

Falcon Flyer

THE OFFICIAL MAGAZINE OF THE 94TH AIRLIFT WING

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FROM THE TOP

LOYALTY: OPTION OR OBLIGATION?

Capt. J. Chris Grove
94 AMXF Commander

Through the annals of time we can find countless examples of loyalty, to an ideal or cause. The most prominent that comes to my mind is that of our founding fathers. There were so many sacrifices, by so many individuals, to further the cause that started our great nation. That is a pretty lofty example. There are others; American civil rights movement, women's rights, The Great War. But what about our daily lives?

Oft times the idea of loyalty is applied in our personal relationships. Loyalty, or fidelity, to our spouses is assumed to be an obligation. We are generally loyal to our friends; we support them even when they are wrong. How about our colleagues? Are we perhaps not so loyal to them? How about our supervisors? Towards our supervisors the tendency is for loyalty to wane inversely to the popularity of the individual or their decision(s). How about loyalty to our subordinates? That concept seems to puzzle some supervisors.

How, then, do we view the idea of loyalty in the workplace; is it an option or an obligation? Let us start with the obvious. The oath of enlistment, or the commissioning oath: I do solemnly swear (or affirm), that I will support and defend the Constitution of the United States...that I will bear true faith and allegiance...that I will obey the orders of the President of the United States and the orders of the officers appointed over me...or, that



I will well and faithfully discharge the duties of the office upon which I am about to enter...so help me God. In both the enlisted and the officer oath we see "faith," synonymous with "loyal." I do not believe anyone questions the obligation imposed by the oath. So where do we go from there? Loyalty is defined as being faithful to one's oath, commitments, obligation or leader. How does that apply to our colleagues or our subordinates? Therein lies the question of option or obligation. It is not so easy to draw a thread between the oath and loyalty to one's peers or subordinates. None-the-less, I believe that thread to be there.

Set aside for a moment the idea of loyalty to one's peers or subordinates as simple respect or decency; consider the discharge of your own duties. Educator and organiza-

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HEADLINES

Loyalty: Option or Obligation continued

tional psychologist Rensis Likert wrote, “The greater the loyalty of a group toward the group, the greater the motivation among the members to achieve the goals of the group, and the greater the probability that the group will achieve its goals.” Simple, yet profound. Through loyalty to your peers, your potential for success may well increase. There is much satisfaction in watching the younger, less experience among us shine in the spotlight cast upon a successful group. Option or obligation?

I believe one of the bastions of good leadership is the ability to listen with an

open mind to the ideas of the entire group. We tend to believe we have been placed in a position of leadership because of our vast experience and knowledge. While there is some merit to that, no one has all the answers. Many times the game-plan that carries the day was conceived of by the junior members. Rear Admiral Grace Murray Hooper opined, “Leadership is a two-way street, loyalty up and loyalty down. Respect for one’s superiors, care for one’s crew.” I submit there is a very simple reason to embrace this philosophy: you cannot expect loyalty from your subordinates if you are not loyal to them.

“Leadership is a two-way street, loyalty up and loyalty down. Respect for one’s superiors, care for one’s crew.”

Of course there are times when it’s not practical to have a “round-table discussion,” the boss may have limited time or have been given little latitude to deviate from orders or directives. However, do you owe your subordinates an ear and an open mind...option or obligation?

Another aspect of this question is how you portray the orders of your superiors to your subordinates. It’s pretty easy to get your direction and simply say “yes sir/ma’am.” But what happens when you adamantly disagree with your boss, and subsequently relay the orders to your team? Do you express your disdain for the boss’s plan? Do you openly question the sanity of your boss, or his/her directives? I see far too often that we lose our sense of loyalty at these times. Loyalty does not end if you disagree. It is important to note that what your subordinate sees, they often do. We all want our guidance enthusiastically followed. When you openly complain about the guidance your boss has given you, you are teaching your subordinates to do the same to you. Option or obligation?

