

It's Official! It's a 'Go'

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Fontaine Sends...

Maj. Gen. Yves J. Fontaine U.S. Army Sustainment Command

Folks - the train is going full speed ahead... couple of key updates for your kit bag...

The Army Sustainment Command was proud to welcome two permanent SESs to our rolls recently, Carl Cartwright, Executive Director for Field Support; and Tommy Marks, Executive Director for LOGCAP. Additionally, Michael

Hutchison joined the ranks of SES for the Army Contracting Command - Rock Island. Congratulations to these superb leaders.

We are making great progress as we become the operational agent for AMC's role as the Army's Lead Materiel Integrator (LMI). A key milestone was achieved with the signing of the LMI Army Directive by the Secretary of the Army on March 22. This directive formally designates the Commander, U.S. Army Materiel Command as the Army's LMI, with the mission to synchronize the distribution and redistribution of Army materiel in accordance with Department of Defense and Army directives and priorities. In order to assume the LMI role by Feb. 15, 2012, the Secretary further directed that AMC develop a detailed LMI transition and implementation plan that demonstrates savings and submit for his approval NLT June 30. In preparation for our next pilot during the week of April 11, the team is making great strides in holding rehersal of concept drills to finalize business rules, processes, and authorities for the materiel distribution process. Appreciate your support and continued focus for the pilot - it is our means to show the Army that we can execute LMI.

Another major effort we are executing is in support of Operation New Dawn and the follow on support to Department of State post December 2011. Huge undertaking and our planners and the folks at the 402nd AFSB are all over it...doing a great job

AND we all have a part to support them to ensure its success. Please take time to become familiar with

the plan and how your area of responsibility fits in. We need everyone to make this successful.

We began our chain teaching this month on the implementation of the repeal of "DON'T ASK, DON'T TELL" (DADT). This DOD-wide effort is aimed at providing clear and timely information to Soldiers and Civilians supervising Soldiers regarding the changes that will occur and what those changes will mean. Our focus is to ensure that Sol-

diers and Civilians understand that the law commonly known as DADT remains in effect until the President, the Secretary of Defense, and the Chairman of the Joint Chiefs all certify DOD is ready to make this change. The legislative repeal goes into effect 60 days after this certification is complete. At the end of the day, the Army values will continue to be our foundation and at the core of who we are as Soldiers and Civilians. The values define who we are, what we do, and what we stand for and guide us to treat everyone with dignity and respect.

The Army is undertaking an initiative to review the Army Profession in an era of persistent conflict. This review is aimed at maintaining the career of an Army Soldier and Army Civilian as a "profession" and not simply an "occupation". This campaign is important to each of us as it will help us to refine and better understand our role as professionals supporting our Nation and our Army. I encourage each of you to share your knowledge and ideas in support of this campaign through participating in surveys and focus groups when asked.

ASC personnel have proven themselves critical as we respond to worldwide events, including responding to the earthquake and tsunami in Japan and the refugee situation in Tunisia. Thank you for your continued efforts in support of these emergencies and all you do for the Army everyday!

Airborne!

THE GLOBAL LINE



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Focus on the Future . . .

It's official: Army says LMI is a 'Go'

Story and photo by Tony Lopez ASC Public Affairs

The U.S. Army Sustainment Command hosted a Lead Materiel Integrator rehearsal of concept drill March 22-24 to validate stakeholder roles, responsibilities and authorities regarding the Army's material distribution process.

Brig. Gen. Brian Layer, ASC deputy for sustain-

ment. began the event by announcing that Secretary of the Army John M. McHugh signed a key document: a directive assigning the Army Material Command as the Army's Lead Materiel Integrator.

In accordance with the newly signed document, AMC has been directed to develop a detailed LMI tranPage 7

Master Sgt. James Witchet reads the LMI business processes for stakeholder review during March 23 ROC drill.

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sition and implementation plan that demonstrates savings and submit it to McHugh for his approval by June 30.

