



USAID OIG IRAQ OVERSIGHT REPORT

April – September 2012



Message From the Deputy Inspector General

The U.S. Agency for International Development (USAID) Office of Inspector General (OIG) is responsible for providing oversight of USAID programs and activities. Our work promotes the integrity of USAID programs and activities and the efficiency and effectiveness of its assistance efforts around the globe. Provided limited oversight resources, OIG takes a targeted approach to executing its mission, prioritizing oversight activities in high-risk settings of particular interest to Congress and the Administration.

USAID programs and activities in Iraq are undertaken in a challenging operating environment that exposes them to increased risks of fraud, waste, and abuse. Because the programs in Iraq continue to support broader national security interests as well as stabilization and development goals, oversight of them is an OIG priority.



OIG has been providing oversight of USAID activities in Iraq since the Agency began its reconstruction and development effort there in 2003. Our oversight there covers the full spectrum of USAID programs, and helps ensure that taxpayer dollars are being spent wisely.

We publish the following report to increase transparency about our work and observations regarding assistance programs in Iraq. This edition of the report describes OIG's oversight program in Iraq and highlights our activities from April to September 2012. During this 6 month period, OIG's reduced staff complement in Baghdad completed one performance audit, issued one financial audit, and closed two investigations relating to Iraq.

Michael G. Carroll
Deputy Inspector General

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USAID Office of Inspector General Oversight

The Office of Inspector General is an independent oversight organization within USAID established pursuant to the Inspector General Act, as amended, Public Law 95-452 (October 12, 1978). Responsible for oversight of approximately \$31 billion in foreign assistance funds, OIG received \$51 million in fiscal year (FY) 2012 appropriations.

OIG executes its mission to protect and enhance the integrity of the U.S. Government's foreign assistance programs through audit and investigative efforts. OIG maintains a staff of approximately 195 direct-hire employees and 38 other personnel such as Foreign Service Nationals and reemployed annuitants. OIG's staff includes auditors, certified public accountants, investigators, and program analysts, as well as specialists in management, budget, information technology, and personnel operations.

Approximately 70 direct-hire OIG positions are based overseas, and the remaining workforce is stationed in Washington, D.C. OIG has overseas offices in Baghdad, Cairo, Dakar, Kabul, Islamabad, Manila, Port-au-Prince, Pretoria, San Salvador, and Tel Aviv.

Some of OIG's work is mandated by statute or regulation. OIG performs other work after considering risks associated with program activities and assessing internal control vulnerabilities. OIG places a priority on oversight of foreign assistance efforts in Iraq and balances related oversight requirements with other important responsibilities around the world.

Inspector General Act of 1978

The Inspector General Act establishes OIGs as independent, objective units responsible for conducting and supervising audits and investigations of agency programs and activities. It directs OIGs to provide leadership and coordination and recommend policies to promote economy, efficiency, and effectiveness and prevent and detect fraud and abuse. The act also requires inspectors general to keep Congress and the heads of agencies fully and currently informed about related problems and deficiencies and the need for and progress of corrective actions.

Financial Return on OIG Work in Iraq, FYs 2003-2012



OIG's approach to oversight in Iraq has produced dividends for taxpayers. Whereas we have expended \$25.4 million on oversight activities in Iraq since FY 2003, our audit and investigative work has returned \$119.8 million to the government in the form of savings and recoveries. In raw financial terms, this amounts to a \$4.73 return on each dollar spent on OIG oversight in Iraq. In addition to these direct savings and recoveries for the government, USAID OIG activities help prevent waste, fraud, and abuse, and contribute to future economies and efficiencies through investigative and audit work.

Audit Program

OIG conducts audits and reviews to determine whether agency programs and operations are working as envisioned. Audit activities include performance audits of programs, financial statement audits, audits related to financial accountability of grantees and contractors, and audits of information technology systems.

Performance Audits and Reviews

OIG performance audits and reviews provide an independent assessment of the performance and management of USAID systems, programs, activities, and functions against objective criteria, best practices, and other information. Performance audits and reviews address a wide variety of objectives, including those related to program effectiveness and results, economy and efficiency, internal controls, and adherence to legal and other requirements and standards.

OIG engages in an extensive planning process to determine where to focus performance audit and review work. This planning process takes program risks into account and is intended to identify topics of interest to OIG customers and stakeholders. OIG's [annual plan](#), which caps the yearly planning cycle, provides information on audits and reviews scheduled for the ensuing fiscal year. OIG adjusts these plans throughout the year as circumstances warrant.

Financial Audits

USAID OIG uses different approaches to audit USAID funds expended by different types of organizations.

USAID requires foreign nonprofit organizations that receive USAID awards and expend \$300,000 per year or more in USAID funds to undergo an annual financial audit. These audits focus specifically on USAID funds and follow the rules and procedures contained in USAID's [Guidelines for Financial Audits Contracted by Foreign Recipients](#). For routine audits, the recipient awards the audit contract using a standard statement of work developed by OIG. The audits are performed by public accounting firms vetted by OIG. OIG reviews final audit reports and transmits them to USAID for action. These audits are called recipient-contracted audits. For a subset of these audits, OIG also visits the audit firms, examines audit documentation, and interviews the auditors responsible for the work.

USAID may also award audit contracts directly. For Agency-contracted audits, OIG is involved in the audit from the outset, approving the audit program, attending entrance and exit briefings, and approving draft and final audit reports. OIG is responsible for the quality of all recipient-contracted and agency-contracted audits.

U.S.-based nonprofit organizations that receive federal awards and expend \$500,000 or more annually under the awards are required to be audited under the provisions of the Single Audit Act,

Public Law 98-502 (October 19, 1984), as amended, and Office of Management and Budget Circular A-133. These A-133 audits cover a sample of expenditures under federal awards.

For-profit entities are also subject to financial audits. USAID conducts annual risk assessments of for-profit entities that have received awards to decide when the entities should be audited. Financial audits of for-profit organizations examine the direct and indirect costs incurred under the awards to determine the allowable direct costs and recommend indirect cost rates. These audits are performed by the Defense Contract Audit Agency (DCAA) or by a public accounting firm.

Audits often identify questioned costs and sometimes recommend that funds be put to better use. Auditors question as ineligible any costs that are not reasonable, allowable under the terms of the underlying contract or grant, or allocable to the program to which they were charged. They question as unsupported any costs that lack evidence, such as bidding documents, invoices, or receiving reports, that the auditors would need to examine to determine whether the costs are reasonable, allowable, and allocable. USAID contracting or agreement officers make final determinations on questioned costs and seek reimbursement for any sustained questioned costs. Funds recommended to be put to better use are funds that could be used more efficiently if

managers take action to implement OIG recommendations. Unnecessary expenditures that can be avoided in the future and costs that will not be incurred if operational changes are made in response to OIG recommendations are examples of funds put to better use.

Fraud Reporting

Pursuant to the Federal Acquisition Regulation and USAID requirements, USAID implementing partners are responsible for reporting allegations of fraud related to USAID projects. USAID award recipients can use this [form](#) on USAID OIG's Web site to satisfy the requirement that they notify OIG whenever they have credible evidence that a principal, employee, agent, or subcontractor of USAID has violated the Civil False Claims Act or a federal criminal law involving fraud, conflict of interest, bribery, or gratuity violations in connection with a federal award or the performance or closeout of a contract or any related subcontract.

Members of the public, USAID employees, and employees of USAID contractors and grantees are encouraged to use the OIG hotline to report fraud, waste, or abuse in USAID programs or activities:

- Email: IG.Hotline@usaid.gov
- Phone: 1-800-230-6539 or 202-712-1023
- Web form: oig.usaid.gov/content/oig-hotline

Investigations

OIG conducts investigations into possible violations of federal laws, rules, and regulations to preserve and protect the integrity of the programs and activities we oversee. OIG investigations of criminal, civil, and administrative violations cover all facets of USAID programs and operations.

Most OIG investigations are conducted in response to allegations of wrongdoing on the part of Agency personnel or implementing partners. However, OIG also conducts proactive investigations into programs and activities vulnerable to fraud.

Complaints regarding USAID programs and activities may be made through the OIG hotline or in person to OIG personnel. Contractor reports of credible allegations of fraud made in accordance with Federal Acquisition Regulation requirements may be made through the OIG Web site.

To promote fraud reporting, OIG works to establish or link to hotlines in high-risk environments such as conflict and postcrisis settings. When our investigations confirm allegations of wrongdoing, OIG special agents collaborate with U.S. and local law enforcement and prosecutors, other federal agencies and offices, and implementing partners to put a stop to the prohibited activity. OIG special agents are sworn law enforcement officers with the authority to carry firearms, execute search warrants, and make arrests.

Outreach and Coordination

Outreach and coordination are important elements of the oversight process, and OIG extensively engages in these activities. OIG investigators conduct fraud awareness briefings to alert participants to fraudulent practices and schemes and to provide guidance on how to report fraud if it is encountered. OIG auditors provide training to Agency personnel, host-government audit authorities, and local audit firms on cost principles and federal audit and accountability procedures and requirements.

USAID OIG works with other law enforcement agencies including the International Contract Corruption Task Force, the National Procurement Fraud Task Force, the Financial Crimes Enforcement Network, and U.S. embassies' legal attaché offices to coordinate investigative work, eliminate duplication, and maximize the efficient use of government resources.

When OIG identifies fraud, waste, or abuse in foreign assistance programs, we seek to neutralize this activity by any legal means at our disposal. OIG routinely works with prosecutors from the U.S. Department of Justice to put an end to civil and criminal violations and frequently works with other U.S.-based and foreign prosecutorial authorities to bring perpetrators to justice. Investigative findings on administrative matters are referred to Agency management for action. OIG also works with USAID implementing partners to resolve investigative matters with a bearing on their activities.