One of the topics I always discuss at initial expectations feedback is loyalty. I offer my loyalty to my subordi-

nates; I will listen with an open mind to any idea they wish to present, I will support them as they execute their duties, any discipline will be fair and prudent, advancement will be based on merit. In exchange I ask for loyalty; they have the opportunity to change my mind, once the discussion is over, whether the final plan is their way, my way, or something in between, I expect them to execute that plan with the enthusiasm of being part of the decision. I also have that same discussion with my superiors.

I see a distinct thread between loyalty and my oath of office. I believe I can best execute my duties if I am loyal to my superiors, to my peers and to my subordinates. Obviously, loyalty does not take the place of rule of law or regulatory guidance. I believe I would be remiss if I did not mention that you must subordinate loyalty to Air Force Instruction. British politician Neil Kinnock observed, “Loyalty is a fine quality, but in excess it fills political graveyards.” I would add military career graveyards as well.

Clearly I view loyalty as an obligation of every Air Force member. With deference to the rule of law, I believe loyalty to our oath, to our superiors and to our subordinates, is pivotal to our success.

Questioning Command Chief Anderson: Answers spanning 32 years of integrity, service, excellence

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What inspired you to join the Air Force?

In 1978 there were few jobs for an 18 year-old out of high school, my father explained the value of a tour of duty in the Air Force. Grow up, make some money, learn a trade, and travel. My father was the catalyst for me joining the USAF and I am grateful.

During your military career, name an interesting and/or exciting experience you have encountered.

As a CE Firefighter I was assigned AFSOC Hurlburt Field, I would travel to Ecuador for four days up to one month deployments to train the Ecuador AF Firefighters aircraft fighting principals and procedures relating to the AC-130 Gunship. I did this for six years with many trips to Ecuador, Honduras, and Panama. I would train during the day and stand watch at night while the Gunships flew their missions and I did this with our "coalition" partners in Central and South America. This allowed for me to protect USAF assets and teach "foreign" Airmen a skill. I was a Technical Sergeant when I

had this job and it was a blast.

Name one of your accomplishments here at 94AW that you are most proud of.

The accomplishment I am most proud of is this: I know almost all of the Airmen by name and more importantly they have gotten to know me. I am humbled to say I am their Command Chief.

Have there been any significant changes in the Reserve that you think have enhanced the mission?

Training. PME and AFSC type training. We have more Airmen attending in-residence PME and participating in seasoning training than ever. This training is making AFRC a powerful force for the deployed commanders, when reserve Airmen arrive in theater they can integrate and operate faster and more effectively than in the past.

If you could turn back the clock 20 years or so, what would you do differently in your Reserve career?

I would not change a thing! I was able to travel to 14 countries and



work with foreign military members. I attended PME in residence and met and became friends with CMSAFs... Chief Binnicker, Chief Gaylor, Chief Airey, and Chief Murray. What an honor for a beach comber from Pensacola, Fl. If I had not had the opportunity to join the USAF I dread think what I would be doing today! I shook President Bush's hand and served under General Schwartz. Too much to even write about.

What advice do you have for the current and future generation Airmen?

It is all about attitude! No one wants to be around people with a bad attitude. A good attitude is contagious and with a good attitude doors open. People follow leaders that are competent and possess a good attitude! Don't diminish your talents in your AF vocation by having a bad attitude.

"I will forever be a member of the 94th Airlift Wing."

What hobbies/interests do you plan to continue or pursue upon your retirement?

My main interest is Donna and the grandchildren. I want to get fully involved in things that make Donna happy. We are going to take dance lessons of all things (these lessons are for me, she is an excellent dancer), we are going to begin to play golf together, I am going to join her Bible study group, we are going to just have fun.

What vision do you have for yourself in 10, 20, or 30 years from now?

In 10 years Donna and I will be fully retired and I pray that we are

both healthy. I also pray the kids and the grandchildren are doing well. I want to do things for other people, my life to this point has been unbelievable and the support that Donna have given me is more than I deserve. I am just so thankful and with health I will try to do for others.

Do you have anything else you'd like to add?

I will travel back to Pensacola and reconnect with my family. As this Wing becomes Combat Coded the Airmen will need to bond and follow their leadership. Colonel Tarchick is working tirelessly with the Commanders, Chiefs, Shirts, and

SNCOs to prepare the members of this Wing to transform. I will pray that the Airmen are safe and take care of each other. I wish them all well and I will forever be a member of the 94th Airlift Wing. It has been my true honor to have served them as their Command Chief Master Sergeant.



