



THE GLOBAL LINE

NOVEMBER, 2008

VOLUME 5, ISSUE 9

COMMANDER'S COLUMN



ASC preps Soldiers for combat

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Honoring our vets of yesterday and today

Maj. Gen. Robert M. Radin
U.S. Army Sustainment Command

In June 1944, just before the D-Day invasion that led to the liberation of Europe and the end of World War II, General Dwight D. Eisenhower issued a proclamation to the Allied forces who were about to cross the English Channel. The proclamation read, in part: "The eyes of the world are upon you. The hopes and prayers of liberty-loving people everywhere march with you."

Thanks to the valor and skill demonstrated by those who stormed the beaches of Normandy, the hopes and prayers of those who longed for liberty were realized. Though the stakes were incredibly high, they did not falter and they did not fail. Instead, they fought on for what they knew was right, and changed the course of history.

Some American veterans of D-Day and of World War II are still with us, though their numbers diminish every day. Like all veterans, they are living examples of courage and devotion to duty, and of the price paid to build and maintain freedom around the world. Their work is being carried on by the brave men and women who wear the uniform today, and who are fighting



on the front lines of freedom in Iraq, Afghanistan and elsewhere.

November includes the annual celebration of Veterans Day. It is a day on which we as a nation turn our eyes to our veterans and to those who serve today, and offer them our honor and respect.

When you consider the sacrifices made by our veterans – and then consider all that we received in return for those sacrifices – it is clear that we can never come close to repaying them.

But we can offer them what they have earned from all of us – a few simple words of thanks, and a sincere salute for their service to our nation.

We can also honor our veterans by honoring those who serve today, and who sacrifice so much on our behalf. The brave men and women now in military service are the veterans of the tomorrow. They have earned our support and our appreciation, and our promise that they will be taken care of when they return to civilian life.

Our veterans did not hesitate when they were called into battle. Let us never hesitate when we have the opportunity to thank and support them.

I hope and I pray that our veterans are always appreciated and never forgotten, and that they receive all the support due to them from a grateful nation.



US ARMY PHOTO BY DON WAGNER

World War II artilleryman James Wangen arrives at Reagan National Airport Oct. 8 to applause and greetings from Soldiers of Department of the Army G3 and the 249th Engineer Battalion (Prime Power) at Fort Belvoir, Va.

THE GLOBAL LINE

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The editorial content of The Global Line is the responsibility of the ASC Public Affairs Office at 1 Rock Island Arsenal, Rock Island, Illinois, 61299-6500.

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ASC preps Soldiers for combat

By Staff Sgt. Sean Riley
ASC Public Affairs

More than 35 Army Reserve Soldiers were evaluated during a two-day Situational Training Exercise on Rock Island Arsenal Nov. 1 and 2.

Soldiers from the U.S. Army Sustainment Command's Multi-Functional Support Command were challenged in the skills and knowledge necessary to successfully accomplish their wartime mission.

This will be the first deployment for some of the MFSC Soldiers. 2nd Lt. Rachel Ryba, a special education teacher from Wisconsin, is appreciative of the opportunity to train more before deploying.

"Five, six, years ago, you didn't have all these obstacle courses and Warrior Tasks that you could do before you mobilized and actually went overseas," said Ryba. "So to have this training, and have a little bit of knowledge prior to going over, helps you when you get there to conduct your mission. It really gets you ready."

The Situational Training Exercise lane was built over a 45-day period by Soldiers of ASC, specifically for the MFSC reservists deploying within the month to support ASC missions in Southwest Asia. According to ASC Command Sgt. Maj. Stephen D. Blake, the site will stand ready for all Soldiers.

"I will run this lane each and every time I have a group of Soldiers that I need to send over there," said Blake. "Just so I know that Soldier got what he or she deserved, or their family deserved, before it was time for them to deploy."

The 12 exercises on the course are designed to test Soldiers on combat skills such as reactions to enemy contact, weapons system familiarization, hand-to-hand combat, individual movement techniques, and first aid. The lane was designed and laid out to challenge the stamina of the Soldiers and subject them to stresses common to combat.

"Can they throw a grenade? Can they identify an IED (Improvised Explosive Device)?," asked Blake. "If they get attacked at the gate, will they shoot? Do they know when to shoot and when



US ARMY PHOTO BY STAFF SGT. SEAN RILEY

2nd Lt. Rachel Ryba, a special education teacher from Wisconsin, attached to the Multi-Functional Support Command, instructs fellow reserve Soldiers in hand-to-hand combat during the Situational Training Exercise lane on Rock Island Arsenal

not to shoot? All of those skills are the only way you can train that Soldier."

