Unofficial 1st Infantry Division Magazine of Soldiers and Families | www.riley.army.mil

10 years later

THE BIG RED ONE CREED

TEAMWORK is the foundation of the Big Red One. I shall never fail my team, for I maintain the standard. My conduct and self-discipline set the example for others to follow.

HONOR is what I stand for—an American Soldier on duty for my country. My loyalty is intense. I display care for my fellow Soldiers and my chain of command through courage, respect, integrity and compassion.

I have learned to **ENDURE**, to thrive in adversity. The harsh reality of combat gives me the enthusiasm for realistic training. I am physically and mentally strong to meet the demanding situations my unit encounters.

We are one in the Big Red One. Our BROTHERHOOD gives us strength to fight on to any objective and accomplish the mission as our veterans have done before us. I live the legacy of my division.





No Mission too Difficult. No Sacrifice too Great.

September 2011 | www.riley.army.mil

1st Infantry Division Commander

Maj. Gen. William Mayville

1st Infantry Division Interim CSM

Command Sgt. Maj. James Thomson

1st Infantry Division PAO

Lt. Col. Sophie Gainey

Editor

Jordan Chapman

Staff Writers

Stephanie Hoff Mollie Miller

Illustrator

Justin Angeles

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1st Infantry Division

Public Affairs Office

ATTN: Editor

Bldg. 580

RM 313

Fort Riley, KS 66442

Telephone number

COM 785-239-4696

DSN 856-6821

or visit Duty First online at www.riley.army.mil.

COVER ILLUSTRATION: Shadows of the Twin Towers in New York City can be seen behind a layer of smoke before the attacks that took place on 9/11/2001.

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Commanding General DANGER 6

Progress ongoing since 9/11

Maj. Gen. William Mayville

his month we recognized the 10th anniversary of the 9/11 attacks on the World Trade Center and the Pentagon. We remember those who died on that day and honor the 6,000 Service members who have lost their lives participating in combat operations since then, in places like Iraq and Afghanistan. We honor those who died supporting these operations and the many civilians who in service to their country and support of our military operations also have lost their lives.

The clock of conflict does not always tick as quickly as ours at home, but where we have committed our resources, our treasure, and blood, we have made real progress. In Iraq, we removed a dictator and we set the conditions for the Iraqi people to govern themselves. The recent spring uprising that impacted many Arab countries such as Egypt, Tunisia, Algeria and now Syria did not occur in Iraq. You did not see Iraqi youth protesting against the government in the



streets of Baghdad. They now enjoy a government and a society they feel a part of and have a stake in. Our intelligence shows that the violence we're seeing in Iraq today is encouraged and supported by Iran and not from domestic discontent.

In Afghanistan, we are defeating al

Qaeda and transitioning sovereignty of its provinces to Afghan control. There is real progress in places like Marja, central Helmand, Kandahar, Jalalabad and Kabul. Contrary to its rhetoric, the Taliban has been unable to conduct offensive operations against Afghan security forces. The only thing we see the Taliban doing is indiscriminately killing innocent Afghan citizens. In fact, the Afghan people want to live without Taliban influence.

We are making a difference and a change for good against what is clearly the most complex security challenge our nation has faced in recent history. Today the Division has 11,000 Soldiers deployed in Iraq, Afghanistan and Kuwait. When those Soldiers return, others from this Division will replace them. Your service to our Nation and the Division has been remarkable and your actions honor the memory of those lost on September 11, 2001.

Duty First!

Command Sergeant Major DANGER 7

Division busy changing world

From the DANGER 7 Office

en years ago Sept. 11, 2001, 19 al-Qaeda terrorists high-jacked four commercial airliners and forever altered the history, attitude and future of the United States of America.

Nearly 3,000 American lives were lost that day, and since then, we have had countless Soldiers Army-wide sacrifice their lives protecting the freedom of their Families and friends, and gaining it for those in Iraq and Afghanistan whom they have never before met.

The memory of those Soldiers who've paid for this Division's progress with their lives will never fade, nor will our steadfast loyalty to their families.

David and Annavee Hinkley lost their daughter, a third generation Soldier and one of the BRO's finest, Sgt. Faith Hinkley, in Iraq on Aug. 7, 2010.



Yet, she is only one of the 22 Soldiers this Division lost last year, which is only a small percentage of the entire 498

who have paved the way for our success with their very lives.

Sept. 11, it changed our nation, it has changed our Division, and in response, we are changing the world.

That eagerness, that vigor, to rise up and defend our nation is just as strong as it was the morning the two towers fell.

You can hear our determination spouting forth from the muzzles of our guns on our ranges, from the helicopters conducting missions around Marshall Airfield and the surrounding countryside and from each drop of sweat that falls to the earth in our daily PT exercises.

We are the Fighting First. We will not forget. We will not fail.

Duty First!







A decade after the tragic events on 9/11/01, the country continues to grapple with the effects of war, terrorism and loss of human life. Duty First! Magazine profiles an array of Soldiers and their Families to find out how those events and the subsequent 10 years of service have shaped their lives and their outlooks on the world they inhabit.

INTERVIEWS AND PHOTOS COMPILED BY MOLLIE MILLER & STEPHANIE HOFF | DUTY FIRST! MAGAZINE

*SPC DIALLO, MAMADOU M.
Team member; 91J (Quartermaster and
Chemical Repairer), B Co., 299th BSB, 2/1 AAB

WHY DID THE EVENTS OF SEP 11 MOTIVATE YOU TO JOIN THE ARMY?

ANSWER: Nearly 3,000 victims and 19 hijackers died in the attack. The overwhelming majority of the casualties were civilians, including nationals of more than 70 countries. I was hurt by that and decided to join the Army to protect the people of the United States and defend our constitution.

WHAT HAS KEPT YOU IN THE ARMY SINCE?

ANSWER: Motivation has kept me in the Army. I know that I am making a difference in



people's life by protecting and defending my country and my loved ones.

WHAT HAVE YOU DONE THE PAST 10 YEARS?

ANSWER: In the past 10 years, I have done several things; I got married and had kids; I'm

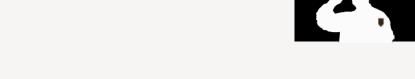
working toward getting my MS in urban and environmental planning and most important-ly, I joined the Army to defend and protect my country against all enemies. During my three-and-a-half years in service, I have deployed two times to Iraq.

WHAT ARE YOU MOST PROUD OF?

ANSWER: I am proud of my service to the country. I am proud of making a difference in life's people even at the expense of my family.

WHERE DO YOU THINK YOU WOULD BE IF 9/11 DID NOT HAPPEN?

ANSWER: I would be a civilian, somewhere in the United States with my family and friends



*SPC. WHITMAN, MORGAN Headquarters and Headquarters Detachment, 193rd Brigade Support Battalion, 4th Maneuver Enhancement Brigade

WHY DID THE EVENTS OF SEPT. 11 MOTIVATE YOU TO JOIN THE ARMY?