94 AW Command Chief delivers farewell address to Dobbins Top 3

Master Sgt. Larry Lopez
Dobbins Top 3 President

Chief Master Sgt. John Anderson, 94th Airlift Wing Command Chief, delivered his final address to the members of the Dobbins Top 3 Group during the unit training assembly March 6.

Command Chief Anderson talked on multiple subjects dear to his heart and stressed the importance of both current and future Air Force leaders from within the senior noncommissioned officer ranks.

The command chief reflected on his 33-plus years of service from the beginnings of his Air Force career in Texas to his international and U.S. continental assignments where he absorbed the Air Force culture.

Command Chief Anderson often spent time to spread the word on taking action, taking leadership and stretching our selves out of our

comfort zones. “Living and practicing the Air Force core values is essential for all leaders,” he said, “whether that NCO is in a supervisory position or not.

“Taking the time to mentor and coach upcoming Airmen and NCO’s is the responsibility of every NCO,” he emphasized.

Command Chief Anderson reflected on the 30-plus months he has served as the 94 AW command chief and the tremendous honor he was granted by serving the Air Force Reserve Command at Dobbins.

Command Chief Anderson also shared a slide show presentation where he showed pictures of his grandson’s graduation from Lackland Air Force Base, October 2010, along with Air Force heroes from the past who embody the foundations of risk, the Air Force Core value of Service before Self, and leadership.

Master Sgt. Larry Lopez presented Command Chief Anderson with the TOP 3 Certificate of Appreciation along with the coveted Leadership Speaker Series Coffee Cup. Only three TOP 3 Speakers have received this cup.

Near the end of the presentation, Master Sgt. David Strickland, a first sergeant within the 94 AW, stressed the value and leadership the Command Chief has brought to so many NCOs and the First Sergeants Council, where 1st Sergeant Strickland presented Command Chief Anderson with the First Sergeant Coin.

The command chief ended his presentation with a challenge to the Dobbins Top members and future leadership to continue the work TOP 3 is doing--leading, mentoring and challenging to strive for a better, stronger and better educated NCO Corps.

FEATURE STORY

A WAY OUT: MY JOURNEY FROM THE BRINK OF SUICIDE

Maj Karry Gladden

Air Force Network Integration Center

SCOTT AIR FORCE BASE, Ill. -- I recently celebrated two important anniversaries. On Jan. 30, 2010, I decided when and how I was going to end my life. The night before, I went to bed and slept for two hours - as I had for the previous nine or so months. Once I was sure my wife was asleep, I got out my laptop and researched how long it would take to bleed out from a femoral artery injury. This bit of information helped me narrow down the when and how... it also took away the last stumbling block. It had to look like an accident, primarily to ensure my sweetheart didn't spend the rest of her life wondering why I committed suicide or blamed herself.

It is important to know that I got to the brink of suicide the same way most people do - a series of stressors in my life built up until they simply got the better of me. To make matters worse I had chronic back pain, which had been increasing since an injury a year ago, resulted in less and

less exercise - an important way to relieve stress. And although I made sure members of my family received counseling for the major life events we were all facing, I just "manned up." Through it all, I continued my duties as a flight commander

"I decided when and how I was going to end my life."

at Ramstein Air Base, Germany and later, as an executive officer at Scott AFB.

Here are signs I ignored:

- On the way home from work one day a truck veered into my lane. I made no effort to move and was disappointed when it didn't hit me.
- I was sleeping less

and less, lying awake with racing thoughts, only falling asleep when exhausted.

- I wasn't eating (ironically though, I gained a lot of weight).
- I went through the motions of life; I went to work because I had a re-

firearms from the house, not to leave me alone and take me to the emergency room or mental health first thing in the morning. Just telling that one person (the most important person in my life) paid big dividends. She didn't look at me like I'd sprouted another head; she was upset that she hadn't noticed and that I couldn't tell her. It wasn't that I couldn't tell her, I didn't want to add to her stress.

