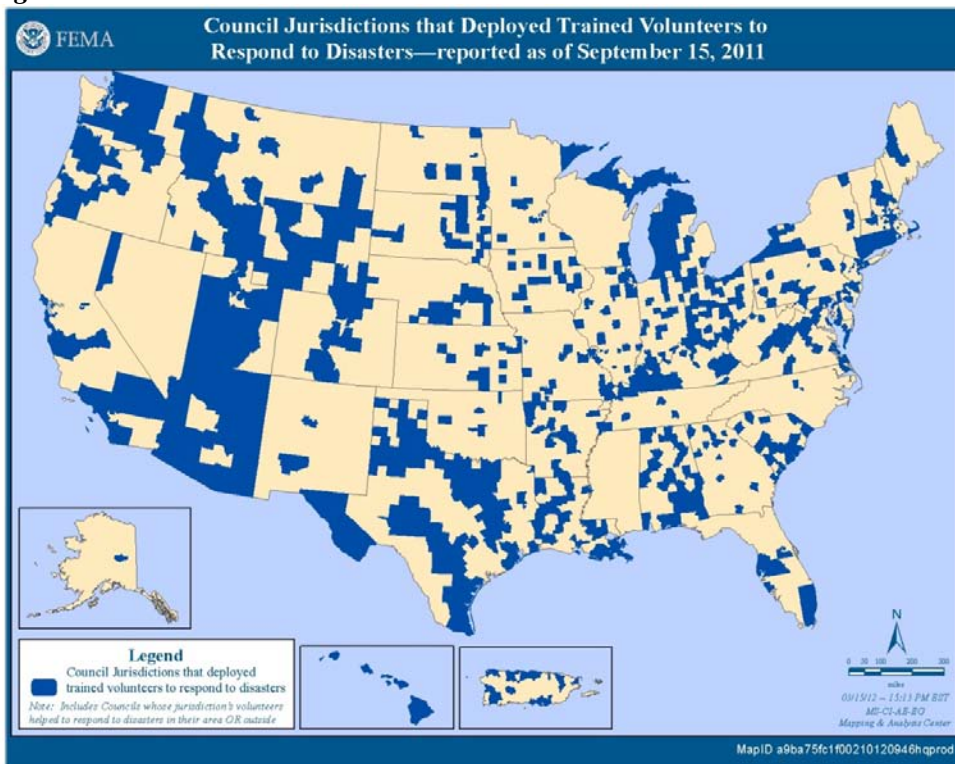
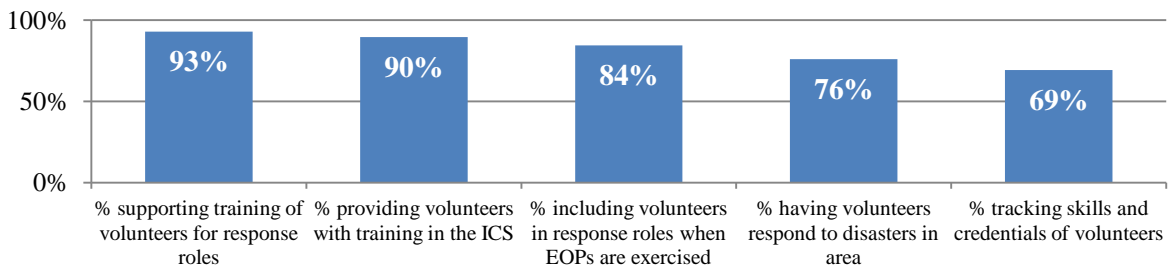


Figure 12: Council Jurisdictions Support Programs to train and use volunteers for Response

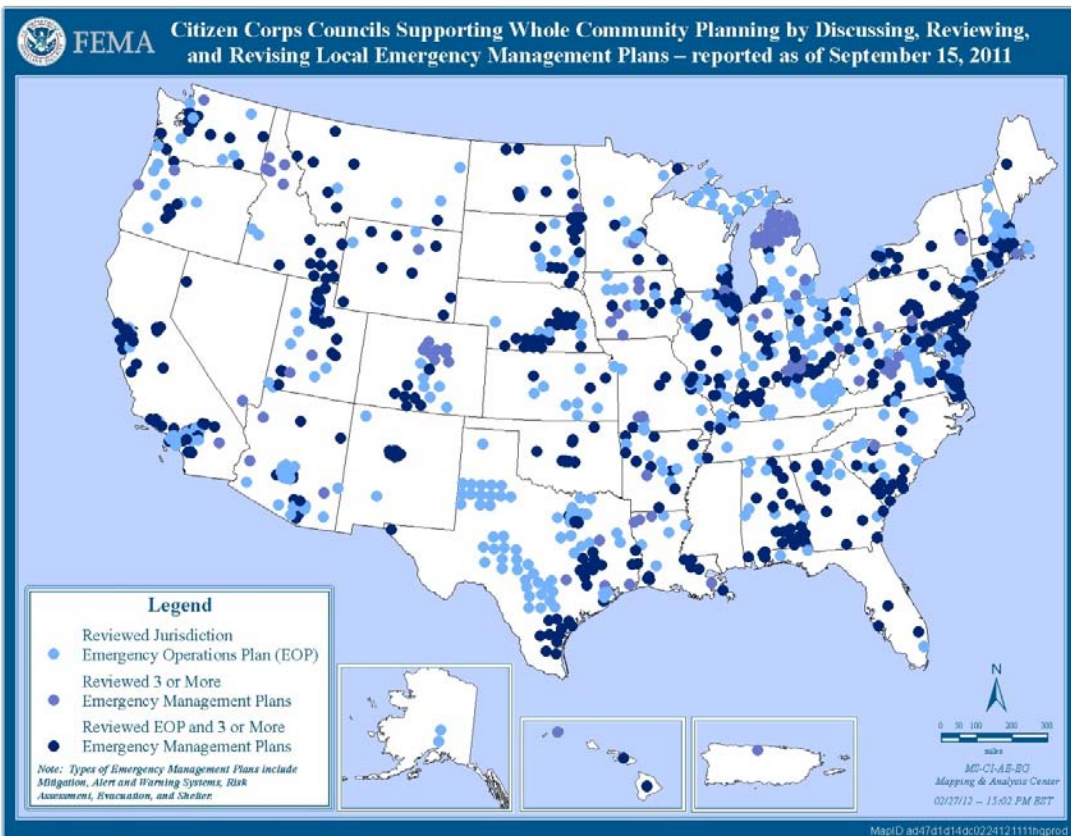


E. Integrating Whole Community Planning and Resources

A high priority for communities and Councils is to support the engagement of representatives from the whole community in planning and to integrate whole community resources in response plans. FEMA's Comprehensive Preparedness Guide 101 emphasizes the importance of forming a collaborative planning team for developing Emergency Operation Plans and states that, "Planners must ensure that operations planning not only involves the jurisdiction's entire emergency management and homeland security team, but also actively engages the whole community in the planning process."^{xii} Councils support whole community planning by bringing community representatives together to discuss and review plans. Council participation helps address the needs of the whole community such as, "Does the EOP appropriately address the needs of those with disabilities or other access and functional needs, children, individuals with limited English proficiency, and household pets and service animals?"^{xiii}

1. Whole Community Planning

Figure 13



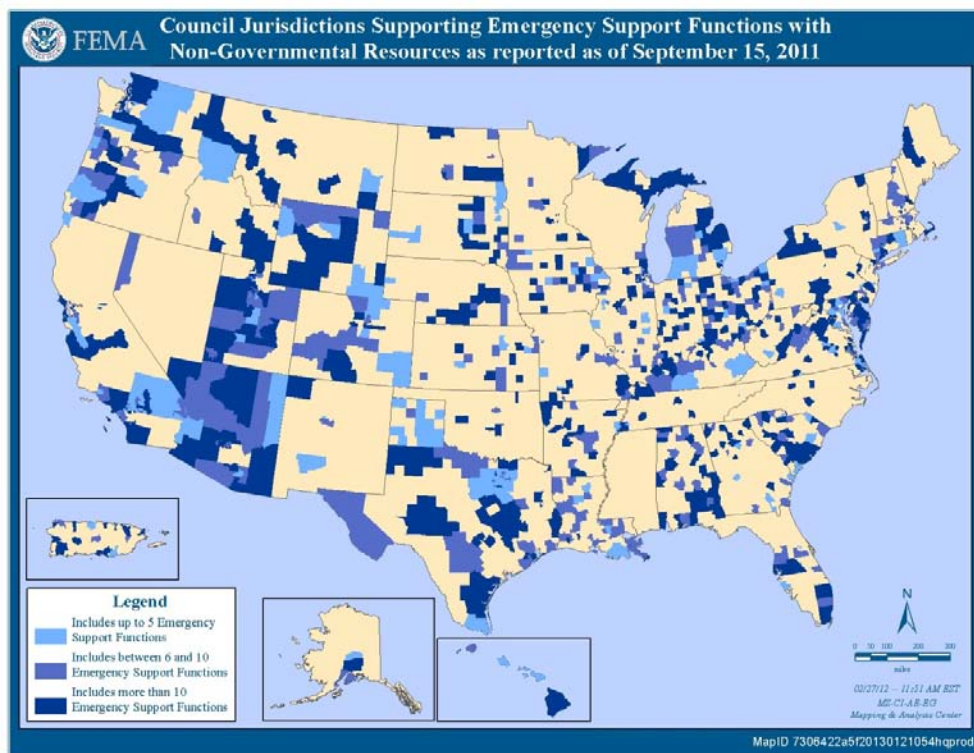
- Seventy percent of Councils support whole community planning by discussing, reviewing, or revising their jurisdiction EOP or key local plans. Sixty-five percent reviewed their jurisdiction's EOP, and 41 percent reviewed three or more of the following plans: Community Vulnerability/Risk Assessments, Mitigation Plans, Alert and Warning Systems, Evacuation Plans, or Shelter Plans.