ANSWER: I was pretty young at the time. It was a time of coming together for the entire nation, and I could sense that even at 13 (years old). That feeling carried over for me. I became an Eagle Scout and then enlisted in the Army at 21.

WHAT HAS KEPT YOU IN THE ARMY SINCE 9/11?

ANSWER: There is a real sense of brotherhood when I see someone in uniform. Those friendships and bonds

you form are irreplaceable. You are seeing someone who will possibly die for their country.

WHAT HAVE YOU DONE DURING THE PAST 10 YEARS?

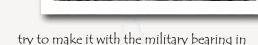
ANSWER: For me, the Boy Scouts has been a huge take away from the last 10 years. The program not only taught me a lot of life lessons, but it really put things into perspective for me. I'm currently actively looking for a troop that I can help volunteer for.

WHAT ARE YOU MOST PROUD OF?

ANSWER: I would say that becoming
Eagle Scout and making the decision to
enlist are the two things that I'm the
most proud of. Since then, any decision
that I make while serving (in the Army), I
naturally.

e for

mind.



WHERE DO YOU THINK YOU'D BE TODAY IF 9/11 DIDN'T HAPPEN?

ANSWER: I've always wanted to join (the Army). I think the military would have been a path that I would have taken

*SSG RICKS, JOSEPH, Section Chief, 92F3O (Petroleum Supply Specialist) A Co., 299th BSB, 2/1 AAB

WHY DID THE EVENTS OF SEPT 11 MOTI-VATE YOU TO JOIN THE ARMY?

ANSWER: I was in basic training when the events of 9/11 happened. While in basic training at Fort Benning, Georgia, we were told by our drill sergeants to immediately go to the classroom, and they then explained to us what has happened. We then began to watch footage on CNN. From that day on and throughout the cycle, everyone was motivated and took training very seriously.

WHAT HAS KEPT YOU IN THE ARMY SINCE?

ANSWER: What the Army has to offer has kept me in. I really enjoy having the opportunity to



train and lead Soldiers. I love the education benefits, medical/dental, and the opportunity to travel to new places.

WHAT HAVE YOU DONE THE PAST 10

ANSWER: In the past 10 years, I have been stationed at Fort Wainwright, Alaska, Camp Casey,

Korea, Fort Hood, Texas, and Fort Riley, Kansas. I have deployed twice with the Dagger Brigade. My military training includes Equal Opportunity Leaders Course, Warrior Leader Course, Advance Leader Course, Combat Lifesaver Course, and Combatives Level 1. In June of 2008, I married the love of my life, Jacinta Ricks.

WHAT ARE YOU MOST PROUD OF?

ANSWER: Being a noncommissioned officer is a huge honor and is something that I am very proud of. One of my proudest moments was when I found out that I was selected to attend drill sergeant school in April of 2012.

WHERE DO YOU THINK YOU'D BE IF 9/11 DIDN'T HAPPEN?

ANSWER: I would still be in the Army if 9/11 didn't happen. I plan on serving another 10 years.

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*SPC KAMELLA, ROSALIND 89B, Ammunition Specialist A Co., 299th BSB, 2/1 AAB

WHY DID THE EVENTS OF SEPT. 11 MOTI-VATE YOU TO JOIN THE ARMY?

ANSWER: I had just gotten out of the Army right before 9/11, but I never stopped being a Soldier. I just did not wear the uniform. I was around the military my whole life and I come from a military family. I was working for the Army and I would always be around Soldiers. Once a Soldier, always a Soldier. I decided that I wanted to put the uniform back on and be a part of something greater than me and serve my country.

WHAT HAS KEPT YOU IN THE ARMY SINCE?

ANSWER: Love of the uniform and what it means to me and the people of the United States. I mean, when I wear my uniform, I feel proud. On my way home from last deployment and going on mid-tour leave and going through the airports, people look at you differently. They look at you like you are a hero, even though I feel I am not. To them I am, and my uniform gives them comfort. It is a nice feeling when people that have seen me



as a child and now as an adult and know I am a Soldier thank me and I always say, "No, thank you." We do this for our families, our friends and all people of all walks of life.

WHAT HAVE YOU DONE THE PAST 10 YEARS?

ANSWER: For the past 10 years, I have been serving my country in and out of uniform. I worked for a contractor that supported Army operations. And I put my uniform back on to serve my country. I met so many Soldiers working for the Army that they motivated me to put my uniform back on. They were proud and so was I. I go to school and I take care of my children and my husband when I'm home or deployed. I have seen the world in the last 10 years and I would not trade the experience for anything.

WHAT ARE YOU MOST PROUD OF?

ANSWER: I am most proud of my family. My children, my husband, my parents, siblings, nieces and nephews, they keep me grounded. I am very proud of my military family. I have met many other Soldiers in military career who, in more ways than one, have become my extended family when I am far from home and when I am home. Out here, the people I work with and for in many ways have become my Family and we have formed bonds that feel will last a lifetime. I am proud of the fact that I am a mother, wife, daughter, sister, aunt and a Soldier.

WHERE DO YOU THINK YOU'D BE IF 9/11 DIDN'T HAPPEN?

ANSWER: I honestly believe that I would be doing the same thing I am doing now. I would be working for the Army or wearing my uniform. To me, 9/11 woke America up to lives of Soldiers and their Families more than ever before. It woke America up to those who have served past, present and future. I believe that if 9/11 did not happen, Soldiers and those who put their lives on the line every day would not get the credit or praise they well deserve. They would all still be unsung heroes the world never knew.

*1ST LT. KLIMOWICH, ALEXANDER Troop B, 1st Squadron, 4th Cavalry, 4th Infantry Brigade Combat Team

WHY DID THE EVENTS OF SEPT. 11 MOTI-VATE YOU TO JOIN THE ARMY?

ANSWER: I was kind of on the fence. I was 14, watching movies and thinking it was cool. Both of my grandfathers were WWII vets, so it was always close to us. Then when Sept. 11 happened, had they had recruiting booths outside my high school and been accepting 14-year olds; I would have been like 'Sign me up. I'm in.' It was definitely the driving point.

WHAT HAS KEPTYOU IN THE ARMY SINCE?

ANSWER: My hometown is Historia, Queens. It's actually the closest neighborhood in Queens to the city. I was 14 (when Sept. 11 happened) and it was my third day of high school. That day I was helpless and I was like 'No. I'm not going to be

helpless again. They owe me some towers. I'm going to go get them.'

WHAT HAVE YOU DONE THE PAST 10 YEARS?

ANSWER: Even now when I'm driving around my home, I'll think 'There's something missing over (where the towers use to stand).' I was 14 when Sept. 11 happened. This has been like a 10-year journey for me to this upcoming deployment.

WHAT ARE YOU MOST PROUD OF?