OIG auditors work closely with Agency managers to address our findings and identify appropriate corrective actions in response to our recommendations. We also routinely collaborate and consult with other oversight organizations. We work with DCAA in conducting audits, reviews, and preaward surveys related to foreign assistance programs. USAID OIG employees regularly meet with representatives from the OIGs of the Departments of State and Defense to coordinate plans, reports, and activities of mutual interest. We also work with the Government Accountability Office (GAO) in developing our audit plans to prevent duplication and ensure effective coordination.

OIG is also a key participant in the Southwest Asia Joint Planning Group. The group, which is led by the Department of Defense OIG, helps coordinate oversight of U.S. Government activities in Southwest Asia. Other members of the group include representatives from the Office of Inspector General for the Department of State, DCAA, GAO, the Special Inspector General for Afghanistan Reconstruction, and the Special Inspector General for Iraq Reconstruction. Each year, the group issues a [coordinated oversight plan](#) for the region that includes planned and ongoing oversight activities by the member organizations.

OIG coordinates with international donors on audit standards and investigations and works extensively with supreme audit institutions and public accounting firms overseas. OIG endeavors to expand and deepen those relationships wherever they are mutually beneficial.

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USAID supported efforts to restore formerly dried marshes like this one near Basrah by replenishing them with water. (Photo by USAID/Iraq, June 2003)

Iraq Oversight Program and Activities

The U.S. Government reopened the USAID mission in Baghdad in 2003. From FY 2003 through the end of FY 2012, USAID provided approximately \$9.5 billion to improve infrastructure and fund programs designed to stabilize communities; foster economic and agricultural growth; and build the capacity of the national, local, and provincial governments to represent and respond to the needs of the Iraqi people.

USAID OIG has provided oversight of USAID activities in Iraq through an intensive program of audits, investigations, and outreach and coordination activities. To execute this program as effectively as possible, OIG first deployed personnel to Iraq in 2003. In the ensuing years, our presence in Iraq grew to nine U.S. direct-hire positions. As USAID programs in Iraq have been scaled back in recent years, we have reduced the size of our on-the-ground presence there to meet oversight needs elsewhere in the region. As of September 30, 2012, OIG's Baghdad office had three staff. OIG personnel in Iraq report to and receive support from our Regional Inspector General in Cairo, Egypt.

OIG spent approximately \$25.4 million to provide oversight for Iraq through the end of FY 2012. USAID OIG oversight activities in Iraq between FY 2003 and the end of FY 2012, in turn, produced \$119.8 million in returns for the U.S. Government.

OIG has provided oversight coverage of the full range of USAID programs in Iraq, including those for relief and stabilization, reconstruction, agriculture, economic growth, democracy and governance, education, and health care. Since the start of FY 2003, USAID OIG has issued 213 financial audits, performance audits, and reviews of Iraq-related assistance efforts. These reports made 391 recommendations for improvements to USAID programs and activities.

Performance Audits and Reviews

USAID OIG has issued 61 performance audits and reviews relating to USAID programs and activities in Iraq since FY 2003. Performance audits and reviews conducted in recent years have noted needed improvements in several management and performance areas.

Almost eight in ten reports have identified problems with data quality and noncompliance with regulations or policies. More than two-thirds have noted problems with contract or project management, more than half have reported on inadequacies in internal controls, and more than four in ten have found that previous audit recommendations remained unresolved. A third of OIG performance audits and reviews in recent years have highlighted a need for employee training, unsatisfactory contractor performance, and risks to project sustainability.

OIG completed one performance audit during the reporting period:

- **Audit of USAID/Iraq's Performance Evaluation and Reporting for Results Management Program (Report No. [E-267-12-004-P](#), July 30, 2012).** Security concerns and restrictions on personnel movement in Iraq hamper USAID/Iraq's ability to carry out normal oversight functions. To help address this issue, the USAID mission awarded a contract to the QED Group to provide monitoring and evaluation services under the Performance Evaluation and Reporting for Results Management Program. The 2-year, \$7.5 million contract began in October 2009. In June 2011, the mission extended the program to August 2012 and increased the award to \$14.3 million.

OIG found that the program did not operate entirely as intended. It fell significantly short of expectations because, according to the mission's programmatic review, USAID technical officers did not take advantage of the program to monitor activities. In interviews, the directors of all three of the USAID mission's technical offices said that they had no need for the program to conduct routine monitoring of their activities. Two directors explained that they



Map of Iraq. (Central Intelligence Agency, World Factbook, 2011)

relied on Iraqi counterparts to verify implementers' reported performance data. As a result, the QED Group did not deliver on the planned number of monitoring projects in the first year, and did not plan any for the second year of its contract.

During the same period in which the mission's technical offices relied on other measures for field monitoring, however, OIG and the Office of the Special Inspector General for Iraq Reconstruction found that the mission had not sufficiently monitored audited programs. For instance, in November 2011, OIG reported that the contractor for a program overstated the number of direct beneficiaries of its activities in greater Baghdad. The mission had not verified the performance data reported by the contractor or assessed the quality of the data.

Of the evaluations conducted under the program, a number had technical flaws that weakened their credibility and usefulness. The evaluations did not always answer key questions, and recommendations were not always feasible or clearly presented. There was also evidence of bias in several of the evaluations. In one case, a QED evaluation team leader, who had previously worked for the implementer he was evaluating, reported positive results despite evidence to the contrary.

Furthermore, the mission did not effectively manage the program, contributing to unsatisfactory and late reports. In addition, the audit found that the mission did not completely implement recommendations from an OIG audit of the previous program, the Monitoring and Evaluation Performance Program, Phase II.

OIG made five recommendations to address these issues. Management decisions were reached on all five recommendations, and final action was taken on one.

One OIG performance audit and one survey were under way on September 30, 2012:

- **Audit of the USAID/Iraq's Legislative Strengthening Program.** This audit will determine whether the program has improved the sustainability of democratic governance in Iraq.
- **Survey of Security Contractor Services Employed by USAID/Iraq's Contractors and Grantees.** This survey will analyze security mechanisms employed by USAID/Iraq implementing partners and compare their effect on costs and efficiency. In addition, it will assess the effectiveness of USAID mission responses to past OIG recommendations regarding the monitoring and reporting of security incidents by implementing partners.

In addition to these performance audits, OIG has four performance audits and reviews planned for FY 2013. These planned engagements will address the sustainability of past USAID programs in Iraq, USAID/Iraq's Financial Sector Development Program, its Primary Health Care Project, and its Administrative Reform Project.

Financial Audits

In addition to organization-wide audits of U.S.-based firms operating in Iraq, OIG has overseen 152 financial audits of Iraq-based programs and activities since FY 2003. These financial audits have covered more than \$5.0 billion in USAID funds and identified approximately \$255.0 million in questioned costs. Of this total, USAID had sustained more than \$22.1 million in questioned costs by the end of the reporting period.

OIG works with regional accounting firms to conduct financial audits in Iraq. Before using any private accounting firms for this type of work, OIG assesses their capabilities to perform the work. As of September 30, 2012, OIG had a roster of three eligible audit firms to perform financial audits of USAID funds in Iraq.

In addition to required audits of local recipients and U.S.-based nongovernmental organizations (NGOs) and for-profit entities operating in Iraq, USAID funds audits of all locally incurred costs to enhance the accountability of its programs.

From April 1 to September 30, 2012, OIG issued one financial audit in Iraq:

- **Financial Audit of the Cost Representation Statement of Locally Incurred Costs by AECOM Under Contract Number 267-C-00-10-00005-00, Iraq Financial Development Project, for the Period July 18, 2010, to March 30, 2011 (Report No. 6-267-12-044-N, September 12, 2012).** This audit covered expenditures of \$4,358,149 under the project and included an assessment of AECOM's cost representation statement. Auditors did not identify any questioned costs, material internal control weaknesses, or instances of noncompliance. Auditors also found that the cost representation statement presented fairly, in all material respects, local costs incurred and reimbursed under the project for the period under review.

Thirty additional financial audits were under way by the end of the reporting period:

- **Financial Audit of Local Costs Incurred by Development Alternatives Inc. Under Award No. 267-C-00-07-00505, for the Period October 1, 2009, to September 30, 2010**
- **Financial Audit of Local Costs Incurred by International Relief and Development Inc. to Implement Community Action Program III Under Award No. 267-A-00-08-00506, for the Period October 1, 2008, to September 30, 2010**
- **Financial Audit of Local Costs Incurred by CHF International to Implement Community Action Program III Under Award No. 267-A-00-07-00503, for the Period October 1, 2010, to September 30, 2011**

- **Financial Audit of Local Costs Incurred by Mercy Corps to Implement Community Action Program III Under Award No. 267-A-00-07-00505, for the Period October 1, 2010, to September 30, 2011**
- **Financial Audit of Local Costs Incurred by ACDI/VOCA to Implement Community Action Program III Under Award No. 267-A-00-08-00504, the Period October 1, 2010, to September 30, 2011**
- **Financial Audit of Local Costs Incurred by ACDI/VOCA Under Award No. 267-A-00-08-00504, the Period October 1, 2008, to September 30, 2010**
- **Financial Audit of Local Costs Incurred by International Relief and Development Inc. to Implement Community Action Program III Under Award No. 267-A-00-08-00506, for the Period October 1, 2010, to September 30, 2011**
- **Financial Audit of Local Costs Incurred by ARD Inc./DPK Consulting to Implement the Access to Justice Program Under Award No. 267-C-00-10-00006, for the Period October 1, 2010, to September 30, 2011**
- **Financial Audit of Local Costs Incurred by University Research Company LLC to Implement the Primary Health Care Program Under Award No. AID-267-C-11-00004, for the Period May 4, 2011, to March 31, 2012**
- **Financial Audit of Local Costs Incurred by Management Systems International to Implement the Administrative Reform Project Under Award No. AID-267-C-11-00005, for the Period June 5, 2011, to March 31, 2012**
- **Financial Audit of Costs Incurred by Bechtel National Inc. to Provide Technical Support Under Award No. 267-CO-EEE-C-00-03-00018, for the Period January 1 to December 31, 2005**
- **Financial Audit of Costs Incurred by Management Systems International to Implement the Tatweer Program Under Award No. DFD-I-01-05-00221, for the Period October 1, 2007, to September 30, 2008**
- **Financial Audit of Costs Incurred by Bechtel National Inc. Under Award No. SPU-C-00-04-00001, Infrastructure II, for the Period January 1 to December 31, 2005**
- **Financial Audit of Costs Incurred by Louis Berger Group Inc. to Implement the Private Sector Development II Program Under Award No. 267-C-00-04-00435, for the Period October 1, 2007, to March 31, 2008**