2. Integrating Nongovernmental Response Capabilities

The EOP Development Guide in FEMA’s Comprehensive Preparedness Guide 101 includes plan integration as an important principle and identifies integration of all resources as a priority: “Planners must also appropriately integrate the community’s nongovernmental and private sector plans and resources.^{xiv}” Although nongovernmental organizations and the business private sector may provide resources to support all areas of local emergency plans represented by the Emergency Support Functions (ESFs), nongovernmental support is particularly critical for response and recovery in key areas including community situational awareness; surge capacity for search and rescue; sheltering and feeding; services for persons with disabilities, diverse languages and cultures; animal response; volunteer and donations management; housing; long-term care and treatment of affected persons; and development of initiatives to mitigate the effects of future incidents.

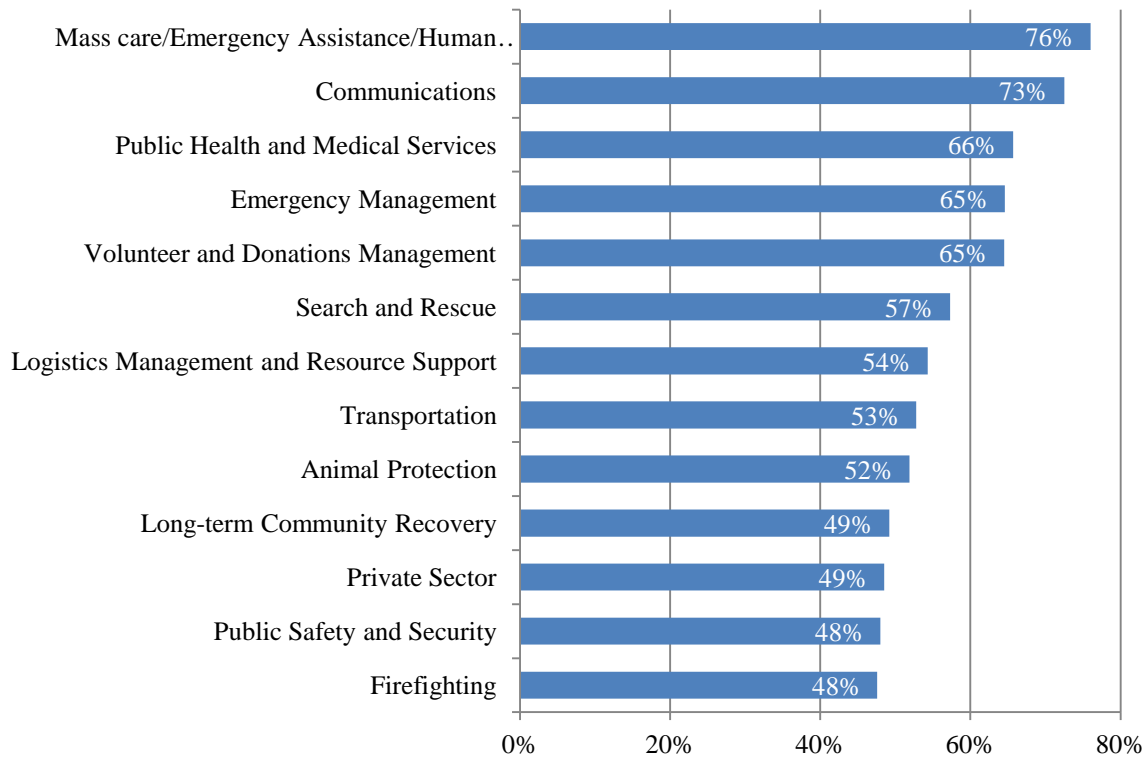
Jurisdictions with Councils indicate significant integration of nongovernmental resources in local EOPs. Following the National Response Framework^{xv} model, most jurisdictions’ EOPs include 15 or more ESFs. Approximately 79 percent of Council jurisdictions include nongovernmental resources in five or more ESFs in their plans.

Figure 14



- Almost half of Councils (46 percent) reported that their jurisdictions included nongovernmental resources to support more than 10 emergency support functions.
- About one-in-three Councils (29 percent) included nongovernmental resources to support between six and ten emergency support functions. Fifteen percent of Councils included nongovernmental resources to support up to five emergency support functions.

Figure 15: Emergency Support Functions in the Council’s Jurisdiction include Nongovernmental Resources



CERT programs, managed by local government to provide trained local volunteers, are a solid example of a trained volunteer resource that is integrated into local EOPs and that may serve multiple ESFs depending on their jurisdiction emergency response needs.

- Sixty-four percent of CERT programs are referenced in their local EOPs as a resource for specific functions. Sixty-three percent of local CERT programs have formal protocols for emergency activation.
- The top five response functions supported CERT programs include residential/neighborhood checks, traffic/crowd management, Emergency Operation Center staffing, shelter staffing, and community relations/distribution of emergency information to the public. Other functions that CERT programs support include basic search and rescue, sandbagging, debris removal, managing/processing supplies or donations, general evacuation, initial damage assessment, special needs evacuation, and medical interventions.

F. Organizational Resources

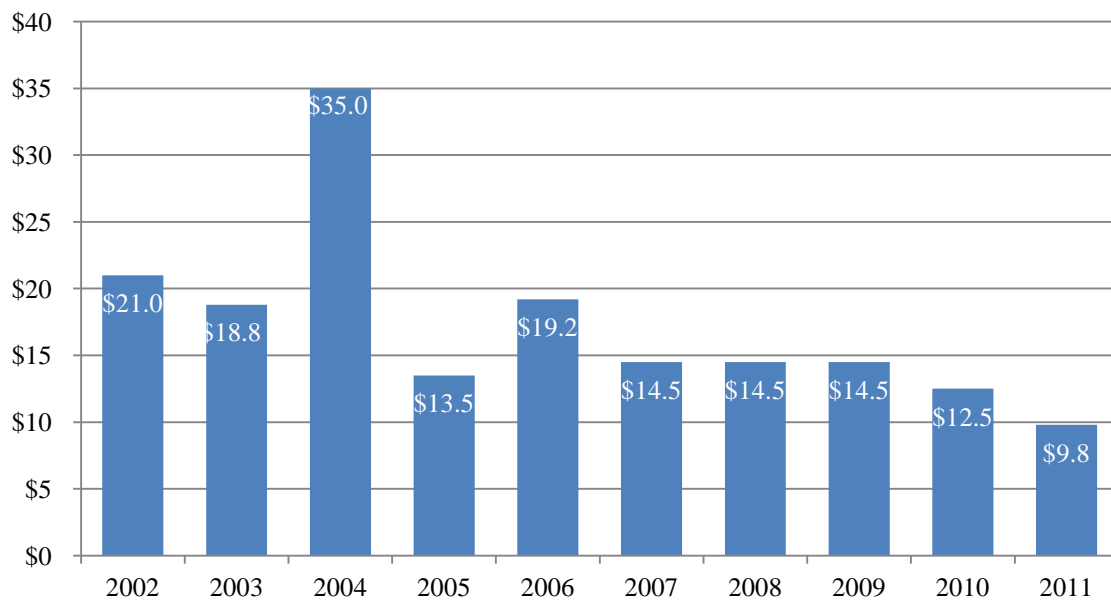
1. Council Funding Sources

Citizen Corps Councils receive their annual budget funding from multiple sources including Federal, state, local, the private sector, foundations/philanthropic organizations, and general fundraising.

Significant nationwide coverage and direct community support for key FEMA and local preparedness and response mission areas has been built by Councils during the last decade by leveraging Federal funding with state and local commitment.

The Homeland Security Grant Program (HSGP) discrete funding for the Citizen Corps Program (CCP) for FY 11 was \$9,980,000. At this funding level through the Patriot Act formula, four territories received less than \$30,000; twenty-five states and the District of Columbia received \$150,000 or less (ranging from \$85,319 to \$148,552), with other states receiving additional population-based funding resulting in sixteen states funded between \$150,000 and \$250,000, six states funded between \$250,000 and \$350,000, two states funded between \$350,000 and \$450,000 (Florida and New York), and two states funded over \$450,000 (Texas and California).

