

VIKING FLYER



934th Airlift Wing (AFRC)

Minneapolis-St. Paul IAP Air Reserve Station, Minn.

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Reality in readiness

Leadership 101: Lead people, manage things

By Col. Timothy E. Tarchick
934 AW commander

Greetings. Here is a question for you. Are we born with leadership ability or is it something we learn? This is a question that is argued over and over, time and time again. I



believe leadership is a gift we receive from God and it is something we nurture as we grow from the experiences we encounter. I would like to share with you a few things I have learned on leadership.

Leadership is the ability to start from anywhere and influence everybody that comes in your path. A leader is anyone who has

someone following him or her. Please don't confuse leadership with management. The two are not the same. Webster defines leadership as "the capacity to lead or the act of leading." It defines management as "the conducting or supervising of something." In other words, you **LEAD PEOPLE and MANAGE THINGS**. So many times we see it the other way around. We see commanders or supervisors leading THINGS and managing PEOPLE. Webster defines a leader as "a person who leads, directs, commands or guides a group or activity."

Let me remind you, if you are looking up or next to you for "Senior Management" or "they", then you are not looking in the right location. Go to a mirror and see who looks back at you. We **ALL** are leaders, in some form or another. We **ALL** have a responsibility to lead and make the 934 AW better.

Anyway, when we manage and don't lead, we risk losing respect of the people we are to lead. That translates into losing the effectiveness to lead. We may become too mission oriented versus people oriented. I am not suggesting at all that we become all people oriented and ignore the mission. Balance is the key.

If you are an effective leader, you **will lead, not drive**, your people. You will make fair, firm decisions on their behalf and in the best interest of the unit. Strive to make good, sound decisions that are in the best interest of good order, discipline and the successful accomplishment of the MISSION.

Leadership is MBWA. MBWA stands for management by walking around. I try daily to get out to my units to see what is "going on". It takes energy to do this. Believe me,

sometimes I don't have the energy but you just have to do it. This allows me to keep a feel for the pulse of the Wing. I still can do better. There is a leadership theory out there that says we should spend 1/2 of our day away from our desks, out in the trenches. That is tough to do because of all the other things that come across our desk and computer, the so called "urgent" tasks. One thing I have found is that very few things are "urgent".

Where did I learn that MBWA from? Watching it modeled to me by one of my former unit commanders back in the early 1980s and who eventually became the Chief of the Air Force Reserve. His name is Lt. Gen. Jimmy Sherrard. He was always out in the trenches. Stopping by the sections for a cup of coffee to shoot the breeze or asking how your family was. He cared.

Leadership is caring. It has been said that people don't care how much you know until they know how much you care. Are you doing that with your personnel? When was the last time you sat down next to that Senior Airman, Tech. Sergeant, Captain or First Lieutenant on the UTA and asked him or her "how's it going". I challenge you to do this, because it is something that is not done nearly enough. I promise you that by modeling it, it might just be contagious. The majority of things we remember are from what we see. People will notice IF you do it with sincerity and not just "going through the motions". You **will** improve communication.

Leadership means serving. That's right, serving others. None of us is above any other in life. So many people in a leadership/supervisory position get there and forget where they were before they got to that position. The feeling of authority and power can gradually creep on the scene. They like to use the words "me", "I" and "you" instead of "us" and "we". Don't let that happen to you. Be conscious of it.

Leadership means taking risks. Being a leader means taking risks in our decisions we make. If you make a decision that is wrong, be humble enough to admit it and move on. Learn from it. Don't fear making a bad or incorrect decision. As long as those decisions are not life threatening, unsafe, immoral, or criminal, do not fear them. I have made my share of them and I still get up in the morning and kiss my wife and children and come to work. Those bad or incorrect decisions, I assure you, will make you a better leader.

Leadership can be summed up with two words, competence and character. In a system of self government such as our own, issues of personal honor, integrity and moral character are not peripheral to good leadership; **they are the definition of good leadership**. Without personal honor, a leader has no credibility; without integrity, he/she is no

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Comments

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longer believable; without moral character he/she is incapable of courage. Such standards constitute the foundation of law and order among any people. If a person does not possess the character to govern him or her self,

by what power shall he/she govern others?

Finally, with leadership comes a price, the "penalty of leadership". I will close with a text from an advertisement in the Saturday Evening Post from Jan. 2, 1918 from the Cadillac Motor Car Division. May we all work harder at being better leaders.

The penalty of leadership

In every field of human endeavor, he that is first must perpetually live in the white light of publicity. Whether the leadership be vested in a man or a manufactured product emulation and envy are ever at work. In art. In literature. In music. In industry. The reward and the punishment are always the same. The reward is widespread recognition. The punishment fierce denial and detraction. When a man's work becomes a standard for the whole world it also becomes a target for the shafts of the envious few. If his work is merely mediocre he will be left severely alone. If he achieves a masterpiece it will set a million tongues a wagging. Jealousy does not protrude its forked tongue at the artist who produces a common place painting. Whatsoever you write or paint or sing or build, no one will strive to surpass or to slander you unless your work be stamped with the seal of genius. Long, long after a great work or a good work has been done those who are disappointed or envious continue to cry out that it cannot be done. The little world continued to protest that Fulton could never build a steamboat while the big world flocked to the river banks to see his boat steam by. The leader is assailed because he is a leader and the effort to equal him is merely added proof of that leadership. Failing to equal or to excel the follower seeks to depreciate and to destroy but only confirms once more the superiority of that which he strives to supplant. There is nothing new in this. It is as old as the world and as old as the human passions envy, fear, greed, ambition and the desire to surpass. And it all avails nothing. If the leader truly leads he remains, the leader. Master poet, master painter, master workman, each in his turn is assailed. And each holds his laurels through the ages. That which is good or great makes itself known no matter how loud the clamor or denial. That which deserves to live, lives.

Wing Commander's Hotline

The hotline provides wing members with a direct link to the wing commander to relay kudos, concerns or suggestions on wing matters.

To reach the hotline, call (612) 713-4685. Remember to leave your name and telephone number.

Before relaying problems, be sure to use your chain of command or call the responsible agency first so it can have the chance to help you.

Fraud, Waste and Abuse Hotline

Report suspected occurrences of Fraud, Waste and Abuse to the FWA hotline at (612) 713-1180.



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CHAPLAIN'S CORNER

The Da Vinci Code trap

By Chaplain (Maj) Charles Perry
934 AW chaplain

I write this article out of a heavy concern for all of you who are searching for the truth. My desire is to help point you in the right direction and keep you from taking the bait and believing a lie that has hit America like a Sunami.