- **Financial Audit of Costs Incurred by Louis Berger Group Inc. to Implement the Inma Agribusiness Program Under Award No. 267-C-00-07-00500, for the Period May 14, 2008, to May 13, 2009**
- **Financial Audit of Costs Incurred by Louis Berger Group Inc. to Implement the Tijara Project Under USAID/Iraq Award No. 267-C-00-08-00500, for the Period January 23, 2008, to January 31, 2009**
- **Financial Audit of Costs Incurred by the International Foundation for Electoral Systems to Provide Elections Support Under Agreement No. 267-A-00-04-00405-00, for the Period July 1, 2009, to September 30, 2011**
- **Financial Audit of Costs Incurred by Garda World Under Agreement No. 267-A-00-04-00405-00, for the Period July 1, 2009, to September 30, 2011**
- **Financial Audit of Costs Incurred by AECOM to Implement the Iraq Legislative Strengthening Program Under Contract No. 263-I-021-06-0015, for the Period October 1, 2010, to March 31, 2012**
- **Financial Audit of Costs Incurred by Sallyport Global Under Award No. 263-I-021-06-0015, for the Period October 1, 2010, to March 31, 2011**
- **Financial Audit of Costs Incurred by Management Systems International Under Award No. 263-I-021-06-0015, for the Period October 1, 2010, to March 31, 2011**
- **Financial Audit of Costs Incurred by Management Systems International Under the Tatweer Project, Contract No. DFD-I-01-05-00221, for the Period January 1, 2008, to July 31, 2011**
- **Financial Audit of Costs Incurred by Cardno Emerging Markets Group Under Contract No. DFD-I-01-05-00221, for the Period January 1, 2008, to July 31, 2011**
- **Financial Audit of Costs Incurred by Sallyport Global Under Contract No. DFD-I-01-05-00221, for the Period January 1, 2008, to July 31, 2011**
- **Financial Audit of Costs Incurred by Research Triangle Institute Under Contract No. DFD-I-01-05-00221, for the Period January 1, 2008, to July 31, 2011**
- **Financial Audit of Costs Incurred by Louis Berger Group Inc. Under Contract No. DFD-I-01-05-00221, for the Period January 1, 2008, to July 31, 2011**

- **Financial Audit of Costs Incurred by Relief International Under the Iraqi Community-Based Conflict Mitigation Program, Award No. 267-A-00-07-00504, for the Period September 27, 2007, to September 30, 2008**
- **Financial Audit of Costs Incurred by the QED Group Under Contract No. 267-M-00-09-00513, Performance Evaluation and Reporting for Results Management Program, for the Period September 30, 2009, to September 30, 2011**
- **Financial Audit of Costs Incurred by the G45/Ronco Consulting Corporation Under Award No. 267-M-00-09-00513, for the Period September 30, 2009, to September 30, 2011**
- **Financial Audit of Costs Incurred by the QED Group Under Manpower Purchase Order No. 267-O-00-08-00507, for the Period September 13, 2008, to September 13, 2011**

Investigations

As of September 30, 2012, USAID OIG had 23 ongoing investigations pertaining to Iraq. During the reporting period, OIG investigators closed two cases in Iraq. Since FY 2003, OIG has initiated 105 investigations related to Iraq. These investigations have been associated with several types of allegations. In most cases, underlying allegations have pertained to false claims (38 percent), program fraud (26 percent), false statements (24 percent), or bribery and kickbacks (21 percent).

During the April 1, 2011, and September 30, 2012, reporting period, OIG investigations yielded an employee termination and property seizures.

- **Local USAID Employee Resigns Following OIG Investigation.** A USAID subcontractor reported to OIG that it had been contacted by a local competitor and advised that it had received information on the lowest price bid from a Louis Berger Group (LBG) staff member prior to the award. According to the competitor, the LBG staff member asked for profit sharing if the subcontractor received the award and threatened contract termination if it did not pay. An OIG investigation revealed that the staff member had received three checks totaling more than \$55,000 from the subcontractor. When confronted by OIG investigators, the LBG employee admitted to receiving the funds in exchange for assistance securing the award. This individual was later hired by the USAID mission as a Foreign Service

Investigative Outcomes

Since FY 2003, OIG investigations in Iraq have resulted in:

- 46 referrals for civil or criminal prosecution
- 13 arrests
- 13 indictments
- 12 convictions and settlements
- 29 administrative actions (e.g., contract and employee terminations)
- \$87 million in savings and recoveries

National employee. When the OIG learned of this, it briefed the mission. The employee resigned after the mission placed him on administrative leave.

- **U.S. Government Seizes \$400,000 in Property Following Settlement Pursuant to an OIG Investigation.** In 2007, the U.S. Government secured a house in Durham, NC and a condominium in Miami, FL pursuant to an OIG investigation of Marko Rudi, who obtained those properties pursuant to an elaborate fraud perpetrated on a USAID project in Iraq. In 2010, Rudi pleaded guilty to defrauding the U.S. Government, was sentenced to 33 months' incarceration and agreed to the forfeiture of the two properties. A Russian businessman subsequently claimed the properties pursuant to his purported purchase of them from holding companies that Rudi controlled. OIG investigated the legitimacy of these claims and found that the Russian businessman had not represented his ownership and other related details accurately. This, in turn, led to a settlement of the matter in June of 2012, leaving the bulk of the more than \$400,000 in estimated proceeds to the U.S. Government. The businessman also forfeited his claim to another property and a costly trial was averted.

Outreach and Coordination

OIG has conducted 54 briefings on fraud awareness in Iraq for 1,156 participants since FY 2003. During the reporting period, special agents in Iraq delivered five fraud awareness briefings attended by 66 participants, including representatives of USAID implementing partners.

OIG conducts many of its investigations in association with other law enforcement agencies, often in association with the International Contract Corruption Task Force, a joint law enforcement agency task force that seeks to detect, investigate, and dismantle corruption and contract fraud resulting from U.S. contingency operations. When cases involving Iraqi nationals are declined for prosecution by the U.S. Department of Justice, the matters are presented to local public prosecutors.

OIG has a close working relationship with USAID/Iraq, and investigators regularly brief contracting personnel on fraud detection and prevention. OIG has also established working relationships with implementing partners and regularly provides fraud awareness briefings for their staff. OIG also supports implementing partners in their efforts to identify and address allegations of fraud by quickly referring cases to USAID's Office of Acquisition and Assistance (OAA) and local prosecutors when appropriate. OIG continues to collaborate with OAA by referring entities for possible suspension or debarment and meeting regularly to review referrals. As this process becomes more robust, it will become increasingly difficult for individuals to prey on multiple USAID projects. Since FY 2011, OAA has taken suspension or debarment actions against ten individuals and firms based on OIG referrals relating to investigations in Iraq.

USAID OIG coordinates audit plans and ongoing activities with other oversight bodies through weekly meetings with the Ambassador and representatives of the OIGs for the Departments of State and Defense, the Special Inspector General for Iraq Reconstruction, and GAO.

To increase awareness of—and compliance with—cost principles and to promote the highest standards, OIG conducts training for overseas USAID staff, contractors, grantees, and others. This training provides a general overview of U.S. Government cost principles and examples of instances that demonstrate concepts such as reasonableness, allocability, allowability, and various specific cost principles (e.g., travel expenses or entertainment costs). The training also includes financial audit requirements and accountability issues. During FY 2012, OIG provided training in cost principles and related subjects in Iraq. Participants included USAID/Iraq’s newly hired field monitors, personnel from the Government of Iraq’s Supreme Audit Institution, USAID staff and partners, and auditors from local public accounting firms.

Oversight Challenges

Oversight work in Iraq is not executed without difficulty. Security problems, challenges in completing planned fieldwork, and staff turnover all complicate OIG activities.

Threats against U.S. Government personnel and USAID implementers persist in Iraq. In early October 2012, a vehicle-borne improvised explosive device detonated near a USAID implementer’s compound, destroying an armored vehicle in a convoy carrying staff from the implementer’s security subcontractor. The explosion killed four Iraqis and injured at least 11 others.

OIG personnel conducted site visits throughout Iraq in FY 2012. However, site visits continued to require extensive planning and resources. A 1- to 2-hour meeting between U.S. Government employees and NGO representatives, for example, can require more than a week’s notice and up to three security team movements. OIG personnel were unable to conduct site visits on two occasions during the year because personnel for the security detail were not available. In another instance, OIG moved a meeting with NGO representatives to a secondary location in response to Embassy security concerns.

Assignments to Iraq are considered exceptionally challenging in light of security conditions there and, as a result, USAID Foreign Service personnel are typically assigned to Iraq for 1-year tours of duty. These short tours of duty lead to high levels of staff turnover that increase requirements for documentation and knowledge sharing and pose a challenge to implementing development programs with a long-term focus.

Appendix 1 – Recommendations to USAID Pending Final Action for 6 Months

USAID OIG establishes the basis for audit findings and recommendations to persuade Agency officials that recommended corrective actions are warranted. Agency officials communicate their agreement or disagreement with OIG recommendations upon review of draft OIG reports. As of September 30, 2012, management decisions had been reached on all OIG recommendations related to Agency programs and operations in Iraq.