"The Army's new approach for managing materiel is being designed to effectively and efficiently distribute materiel to support the generation of trained and ready forces," McHugh declared. "It must represent a different way of doing business that will foster open communication, improve collaboration and eliminate redundancies in the process."

ASC will become AMC's operational agent. "LMI will use modern decision processes that will leverage an enterprise approach and automation to maintain readiness in a high op-tempo Army," said Maj. Gen. Yves Fontaine, ASC commanding general. "This new LMI approach will offer agility to provide for today's Army within the Army Force Generation process."

The benefits of LMI include the ability to maximize equipment visibility as well as smooth

the distribution process. LMI integrates sourcing of Army materiel demand signals—using enterprise business practices to ensure the right materiel in the right quantity and condition is delivered to the right place and time.

According to an AMC report, establishing LMI provides the Army a foundation for change meant to increase Army readiness and save on transporta-

tion costs while offering the potential for more efficient use of people and lower information technology system costs.

ROC drill participants included Department of the Army G3, G4 and G8 staff members, Army National Guard materiel specialists, Army Forces Command personnel, Army Field Support

Brigade personnel as well as unit integrators and materiel integrators.

The goal of the ROC drill was to "write the transition plan and the roadmap forward" said Layer. By the conclusion of the drill, the stakeholders had a consensus on LMI-compliant roles and responsibilities and the business processes needed to produce a synchronization matrix to equip the Army.

In days ahead, a key element of LMI will enter the proof-of-principle stage.

"We're developing a new means of distributing materiel, called the Decision Support Tool," said Lt. Col. Dan Swanson, ASC's LMI Process Team leader.

Meant to mine, merge and present data drawn from existing, but disparate, sources, the DST will be put to the test during a pilot project in April.

"We'll set up a developmental network, bringing together users and developers who will actually probe DST's potential," Swanson said of the April exercise.

Back to Front

Focus on the Future . . .

81 firms respond to EAGLE synopsis

On Feb. 16, the EAGLE team issued a sources sought synopsis in the Federal Business Opportunities to conduct market research to evaluate the ability of businesses to become prime contractors in support of the EAGLE contract effort. The sources sought closed on March 11 and the team

received responses from 81 different contractors - 51 small businesses and 30 large businesses.

One purpose of the synopsis was to clarify that the contracts awarded under the EAGLE program will require prime contractors to provide services in all three of the following functional areas: Materiel Main-

tenance (maintenance), Retail/Wholesale Supply (supply), and Transportation Support (transportation). These services will be solicited using the North American Industry Classification System code 561210, Facilities Support Services. A fourth functional area previously included, Plans and Operations, will no longer be solicited as a separate function under this contract.

In the past, many installations placed separate contracts for maintenance, supply, and transportation support services. The acquisition strategy currently under consideration by Army Sustainment Command intends to centralize functional responsibility, eliminate redundancy, and maximize efficiency by combining these three functions under one contract. In other words, a single contractor at each Directorate of Logistics installation will be responsible for providing all required maintenance, supply, and transportation support services.

A second purpose of the synopsis was to ascertain industry's interest, capability, and capacity in providing services at specific installations when one contractor is responsible for all three functional areas. We are particularly interested assessing whether or not the resulting consolidation provides suitable opportunities for small business. To this end, we will use the data collected to determine the capability and capacity of small businesses to perform as prime contractors providing services in all three functional areas. This information will be used to determine the best method to maximize small business participation. In addition to identifying a portion of the requirement for traditional small business set-asides, we are also considering a provision that would require large businesses submitting proposals for some requirements to

team with a small business in order to be eligible for award. This requirement would be in addition to and separate from any small business set-aside suite. The requirements that would be subject to this provision, and the percentage of the resulting

task order subject to the teaming arrangement, will be identified in the request

for proposal but are not known at this time. A description of the teaming arrangement contemplated will be required as part of the proposal when submitted and evidence of a contractual relationship with the small business partner will be required at time of award or shortly

thereafter. In this case, a large business cannot be awarded a task order unless it has an agreement up front with a small business partner. This is different from the normal subcontracting goals that are identified in a contract and are generally difficult to enforce after award.