We live in a world that is very mixed up and confusing and so many are struggling to find the truth. My concern is that many have been caught up in a deception that is so obviously a fraud to the well informed. By the time this article is printed many more millions in America will have taken the bait and believed an insidious lie. My hope for you is that you will see the lie and not take the bait.

Case in point: the best selling novel and newly released movie, The Da Vinci Code. The book claims you can't trust the four Gospels in the Bible. It makes the sensational allegation that Jesus was married to Mary Magdalene, had a child and that she was supposed to have run the church, that Christianity has systematically suppressed women through the centuries. And it says Jesus never claimed He was the Son of God and, in fact, wasn't considered divine until he was "upgraded" to a deity in the 4th century.

You might say, "Come on – it's just fiction!" But the truth is, The Da Vinci Code is more than just another novel. For one thing, it's one of the biggest-selling novels in history, with 45 million copies in print. And, frankly, it's a skillfully-written page-turner that keeps readers glued to its pages. But more importantly, Dan Brown mixes fact and fiction in such a clever way that people don't know where reality leaves off and fantasy begins.

One out of three Canadians who've read the book now says they believe its premise, that there are descendants of Jesus walking among us today. According to pollster George Barna, a majority of Americans – 53 percent – said the book

has been helpful in their "personal spiritual growth and understanding." Dan Brown specifically claims that much of his book is true. He begins the novel with a page that says FACT, and includes this statement: "All descriptions of artwork, architecture, documents, and secret rituals in this novel are accurate." One man told his pastor he will never set foot in a church again, because now he knows the truth.

Friends, if the historical claims in this book are true, then Christianity is a fraud that's built on lies and deceit. But if the historical claims are false, then this book is packed with deception, and intentional, destructive lies and has poisoned the faith of far too many well-meaning readers.

You see, history is especially important to Christianity because, unlike other religions, our faith isn't merely a collection of amorphous beliefs, but it's grounded in historical reality. It asserts that Jesus Christ lived at a specific point in history, claimed He was the unique Son of God, was crucified, and then rose from the dead in one of the best-attested events of ancient history. But Dan Brown claims that we can't trust what we've been taught about history.

People, the Bible has been under attack many times in the past but it's truths have and will always withstand rages of deception, because it is built on irrefutable historical fact. You can put your trust in it and it's message, that Jesus, the Son of God came to die on the cross for your sins and to give you a new, abundant life. I plead with you. Put your trust in Him and refuse to believe the lie. Listen to what Paul says, "They perish because they refuse to love the truth and so be saved." For this reason God sends them a powerful delusion so that they believe the lie and so that all will be condemned who have not believed the truth but have delighted in wickedness".

Do you know what is so amazing about God? He is so full of love and mercy; even if Dan Brown believed the truth and cried out to God for forgiveness, God would forgive him. Don't take the bait. Believe the truth. Ask God to forgive you and make you His child.

934th members named Air Force Services best

By Cristina Oxta
934th Services Squadron

Two 934th Services Squadron members received Air Force Services awards recently.

2nd Lt. Dennis Davis, services readiness officer, was named Air Force Services Air Force Reserve Command Company Grade Officer of the Year. while Michael Svenddal, facility management assistant at the North Country Lodge, was named Air Force Services Civilian Specialist of the Year.

Lieutenant Davis said he is honored to win the award and thanked those who have helped him reach this achievement.

"It has been a very humbling experience to have been chosen for this award. There is no way that I could even be considered for such an award without the support and mentorship of those around me," Lieutenant Davis said.

The lieutenant said he could not do his job without the

hard work of his unit deployment manager, Master Sgt. Ruth Duffy; the mentorship of 934th SVS commander, Maj. Neal Landeen; superintendent Chief Master Sgt. Lee Traxler-Siehndel, and Air Reserve Technician, Senior Master Sgt. Mike McGuire; and those in other readiness roles within the squadron, including Tech. Sgt. Steven Gray, Tech. Sgt. Dustin Lee and Staff Sgt. Michelle Pagel.

"I am surrounded by some of the best people that I have ever had the opportunity to work with both in the military and in civilian life," said Lieutenant Davis, a former member of the Navy. "I have a great team of people and would not trade them for anything. It truly is a team effort and they deserve as much credit for this award as I do."

Lieutenant Davis manages all squadron training and real

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934 CE tops in environmental excellence

The 934th Civil Engineer Squadron environmental office recently earned the highest level Air Force Reserve award for environmental quality.

A base contingent recently returned from accepting the Gen. Thomas D. White Environmental Quality Award (Reserve Component) at a Pentagon ceremony held May 3. The award recognizes excellence in managing the best or most improved installation environmental program among all air reserve components in Air Force Reserve Command and Air National Guard combined.

The award covers all aspects of environmental management and implementation such as Clean Water, Clean Air, Hazardous Waste, Pollution Prevention, and Recycling, improving the environment, having good community and

agency relationships, and having good training and awareness programs. This award not only recognizes excellence in the environmental staff but also reflects the outstanding efforts of each full time civilian employee, ART and traditional reservist in the 934th Airlift Wing. The award covers the previous and current fiscal years FY04 & FY05 and was submitted in the first quarter of FY06.

Past and current members of the winning environmental office that were involved in programs management during the FY04-05 time frame for this years award are Jeff Wiles, Casey Buechler, Doug Yocum, Ken Ische, Diane Welsh, Rob Bailey, David Brixius and John Marchetti.

The trophy is currently displayed at Base Civil Engineer lobby bldg 744.



AROUND THE PATTERN

Wing members retire with 98 years combined service

Plaques presented by Col. Timothy E. Tarchick, 934 AW commander

Photos by Staff Sgt. John Herrick



Lt. Col. Anne Jones, 934 AES, 23 years service



Maj. Randy Rydberg, 934 AES, 22 years service



CMSgt. Jeff Gustafon, 934 CES, 30 years service



MSgt. Cris Vendenberg, 934 AES, 23 years service

When an aircraft goes down...

By **MSgt. Paul Zadach**
934 AW Public Affairs

Anytime an aircraft goes down, it affects countless people and organizations. Families, hospitals, police, firefighters, news media and anyone who happens to be nearby. When a military aircraft is involved, things become even more complex. Who does what, how people communicate and how lives are saved all depend on a coordinated and well executed plan.

The 934th Airlift Wing and the City of Cottage Grove, MN, keenly aware of the need for such a plan,

conducted a joint Major Accident Response Exercise during the May UTA to make sure they were ready if the real thing should occur.