After USAID managers have decided on a course of action to address an OIG recommendation, implementation of the actions is tracked. In some cases, we conduct follow-up audits and reviews to verify that corrective actions were taken and that they have had the intended effect of improving Agency programs and operations.

As of September 30, 2012, final action had been pending for 6 months or longer on the following 19 recommendations related to USAID programs in Iraq. Target action dates for each of these recommendations have been revised since management decisions were reached. Target action dates that passed without final action are indicated in red.

Date	Report*	Recommendation	Target Action Date
USAID/Iraq			
11/14/08	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under Cooperative Agreement No. AFP-A-00-03-00002-00, From November 1, 2005, to March 31, 2007 (E-267-09-003-D)	1. Determine the allowability of and collect, as appropriate, the \$106,377 in questioned, ineligible direct costs billed by International Relief and Development Inc. under cooperative agreement number AFP-A-00-03-00002-00.	12/29/11
06/23/10	Financial Audit of Direct Costs Incurred by Air Serv International Under USAID Grant Number DFD-G-00-04-00192-00, From June 29, 2004, to December 31, 2008 (E-267-10-003-D)	3. Determine the allowability of and collect, as appropriate, the \$116,660 in questioned, unsupported costs overbilled by Air Serv International under grant number DFD-G-00-04-00192-00.	12/31/12

Date	Report*	Recommendation	Target Action Date
12/14/11	Closeout Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Air Serv International Under Grant Agreement No. DFD-G-00-04-00192-00 for Aviation Support, for the Period February 28, 2009, to January 30, 2010 (E-267-12-004-N)	1. Make a determination, as appropriate, on the questioned costs of \$1,920,884 shown in the report, and recover unallowable amounts from Air Serv International.	12/31/12
01/04/12	Independent Financial Audit of International Resources Group Ltd.'s Report on Contract Costs Incurred and Billed Under USAID Contract No. 517-C-00-04-00106-00, for the Period October 1, 2006, to December 31, 2007 (E-267-12-004-D)	1. Determine the allowability of and collect, as appropriate, \$879,072 in questioned costs, including any indirect costs, billed by International Resources Group Ltd. under contract number 517-C-00-04-00106-00 for the period October 1, 2006, through December 31, 2007.	10/31/12
03/01/12	Independent Financial Audit of Direct Costs Incurred and Billed by CHF International Under Cooperative Agreement No. 267-A-00-06-00507-00, Community Action Program II, for the Period October 1, 2007, to December 31, 2008 (E-267-12-005-D)	1. Determine the allowability of and collect, as appropriate, \$315,813 in questioned costs, including any indirect costs associated with direct costs billed by CHF International under cooperative agreement number 267-A-00-06-00507-00 for the period October 1, 2007 through December 31, 2008.	12/31/12
		2. Determine the allowability of and collect, as appropriate, \$12,825 in questioned ineligible costs, including any indirect costs associated with direct costs billed by ACDI/VOCA under cooperative agreement number 267-A-00-06-00507-00, for the period October 1, 2007, through December 31, 2008.	12/31/12
		3. Determine the allowability of and collect, as appropriate, \$2,615,242 in questioned costs, including any indirect costs associated with direct costs billed by International Relief and Development Inc. and its security subcontractor Sabre International Security under cooperative agreement number 267-A-00-06-00507-00, for the period October 1, 2007, through December 31, 2008.	12/31/12

Date	Report*	Recommendation	Target Action Date
		4. Request supporting documentation to verify the \$12,387,460 cost share reported by CHF International under cooperative agreement number 267-A-00-06-00507-00, for the period October 1, 2007, through December 31, 2008.	12/31/12
03/21/12	Audit of the Sustainability of USAID/Iraq-Funded Information Technology Systems (E-267-12-002-P)	1. Obtain written commitment and buy-in from the Government of Iraq, including cost sharing, before investing any funds in information technology systems, and monitor the Government of Iraq's commitment throughout the implementation of the systems.	11/30/12
		2. Issue written guidance to implementing partners of programs with information technology components regarding the independent verification and validation review process so that it can be completed in a thorough and timely manner.	11/30/12
		3. Require sustainability and users' needs to be built into the design of USAID-funded information technology systems.	11/30/12
		4. Complete and transfer information technology systems to the Government of Iraq in sufficient time to confirm that the systems are fully functional and used for their intended purposes before programs end. The completion, transfer, and use of the systems should be documented.	11/30/12
		5. Monitor the implementation of information technology systems and immediately stop funding them if they are found not to be usable, sustainable, or supported by the intended user.	11/30/12
		6. Work with the Government of Iraq to determine whether the Bill Tracking System and the Content Management System can be salvaged and used, and document the results.	11/30/12
		7. Establish and implement follow-up procedures to document that information technology systems have been transferred to the intended users and are in use.	11/30/12

Date	Report*	Recommendation	Target Action Date
03/22/12	Audit of USAID/Iraq's Electoral Technical Assistance Program (E-267-12-003-P)	3. Require the International Foundation for Electoral Systems to work with the Independent High Electoral Commission to help it perform onsite needs assessments at each of the 19 Governorate Electoral Offices so that the assessment results can be incorporated into strategic and operational plans.	12/31/12
		4. Require the International Foundation for Electoral Systems to perform and document onsite monitoring at the Governorate Electoral Offices to assess the effectiveness of training for electoral preparedness and capacity building.	12/31/12
		9. Realign the follow-on agreement's budget by main program expected result and require the International Foundation for Electoral Systems to provide quarterly financial reports to the mission showing funds expended by these categories.	12/31/12
		11. Require the International Foundation for Electoral Systems to provide the data requested during the audit and compare current proposed and budgeted costs with recent actual costs to determine the reasonableness of the proposed costs as well as the effectiveness and efficiency of program funds.	01/31/13

* Hyperlinks are provided to the OIG performance audits and reviews referenced in this table and the tables in the following two appendixes. Hyperlinks are not provided to financial audits in these tables, however, because these reports may include proprietary information or information otherwise privileged and subject to withholding from public release.

Appendix 2 – Audited Amounts, Questioned Costs, and Funds Recommended to Be Put to Better Use

OIG has issued financial audits covering more than \$5 billion in USAID funds in Iraq since FY 2003.

Financial audits, as well as performance audits and reviews, sometimes identify questioned costs and recommend that funds be put to better use. Questioned costs are costs determined not to be allowable, allocable, or reasonable, or costs for which auditors cannot make a determination because required documentation is not available for their review. USAID contracting or agreement officers make final determinations on identified questioned costs and seek reimbursement for any sustained questioned costs (those costs they agree should not have been charged to the government). Funds recommended to be put to better use are funds that could be used more efficiently if managers take action to implement OIG recommendations.

The following table provides information on dollars audited during the course of financial audits. It also lists all financial audits, performance audits, and reviews that identified questioned costs or funds recommended to be put to better use since FY 2003. This information is presented alongside Agency determinations regarding these funds (i.e., determinations to sustain questioned costs or agree that funds could be put to better use). The corresponding audit reports are presented in chronological order, with the most recent first.

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
09/12/12	Financial Audit of the Cost Representation Statement of Locally Incurred Costs by AECOM Under Contract Number 267-C-00-10-00005-00, Iraq Financial Development Project, for the Period July 18, 2010, to March 30, 2011 (Report No. 6-267-12-044-N)				
	4,358,149	–	–	–	–
03/01/12	Independent Financial Audit of Direct Costs Incurred and Billed by CHF International Under Cooperative Agreement No. 267-A-00-06-00507-00, Community Action Program II, for the Period October 1, 2007, to December 31, 2008 (E-267-12-005-D)				
	98,300,126	15,331,340	2,943,833	–	–
01/04/12	Independent Financial Audit of International Resources Group Ltd.'s Report on Contract Costs Incurred and Billed Under USAID Contract No. 517-C-00-04-00106-00, for the Period October 1, 2006, to December 31, 2007 (E-267-12-004-D)				
	7,433,799	879,072	879,072	–	–