The EAGLE team is currently analyzing the data and the information will be used and incorporated into the Cost Benefit Analysis that is being performed in accordance with Army policy.

ASC welcomes new HQ Company commander



Capt. Justin Bergen, accepts the company guidon from Col. Matthew Higginbotham, commander of the Army Sustainment Command's Distribution Management Center, March 18, to officially take command of the ASC's Headquarters and Headquarters Company from Capt. Scott Leifker. Bergen assumed command of the company from Leifker during a ceremony in the Rock Island Arsenal Fitness Center on Rock Island Arsenal, III.

Photo by Sgt. 1st Class Sean Riley, ASC Public Affairs

Focus on the Future . . .

DOL planners test supply functions

Story and photo by Megan McIntyre ASC Public Affairs

"Retail supply is a significant topic because of its enormous mission," said Laurie Lartz, Directorate of Logistics Transformation Team member and subject matter expert.

Drawing representatives from affected activities, Army Sustainment Command headquarters hosted a rehearsal of concept drill Feb. 23-25, reviewing retail supply operations.

With the DOL realignment from the Installation Management Command to ASC, installation-level operations of supply support activities to receive, store, issue and account for supplies used by U.S. Forces becomes a top priority.

"Having such widespread, collaborative participation from all key players resulted in a detailed analysis of the retail supply mission and helped to pave the path for future success," said Lartz.

DOL Transformation Team members are developing a common understanding of tasks, roles and responsibilities and an understanding of interaction between tactical and operational levels. The team is mapping each process for mission execution, developing input for standard operating procedures and orders, and identifying friction points or policy changes to be made prior to full operational capability.

Brian Stevens, ASC's materiel maintenance lead, said the event was extremely useful and informative.

"This is the type of cross-talk and socialization that needs to take place so that all activities are conducting the same business with identical business processes and using the some guidance and policy," he said.



Laurie Lartz (left), Directorate of Logistics Transformation Team member, leads a discussion at the retail supply rehearsal of concept drill. With the DOL transfer, Army Sustainment Command takes on operation of supply support activities to receive, store, issue and account for supplies.

The DOL realignment is in its final stages. Operational control of the DOLs in CONUS, Hawaii, Alaska, and Puerto Rico became the responsibility of the Army Field Support Brigades and Battalions Oct. 1, 2010. Operational control of Korea and Japan DOLs was complete Jan. 1 and occurred for Europe DOLs on April 1. Complete realignment and full operational control is planned for Sept. 2012.

The retail supply ROC drill is part of a series of ROC drills intended to keep the alignment on track and running smoothly.

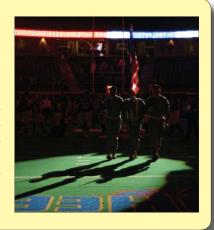
"As with any process, there are issues and concerns in the retail supply area and some will require further evaluation at various levels before they can be resolved," said Lartz. "The ROC drill was a success, and having face-to-face discussions and meeting the key players was instrumental in that success."

ASC Soldiers present colors at football game

Army Sustainment Command Soldiers Staff Sgt. Frank Henry (left), Sgt. 1st Class Warren Feaster and Sgt. Shane Henning present the colors prior to the Arena Football League exhibition game at the i wireless Center on March 3. Color guard participation is just one example of ASC's extensive community engagement in the Quad-City area. The lowa Barnstormers defeated the Milwaukee Mustangs 47-17 in the exhibition matchup.

Photo by Ashley Walding, i wireless Center

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APS plays key role in Korea exercise

By Mark Weiman ASC Public Affairs

CAMP CASEY, South Korea — A combined arms task force consisting of servicemembers from the 2nd Battalion, 146th Field Artillery Regiment and the 1st Squadron, 11th Armored Cavalry Regiment continue live-fire exercises March 8-13 as a part of the Foal Eagle '11 joint exercise between U.S. and Republic of Korea forces.

