

## NATO STAFF MEMBER OF THE YEAR 2010

## SERGEANT SIMON MARSHALL

The past year saw Sergeant Simon Marshall establish his reputation as NATO's Subject Matter Expert for counter-piracy. Sergeant Marshall's achievements this year have been exceptional. Firstly, he deployed as NATO's Intelligence Coordinator to HQ CMF Bahrain (Dec 09-Apr 10) as the first SNCO, and also as a rider embarked in HDMS ABSALON, CTF 508's flagship. At Northwood he works long hours, including weekends and holidays, routinely delivering a product of the highest standard.

His time aboard ABSALON enabled embarked N2 staff to quickly establish excellent situational awareness and effective reach back to Northwood. Although not the natural environment for most Airmen, Sergeant Marshall achieved so much in such a short time due primarily to his adaptability and professionalism. His contribution was recognised by the Commander SNMG-1 personally.

As NATO Intelligence Coordinator in Bahrain, Sergeant Marshall established himself as a key enabler for intelligence functions of CMF, NATO and the EU. With his unrivalled knowledge and exceptional interpersonal and diplomatic skills, he ensured that NATO was effectively represented, promoting our influence in Bahrain. His modest, good humoured but focused approach went some way to improving the cohesiveness of CMF and the Northwood teams.

Sergeant Marshall's interpretation and his ability to communicate this analysis are impressive. Routinely working extensively to deliver relevant products, he has been unfailingly loyal to this HQ. SHAPE has recognised his Counter Piracy expertise and has requested him as Co-chair for the Counter Piracy Working Group at the ACO Africa Intelligence conference. He has mentored joiners both junior and senior, ensuring that all have been able to effectively work in N2 Division.

The past 12 months have been a period of outstanding achievement for Sergeant Marshall. His professional accomplishments have been many, yet it is for his leadership and mentoring efforts at Northwood, Bahrain and at sea, that Sergeant Marshall has earned this recognition.