Blake said the ASC enlisted Soldiers were instrumental in the construction of the lane.

"They have been out here every day building log walls, putting up concertina wire and getting signs made," he said.

The Soldiers built the lane, quite literally, from the ground up. Making the lanes a possible permanent fixture on the island meant the command had to ensure it can coexist with the surrounding environment. Safety was paramount in the construction.

"We have children in the community to think about too, and we have environmental concerns to think about as well," said Blake. "Everything on that lane is friendly to this

post."

Signs surround the perimeter of the lane warning hikers and island residents of its presence.

Blake feels the training area should become a permanent fixture on the island, even though soon after this training session has ended, non-permanent pieces, like the concertina wire and some of the log walls, will be dismantled and stored.

"There is no reason why this can't coexist with Rock Island and the Garrison as an active duty installation and support Soldiers going to the fight," Blake said.

[Click here for more photos and video](#)

* May require AKO LOGIN



ASC officer enlists 100 at Packers game

By Jon Connor
ASC Public Affairs

If you've seen one oath of enlistment, you've seen them all. Right? Never.

For one Army Field Support Brigade officer, giving the oath has taken on a new dimension, one which may never be equaled. That's because he swore in an estimated 100 enlistees in front of 70,000 people during the halftime of a recent National Football League game.

"I started talking and then noticed that there was at least a two-second delay between what I was saying and my voice coming over the sound system," Col. Brian Haebig said of historic Lambeau Field in Green Bay, Wis. The Nov. 16 game pitted the host Packers against their arch rival, the Chicago Bears.

Haebig took over the command of the 404th AFSB at Fort Lewis, Wash., in July and is responsible for about 50 Soldiers, about 200 government civilians, and more than 1,000 contractors. Besides the brigade, there are five battalions located at Fort Lewis, California, Arizona, Hawaii and Alaska.

"I said a couple of quick remarks about this being a great day in the lives of these young

Americans...and how great it is for the U.S. Army."

Overcoming the audio delay, Haebig administered the oath, describing the feeling as "absolutely amazing" but different from any other enlistment.

"...It was nerve wracking with the delay. The Soldiers were responding to my four- or five-word phrases - as I broke it down into small pieces - before my voice sounded through the stadium. So it was like singing a round of 'Row, row, row your boat,'" Haebig said.

After that, a big "Hooah" signaled to the crowd to give the enlistees a big round of applause to America's newest "best generation."

Then, Army-famed recruiter-singer Sgt. 1st Class Jamie Buckley, who travels the world entertaining Soldiers and civilians, sang the "American Soldier" song made famous by country artist Toby Keith. On the other side of the field, the U.S. Army Drill Team - one element of the 3rd U.S. Infantry Regiment (The Old Guard) -- conducted a demonstration which was synchronized with Buckley's singing.

"Right before the song ended, all the new Soldiers began running around a 50-yard long American flag shaped like the USA and pulled it tight," Haebig said, adding the "crowd went crazy."

The enlistment culminated with a large bald eagle being released from the stadium top swooping to field level in a circular maneuver and then



US ARMY PHOTO BY JORGE GOMEZ

Col. Brian Haebig, 404th Army Field Support Brigade commander from Fort Lewis, Wash., administered the oath of enlistment to about 100 Future Soldiers on Lambeau Field Sunday, Nov. 16.

landing on a pole next to the drill team, Haebig recalled. "All I could say was, 'Wow!'"

Just prior to the mass enlistment, an estimated 70 veterans of the Oneida Nation (Native Americans) were honored for their service. After forming up behind Haebig, a torch was passed to the younger generation members.

The enlistees were mainly from Wisconsin, but some were also from Upper Michigan and northwestern Illinois, said Jorge Gomez, public affairs specialist with the Milwaukee Recruiting Battalion, which was responsible for the event.

The trip was a homecoming of sorts for Haebig, a 1982 graduate of the University of Wisconsin-Oshkosh where he majored in political science.

He was back in the Badger state to speak at an annual banquet held in Green Bay for the Fox River ROTC Battalion two days earlier. His speaking engagement was part of a broader plan encouraged by Maj. Gen. Thomas Bostick,

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US ARMY PHOTO BY SARA MICKA

Soldiers take the oath of enlistment during halftime of the Green Bay Packers vs. Chicago Bears game.