Equipment used by the 192 task force Soldiers was issued by Army Field Support Battalion-Northeast Asia, a subordinate unit of the Army Sustainment Command's 403rd Army Field Support Brigade. The exercise provided AFSBn-NEA the opportunity

to rehearse issuing equipment and validating the readiness of Army Prepositioned Stocks-4 inventory.

All equipment was issued last week and transported by rail to Camp Casey and Rodriguez Range for the live-fire exercise. AFSBn-NEA issued more than 90 track and wheeled vehicles, 80



Photo by Han Kim, 403rd AFSB

M1 Abrams tanks, like the ones shown here, were issued by AFSBn-NEA to participate in Foal Eagle '11 joint exercise.

weapons, 62 radio sets and more than 500 pieces of general supplies including generators, light sets, heaters, tents and cots.

The units are scheduled to redeploy south from Camp Casey to Camp Carroll beginning on March 14, culminating with equipment turn-in back to AFSBn-NEA on March15-16.

U.S. Army flexes logistical muscles during KR/FE

By Walter T. Ham IV Eighth Army Public Affairs

CAMP CARROLL, South Korea — The U.S. Army flexed its logistical muscles March 3, moving pre-positioned stocks onto trains here during railhead operations in support of Key Resolve/Foal Eagle.

The Daegu, South Korea-based Army Field Support Battalion-Northeast Asia and 19th Expeditionary

Sustainment Command staged the equipment for a combat task force consisting of the 2nd Battery, 146th Field Artillery and a platoon from the 11th Army Cavalry Regiment.

The vehicles were drawn from Army Prepositioned Stocks-4, one of Army Sustainment Command's global network of sites able supporting the Reception, Staging, Onward Movement and Integration process.

Army Field Support Battalion-Northeast Asia conducted railhead operations March 3 for Key Resolve/Foal Eagle in South Korea.

> Photos by Pvt. Park Young-ho, Eighth Army Public Affairs

The vehicles will be shipped to Camp Casey and the U.S.-based task force will conduct a live-fire exercise with units from the 2nd Infantry Division.

Held around the same time every year, Key Resolve and Foal Eagle are defensive command post and field exercises designed to keep the ROK-U.S. Alliance ready for any contingency.

Public health experts brief ASC on air quality

Story and photo by Mark Weiman ASC Public Affairs

Subject matter experts from the U.S. Army Public Health Command briefed members of Army Sustainment Command's workforce about air quality in Building 350 during two information sessions held on March 2.

In January, a team of industrial hygienists from USAPHC's Army Institute for Public Health conducted indoor air sampling in various areas of the building, as well as various tests on the ventilation system. Sampling included metals, fiberglass and mold.

As a result of their investigation, it was found that all air samples collected for metal, fiberglass and mold registered within acceptable occupational exposure standards and were similar to levels in other workplace environments.

"There is no risk to their [employees] health," said Lindsey Kneten, AIPH industrial hygienist. Although she acknowledged that there were some particles and molds present, she stated that building occupants "shouldn't get sick from the particles."

Based on the ASC Command Surgeon's recommendation, the command requested support from the AIPH to sample the workplace air in Room 243 and the adjacent rooms as a result of a bulk sample report collected last October. These samples were collected by Rock Island Arsenal Garrison/Rock Island Integrated Systems, along with the RIA Industrial Hygiene office. Employees had also expressed concern about black particles that were present on their desks.

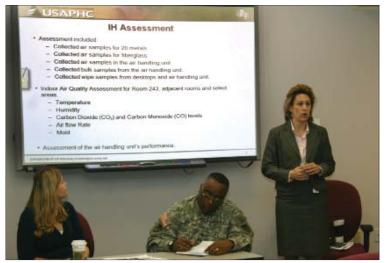
"We can't definitely tell what the black residual is but we know it isn't mold or fiberglass," said Kneten to meeting participants. "It is not hazardous to your health."