A realistic and meaningful exercise requires lots of planning. "Back in October 2005 I met with the Fire Chief and their Emergency Management Public Safety Staff in the City of Cottage Grove to see if they would be interested in a Joint Major Exercise between the 934th and the City of Cottage Grove. There was no hesitation on their part," said Roger Hanson, 934 Mission Support Group Superintendent, who played a lead role in the planning and execution of the exercise. "Bi-weekly meetings started to happen in late March putting the joint plan together. We both agreed on objectives that needed to be accomplished and it was a great success. We wanted to see how we could interact using unified command and control with local authorities and military personnel and resources. The purpose of the exercise was to respond to and recover from an off-base major accident, test and evaluate with local city Public Safety "All Hazard Plans" and Air Force Emergency Management Plans."

The exercise started early Saturday with a local citizen calling 911 to report a possible plane crash in the vicinity of Woodridge Park in Cottage Grove. As the scenario unfolded, it became evident that the aircraft was a 934th C-130 which had crashed in the park with multiple military and civilian casualties.

In response to the crash, fire suppression and HAZMAT teams from Cottage Grove and the 934th responded and personnel and casualties were triaged and transported by joint civilian and military teams. Search and Recovery teams scoured the area for victims, hazardous

materials, and classified materials while 934th Security Forces and Cottage Grove Police established entry control points which denied entry to unauthorized persons. Simulated news media were also on the scene to report what had happened and talk to 934th and city officials.

Col. Nancy Brooks, 934th Mission Support Group commander, served as the On Scene Commander during the exercise having the responsibility of coordinating all the activities taking place at the accident scene. "This is the first time the 934th Airlift Wing has worked with a city agency on a disaster drill. This was an integrated joint effort that was flawlessly executed and communication between the Cottage Grove Fire Department and the 934th ensured both leadership teams that if we ever need to rely on each other, we will be able to work as a team," said Colonel Brooks.

Communications between agencies are critical for the success of any emergency response action. Capt. Craig Woolerry from the Cottage Grove Police Dept. and Capt. David Spies from CG Fire Dept. both praised the way all agencies involved were able to communicate and execute in a way that minimized confusion and response times.

"We had about 140 people involved with the exercise between the City of Cottage Grove and 934th Airlift Wing. Many thanks go out to personnel that were involved with the exercise from the base and I especially want to thank the City of Cottage Grove for hosting this exercise, they did an outstanding job helping put this together with us," said Hanson.

It is always the hope of all concerned that these emergency skills will not have to be tested in the real world, but emergency exercises such as this have to be practiced to be ready for the unexpected. "MARE exercises are of such great importance because they allow you to make mistakes and learn from them so God forbid, if the real thing happens, you are able to minimize mistakes in the heat of battle," said Col. Timothy E. Tarchick, 934th Airlift Wing commander. "An exercise like this is like a preseason, so when the kickoff comes, you will be ready to win the game."



Photo by Staff Sgt. John Herrick

"Victim" Cottage Grove Fire Explorer Tegan Vorpapel is transported to a nearby medical facility.



Photo by Staff Sgt. John Herrick

Col. Nancy Brooks, on scene commander, talks with Cottage Grove Police Capt. Craig Woolery.

AF Reserve tour leaves lasting impression

By **Andrea Zenner**

934 AW Civic Leader Tour member

On April 11 and 12, I was invited to participate in a Civic Leader Tour of military operations at the invitation of Colonel Tim Tarchick, commander of the 934th Airlift Wing in Minneapolis. This is an annual event, the goal of which is to increase awareness and understanding of the Air Force Reserve's role in national security by inviting groups of community leaders to witness the Air Force and the Reserve mission in action.

Between Army and Air Force, active and reserve, my husband has been in the military for almost 20 years. Until his activation in 2003, I did not take an active role in understanding his reserve activities. The base was a place he went one weekend a month and two weeks during the summer and it was a part of his life of which I was aware, but of which I was not a participant. I knew people in each of the reserve units in which he has served and we socialized with many of them. But all I knew about what he did on base was the running inside joke we had with a few other friends namely that, "Dave walks around with a cup of coffee."

After his activation I became more involved in the activities on base. I took the opportunity to join the Key Family Member Program, the Wing's family support organization. As a result of that work I was asked to join the Military Affairs Council and through that group I was given the opportunity to participate in the Civic Leader Tour.

This activity-packed, two-day tour took a group of 38 individuals from all over the Twin Cities area to Peterson Air Force Base, Cheyenne Mountain and the Air Force Academy in Colorado Springs, Colorado.

Many of the civic leaders on the trip had never flown in a military aircraft before, myself included. I had watched my husband fly off in one many times but this was my first C-130 trip! The team at the 934 Airlift Wing was nice enough to put regular seats in the plane for our comfort. We didn't have to fly as the troops do, on benches with mesh seat backs!

The "bathroom" is basically a port-o-potty with a shower curtain wrapped around it. Luckily for me our trip was only a couple of hours.

The plane is loud, very loud. Conversation required literally yelling at one another so after the first hour or so there was really no conversation.

The temperature is very difficult to regulate so you are comfortable starting off, then cold, then warm, then cold.

Our short trip provided me with a much greater appreciation for those who have to travel for longer distances in this particular type of plane.

When we arrived in Colorado Springs we were greeted at the plane by Col. Jim Muscatell, our former commander at the 934 Airlift Wing, now commander of the 302d Airlift Wing at Peterson Air Force Base, and his wife Nancy.

Colonel Muscatell, Lt.Col. Clancy Preston, 302 AW Public Affairs Chief, and Lt.Col. Mark Hustedt, 6th Space

Operations Squadron commander, briefed us on the mission of the 302d.

The passion among the reservists was evidenced by their enthusiasm for their missions. Reservists are often called "Weekend Warriors" but the world today has made reserve service a far greater commitment than just the one weekend per month and two weeks per year. There are many missions for which reserve units are tasked but for which they neither ask for nor receive any sort of recognition. Such missions include sending supplies or people to assist after tragedies like Hurricane Katrina or fighting wildfires wherever they happen.

After the briefings and a quick lunch, we headed up to Cheyenne Mountain, the home of NORAD's Command Center.

Two main blast doors can be closed to seal the mountain. They are 25 tons, 3 1/2-foot-thick baffled steel. Wayne, a Navy tour guide, had to point out to us that if the hydraulics that close the door fails it would take five Airmen but just a couple Navy men to pump the door closed manually. The security folks in the mountain do not appreciate the doors being touched by tourists one of the members in our group found out!

