



U.S. Department of Justice's  
Global Justice Information Sharing Initiative



United States  
Department of Justice

# Criminal Intelligence Coordinating Council

## Executive Summary

### Overview

The U.S. Department of Justice's (DOJ) Global Justice Information Sharing Initiative (Global) serves as an advisory body to the federal government—specifically through the U.S. Attorney General and the Assistant Attorney General, Office of Justice Programs—to recommend standards-based electronic information exchange throughout the justice and public safety communities. The Global Advisory Committee (GAC) is composed of key personnel from local, state, tribal, federal, and international justice and public safety entities and includes agency executives and policymakers, automation planners and managers, information practitioners, and end users. GAC membership reflects the involvement of the entire justice community in information sharing.



Developed by Global's Intelligence Working Group (GIWG), the *National Criminal Intelligence Sharing Plan* (NCISP) was completed in October 2003. The first of its kind in the country, the NCISP contains 28 recommendations and action items that provide a blueprint to help agencies establish criminal intelligence sharing policies, procedures, standards, technologies, and training.

Viewed as the cornerstone of the NCISP, the Criminal Intelligence Coordinating Council (CICC) was established in May 2004 to provide recommendations in connection with the implementation and refinement of the NCISP. The CICC, which is made up of members representing law enforcement and homeland security agencies, is an advocate for local, state, and tribal law enforcement and supports their efforts to develop and share criminal intelligence for the purpose of promoting public safety and securing the nation.

The CICC operates at the policy level—setting priorities, directing research, and preparing advisory recommendations. The GIWG, composed of local, state, tribal, and federal justice, homeland security, and public safety representatives, serves as CICC's research partner, drawing on source experts from outside the working group as needed.

### CICC Efforts

- Assisting DOJ in ensuring that every chief, sheriff, and law enforcement executive understands his or her agency's role in developing and sharing information and intelligence.
- Providing input to the federal government in its efforts to develop and share criminal intelligence.
- Recommending a framework for implementing and ensuring the longevity of the standards-based intelligence plan, training and technology coordination, outreach and education, and resource coordination.
- Advising the U.S. Attorney General on the best use of criminal intelligence to keep the nation safe.

The CICC and GIWG routinely collaborate with the nation's premier law enforcement, justice, and homeland security agencies and organizations, which has resulted in the development of valuable products for law enforcement to use in their daily crime-fighting efforts.

# CICC Products/Resources

Developed ***The Importance of Privacy, Civil Rights, and Civil Liberties Protections in American Law Enforcement and Public Safety***, a line officer training video that provides an introductory overview for line officers regarding privacy and civil liberties issues they may confront in their everyday work and the liabilities associated with the failure to adhere to sound policy and practice.



Developed the ***Privacy, Civil Rights, and Civil Liberties Compliance Verification for the Intelligence Enterprise*** to assist law enforcement agencies and fusion centers in complying with applicable privacy, civil rights, and civil liberties protection laws, regulations, and policies while sharing intelligence and information.



Developed ***Navigating Your Agency's Path to Intelligence-Led Policing***, which serves as an overview for implementing the intelligence-led policing (ILP) framework within a law enforcement agency and provides insight regarding the challenges of ILP implementation. Law enforcement executives can use this document as a resource to assist in the successful implementation of the ILP framework within their agency.



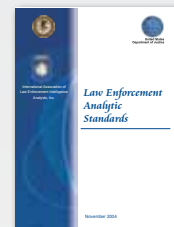
In collaboration with the Major Cities Chiefs Association, developed the report ***Findings and Recommendations of the Suspicious Activity Report (SAR) Support and Implementation Project***, which contains guidelines to be used by cities and states to improve the gathering, documenting, processing, and sharing of suspicious activity, which may be indicative of terrorist-related incidents, among cities, fusion centers, and the Information Sharing Environment (ISE).



Developed the ***Guidelines for Establishing and Operating Gang Intelligence Units and Task Forces*** document, which provides guidance to agencies seeking to establish and operate a gang task force or gang intelligence unit within their jurisdiction or those agencies that participate in one.



