

Falcon Flyer



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FROM THE TOP

Weathering the storm

Maj. Teresa Dutcher

80th Aerial Port Squadron commander

During our recent annual tour to Ramstein Germany, my chief and I were talking about things that really matter most in our lives.

We discussed how we let our folks know that they truly are important to us, not just verbally, but from the truest part of the heart.

This is important to me and my first priority is taking care of the Airmen.

While that may sound cliché and superficial at first thought, it is true from the bottom of my heart because of where I come from and from the things I have seen.

For example, I spent too many years early in my career being a number and a statistic.

I vowed when I became an Air Force Officer, I would NEVER treat my people the way I had been treated.

I am reminded of a story Chief Master Sgt. Jeffrey Herold shared with me about when he was a young boy.

He recalled growing up in a rural town in Pennsylvania where a massive oak tree sat in his grandmother's front yard.

This mighty oak had been there for as long as he could remember. It had seen many seasons and weathered many brutal storms, floods, you name it.

Yet, every summer it stood rock solid throughout Chief Herold's childhood.

He told me how he often reveled in taking shade and comfort under its colossal branches.

As a young man, Chief Herold left his small town and joined the military.

Many years later he returned to his grandmother's home to find the tree was missing from the front yard.

He immediately asked her what happened to the tree.

She told him over the past year tiny beetles had gotten the best of the tree and had eaten it to pieces until, ultimately, it was consumed by the little bugs.

This is relevant because I find myself and my fellow Airmen always up to



tackle the biggest challenges.

We revel in the opportunity to help and conquer when the chips are down, and when things are at their worst, we are at our best.

But what we need to be mindful of is that while we can endure many arduous tasks that come our way in both our personal life and our military life. We must focus on the small details that will make us good Airmen and good wingmen.

I am a true believer of the 6 F's: if you take care of your Faith, Family, Finances, Fitness, Friends and of course your FACEBOOK, everything should fall into place.

There will be times when we are struck with tragedy or disappointment, but if we have the 6 F's taken care of, we can weather not only any storm, but the tiny beetles as well.

This is not only important to each of us individually, but it is incumbent on leadership at all levels to ensure that each Airman has all of these needs met.

Let me tell you, when it comes to tragedy, I guess you can say "She's been there, done that."

I had to weather the most horrific storm a person could endure when I lost my son in May of 2007 in Baquaba, Iraq

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HEADLINES

Remembering Beirut

Maj. Joe Bunker (retired)

Courtesy Article

In 1983, the Marines were sent to Beirut, Lebanon on a peacekeeping mission. However, there was little peace to keep.

On October 23, 1983, at 6:22 a.m. in Incirlik Air Base, Turkey, the birds started chirping at the start of Sunday morning. Approximately 200 miles away in Beirut, Lebanon the day was beginning as well, but the sounds of the morning had stopped. A Mercedes truck loaded with six tons of explosives broke through the perimeter of the Marine Headquarters compound at Beirut International Airport. The barracks were built of reinforced concrete and was considered the safest place in the airport compound by many Marines. That morning, more than 300 peacekeepers, most of them asleep, were in the barracks as the Mercedes truck drove into the lobby. 241 American servicemembers died in that terroristic bombing.

Marines scrambled to retrieve their fellow peacekeepers from the crumbling building. The Air Force was notified and quickly located a C-9 crew on the ground in Incirlik. The crew was diverted from a routine Aeromedical evacuation mission to the urgent mission

in Beirut. The C-9 nurses called to request numerous medical supplies. They also needed other valuable assets...doctors!

The C-9 was reconfigured and medical supplies were loaded. The three doctors stationed at Incirlik who were ordered to Beirut also boarded the plane which took off for the 50 minute flight to Beirut.

On approach, the pilots expected to hear the phrase "cleared to land." But the Beirut controller replied, "Sniper fire reported in the area, Marine helicopter gunships patrolling parallel to the runway, land at your own risk." Upon hearing that warning, a young lieutenant co-pilot looked over to the aircraft commander, who looked back at him and simply said, "That means we're cleared to land." At landing, the crew avoided craters in the taxi-ways, the result of artillery and mortar fire. This was a war zone, and the Marines had been in the middle of it for some time.