One of the many missions supported at the mountain is providing a day-to-day picture of precisely what is in space and where it is located. The "what is in space" includes things like nuts, bolts and wrenches that have been lost from things such as the space shuttle or space station. CMOC will move the shuttle or space station should a collision with one of these objects appear imminent. The CMOC currently tracks 8600 man-made items floating in space! I was amazed to learn we track nuts and bolts in space.

Day two of our trip took us to the Air Force Academy. Going in to the tour of the academy my mindset was "I went to college, I've toured colleges, how different could this be?" I was thoroughly impressed by the poise and intelligence exhibited by the cadets we met during the tour.

We were also treated to lunch with the cadets. At our table was a senior cadet from Rosemount, MN who was on his way to flight school.

If I had doubts about the future of this country based on the young people we see on the news every evening, many of those doubts were relieved after meeting the young airmen at the academy.

I had heard on the evening news not too long ago that an actor on one of the popular law-enforcement television programs made a statement that the reason people join the military is because they cannot get a regular job. I can tell you that the men and women that I saw on the tour were some of the finest, most intelligent individuals that I have ever met. I was impressed by the quality of personnel representing the Air Force at all levels and by the passion they displayed for their work. And for many of these people this was not their full-time job!

My perspective of the Air Force was significantly broadened. This was a trip that will not be forgotten.



RED FLAG ALASKA



A 934th Airlift Wing C-130H flies over the Alaskan mountains during RED FLAG Alaska.

By Col. Allan L. Swartzmiller

934 OG commander

Photos by 2nd Lt. Christine Dale

934 OG executive officer

As Viking flight pushes across the Yukon River, an E-3A Sentry passes code words over an anti-jam radio that assures the crew they have a “clear picture.” Minutes earlier, a Navy EA-6B Prowler, launched its High-Speed Anti-Radiation Missile which slammed into the Soviet designed SA-2. For now their path is clear, but before they can re-supply the Army Special Forces team with food and ammunition, they will have to evade the look-down, shoot-down radar system of the SU-27 Flanker.

In April, after nine months of coordination and planning, a 94 member team from the 934th Airlift Wing arrived at Elmendorf AFB to participate in Exercise RED FLAG – Alaska.

Eielson and Elmendorf AFB are the home of RED FLAG-Alaska (RF-A), a realistic, 10-day combat training exercise that focuses on joint war fighting. Each RF-A exercise is a multi-service, combat exercise that blends the unique missions of participating units. RF-A utilizes the huge Pacific Alaskan Range Complex (PARC), which has over 60,000 square miles of special use airspace to conduct tailored combat training scenarios.

In June of 2005, when Lt. Col. Donald Petros became the chief of tactics for the 934th Operations Support Flight, he quickly learned that one of his many duties was to, “serve as the focal Point for flag type exercises.” He met with the assistant chief of tactics, Lt. Col. Grelon Williams, and the two decided to research Exercise COPE THUNDER. Colonel Williams stated, “We could learn a lot flying in the mountainous terrain, and Alaska sounds cool.” Colonel Petros agreed and inquired about participating. When the exercise coordinator at PACAF suggested contacting the Army about supplying airdrop loads, Petros went a step further and immediately began integrating the U.S. Armies Alaska (USARAK) into the Exercise. “I figured we could get double the bang for our buck by flying in the Exercise and dropping Army paratroopers and equipment every day.” Having developed a great working relationship with USARAK over the years, SFC McAllister was more than happy to accommodate. The 4/25 Infantry Division had recently increased its number of jumpers and was more than ready for a Brigade Level Field Training Exercise (BDE FTX). The BDE FTX sent 3500 personnel and their equipment to the training area adjoining the Military Operating Area used for Cope Thunder. C-130 aircraft of the 96th Airlift Squadron airdropped 300 personnel, a 105 mm Howitzer, ammunition and 30,000 pounds of Meals Ready to Eat during the first week.

“On top of all of the challenges of terrain, weather and ‘enemy’ fighters pursuing our aircraft, the Army airdrops really made the trip worthwhile,” stated Maj. Pete Hall, the deployed Director of Operations.

In the fall of 2005 as the deployment planning intensified we were once again approached and offered to staff the Air Expeditionary Group (AEG). In an Air Expeditionary Force the AEG would fall under the Air Expeditionary Wing (AEW) which in this exercise was located at Eielson AFB. It’s important to note aircrews aren’t the only ones who benefit from the RED FLAG-Alaska experience. Running the AEG also provided an operations training environment for participants such as intelligence, life support, logistics supply, personnel, maintenance, and command and control elements. By providing generic, unclassified scenarios using common worldwide threats and simulated combat conditions, RED FLAG-Alaska gives

everyone an opportunity to make the tough calls combat often requires. Staffing the AEG involved many more 934 AW members and in turn help mitigate our risk management. After soliciting for volunteers we were quickly assured that the 934th Airlift Wing could provide excellent support.

“The deployment couldn’t have been better,” Said Senior Master Sgt. Tom Anderson, the deployed First Sergeant. After a quick layover at McChord AFB, Wash. our advance team arrived in time to spin up our operations and prepare for the main package. The mandatory safety briefings and local familiarization flights took another two days after everyone arrived and then our team was ready.



From Left, Senior Master Sgts. Rob Ar and Curt Henke, and Senior Airman Lance secure equipment aboard a C-130H.



Tech. Sgt. John Sadlovsky (left) and Tech Sgt. Dave Fisher inspect a C-130 before flight.

The air war started like many others here at RED FLAG - Alaska, but the insertion of live combat paratroopers into the mix added a new element to this exercise. The 934 AW safely inserted over 500 troops, re-supplied them 10 times with ammunition and food and then re-deployed them back to Ft. Richardson. Maj. Jeff Harrold, the deployed detachment commander, was extremely pleased with the unit's performance, "The White Force staff stated that this was the highest amount of airlift involvement they had seen to date and the level of integration with the exercise was superb. We also allowed the "joint" part of this exercise to happen with the support we provided the Army. Maintenance gave us great airplanes and the crews performed at a high level for both weeks. I think it opened some eyes as to the capability of the C-130 to employ in this high threat environment and be successful. Every mission was completed; all airdrops and air-land objectives were met. Every 934th member pulled together to make this happen, it was a rare opportunity for us and we took full advantage of it.

This was certainly a rare opportunity. In addition to attending to our own aircraft and personnel the AEG staff was responsible for all RF-A participants at Elmendorf AFB. This included 470 personnel, our 3 C-130's, 2 E-3A Sentry's, 3 EA-6B Navy Prowlers, 12 F-15 Eagles, and 4 F-15 Strike Eagles. With these aircraft and the ones located at Eielson AFB, it was normal operations to have over 50 aircraft in the air and fighting the war at one time.