Maj. (Dr.) Kimberly Beck, AIPH occupational physician, reported the black material was probably carbon-based, adding "we know what it isn't".

Although the black material could not be identified, analysis by AIPH will continue and ASC has made a commitment to address these issues.

"We have experts here and the garrison is committed to fix this," said Col. Richard Dix, ASC chief of staff. "We're decisively engaged and we will stay engaged until we get it resolved."

Members of the AIPH team met with Maj. Gen. Yves J. Fontaine, ASC commanding general, and



Bethney Davidson (right), risk communication specialist with USAPHC, briefs ASC employees about Building 350 air quality. Lindsey Kneten (left), USAPHC's Army Institute of Public Health industrial hygienist, and Col. Richard Dix, ASC chief of staff, also participated in the information session.

briefed him on the results of their investigation.

"The general has made a commitment to the workforce that funding will be found to fix any problems," said Dix. "Without a healthy workforce, there is no ASC."

As a result of their investigation, the AIPH Industrial Hygiene office has made a number of recommendations to improve the workplace environment in Building 350. Two of those recommendations include adding a system humidifier to moisten the dry air and cleaning out air handling ducts.

Establishing a dialogue between management and employees about health concerns was highlighted by Bethney Davidson, a risk communication specialist with AIPH. Her office recommended a "worker champion" program, providing employees in different office areas an advocate to forward health concerns to management. According to Dix, Fontaine gave his go-ahead to implement this program and the details will be worked out.

Dix concluded by reemphasizing the command is committed to the health of its employees. Sharing information about improvements being made in work conditions, laying out timelines for when things will get accomplished, requesting money for workplace improvements, and getting things done as promised are steps to improving the work environment, he said.

"We need to have a safe and viable workforce for the future," said Dix.

BACK TO FRONT

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Road March focuses on team building

Story and photos by Megan McIntyre ASC Public Affairs

Maj. Gen. Yves Fontaine, commanding general of Army Sustainment Command, ASC Command Sgt. Maj. Stephen Blake, officers, enlisted Soldiers, Sailors, Marines and Department of the Army civilians gathered March 2 for the Rocking Resiliency Road March.

The march began with a dedication of the event to the memory of a fallen Soldier, Pfc. David R. Fahey Jr., who was killed Feb. 28 by an improvised explosive device in Afghanistan.

"Resiliency is about standing shoulder to shoulder," said Blake. "We all went out there carrying the weight of David and left behind our own troubles. You could see everyone coming together, and becoming a more resilient team."

The 4.1 mile march was intended to be a team building event. Interaction amongst the uniformed and civilian participants was encouraged, as Blake emphasized getting to know each other.

"You could be standing next to someone you may not know, so introduce yourself and get to know them," he said to the assembled group.

Since civilians comprise an overwhelming majority of the ASC workforce, leaders are eager to welcome them to events like the road march.

"I really appreciated the invitation to participate in the road march," said Bill Holdorf, Defense Logistics Agency customer support representative. "It was a worthwhile event that highlighted the values that Fontaine and Blake place on fitness, readiness and teamwork."

Department of the Army civilian and ASC employee Barb Lutrell said it was a fun and challenging experience.



Maj. Gen. Yves Fontaine and Command Sgt. Maj. Stephen Blake stand among Soldiers during the March 2 road march.

"I felt like a member of the team. I enjoyed the camaraderie among the Soldiers," she said. "It was a great way to start my day and I was surprised that I finished in 70 minutes."

Gayla Pacheco, ASC's Equal Employment Opportunity chief, said she could see the great team spirit between the civilians and the military.

"This is the second time I have participated and it is great how we can all get along together," she said. "There's no pressure, there really is an emphasis to only do what you can do."