I felt better. I got up Monday morning and decided that just telling my wife was enough. I put my blues on and told her everything was going to be okay. I didn't need to go see anyone. She gave me the option of going willingly or in the back of an ambulance.

We went to Mental Health and I chose to admit myself. I would have been admitted either way, but believe me, self-admission is the way to go. The Mental Health staff was very professional and sympathetic. A very knowledgeable senior airman spoke with my wife and me and started the admission process. A civilian provider made

sponsibility to my family (and the Uniform Code of Military Justice).

Jan 31, 2010 is the other anniversary - the day I decided to live. It was a Sunday morning. During church I realized that normal people do not stay awake at night researching how to die. At home, I took my wife aside and told her everything. I also asked her to remove our

arrangements with a local hospital for care.

Once at the hospital I realized that I had never been so embarrassed or ashamed in my life. "How did I get here?" "What will everyone think?" I tried to figure out what I would tell everyone when I got out. I quickly learned a few life lessons:

- There are others there just like me - not just with the same experiences, but other Airmen.

- Sleep is a wonderful and restorative thing.

- No one, my commander included, saw me as weak or "crazy." He was very supportive. He even called to congratulate me on my selection to major - in the hospital. I learned I had been selected for promotion on a stainless steel phone with a cord too short to be used as a noose.

- Military personnel stay an average of four days longer than our civilian counterparts. Why the disparity? Probably because we have a tendency to "suck it up and move on" - going back to the same environment at an increased risk of relapse.

After five or six days I realized in horror that I had successfully hidden this from everyone, including my sweetheart of 19 years. I wondered how many others were going

through the motions as well. We know there are others, we see the reports. How many times have we been surprised by their actions?

As I felt better, I felt obligated to be as vocal as I had been silent. I told my story to my unit, the Air Force Network Integration Center and I'm telling you now. For those supervisors, friends, spouses, and wingmen:

- We have to embrace the Wingman culture. A Wingman is not a name and phone number on

"I am grateful every day"

the back of a card. It is someone who you know well enough to see when something is wrong, or know enough about their life and struggles to take them aside and offer to talk. If our relationship exists Monday-Friday from 7:30 a.m. to 4:30 p.m., I'm not going to share my deepest darkest secrets with you.

- Look at your Airmen. There are signs and they are not always "giving away their stuff, experiencing financial prob-

lems, or other personality changes." I enjoy humor and laughing, an easy wall to hide behind, but I also gained 40 pounds in nine months. No one said anything.

- Beware of the curse of competency. A fine line to be sure, we can't have people backing down from stressful jobs or the tough jobs wouldn't get done. At the same time, maybe an executive officer isn't the right job for an Airman who was given a humanitarian assignment to your unit. After explaining my

situation when I arrived, I was told, "we really need you to do this and it's the right time in your career. Work with your supervisor to take the time you need."

For those of you who are stressed, not sleeping, having racing thoughts, thinking of harming yourself (either actively or passively):

- Talk to someone NOW. If you are worried about confidentiality, con-

sider this: no one besides my commander and first sergeant knew. Not even the commander's exec - and he knows everything.

- If you are worried about your career, consider: I came out on the promotion list in the hospital, I pinned on major two months ago, and I still have my security clearance. And my leadership let me keep my branch chief position.

- Tell your leadership if you are in over your head. I still feel that my leadership should never have put me in an exec position, but I didn't push the issue, either. I didn't want the stigma of having said no or sounding like a whiner.

- Stay active. Part of my on-going therapy is physical activity in addition to regular exercise.

- Asking for help does not show weakness, it shows courage. Be humble enough to talk to a friend, your chaplain, or Mental Health.

I have been reflecting on the things I would have missed. I am grateful every day - for God, my loving companion, my understanding commander, a compassionate first sergeant, and for the medical professionals who got me moving in the right direction.

WHAT IS RESILIENCE?

Lt Col Walt Koelln
94 AW Safety Office Chief

The objective of 2011 Wingman Day is to reinforce the Wingman concept as the foundation to building resilient Airmen. The goal is to encourage Airmen to be vigilant and resilient by enhancing their Wingman skills. Wingman Day offers a pause in the day-to-day mission focus of Airmen in order to reinforce the Wingman concept, build resilient Airmen, and focus on unit wellness.