ANSWER: I initially was going to enlist at 18. Then I learned about (the Reserve Officer Training Corps) and decided I could better serve as an officer, so I waited. One of my friends actually dropped out of ROTC because he wanted to get in the fight and he enlisted and I chose to stay (in the ROTC program). I don't regret my decision. The rest is history. I got commissioned. I got



what I wanted; I'm an infantry officer. It's the only way to be.

WHERE DO YOU THINK YOU'D BE TODAY IF 9/11 DIDN'T HAPPEN?

ANSWER: I honestly don't know. I know (the Army) was something that I always wanted to do. I don't know if I would have gone officer because it's a lot of work during college. I don't know if I would have done it the way I've done it so far, I have no regrets.

*SGT TABOR, JASON Squad leader; 91B2O (Wheeled Vehicle Mechanic), B Co., 299th BSB, 2/1 AAB

WHY DID THE EVENTS OF SEPT. 11 MOTI-VATE YOU TO JOIN THE ARMY?

ANSWER: I was motivated by the events of September 11, 2001 to serve my country. My decision to join was based on the need for more Soldiers to deploy to OEF and OIF. I had felt that it was my duty to join and serve in my nations' Army.

WHAT HAS KEPT YOU IN THE ARMY SINCE?

ANSWER: Great opportunities, benefits, and training have led me to try and make a career out of the Army. I feel it is still the most secure career field in this troubled economy, even with the projected cutbacks.

WHAT HAVE YOU DONE THE PAST 10 YEARS?

ANSWER: I have gotten married, joined the Army, moved several times, deployed, bought a house, my son was born, and deployed again.

WHAT ARE YOU MOST PROUD OF?

ANSWER: I am proud of my son, Jackson, the most. He was born this March, and I have yet to spend more than 2 weeks with him since his birth. I am looking forward to spending time with him after this deployment.

WHERE DO YOU THINK YOU WOULD BE IF 9/11 DIDN'T HAPPEN?

ANSWER: I believe I would still be in my home town looking for work in the construction industry. It is what most of my family and classmates are currently doing.





*SPC. WEEDON, JOSHUA
Headquarters and Headquarters Detachment,
193rd Brigade Support Battalion,
4th Maneuver Enhancement Brigade

WHY DID THE EVENTS OF SEPT. 11 MOTI-VATE YOU TO JOIN THE ARMY?

ANSWER: My two big things for 'when I grow up' was I either wanted to be a policeman or I wanted to go into the military. On Sept. 11 I was in high school so there was nothing I could really do about (joining then). Right before I graduated in 2005, my cousin was a Marine and he was killed in Iraq. That was basically what pushed me toward the military as opposed to law enforcement.

WHAT HAS KEPT YOU IN THE ARMY SINCE 9/11?

ANSWER: I enjoy my job a lot, I really do. The military just fits my lifestyle really well.

WHAT HAVE YOU DONE THE PAST 10 YEARS?

ANSWER: Nearly a month and a half after I completed basic, I deployed. When I was back, I was home for about a year and deployed again before I arrived here to Fort Leonard Wood. It's just been work ever since.

WHAT ARE YOU MOST PROUD OF?

ANSWER: I'd have to say my deployments, definitely. Meeting all the people that I've met and making friends with as many different types of people and staying friends. Just being able to do that has made a huge impact in my life.

WHERE DO YOU THINK YOU'D BE TODAY IF 9/11 DIDN'T HAPPEN?

ANSWER: Right where I am right now. Absolutely.

*PVT. GABALLERO, FREDERICK Troop B, 1st Squadron, 4th Cavalry, 4th Infantry Brigade Combat Team

WHY DID THE EVENTS OF SEPT. 11 MOTI-VATE YOU TO JOIN THE ARMY?

ANSWER: In the beginning I wanted to be a veterinarian. I tried college but I didn't really feel like I was doing what I wanted. So I just sat myself down and asked 'Where do I want to be 10 years from now!' Being in the Army just seemed like the right thing to do.

WHAT HAS KEPT YOU IN THE ARMY SINCE 9/11?

ANSWER: (On Sept. 11) I was on 56th Street (in Manhattan, New York) in my Pre-K school in the fifth grade. At first I didn't know what happened. The next day it felt like New York was standing still. You're always used to hearing noise and that day there was nothing going on.

WHAT HAVE YOU DONE DURING THE PAST 10 YEARS?

ANSWER: I had just turned 10 like 10 days



before Sept. 11 happened. Once I completed high school, I went to Fort Knox, Ky. for my basic training. I graduated basically three months ago and then arrived at Fort Riley.

WHAT ARE YOU MOST PROUD OF?

ANSWER: I haven't been here (at Fort Riley) that long. I'm really looking forward to training with my unit and then deploying.

WHERE DO YOU THINK YOU'D BE TODAY IF 9/11 DIDN'T HAPPEN?

ANSWER: The Army would have been my end goal. Sept. 11 kind of motivated me to join it, but the Army would have eventually been what would have happened anyway.

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Staff Sgt. Richard LaVergne poses for a photo in his vehicle as his unit waits to cross the berm into Iraq in 2003 just behind the 4th Infantry Division. That deployment to Iraq was the first of five visits LaVergne has made to the country during the past eight years.

The Bag Man

After 9/11, Big Red One Soldier & suitcase have seen fair share of action over 5 deployments

By Mollie Miller | Duty First! Magazine

DURING THE SPRING

and summer of 2001, Staff Sgt. Richard LaVergne's suitcases were rarely far from the front door of his Lake Charles, La., home.

A member of the Louisiana National Guard's Quick Reaction Force, LaVergne often found himself reporting to the headquarters of 3rd Battalion, 156th Infantry Regiment at a moment's notice to respond to the hurricanes, floods and fires that seemed so common that year. "(2001) was a very busy year," La-Vergne said recently.

On the morning of Sept. 11, 2001, the self-described Louisiana Cajun had just returned home from work on an off-shore oil rig and was looking forward to a few quiet days when he turned on the news to "see what was going on in the world."

That's when he saw the second plane hit the South Tower of the World Trade Center in New York.

"When the second plane hit, my wife turned and looked at me and I just said, 'I've got to go,'" LaVergne said. "I knew immediately there was something bad going on so I grabbed my bags and headed to the battalion."

By the time LaVergne made it to battalion headquarters, 20 other QRF Soldiers were already there.

"It was just a habit to grab our bags and go," he said. "We were ready to do whatever they needed us to do but we had no idea what was going to happen next."

Standing in a quiet group in the battalion's drill area, LaVergne and the rest of the QRF Soldiers watched the plane hit the Pentagon, listened to the reporters relay information about a plane going down in Pennsylvania and waited for guidance.

"It was a long waiting game," La-Vergne said. "We all got sent home that night but, within the week, we all had orders to go out and support units that were being tapped to go to Afghanistan."

LaVergne was attached to Louisiana National Guard transportation unit that was supposed to go into Afghanistan through Turkey. The unit's orders were pulled just as the Soldiers were stepping on the plane.