Figure 16: Annual Dollar Amount of CCP Grant (in millions)

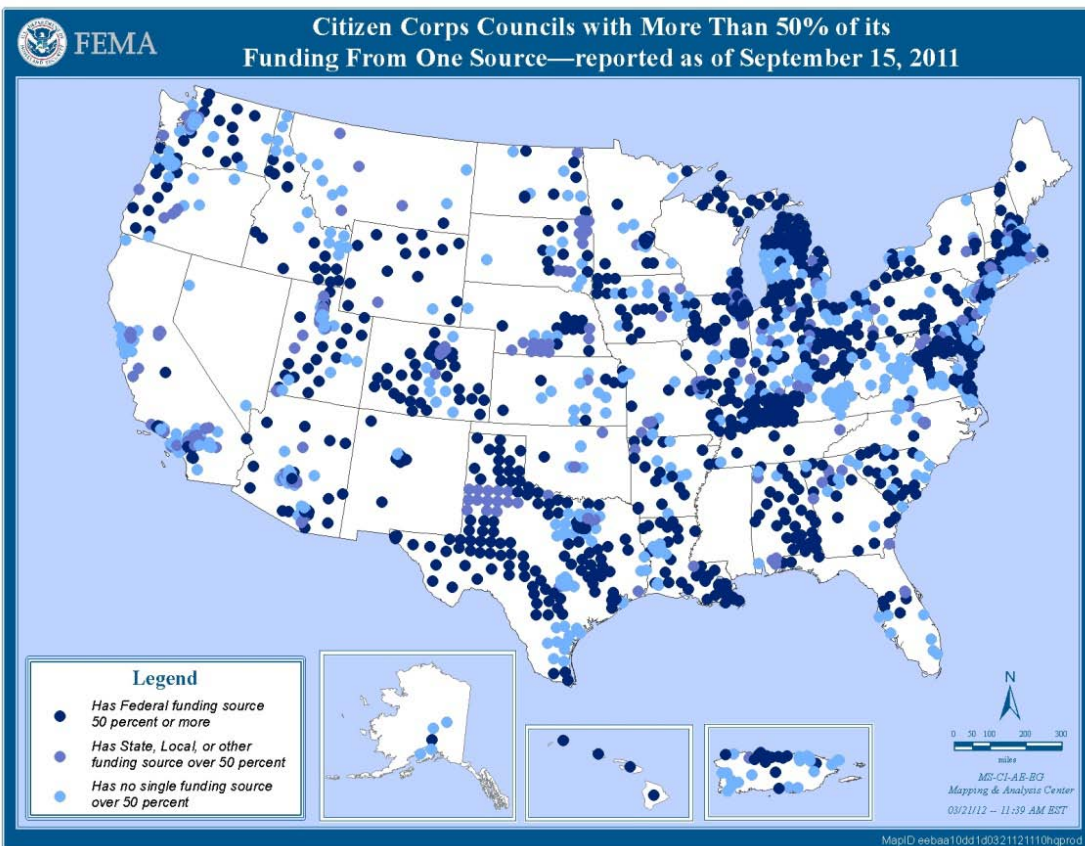


***Note: In 2003, the CCP Grant was awarded to CERT only**

Congress provided \$9.8 million in CCP funding for FY 2011. Although the FY 2012 HSGP does not include discrete CCP funding, the HSGP Guidance continues to include and encourage the whole community preparedness mission and Citizen Corps.

Citizen Corps Councils will build on the capabilities developed from 2002 to today to meet the challenge of identifying sustainable funding including competitive HSGP funding.

Figure 17



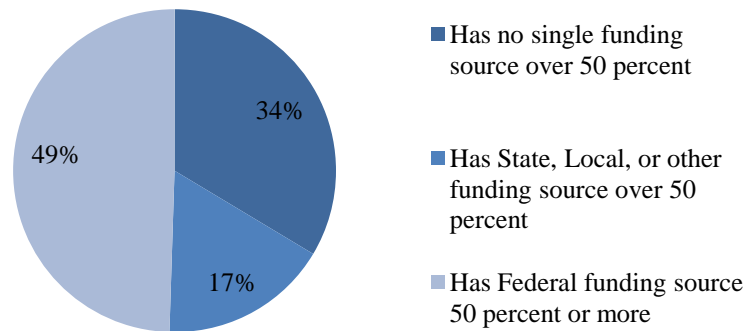
Approximately half of Councils are currently dependent on Federal HSGP funding.

- Forty-nine percent of Councils report they are dependent on Federal funding for 50 percent or more of their funding.
- Of these, most report 75 percent or more of their total funding is Federal funding. There are 448 Councils out of the total analyzed (1,083) with 75 percent or more of HSGP (41 percent of total); most of these (298) are 100 percent HSGP.

Approximately half of Councils are dependent on other funding sources, have multiple sources, or do not report annual budget funding.

- Seventeen percent of Councils report a majority of their annual budget (over 50 percent) is funded through state, local or other funding including general fundraising.
- A low six percent of Councils report annual budgets with no single funding source over 50 percent.
- Fifteen percent of Councils report no funding source, and 13 percent of Councils did not provide information on funding.

Figure 18: Information Based on Annual Budgets reported as of September 15, 2011



FEMA is working with regions and state and local Councils to identify and promote effective practices developed for sustaining Councils and programs without depending on Federal funding.

2. Council Authorizing Documents

Councils are authorized by local governments through a variety of methods which provide official recognition of their mission, goals and objectives, and roles and responsibilities.

- Most Councils are officially established through formal documents (69 percent) including bylaws, charters, executive orders and others.
- About 40 percent of Councils report they have bylaws, 12 percent have a Charter, 11 percent are established by Executive Order, and 22 percent have other authorizing documents. Approximately 31 percent did not report formal organizational documents. About 15 percent report that their Councils have a 501C3 organization that permits them to seek and receive funding as a nonprofit organization.

3. Council Administration

Councils are housed in local government with primary involvement with emergency management and local elected leaders.

- Most Councils have significant involvement by the local emergency manager with 83 percent reporting that the emergency manager either chairs the Council (32 percent) or is “very involved” (51 percent). Only 11 percent report their emergency manager is only “somewhat involved.”
- Most Councils have some involvement by the local elected leader (55 percent) with almost 25 percent either “very involved” or chairing the Council.
- Most Councils report that their Point of Contact (POC) spends up to 25 percent of his/her time on Council activities (60 percent) and about 13 percent report their POC spends from 25-50 percent of his/her time on Council activities.

IV. Summary

The findings in this interim report demonstrate the tremendous strides achieved by the Citizen Corps movement to bring government and local community leaders and the public together to strengthen community resilience.

Key highlights include:

- Nationwide Coverage: 1,083 local, county, and tribal Citizen Corps Councils nationwide representing more than 178 million people, or approximately 58 percent of the U.S. population.
- Whole community participation: 60 percent of Councils include representation from all three sectors: Public, Private, and Volunteer/Community, and 67 percent include representation by elected leadership.
- Preparing the Public: Councils use their community based partnerships to prepare key populations through trusted messengers who can reach their networks in person in multiple community locations.
 - The majority of Councils specifically tailor their public education materials for people with disabilities (60 percent), the frail elderly (57 percent), pet owners (54 percent), and youth (54 percent).
 - Councils support education and training in multiple locations with 72 percent delivering materials or training and demonstrations in neighborhoods, 71 percent in schools, 63 percent in workplaces and 53 percent in places of worship.
- Volunteer Capacity: Councils and partners are training volunteers that provide a low cost, high value resource for preparing the public and for response.
 - Citizen Corps Councils reported more than three million hours were contributed by the 176,699 volunteers in Council supported activities in calendar year 2010. This represents an economic value of over \$65 million for the year.
 - 93 percent of Councils support programs that train volunteers for disaster response and recovery roles and 76 percent have used their trained volunteers to respond to disasters in their area.
- Whole Community Collaboration:
 - 70 percent of Councils discussed, reviewed, or revised their jurisdiction EOP or other key local plans with whole community representation and input.
 - 79 percent of Council jurisdictions report integration of nongovernment resources in their EOP in five or more ESFs or annexes.

The National Preparedness Goal of *a secure and resilient Nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk* requires participation from all. The nationwide network of Citizen Corps Councils has built significant local capacity to implement these national priorities through local community action.

V. Appendix A: State-Level Data

Table 1: Council Membership

State	% of Councils with Representation from the following Sectors					
	Youth/ Youth- Based Orgs.	Private Sector	Voluntary Response Orgs.	Community & Faith-Based Orgs.: 1 to 2 types	Community & Faith- Based Orgs.: 3 to 5 types	Community & Faith-Based Orgs.: More than 5 types
Region I						
CT	50%	33%	75%	33%	33%	8%
MA	67%	86%	90%	33%	14%	29%
ME	100%	0%	100%	0%	100%	0%
NH	42%	50%	100%	50%	25%	0%
RI	100%	0%	100%	0%	100%	0%
Region II						
NJ	76%	76%	90%	31%	38%	14%
NY	70%	52%	96%	22%	39%	26%
PR	63%	67%	67%	29%	38%	13%
Region III						
DC	100%	100%	100%	0%	0%	100%
DE	27%	36%	64%	36%	9%	9%
MD	61%	61%	87%	26%	35%	22%
PA	47%	65%	76%	65%	6%	24%
VA	56%	69%	92%	42%	19%	22%
WV	82%	64%	100%	36%	27%	27%
Region IV						
AL	50%	65%	100%	23%	35%	35%
FL	63%	58%	84%	16%	26%	42%
GA	50%	67%	92%	50%	17%	4%
KY	56%	72%	89%	39%	28%	6%
MS	100%	100%	100%	0%	100%	0%
NC	83%	67%	83%	67%	0%	17%
SC	48%	40%	88%	56%	24%	4%
TN	57%	29%	86%	29%	43%	14%
Region V						
IL	52%	60%	71%	42%	25%	14%
IN	45%	58%	94%	29%	32%	13%
MI	69%	60%	89%	40%	29%	20%
MN	42%	37%	58%	32%	21%	5%
OH	47%	59%	98%	37%	25%	22%
WI	67%	33%	100%	0%	100%	0%