After the road march, participants had breakfast at the Rock Island Arsenal Golf Club. The day concluded with resiliency training, during which participants met in small groups to discuss their military experiences.

Summing up the event, Blake said, "I know this will give us all a greater appreciation for each other."



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APS-4 equipment used in U.S.-Korea joint exercise

Story and photos by Staff Sgt. B. Wesley Lewis 19th ESC Public Affairs

ANMYEON BEACH, South Korea — More than 800 U.S. and Republic of Korea Soldiers, Marines, Sailors and ROK Service Corps personnel joined forces for the Combined/Joint Logistics Over-the-Shore training exercise at Anmyeon Beach March 23.

Combined Joint Logistics Over-the-Shore, or C/ JLOTS (pronounced See-Jay-Lots), is the name of the drill conducted on Korea's west coast. The purpose of C/JLOTS is to establish a seaside logistics point in an area without facilities.

Just like all military operations, the first work priority is to establish security. The U.S. Navy's Maritime Expeditionary Security Squadron 7 took the lead and set up perimeter security.

"C/JLOTS is a fantastic opportunity for MSRON-7 Sailors to conduct combined security operations alongside ROK forces," U.S. Navy Lt. Joseph Palchak said.

ROK Marines provided security with the U.S. Navy, emphasizing the purpose of the drill.

"This exercise is defensive in nature. The purpose of this exercise is to demonstrate the resolve between the U.S. and ROK alliance," said Brig. Gen. Aundre F. Piggee, assistant Chief of Staff for Logistics at United States Forces Korea. "The training that we receive and that our troopers receive will only continue to improve the combat readiness with both the ROK and U.S. forces."

The exercise allowed the joint forces to gauge their abilities to perform coastline missions such as transporting equipment and fluid ashore from ships to the mainland, conducting security operations and providing logistical support.

"What the Koreans did today was move palletized cargo and vehicles ashore. And then on our side, what we wanted to be able to demonstrate was bringing fluids ashore from a ship that was anywhere from four to eight miles off the beach," said U.S. Marine Col. Scott Carhart, C/JLOTS deputy.

Being assigned specific roles and missions allowed forces from both countries to work on and strengthen their interoperability in the projected scenarios.

"It's their land and obviously it's our goal to help strengthen their military and ability to defend their land on their own," Carhardt said. "Anytime we can share our lessons learned, knowledge and experience we have with them, it helps them achieve their mission."

Carhart said the exercise was not able to be completed without its share of difficulties. This was the first time this exercise was conducted on Korea's west coast.

"The (sea) floor drops off much quicker on the east coast. You can see what happens here when the tide runs on the west coast. It's much shallower here," Carhart said about the purposely beached vessels used during the exercise.

See APS-4, page 11



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3/405 packages aid supplies for Tunisia

By Jennifer King 405th Army Field Support Brigade Public Affairs

LEGHORN ARMY DEPOT, Italy - The 405th Army Field Support Battalion-Livorno prepared a shipment of humanitarian aid supplies bound for Tunisia. U.S. military aircraft delivered humanitarian supplies to Tunisia March 4, a Pentagon spokesman told reporters.

With an increasing need for humanitarian aid for refugees fleeing Libya, the U.S. Agency for International Development Office of Foreign Disaster Assistance turned to its 405th AFSBn-Livorno service-provider and requested delivery of humanitarian aid supplies.

The battalion is responsible for the storage and maintenance of USAID emergency humanitarian assistance commodities under an interagency agreement between the Army and the U.S. State Department and is experienced in the shipment of humanitarian aid supplies at a moment's notice.

"OFDA keeps our warehouses stocked for emergencies such as this, and we're well-equipped to get the supplies where OFDA needs them as quickly as possible," said Lt. Col. Richard Pierce, commander of the 405th AFSBn-Livorno. "We are grateful for the opportunity to assist the people of North Africa and to help alleviate their suffering in our own small way."