LaVergne's first deployment didn't come until 2003 when he crossed the berm into Iraq just behind the 4th Infantry Division. That deployment to Iraq was the first of five visits to the country that LaVergne would make during the course of the next eight years.

"The first time I went over, I went because it is my duty," he said. "I'm a I'm a U.S. Soldier, I train to fight and I fight. If a war breaks out and a Soldier doesn't go fight, it's like leaving a fire extinguisher in the corner as a fire rages all around it."

- Staff Sgt. Richard LaVergne

U.S. Soldier, I train to fight and I fight. If a war breaks out and a Soldier doesn't go fight, it's like leaving a fire

become; escorted the Saddam Hussein prosecutors; grieved the nine members of his company who were killed when

their vehicle was flipped into a canal by an IED blast; trained U.S. and Iraqi Soldiers; cleaned up his hometown following the devastation of Hurri-



cane Rita; officially became an active duty Soldier; and spent 59 months walking the dusty streets of a country that was not his own.

Today, LaVergne's bags are again packed and ready as he waits for word on his next deployment, this time with the 1st Infantry Division's Sustainment Brigade. While many things have



COURTESY PHOTO

Staff Sgt. LaVergne assists his team load equipment in 2010 toward the end of his moment recent deployment to Iraq.

extinguisher in the corner as a fire rages all around it."

The more than 3,600 days that have passed since LaVergne sat down to relax on the couch at his house have been full of many things, some wonderful, some terrible. He has attended Iraqi weddings; provided outer perimeter security during the capture of Saddam Hussein; watched his wife, Patricia, grow in strength and independence; celebrated the young man his 6-year-old son has

changed since Sept. 11, 2001, La-Vergne's commitment to serving his country and protecting his fellow fighting men and women remain as solid as they were 10 years ago when he sat down on his couch to watch the morning news.

"I have been deployed five times and will not stop until they don't let me go anymore or all of our Soldiers come home," he said. "This is a hard life, but it is a life I love."

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Former Pentagon nurse reflects on 10th anniversary of attack

Story by Mollie Miller | Duty First! Magazine

Maj.

Jennifer

Glidewell left the
apple core from her son's
breakfast sitting on the kitchen
counter because it was the last reminder of a time, less than 20 hours ago,
when the world was "normal."

"I really wanted to throw it
away," the Fort Riley nurse
practitioner said recently. "I
really wanted to but I just
left it where it was."



Maj. Jennifer Glidewell, then a captain, participates in a mass casualty exercise at the Pentagon on Sept. 11, 2002, the one-year anniversary of the Sept. 11, 2001 attacks.

It was late evening Sept. 11, 2001, and Glidewell was standing in the kitchen of her home near Washington, D.C. The Class B uniform she had been wearing as her 4-year-old little boy munched on his before school apple that morning had been replaced by medical scrubs. The blouse, skirt, high heel shoes and nylons of her Class Bs were laying somewhere on the Pentagon grounds, torn to pieces and covered in dirt and blood and fuel.

It was at that moment, as she stood looking at the apple core and wondering where her uniform was, that Glidewell knew that life, much like her destroyed Class B uniform, would never be the same again.

"That day we really saw the best of humanity and the worst," she said.

Glidewell's "normal" Sept. 11, 2001, began with a class about how to schedule patients at the Pentagon's DiLorenzo Health Clinic where she was the chief nurse of acute care. In between sessions of the class, Glidewell overheard chatter in the waiting rooms about a plane hitting the World Trade Center in New York but she wasn't sure if she overheard one plane or two.

"All I was thinking was that some poor pilot really screwed up," she said.

A slow morning of training quickly turned into something far different when a lieutenant colonel Glidewell had never seen before appeared in the clinic saying that something terrible had happened and everyone had to get out.

(continued on page 12)





Maj. Jennifer Glidewell, then a captain, salutes during an Oct. 11, 2001 memorial ceremony at the Pentagon. Glidewell was the chief nurse of acute care at the Pentagon's DiLorenzo Health Clinic when a plane struck the Pentagon on Sept. 11, 2001.

(continued from page 11)

"There was just something about him and the look on his face that made us start moving everyone out," she said. "There were no alarms, no official notification but something just seemed real."

The "something" real was that American Airlines Flight 77 had just crashed into the Pentagon on the opposite side of the building from Glidewell's clinic. The nurse had neither heard nor felt anything when the aircraft punched a 90-foot hole in the side of America's military headquarters.

"Even when I saw everyone running out the door, I still thought it was all part of an exercise," she said. "It never occurred to me that the Pentagon would be a big target (for terrorists)."

Ten years later, the memories of the hours following the order to get out come to Glidewell like snapshots. She remembers hearing someone say that there was a patient in the Pentagon courtyard and running to see what she could do to help. She remembers seeing that patient emerge from the side of the building where the plane hit with his clothes ripped up and his skin "just hanging off." She remembers the first

time she saw the smoke billowing from the building and realizing that "it wasn't just a drill." She remembers taking charge of the triage in the courtyard. She remembers getting the notification that there was another plane inbound and they had 20 minutes to get everyone out. She remembers getting told just two minutes later that the plane wasn't 20 minutes out, it was 20 miles out.

"We all just looked at each other and said 'well, I guess we just keep working until it gets here,'" she said. "Not a single person left the courtyard."

She remembers her medic asking to go into the burning building to look for survivors. She remembers the three-star Air Force general coming up to her and asking where she needed him to be.

"There was no rank that day," Glidewell said. "There were just people taking care of people."

At the end, she remembers going back into the courtyard and standing among the body bags, still waiting, still hoping that one more person would be brought out alive.

"All we had to go off of was the Oklahoma City bombing where they were still pulling survivors out days later," she said. "We thought the same would be true for us." Although Glidewell's memories of the day of the attack are mostly dark, there are a few of the snapshots that are lighter. Memories like when she first saw the F-16s patrolling the skies above the Pentagon and when she returned home late Sept. 11 to find her answering machine full of messages from Family, friends and fellow Soldiers, some she hadn't seen in years.

"I think we forget how important we are to other people and it may never have occurred to me had I never been privileged to hear those messages," she said.

The 10 years that have passed since a young captain was catapulted into the center of one of the nation's worst mass casualties in history have been full for Glidewell. She went back to school to become a nurse practitioner, deployed with a Special Forces unit to Afghanistan, remarried her ex-husband, and cared for hundreds of Soldiers and Army Family members.

"I love taking care of Soldiers and I love taking care of the Family members who put up with so much," she said.



COLIRTESY PHOT

ABOVE and RIGHT: Glidewell listens to the heartbeats of Afghan children during a deployment to Afghanistan in 2007. Glidewell joined a special forces unit on the rotation into Afghanistan in order to provide medical care to the women of the villages where the special forces team was stationed.

When Glidewell reflects on Sept. 11, 2001, the tears still come easily when she thinks about all that was lost that day, not only in the tangible numbers of lives lost but also in the intangible feeling of security she felt living in the "greatest country in the world."