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
12/14/11	Closeout Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Air Serv International Under Grant Agreement No. DFD-G-00-04-00192-00 for Aviation Support, for the Period February 28, 2009, to January 30, 2010 (E-267-12-004-N)				
	2,424,989	2,191,428	580,861	-	-
12/05/11	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Mercy Corps Under Community Action Program III, USAID/Iraq Cooperative Agreement No. 267-A-00-08-00505-00, for the Period October 1, 2008, to September 30, 2010 (E-267-12-003-N)				
	24,472,058	-	-	-	-
11/29/11	Independent Financial Audit of International Foundation for Electoral Systems (IFES) Direct Costs Incurred and Costs Billed From July 1, 2007, to June 30, 2009, Under Subawards With IFES Through the Consortium for Elections and Political Process Strengthening Under Its USAID Cooperative Agreement (E-267-12-003-D)				
	24,319,005	-	-	-	-
11/20/11	Independent Financial Audit of Development Alternatives Inc.'s Report on Costs Incurred and Billed Under USAID Contract No. 267-C-00-07-00505-00, for the Period September 28, 2007, to September 30, 2008 (E-267-12-002-D)				
	28,509,646	948	948	-	-
11/17/11	Independent Financial Audit of Edinburgh Risk and Security Management Limited's Report on Audit of Costs Incurred and Billed From July 1 to September 30, 2007, Under Subaward With the International Foundation for Electoral Systems Through the Consortium for Elections and Political Process Strengthening Under USAID Cooperative Agreement No. 267-A-00-04-00405-00 (E-267-12-001-D)				
	1,541,134	160,848	78,042	-	-
11/15/11	Audit of USAID/Iraq's Community Action Program Activities Implemented by International Relief and Development Inc. (E-267-12-001-P)				
	N/A	25,560	-	-	-
10/16/11	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by CHF International, Under USAID Cooperative Agreement No. 267-A-00-08-00503-00, Community Action Program, for the Period October 1, 2008, to September 30, 2010 (E-267-12-002-N)				
	19,448,375	-	-	-	-
10/06/11	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Cardno Emerging Market Group Under the Health Promotion Program in Iraq, USAID/Iraq Task Order No. 267-GHS-I-03-07-00016, for the Period September 30, 2009, to October 31, 2010 (E-267-12-001-N)				
	298,642	16,020	11,600	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
09/12/11	Independent Financial Audit of International Resources Group Ltd.'s Report on Costs Incurred and Billed Under USAID Contract No. 517-C-00-04-00106-00 for the Period January 1, 2008, to February 28, 2009 (E-267-11-004-D)				
	5,853,973	-	-	-	-
06/29/11	Independent Financial Audit of International Business and Technical Consultants Inc.'s Report on Costs Incurred and Billed Under USAID Contract No. 267-C-00-05-00508-00, for the Period January 1 to December 31, 2008 (E-267-11-003-D)				
	4,753,419	67,685	1,196	-	-
05/16/11	Audit of USAID/Iraq's Agribusiness Program (E-267-11-002-P)				
	N/A	23,049,940	11,200	-	-
05/16/11	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by AECOM International Development Under the Iraq Legislative Strengthening Program, USAID/Iraq Task Order No. 263-I-03-06-00015-00, for the Period October 1, 2008, to September 30, 2010 (E-267-11-002-N)				
	2,387,975	-	-	-	-
03/16/11	Closeout Financial Audit of the Fund Accountability Statement of USAID Resources Managed by International Relief and Development Inc. Under Cooperative Agreement No. 267-A-00-06-00503-00, Community Stabilization Program, for the Period October 1, 2008, to October 31, 2009 (E-267-11-001-N)				
	133,509,611	18,613,798	483,782	-	-
12/10/10	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under USAID Contract No. 267-C-00-05-00505-00, for the Period January 1 to December 31, 2008 (E-267-11-002-D)				
	99,735,645	109,017	43,880	-	-
11/22/10	Audit of USAID/Iraq's Payroll Payments to Foreign Service Nationals, Third Country Nationals, and U.S. Personal Services Contractors (E-267-11-001-P)				
	N/A	670	670	-	-
11/07/10	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. 267-A-00-06-00503-00, for the Period October 1, 2007, to September 30, 2008 (E-267-11-001-D)				
	341,760,396	40,043,349	2,575,095	-	-
06/23/10	Financial Audit of Direct Costs Incurred by Air Serv International Under USAID Grant No. DFD-G-00-04-00192-00 (E-267-10-003-D)				
	22,753,106	181,954	181,954	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
03/31/10	Audit of USAID's Internally Displaced Persons Activities in Iraq (E-267-10-001-P)				
	N/A	766,490	45,260	-	-
11/09/09	Financial Audit of Billed Amounts by Gulf Catering Company Under USAID Contract No. 267-C-00-05-00514-00, From October 1, 2005, to October 31, 2008 (E-267-10-002-D)				
	3,074,309	314,907	12,353	-	-
10/29/09	Financial Audit of Direct Costs Incurred and Costs Billed by the International Foundation for Electoral Systems Under USAID Cooperative Agreements 267-A-00-04-00405-00, From October 1, 2005, to June 30, 2007; AFP-A-00-04-00014-00, From July 9, 2004, to June 30, 2006; and REE-A-00-04-00050-00, From July 26, 2004, to July 31, 2006 (E-267-10-001-D)				
	32,534,090	1,118,016	95,379	-	-
08/03/09	Financial Audit of Costs and Payments Made to Business Systems House by Research Triangle Institute for the Period March 23, 2003, to September 30, 2007 (E-267-09-017-D)				
	15,529,384	15,529,882	6,216,018	-	-
07/20/09	Financial Audit of Costs Verified for BearingPoint Inc. Under USAID Contract No. 267-C-00-04-00405-00, for the Period October 1, 2007, to May 15, 2009 (E-267-09-016-D)				
	69,707,089	73,362,868	6,632	-	-
06/25/09	Financial Audit of Direct Costs Incurred by Research Triangle Institute Under Contract No. 267-C-00-05-00505-00, From January 1 to December 31, 2007 (E-267-09-013-D)				
	73,546,102	847,709	87,037	-	-
06/25/09	Financial Audit of Costs Incurred and Billed by International Business and Technical Consultants Inc. Under USAID Contract No. 267-C-00-05-00508-00, for the Period January 1 to December 31, 2007 (E-267-09-014-D)				
	3,894,132	-	-	-	-
06/02/09	Financial Audit of Costs Recorded by Sabre International Security Under USAID Cooperative Agreement No. 267-A-00-06-00507-00, for the Period of September 30, 2006, to September 30, 2007; and USAID Agreement No. 267-A-00-06-00503-00, for the Period May 29, 2006, to September 30, 2007 (E-267-09-012-D)				
	17,809,903	14,077,122	296,560	-	-
05/28/09	Financial Audit of Direct Costs Incurred and Billed by CHF International Under USAID Agreement No. AFP-A-00-03-00004-00 (ICAP I), for August 1, 2005, to April 30, 2007, and USAID Agreement No. 267-A-00-06-00507-00 (ICAP II), for September 30, 2006, to September 30, 2007 (E-267-09-011-D)				
	64,233,050	1,648,253	35,724	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
03/08/09	Financial Audit of Costs Incurred and Billed by Louis Berger Group Inc. Under Contract No. 267-C-00-07-00500-00, for the Period May 14, 2007, to May 13, 2008 (E-267-09-008-D)				
	18,718,246	40,965	17,599	-	-
01/28/09	Financial Audit of Costs Incurred and Billed by Save the Children Federation Inc. Under Cooperative Agreement No. AFP-A-00-03-00005-00, for the Period August 1, 2004, to April 1, 2006 (E-267-09-007-D)				
	25,677,841	50,057	37,225	-	-
01/27/09	Financial Audit of the Costs Incurred and Billed by Development Alternatives Inc. Under USAID Contract No. RAN-C-00-04-00002-00, for the Period July 1 to December 31, 2006 (E-267-09-006-D)				
	4,166,871	198,734	-	-	-
11/14/08	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. AFP-A-00-03-00002-00, for the Period November 1, 2005, to March 31, 2007 (E-267-09-003-D)				
	32,049,797	110,033	106,377	-	-
11/14/08	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. 267-A-00-06-00503-00, for the Period May 29, 2006, to September 30, 2007 (E-267-09-001-D)				
	138,717,704	211,858	26,042	-	-
11/14/08	Financial Audit of Costs Incurred and Billed by Management Systems International Under USAID Contract No. DFD-I-01-05-00221-00, for the Period July 27, 2006, to September 30, 2007 (E-267-09-004-D)				
	36,723,963	362,759	10,739	-	-
11/14/08	Financial Audit of Costs Incurred and Billed by the Services Group Inc. Under Contract No. 267-C-00-04-00435-00, for the Period October 1, 2006, to September 30, 2007 (E-267-09-005-D)				
	4,687,302	3,547	3,547	-	-
09/30/08	Audit of USAID/Iraq's Agribusiness Program (E-267-08-006-P)				
	N/A	-	-	6,000,000	6,000,000
08/12/08	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. AFP-A-00-03-00002-00 for the Period November 1, 2005, to March 31, 2007 (E-267-08-014-D)				
	29,687,291	45,080	45,080	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
07/06/08	Financial Audit of the Subcontract Costs Submitted by Sallyport Global Services Ltd. for Security Services and Life Support Services Under USAID Prime Contract No. 267-C-00-04-00435-00 With Louis Berger Group Inc. for the Period October 1, 2006, to September 30, 2007 (E-267-08-013-D)				
	9,127,387	360	360	-	-
06/24/08	Audit of USAID/Iraq's Management of Its Official Vehicle Fleet (E-267-08-003-P)				
	N/A	-	-	1,480,648	1,480,648
05/27/08	Financial Audit of Costs Incurred by Louis Berger Group Inc. Under Contract No. 2670C-00-04-00435-00, From October 1, 2006, to September 30, 2007 (E-267-08-012-D)				
	14,868,026	-	-	-	-
05/20/08	Financial Audit of Costs Incurred by Mercy Corps Under USAID Cooperative Agreement No. AFP-A-00-03-00001-00, From August 1, 2004, to March 31, 2007 (E-267-08-011-D)				
	44,249,994	4,749,842	-	-	-
05/13/08	Financial Audit of Costs Incurred and Billed by Agricultural Cooperative Development International / Volunteers Overseas Cooperative Assistance, Under Cooperative Agreement No. AFP-A-00-03-00003-00, From August 1, 2004, to March 21, 2007 (E-267-08-010-D)				
	38,562,534	39,236	-	-	-
04/15/08	Financial Audit of Costs Incurred and Billed by BearingPoint Inc. Under Contract No. 267-C-00-04-00405-00, for the Period October 1, 2006, Through September 30, 2007 (E-267-08-009-D)				
	42,472,368	36,181	16,003	-	-
03/18/08	Audit of USAID/Iraq's Community Stabilization Program (E-267-08-001-P)				
	N/A	39,821	5,140	8,541,076	3,634,272
03/06/08	Financial Audit of Costs Incurred and Billed by International Business and Technical Consultants Inc. Under Contract No. 267-C-00-05-00508-00, From January 1 to December 31, 2006 (E-267-08-008-D)				
	4,033,466	1,188	1,188	-	-
02/24/08	Financial Audit of Costs Incurred and Billed by IntraHealth International Inc. Under Its Subcontract No. 15-330-0208954 With Research Triangle Institute Under Contract No. GHS-I-04-03-00028-00, for the Period April 26, 2005, to December 31, 2006 (E-267-08-007-D)				
	1,204,745	-	-	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
02/04/08	Financial Audit of Costs Incurred and Billed by Creative Associates International Inc. Under Contract No. EPP-C-00-04-00004-00, From July 1, 2005, to February 28, 2007 (E-267-08-004-D)				
	31,209,197	166,518	166,518	-	-
02/04/08	Financial Audit of Costs Incurred and Billed by Management Systems International Under USAID Contract No. AEP I-00-00-00024-00, Task No. 08, From June 26, 2003, to May 31, 2005 (E-267-08-005-D)				
	5,214,033	95,247	60,034	-	-
01/23/08	Financial Audit of Costs Incurred and Billed by America's Development Foundation Under Contract No. GEW-C-00-04-00001-00, From October 1, 2006, to June 30, 2007 (E-267-08-003-D)				
	14,145,617	32,000	-	-	-
12/12/07	Financial Audit of Costs Incurred and Billed by Sallyport Global Services Ltd. Under Its Subcontracts With the Louis Berger Group Inc. Under USAID Contract Nos. 267-C-00-04-00417-00 for the Period September 27, 2004, to September 30, 2005, and 267-C-00-04-00435-00 for the Period August 1, 2005, to March 31, 2007 (E-267-08-002-D)				
	32,371,474	-	-	-	-
10/04/07	Financial Audit of Direct Costs Incurred and Billed by Research Triangle Institute Under Contract No. GHS-I-04-03-00028-00, From April 26, 2005, to December 31, 2006 (E-267-08-001-D)				
	14,510,148	38,082	34,887	-	-
09/20/07	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under Contract No. 267-C-00-05-00505-00, From January 1, 2006, to December 31, 2006 (E-267-07-024-D)				
	42,332,303	139,719	88,495	-	-
09/12/07	Financial Audit of Costs Incurred and Billed by the National Democratic Institute for International Affairs Under Cooperative Agreement No. AFP-A-00-04-00014-00, From July 9, 2004, to June 30, 2006 (E-267-07-022-D)				
	20,728,350	-	-	-	-
09/12/07	Financial Audit of Costs Incurred and Billed by the International Republican Institute Under Cooperative Agreement No. REE-A-00-04-00050-00, From July 26, 2004, to July 31, 2006 (E-267-07-023-D)				
	12,267,907	-	-	-	-
09/10/07	Financial Audit of Costs Incurred and Billed by Louis Berger Group Inc. Under Contract No. 267-C-00-04-00417-00, for the Period September 27, 2004, to September 30, 2005 (E-267-07-021-D)				
	12,129,022	157,791	156,898	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