Worked with the Commission on Accreditation for Law Enforcement Agencies (CALEA) to incorporate the NCISP and other related Global guidelines into the **CALEA criminal intelligence standard**.



Collaborated with the International Association of Law Enforcement Intelligence Analysts (IALEIA) to publish the resource booklet ***Law Enforcement Analytic Standards***. The booklet contains 25 standards—7 for analysts and 18 for analytic products.

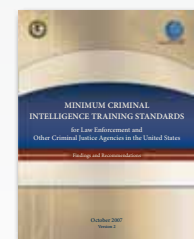


Developed the ***Law Enforcement Analyst Certification Standards*** for agencies and organizations developing and implementing an analyst certification process.

Developed the ***Analyst Toolbox***, which provides analysts with a basic set of tools/resources to perform their everyday functions.



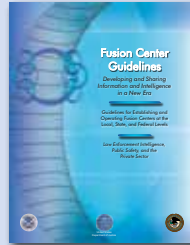
Developed recommended **minimum training standards** for the six training classifications outlined in the NCISP. Version 2 of this document, published in October 2007, incorporates the Information Sharing Environment (ISE) and fusion center information.



# Fusion Center Resources

# Current and Future CICC Activities

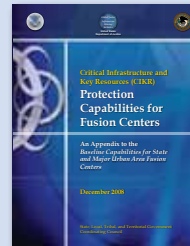
Developed the **Fusion Center Guidelines—Law Enforcement Intelligence, Public Safety, and the Private Sector**, a collaborative effort of DOJ, the U.S. Department of Homeland Security (DHS), DHS's Homeland Security Advisory Council, and DOJ's Global Justice Information Sharing Initiative.



Developed the **Baseline Capabilities for State and Major Urban Area Fusion Centers**, a companion document to the *Fusion Center Guidelines*. This report provides the minimum capabilities fusion centers should strive to achieve to ensure a national integrated network of fusion centers.



Collaborated on the development of the **Critical Infrastructure and Key Resources (CIKR) Protection Capabilities for Fusion Centers** and the **Fire Service Integration for Fusion Centers**, appendices to the *Baseline Capabilities for State and Major Urban Area Fusion Centers*.



Collaborated with DHS and DOJ on a joint training and technical assistance initiative involving the development, vetting, and delivery of a catalog of services for fusion centers.

Collaborated with technology subject-matter experts in the development of the **Fusion Center Technology Resources Road Map**, **Fusion Center Technology Guide**, and **Defining Fusion Center Technology Business Processes: A Tool for Planning**. These documents assist fusion center leadership with the development and implementation of a technology infrastructure and associated business processes within the center to meet a baseline level of operation.



Developing a guide regarding the utilization of law enforcement personnel during First Amendment-protected activities and the privacy, civil rights, and civil liberties implications.

Developing enhanced training standards for intelligence analysts. Updating the *National Criminal Intelligence Sharing Plan* (NCISP) to assess the status of information and criminal intelligence sharing throughout the nation, incorporating new information and intelligence sharing initiatives.

Developing guidance to enhance and improve information sharing among fusion centers, law enforcement agencies, and security staff regarding the protection and security of public officials.

Collaborating with DHS to develop an Analyst Training and Professional Development Roadmap.

Updating and enhancing the *Guidelines for Establishing and Operating Gang Intelligence Units and Task Forces*.

Working with the Nationwide SAR Initiative (NSI) Program Management Office in the national implementation of the NSI to state and major urban area fusion centers.

Updating the *Law Enforcement Analytic Standards* to include additional analyst-related products and resources.

Creating awareness and outreach materials about the activities and resources produced by the CICC and Global.

Collaborating with federal partners to assist in the continued development of a national integrated network of fusion centers.

Participating in the Policy Advisory Committee to represent the needs and equities of state, local, and tribal partners in the implementation of the Executive Order on Classified National Security Information Program for State, Local, Tribal, and Private Sector Entities.