Maj. Dave Zenner, the deployed maintenance officer, described the duties of maintenance and logistics this way. "No silk scarves on the flight-line! After each sortie, the aircraft need some TLC to be made ready for the next launch. In the few hours between flights at RED FLAG, an unglamorous, but

tightly choreographed sequence of events happens: Crew-chiefs inspect the aircraft to find discrepancies that appeared since the last inspection. Specialists are then called to repair those defects with parts provided by the supply section. The POL section refuels the planes, and finally the planes are re-configured for the next mission.

While in the background the Aerospace Ground Equipment (AGE) troops maintain, deliver, and recover the maintenance-stands, power-carts, and other vital equipment needed to maintain and repair aircraft. The daunting task of coordinating all of these efforts falls upon the Maintenance Operations Control Center (MOCC). All this is challenging enough at home-station. Here at Red-Flag and other deployed locations, the element of unfamiliar territory, host-base relations, and simple navigation from lodging to the flight-line, and even to find the chow-hall make the task that much more complicated and yet, the 934th Maintenance Rocks-On!"

Creating a Joint training environment has been a goal of the exercise staff since The Chief of Staff renamed the exercise from COPE THUNDER to RED FLAG-Alaska earlier this year. The work of Colonels Williams and Petros has paved the way for including the Army in future Large Force Employments.

In the end, Red Flag-Alaska was an outstanding experience for our personnel. The by-product of deploying, fighting and returning as a team were some noteworthy lessons learned that will be long remembered and contribute directly to our unit's war-time mission. Of the nearly 1,000 missions and 1,800 flight hours at RF-A, the 934 AW flew 40 challenging missions in a medium to high threat environment with a 100% launch reliability and nearly perfect mission execution, truly an outstanding performance from our Flying Vikings.

**kulary,
Scott**



Courtesy photo

Outstanding civilians

This year was the 29th Annual Federal Civil Servant of the Year Awards Program and luncheon sponsored by The Federal Executive Board of Minnesota. The event was held May 5 at the Sheraton Hotel in Bloomington, MN. As one of the major highlights of Federal Executive Board activity, this program offers an excellent opportunity for public recognition of Federal employees throughout the state of Minnesota who have demonstrated outstanding performance on the job and/or within the community on a sustained basis. Five outstanding Federal employees are selected by a special U.S. Congressional Office panel from among all the general agency award nominations. One employee will be honored in each of the five categories which are Administrative, Leadership, Professional, Skilled/Trades, and Community. The 934th Airlift Wing had four selectees that were forwarded to the Federal Executive Board for statewide competition. The selectees were Michael Ginapp (2nd from left), Betsy Johnston (3rd from left) Nancy Ripley (3rd from right) and Eric Johnson (not in photo). Others attending from left to right are 2nd Lt. Andrew Williams, Maj. Rick Erredge, Col. Timothy Tarchick, Col. Nancy Brooks, Col. Stephen DeWerff, Roger Hanson and Jack Ripley.

Services continued from page 4

world deployments, prepares the annual readiness budget and forecasts readiness needs for the next five years. He also oversees the issuing of biological and chemical gear and maintenance of mobility bags and folders. In 2005, he deployed to Port Mortuary at Dover Air Force Base, Del., where he served as the port mortuary operations officer for 81 days and ensured 261 fallen military members were returned to their loved ones with dignity, honor and respect. His efforts and that of his staff were recognized by U.S. Vice President Dick Cheney and several senators during the group's visit to Washington, D.C. Lieutenant Davis also deployed to Kyrgyzstan in 2005.

Mr. Svenddal said he is proud to win an Air Force Services award and, like Lieutenant Davis, is grateful to those who have helped him. "I feel this reward was given to me with the support of my co-workers and managers. I am happy that I was able to live up to the standards to receive this award," he said. "I think that I stand apart from others because I work at the best facility

on any base worldwide. I have stayed at a good amount of Air Force Inns and have not found the teamwork we have here."

Mr. Svenddal is responsible for lodging's work order program, internal and external custodial programs, and the linen management program through which he oversees more than 27,000 pieces of linen. In 2005, he took charge of the fourth phase of lodging's remodeling project which added 56 guest rooms to the facility. He coordinated with contractors and assisted with furniture installation and the design of a linen room. In addition, he helped promote the facility's recycling program which turned in more than 8,000 pounds of recycled cardboard to the base recycling center during furniture deliveries made at lodging.

Mr. Svenddal, who used to be in the logistics field, has worked at lodging for more than four years and said it has been an interesting career for him.

"Services have proven to be more than I thought that it would be. This is a fun and rewarding job," Mr. Svenddal said.



934th Airlift Wing reservists with civilian employers can thank their bosses for their support during the past year through a special event.

Employers' Day 2006 will be held Aug 5. Activities start at 8 a.m. and end around 2 p.m. They include briefings with the 934th Airlift Wing commander and Employer Support of the Guard and Reserve officials, along with a mock mobility line and a C-130 orientation flight. Breakfast and lunch will be provided.

Nominating their employers for Employers' Day is one way reservists can say thanks to those who help support their military career. It is also an opportunity to introduce their employer to the Air Force Reserve. A certificate of appreciation will be presented to employers who participate in this event.

Space is limited. Reservists who want to nominate their employer should complete a nomination form. **Completed forms must be received by the Public Affairs office by July 1. Please print clearly using black ink.**

Forms can also be mailed to the 934 AW/PA, 760 Military Highway, Minneapolis, MN 55450-2100 or faxed to (612) 713-1229. Nominees will receive an official invitation and additional information.

Please provide the correct spelling for all names and official titles. Each reservist may submit **ONLY ONE** employer or supervisor. No exceptions. Federal civil service employees of military organizations are not eligible for nomination. Reservists may not nominate family members, even if they are legitimate employers, or anyone who has flown with the wing for any reason.

RESERVIST'S RANK/NAME: _____

HOME PHONE: _____ **WORK/CELL PHONE:** _____ **UTA PHONE:** _____

EMPLOYER'S NAME: _____ **TITLE:** _____

COMPANY NAME: _____ **PHONE NUMBER:** _____

EMPLOYER'S MAILING ADDRESS: _____

EMPLOYER'S SSAN: _____

EMERGENCY CONTACT NAME AND PHONE NUMBER: _____

I acknowledge that I am responsible for notifying my military supervisor if my employer will attend and I will be on duty status Aug. 5. In addition, I certify that my employer has not participated in any other Employers' Day.