08/16/07	Financial Audit of Costs Incurred and Billed by Louis Berger Group Inc. Under Contract No. 267-C-00-04-00435-00, for the Period August 1, 2004, to September 30, 2006 (E-267-07-020-D)				
	49,309,032	2,916,731	373,108	-	-
08/12/07	Financial Audit of Costs Incurred and Billed by the Volunteers for Economic Growth Alliance Under USAID Associate Cooperative Agreement No. EGA-A-00-04-00002-00, for the Period July 7, 2004, to January 6, 2006 (E-267-07-019-D)				
	12,089,702	113,347	58,311	-	-
08/02/07	Financial Audit of Costs Incurred and Billed by Development Alternatives Inc. Under USAID Contract No. RAN-C-00-04-00002-00, for the Period July 1, 2005, to November 30, 2006 (E-267-07-018-D)				
	76,483,598	41,588	41,588	-	-
06/19/07	Financial Audit of Costs Incurred and Billed by the International Republican Institute Under Cooperative Agreement No. AFP-A-00-04-00014-00, for the Period November 1, 2005, to June 30, 2006 (E-267-07-017-D)				
	9,072,896	-	-	-	-
06/14/07	Financial Audit of Costs Incurred and Billed by Abt Associates Inc. Under USAID Contract No. RAN-C-00-03-00010-00, for September 25 to November 30, 2004 (E-267-07-016-D)				
	590,592	-	-	-	-
06/12/07	Financial Audit of Costs Billed by Kroll Government Services Inc. Under Subcontract No. AID 2004-T-00405-000-0058, From May to September 2006 (E-267-07-015-D)				
	23,075,833	-	-	-	-
06/10/07	Financial Audit of Costs Incurred and Billed by the National Democratic Institute for International Affairs, Under Cooperative Agreement No. REE-A-00-04-00050-00, From November 1, 2005, to July 31, 2006 (E-267-07-014-D)				
	16,669,320	-	-	-	-
05/10/07	Financial Audit of Public Vouchers Submitted by International Resources Group Ltd. From November 1, 2004, to September 30, 2006 (E-267-07-013-D)				
	22,513,909	45,310	-	-	-
04/24/07	Financial Audit of Direct Costs Incurred and Billed by America's Development Foundation Under USAID Contract No. GEW-C-00-04-00001-00, From July 1, 2005, to September 30, 2006 (E-267-07-012-D)				
	26,812,920	-	-	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
04/03/07	Financial Audit of Costs Incurred and Billed Under USAID Contract No. 267-C-00-04-00405-00 With Bearing Point Inc. for the Period August 1, 2005, to September 30, 2006 (E-267-07-011-D)				
	57,203,434	49,630	49,630	-	-
03/27/07	Financial Audit of Costs Incurred and Billed by the International Foundation for Electoral Systems Under Cooperative Agreement No. 267-A-00-04-00405-00, From September 1, 2004, to September 30, 2005 (E-267-07-010-D)				
	22,364,979	3,258,823	1,835,795	-	-
03/15/07	Financial Audit of Costs Incurred and Billed by Bechtel National Inc. Under Contract No. EEE-C-00-03-00018-00, for the Period October 1, 2005, to February 28, 2006, and Contract No. SPU-C-00-04-00001-00, for the Period October 1, 2005, to October 31, 2006 (E-267-07-009-D)				
	483,989,062	104,623	104,623	-	-
01/03/07	Financial Audit of Costs Incurred and Billed by the Research Foundation of the State University of New York Under its Cooperative Subagreement No. 04-04465-IRA.0-408 With the National Democratic Institute Under USAID Cooperative Agreement No. REE-A-00-04-00050-00, for the Period July 26, 2004, to December 31, 2005 (E-267-07-008-D)				
	3,219,705	-	-	-	-
12/18/06	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under Contract No. 267-C-00-05-00505-00, for the Period May 9 to December 31, 2005 (E-267-07-007-D)				
	15,701,776	68,475	14,190	-	-
11/06/06	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under Cooperative Agreement No. AFP-A-00-03-00002-00, From August 1, 2004, to October 31, 2005 (E-267-07-005-D)				
	17,915,466	71,128	54,002	-	-
11/06/06	Financial Audit of Costs Incurred and Billed by the National Democratic Institute for International Affairs, Under Cooperative Agreement No. REE-A-00-04-00050-00, From July 26, 2004, to October 31, 2005 (E-267-07-006-D)				
	18,195,499	-	-	-	-
10/25/06	Financial Audit of Costs Billed by SkyLink Air and Logistics Support Inc. Under USAID Contract No. DFD-C-00-03-00026-00, for the Period October 1, 2004, to January 31, 2005, and Determination on the Allowability of Previously Questioned Serco Inc. Costs (E-267-07-004-D)				
	2,774,068	55,255	55,255	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
10/01/06	Financial Audit of Direct Costs Incurred and Billed by the International Republican Institute Through the Consortium for Elections and Political Process Strengthening Under USAID Agreement No. AFP-A-00-04-00014-00, for the Period July 9, 2004, to October 1, 2005 (E-267-07-001-D)				
	23,894,925	-	-	-	-
09/18/06	Financial Audit of Direct Costs Incurred by Bechtel National Inc. Under Iraq Infrastructure Reconstruction Phases I and II, Contracts EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00, for the Period October 1, 2004, to September 30, 2005 (E-267-06-017-D)				
	684,263,856	321,854	207,229	-	-
08/14/06	Financial Audit of Costs Incurred by Crown Agents Consultancy Inc. Under Subcontract No. I100-003 With International Resources Group Inc. Under Contract No. EMT-C-00-03-00007-00 and Contract No. 517-C-00-04-00106-00, for the Period November 1 to December 31, 2004 (E-267-06-016-D)				
	2,120,465	48,359	-	-	-
02/28/06	Financial Audit of Request for Equitable Adjustment Procedures Used by Bechtel National Inc. Under USAID Contracts EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00 (E-267-06-002-D)				
	25,262,605		25,262,605		25,262,605
02/22/06	Financial Audit of Costs Incurred by Louis Berger Group Inc. Under Contract No. 267-C-00-04-0435-00, From October 1, 2004, to July 31, 2005 (E-267-06-006-D)				
	15,273,075	5,094	5,094	-	-
02/12/06	Financial Audit of Costs Incurred and Billed by America's Development Foundation Under USAID Contract No. GEW-C-00-04-00001, for the Period August 16, 2004, to June 30, 2005 (E-267-06-005-D)				
	12,479,675	100,145	-	-	-
02/01/06	Financial Audit of Costs Incurred by CHF International Under USAID Cooperative Agreement No. AFP-A-00-03-00004, From May 16, 2003, to July 31, 2004 (E-267-06-004-D)				
	14,681,152	284,569	46,362	-	-
09/23/05	Audit of Material and Services Procured by Bechtel National Inc. Under Contract No. EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00, Between January and February 2005 (E-267-05-019-D)				
	189,100,000	-	-	-	-
09/22/05	Financial Audit of Costs Incurred by Save the Children Federation Inc. Under USAID Cooperative Agreement No. AFP-A-00-03-00005, From May 16, 2003, Through July 31, 2004 (E-267-05-018-D)				
	12,093,435	-	-	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
09/22/05	Financial Audit of Costs Incurred by Siemens Westinghouse Under Subcontract No. 24910-30N-ESL- MG00-001 and Subcontract No. 24910-30B-ESD-MGSO-013, From Inception Until September 30, 2004 (E-267-05-020-D)				
	7,823,102	-	-	-	-
06/27/05	Financial Audit of Costs Incurred and Billed by Abt Associates Inc. From April 1, 2004, Through September 24, 2004, Under Contract No. RAN-C-00-03-00010-00 (E-267-05-017-D)				
	7,212,265	12,749	12,749	-	-
06/27/05	Financial Audit of SkyLink Air and Logistic Support Inc. Costs for the Period March 1, 2004, Through September 30, 2004, Under USAID Contract No. DFD-C-00-03-00026-00 (E-267-05-017-D)				
	10,358,264	301,218	277,484	-	-
06/16/05	Financial Audit of Costs Incurred and Billed by the International Resources Group From April 1, 2004, Through May 4, 2004, Under Contract No. EMT-C-00-03-00007, and From May 4, 2004, Through October 31, 2004, Under Contract No. 517-C-00-04-00106-00 (E-267-05-014-D)				
	21,061,361	-	-	-	-
06/16/05	Financial Audit of Costs Incurred by Bechtel National Inc. From March 1, 2004, to September 30, 2004, Under Contract No. EEE-C-00-03-00018-00, and From January 5, 2004, to September 30, 2004, Under Contract No. SPU-C-00-04-00001-00 (E-267-05-015-D)				
	349,513,595	118,417	118,417	-	-
06/14/05	Financial Audit of Costs Incurred and Billed to USAID by BearingPoint Inc. Under USAID Contract No. RAN-C-00-03-00043-00, From April 1, 2004, Through September 30, 2004 (E-267-05-013-D)				
	38,447,166	13,331,840	-	-	-
05/17/05	Financial Audit of Costs Billed by Creative Associates International Inc. Under Contract No. EDG-C-00-03-00011-00, From March 1, 2004, Through August 31, 2004 (E-267-05-012-D)				
	7,940,613	36,921	36,921	-	-
05/15/05	Financial Audit of Costs Billed by Research Triangle Institute Under Contract No. EDG-C-00-03-00010-00, for the Period March 26, 2004, Through September 30, 2004 (E-267-05-011-D)				
	57,989,243	417,522	415,432	-	-
04/21/05	Financial Audit of Costs Incurred by Agricultural Cooperative Development International / Volunteers Overseas Cooperative Assistance Under USAID Cooperative Agreement No. AFP-A-00-03-00003-00, From May 16, 2003, Through July 31, 2004 (E-267-05-009-D)				
	11,034,825	8,609	-	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
03/22/05	Financial Audit of Costs Incurred by Mercy Corps Under USAID Cooperative Agreement No. AFP-A-00-03-00001-00, From May 16, 2003, Through July 31, 2004 (E-267-05-008-D)				
	12,346,972	-	-	-	-
03/17/05	Financial Audit of Costs Incurred and Billed to USAID by BearingPoint Inc. Under Contract No. RAN-C-00-03-00043-00 from December 1, 2003, to March 31, 2004 (E-266-04-043-D)				
	27,540,524	5,117,424	-	-	-
03/01/05	Financial Audit of Costs Billed on Development Alternatives Inc. Prime Contract Nos. HDA-I-00-03-00061-00, From January 1, 2004, Through April 5, 2004, and DOT-I-00-03-00004-00, From February 5, 2004, to August 31, 2004 (E-267-05-007-D)				
	57,800,375	9,475	9,475	-	-
02/27/05	Financial Audit of Costs Billed Under Parsons Infrastructure and Technology Group Subcontract No. 24964-000-ESU-WV000-001, From January 12, 2004, Through September 24, 2004 (E-267-05-006-D)				
	7,388,916	139,867	139,867	-	-
02/19/05	Financial Audit of Incurred Costs Submitted on Voucher Nos. 8 Through 12 for Contract No. TRN-C-00-03-00054-00, With Stevedoring Services of America (E-267-05-005-D)				
	4,900,697	312,041	97,079	-	-
02/10/05	Financial Audit of Costs Incurred Under Subcontracts 24910-TSC-003 and 24910-GSC-005 (Bechtel National Inc. is Prime and ArmorGroup Services Limited is the Subcontractor), From May 1, 2003, Through September 30, 2004 (E-267-05-004-D)				
	31,083,699	13,015	-	-	-
10/21/04	Financial Audit of Costs Incurred and Billed to USAID by International Resources Group Under Contract No. EMT-C-00-03-00007, From September 1, 2003, to March 31, 2004 (E-267-05-001-D)				
	28,138,806	-	-	-	-
09/04/04	Financial Audit of Incurred Direct Costs Under Iraq Infrastructure Reconstruction by Bechtel National Inc. Under Contract EEE-C-00-03-00018-00, From September 1, 2003, Through February 29, 2004 (E-266-04-044-D)				
	239,157,315	1,793,351	390,145	-	-
08/09/04	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under USAID Contract No. EDG-C-00-03-00010-00, From December 1, 2003, Through March 25, 2004 (E-266-04-042-D)				
	100,963,881	511,582	368,203	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
07/19/04	Financial Audit Report on Review of Billed Costs by SkyLink Air and Logistic Support From November 1, 2003, to February 29, 2004, Under Contract DFD-C-00-03-00026-00 (E-266-04-040-D)				
	8,556,787	49,372	49,372	-	-
06/30/04	Financial Audit Report on Review of Costs Incurred and Billed by SSA Marine on Voucher Nos. 3 Through 7 Under Contract No. TRN-C-00-03-00054-00 (E-266-04-039-D)				
	6,807,643	1,131,456	33,519	-	-
06/20/04	Financial Audit of Costs Incurred by Abt Associates Inc. From October 25, 2003, Through March 26, 2004, Under USAID Contract No. RAN-C-00-03-00010-00 (E-266-04-038-D)				
	13,414,124	120,150	7,726	-	-
05/27/04	Financial Audit of Costs Incurred and Billed by Creative Associates International Inc. Under USAID Contract No. EDG-C-00-03-00011-00, for the Period November 1, 2003, Through February 28, 2004 (E-266-04-036-D)				
	17,457,385	45,314	45,314	-	-
04/12/04	Financial Audit of Costs Incurred and Billed by Development Alternatives Inc. Under USAID Prime Contract No. HDA-I-00-03-00061-00, and Subcontract No. 3825-100-03S-001, for the Period January 6, 2003, to December 31, 2003 (E-266-04-034-D)				
	27,377,961	96,275	-	-	-
03/24/04	Financial Audit of Costs Incurred and Billed by BearingPoint Inc. Under USAID Contract RAN-C-00-03-00043-00, From July 18, 2003, Through November 30, 2003 (E-266-04-033-D)				
	7,892,736	65,224	48,603	-	-
03/10/04	Financial Audit of Costs Incurred and Billed by Management Systems International Under USAID Contract AEP I-00-00-00024-00, From June 25, 2003, Through January 30, 2004 (E-266-04-031-D)				
	1,938,500	-	-	-	-
03/10/04	Financial Audit of Costs Incurred and Billed by the International Resources Group Under USAID Contract No. EMT-C-00-03-00007, From February 5, 2003, Through August 31, 2003 (E-266-04-032-D)				
	9,842,782	134,084	821	-	-
03/07/04	Report on the Evaluation of Research Triangle Institute's Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID Contract No. EDG-C-00-03-00010-00 (E-266-04-030-D)				
	N/A	25,353	25,353	-	-