FOOTBALL*Continued from page 4*

commanding general of the Army Recruiting Command, to give brigade commanders and command sergeants major an opportunity to engage mainstream America and future Soldiers, Haebig said.

"I think this is a fantastic program especially since most of these new recruits' parents are about my age," Haebig said, "and we can tell them what a great opportunity the Army is."

His recent deployments include Afghanistan from February 2004 to March 2005 as commander, Logistics Task Force 524 (Uzbekistan and Forward Operating Base Salerno), and to Afghanistan, January to July 2007 as commander of the headquarters' Support Group -- International Security Assistance Force (Kabul).

Haebig originally entered the Army as a college option enlistee meaning he had passed the Officer Candidate School board as a civilian. His contract stated that he would attend OCS immediately upon graduation from basic training.

He did, and was commissioned a second lieutenant in December 1985 in the Infantry Branch. "Following graduation my goals were to become a good platoon leader and then someday become a company commander. Everything since then has been icing on the cake," said Haebig, who will mark 23 years' commissioned service in December. "Great bosses, great jobs, etc."

The 404th's mission is to serve as the Army Materiel Command's face to the field in the Pacific Region -- all states west of Colorado, Haebig said. It integrates and synchronizes acquisition, logistics and technology, and is AMC's lead in Reset -- a series of actions to restore units to desired level of combat capability -- and Left Behind Equipment programs. Additionally, it leverages AMC support to Army, joint, and coalition forces across the full spectrum of operations and the Army Force Generation process.

Oh yeah, the Packers mauled the Bears, 37-3.

[For more photos click here](#)



Col. Brian Haebig, 404th Army Field Support Brigade commander from Fort Lewis, Wash., administered the oath of enlistment to 100 new Soldiers on Lambeau Field Sunday, Nov. 16. The oath was conducted during the Green Bay Packers vs. Chicago Bears halftime.

Polish commander awards ASC officer in Afghanistan

By Jon Connor
ASC Public Affairs

An Army Sustainment Command officer working at Ghazni, Afghanistan received recognition from a Polish general for his efforts as an Army Materiel Command LOGCAP support officer to the Polish Military Contingent and Polish Battle Group in a recent ceremony.

Lt. Col. Gregory Chaklos, a 27-year veteran with three decades of logistics experience, received a Certificate of Appreciation from Brig. Gen. Grzegorz Buszka, commander of the Polish Military Contingent, as part of a change-of command ceremony Oct. 30.

"I was, of course, both surprised and very grateful to have received the award, personally presented to me by both recent Polish Army PMC commander, Brig. Gen. Buszka, and his PMC Deputy, Col. Tomasz Wolk," Chaklos said.

As a LOGCAP -- Logistics Civil Augmentation Program -- officer, Chaklos is involved in a variety of responsibilities including establishing forward operating capabilities in support of forces engaged in combat operations, developing short- and long-term solutions to life-support and construction issues, and conducting planning and analysis of supply chain and labor requirements in a timely manner to support combat actions in a tactical environment, his officer evaluation report stated.

Chaklos added that it was a pleasure to coordinate logistic

services support for and to work with their (Polish) troop support, tactical operations, and enhancement of local governance-focused Rotation-III staff and Soldiers.

"I have seen firsthand that our Polish Army Coalition Partner contribution and presence in Afghanistan is an invaluable and vital asset in executing the NATO security assistance

dedication have greatly helped us to accomplish our tasks. Your assistance has been invaluable to us during our cooperation. Please accept my sincere gratitude for the superior job you are doing in our common mission in Afghanistan."

The PMC is part of NATO's International Security Assistance Force, Afghanistan, as is its component Task Force White Eagle, (the newly arrived Polish Brigade at Ghazni).

The award was presented during a Transfer of Authority ceremony at Forward Operating Base Ghazni, where Polish coalition forces are now operating in their fourth rotation. The ceremony marked the Polish Army taking over six bases in the Ghazni Province from the United States.

Buszka, the outgoing PMC commander, was succeeded by incoming Brig. Gen. Janusz Adamczak, who will oversee both the PMC and a new Ghazni-based Polish Army Brigade known as Task Force White Eagle, commanded by Col. Rajmund Andrzejczak.

Both men are seasoned Polish armored cavalry officers.