Resilience is the ability to withstand, recover and/or grow in the face of stressors and changing demands. We can be ready for those stressors and changing demands by continuously building our resiliency skills. Resilience encompasses the total person to include physical, mental, social, and spiritual fitness. Being fit in these four areas allows Airmen to be resilient when faced

with difficult situations. The Wingman concept is more than an event; it is a culture of Airmen taking care of Airmen 24/7, 365 days a year.

The Wingman concept emphasizes awareness, accountability, team building, and communication. Deficits in resiliency can lead to problematic behaviors which can include suicide, alcohol misuse, family discord, violent or reckless behaviors, and preventable on and off duty mishaps resulting in injury or death. By emphasizing the skills that maximize functioning, our aim is to minimize maladaptive patterns of thought/behavior.

Preventable mishaps degrade combat readiness, bring pain and suffering to Airmen and their families, and levy a financial burden on the American taxpayer. The Air Force goal is to eliminate on and off duty preventable

mishaps caused by careless or reckless behaviors such as speeding, alcohol use, inattention, fatigue, not using seatbelts or other personal protective equipment, and general failure to engage in thoughtful risk management.

Resiliency training includes skills/strategies that all Airmen and civilians need to possess in some measure. Those skills can be focused into four categories of wellness: Physical, Social, Mental, and Spiritual. Being mentally, physically, socially, and spiritually fit will allow Airmen to successfully face stressors. Everyone needs help from time to time and seeking help is a sign of strength. A good Wingman (peer or family member) helps coworkers/family/friends when challenging situations arise.

Resources are available to help build resiliency.

Available resources include:

Military members and families: Family, Friends, Wingman, Co-workers, Chaplain, Mental Health, Primary Care Doctor, and/or Airmen and Family Readiness Center.

Civilians: Family, Friends, Wingman, Co-workers, Chaplain, Airmen and Family Readiness Center, Employee Assistance Program, and/or Civilian Health Promotion Services.

Leadership at all levels must encourage everyone to be the “best” possible Wingman, and exercise these skills and act when applicable to be successful. Encourage members to appropriately seek help when needed and use available resources. Encourage civilian and family participation. Maintain unit-level focus and emphasize discussion, interaction, communication, and team building.

Wing Commander meets Congressman John Lewis



US Air Force photo/JD Marekmann

Col. Timothy E. Tarchick, 94th Airlift Wing commander, makes a congressional visit to U.S. Rep. John Lewis, from Georgia's 5th Congressional District, in his Atlanta office March 21. Their discussion focused around military issues at Dobbins Air Reserve Base, Ga.

Cutting down on oil usage

Ed Saleem

Resource Efficiency Manager

As oil prices soar, not only does the cost of fuel become more burdensome to the airmen and their families but the cost and difficulty of supplying our fighting forces overseas becomes astronomical. As U.S. Deputy Secretary of Energy Daniel Poneman stated “Working together, we can speed the transition to a

clean energy economy, while helping protect our troops. Building a new energy future is the right thing to do to strengthen our national security, to promote economic prosperity, and to improve our environment. It is also the right thing to do for our men and women in uniform.”

There is also a quote that says it best: “we buy too much oil from people

who don’t like us, and we need every General, every Airman, every Wife and every Dependent to start being energy aware.”

The fact is, it is up to us- we have the power to reduce our dependence on oil, reduce our enemies’ profits thereby reducing their ability to wage war and terror and help to ease the huge burden on our troops. Even lowering your fuel consumption by

5% will have a significant impact. Consolidating trips to the store, ride sharing, and walking will make a huge difference in fuel consumption. We must start being part of the Energy Solution, and not part of the problem.

For More information on how to save energy, or if you have ideas on how to save energy here on Base or at home you may e-mail me at hubert.saleem.ctr@us.af.mil

Disabled veterans inspire all Americans, Biden says

Donna Miles

American Forces Press Service

SNOWMASS VILLAGE, Colo. (AFNS)

-- Vice President Joe Biden made a surprise appearance last night at the opening ceremonies of the 25th National Disabled Veterans Winter Sports Clinic, thanking the participants for their service and sacrifices and for the inspiration they give their fellow Americans.