State	% of Councils with Representation from the following Sectors					
	Youth/ Youth- Based Orgs.	Private Sector	Voluntary Response Orgs.	Community & Faith-Based Orgs.: 1 to 2 types	Community & Faith- Based Orgs.: 3 to 5 types	Community & Faith-Based Orgs.: More than 5 types
Region VI						
AR	81%	76%	90%	38%	52%	0%
LA	55%	69%	86%	34%	28%	21%
NM	50%	75%	100%	25%	75%	0%
OK	57%	71%	100%	14%	43%	14%
TX	59%	70%	89%	41%	26%	20%
Region VII						
IA	54%	46%	79%	39%	32%	7%
KS	67%	67%	72%	56%	22%	6%
MO	71%	57%	89%	21%	36%	29%
NE	45%	73%	82%	18%	36%	18%
Region VIII						
CO	50%	50%	89%	39%	17%	28%
MT	77%	85%	85%	46%	15%	23%
ND	46%	46%	62%	46%	23%	0%
SD	69%	81%	88%	38%	19%	13%
UT	56%	48%	84%	43%	33%	19%
WY	31%	50%	81%	44%	6%	6%
Region IX						
AZ	55%	55%	79%	39%	33%	6%
CA	61%	56%	81%	28%	36%	22%
GU	100%	0%	100%	100%	0%	0%
HI	25%	50%	75%	25%	0%	25%
NV	100%	100%	67%	33%	67%	0%
Region X						
AK	100%	40%	100%	40%	40%	20%
ID	63%	63%	100%	50%	25%	13%
OR	46%	63%	83%	17%	13%	33%
WA	53%	57%	97%	40%	20%	23%

Table 2: Preparing the Public and Key Populations: Support through Tailored Materials

State	% of Councils that Support each Audience through Tailored Materials						
	General Public	Frail Elderly	Pet Owners	Diverse Languages and Cultures	Economic Factors/ Low Income	People with Disabilities	People with Transportation Dependencies
Region I							
CT	83%	50%	42%	33%	25%	50%	33%
MA	86%	76%	52%	19%	24%	71%	33%
ME	100%	100%	100%	100%	100%	100%	100%
NH	83%	58%	67%	25%	25%	50%	33%
RI	100%	0%	0%	0%	0%	0%	0%
Region II							
NJ	79%	66%	45%	21%	24%	66%	45%
NY	100%	83%	70%	43%	35%	78%	39%
PR	92%	33%	25%	29%	33%	54%	38%
Region III							
DC	100%	100%	100%	100%	100%	100%	100%
DE	100%	36%	27%	9%	9%	27%	27%
MD	96%	70%	83%	48%	35%	78%	35%
PA	100%	59%	71%	53%	41%	71%	41%
VA	92%	64%	67%	50%	42%	72%	44%
WV	73%	45%	45%	18%	18%	45%	27%
Region IV							
AL	100%	65%	50%	35%	35%	54%	31%
FL	100%	63%	63%	47%	53%	74%	53%
GA	92%	63%	58%	42%	29%	58%	33%
KY	100%	56%	50%	22%	39%	72%	33%
MS	100%	100%	100%	0%	0%	0%	0%
NC	83%	67%	50%	33%	33%	50%	33%
SC	92%	60%	60%	48%	36%	64%	32%
TN	100%	86%	71%	57%	57%	71%	29%
Region V							
IL	93%	52%	44%	32%	18%	52%	24%
IN	94%	42%	39%	26%	23%	48%	19%
MI	89%	49%	49%	31%	23%	57%	23%
MN	89%	42%	37%	32%	11%	47%	26%
OH	94%	55%	49%	29%	29%	65%	43%
WI	100%	100%	100%	67%	67%	100%	67%
Region VI							
AR	90%	57%	48%	29%	24%	62%	33%
LA	79%	55%	52%	34%	38%	62%	41%
NM	100%	75%	75%	25%	25%	75%	50%
OK	86%	71%	71%	14%	0%	100%	29%
TX	98%	61%	59%	46%	33%	52%	22%

State	% of Councils that Support each Audience through Tailored Materials						
	General Public	Frail Elderly	Pet Owners	Diverse Languages and Cultures	Economic Factors/ Low Income	People with Disabilities	People with Transportation Dependencies
Region VII							
IA	82%	43%	46%	21%	25%	46%	29%
KS	89%	50%	50%	17%	28%	56%	22%
MO	100%	43%	50%	29%	29%	57%	21%
NE	82%	45%	18%	27%	18%	36%	9%
Region VIII							
CO	94%	56%	78%	28%	33%	56%	28%
MT	77%	31%	46%	23%	15%	54%	38%
ND	77%	46%	31%	15%	15%	46%	31%
SD	100%	38%	31%	19%	13%	31%	25%
UT	95%	59%	63%	48%	37%	65%	37%
WY	88%	63%	38%	13%	6%	69%	19%
Region IX							
AZ	91%	58%	42%	39%	39%	61%	33%
CA	94%	63%	74%	43%	35%	63%	33%
GU	100%	100%	100%	100%	0%	100%	0%
HI	50%	50%	0%	25%	0%	25%	25%
NV	100%	100%	67%	33%	67%	67%	67%
Region X							
AK	80%	40%	60%	20%	20%	60%	20%
ID	88%	38%	38%	25%	13%	50%	13%
OR	88%	58%	58%	38%	42%	54%	33%
WA	90%	80%	63%	50%	40%	73%	33%

Table 3: Preparing the Public and Key Populations: Support through Training

State	% of Councils that Support each Audience through Training						
	General Public	Frail Elderly	Pet Owners	Diverse Languages and Cultures	Economic Factors/ Low Income	People with Disabilities	People with Transportation Dependencies
Region I							
CT	67%	33%	25%	8%	17%	42%	25%
MA	62%	48%	29%	14%	14%	38%	14%
ME	100%	100%	100%	0%	0%	0%	0%
NH	58%	33%	67%	17%	0%	25%	25%
RI	100%	0%	0%	0%	0%	0%	0%
Region II							
NJ	72%	38%	17%	10%	17%	31%	24%
NY	78%	61%	39%	26%	22%	39%	26%
PR	92%	25%	21%	25%	29%	42%	33%
Region III							
DC	100%	100%	100%	100%	100%	100%	0%
DE	91%	27%	9%	9%	9%	18%	18%
MD	70%	48%	35%	22%	22%	39%	22%
PA	82%	47%	41%	24%	29%	53%	29%
VA	83%	36%	36%	14%	19%	31%	14%
WV	82%	18%	27%	0%	9%	18%	9%
Region IV							
AL	85%	50%	23%	15%	23%	27%	19%
FL	89%	37%	32%	32%	32%	47%	26%
GA	92%	29%	21%	21%	17%	25%	21%
KY	78%	33%	22%	6%	22%	50%	6%
MS	100%	100%	100%	0%	0%	0%	0%
NC	100%	83%	50%	33%	33%	33%	33%
SC	80%	32%	44%	24%	24%	28%	16%
TN	100%	29%	14%	14%	14%	14%	14%
Region V							
IL	80%	25%	24%	13%	11%	22%	8%
IN	81%	35%	26%	19%	19%	32%	16%
MI	80%	29%	31%	11%	17%	34%	11%
MN	84%	32%	32%	26%	11%	32%	21%
OH	76%	33%	25%	8%	16%	24%	18%
WI	100%	67%	67%	67%	33%	100%	33%
Region VI							
AR	57%	29%	14%	10%	10%	38%	10%
LA	79%	31%	24%	14%	24%	38%	21%
NM	75%	25%	25%	0%	0%	25%	0%
OK	71%	43%	57%	14%	0%	43%	29%
TX	89%	24%	20%	17%	11%	22%	4%

State	% of Councils that Support each Audience through Training						
	General Public	Frail Elderly	Pet Owners	Diverse Languages and Cultures	Economic Factors/ Low Income	People with Disabilities	People with Transportation Dependencies
Region VII							
IA	71%	32%	25%	14%	14%	21%	11%
KS	72%	22%	17%	0%	6%	17%	11%
MO	89%	21%	36%	21%	21%	39%	18%
NE	64%	36%	9%	18%	9%	27%	0%
Region VIII							
CO	83%	39%	44%	11%	17%	28%	22%
MT	69%	15%	15%	8%	15%	23%	15%
ND	77%	15%	8%	15%	15%	23%	8%
SD	100%	25%	0%	19%	6%	25%	13%
UT	92%	41%	40%	25%	27%	44%	27%
WY	75%	25%	13%	0%	0%	13%	0%
Region IX							
AZ	97%	42%	33%	30%	30%	45%	33%
CA	88%	40%	46%	25%	21%	33%	15%
GU	100%	0%	0%	0%	0%	0%	0%
HI	50%	25%	0%	0%	0%	25%	25%
NV	100%	100%	67%	0%	67%	67%	67%
Region X							
AK	80%	20%	20%	0%	0%	40%	0%
ID	88%	38%	13%	0%	13%	50%	13%
OR	79%	46%	38%	25%	33%	46%	21%
WA	93%	50%	47%	33%	27%	37%	17%

Table 4: Preparing the Public at Multiple Locations: Support through Materials or Training