"He has been instrumental in the definition, approval and funding of LOGCAP services at FOBs Ghazni, Warrior, Giro and Four Corners," said Lt. Col. Tim Karstrom, AMC-LOGCAP's assistant deputy



COURTESY PHOTO

Lt. Col. Gregory Chaklos at Ghazni Airfield, Afghanistan.

mission here," he said. "They clearly were most appreciative of the many LOGCAP projects we mutually accomplished, and the manner in which those projects enhanced joint mission accomplishment."

Likewise, the achievement certificate stated: "...in great appreciation for your support to the Polish Military Contingent during our common operation. Your professionalism and

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POLISH*Continued from page 6*

program manager in Afghanistan. “His actions were crucial because the Polish contingent has assumed command and control of these bases in the Ghazni Province, and for the first time during their deployments in support of Operation Iraqi Freedom and Enduring Freedom, they are operating from their own bases.”

Upon hearing the news, Col. Joseph Thompson, Army Sustainment Command, Logistics Civil Augmentation Program, and recently LOGCAP’s deputy program director for Afghanistan, wrote this to Chaklos: “Awesome job. I am very proud of what you were able to accomplish. You are the right man in the right place, doing the job...”

Chaklos has been in theater since June 2008, beginning in Bagram where the LOGCAP-Afghanistan headquarters is located, then Sharana, and now at FOB Ghazni.

Chaklos is one of about 20 LSOs at FOBs in Afghanistan. Helping his efforts is Chaklos’ Slavic language capability, Karstrom said.

According to Chaklos, three of his grandparents were born in Slovakia and the other grandparent, his maternal grandfather, was born in what today would be on the western Ukrainian border with Slovakia and Poland.

His grandparents emigrated to the United States and worked in Pennsylvania steel mills and coal mines, he said. He is also a graduate of the Slavic and Soviet and Area Studies Center (Russian Area Studies Program) at his alma mater, Penn State University, whose studies offer him valuable insight of the people from that area of the world.

Chaklos’ home Reserve unit is the Defense Logistics Agency’s Joint Reserve Forces Unit, Fort Belvoir, Va. His permanent home is the south Pittsburgh suburb of Washington, Pa. He works as a lead customer account specialist, U.S. Marines Operational (Combat) Forces Team DSCC Land-Customer Operations Group, Defense Logistics Agency, Columbus, Ohio.



COURTESY PHOTO

Brig. Gen. Grzegorz Buszka, former commander of the Polish Military Contingent Ghazni, Afghanistan.

“His actions were crucial because the Polish contingent has assumed command and control of these bases in the Ghazni Province, and for the first time during their deployments in support of Operation Iraqi Freedom and Enduring Freedom, they are operating from their own bases.”

-Lt. Col Tim Karstrom

AMC LOGCAP Deputy Program Manager, Afghanistan



US ARMY PHOTO BY GALEN PUTNAM

Maj. Gen. Robert M. Radin, commanding general of the U.S. Army Sustainment Command (right) and Marine Corps Reserve Chief Warrant Officer Chris McKenzie, unveil Moline's new Military Commemorative Stone

ASC CG helps dedicate commemorative stone

By Galen Putnam
ASC Public Affairs

Maj. Gen. Robert M. Radin, commanding general of the U.S. Army Sustainment Command, capped off a busy, blustery Veterans Day by dedicating Moline's new Military Commemorative Stone at Browning Park.

Radin started the day by serving as grand marshal of the Davenport, Iowa, Veterans Day parade. He then attended the Veterans Day observance at Rock Island National Cemetery on Arsenal Island.

The Moline, Ill., event, attended by more than 100 spectators despite the raw weather, featured a color guard from Veterans of Foreign Wars Post 2153 in Moline and remarks from Scott Raes, Moline mayor pro-tem and Third Ward alderman. Also speaking was Marine Corps Reserve Chief Warrant Officer Chris McKenzie, who is also a Moline school teacher.

Radin served as the event's keynote speaker.

"What I'm excited about here today is that we are honoring our veterans," Radin said. "I ask you on this very special day to not only remember our veterans who have served, but to also remember their families because their families have also contributed to the defense of this nation."

Radin also noted the special bond between Rock Island Arsenal and the surrounding communities that comprise the Quad Cities area.

"Your being here on this very cold and wet day shows me what is so special about the Quad Cities and this community," he said.

The highlight of the event was the official unveiling of the Military Commemorative Stone as Radin and McKenzie removed a protective tarp and decorative bunting to reveal an imposing black granite stone.

The stone, located in the park's Flag Plaza, is engraved with the names of 200 area veterans and servicemembers. There is room for an additional 60 engravings on the stone.