The crew taxied to their stopping spot under the threat of hostile anti-aircraft fire, SA-7 missiles and snipers. They noticed what, on first glance, appeared to be their patients lined up next to the hangar. Shortly afterward they noticed it wasn't a line of patients at all, it was a line of body bags. Two of the doctors

onboard would disembark and remain in Beirut. The 3rd Doctor, Col. Alfred W. Studwell, a flight surgeon, would stay with the C-9 crew as the sole physician on board.

Within seconds of parking, helicopters landed nearby bringing severely wounded Marines to the C-9 air ambulance. The medical crew quickly began the job of triaging the patients. Medical technicians carried the litter patients aboard the aircraft. The pilots called the headquarters radio to determine they were to fly to Rhein-Main Air Base, Germany.

The flight from Beirut to Germany was extremely busy for the medical crew as they worked diligently to evaluate and stabilize the 24 patients. Shortly after take-off a Marine in the critical care section went into cardiac arrest. The medical crew tried valiantly, but was unable to save his life.

While in flight, Colonel Studwell demonstrated stellar clinical skills as he led the team which saved the lives of the 23 remaining Marines which contributed immeasurably to this hazardous and historic mission.

He was awarded the Air Medal for meritorious achievement while participating in aerial flight at a ceremony that took place in the 22nd Air Force media center here in June.

"Today we honor a fellow

military member with an award that is 27 years overdue," said Joe Bunker, a retired Air Force major and the co-pilot on the first flight to Beirut. "More importantly, we are here to remember the 241 servicemembers who lost their lives."

Several of Colonel Studwell's family and friends were present to see him be honored. Many of the Marines who were injured in Beirut also came to show gratitude and support and to reflect on the events that happened in Oct. 1983.

"Our first duty is to remember," said Randy Gaddo, a Marine who was injured on board the C-9 flight to Germany. "This is such an emotional event - almost 30 years later."

The Air Medal was established by executive order during World War II.

"This is a big deal and had to be approved by the president of the United States," said Col. Timothy E. Tarchick, Wing Commander of the 94th Airlift Wing. "I am pleased to be standing before a silent warrior - one who paved the way for people in uniform."

Colonel Tarchick presented the Air Medal award to Colonel Studwell.

"I didn't expect to receive this award," said Colonel Studwell. "I just want to take the time to thank everyone who was involved in making this happen. And its true, our first duty is to remember."

continued from page 1

when his vehicle was hit by an improvised explosive device while on patrol in Baghdad.

Still, I did not allow that to define who I am.

I am an American Airman, I will never falter, and I will not fail.

Don't ever think you are not strong enough nor empowered enough to weather the strongest of storms.

You have been well trained and well equipped to stand tall to anything this world has to offer, good or bad. We are the American Airman!!!

WE ARE, 80 APS!

Full-scale inferno

**Senior Airman Danielle
Campbell**

94th AW Public Affairs Office

“I just happened to be at the right place at the right time,” he said with a humble glare in his eyes. “It’s just amazing how things work out.”

Technical Sgt. Bryan Reed, member of the 80th Aerial Port Squadron and Dobbins Air Reserve Base Honor Guard, said it was just another Sunday evening in June when he and his wife were helping some friends clean and paint their new home in Dallas, Ga.

Sergeant Reed and his group of friends decided to put some food on the grill as the day came to an end.

It appeared the neighbors had the same idea because the small grill that sat on their back deck smoked as well

But what initially appeared to be harmless barbecue turned out to be a cigarette butt that caught hold of a self-igniting bag of charcoal.

That, in turn, transformed

“What initially appeared to be harmless barbecue turned out to be a cigarette butt that caught hold of a bag of charcoal”

**--Technical Sgt.
Bryan Reed 80th APS**

into black smoke and flames that began to quickly crawl up the chimney that extended off the deck. Sergeant Reed



Small town hero, Technical Sgt. Bryan Reed, member of the 80th Aerial Port Squadron and Dobbins Air Reserve Base Honor Guard, stands in front of a home in a Dallas, Ga. community that he prevented from going up into flames last month. Sergeant Reed used his quick wit and his athleticism to put the flames out. According to Sergeant Reed, he just happened to be at the right place at the right time to do what anybody would have done. (U.S. Air Force photo/Senior Airman Danielle Campbell)

and his friends darted over, called the fire department and checked to see if the owners were home.