State	% of Councils that Support each Location with Materials or Training					
	Neighborhoods	Schools	Places of Worship	Workplaces	Civic/Non-Profit Orgs.	Community Events
Region I						
CT	67%	67%	25%	42%	58%	83%
MA	48%	57%	29%	52%	57%	71%
ME	100%	100%	0%	100%	0%	100%
NH	58%	67%	33%	17%	58%	83%
RI	0%	100%	0%	0%	100%	100%
Region II						
NJ	59%	66%	34%	59%	45%	86%
NY	61%	70%	48%	52%	87%	96%
PR	92%	96%	54%	83%	67%	92%
Region III						
DC	100%	100%	100%	100%	100%	100%
DE	82%	45%	36%	45%	36%	73%
MD	83%	65%	61%	78%	74%	87%
PA	100%	88%	59%	88%	82%	100%
VA	81%	72%	67%	72%	81%	89%
WV	55%	82%	55%	55%	64%	82%
Region IV						
AL	77%	81%	77%	81%	77%	92%
FL	89%	74%	74%	68%	74%	95%
GA	63%	71%	67%	67%	67%	92%
KY	72%	78%	61%	72%	78%	78%
MS	100%	100%	100%	100%	100%	100%
NC	100%	83%	83%	83%	83%	83%
SC	76%	88%	64%	76%	68%	80%
TN	100%	86%	71%	86%	71%	100%
Region V						
IL	65%	59%	36%	40%	53%	91%
IN	58%	68%	58%	48%	61%	94%
MI	54%	77%	51%	57%	60%	83%
MN	74%	74%	47%	58%	53%	89%
OH	57%	65%	43%	61%	73%	90%
WI	100%	100%	67%	100%	100%	100%
Region VI						
AR	48%	71%	33%	71%	81%	90%
LA	76%	76%	55%	69%	72%	83%
NM	75%	75%	75%	75%	75%	100%
OK	57%	71%	43%	71%	71%	100%
TX	70%	72%	54%	65%	80%	96%

State	% of Councils that Support each Location with Materials or Training					
	Neighborhoods	Schools	Places of Worship	Workplaces	Civic/Non-Profit Orgs.	Community Events
Region VII						
IA	50%	54%	39%	46%	57%	64%
KS	72%	61%	28%	67%	56%	78%
MO	68%	79%	64%	61%	64%	93%
NE	64%	45%	27%	64%	55%	82%
Region VIII						
CO	78%	67%	50%	67%	78%	94%
MT	46%	54%	31%	54%	62%	77%
ND	69%	62%	38%	54%	38%	62%
SD	75%	75%	31%	63%	63%	88%
UT	79%	70%	79%	62%	52%	87%
WY	44%	63%	31%	75%	44%	88%
Region IX						
AZ	85%	70%	58%	67%	58%	97%
CA	94%	81%	67%	68%	79%	97%
GU	100%	100%	0%	100%	100%	100%
HI	25%	50%	25%	50%	75%	50%
NV	100%	100%	67%	100%	100%	100%
Region X						
AK	100%	80%	60%	60%	60%	80%
ID	88%	63%	50%	75%	63%	88%
OR	83%	75%	50%	71%	63%	96%
WA	97%	63%	70%	77%	73%	90%

Table 5: Preparing the Public with Relevant Local Information

State	% of Councils that Provide Relevant Local Information				
	Family Emergency Plans	Local Alert and Warning Systems	Local Information on Sheltering	Local Information on Evacuating	Local Drills
Region I					
CT	92%	58%	75%	42%	58%
MA	95%	76%	86%	71%	62%
ME	100%	100%	100%	100%	100%
NH	83%	83%	83%	42%	58%
RI	100%	0%	0%	0%	0%
Region II					
NJ	83%	90%	76%	79%	59%
NY	96%	83%	91%	65%	61%
PR	96%	83%	58%	71%	46%
Region III					
DC	100%	100%	100%	100%	100%
DE	64%	64%	18%	36%	18%
MD	96%	91%	91%	87%	57%
PA	100%	65%	100%	94%	71%
VA	89%	83%	75%	69%	75%
WV	73%	64%	73%	64%	36%
Region IV					
AL	100%	69%	85%	58%	69%
FL	89%	74%	79%	79%	74%
GA	100%	83%	63%	63%	79%
KY	94%	78%	78%	67%	61%
MS	100%	100%	100%	100%	100%
NC	83%	67%	83%	83%	83%
SC	100%	80%	92%	72%	64%
TN	86%	86%	86%	71%	71%
Region V					
IL	92%	86%	72%	58%	58%
IN	81%	84%	68%	61%	52%
MI	86%	74%	71%	63%	60%
MN	95%	84%	58%	58%	53%
OH	92%	73%	71%	63%	65%
WI	100%	100%	67%	67%	67%
Region VI					
AR	86%	95%	86%	57%	67%
LA	72%	79%	72%	76%	66%
NM	100%	25%	75%	75%	50%
OK	100%	100%	100%	86%	71%
TX	93%	78%	78%	59%	70%

State	% of Councils that Provide Relevant Local Information				
	Family Emergency Plans	Local Alert and Warning Systems	Local Information on Sheltering	Local Information on Evacuating	Local Drills
Region VII					
IA	71%	75%	57%	54%	54%
KS	83%	78%	56%	33%	50%
MO	96%	89%	89%	68%	79%
NE	82%	64%	82%	64%	82%
Region VIII					
CO	94%	89%	83%	72%	39%
MT	92%	77%	62%	62%	77%
ND	85%	85%	92%	77%	69%
SD	94%	100%	75%	63%	63%
UT	89%	84%	73%	62%	67%
WY	100%	94%	75%	75%	56%
Region IX					
AZ	85%	67%	73%	64%	64%
CA	96%	88%	82%	79%	78%
GU	100%	100%	100%	100%	100%
HI	50%	75%	75%	75%	50%
NV	100%	100%	100%	100%	100%
Region X					
AK	100%	60%	80%	100%	80%
ID	75%	75%	75%	63%	63%
OR	96%	83%	71%	67%	88%
WA	100%	93%	77%	77%	73%

Table 6: Preparing the Public through Multi-Channel Approaches

State	% of Councils that Prepare the Public through Multi-Channel Approaches									
	Web-site	Social Media	Printed Materials	Posters	Radio	TV	Text Alerts	Reverse 911	Talking Points	Community Events
Region I										
CT	17%	17%	75%	50%	0%	0%	0%	50%	25%	58%
MA	62%	38%	95%	57%	19%	48%	10%	52%	43%	71%
ME	0%	100%	0%	0%	100%	0%	0%	0%	100%	100%
NH	83%	33%	83%	58%	25%	25%	8%	25%	25%	67%
RI	100%	0%	100%	0%	100%	0%	0%	0%	0%	0%
Region II										
NJ	66%	28%	83%	48%	17%	10%	31%	62%	45%	52%
NY	70%	39%	100%	61%	13%	13%	30%	26%	39%	83%
PR	46%	54%	92%	71%	50%	17%	13%	4%	79%	79%
Region III										
DC	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
DE	18%	27%	100%	45%	27%	18%	9%	9%	18%	45%
MD	65%	22%	96%	65%	43%	35%	30%	39%	61%	78%
PA	53%	24%	100%	59%	41%	12%	18%	0%	59%	94%
VA	61%	39%	89%	50%	31%	22%	17%	36%	39%	75%
WV	55%	45%	100%	45%	55%	45%	18%	27%	27%	45%
Region IV										
AL	62%	35%	96%	65%	46%	27%	19%	31%	38%	73%
FL	79%	26%	84%	58%	32%	37%	21%	11%	47%	74%
GA	58%	42%	100%	46%	46%	46%	38%	29%	50%	75%
KY	56%	33%	94%	61%	50%	44%	6%	17%	44%	83%
MS	100%	0%	100%	100%	0%	0%	0%	0%	100%	100%
NC	83%	50%	100%	67%	0%	0%	0%	33%	50%	67%
SC	44%	36%	92%	64%	32%	16%	12%	36%	44%	72%
TN	86%	86%	100%	71%	43%	14%	14%	0%	57%	71%
Region V										
IL	66%	25%	92%	60%	22%	16%	32%	33%	34%	67%
IN	29%	29%	90%	55%	32%	3%	29%	19%	42%	58%
MI	57%	31%	89%	66%	40%	20%	34%	23%	40%	74%
MN	95%	37%	100%	74%	42%	32%	32%	21%	32%	58%
OH	53%	35%	98%	65%	37%	12%	12%	18%	35%	76%
WI	67%	100%	100%	100%	100%	33%	0%	0%	33%	100%
Region VI										
AR	19%	38%	81%	33%	19%	10%	10%	5%	43%	48%
LA	34%	38%	83%	45%	24%	17%	31%	34%	41%	79%
NM	75%	50%	100%	25%	25%	25%	25%	50%	25%	100%
OK	57%	57%	100%	71%	43%	0%	57%	43%	71%	71%
TX	67%	39%	96%	50%	33%	26%	28%	35%	48%	83%