"It is truly an honor to be involved with a project that pays tribute to those who have served and those who are currently serving our country through their military service," said Ann Millman, Moline Park Board member and project organizer.

Veterans were enthused as well.

"I think Moline does pretty good as far as recognizing veterans and that means a lot to me because I'm a veteran and because my son is a veteran as well," said Gene Anderson of Moline. Anderson was an Army corporal in World War II and recently participated in the first-ever Quad Cities Honor Flight to Washington D.C., enabling veterans from that war to visit the World War II Memorial on the National Mall. "It was nice to have the Army involved in this ceremony. Some of the things the general said (about his father who was a private first class in World War II) really hit close to home for me."

For more information Moline's Military Commemorative Stone at Browning Park, visit: <http://www.quadcities.com/link.asp?URL=http://www.moline.il.us/>.

402nd AFSB aids Iraqi students

By Nita Fulford
402nd AFSB Public Affairs

CAMP MITTICA, IRAQ – In a country with a desperate need for engineers, two 402nd Army Field Support Brigade contractors are bridging an Oregon university with Iraqi students and faculty thirsty for knowledge.

Two hundred students and teachers from Dhi Qar University are the beneficiaries of new engineering textbooks from the Oregon State University College of Engineering delivered during a ceremony Nov. 11 that marks the beginning of an exchange program to enhance higher education.

Joshua Mater, president of the Michael Scott Mater Foundation and Jesus Quispe, vice president of MSMF presented Chancellor Ali Ismael Obeidi Al Snafi of Dhi Qar University with the books, totaling \$20,000, as well as enough English-as-a-second-language materials (Headway Program) from the Book Wish Foundation and Oxford University Press. The Headway program is the most widely used tool in the world to teach English as a second language.

“Thanks to the support of Col. Sullivan and Lt. Col. Hart of the 402nd AFSB, we are one step closer to making this partnership a reality,” Mater said. The brigade is part of the Army Sustainment Command’s global logistics support network.

Sullivan requested an overall support of leadership. He approved the manpower to execute this mission and many members of the 2nd Battalion worked in various capacities to facilitate this project.

Mater is also the 402nd AFSB’s operations officer and Quispe is RPAT (Redistribution Property Accountability Team) administrator for the brigade’s 2nd Battalion (Logistics). Both work for Honeywell Technology Solutions, Inc.

The brigade is commanded by Col. Robert P. Sullivan. The brigade’s 2nd Battalion is commanded by Lt. Col. Joe Hart.

MSMF is a non-profit organization committed to providing better education for poor students and communities throughout the world. Its objective is to help students and communities escape the bonds of poverty and hopelessness by providing education, life skills, equal rights, values and



US ARMY PHOTO

From left, Josh Mater, Dhi Qar University Chancellor Dr. Ali Ismael Obeidi Al Snafi, and various university staff members, look over donated textbooks.

a caring environment by empowering them to help them move successfully into mainstream society, its Web site stated. It also has a project underway in Lima, Peru.

Mater, an OSU graduate and former Army captain who spent eight months helping rebuild Iraq, drew on his alma mater to continue his work.

“More than any other time in recent history, Iraq’s destiny is of its own choosing. The youth of this country did not

seek nor did they provoke strict limitations on what they are able to achieve; they did not expect nor did they invite a confrontation with fundamentalism, yet the true measure of a people’s strength is how they rise to master those moments when they do arrive,” Mater said. “This is a time for Iraqi heroes; they will do what is hard and achieve what is great. This is a time for Iraqi heroes and they reach for the stars.”

His father, Michael Scott Mater, was president of Mater Engineering of Corvallis, Ore. He was a distinguished citizen at the forefront of community development and improvement projects who died of cancer in 2002.

The textbook exchange was a collaboration of multiple entities, which highlights what can be achieved when agencies promote creativity. This project brings together OSU, Dhi Qar University, the Italian Ministry of Foreign Affairs, the U.S. Department of State, the Book Wish Foundation, Honeywell Technology Solutions Inc., the 4th Brigade Combat Team, 1st Cavalry Division (Fort Hood, Texas) Contingency Operations Base Adder and the leadership from the 402nd AFSB in Joint Base Balad

In a letter written by President Ed Ray of OSU to Ali for the textbook exchange, Ray wrote: “We are bound together by centuries of commitments by those who came before us to a love of learning, an abiding search for truths and a sense of duty to find solutions for the problems of humanity.”