"We all saw a lot that day that nobody should ever have to see but there has been a lot

more that people have gone through since then that they shouldn't have ever had to see either," she said. "The naiveté that was there on Sept. 10, 2001, is gone forever ... and that still makes me sad."

This year, Glidewell will mark the 10th anniversary of the Pentagon attack by "keeping busy." She'll prepare for a conference she has to attend Sept. 12. She'll spend some time with her son, now 14, and her husband. She'll connect to the new Facebook group she is part of





I love taking care of Soldiers, and I love taking care of the Family members who put up with so much."

— Maj. Jennifer Glidewell

that includes many of the men and women who were with her at the Pentagon on the day of the attack. In the quiet hours of the day, although she hopes there aren't any, she may think of the events of that day, of the 125 people who died at the Pentagon and of the world that existed when her little boy sat down to eat an apple in the early morning hours of Sept. 11, 2001.

"I did my job that day and I made a lot of right decisions that just as easily could have been wrong decisions but that doesn't make me a hero," she said. "The medics who worked for me, though, the 19- and 20-year-old kids who stepped up to the plate to care for the wounded, they were amazing. They are the heroes."

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Call to Arms

9/11 attacks spur NYC fire department veteran to join army third time

Story by Stephanie Hoff | Duty First! Magazine



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The fire department is a noble profession and a great job, very rewarding ... but I knew on that day (Sept. 11) that I couldn't stay in that capacity anymore. With the prior service and all that, I knew that everything had changed and I wanted to go back into the Army."



-Staff Sgt. Peter Rosie

SLEEPING IN, HANGING AROUND HIS APARTMENT AND MAYBE WATCHING SOME TELEVISION WERE ALL POSSIBILITIES ON STAFF SGT. PETER ROSIE'S AGENDA FOR HIS DAY OFF.

Rosie was currently in his eighth year of service as a paramedic with the New York Fire Department where his station served the residents of New York's Harlem community. A sudden phone call from his girlfriend instructing him to turn on the TV; and his life, as well as that of millions of others from the around the world, would be changed forever.

(continued on page 16)

OPPOSITE PAGE TOP, BOTTOM: Staff Sgt. Peter Rosie, of 1st Bn., 4th Cav., 4th IBCT kneels at Ground Zero following the Sept. 11, 2001 terrorist attacks that claimed the lives of more than 3,000 Americans. Rosie was serving as a paramedic with the New York Fire Department when the attacks occurred; Rosie poses for a picture with the ambulance he used when he served as a paramedic with the New York Fire Department. Rosie was serving with the NYFD with the Twin Towers were struck by terrorist attacks on Sept. 11, 2001.



(continued from page 15)

"I saw the first plane hit (the North Tower) on the TV. We had a small TV so you couldn't make out the magnitude of it," Rosie recalled of the

terrorists attacks that struck New York's World Trade Center on Sept. 11, 2001 and took more than 3,000 lives. "All I had to do was walk one flight to the roof and then I saw the second (plane) hit in front of me. My first thought was 'I better go to work.""

The Scotland native who had previously served in the U.S. Army and later the British Army before joining the fire department, then hopped on his son's bicycle to report to Bellevue Hospital Center. Throughout the following weeks the facility would be one of New York's busiest centers to treat the wounded and later assist with identifying the deceased.

Within 10 minutes Rosie was handed a two-way radio and assigned to a partner and an ambulance for assistance at the World Trade Center.

"They threw a radio at me and said 'Here's your partner' and we started going down (to the WTC),"he recalled. "All I knew was it was bad."

He would soon be a first-hand witness to the sheer magnitude and danger of the day's tragic events when his ambulance began to arrive on the scene just as the South Tower (the first of the two towers to collapse) began to fall and nearly struck his ambulance.

"We were driving into it as it was coming down. We're talking seconds. If we had been a little bit earlier ... goner. Then, it just went black."

Rosie recalled that the closer they traveled to what is now known as "Ground Zero" the harder it became for one to keep their bearings and clear eyesight because of the amount of smoke and falling debris. The first patients he would assist included a police officer suffering from a heart attack and a victim who had lost a limb. The sight of them emerging from the smoke and ashes remain engrained in his memory.

"It was that first transport that was the worse," he said. "We backed up into Bellevue and there's just a sea of scrubs, just people waiting ... because there really weren't that many units bringing anything significant in (yet)."

When he returned to the site, the second tower also had collapsed and he recalled how first responders were still attempting to establish a command post and a successful means of communications between emergency personnel.

"By that point, no one knew what was going on. We were hearing and getting all kinds of information. At one point we thought the Holland Tunnel was blown up."

Rosie recalls the rest of the day and ensuing night as operating on "auto-pilot" with numerous patient transports to the hospital and the treatment of an immense amount of respiratory distress and eye injuries.

He recalled that smoke would continue to rise from the site for nearly the next month and by then emergency crews had switched from rescue missions, designed to locate survivors, to recovery missions intended to retrieve the deceased from the debris.

For the following year when Rosie wasn't on his scheduled





TOP: After initially enlisting in the U.S. Army in 1979, Staff Sgt. Peter Rosie, second from left, joined the British Army in 1987, where he served for six years. ABOVE: Rosie, of 1st Sqdn., 4th Cav., 4th IBCT, pulls security during the unit's last deployment to Iraq in 2009.







TOP: Staff Sgt. Peter Rosie, of 1st Sqdn., 4th Cav., 4th IBCT, meets a U.S. Navy general during the unit's last deployment to Iraq in 2009. ABOVE LEFT: Rosie initially enlisted in the Army more than 30 years ago. He was serving with the NYFD when the Twin Towers were struck by terrorist attacks that claimed the lives of more than 3,000 Americans on Sept. 11, 2001. He then re-entered the Army, where he has served with the 'Dragon' Brigade for the past four years. ABOVE RIGHT: Rosie poses for a picture during his enlistment in the British Army.

shift at the fire department, he (along with an uncounted number of additional emergency personnel) would be found volunteering for recovery missions at Ground Zero.

"For the next year if I wasn't working at Harlem, then I was working down at Ground Zero," he said. "If anything was found, we'd drive the (all-terrain vehicle) down into the hole, we'd drape the flag over it and drive it out. Up and down. Up and down.



"There was a lot of camaraderie (amongst the volunteers and emergency personnel). It was good but tiring. I was tired because if we weren't working or at Ground Zero, we were going to funerals ... there were 343 funerals," Rosie said in reference to the number of NYFD firefighters who lost their lives on Sept. 11.

One chief decision that Rosie recalls making on that fateful day would take him nearly six years to come to fruition. He was re-enlisting in the U.S. Army.

"The fire department is a noble profession and a great job, very rewarding ... but I knew on that day (Sept. 11) that I couldn't stay in that capacity anymore," he said. "With the prior service and all that, I knew that everything had changed and I wanted to go back into the Army."