“You are a remarkable group of people, ... the most tested of all Americans,” the vice president told about 400 disabled veterans participating in this year’s five-day clinic.

“Collectively, the generations of Soldiers, Sailors, Airmen and Marines who have served and sacrificed

as you have are the heart and soul, ... the spine of this nation,” Biden added. “You have given more than any but those who we have buried.”

The vice president thanked the veterans for “the incredible service you have all rendered,” but especially for “the service you continue to render.”

The participants may not realize how much they do for other people in their situation, Biden told the veterans, or how much they inspire millions of Americans who look to their example.

“So don’t underestimate what you continue to do for your country and what you continue to do for so many people ... who aren’t warriors like all of you,

but they look at you and they take strength from it,” he said.

Biden, who brought his family along to the opening ceremonies and introduced them by name, said he frequently takes his children and grandchildren along when he and his wife, Dr. Jill Biden, visit military and veterans hospitals.

“I want them to see the incredible courage,” he said.

Biden shared stories of wounded warriors who, despite their own struggles, want nothing more than to return to their units and family members who stand by them.

“You are an inspiration to your country,” the vice president said. “You have given so much and

you ask for so little. You ... have never feared the future and you have never been deterred from the notion of being able to make every day a little better than the day before. That’s what brings you all here.”

Biden said he, President Barack Obama and Veterans Affairs Secretary Eric K. Shinseki share a firm belief that the U.S. has many obligations, but “only one sacred obligation: to prepare those we send into harm’s way and to care for those who come home.”

“It is they first -- not second, not third, not fifth,” Biden said. “It is the only truly sacred obligation we have.”

Training for repeal of Don't Ask, Don't Tell for Airmen

Tech. Sgt. Jess Harvey

Secretary of the Air Force Public Affairs

WASHINGTON (AFNS)

-- Air Force officials began training Airmen March 1 in anticipation of the repeal of Don't Ask, Don't Tell with a goal of having all Airmen trained on or about June 30.

Commanders throughout the Air Force will schedule commander's calls or other such events to ensure face-to-face training is available to as many Airmen as possible. But, in some cases, Airmen unavailable to attend the commander-sponsored training events will be able to complete make-up training online.

"This training will bring our Airmen up-to-speed on the repeal of Don't Ask, Don't Tell, its effects on DOD policies and how those policies will affect our Airmen, their organizations and the military community at large," said Ladonna McGrew, Air Force education and training representative for the DOD Repeal Implementation Team. The training was developed to help Airmen understand what is expected of them and to address upcoming changes to DOD policy and the culture within the Air Force.

Officials from all of the services worked together in coordination with the

DOD Repeal Implementation Team to assess how best to implement this training with enough flexibility to allow commanders to tailor it to their needs while keeping the base-line training standard throughout DOD. The training was designed to enable leaders to teach Airmen how DOD policy changes will affect them and to reduce the stigmas associated with the changes.

Respect of others is nothing new for Airmen and the training was designed to make sure they continue to treat each other with the dignity and respect that is intrinsic to the military as a whole, McGrew said. That is why the main message throughout the training is "Leadership, professionalism, discipline and respect."

"The key theme was to convey to our Airmen an expectation in which an individual's sexual orientation remains a person's personal and private matter," she said.

The training was designed not to force people to change, but instead to reinforce Airmen's acceptance of each other, regardless of personal, private, or cultural differences.

According to the online version of the training, "The DOD maintains its zero-tolerance policy

of harassment, violence or discrimination of any service member."

Addressing the concerns of some Airmen, while reinforcing current military rules, the training states that, in appropriate circumstances and within the limitations of law and policy, Airmen may still express their moral or religious beliefs regarding sexual orientation, but it can't be to the detriment of good order and discipline.

"In today's U.S. military, people of very different moral values and religious convictions already coexist, work, live and fight together on a daily basis," the training states. In the same context, the training also tells Airmen that they do not have the right to refuse duty based on moral objections to another's sexual orientation.