For more information on this project and partnership/donation opportunities with the Michael Scott Mater Foundation: www.michaelscottmaterfoundation.org.

407th supports warriors in transition with Lean Six Sigma

By Capt. Michael Cherry
407th AFSB

Soldiers and civilians from the Warrior Transition Brigade on Fort Hood, Texas, participated in a Lean Six Sigma Green belt course sponsored by Army Materiel Command Sept. 8-12. The Warrior Transition Brigade's sole mission is to heal Soldiers returning from war and help them successfully return to duty or transition to civilian life. Its role in healing and caring for Soldiers and their families is crucial to the success of both the Soldier who has served so valiantly and the Army as a whole.

The Fort Hood WTB is a rapidly growing organization that has expanded from 300 personnel in 2003 into a 3,000-person brigade today. Because of this fact, the WTB command team wants to ensure sound business practices and procedures are enacted throughout their organization in order to provide the best service possible to its wounded warriors. By utilizing the tools taught in the Lean Six Sigma course, the WTB expects to do this.

The Lean Six Sigma program is designed to improve and streamline processes within any organization. The goal is to make processes faster and more efficient by cutting out non-value added activities; in



essence, trimming the fat and making it "lean". The "Six Sigma" portion consists of statistical analysis to ensure a process maintains consistency and quality throughout. One of the biggest benefits of LSS is that it can be applied to any process within any organization. It is not limited in any way. It can help restructure any business, organization, or even the way your own home functions, for that matter.

Lean Six Sigma affects cultural change in an organization by clarifying the need for change and providing a controlled structure by which to achieve that change.

"Lean Six Sigma training is something we should have

been doing a long time ago," said Sgt. 1st Class Clarence D. Bryant from the WTB. "The Army should implement at every level!"

WTB Capt. Aaron Doft recommends adding the program into the Army Officer Education system, particularly the Officer Basic Course and also into the Non-Commissioned Officer schools. That is a big statement of how powerful the Lean Six Sigma program is.

"We are starting to build on LSS capability too, so it is great to share lessons learned," said Maj. Steve Knotts of Army Sustainment Command's 407th Army Field Support Brigade.

Lean Six Sigma's relentless pursuit of product quality and process speed will lead to organizational success and to personal success for the people who contribute to that journey. For the WTB, the end-state is superior service and support for our wounded warriors and their families in their time of need. AMC is proud to be a part of their efforts and success.

"AMC is one of the Army's largest single practitioners of LSS, and the WTB's participation adds a lot of value to this course," said Lt. Col. Jim Farrell, of the 407th.

Both AMC and Fort Hood Garrison Command have active LSS programs on Fort Hood.



PHOTO BY AIR FORCE SGT. BRIAN FERGUSON

Maj. Jason Waggoner swims laps in the pool at the Center for the Intrepid at Fort Sam Houston, Texas. The facility is one of many Army-wide providing wounded Soldiers with individualized support.

Gen. Dunwoody takes command of AMC

AMC Public Affairs

In this world it is hard enough to make history once, but Gen. Ann E. Dunwoody did it twice in one day.

At 10 a.m., Nov. 14, Dunwoody became the first woman promoted to the rank of four-star general in U.S. Armed Forces history during a ceremony conducted at the Pentagon. At 2 p.m. Dunwoody officially became the 17th commander, and first female leader, of the U.S. Army Materiel Command during a change of command ceremony at Fort Belvoir, Va., the location of AMC headquarters.

The change of command was presided over by Army Chief of Staff Gen. George W. Casey, Jr. and included remarks by Gen. Benjamin S. Griffin, the outgoing commander of AMC, Casey, Dunwoody; music by the AMC Band; a ceremonial color guard; and a 17-gun salute by the Salute Battery from the 3rd United States Infantry Regiment (The Old Guard) from Fort Myer, Va.

Casey lauded the tremendous accomplishments of Griffin and then welcomed Dunwoody to AMC, "Ann is no stranger to the war on terror, having done a yeoman's work in the Army's G-4 in charge of logistics -- our logistics -- for three years before coming to AMC... You have big shoes to fill, but I am confident you will fill them with the same professionalism, pride and expertise with which you have done everything else for the past 33-plus years."

Casey also complimented the work of AMC's Soldiers, civilians and contractors, "Seldom in our history have our Soldiers faced greater challenges. We've served at a time when the stakes for our nation are high and for our way of life are high, and the demand on our force is significant. Your mission at AMC is a matter of profound consequence and you continue to reflect the very best of our nation, even after seven years of war."