After receiving no response, Sergeant Reed grabbed a water hose he found lying along the front of the house and headed to the backyard.

“The deck jettied off the back of the upper level of the house, it had no stairwell and it stood 12-15 feet high,” Sergeant Reed said. “I had no choice but to climb on top of a chain-linked dog kennel that stood along-side it.”

That allowed him enough leverage to climb the rest of the porch and to get close to the erupting fire.

As he wrestled the flames, he noticed the door that led inside the home was unlocked.

He yelled inside to confirm the house was empty.

The only response he got was from a pit bull that was waiting on the other side of the door.

Sergeant Reed was able to put the fire out minutes before the fire department arrived.

“When the fire department arrived, they told me the insulation would have went up into flames had I not acted so quickly,” he said. “They thanked me and told me I had done a great job.”

The fire department took over to ensure the fire was

completely extinguished.

They entered the home to make sure the flames had not penetrated to cause interior damage .

It turns out the pit-bull was not the only one home.

The homeowner was awakened by the dog’s barking and was astonished to know his home was moments away from turning into a full-scale inferno.

He expressed gratitude toward Sergeant Reed as he reflected on how lucky he was.

“I did what anybody would have done,” said Sergeant Reed. “I’m just glad I was able to help.”

News briefs

Dining out tickets available

Dobbins is hosting a dining-out at The Ritz Carlton in Buckhead on Oct. 1 from 5:30 p.m. to 11:30 p.m. The attire for military members is the dress or semi-formal dress uniform. The attire for civilian attendees is formal evening attire, retired military members may wear either. Lt. Col. and higher, Chief Master Sgt., GS-11 and higher pay \$75. Maj., Staff Sgt. and higher, GS-7 and higher pay \$50. Airman Basic and higher, GS-5 and higher pay \$25. Call Senior Master Sgt. Joy Hughes at 678-655-4000 for tickets. The Air Force Dining-out is a derivative of a dining-in. This year's event entails a dinner ceremony for members of a wing, unit or organization, which includes a formal dinner and other events to foster morale and cohesion. Traditionally, a dining-in comprised members of the military while a dining-out included military members as well as their families. Both occasions bring together members of a unit in an atmosphere of camaraderie, good fellowship, and social rapport. They also provide an opportunity to recognize unit achievements and is an excellent means of saying farewell to the departing members and welcoming new members to the unit.

Spice banned by Air Force

Air Force officials began drug testing Airmen recently to determine whether they are using Spice. With the implementation of testing, officials intend to send a very clear message: use Spice, and you may lose your career, end up in jail or both, officials said. Spice, considered by some to be a marijuana alternative because it has the same effects, is a mixture of potentially dangerous herbs coated with chemicals and is often smoked like a cigarette. It is banned from use by Airmen and scheduled to soon become illegal for all U.S. citizens. If an Airman uses Spice, disciplinary or adverse administrative actions will be pursued under the Uniform Code of Military Justice.

Calling all Airmen

The 94th Airlift Wing Public Affairs Office Speakers Bureau is looking for a few good Airmen. As a member of the speakers bureau, Airmen have opportunities to meet interesting people while also honing their speaking skills. To ensure successful events, the PA office provides prepared speeches for certain holidays and information kits to give away. Airmen with speeches already

lined up are asked to first coordinate their outreach plans through the Public Affairs Office. For more information, e-mail the PA office at 94aw.pav3@us.af.mil

Command chief

The new wing command chief is Chief Master Sgt. Wendell Peacock. Chief Peacock takes over from Chief Master Sgt. Jon Anderson who retired recently after 32 years of service. Look for more coverage on Chief Peacock in the August issue of the Falcon Flyer.

Falcon Flyer deadline

The deadline for each Falcon Flyer is the 15th of the month prior to the following month's issue. Public affairs welcomes articles and photos for the base web site as well, which is dobbins.afrc.af.mil. For more information call 655-5055.

Bible Study

Conversational Bible study is held every Saturday of the UTA from 11:30 a.m. to 12:15 p.m. in building 727. Worship services are held every Sunday of the UTA at 7:00 a.m. and 11:30 a.m. Please call 678-655-4955 for more information.