State	% of Councils that Prepare the Public through Multi-Channel Approaches									
	Web-site	Social Media	Printed Materials	Posters	Radio	TV	Text Alerts	Reverse 911	Talking Points	Community Events
Region VII										
IA	39%	29%	68%	25%	36%	14%	14%	21%	21%	46%
KS	44%	28%	78%	56%	44%	11%	11%	17%	33%	72%
MO	71%	43%	79%	54%	32%	14%	11%	18%	43%	75%
NE	64%	18%	64%	45%	55%	18%	27%	18%	18%	64%
Region VIII										
CO	56%	17%	94%	50%	44%	28%	17%	50%	39%	72%
MT	23%	31%	77%	54%	31%	23%	31%	46%	31%	54%
ND	46%	46%	85%	46%	38%	15%	0%	23%	46%	54%
SD	31%	38%	75%	56%	44%	6%	13%	6%	38%	63%
UT	59%	40%	90%	60%	37%	3%	10%	59%	49%	68%
WY	38%	25%	94%	69%	44%	6%	25%	38%	31%	63%
Region IX										
AZ	55%	30%	91%	52%	33%	27%	18%	27%	52%	82%
CA	74%	40%	92%	61%	26%	31%	25%	43%	58%	71%
GU	100%	100%	100%	100%	100%	100%	100%	0%	100%	100%
HI	50%	0%	75%	25%	50%	0%	50%	25%	0%	50%
NV	33%	33%	100%	100%	33%	67%	33%	67%	67%	67%
Region X										
AK	60%	20%	60%	80%	60%	20%	20%	20%	80%	100%
ID	50%	25%	88%	75%	25%	0%	13%	25%	50%	63%
OR	67%	29%	92%	63%	54%	17%	17%	25%	42%	75%
WA	87%	43%	87%	67%	30%	20%	7%	27%	47%	70%

Table 7: Preparing the Public and Key Populations: Support for Youth

State	% of Councils that Support Youth		% of CERT Programs		
	With Tailored Materials	With Training	Providing Training to Teens/Youth	Providing Training to Colleges/Universities	Reporting a Focus on Youth Preparedness (Includes Teens/Youth & Colleges/Universities)
Region I					
CT	33%	17%	20%	13%	28%
MA	48%	33%	35%	11%	37%
ME	100%	100%	26%	0%	26%
NH	58%	58%	24%	0%	24%
RI	0%	0%	38%	13%	38%
Region II					
NJ	48%	45%	17%	13%	25%
NY	83%	61%	63%	47%	68%
PR	54%	42%	33%	67%	78%
Region III					
DC	100%	100%	100%	100%	100%
DE	27%	27%	67%	67%	67%
MD	65%	35%	56%	39%	61%
PA	71%	65%	31%	44%	44%
VA	56%	28%	37%	29%	47%
WV	27%	18%	50%	14%	50%
Region IV					
AL	62%	54%	62%	38%	71%
FL	68%	53%	37%	35%	53%
GA	42%	33%	38%	29%	50%
KY	56%	44%	30%	22%	39%
MS	100%	100%	50%	100%	100%
NC	50%	67%	29%	18%	42%
SC	76%	72%	61%	39%	74%
TN	71%	29%	56%	50%	72%
Region V					
IL	40%	29%	31%	13%	33%
IN	45%	35%	32%	34%	55%
MI	66%	49%	39%	25%	49%
MN	47%	37%	22%	13%	28%
OH	47%	25%	31%	22%	40%
WI	100%	67%	18%	27%	27%

State	% of Councils that Support Youth		% of CERT Programs		
	With Tailored Materials	With Training	Providing Training to Teens/Youth	Providing Training to Colleges/Universities	Reporting a Focus on Youth Preparedness (Includes Teens/Youth & Colleges/Universities)
Region VI					
AR	57%	38%	18%	27%	27%
LA	48%	31%	35%	30%	45%
NM	75%	25%	25%	25%	50%
OK	43%	29%	19%	50%	56%
TX	67%	37%	36%	29%	45%
Region VII					
IA	39%	32%	26%	13%	32%
KS	33%	17%	26%	26%	39%
MO	57%	46%	39%	35%	55%
NE	27%	18%	29%	43%	43%
Region VIII					
CO	44%	39%	46%	19%	50%
MT	46%	23%	20%	40%	40%
ND	38%	38%	11%	11%	22%
SD	44%	44%	20%	20%	33%
UT	67%	60%	42%	17%	49%
WY	38%	13%	18%	18%	27%
Region IX					
AZ	52%	45%	41%	15%	44%
CA	60%	40%	31%	23%	40%
GU	100%	100%	0%	100%	100%
HI	25%	25%	50%	75%	75%
NV	67%	67%	56%	33%	56%
Region X					
AK	60%	40%	29%	57%	71%
ID	50%	38%	55%	18%	64%
OR	50%	29%	32%	17%	42%
WA	57%	40%	36%	27%	45%

Table 8: Building Volunteer Capacity: Number of Volunteers and Volunteer Service Hours

State	Cumulative Number Reported in 2010		% of Councils Reporting Volunteer Service Hours			
	Volunteers	Volunteers Service Hours	1 to 200	201 to 1000	More than 1000	None
Region I						
CT	754	7150	50%	25%	17%	8%
MA	1281	15183	43%	38%	19%	0%
ME	45	300	0%	100%	0%	0%
NH	720	13307	42%	42%	17%	0%
RI	553	2327	0%	0%	100%	0%
Region II						
NJ	6699	30872	59%	24%	7%	10%
NY	7014	45702	4%	35%	48%	13%
PR	3569	11777	50%	25%	13%	13%
Region III						
DC	5000	35000	0%	0%	100%	0%
DE	651	4756	64%	9%	18%	9%
MD	1584	72310	43%	43%	9%	4%
PA	756	3300	71%	24%	0%	6%
VA	9080	93326	36%	19%	33%	11%
WV	882	17515	45%	27%	27%	0%
Region IV						
AL	5604	97068	27%	35%	35%	4%
FL	6792	36473	16%	37%	32%	16%
GA	1538	29691	42%	21%	33%	4%
KY	1846	11410	39%	33%	11%	17%
MS	300	100	100%	0%	0%	0%
NC	460	7325	17%	33%	33%	17%
SC	1057	10992	60%	24%	12%	4%
TN	1330	9850	43%	29%	14%	14%
Region V						
IL	14101	97871	32%	35%	29%	4%
IN	1865	8623	65%	26%	3%	6%
MI	5814	97968	40%	14%	43%	3%
MN	1206	12035	37%	37%	21%	5%
OH	5447	42848	33%	51%	12%	4%
WI	595	1345	67%	33%	0%	0%
Region VI						
AR	1310	9040	52%	24%	14%	10%
LA	2137	125093	41%	10%	34%	14%
NM	3196	19251	75%	0%	25%	0%
OK	510	6978	0%	86%	14%	0%
TX	17284	257577	15%	33%	46%	7%

State	Cumulative Number Reported in 2010		% of Councils Reporting Volunteer Service Hours			
	Volunteers	Volunteers Service Hours	1 to 200	201 to 1000	More than 1000	None
Region VII						
IA	1897	8139	64%	21%	7%	7%
KS	2471	45561	56%	6%	33%	6%
MO	2436	28845	29%	36%	32%	4%
NE	532	3093	45%	27%	9%	18%
Region VIII						
CO	1312	24841	33%	22%	22%	22%
MT	901	5565	38%	15%	15%	31%
ND	748	5598	54%	0%	8%	38%
SD	1249	27216	38%	38%	19%	6%
UT	18186	942263	29%	37%	22%	13%
WY	990	6108	56%	19%	13%	13%
Region IX						
AZ	3638	212025	36%	30%	33%	0%
CA	12986	221728	21%	31%	38%	11%
GU	150	4200	0%	0%	100%	0%
HI	175	1946	50%	0%	25%	25%
NV	5500	67000	0%	0%	100%	0%
Region X						
AK	675	11300	20%	20%	60%	0%
ID	2421	53962	38%	38%	25%	0%
OR	5722	94950	33%	25%	42%	0%
WA	3700	58545	30%	37%	30%	3%

Table 9: Building Volunteer Capacity: Partner Programs

State	% of Councils Reporting Their Jurisdictions Support the Citizen Corps Partner Programs				
	CERT	Fire Corps	Medical Reserve Corps	Neighborhood Watch	Volunteers in Police Service
Region I					
CT	100%	0%	25%	25%	8%
MA	90%	24%	67%	10%	19%
ME	100%	0%	0%	0%	0%
NH	100%	0%	50%	8%	17%
RI	100%	0%	0%	0%	0%
Region II					
NJ	97%	7%	41%	34%	21%
NY	57%	0%	57%	26%	22%
PR	96%	33%	33%	38%	25%
Region III					
DC	100%	100%	100%	100%	0%
DE	73%	18%	18%	55%	18%
MD	83%	17%	13%	43%	26%
PA	100%	18%	59%	65%	18%
VA	94%	31%	61%	61%	25%
WV	91%	0%	64%	9%	18%
Region IV					
AL	92%	8%	38%	46%	31%
FL	95%	26%	74%	68%	63%
GA	100%	21%	38%	33%	17%
KY	83%	39%	89%	78%	33%
MS	100%	0%	100%	100%	100%
NC	100%	0%	67%	17%	33%
SC	100%	12%	28%	52%	8%
TN	100%	43%	29%	71%	29%
Region V					
IL	92%	15%	40%	40%	31%
IN	100%	23%	52%	48%	29%
MI	94%	43%	54%	54%	63%
MN	89%	11%	47%	47%	21%
OH	78%	10%	88%	29%	24%
WI	100%	0%	100%	0%	67%
Region VI					
AR	81%	14%	48%	52%	29%
LA	90%	31%	41%	48%	45%
NM	100%	0%	75%	100%	25%
OK	100%	29%	86%	71%	29%
TX	96%	52%	52%	59%	65%