RESERVIST'S SIGNATURE: _____ **DATE:** _____

CHECK ALL THAT APPLY. My employer:

- Is highly supportive of my service, even when I am called on short notice.
- Outwardly recognizes me as a special asset because I am in the Air Force Reserve.
- Continues my salary when I am on active duty.
- Continues my company benefits when I am on active duty.
- Hires someone to fill in for me when I am on annual training duty without penalizing me.
- Keeps in touch with my family when I am on active duty for more than 30 days.
- Should be considered for a higher-level award.

PRIVACY ACT STATEMENT: INFORMATION REQUESTED IS AFFECTED BY THE PRIVACY ACT OF 1974. AUTHORITY FOR REQUESTING THIS INFORMATION FROM YOU IS TITLE 10, U.S. CODE, SECTION 8012 (SECRETARY OF THE AIR FORCE, POWERS AND DUTIES DELEGATED) AND EXECUTIVE ORDER 9397 (NUMBERING SYSTEM FOR FEDERAL ACCOUNTS RELATING TO INDIVIDUAL PERSONS). THE INFORMATION IS REQUIRED TO MANIFEST PASSENGERS FOR THE C-130 FLIGHT. SOCIAL SECURITY NUMBER IS USED TO MAKE POSITIVE IDENTIFICATION OF THE INDIVIDUAL APPLICANT. DISCLOSURE IS VOLUNTARY. HOWEVER, PARTICIPANTS WILL BE DENIED BOARDING FOR THE FLIGHT WITHOUT THE REQUESTED INFORMATION.



VIKING VIBES



Dinner and dance

The Officers' Club hosts the Spring Fling Dinner and Dance June 3. Dinner will be served from 5:30 to 8:30 p.m. The menu includes salad, 6 oz. N.Y. steak, shrimp scampi, potatoes, vegetable, a special dessert and a complimentary glass of wine. There will be musical entertainment from 6 to 10 p.m. The cost is \$24.95 per person for members and \$27.95 per person for non-members. Reservations are required. Call (612) 767-1960.

Texas Hold 'Em The Services Club hosts a **Texas Hold 'Em Tournament** June 2 at 6 p.m. Sign up will be from 5:30 to 6 p.m. Club members can play in the tournament for free. Non-members pay \$5. Prizes will be awarded to winners.

Members' night

Membership Night will be held June 20 from 5:30 to 7:30 p.m. at the Officers' Club. There will be a free buffet for members. Non-members pay \$10. There will also be door prizes. Reservations are required. Call (612) 767-1960.

Scholarship

For the 10th year, Air Force Club membership is helping members and their families combat the costs of higher education. Six individuals will be selected to receive up to \$6,000 in

scholarship money given away in the Air Force Club Membership Scholarship Program.

To enter, write and submit an essay of 500 words or less on this year's topic, "Proud to be an American." Only one essay per person. Applicants must also provide a single-page summary of their previous accomplishments and their long-term career and life goals. The summary may include civic, athletic and academic awards and accomplishments.

Essays and summaries must be submitted to the 934th Services Squadron Chief of Services by July 14. Winners will be announced Oct. 11.

Only current Air Force Club members and their families (spouse, son, daughter, stepson or stepdaughter) who have been accepted by or are enrolled in an accredited college or university for entry during the fall 2006 term as a part-time or full-time student are eligible to enter. Grandchildren who

are dependents of the club member are also eligible. Applicants must provide a copy of their college or university acceptance letter.

Pick up an entry form at any Services facility or at the Services office in Bldg. 852, Room 213. For more information, call Margo Leslie at (612) 713-1119.

Catering

Both the Officers' Club and Services Club offer catering services for special events, such as birthdays, graduation parties, weddings, anniversaries, baby showers, promotions, retirements, awards banquets and conferences. Various room sizes are available to accommodate up to 200 guests. Call the clubs' catering professionals at the Officers' Club at (612) 767-1960 ext. 202 or the Services Club at (612) 713-1674.

Membership

Club membership offers exclusive

UTA Schedule

Fiscal Year 2006

June 3-4

July 15-16

Aug. 5-6

Sep. 9-10

SERGEANTS UPP & ADAM



Senior Master Sgt. Doug Johnson

benefits for members, including free birthday meals, discounts on meals more than \$4, membership nights, contests, rewards program and a 10-percent discount on all personal catered events. Club members also receive a 10-percent discount on rentals at Outdoor Recreation. The club card is accepted worldwide at all Air Force Clubs. Pick up membership application at either the Officers' Club or Services Club. Call (612) 713-1680 for more information.

New menu

Check out the new Officers' Club menu. Prime rib is now served on Fridays and Saturdays. Filet mignon is also on the menu. Or try the new items on the Officers' Club Lounge menu. Enjoy beer-battered walleye fingers, soft tacos with shredded beef and homemade salsa, a chicken nacho platter and melt-in-your-mouth barbecue ribs.

Lounge and pizzeria

The "Chill Out" Lounge and Pizzeria's new hours are Tuesday to Friday 11 a.m. to 1 p.m. for lunch and Wednesday through Friday 4 to 9 p.m. for dinner. The pizzeria is open until 10 p.m. during Friday and Saturday UTAs. For more information or to place an order, call (612) 713-1672.

Mugs

Mug Nights starts 4 p.m. Tuesdays at the Officers' Club and 4 p.m. Thursdays at the Services Club. Order a custom-made mug from the bartender. Choose from a variety of designs. Until it arrives, bring in a mug of your choice. Enjoy tap beer for \$1.75 (up to 20 oz.) and brat, sauerkraut and potato salad for \$3.50. Lounge menu also available.

Lounge

The Services Club lounge is open 11 a.m. Wednesdays. The Officers' Club lounge is open 11 a.m. Fridays.

Bingo

Play bingo at the Services Club every Friday starting at 5:15 p.m. Social hour is from 4 to 6 p.m. and players can enjoy free appetizers. For details, call (612) 713-3670.

Lodging

Check out the new DVD rental vending machine at the North Country Lodge. It is available 24/7. See the latest movies for only \$1.49 per movie per night! Stop by during a lunch break or on the way home and take advantage of this easy and convenient way to rent movies. No need to be a Lodging guest to use the machine.

Relocation

Due to construction, the fitness center has relocated temporarily to Bldg. 507, at the 88th RSC Army Reserve Center. Its hours of operation are Monday to Friday 6 a.m. to 6 p.m. For more details, call (612) 713-1496 or (612) 919-5134.

Rentals

The Outdoor Recreation Center, located in Bldg. 778, offers a wide variety of sports equipment, lawn games, camping gear, party supplies, and more for rent. Plaques for retirements and award ceremonies can also be purchased at the center. The center is open Monday to Friday 10 a.m. to 3 p.m. or by appointment. Call (612) 713-1496 or (612) 919-5134.