Date	Report Title and Number				
	Amount Audited (\$)	Questioned Costs	Amount Sustained	Funds to Be Put to Better Use	Amount Agreed To
03/01/04	Report on Evaluation of Abt Associates Inc.'s Usage and Controls of Materials and Equipment Procured Under USAID Contract No. RAN-C-00-03-00010-00 (E-266-04-029-D)				
	477,944	10,282	-	-	-
02/28/04	Financial Audit of Costs Incurred and Billed by Creative Associates International Inc. Under USAID Contract No. EDG-C-00-03-00011-00, From April 11, 2003, Through October 31, 2003 (E-266-04-028-D)				
	30,403,887	11,606	11,606	-	-
02/26/04	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under USAID Contract No. EDG-C-00-03-00010-00, From March 26, 2003, Through November 30, 2003 (E-266-04-026-D)				
	32,660,570	28,000	28,000	-	-
02/26/04	Report on the Audit of Research Triangle Institute's Usage and Controls of Materials and Services Procured Under USAID Contract No. EDG-C-00-03-00010-00 (E-266-04-027-D)				
	12,669,538	12,669,538	-	-	-
02/15/04	Financial Audit of Costs Incurred and Billed by Abt Associates Inc. Under USAID Contract No. RAN-C-00-03-00010-00, From July 18, 2003, Through October 24, 2003 (E-266-04-022-D)				
	3,702,739	161,008	9,199	-	-
02/14/04	Financial Audit Report on International Resources Group's Usage and Controls of Materials and Services Procured Under USAID Contract No. EMT-C-00-03-00007 (E-266-04-020-D)				
	2,457,150	41,332	26,144	-	-
02/12/04	Financial Audit of Costs Incurred by Bechtel National Inc. Under USAID's Iraq Infrastructure Reconstruction Contract EEE-C-00-03-00018-00, From April 17, 2003, (Inception of the Contract) to August 31, 2003 (E-266-04-016-D)				
	48,710,691	-	-	-	-
02/12/04	Financial Audit Report on Review of Costs Incurred and Billed by SSA Marine Under USAID Contract TRN-C-00-03-00054-00, as of August 12, 2003 (E-266-04-019-D)				
	1,559,153	44,334	11,275	-	-
02/09/04	Financial Audit Report on SkyLink Air & Logistical Support, Inc.'s Usage and Controls of Materials and Services Procured Under USAID Contract No. DFD-C-00-03-00026-00 (E-266-04-013-D)				
	369,226	-	-	-	-
01/14/04	Financial Audit of Costs Incurred and Billed by SkyLink Air and Logistic Support Inc. Under USAID Contract DFD-C-00-03-00026-00, From March 21, 2003, Through October 31, 2003 (E-266-04-011-D)				
	3,397,664	81,834	74,151	-	-