Collaborating with the Bureau of Justice Assistance to improve the exchange of gang-related information among law enforcement.



# CICC Members

## Chair

### **Ronald E. Brooks**

Director, Northern California Regional  
Intelligence Center  
National Narcotic Officers' Associations'  
Coalition

## Vice Chair

### **Vernon Keenan**

Director, Georgia Bureau of Investigation  
Association of State Criminal Investigative  
Agencies

### **Frederick H. Bealefeld III**

Police Commissioner, Baltimore, Maryland,  
Police Department  
Major Cities Chiefs Association

### **Michael Downing**

Deputy Chief, Los Angeles, California,  
Police Department  
Major Cities Chiefs Association

### **Joseph "Rick" Fuentes**

Colonel, New Jersey State Police

### **Doug Gillespie**

Sheriff, Las Vegas, Nevada, Metropolitan  
Police Department  
Major County Sheriffs' Association

### **Van Godsey**

Assistant Director, Division of Drug and  
Crime Control, Missouri State Highway  
Patrol  
Association of Law Enforcement Intelligence  
Units (LEIU)

### **Owen Harris**

Deputy Assistant Director, Directorate  
of Intelligence, Federal Bureau of  
Investigation

### **Donald Kennedy**

Executive Director, New England State  
Police Information Network®  
Regional Information Sharing Systems®  
Program

### **Marlon C. Lynch**

Associate Vice President for Safety &  
Security, University of Chicago  
International Association of Campus Law  
Enforcement Administrators

### **Scott MacGregor**

Chief, California Highway Patrol

### **Mark Marshall**

Chief, Smithfield, Virginia, Police Department  
International Association of Chiefs of Police

### **James McDermond**

Assistant Director, Bureau of Alcohol,  
Tobacco, Firearms and Explosives

### **Peter Modafferi**

Chief of Detectives, Rockland County,  
New York, District Attorney's Office  
International Association of Chiefs of Police

### **Daniel Oates**

Chief, Aurora, Colorado, Police Department

### **Richard Randall**

Sheriff, Kendall County, Illinois, Sheriff's Office  
National Sheriffs' Association

### **Kurt Schmid**

Executive Director, Chicago, Illinois, High  
Intensity Drug Trafficking Area

### **Michael Sena**

Deputy Director, Northern California  
Regional Intelligence Center  
National Fusion Center Association

### **Keith Squires**

Colonel, Utah Department of Public Safety  
National Governors Association

### **Richard Stanek**

Sheriff, Hennepin County, Minnesota,  
Sheriff's Office  
Major County Sheriffs' Association

### **Craig Steckler**

Chief, Fremont, California, Police  
Department  
International Association of Chiefs of Police

### **Kenneth Tucker**

Assistant Commissioner, Florida Department  
of Law Enforcement  
National Governors Association

### **Mark Wasylshyn**

Sheriff, Wood County, Ohio, Sheriff's Office  
National Sheriffs' Association

*The CICC also recognizes  
the following individuals  
as active partners in the  
Council's missions and  
objectives.*

### **Bart R. Johnson**

Principal Deputy Under Secretary for  
Intelligence and Analysis  
U.S. Department of Homeland Security

### **Russell Porter**

Director of Federal, State, Local, and Tribal  
Partnerships  
Office of the Director of National Intelligence

## About Global

The U.S. Department of Justice's Global Justice Information Sharing Initiative (Global) serves as a Federal Advisory Committee to the U.S. Attorney General on critical justice information sharing initiatives. Global promotes standards-based electronic information exchange to provide justice and public safety communities with timely, accurate, complete, and accessible information in a secure and trusted environment. Global is administered by the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance.

## For More Information

For more information about the **CICC**, contact DOJ's Global at (850) 385-0600.

For more information about other DOJ information sharing initiatives, go to

**[www.it.ojp.gov](http://www.it.ojp.gov)**