Bike ride

Riding Vikings bicycle ride June 17. Call the fitness center at (612) 713-1496 or (612) 919-5134 for more details

OSC events

June 1, 2006, OSC Board Meeting at 10:30am

Enjoy your Summer!! Please save the date for the next OSC Luncheon scheduled for September 21, 2006 at 11:30am. Tuesday Bridge: 2nd and 3rd Tuesday each month at 10am. Please call Germaine Reuter Dahl at 952-881-0107 for more details.

Evening Bridge: 1st and 3rd Wednesday each month at 7pm. Please call Roberta Gronemann at 763-494-3517 or Diane Lerohl at 952-935-4467

New members and guests are always welcome. Please contact Lee Claar for membership information at 952-831-5252.

New enlistment bonuses

New enlisted Bonus list has been approved and the rules for the bonus have recently changed. We have 12 AFSCs affected. The bonus has increased to \$15,000 for both prior service and non prior service enlistees and they will receive \$7500 after the first year (assuming they attend all drills).

There are five different categories and all pay the same: enlistment, reenlistment, affiliation, non-prior service, retraining. Under the old rules you had to enlist in a bonus AFSC and be under 14 years of service. Under the new rules you have to enlist in a bonus AFSC and be under 20 years of service. Contact recruiting at (612) 713-1454 for more information.

Heads Down!!!
Bunker Competition
Award for the Best Bunker
at the Combat Dining Out
Ops Group, Mx Group, Airlift Wing/ASTS
Bunker Build-up Teams needed ASAP
Start Planning Now



Unit update

AES

Congratulations to Staff Sgt. Alicia Ruby and her husband Jay on the birth of their son, Charles Franklin Ruby, born April 19.

Congratulations to Tech. Sgt. William Lohse on receiving the 22d Air Force Medical Service Award. TSgt Lohse will now compete at an AFRC level.

Senior Airman Rachael Husser completed Phase III training and has been awarded the 4NO AFSC.

Twenty three 934 AES members are participating in the Aeromedical Evacuation Contingency Operations Training (AECOT), at Sheppard Air Force Base, Texas.

The following members retired from the 934 AES, May 2006:

Lt. Col. Anne Jones, awards received were: Meritorious Service Award, Certificate of Commendation from Governor Tim Pawlenty, and Certificate of Appreciation for Service in the Armed Forces of the United States, signed by President, George W. Bush.

Maj. Randall Rydberg, Certificate of Commendation from Governor Tim Pawlenty, and Certificate of Appreciation for Service in the Armed Forces of the United States, signed, by President George W. Bush.

Master Sgt. Chris Vandenberg, Meritorious Service Award, Certificate of Commendation from Governor Tim Pawlenty, and Certificate of Appreciation for Service in the Armed Forces of the United States, signed by President George W. Bush.

ASTS

Congratulations to Senior Master Sgt. Timothy O. Atchley. Tim was selected for the vacated Chief of Health Services Management (ART) position effective April 2.

Promotions:

Maj. Gail Gregor
Maj. Jane Shallenberger
Maj. Kristin Becker
Maj. Ronald Ross
SMSgt. Timothy Atchley

MSgt. Deborah Edwall
TSgt. Johnette Frazier
TSgt. Wayne Wacek
SSgt. Chayo Smith
SrA Kristina Martagon

Awards:
Achievement Medal:

Maj. Richard Goodwin
SMSgt. Timothy Atchley
MSgt. Robert Larson

During the UTA the ASTS handled 120 physicals and performed numerous training activities.

SFS

Security Forces welcomes two new personnel. They are **Tech. Sgt. Lyle Johnson and Senior Airman Larry Brown.**

Congratulations to **Aaron Groskreutz and John Villagas** on their promotion to **Tech. Sgt. Josh Bisch** and **Elizabeth Coronado** on their promotion to **Staff Sgt.**

Staff Sgt. Doug Ranke completed **Phoenix Raven School** on April 7.

Senior Airman Mickey Semantel recently graduated from the **US Air Force Security Forces Academy**

Congratulations to **Master Sergeant Mark Stodola** on his recent marriage.

Tech. Sgt. Michael Bier is headed to Brazil to compete in a triathlon.

Staff Sgt. Daniel Zimlich and wife welcomed twin girls, Stephanie and Natalie, into the world.

CES

Unit Information: Chief Master Sgt. David Halverson was presented the Meritorious Service Medal. The Electrical and Structures shops shared a Letter of Appreciation from MSG/CC for the completion of the organizational board proudly displayed in building 852. Engineering and Roads and Grounds attended the Grades and Stakes training at the Local 49 Training

Center, Rosemount, MN. The Firefighters accomplished live-fire training at Volk Field, WI May 10-12. The firefighters, Major Canarr, and Readiness Flight participated in the off-base major accident response exercise (MARE) in Cottage Grove, MN.

LRS

Master Sgt. Clarence Summers was awarded the AFRC Senior Supply Non-Commissioned Officer of the Year Award. He will now be competing against all of the AFRC Senior NCO's of the Year. He already competed and won at AFRC level.

Airman 1st Class Amaris Carter received the United States Air Force First Sergeant's Certificate of Appreciation for outstanding dress and appearance during the 934 Airlift Wing Change of Command ceremony.

The following ribbons/awards were presented:

Senior Master Sgt. Dave Hunter received the Air Force Longevity Award – 32 years of service

Master Sgt. Tony Polisen received the Air Reserve Forces Meritorious Service Medal and the Armed Forces Reserve Medal.

Tech. Sgt. Barb Arwood successfully completed her Course 9, preparing her for promotion to MSgt.