Dunwoody is now the Army's lead logistician, in charge of supplying everything Soldiers need to fight and win our nation's wars, from food and water to bullets and bombs to clothing, vehicles and every type of military equipment.

She will oversee more than 60,000 military and civilian employees -- many with specialties in weapons development, manufacturing and logistics -- who are located at 149 locations worldwide, including more than 40 states and 50 countries.



US ARMY PHOTO BY WAYNE SCANLON
Generals (from left), Benjamin S. Griffin, George W. Casey Jr. and Ann E. Dunwoody salute the colors during AMC's change of command ceremony, Nov. 14.

"I'm absolutely thrilled and honored to have been selected to lead AMC. I know that the team at AMC shares your [Casey's] and the Secretary's [of the Army Pete Geren] vision and your passion for this great Army. When Soldiers see the AMC patch, they know they will get help, they know they will get what they need. When they see our symbol they know AMC will respond with great urgency," said Dunwoody.

Dunwoody is now one of only 11 four-star generals in the U.S. Army. With 33 years of service, Dunwoody has accomplished several other historical firsts -- including being the first female assigned as deputy commanding general of AMC, the deputy chief of staff of Army logistics, and commander of the U.S. Army Combined Arms Support Command.

Dunwoody credits her family for her successes. During her promotion ceremony at the Pentagon she said, "I now know this Army profession I'm so proud to be a part of is a reflection of the very values I grew up with in the Dunwoody family."

At the Pentagon ceremony she also emphasized, "If anyone is worried about the next generation of warriors, fear not. The bench is filled with talented Soldiers, Sailors, Airmen and Marines, and while I may be the first woman to receive this honor, I know with certainty I won't be the last."

[Click here for more photos and video](#)

* May require AKO LOGIN



How well do you know your OPSEC?

The First Law of OPSEC

If you don't know the threat, how do you know what to protect? Although specific threats may vary from site to site or program to program, employees must be aware of the actual and postulated threats. In any given situation, there is likely to be more than one adversary, although each may be interested in different information.

The Second Law of OPSEC

If you don't know what to protect, how do you know you are protecting it? The "what" is the critical and sensitive, or target, information that adversaries require to meet their objectives.

The Third Law of OPSEC

If you are not protecting it (the critical and sensitive information), the adversary wins! OPSEC vulnerability assessments, (referred to as "OPSEC assessments" - OA's - or sometimes as "Surveys") are conducted to determine whether or not critical information is vulnerable to exploitation. An OA is a critical analysis of "what we do" and "how we do it" from the perspective of an adversary. Internal procedures and information sources are also reviewed to determine whether there is an inadvertent release of sensitive information

What is OPSEC?

Operations Security, or OPSEC, is keeping potential adversaries from discovering our critical information. As the name suggests, it protects our operations - planned, in progress, and those completed. Success depends on secrecy and surprise, so the military can accomplish the mission faster and with less risk. Our adversaries want our information and they don't concentrate on only Soldiers to get it. They also want family members and civilian employees.

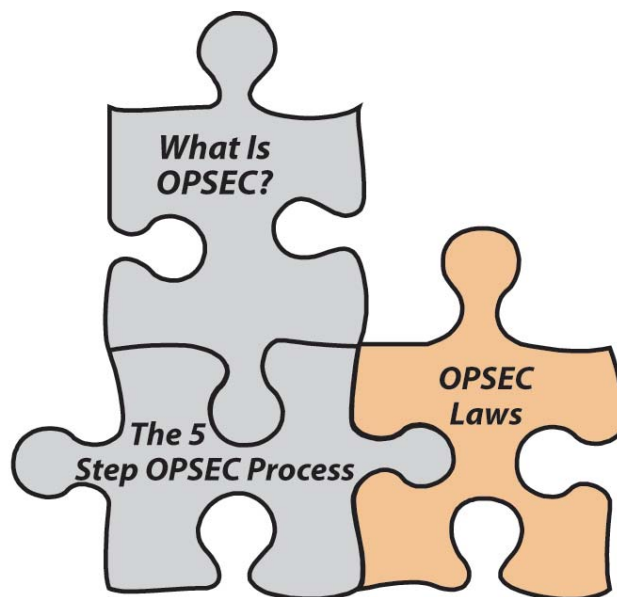
You Are a Vital Player in our Success!