After receiving notification of needed supplies from OFDA, the battalion prepared 4,000 blankets, 40 rolls of plastic sheeting and 9,600 10-liter water containers for shipment. The shipment departed the battalion by truck for delivery to Tunisia via military aircraft from the Pisa Military Airport. The aid was distributed to USAID teams on the ground there.

According to a Pentagon spokesman Marine Corps Col. Dave Lapan, C-130s out of Ramstein Air Base, Germany, delivered six pallets of aid supplies to Djerba, Tunisia.



Photo by C. W. Fick, ASC Public Affair

Humanitarian aid, like that shown here, was prepared for delivery to Tunisia by workers at the 405th Army Field Support Battalion-Livorno at Leghorn Army Depot, Italy. The battalion is a forward staging site for USAID emergency humanitarian assistance commodities under an interagency agreement.

"Our location in Italy gives us a unique logistics capability," Pierce explained. "Because we have access to both water and air transport capabilities within 30 minutes of Leghorn Army Depot, we can execute loading and transportation missions quickly and efficiently, ensuring that the aid reaches the disaster area as quickly as possible."

The flights were part of U.S. Africa Commandled Operation Odyssey Dawn, which is providing humanitarian assistance to people fleeing Libya in the wake of recent political uprisings and violence there.

President Barack Obama promised that the United States would give humanitarian aid and send military and civilian aircraft to assist refugees leaving Libya.

The battalion has a long working relationship with OFDA, previously having shipped supplies to Dubai, United Arab Emirates, the Philippines and Haiti, among others.

(Karen Parrish, American Forces Press Service, Washington, contributed to this report.)



Arsenal hosts Incident Command System workshop

James Taylor, Federal Emergency Management Agency Region V training and exercise officer, leads an Incident Command System overview with executives and senior officials at the Rock Island Arsenal Golf Clubhouse on March 4. The workshop brought together senior military officials, including ASC Commander Maj. Gen. Yves J. Fontaine, and representatives from local agencies to discuss strategic emergency preparedness.

Photo by Mark Weiman, ASC Public Affairs

APS-4

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U.S. Soldiers explain the Inland Petroleum Distribution System, part of APS-4 inventory, to ROK VIPs during CJLOTS exercise.

"The sea-state and turbulence on the beach are much different and there tends to be a much higher sea-state here on the west coast than on the east coast," Piggee said.

Along with the coordination portions of bringing multiple branches from two countries together for the exercise, logistics played a major role in making sure the exercise was able to commence.

According to Maj. Brian Lundell, 403rd Army Field Support Battalion-Northeast Asia operations officer, most of the equipment, vehicles and resources used for the joint mission were brought from various places throughout the Korean peninsula, however, the Inland Petroleum Distribution System used to move fluids from ships to shore came from the Sagami Depot in Japan.

The 13 containers storing five miles of piping were shipped to Busan and then relocated to Camp Carroll. Once the equipment reached the training facility, the 108th Petroleum Support Company, the 412th Engineer Command and a company of KSC engineers spent the week prior laying out the piping system.

People worked through harsh weather conditions to lay out each section of the pipe which is 19 feet long and weighs 115 pounds.

"We have absolutely great Soldiers out here working day and nights, on call 24 hours-a-day,"

said Capt. Tyler Weightman, deputy commander for the Logistics Support Area, which was operated by 194th Combat Sustainment Battalion, 501st Sustainment Brigade. "We have people who can think outside the box."

Weightman and his 501st SBDE Soldiers were able to establish the logistical support area even with self-imposed communication limitations during the setup to help other units assisting with operations in Japan.

"It was a bit of a hurdle for us to overcome, but we made it happen," said Spc. Emmanuel Kim, 501st Sustainment Brigade. "I'm in the business of getting things done – and business is good."

With everything set up and working at the training location, units performed each task in order to complete the mission while VIPs and media watched from the beach as the training was completed.

"The exercises are always important. One of the goals here was certainly to send a message that we have the ability to do it on the west coast," Carhart said.