Unfortunately his age at the time was fighting against him. He was over the Army's maximum enlistment age. However, as though fate granted his wish, the policy was temporarily changed and Rosie jumped on his self-titled "small window of opportunity." After a 26-year absence from when he first was discharged from the U.S. Army, he found himself once again donning the uniform.

"I guess they were getting hard up and taking old men," he chuckled. Four years later, he finds himself in Fort Riley, Kan., preparing to embark on his third deployment with the 4th Infantry Brigade Combat Team.

"I joined the Army to go and be deployed. I was there for payback; let's face it. One month after joining the Army, I was in the desert; never even been in a Humvee before. It was all (on the job training). I had no refresher, no train-up, nothing. It was quite stressful but it was good," he recalled of that first deployment in 2007.

"I thought I had bit off a little more than I could chew initially. But I persisted and I ended up doing real well," he said of his success in rapidly achieving the rank of staff sergeant after returning to the Army as a specialist.

Rosie, who is currently assigned to Troop C, 1st Squadron, 4th Cavalry as an infantryman, returned to New York this past July. The trip marked the first time he returned to the city since re-enlisting in the Army.

"I don't think about Sept. 11 too much. I'm not sure if it's some sort of coping mechanism, but I think it's why I never went back to New York," Rosie said.

He's currently gearing up for his third deployment with the "Dragon" brigade and hopes to remain in the Army and retire by the time he's 60.

"My goal is to reach retirement before I get so old that I die of natural causes," he said with a chuckle.

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Leaving it to Fate

Chance encounter leads to marriage; duty ends with husband's sacrifice

Story by Stephanie Hoff | Duty First! Magazine

HE HAD NO WAY OF KNOW-ING THE COURSE HER LIFE WOULD TAKE FOLLOWING A CHANCE ENCOUNTER AT A LOCAL FORT CAMPBELL, KY., HANG-OUT. ALL SHE DOES KNOW IS ... SHE WOULD DO IT ALL OVER AGAIN.

Vickie Hoffman had noticed the man across the dance floor constantly staring

at her but said she hadn't really given it too much thought until she looked over again and he was gone.

"Then when I turned around, he was standing right beside me," she said.

Three months later she married that man who noticed her from across the floor and she and Sgt. 1st Class James 'Jim' Hoffman began to build their life

together at Fort Campbell. Shortly after their wedding Jim was handed deployment orders. The year was 1994 and they were notified that Jim's unit was set to deploy to Saudi Arabia in support of Operation Desert Storm.

"A war is a war no matter what. We lost people then and we are still losing people now. Nothing is easy about it,"

That morning (of Sept. 11) changed all of our lives. It was like the world stood still; watching, waiting, wondering."

-Vickie Hoffman

Vickie said of that first time she had to watch her husband pack his bags and then say goodbye. She recalls immersing herself with raising her granddaughter, who lived with them full time, as well as her work to help pass the time while Jim was overseas.

"That homecoming was something that I will never forget," she said of his return. "You looked around and you see so many loved ones and so many kids ... and the Soldiers are just so happy to see them all."

She had no way of knowing at the time that the homecoming they shared then would be the last time she would be welcoming her husband home with cheers and outstretched arms.

Jim was stationed in North Platte, Neb., serving as a recruiter when the two planes struck New York's World Trade Center Sept. 11, 2001. Vickie recalls hearing the announcement on the radio during her drive to work and being huddled around the TV with her co-workers at the mall where she worked.

"It was unbelievable. I just remember thinking 'This isn't really happening,'" she said. She was able to keep in contact with Jim throughout the day but only during short, quick phone calls. The phone lines in his recruiting office began ringing nonstop that morning with people wanting to join the military and the fight they were sure our nation was about to enter.

"They were just coming out of the wood works," she recalled of the number of individuals wishing to enlist in the Army that day. "That morning (of Sept. 11) changed all of our lives. It was like the world stood still; watching, waiting, wondering."

The couple wouldn't be left wondering about their future for long as Jim came down on orders to return to Fort Riley, where they previously had been been stationed before Nebraska.

Just short of two years after their return to the Kansas post, Jim received a call one Friday evening informing him



Flowers sit on the Fort Riley gravesite of Sgt. 1st Class James 'Jim' Hoffman during a Memorial Day ceremony, May 30. Hoffman passed away in 2004 while serving in Iraq with the 1st **Engineer Battalion.**

he would need to report to work for a meeting the next morning.

"That Saturday he went to work and when he came back home he stopped and looked at me ... he said 'We leave in 30 days,'" she recalls.

In August of 2003, Jim and his unit, Company B, 1st Engineer Battalion left

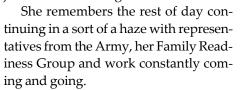
SACRIFICE, CHANGE

The morning of Jan. 27, 2004, started out like any normal weekday, though Hoffman remembered seeing video shown of an explosion that had just occurred in Iraq, but at the time she said footage of such explosions was becoming nearly an everyday occurrence because of the violence in the country at the time.

"I didn't know it at the time, but on Fox & Friends they actually had Jim's explosion on there. They just said it was a bad casualty and there were quite a few who died," she said with tears in her eyes. "Every day in the war, people were dying ... you never think it's going to be you."

A few hours later she was in her kitchen when she heard their door bell ring.

"The door bell rang and I turned and looked out the window and there were four (Soldiers) on my doorstep. I just lost it. I just started hollering 'No!"



Vickie knows Jim's funeral is a day that will remain instilled in her memory, from the large amount of people who attended his service to the white snow that blanketed the Kansas landscape. She remembers there was standing room only and some of the funeral's attendees stayed outside in the cold when the church reached capacity. Friends and Family from all over the world traveled to Fort Riley to remember their friend and honor the Soldier, leader and friend who could always make them laugh.

"If a funeral could be beautiful; Jim's was. It was gorgeous. It was just so beautiful that morning. It's like he was telling me 'It's OK.'"

Nearly seven years later and Vickie is still honoring the memory of her fallen Soldier through the volunteer organizations she participates in to naming the gift shop she opened (a plan the couple had wanted to do after Jim retired from the military) in his memory. Whether it's serving cookies to Soldiers right before they load up for deployment or sitting and visiting once a week with the post's wounded Soldiers, she says the busy schedule not only helps the Soldiers but helps her to cope with the loss.

"Even though it's something little, it means a lot. It puts a smile on their face. I love being around them."

Jim's memory not only lives on in her heart but also on the new memorial display in the 1st Engineer's headquarters that honors the unit's fallen soldiers.

"They're never forgotten. They live on. And they always will," she said.