Dobbins reservists were among the thousands of participants in the Annual Peachtree 10-kilometer Road Race held in Atlanta July 4, 2011. The Peachtree Road Race is one of the more challenging courses. It offers a downhill trail for the first three miles with a tougher climb in mile four. Reservists have taken on the course for several years, either running or walking. (U.S. Air Force photo/Don Peek)

FEATURE STORY

Born to fly

Senior Airman Danielle Campell
94th AW Public Affairs Office

“Im going to the Air Force to become a pilot,” said Westley Williams, a 17-year-old and rising highschool senior. “I want to either go to the Academy or to Embry Riddle Aeronautical University.”

Williams and a group of students debarked their buses. Their eyes were wide with excitement as they walked in single file lines toward the hangar. They chattered amongst themselves. Most of them had a little bounce in their step. They didnt know exactly

what the next few hours would look like, however they knew they were going to have an amazing day.

Citizen airmen hosted several summer camp students for a base tour in June. Some of the youth were members of the Atlanta Chapter Tuskegee Airmen’s annual Aviation Career Enrichment (ACE) program.

The remainder of the group came with the National Black Coalition of Federal Aviation Employees.

All of the students who joined were chosen based on their exceptional grades, two letters of recommendation and a written essay.

The majority of the young people, like Westley Williams, planned to pur-

sue careers in either aerospace or aviation upon completion of high school. A few others just knew they want to join a branch of the military.

“I have wanted to join the military ever since I can remember,” said Jordan Battle, a 13-year-old student. “I spoke to security forces today and they told me alot of good stuff so now I may look into an Air Force career with them.”

While on base, the students tried on security forces gear, experienced a fire fighter demonstration, were briefed and tried on gear with the ordinance disposal personnel, watched a “tuner” demonstration, jumped on a c-130 to explore medical, flying and aircraft maintenance to name a few.



Dobbins Air Reserve Base hosted several summer camp students for a base tour in June. The youth were members of the Atlanta Chapter Tuskegee Airmen's annual Aviation Career Enrichment Program (ACE). Campers had the opportunity to try on the bomb suit used by ordinance disposal personnel. (U.S. Air Force photo/Don Peek)



U.S. Air Force photos/ Don Peck

"I'm going to the Air Force to become a pilot -- I want to go to the Academy or to Embry Riddle Aeronautical University."

--*Westley Williams, 17-year-old student*

"I have wanted to join the military ever since I can remember -- I spoke to security forces today and they told me alot of good stuff so now I may look into an Air Force career with them."

--*Jordan Battle, 13-year-old student*

Several summer camp students were invited for a base tour in June. Students were treated to a demonstration from the Dobbins Fire Department (Above). The youth were members of the Atlanta Chapter Tuskegee Airmen's annual Aviation Career Enrichment Program (ACE). The campers had to meet several requirements including exceptional cumulative grade point averages, two letters of recommendation and a written essay on one of three topics including, "Why am I interested in a career in aviation." One of the campers, Lana Cook, tried on the bomb suit used by ordinance disposal personnel. (Right)



U.S. Air Force photos/ Don Peck

More news

Jogging along

Brad Fallin

94th AW Public Affairs Office



Bobby Thompson and Joe Stivey, finish the edging on the new west side jogging path after the asphalt paver laid a four foot wide layer on the prepared granite substrate at Dobbins Air Reserve Base, this summer. The jogging path is being constructed after several years of planning to connect the Conner's Way trail running from lodging to the B.X. with the Navy path originating from the south side gymnasium so Army Guard soldiers can safely run to that gym. Soon anyone with base access can run or stroll safely and uninterrupted, from the Dobbins lodging facility all the way to the former Navy gym located on the southwest side of the runway. (U.S. Air Force photo/ Brad Fallin)

Be sure to check out the Dobbins public web page

- Air Force chief of staff announces 2011 "vector"
- Commissaries support 'Feds Feed Families' campaign
- U.S. troops on target to leave Iraq this year
- Air Force official launch FSS gift card program
- Air Force normalizes short tour credit policy





The 'why' to stay fit

John Mikula

94th AW Force Support Squadron

According to Wikipedia, physical fitness may be defined as “a measure of the body’s ability to function efficiently and effectively in work and leisure activities, to be healthy, to resist hypokinetic diseases and to meet emergency situations.” Certainly, this working definition has direct application to Airmen in that all of the aforementioned parameters of physical fitness are part of military life, right?