As a member of our military community, you are a vital player in our success, and we couldn't do our job without your support. You may not know it, but you also play a crucial role in ensuring our fighting forces' safety. You can protect our troops by protecting what you know of the military's day-to-day operations. That is OPSEC

Protecting Critical Information

Even though information may not be secret, it can be what we call "critical information". Critical information deals with specific facts about military intentions, capabilities, operations, or activities. If an adversary knew this detailed information, our mission accomplishment and personnel safety could be jeopardized. It must be protected to ensure an adversary doesn't gain a significant advantage.

By being a member of the military family, you will often know some bits of critical information. Do not discuss them outside of your immediate family and especially not over the telephone.



See OPSEC page 13

OPSEC*Continued from page 10***Examples of Critical Information**

- Detailed information about the mission of assigned units
- Details on locations and times of unit deployments
- Personnel transactions that occur in large numbers (Example, pay information, powers of attorney, wills, deployment information).
- References to trends in unit morale or personnel problems
- Details concerning security procedures

Puzzle Pieces

These bits of information may seem insignificant. However, to a trained adversary, they are small pieces of a puzzle that highlight what we are doing and planning. Remember, the elements of security and surprise are vital to the accomplishment of our goals and our collective personnel protection.

Where and how you discuss this information is just as important as with whom you discuss it. Adversary agents tasked with collecting information frequently visit some of the same stores, clubs, recreational areas, or places of worship as you do.

Determined individuals can easily collect data from cordless and cellular phones, and even baby monitors, using inexpensive receivers available from local electronics' stores.

If anyone, especially a foreign national, persistently seeks information, notify your security manager.

What Can You Do?

There are many countries and organizations that would like to harm Americans and degrade our influence in the world. It's possible, and not unprecedented, for spouses and family members of U.S. military personnel to be targeted for intelligence collection. This is true in the United States and especially true overseas! What can you do?

Be Alert

Foreign governments and organizations collect significant amounts of useful information by using spies. A foreign agent may use a variety of approaches to befriend someone and get sensitive information. This sensitive information can be critical to the success of a terrorist or a spy, and consequently deadly to Americans.

Be Careful

There are times when your spouse cannot talk about the specifics of his or her job. It's very important to conceal and protect certain information such as flight schedules, ship movements, temporary duty (TDY) locations, and installation activities, for example. Something as simple as a phone conversation about where your spouse is deploying, or going TDY, can be very useful to our enemies.

Editor's note: This is the third part of a three-part series on Operations Security contributed by the ASC G3.

Flu season is here, are you ready???

By Joel Baylor
401st AFSB Safety Manager

CAMP ARIFJAN, Kuwait — With daytime temperatures still on the warm side, you might not realize the Cold and Flu season is here - but it is.

The most important thing you can do to avoid getting sick; especially this time of year, is to wash your hands.

A common way to catch a cold is by rubbing your nose or eyes, so to protect against infection wash your hands more frequently, as they hands pick up germs from contaminated surfaces, and washing them prevents you from infecting yourself.

Use warm water with soap and wash for several minutes for best results.

Hand sanitizers can be used as a secondary precaution. Other practices to assist you in staying healthy are cleaning high-contact items, such as doorknobs, faucets and telephones, with soap and water.

Even when your hands are clean, staying healthy means more than simply avoiding germs.

Healthy bodies have an easier time fighting off infection. This means get plenty of rest, eat a well-balanced diet, exercise regularly, keep stressors to a minimum and cut back on unhealthy habits, such as smoking.

Cold vs. Flu

Symptom	Cold	Flu
Fever	Rare	High; lasts 3-5 days
Headache	Rare	Prominent
Aches and pains	Slight	Usual; often severe
Fatigue, weakness	Quite mild	Can last up to 3 weeks
Exhaustion	Never	Early and prominent
Stuffy nose	Common	Sometimes
Sneezing	Usual	Sometimes
Sore Throat	Common	Sometimes

Believe it or not, a much more unorthodox therapy of warm-and-cold showers has recently been proposed, though not proven for the prevention of the common cold. Shower therapy joins an ever-growing spectrum of suggested preventions and treatment for the common cold - among them:

- Hand washing,
- Vitamin C
- Various over-the-counter cough and cold medications like aspirin, acetaminophen, or ibuprofen for fever and body aches
- Drink plenty of liquids. Water, clear fruit juices, and sports drinks (replace electrolytes) are good choices.

If you begin to have a fever after 24 - 48 hours of self care seek medical attention immediately.