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TIMELINE 2002-06 2002 -3rd IBCT deployed to Kosovo in support of Operation 2003 –94th Engineer Battalion deployed to **Kuwait and Iraq** H-1 Bn., 63rd Armor deployed to Northern Iraq in support of Operation Iraqi Freedom -1st HBCT deployed to Iraq -3rd IBCT deployed to Iraq in support of Operation Iraqi Freedom 2004 deployed to Iraq in support of Operation Iraqi Freedom 2005 -2nd Bn., 34th —The 4th MEB's Armor deployed to Iraq 94th Engineer Battalion Operation Iraqi Freedom -Sth Engineer Battalion deployed to Iraq 2006 _92nd Military Police Battalion deployed to Baghdad, Iraq in support of Operation Iraqi Freedom -Division cased its colors in Germany -2nd HBCT deployed -The 1st Inf. Div. returned to Fort Riley and

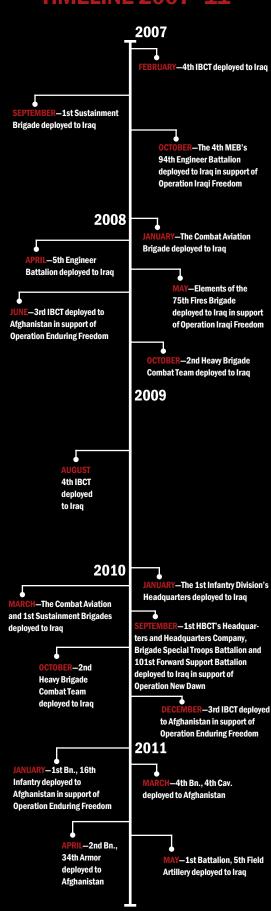






* 1ST INFANTRY DIVISION Deployed to Iraq in Feb., 2004; cased colors in Germany in July, 2006; returned to Fort Riley, Kan., in Aug., 2006; left for Iraq in Jan., 2010

TIMELINE 2007-11



sumed command and control



Allen Askew, Topeka, Kan., takes a moment to read the names of those who have died in the support of operations in Iraq and Afghanistan on the Global War on Terrorism Memorial at Fort Riley, Kan. Thirteen new names were revealed during a 9/11 Commemoration and POW/MIA Remembrance Ceremony Sept. 11 at Fort Riley.



BELOW: On Sept. 11th, 2001, the 911th Technical Rescue Engineer Company was called to respond to the Pentagon after terrorists crashed American Airlines Flight 77 into the west side of the building killing 184 people. For 10 days the company was engaged in rescue and recovery operations; for which, the unit and Soldiers assigned were awarded the army Superior Unit Award.



The "Tribute in Light" memorial is in remembrance of the events of September 11, 2001, in honor of the citizens who lost their lives in the World Trade Center attacks. The two towers of light are composed of two banks of high wattage spotlights that point straight up from a lot next to Ground Zero. This photo was taken from Liberty State Park, New Jersey on September 11, 2006, the five-year anniversary of 9/11.

TEMENBERING THE LESSONS OF 9/11



A memorial flag is illuminated, Sept. 11, 2007, near the spot where American Airlines Flight 77 crashed into the Pentagon.

BELOW: Col. Ricky Gibbs, who was promoted to Brigadier General in 2010, speaks with Jim and Cindy Butler, whose son, Sgt., Jacob Lee Butler, a cavalry scout from Fort Riley, died in 2003 at a 9/11 ceremony held in recent years. The Butler's attended the 9/11 Commemoration and POW/MIA Remembrance Ceremony Sept. 11 at Fort Riley to honor their son and those who have died in support of the nation.





The Pentagon Memorial was dedicated Sept. 11, 2008. The memorial contains 184 benches of stainless steel and granite, each representing one of the victims of the 9/11 attack on the Pentagon.

Around the Division — CAB



Soldiers with the 1st Battalion, 28th Infantry Regiment, load a Black Hawk helicopter during air assault training Aug. 3 with the Combat Aviation Brigade, 1st Infantry Division, at Fort Riley.



By Sgt. Roland Hale CAB PAO

FORT RILEY, Kan. - Fort Riley's aviation brigade hit the skies heavy to train with its 1st Infantry Division counterparts on the ground.

Time is big, and we have to consider everything like the added weight of the passengers effect on the aircraft and wind speed—to make sure we're on time."

> -Dwayne Williams **Chief Warrant Officer 2,** CAB, 1st Inf. Div.

The Combat Aviation Brigade, 1st Infantry Division, used its fleet of Black Hawk and Chinook helicopters to conduct air assault training Aug. 3 with troops from the 1st Battalion, 28th Infantry Regiment.

Air assaults are the movement of ground troops to targets by use of helicopters. The events for the week served to train the helicopter crews and their passengers.

Chief Warrant Officer 2 Dwayne one of the missions. He has been with the brigade's 3rd Assault Helicopter Battalion, 1st Aviation Regiment, for three years, and knows

what it takes to pull off an air assault in combat.

"I'd say 90 percent of it goes to the planning," he said. "They tell us where they want to go, and it's up to us to figure everything else out."

Williams said the troops were dropped at their objective within seven seconds of their goal. In the context of Iraq or Afghanistan, every moment can count, he said.

"Time is big, and we have to con-Williams piloted a Black Hawk on sider everything-like the added weight of the passengers effect on the aircraft and wind speed—to make sure we're on time," he said.

In the back of Williams' aircraft,

Pfc. Matt Jordan crewed his first air assault mission with the battalion. During air assaults, crew chiefs are responsible for watching their aircraft's distance to other aircraft, keeping the passengers safe and monitoring the area for enemy activity.

"I thought it went pretty well," Jordan said. "This was my first time here ... It's good to train like this."

The brigade's 2nd General Support Aviation Battalion, 1st Aviation Regiment, trained with the same unit later that day. They did not conduct a full air assault, but held "cold-load" training to familiarize the infantrymen with how to load and exit Chinook helicopters.

The brigade's crews will continue to train with 1st Bn., 28th Inf. Regt., as that battalion prepares for a deployment to Afghanistan in 2012.



SGT. ROLAND HALE. CAB. 1ST INF. DIV. PAO

ABOVE: A Soldier with the 1st Battalion, 28th Infantry Regiment, pulls security during air assault training with the Combat Aviation Brigade, 1st Infantry Division, at Fort Riley. Aug. 3. Black Hawk and Chinook helicopters from the brigade were training ground troops, as well as their own crews, for combat missions. LEFT: Soldiers with the 1st Battalion, 28th Infantry Regiment, exit a Chinook helicopter during air assault training with the Combat Aviation Brigade, 1st Infantry Division, at Fort Riley.

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House Call

4th MEB leadership visits Wounded Warriors

By Sgt. Heather Denby 4th MEB PAO

FORT LEONARD WOOD, Mo.—The 4th Maneuver Enhancement Brigade commander visited two of his service members July 23 as they were recovering at Brooke Army Medical Center in San Antonio, Texas, from injuries sustained while deployed in support of Operation Enduring Freedom.

Col. Frank Y. Rangel Jr., 4th MEB commander, met with 1st Lt. Mark Olving, an engineer platoon leader, and Pfc. John F. Allison, a combat engineer assigned to the 55th Mobility Augmentation Company, to offer his support visit us," Olving on behalf of the brigade.