This definition is also in-line with AFI 36-2905, “The goal of the Fitness Program (FP) is to motivate all members to participate in a year-round physical conditioning program that emphasizes total fitness, to include proper aerobic

conditioning, strength/flexibility training and healthy eating. Health benefits from an active lifestyle will increase productivity, optimize health, and decrease absenteeism while maintaining a higher level of readiness.”

Physical fitness can also be thought of as an “ideal” or “mindset” couldn’t it? I think so. The physically-fit minded person may use a “fitness paradigm” to help guide daily life decisions such as to exercise regularly, to eat right, to allow time to rest and to enjoy life in a health-promoting manner.

In other words, the physically-fit minded person sees the worth, the value and the big picture when it comes to why to stay fit. How about you?

Often times, the battle with exercise and nutritional habits lies in one’s thinking. Truth be told, our society seems to glorify gadgets and gizmos that make life easier, less strenuous. Exercise and good nutrition is not immune.

There’s always a seemingly faster way to get in better physical shape and a pill, powder or potion to make us more lean, more healthy, more quickly. Yet, many of these get-fit quick schemes don’t really work in the long run. In fact, some can be detrimental to one’s health.

Ultimately, we have a great ideal for physical fitness in the Air Force, that being the paradigm that physical fitness increases productivity, optimizes health, and helps maintain a high level of

“The physically-fit minded person sees the worth, the value and the big picture when it comes to why to stay fit.”

**--John Mikula,
94th AW FSS**

readiness. This is the soil, the concrete, the backbone, “the why” physical fitness is so important to military culture.

The path to physical fitness lies before you to work hard to stay fit to fight, fit to fly, fit to win.

Dobbins aircraft gets countermeasure upgrade

Senior Airman Danielle Campbell

94 AW Public Affairs Office

“This is a top of the line system,” said Staff Sgt. Matthew Bonacci, integrated avionics technician. “It is fully autonomous and gives us added protection against the enemy.”

Dobbins recently modified one of its C-130s with the Large Aircraft Infrared Counter measures system.

LAIRCM has been developed to protect vulnerable, large and slow-flying aircraft from infrared guided man-portable missiles.

The device identifies an incoming missile by detecting radiation associated with its motor, explained Staff Sgt. Christopher Owen, integrated avionics technician. It then automatically initiates a high-intensity laser beam into the missile seeker which blinds and confuses the projectile’s seeker and ultimately jams it.

“This system doesn’t require any input from the aircrew,” Sergeant Bonacci said. “The pilot will simply be informed that a threat missile was detected and deterred.”

The LAIRCM system will increase crew-warning time, decrease false alarm rates and automatically counter advanced IR missile systems. To date, LAIRCM has been selected for integration onto the U.S. Air Force C-5B, C-130 and C-17 cargo aircraft, the MC-130H Talon special operations aircraft, and the Royal Australian Air Force A330 tanker and 737 AEW&C.



Pictured is a C-130 that has been modified. Dobbins has installed the Large Aircraft Infrared Counter Measures system which protects vulnerable, large and slow-flying aircraft from missile attack. (U.S. Air Force photo/ Don Peek)

Eventually Dobbins will modify all its C-130s. This is expected to take place within the next two years.

“We are excited about incorporating and maintaining this system here at Dobbins,” Sergeant Owen said.

July 4th... this day in history

-1776-

Declaration of Independence, which outlined grievances and declared a sovereign nation from the King of England, is presented in Philadelphia. It was actually signed a few days prior.

-1804-

Lewis and Clark celebrate the first Fourth of July celebration west of the Mississippi in current day Kansas. They shot off cannon and ordered up extra rations of whiskey for the members of their party.

-1826-

John Adams and Thomas Jefferson, second and third Presidents of the United States, died on the 50th anniversary of the adoption of the Declaration of Independence. Both drafted and signed the document and were fundamentally opposed on most political views. After their presidencies they formed a friendship. John Adams last words were "Thomas Jefferson still survives," unaware that he had died a few hours before.

-1855-

Walt Whitman released his first edition of "Leaves of Grass," a collection of dozens of his poems.