This exercise sets the basis for future missions held along Korea's west coast, and due to the complexity of its pieces, allows leaders to evaluate their performance and work on improvements.

"The next C/JLOTS has to be based on the After Action Review. The AAR is very important because that's the link because the next one might not be next year. It may be five years from now," Weightman said.

RIA hosts strategic planning luncheon



Maj. Gen. Yves Fontaine, commanding general of Army Sustainment Command, and ASC Command Sgt. Maj. Stephen Blake address the topic of strategic planning to representatives from Rock Island Arsenal and the surrounding Quad Cities during a luncheon, March 2. The discussion focused on the future of RIA and how to ensure success over the long term through synchronized efforts with the surrounding community and its leaders.

Photo by Megan McIntyre, ASC Public Affairs

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Logistics conference charts path out of Iraq

makes a point during the 2011 Responsible Officer/Team Chief Con-

Story and photo by Galen Putnam 402nd AFSB Public Affairs

JOINT BASE BALAD, Iraq — More than 50 logisticians from throughout Iraq and Kuwait gath-

ered for what will likely be the last time to share ideas and to plot a course for the final push out of Iraq at the Responsible 2011 Officer/Team Chief Conference here, March 11-12.

Hosted by the 2nd Battalion, 402nd Army Field Support Brigade, the conference focused on Theater Property Book operations responsibiliand ties, with regard to the retrograde from Esteban Ramos, 2nd Battalion, 402nd Army Field Support Brigade, Iraq.

ference at Joint Base Balad, Iraq. "This was an opportunity to bring some of the experts in theater together and find out where the friction points are and to better prepare for the transition," said Chief Warrant Officer 4 Michael Peavley, theater property book officer, 2nd Bn., 402nd AFSB.

"A lot of information came out of the conference." issues we weren't aware of that we were able to resolve," he said. "It also provided an opportunity to go over the many processes involved to make sure that we are all working in sync."

The conference kicked off with a Theater Property Book overview, but delved into many other operational areas such as Organizational Property Assistance Teams, Material Redistribution Teams, and Redistribution Property Assistance Teams.

"This was a good opportunity to discuss policies and program development for the transition," said Hollis Jackson Jr., team chief, Theater Property Book Team 1, 2nd Bn., 402nd AFSB, Victory Base Complex, Baghdad, Iraq. "This was our chance to get together to draw up the plan and discuss time lines in preparation for the next 'waterfall' that is coming up at the end of this year. The most important thing I got out of the conference was the plan of action on how we are going to execute. It was nice being able to see the whole plan come together."

Participants from outside the Army Materiel

Command "umbrella" found the conference useful as well.

"There was a lot of information put out that will help us drawdown, turn in equipment, and be

> better prepared to Iraq," said leave Master Sgt. Anthony Watson, asset visibility noncommissioned officerin-charge, 4th Infantry Division, VBC. "I particularly liked hearing from the OPAT (Organizational **Property** Assistance Team) and RPAT (Redistribution Property Assistance Team) representatives because that is where a lot of our equip-



Others agreed.

"Getting out of Iraq is going to be a logistical challenge and there are still a lot of questions out there, so was nice to get everybody in the same room to get some of those questions answered," said Capt. Staci Campbell, logistics officer, 261st Multifunctional Medical Battalion. "It was good to meet the people we will interact with and learn how they operate. This will allow us to work even better together as we take on the huge challenge to retrograding from Iraq."

The 402nd AFSB, headquartered at Joint Base Balad, is the Army's largest brigade with more than 20,000 Soldiers, Airmen, Department of Defense civilians and contractors.

New ASC commander named

In an April 5 Defense Department news release, the Army chief of staff announced Maj. Gen. Patricia E. McQuistion will succeed Maj. Gen. Yves J. Fontaine as commanding general of U.S. Army Sustainment Command at a date to be announced. She is currently serving as commanding general, 21st Theater Sustainment Command, U.S. Army Europe and Seventh Army, Germany.