Staff Sgt. Marcus Erickson and Staff Sgt. John Czech completed their 7-Level Course Upgrade Training

Staff Sgt. James Russell completed his 3-Level Admin Tech School

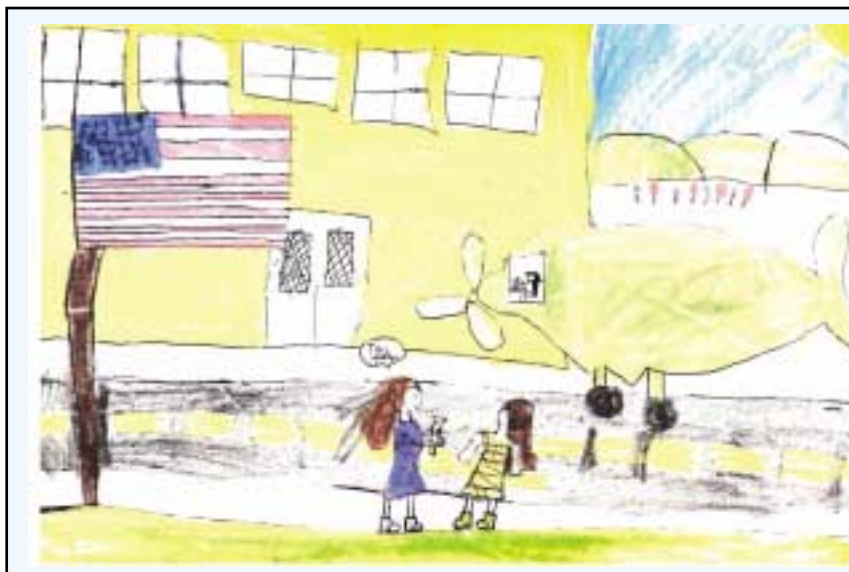
Tech. Sgt. Michelle Szydel, Senior Airman Kelly Jabas, Tech. Sgt. Barb Arwood, Senior Master Sgt. Jeff Nyhus, Staff Sgt. Marcus Erickson, Tech. Sgt. Michael Humenny, Senior Airman Derrick Girard, and Master Sgt. Francis Huppert will be returned from Elmendorf AFB, Alaska where they participated in RED FLAG Alaska.

The 934 LRS would also like to welcome our newest members: Staff Sgt. Andrea Nelson and Senior Airman Jesse Dodge

And finally, we would like to offer congratulations to Senior Airman Garrett Weston and family for the recent birth of their daughter, Brea.



Time	Activity	Location	POC
SATURDAY			
0730 to 1600	Newcomers Flight	Per schedule	MSgt Besser, x1755
0800 to 1200	Air Force Testing, Appt Only	Bldg 852, room 206	MSgt Lunde, x1501
0800 to 1430	MPF ID Cards Open	Bldg 852, room 105	TSgt Jorgensen, x1085
0830 to 1200	Disaster Prep, CONOPS Refresher	Bldg 760, room 130	SMSgt Johnson, x1934
0845 to 1130	Physical Exams	Bldg 840	SMSgt Hanson, x1642
0845 to 1130	Sick Call	Bldg 840	MSgt Rebholtz, x1612
0845 to 1130	ASTS Laboratory Draws (All lab draws)	Bldg 840	MSgt Kaufmann, 1633
0845 to 1115	Hearing Exams	Bldg 840	MSgt Rebholtz, x1612
0900 to 1130	Immunizations	Bldg 840	SMSgt Brausen, x1617
0900 to 1000	First Sergeants Council Meeting	Wing CC Conf Room	CMSgt Dalton, x1211
0900 to 1000	Unit Deployment Meeting	Bldg 760, room 194	SMSgt Schyma, x1789
930 to 1130	Medical Outprocessing	Bldg 840	SMSgt Goetz, x1642
1215 to 1615	Certifying HAZMAT	Bldg 745, room 108	SMSgt Schyma, x1789
1230 to 1600	Physical Exams	Bldg 840	SMSgt Hanson, x1642
1230 to 1500	Immunizations	Bldg 840	SMSgt Brausen, x1617
1230 to 1330	Enlisted Advisory Council	Wing CC Conf Room	CMSgt Dalton, x1211
1230 to 1600	Hearing Exams	Bldg 840	MSgt Rebholtz, x1612
1300 to 1600	Medical Outprocessing	Bldg 840	SMSgt Goetz, x1642
1300 to 1600	ASTS Laboratory Draws (HIV only)	Bldg 840	MSgt Kaufmann, 1633
1300 to 1600	Sick Call	Bldg 840	MSgt Rebholtz, x1612
1500 to 1630	CMSgt Zurn Retirement Ceremony	Hanger, Bldg 821	Lt Maloney, x1332
1530 to 1700	SMSgt Linder Retirement Ceremony	Fire Barn	MSgt Kline, x1945
SUNDAY			
0730 to 1600	Newcomers Flight	Per schedule	MSgt Besser, x1755
0730 to 0900	MPF ID Cards Open	Bldg 852, room 105	TSgt Jorgensen, x1085
0800 to 0900	Awards and Decs Board	Wing CC Conf Room	Lt Williams, x1755
0830 to 1130	PME/EOC Testing	Bldg 852, room 206	TSgt Young, x3542
0830 to 1200	Disaster Prep, CONOPS Refresher	Bldg 760, room 130	SMSgt Johnson, x1934
0900 to 1000	HRDC Meeting	Wing CC Conf Room	Col DeWerff, x1298
0900 to 1000	Protestant Service	Bldg 725, Chapel	Chaplin Perry, x1226
1000 to 1100	Suicide Awareness	Bldg 840, ASTS	Maj Simpson, x1641
1000 to 1100	Chief's Council	Wing CC Conf Room	CMSgt Dalton, x1211
1100 to 1430	MPF ID Cards Open	Bldg 852, room 105	TSgt Jorgensen, x1085
1215 to 1615	Increment Manager Training	Bldg 745, room 108	SMSgt Schyma, x1789



Award winner

The Month of the Military Child drawing contest was hosted by the clubs in April. The child who drew the winning picture shown at left is Madison Puntillo, age 9.



**Something fishy is going
on
at the Officers' Club!**

**Treat Dad for dinner June 17!
Dads, order the charbroiled cold water
salmon or
broiled or beer-battered walleye &
get \$2 OFF your meal!**

**For club members only.
\$1 member discount included.**

**Order either meal to be eligible
to enter a drawing to win fishing gear!**

**For more information, call (612) 767-
1960.**

Wanted: Your ideas for the menu at the Services Club

To better serve you, the Services Club is in the process of
enhancing its lunch menu & is looking for your ideas.

What are your favorites on the menu?

What new items would you like to be added to the menu?



New at the O'Club



All-You-Can-Eat Soup & Salad Bar
11 a.m. - 1 p.m. at the Officers' Club

**Your choice of soup &
all the fresh fixings for a super salad!**

Only \$7.95

\$1 discount for club members

Del sandwiches available.

Don't forget to try our delicious desserts!

Hot lunch available for large groups. Call (612) 767-1960.



What don't you like on the menu and why?
Please share your inputs and ideas. We'd love to
hear from you.

E-mail the 934th Services Squadron marketing
office at cristina.oxtra@minneapolis.af.mil.

Thanks for your support of your Air Force Clubs.

**934th Airlift Wing
Public Affairs Office
760 Military Highway
Minneapolis, MN 55450-2100**

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