State	% of Councils Reporting Their Jurisdictions Support the Citizen Corps Partner Programs				
	CERT	Fire Corps	Medical Reserve Corps	Neighborhood Watch	Volunteers in Police Service
Region VII					
IA	43%	18%	25%	11%	11%
KS	100%	6%	33%	17%	17%
MO	96%	21%	39%	57%	46%
NE	91%	9%	36%	27%	18%
Region VIII					
CO	94%	28%	67%	61%	50%
MT	77%	38%	8%	15%	31%
ND	100%	23%	15%	31%	15%
SD	88%	13%	6%	38%	25%
UT	100%	19%	54%	70%	43%
WY	94%	13%	13%	13%	6%
Region IX					
AZ	100%	42%	36%	55%	58%
CA	100%	13%	29%	51%	47%
GU	100%	100%	100%	100%	100%
HI	100%	0%	75%	100%	0%
NV	100%	33%	67%	100%	67%
Region X					
AK	80%	20%	0%	40%	20%
ID	88%	50%	75%	50%	63%
OR	83%	33%	54%	71%	58%
WA	97%	40%	57%	57%	53%

Table 10: Building Volunteer Capacity: Programs or Specialized Areas in which Volunteers can Participate

State	% of Councils Reporting Specialized Areas in which Volunteers can Participate			
	1 to 2 Specialized Areas	3 to 5 Specialized Areas	More than 5 Specialized Areas	No Specialized Areas
Region I				
CT	8%	42%	17%	33%
MA	29%	24%	33%	14%
ME	0%	100%	0%	0%
NH	17%	58%	17%	8%
RI	0%	100%	0%	0%
Region II				
NJ	41%	28%	14%	17%
NY	26%	30%	30%	13%
PR	46%	29%	13%	13%
Region III				
DC	0%	0%	100%	0%
DE	27%	0%	18%	55%
MD	22%	17%	39%	22%
PA	41%	41%	18%	0%
VA	22%	31%	33%	14%
WV	9%	55%	27%	9%
Region IV				
AL	38%	31%	27%	4%
FL	21%	26%	37%	16%
GA	21%	29%	29%	21%
KY	39%	33%	22%	6%
MS	0%	100%	0%	0%
NC	17%	33%	17%	33%
SC	28%	44%	20%	8%
TN	0%	57%	14%	29%
Region V				
IL	22%	42%	16%	19%
IN	19%	29%	29%	23%
MI	23%	26%	14%	37%
MN	21%	37%	26%	16%
OH	31%	39%	18%	12%
WI	0%	67%	33%	0%
Region VI				
AR	24%	38%	19%	19%
LA	28%	31%	31%	10%
NM	25%	0%	50%	25%
OK	0%	29%	71%	0%
TX	20%	33%	26%	22%

State	% of Councils Reporting Specialized Areas in which Volunteers can Participate			
	1 to 2 Specialized Areas	3 to 5 Specialized Areas	More than 5 Specialized Areas	No Specialized Areas
Region VII				
IA	32%	32%	14%	21%
KS	33%	22%	6%	39%
MO	29%	29%	25%	18%
NE	36%	36%	18%	9%
Region VIII				
CO	11%	39%	33%	17%
MT	8%	38%	15%	38%
ND	31%	15%	15%	38%
SD	38%	6%	38%	19%
UT	32%	27%	25%	16%
WY	44%	19%	13%	25%
Region IX				
AZ	18%	33%	36%	12%
CA	24%	36%	22%	18%
GU	0%	0%	100%	0%
HI	75%	0%	0%	25%
NV	0%	0%	33%	67%
Region X				
AK	20%	60%	0%	20%
ID	25%	38%	25%	13%
OR	33%	25%	33%	8%
WA	23%	33%	23%	20%

Table 11: Building Volunteer Capacity: Training and Using Volunteers for Response

State	% of Council Jurisdictions Supporting Programs to Train and Use Volunteers for Response				
	Supporting Training of Volunteers for Response Roles	Providing Volunteers with Training in the ICS	Including Volunteers Response in Response Roles when EOPs are Exercised	Having Volunteers Respond to Disasters in Area	Tracking Skills and Credentials of Volunteers
Region I					
CT	92%	67%	83%	83%	67%
MA	90%	95%	95%	90%	86%
ME	100%	100%	100%	100%	100%
NH	100%	83%	75%	83%	92%
RI	100%	100%	0%	100%	100%
Region II					
NJ	90%	93%	93%	86%	72%
NY	83%	87%	83%	78%	74%
PR	92%	92%	88%	96%	67%
Region III					
DC	100%	100%	100%	100%	100%
DE	64%	36%	18%	36%	36%
MD	96%	78%	74%	48%	57%
PA	94%	88%	76%	88%	82%
VA	92%	92%	75%	69%	67%
WV	82%	55%	64%	45%	73%
Region IV					
AL	88%	92%	92%	92%	73%
FL	95%	95%	79%	84%	84%
GA	96%	96%	96%	67%	83%
KY	83%	78%	83%	72%	67%
MS	100%	100%	100%	100%	100%
NC	100%	100%	83%	50%	100%
SC	88%	80%	72%	56%	72%
TN	100%	71%	86%	71%	29%
Region V					
IL	96%	88%	85%	75%	73%
IN	94%	97%	81%	68%	71%
MI	97%	97%	91%	69%	77%
MN	89%	100%	100%	84%	63%
OH	98%	88%	86%	76%	75%
WI	100%	100%	100%	100%	100%
Region VI					
AR	86%	95%	95%	86%	62%
LA	97%	79%	90%	90%	72%
NM	100%	100%	100%	75%	50%
OK	100%	100%	100%	100%	86%
TX	98%	96%	93%	93%	78%

State	% of Council Jurisdictions Supporting Programs to Train and Use Volunteers for Response				
	Supporting Training of Volunteers for Response Roles	Providing Volunteers with Training in the ICS	Including Volunteers Response in Response Roles when EOPs are Exercised	Having Volunteers Respond to Disasters in Area	Tracking Skills and Credentials of Volunteers
Region VII					
IA	86%	79%	86%	61%	68%
KS	100%	89%	72%	72%	56%
MO	100%	100%	86%	89%	79%
NE	73%	91%	82%	73%	64%
Region VIII					
CO	83%	72%	67%	56%	50%
MT	92%	92%	92%	62%	31%
ND	92%	85%	69%	69%	46%
SD	94%	88%	100%	94%	63%
UT	89%	90%	84%	81%	59%
WY	94%	88%	75%	69%	38%
Region IX					
AZ	91%	94%	88%	76%	76%
CA	97%	94%	83%	64%	64%
GU	100%	100%	100%	100%	0%
HI	100%	100%	75%	100%	25%
NV	100%	100%	100%	67%	33%
Region X					
AK	100%	80%	100%	40%	60%
ID	100%	100%	88%	63%	75%
OR	92%	92%	83%	83%	79%
WA	93%	100%	87%	83%	83%

Table 12: Whole Community Planning

State	% of Councils Discussing, Reviewing, and Revising Local Emergency Management Plans			
	Reviewed Both Their EOP and 3 or More EM Plans	Reviewed Their Jurisdiction EOP Only	Reviewed at least 3 or More Emergency Management Plans Only	Have Not Discussed, Reviewed, or Revised Their Jurisdiction EOP or at least 3 or More EM Plans
Region I				
CT	42%	8%	0%	50%
MA	33%	43%	14%	10%
ME	100%	0%	0%	0%
NH	8%	58%	0%	33%
RI	0%	0%	0%	100%
Region II				
NJ	76%	17%	0%	7%
NY	35%	13%	4%	48%
PR	46%	33%	0%	17%
Region III				
DC	100%	0%	0%	0%
DE	18%	0%	0%	82%
MD	39%	30%	0%	30%
PA	24%	6%	6%	65%
VA	36%	44%	3%	17%
WV	36%	45%	9%	9%
Region IV				
AL	38%	38%	0%	23%
FL	26%	16%	0%	58%
GA	42%	21%	0%	38%
KY	22%	50%	6%	22%
MS	100%	0%	0%	0%
NC	50%	50%	0%	0%
SC	28%	48%	4%	20%
TN	29%	43%	0%	29%
Region V				
IL	29%	44%	1%	26%
IN	23%	23%	6%	48%
MI	20%	37%	3%	40%
MN	21%	53%	0%	26%
OH	16%	45%	4%	35%
WI	67%	33%	0%	0%
Region VI				
AR	43%	33%	5%	19%
LA	31%	21%	3%	45%
NM	25%	50%	0%	25%
OK	100%	0%	0%	0%
TX	20%	39%	9%	33%