That statement was based on the manual for courts-martial regarding a service member's obligation to obey orders. It states, "The dictates of a person's conscience, religion or personal philosophy cannot justify or excuse the disobedience of an otherwise lawful order."

Chaplains are not expected to take actions inconsistent with their religious beliefs, but that's not a new concept, according to the training.

Chaplains already serve Airmen of many different cultures and moral backgrounds and do so with the utmost respect and professionalism.

During the training's introduction video, Chief Master Sgt. of the Air Force James Roy voiced his faith in Airmen to accept and ensure the success of these changes.

"Throughout this process, the conduct we expect of Airmen will not change," the chief said. "We know that each of you will approach this issue professionally and will continue to adhere to the core values of Integrity First, Service Before Self, and Excellence In All We Do."

Air Force Chief of Staff Gen. Norton Schwartz echoed the chief, stating his belief that Airmen will successfully implement the change.

"I do not expect Airmen to change their personal beliefs, but I do expect Airmen to continue to treat each other as members of the Air Force family with dignity and respect," the general said. "By following our core values, we will successfully implement this change with the same unparalleled professionalism we have demonstrated with every transformation we have undertaken in both peace and war."

UNCLASSIFIED



Eagle Eyes

Quarterly Newsletter
April 2011



This is the first edition of the AFOSI Det 117 **Eagle Eyes** newsletter. The newsletter will be full of information on the **Eagle Eyes** program and other information that is intended to be shared with a vast audience.

First a little history...after the terrorist attacks on September 11, 2001, AFOSI wanted to create a program to inform personnel of what they could do to contribute to the effort to prevent future terrorist attacks. The result was **Eagle Eyes**, which officially came to life when Air Force Chief of Staff Gen. John Jumper signed a memo endorsing the program.

The 94th Air Wing Security Forces Squadron is a full partner in this initiative and their participation is crucial to making this work at the installation level. Everyone is advised to report suspicious activity to their Security Forces Law Enforcement Desk. Once a call comes in, Security Forces will notify AFOSI to investigate, and depending on the nature of the call, Security Forces may respond to the situation immediately.

It's important that this campaign reaches as many people as possible, to include not only military members, but civilian workers, family members, contractors, off-base merchants, community organizations, and neighborhoods.

Law enforcement personnel are unable to be everywhere, so we're enlisting the eyes and ears of everybody. You know best what does or does not belong in your neighborhoods, your work areas, or on your drive to and from work, so you'll be able to detect something that doesn't quite look right and phone it in. The first step is to know what to look for...

Surveillance: Someone recording or monitoring activities. This may include the use of cameras (either still or video), note taking, drawing diagrams, annotating on maps, or using binoculars or other vision-enhancing devices.

Elicitation: People or organizations attempting to gain information about military operations, capabilities, or people. Elicitation attempts may be made by mail, fax, telephone, or in person.

Tests of security: Any attempts to measure reaction times to security breaches or to penetrate physical security barriers or procedures in order to assess strengths and weaknesses.

Acquiring supplies: Purchasing or stealing explosives, weapons, ammunition, etc. Also includes acquiring military uniforms, decals, flight manuals, passes or badges (or the equipment to manufacture such items) or any other controlled items

Suspicious persons out of place: People who don't seem to belong in the workplace, neighborhood, business establishment, or anywhere else. Includes suspicious border crossings and stowaways aboard ship or people jumping ship in port

Dry run: Putting people into position and moving them around according to their plan without actually committing the terrorist act. This is especially true when planning a kidnapping, but it can also pertain to bombings. An element of this activity could also include mapping out routes and determining the timing of traffic lights and flow

Deploying assets: People and supplies getting into position to commit the act. This is a person's last chance to alert authorities before the terrorist act occurs

CALL 24 HOURS A DAY TO REPORT
94th AW SFS Help Desk: 678-655-4909 or DSN 625-4909