-1862-

he went to Fredericksburg to take care of his brother who was wounded in the battle. He spent the rest of the war taking care of both union and confederate soldiers. He published many other works and continued to work for the federal government until his death in Camden, New Jersey 1892.

-1863-

Confederate General John C. Pemberton surrendered to Union General U.S. Grant at Vicksburg effectively geographically dividing the confederacy in two. The town of Vicksburg would not celebrate the Fourth of July for 81 years.

-1911-

Heat wave hits the northeast for an 11 day period with temperatures reaching 106 degrees Fahrenheit. Nearly 400 people would die from heat related causes. Hawaii and Alaska are the only two states to have never experienced a heat wave.

-1917-

US troops make their first public appearance of WW I by marching through the streets of Paris to the grave of Marquis De Lafayette, a French aristocrat and hero of the American Revolution. Lafayette had soil shipped from the US to France so he could be buried in it. In front of the grave, Colonel Charles Stanton declared "Lafayette, we are here!"

-1919-

Jack Dempsey defeated Jess Willard in Toledo, OH to become the world heavy weight champion. Willard stood 6'7" and outweighed Dempsey by 58 pounds. 45,000 people showed up in 110 degree weather to see Dempsey knock down Willard seven times before the fight was called in the second round. Dempsey would lose the title in 1926 but became one of the most popular fighters of the 1920's.

-1927-

Playwright and screenwriter Neil Simon was born. He is famous for his plays "The Odd Couple," "The Sunshine Boys" and "The Goodbye Girl."

-1987-

The Doobie Brothers, Santana and Bonnie Raitt rock out in Moscow to try and promote relations between the U.S. and Soviet Union in the last days of the Cold War.

-1954-

Marilyn Sheppard is beaten to death in her home in Cleveland, OH. Her husband Dr. Sam Sheppard claimed to be asleep during the incident, he was later charged with the murder. In 1998, DNA tests showed that Dr. Sheppard was innocent. The incident inspires the book and movie "The Fugitive"

-1957-

Fiat unveils the "Nuova Cinquecento" a two cylinder four seater similar to the Volkswagen Beetle designed to be the Italian "peoples car."

-1976-

The Clash played their first live gig in Sheffield, England opening for The Sex Pistols.

-1997-

Pathfinder lands on Mars after traveling 120 million miles, taking over seven months. Real time images from the landing were posted on the internet and were seen by millions of users.

-2004-

The cornerstone of the Freedom Tower is laid on the site of the World Trade Center in New York City.

AROUND THE AIR FORCE

More capable Reserve

Cheryl Pellerin

American Forces Press Service

WASHINGTON (AFNS)-

Capabilities gained from a decade of combat have transformed military reserve components into a full-spectrum operational force that should be integrated into the active fighting force, a defense official said June 3.

Paul Patrick, the deputy assistant secretary of defense for reserve affairs for readiness training and mobilization, briefed an audience here on the Comprehensive Review of the Future Role of the Reserve Component, approved by Defense Secretary Robert M. Gates recently.

The report calls on the Defense Department to institutionalize experiences and integration that has occurred among the National Guard and reserves over the last 10 years. After operations in Iraq and Afghanistan are over, Mr. Patrick said.

The reserve components study was a product of the Pentagon's Quadrennial Defense Review, completed in 2010.

The review called for a comprehensive look at the roles of the National Guard and reserves, and the balance between active and Reserve forces.

Dennis M. McCarthy, the assistant secretary of defense for reserve affairs, and Marine Corps Gen. James E. Cartwright, the vice chairman of the Joint Chiefs of Staff, were co-chairs in the review.

"The 21st century will require the United States to



maintain an array of forces that can consistently win across the full spectrum of military operations on a global scale," Mr. McCarthy and General Cartwright wrote in the study foreword.

"These forces must be augmented by an accessible and ready pool of reinforcing and complementary capabilities, some of which will reside in our reserve components," they added, noting that "the policies and practices necessary to use the National Guard and reserve as the report suggests have not been fully institutionalized."

At the briefing, Robert Smiley, the principal deputy for readiness training and mobilization in the office of the assistant secretary of defense for reserve affairs, said 24 DOD agencies participated in the study, which offered seven suggestions for best use of the part-time military force.