State	% of Councils Discussing, Reviewing, and Revising Local Emergency Management Plans			
	Reviewed Both Their EOP and 3 or More EM Plans	Reviewed Their Jurisdiction EOP Only	Reviewed at least 3 or More Emergency Management Plans Only	Have Not Discussed, Reviewed, or Revised Their Jurisdiction EOP or at least 3 or More EM Plans
Region VII				
IA	21%	29%	18%	32%
KS	17%	39%	0%	44%
MO	21%	46%	4%	29%
NE	27%	55%	0%	18%
Region VIII				
CO	17%	22%	6%	56%
MT	54%	38%	0%	8%
ND	23%	46%	0%	31%
SD	38%	38%	0%	25%
UT	40%	32%	2%	27%
WY	44%	19%	0%	38%
Region IX				
AZ	15%	45%	6%	33%
CA	39%	28%	3%	31%
GU	0%	100%	0%	0%
HI	25%	25%	25%	25%
NV	33%	33%	0%	33%
Region X				
AK	0%	40%	0%	60%
ID	38%	25%	13%	25%
OR	8%	38%	8%	46%
WA	30%	23%	3%	43%

Table 13: Integrating Local Non-Governmental Response Capabilities

State	% of Councils Using Local Non-Governmental Resources for Emergency Support Functions (ESFs) in the Jurisdiction's EOP			
	Used 1 - 5 Local Non-Governmental Resources	Used 6 – 10 Local Non-Governmental Resources	Used More than 10 Local Non-Governmental Resources	Did Not Use Local Non-Governmental Resources
Region I				
CT	17%	17%	33%	33%
MA	10%	43%	48%	0%
ME	0%	0%	100%	0%
NH	8%	50%	33%	8%
RI	0%	0%	0%	100%
Region II				
NJ	14%	24%	59%	3%
NY	13%	35%	35%	17%
PR	8%	13%	58%	17%
Region III				
DC	0%	0%	100%	0%
DE	9%	27%	45%	18%
MD	17%	39%	39%	4%
PA	12%	0%	47%	41%
VA	22%	6%	64%	8%
WV	9%	27%	64%	0%
Region IV				
AL	0%	38%	50%	12%
FL	11%	37%	47%	5%
GA	17%	29%	50%	4%
KY	22%	28%	44%	6%
MS	0%	0%	100%	0%
NC	17%	0%	67%	17%
SC	16%	24%	52%	8%
TN	29%	0%	71%	0%
Region V				
IL	15%	40%	34%	11%
IN	13%	26%	58%	3%
MI	17%	20%	54%	9%
MN	0%	26%	53%	21%
OH	10%	37%	49%	4%
WI	0%	33%	33%	33%
Region VI				
AR	5%	29%	57%	10%
LA	17%	48%	21%	14%
NM	50%	25%	25%	0%
OK	0%	29%	71%	0%
TX	13%	28%	57%	2%

State	% of Councils Using Local Non-Governmental Resources for Emergency Support Functions (ESFs) in the Jurisdiction's EOP			
	Used 1 - 5 Local Non-Governmental Resources	Used 6 – 10 Local Non-Governmental Resources	Used More than 10 Local Non-Governmental Resources	Did Not Use Local Non-Governmental Resources
Region VII				
IA	21%	32%	39%	7%
KS	22%	39%	28%	11%
MO	14%	36%	39%	11%
NE	9%	45%	36%	9%
Region VIII				
CO	17%	28%	39%	17%
MT	8%	0%	77%	15%
ND	8%	23%	54%	15%
SD	19%	13%	69%	0%
UT	13%	30%	51%	6%
WY	25%	25%	38%	13%
Region IX				
AZ	18%	36%	36%	9%
CA	24%	31%	33%	13%
GU	0%	0%	100%	0%
HI	50%	25%	25%	0%
NV	33%	33%	33%	0%
Region X				
AK	20%	20%	20%	40%
ID	13%	13%	50%	25%
OR	17%	46%	33%	4%
WA	30%	13%	50%	7%

Table 14: Organizational Resources: Council Funding Sources

State	% of Councils with Over 50 Percent of Funding from One Source		
	Federal Funding Sources Over 50 Percent	State, Local, or Other Funding Sources Over 50 Percent	No Single Funding Source Over 50 Percent
Region I			
CT	50%	8%	42%
MA	57%	14%	29%
ME	100%	0%	0%
NH	50%	25%	25%
RI	0%	0%	100%
Region II			
NJ	10%	48%	41%
NY	57%	13%	30%
PR	42%	4%	50%
Region III			
DC	100%	0%	0%
DE	36%	18%	45%
MD	83%	4%	13%
PA	82%	6%	12%
VA	53%	6%	42%
WV	27%	18%	55%
Region IV			
AL	77%	4%	19%
FL	47%	16%	37%
GA	54%	25%	21%
KY	39%	22%	39%
MS	0%	0%	100%
NC	33%	17%	50%
SC	60%	0%	40%
TN	71%	14%	14%
Region V			
IL	64%	22%	14%
IN	39%	10%	52%
MI	54%	9%	37%
MN	53%	11%	37%
OH	69%	8%	24%
WI	67%	0%	33%
Region VI			
AR	62%	5%	33%
LA	83%	3%	14%
NM	75%	0%	25%
OK	14%	43%	43%
TX	65%	15%	20%

State	% of Councils with Over 50 Percent of Funding from One Source		
	Federal Funding Sources Over 50 Percent	State, Local, or Other Funding Sources Over 50 Percent	No Single Funding Source Over 50 Percent
Region VII			
IA	57%	11%	32%
KS	33%	6%	61%
MO	39%	32%	29%
NE	36%	27%	36%
Region VIII			
CO	44%	28%	28%
MT	8%	31%	62%
ND	46%	8%	46%
SD	44%	13%	44%
UT	33%	32%	35%
WY	88%	6%	6%
Region IX			
AZ	42%	24%	33%
CA	11%	36%	53%
GU	100%	0%	0%
HI	100%	0%	0%
NV	0%	0%	100%
Region X			
AK	20%	0%	80%
ID	63%	0%	38%
OR	46%	13%	42%
WA	40%	17%	43%

End Notes

- ⁱ Currently there are now over 1170 County, Local or Tribal Councils and 56 State or Territory Councils.
- ⁱⁱ FEMA (January 2008) *National Response Framework*, FEMA Publication P-682; Retrieved from the NRF Resource Center <http://www.fema.gov/emergency/nrf/>
- ⁱⁱⁱ FY 2012 Homeland Security Grant Program (HSGP) Funding Opportunity Announcement; page 40, Appendix B – FY 2012 Program Specific Priorities; retrieved from <http://www.grants.gov/>
- ^{iv} Citizen Corps, A Guide for Local Officials, revised, October 2011, page 3, retrieved from <http://www.citizencorps.gov/downloads/pdf/councils/FEMAREport2011.pdf>
- ^v Voluntary Response Organizations include: American Red Cross, Voluntary/Community Organizations Active in Disaster (VOAD/COAD), American Radio Relay League (ARRL)/Amateur Radio Emergency Service (ARES)/Radio Amateur Civil Emergency Services (RACES)/Military Auxiliary Radio System (MARS), Salvation Army, and Other Voluntary Response Organizations.
- ^{vi} Youth Program Types include: Public School System/School Board, Public or Private Universities, Schools, or Community Colleges, Parent Teach Associations, Youth-based organizations, and Youth.
- ^{vii} Private Sector Types include: Privately owned critical infrastructure, entertainment/ sports venues, shopping centers/malls, private hospitals, private security firms, insurance, banking, hotel/tourism, media, legal, and other.
- ^{viii} Types of community and faith based organizations include: civic organizations, neighborhood/homeowners associations, organizations advocating for populations (including volunteers, diverse languages and cultures, low income, elderly, people with disabilities, animals), children/youth education related groups, faith based organizations/places of worship, and philanthropic organizations.
- ^{ix} Approximately 33 percent of households have one or more children under 18 years old living there. Over 80 million households have children three years and over enrolled in school. This is 27 percent of the population. 2010 American Community Survey 1-Year Estimates Selected Social Characteristics in the United States, available at: http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_10_1YR_DP02&prodType=table
- ^x The FEMA Individual and Community Preparedness Division 2011 National Household Survey findings indicate that households that reported their schoolchildren brought home preparedness materials are significantly more likely to be prepared on a range of preparedness measures than other households. Of particular note, seven in 10 (70 percent) of these households receiving preparedness information from their children's schools indicated they have a household plan they have discussed with family members compared to only four in 10 (40 percent) amongst other households. Similarly, more than twice as many of these households reported having participated in a home evacuation or shelter-in-place drill.
- ^{xi} Independent Sector (2012) *Independent Sector's Value of Volunteer Time*. Retrieved April 12, 2012 from http://www.independentsector.org/volunteer_time.
- ^{xii} FEMA (2010) *Developing and Maintaining Emergency Operations Plans Comprehensive Preparedness Guide (CPG) 101*. PP: C-1. Washington, D.C. Retrieved March 6, 2012 from http://www.fema.gov/pdf/about/divisions/npd/CPG_101_V2.pdf.
- ^{xiii} FEMA (2010) *Developing and Maintaining Emergency Operations Plans Comprehensive Preparedness Guide (CPG) 101*. PP: 1-6. Washington, D.C. Retrieved March 6, 2012 from http://www.fema.gov/pdf/about/divisions/npd/CPG_101_V2.pdf.

^{xiv} FEMA (2010) *Developing and Maintaining Emergency Operations Plans Comprehensive Preparedness Guide (CPG) 101*. PP: 3-3. Washington, D.C. Retrieved March 6, 2012 from http://www.fema.gov/pdf/about/divisions/npd/CPG_101_V2.pdf.

^{xv} FEMA (January 2008) *National Response Framework, FEMA Publication P-682*; Retrieved from the NRF Resource Center <http://www.fema.gov/emergency/nrf/>