OFFICE OF SPECIAL INVESTIGATIONS

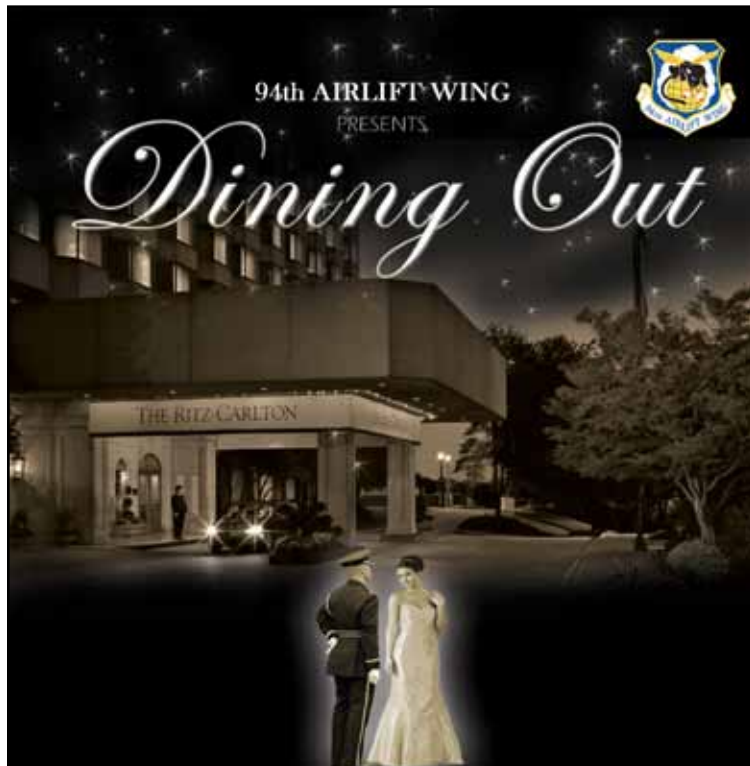
AFOSI DETACHMENT 117, Dobbins ARB, GA

DSN: 625-3990 COMM: 678-655-3990

Eyes of the Eagle

UNCLASSIFIED

TOUCH AND GO's



94th AIRLIFT WING
PRESENTS
Dining Out

The Ritz Carlton
3434 Peachtree Road, N.E., Atlanta, GA 30326
October 1, 2011 • 1730 - 2330
Military: Mess Dress/Semi-Formal Dress Uniform
Civilian: Formal Evening Attire

For Tickets please contact: SMSgt Joy Hughes 678|655|4000
Col-Lt Col/MSGT/GS11 or higher - \$75 Maj-Lt/1MSGT/SSgt/GS9-GS7 - \$50 SrA-AB/GS6- GS5 - \$25

CC Access Line

A direct link to Col. Timothy E. Tarchick has been created to express points of view and to give input.

Colonel Tarchick wants your input after you have coordinated properly through your chain of command.

Access this line at (678) 655-94CC or email 94aw.cc.accessline@us.af.mil



Dobbins Air Reserve Base, GA – The best way to keep the 94th Airlift Wing and Air Force Reserve strong is to recruit good people- people like you.

You can help by talking about the benefits of joining the Air Force Reserve with family and friends, then submitting their names to Get1Now.

Volunteers Needed



- Escorts
- Narrators
- Proffers
- Sign Language Interpreters

Looking for an opportunity to get more involved on base?

Well protocol is seeking volunteers to serve as escorts, narrators, proffers and sign language interpreters during ceremonies and events.

Dobbins hosts several ceremonies and events each UTA and you could help to make each one memorable.

Contact Protocol
MSGT Travon Dennis M4796
travon.dennis@us.af.mil



Dobbins Motorcycle Safety & Dustoff

20 April 2011



WHO: Open to all Military, DOD Civilians, Retirees & Family Members

WHAT: 2nd Annual Dobbins Motorcycle Safety & Dustoff Lunch

WHERE: Dobbins Lakeside Pavilion/ Lakeside Lounge, if inclement weather

WHEN: 20 April, 2011, 1100-1230 Hours (Rescheduled from 9 March 2011)

WHY: Raise motorcycle safety awareness, increase education, and decrease motorcycle accidents

POC: 94 AW Safety Office, 678 655 4434