In its current role -- as units, teams and individuals -- the reserve component participates in overseas conflicts, defends the homeland against external attacks and supports civil authorities in response to attacks or natural disasters.

In major combat operations it augments and reinforces the national effort with combat and support forces, supports combatant commanders worldwide and supports the efforts of the military services to preserve the all-volunteer force.

According to the report, several options exist for rebalancing capabilities in the total military force.

These include relying on the reserve component when building force structure to avoid shortfalls or expand capacity, assigning some recurring operational missions to reserve component units, and establishing long-

term relationships between specific guard or reserve units and individual combatant commands.

"If you have the same people come back to the same well several times, we think that works out better, and this long-term relationship we think is a good deal," Mr. Smiley said.

"(Intelligence) people do that now," he added. "A lot of (reserve) folks work on intel things, and the intel folks see the same people over and over again. It's a good idea to build these relationships."

Other options include establishing national or regional reserve units staffed with people who are willing to serve on active duty more often or for longer periods than usual based on individual missions, and using reservists to respond to emerging needs like cyber defense.

"How do I capture (an) engineer from Microsoft and say to him, 'You don't have to join the military all the time, but we need your expertise for this requirement?'" Mr. Smiley asked.

"What can we do in the reserves?" he continued. "How do we recruit that person, how do we retain that person, and what's the proper way to compensate that person?"

The report also suggested integrating active and reserve forces into blended units, and assigning some institutional support tasks -- recruiting, organizing, supplying, equipping, training and others -- to reserve-component units, teams or individuals.

Without employing the Guard and Reserves, the report says, "the United States cannot continue to remain engaged globally, given DOD's current force structure.

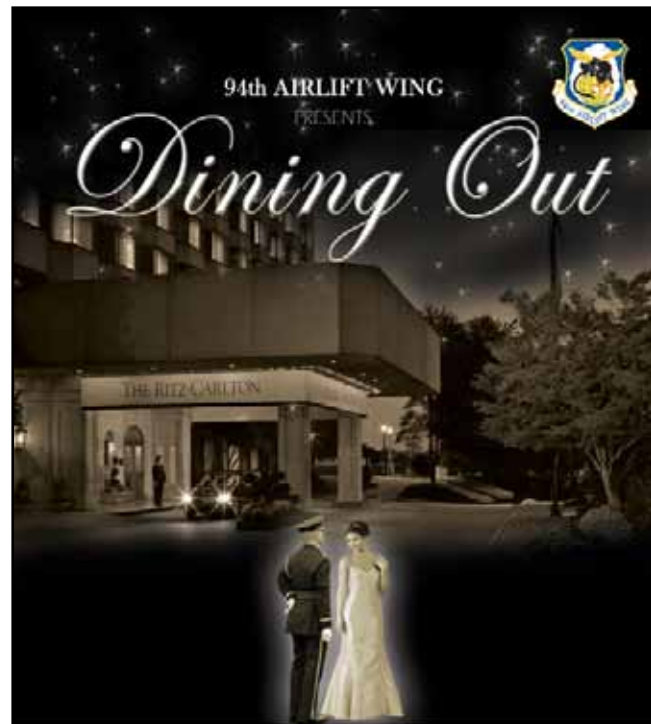
TOUCH AND GO's

Conversational Bible Study

Every Saturday of UTA from 11:30 to 12:15
 Building 727 (Chaplain's Office)
 Bring your own lunch (light snack is provided)
 Everyone is welcome!



Sunday Worship Services:
 Every Sunday of UTA at 7:00 and 11:30
 At the Base Chapel



The Ritz Carlton, Buckhead
 3434 Peachtree Road, N.E., Atlanta, GA 30326
 October 1, 2011 • 1730 - 2330

Military: Mess Dress/semi-formal Dress Uniform
 Civilian: Formal Evening Attire

For Tickets please contact: SMSgt Joy Hughes 678165514000
 Email: Col/CMSgt/CS11 or Higher - 175 Maj/Lt/MSgt/SSgt/CS11-G11 - 358 SA-AB/056-055 - 325

KID ROCK

Born Free Tour
 FEATURING SHERYL CROW



AUGUST 28, 2011
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 PLUS A BACKSTAGE PHOTO WITH KID ROCK

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