On June 27, Olving and Allison were conducting route clearance in the Maiwand Province when their truck was struck by a 300-pound improvised explosive device.

Both were medically evacuated by air to the forgotten about." local hospital for triage care.

"I can't think of anything more important than showing our gratitude to our Wounded Warriors," Rangel said. "Visiting them at the hospitals in which they are being treated allows leaders to check the care and service these troopers are receiving ... by checking, we ensure that we deliver on the promise to honor them," he said. "They deserve the best we can provide."

During the visit, Rangel drove to the San of time it will take them to heal. Antonio Military Medical Center and took both Soldiers to a restaurant at the River Walk. They spoke about the care they've re-

ceived, their Families and their futures in the Armv.

Both Soldiers said they were impressed with Rangel's genuine concern for their wellbeing.

"I think it's great that [Rangel] took the time to come said. "It's nice to have a sense of what's going on with our unit and to know that we're not

Both Soldiers are currently as-

signed to the Joint Base San Antonio Warrior Transition Battalion, a unit that serves wounded, injured or ill Soldiers requiring treatment for more than six months. Each Soldier must be medically cleared by any doctor charged with their care before returning to their previous duty

Olving said it is hard to gauge the amount

"It's the little things: walking farther, sitting longer," Allison said. "I only take it day by day ... but things are definitely getting better."

I can't think of anything more important than showing our gratitude to our **Wounded Warriors. Visiting** them at the hospitals in which they are being treated allows leaders to check the care and service these troopers are receiving ... by checking, we ensure that we deliver on the promise to honor them."

> -Col. Frank Y. Rangel Jr. 4th MEB commander





OPPOSITE PAGE TOP & BOTTOM: Col. Frank Y. Rangel Jr., 4th MEB commander, meets with 1st Lt. Mark Olving, an engineer platoon leader, and Pfc. John F. Allison, a combat engineer assigned to the 55th Mobility Augmentation Company, to offer his support on behalf of the brigade. During the visit, Rangel drove to the San Antonio Military Medical Center and took both Soldiers to a restaurant at the River Walk.

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Falling into a great spot

Lake of the Ozarks Recreation Area offers Soldiers at Fort Leonard Wood nearby oasis

By Mollie MillerDuty First! Magazine

A long summer, complete with a few too many days of above average temperatures, has given way to the cool beauty of a Midwestern fall. For many members of the 1st Infantry Division's 4th Maneuver Enhancement Brigade team who are stationed right in the heart of the Midwest at Fort Leonard Wood, Mo., the beauty of fall is revealed in its splendor at the Lake of the Ozarks Recreation Area.

LORA is located about 50 miles Northwest of Fort Leonard Wood and offers a wealth of outdoor activities ranging from fishing and hiking to camping and water skiing. The recreation area sits on the Grand Glaize Arm of the Lake of the Ozarks between Osage and Laguna beaches in Camden County, Mo., taking up a small portion of the 1,300 miles of shoreline that run around Lake of the Ozarks.

Once known as the largest man-made lake in the world, Lake of the Ozarks is still one of the largest lakes in Missouri with 55,000 miles of waterways. One of the Midwest's premier vacation destinations since it opened in 1931, Lake of the Ozarks still boasts some of the most breathtaking views in the area.

Billed as a perfect vacation spot for people of all ages, LORA offers attractions that will interest everyone from the single Soldier to the Family of five. Some



LAKE OF THE OZARKS RECREATION AREA

WHAT: Lake of the Ozarks Recreation Area (LORA) in Missouri, takes up about 1,300 miles of shoreline around the lake.

WHERE: 789 Olney Circle Linn Creek, MO 65052

CONTACT: For more information, call 573-346-5640 or visit www.fortleonard-woodmwr.com/lake_ozarks.php

of Missouri's top tourist spots including several amusement parks, golf courses, restaurants and night clubs are all within driving distance of LORA.

The area is home to much more than a great night life and fine restaurants, however. Above the water, animals including the great blue heron, deer, quail, turkey, geese and duck make their home in the forests and farmlands surrounding the lake while largemouth bass, crappie, catfish and more swim their days away under the water line.

Visitors to LORA need only show up with their swimsuits as options are available throughout the area to rent everything from cabins to pontoons and jet skis. Accommodations at LORA range from rustic campsites to cozy lodge rooms or a three bedroom log cabin. Prices for lodging depend on the time of year traveling and the type of accommodations selected. Prices for lodging tend to be higher during "full season" which runs from April 1 to Oct. 31. "Off season," which runs from Nov. 1 to March 31, offers prices that are a bit lower than full season prices.

LORA welcomes active duty military, retired military, members of the National Guard and Reserves, Department of Defense employees with ID cards, Family members and Fort Leonard Wood contract employees. For more information about LORA and the many recreation opportunities available there, call 573-346-5640 or visit www.fortleonard-woodmwr.com/lake_ozarks.php.



ABOVE: The Lake of the Ozark Recreation Area (LORA) is located about 50 miles Northwest of Fort Leonard Wood and offers a wealth of outdoor activities ranging from camping and water skiing to hiking and fishing. LEFT: Visitors to LORA need only show up with their swimsuits as options are available throughout the area to rent everything from cabins to pontoons and jet skis.

words of wisdom

That end's today's briefing! Duty First!

You Junior NCO's present, stay behind. Before you leave, four words of advice: Don't forget the basics.

It frustrates me to no end to see Senior NCO's neglect their basic duties because they feel they are above such discipline. Get it straight, by neglecting your basic discipline, you're lowering the standard for all of your Soldiers.

Senior NCO's aren't alone here. The trickle-down affect gets us all. All too often I either hear about, or God forbid, see Junior NCO's assume their leaders are talking to the Soldier just beneath them. Wrong! We are talking to you! It's easy to remember that sometimes, being a good leader means being able to follow directions from your own superiors. Your Soldiers are always watching you!

YOUR *DUTY FIRST!* 1ST SERGEANT

As one Sergeant Major once told me, "Basic discipline applies to the leader, as well as the led, and is the foundation that everyone needs in order to be a good leader."

Have you ever heard the phrase, "Character is doing the right thing when nobody is looking?" Well, it applies to leadership too! Your worth as an NCO is based upon whether you do the right thing or not in the absence of your Senior NCO.

Do you still check to make sure your Soldiers have clean barracks? Are they wearing their uniforms correctly? This is important! Yes, they're grown men and women, but they need to know you won't give them an inch of leeway. Not because you want to be a hardass but to get

Have you ever heard the phrase, "Character is doing the right thing when nobody is looking?" Well, it applies to leadership too! Your worth as an NCO is based upon whether you do the right thing or not in the absence of your Senior NCO.

them in the habit of double checking everything and having things right! It could save their lives one day in the field.

Only with the proper basic discipline can the right habits be learned.

That is all. 1st Sergeant ... out!

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