Appendix 3 – Completed Audit Reports

The following table provides a listing of OIG audits by the fiscal year in which they were issued. For purposes of this report, the term “financial audit” refers to financial audits, DCAA audits and evaluations, and OIG quality assurance reviews. As it is used in this report, the term “performance audit and review,” in turn, refers to other audits, reviews, risk assessments, and survey reports.

Date	Number	Title
FY 2012		
09/12/12	6-267-12-044-N	Financial Audit of the Cost Representation Statement of Locally Incurred Costs by AECOM Under Contract Number 267-C-00-10-00005-00, Iraq Financial Development Project, for the Period July 18, 2010, to March 30, 2011
07/30/12	E-267-12-004-P	Audit of USAID/Iraq’s Performance Evaluation and Reporting for Results Management Program
03/22/12	E-267-12-003-P	Audit of USAID/Iraq’s Electoral Technical Assistance Program
03/21/12	E-267-12-002-P	Audit of the Sustainability of USAID/Iraq-Funded Information Technology Systems
03/01/12	E-267-12-005-D	Independent Financial Audit of Direct Costs Incurred and Billed by CHF International Under Cooperative Agreement No. 267-A-00-06-00507-00, Community Action Program II, for the Period October 1, 2007, to December 31, 2008
01/04/12	E-267-12-004-D	Independent Financial Audit of International Resources Group Ltd.’s Report on Contract Costs Incurred and Billed Under USAID Contract No. 517-C-00-04-00106-00, for the Period October 1, 2006, to December 31, 2007
12/14/11	E-267-12-004-N	Closeout Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Air Serv International Under Grant Agreement No. DFD-G-00-04-00192-00 for Aviation Support, for the Period February 28, 2009, to January 30, 2010
12/05/11	E-267-12-003-N	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Mercy Corps Under Community Action Program III, USAID/Iraq Cooperative Agreement No. 267-A-00-08-00505-00, for the Period October 1, 2008, to September 30, 2010
12/30/11	E-267-12-001-S	Survey of USAID/Iraq’s Awards and Subawards
11/29/11	E-267-12-003-D	Independent Financial Audit of International Foundation for Electoral Systems (IFES) Direct Costs Incurred and Costs Billed From July 1, 2007, to June 30, 2009, Under Subawards With IFES Through the Consortium for Elections and Political Process Strengthening Under Its USAID Cooperative Agreement
11/20/11	E-267-12-002-D	Independent Financial Audit of Development Alternatives Inc.’s Report on Costs Incurred and Billed Under USAID Contract No. 267-C-00-07-00505-00, for the Period September 28, 2007, to September 30, 2008

Date	Number	Title
11/17/11	E-267-12-001-D	Independent Financial Audit of Edinburgh Risk and Security Management Limited's Report on Audit of Costs Incurred and Billed From July 1 to September 30, 2007, Under Subaward With the International Foundation for Electoral Systems Through the Consortium for Elections and Political Process Strengthening Under USAID Cooperative Agreement No. 267-A-00-04-00405-00
11/15/11	E-267-12-001-P	Audit of USAID/Iraq's Community Action Program Activities Implemented by International Relief and Development Inc.
10/16/11	E-267-12-002-N	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by CHF International, Under USAID Cooperative Agreement No. 267-A-00-08-00503-00, Community Action Program, for the Period October 1, 2008, to September 30, 2010
10/06/11	E-267-12-001-N	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Cardno Emerging Market Group Under the Health Promotion Program in Iraq, USAID/Iraq Task Order No. 267-GHS-I-03-07-00016, for the Period September 30, 2009, to October 31, 2010
FY 2011		
09/12/11	E-267-11-004-D	Independent Financial Audit of International Resources Group Ltd.'s Report on Costs Incurred and Billed Under USAID Contract No. 517-C-00-04-00106-00, for the Period January 1, 2008, to February 28, 2009
08/04/11	E-267-11-003-P	Audit of USAID/Iraq's Microfinance Activity Under Its Provincial Economic Growth Program
06/29/11	E-267-11-003-D	Independent Financial Audit of International Business and Technical Consultants Inc.'s Report on Costs Incurred and Billed Under USAID Contract No. 267-C-00-05-00508-00, for the Period January 1 to December 31, 2008
05/16/11	E-267-11-002-P	Audit of USAID/Iraq's Agribusiness Program
05/16/11	E-267-11-002-N	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by AECOM International Development Under the Iraq Legislative Strengthening Program, USAID/Iraq Task Order No. 263-I-03-06-00015-00, for the Period October 1, 2008, to September 30, 2010
03/16/11	E-267-11-001-N	Closeout Financial Audit of the Fund Accountability Statement of USAID Resources Managed by International Relief and Development Inc. Under Cooperative Agreement No. 267-A-00-06-00503-00, Community Stabilization Program, for the Period October 1, 2008, to October 31, 2009
12/12/10	E-267-11-002-S	Review of USAID/Iraq's Contractors' Compliance With the Trafficking Victims Protection Reauthorization Act of 2008
12/10/10	E-267-11-002-D	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under USAID Contract No. 267-C-00-05-00505-00, for the Period January 1 to December 31, 2008

Date	Number	Title
11/29/10	E-267-11-001-S	Survey of Security Incidents Reported by Private Security Contractors of USAID/Iraq's Contractors and Grantees
11/22/10	E-267-11-001-P	Audit of USAID/Iraq's Payroll Payments to Foreign Service Nationals, Third Country Nationals, and U.S. Personal Services Contractors
11/07/10	E-267-11-001-D	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. 267-A-00-06-00503-00, for the Period October 1, 2007, to September 30, 2008
FY 2010		
09/19/10	E-267-10-002-P	Audit of USAID/Iraq's Implementation of the Iraq Financial Management Information System
06/23/10	E-267-10-003-D	Financial Audit of Direct Costs Incurred by Air Serv International Under USAID Grant No. DFD-G-00-04-00192-00
03/31/10	E-267-10-001-P	Audit of USAID's Internally Displaced Persons Activities in Iraq
11/09/09	E-267-10-002-D	Financial Audit of Billed Amounts by Gulf Catering Company Under USAID Contract No. 267-C-00-05-00514-00, From October 1, 2005, to October 31, 2008
10/29/09	E-267-10-001-D	Financial Audit of Direct Costs Incurred and Costs Billed by the International Foundation for Electoral Systems Under USAID Cooperative Agreement Nos. 267-A-00-04-00405-00 From October 1, 2005, to June 30, 2007; AFP-A-00-04-00014-00 From July 9, 2004, to June 30, 2006; and REE-A-00-04-00050-00 From July 26, 2004, to July 31, 2006
FY 2009		
08/12/09	E-267-09-005-P	Audit of USAID/Iraq's Iraq Rapid Assistance Program
08/10/09	E-267-09-018-D	Evaluation Report on BearingPoint Inc.'s Purchase Existence and Consumption Practices in Baghdad, Iraq
08/03/09	E-267-09-017-D	Financial Audit of Costs and Payments Made to Business Systems House by Research Triangle Institute for the Period March 23, 2003, to September 30, 2007
07/20/09	E-267-09-016-D	Financial Audit on Costs Verified for BearingPoint Inc. Under USAID Contract No. 267-C-00-04-00405-00, for the Period October 1, 2007, to May 15, 2009
07/14/09	E-267-09-015-D	Evaluation Report on Floor Checks of BearingPoint, Inc.'s Financial Management Information System Project Employees in Iraq
06/25/09	E-267-09-013-D	Financial Audit of Direct Costs Incurred by Research Triangle Institute Under Contract No. 267-C-00-05-00505-00, From January 1 to December 31, 2007
06/25/09	E-267-09-014-D	Financial Audit of Costs Incurred and Billed by International Business and Technical Consultants Inc. Under USAID Contract No. 267-C-00-05-00508-00, for the Period January 1 to December 31, 2007
06/03/09	E-267-09-004-P	Audit of USAID/Iraq's Economic Governance II Program

Date	Number	Title
06/02/09	E-267-09-012-D	Financial Audit of Costs Recorded by Sabre International Security Under USAID Cooperative Agreement No. 267-A-00-06-00507-00, for the Period September 30, 2006, to September 30, 2007; and USAID Agreement No. 267-A-00-06-00503-00, for the Period May 29, 2006, to September 30, 2007
05/31/09	E-267-09-003-P	Audit of USAID/Iraq's Local Governance Program II Activities
05/28/09	E-267-09-011-D	Financial Audit of Direct Costs Incurred and Billed by CHF International Under USAID Agreement No. AFP-A-00-03-00004-00 (ICAP I), for August 1, 2005, to April 30, 2007, and USAID Agreement No. 267-A-00-06-00507-00 (ICAP II), for September 30, 2006, to September 30, 2007
05/08/09	E-267-09-010-D	Report on the Application of Agreed-Upon Procedures on Bechtel National Inc.'s Settlement of Subcontractors' Requests for Equitable Adjustments - Iraq Infrastructure Reconstruction Project Phases I and II, Contracts EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00
03/08/09	E-267-09-008-D	Financial Audit of Costs Incurred and Billed by Louis Berger Group Inc. Under Contract No. 267-C-00-07-00500-00, for the Period May 14, 2007, to May 13, 2008
03/04/09	E-267-09-002-P	Audit of USAID/Iraq's Oversight of Private Security Contractors in Iraq
01/28/09	E-267-09-007-D	Financial Audit of Costs Incurred and Billed by Save the Children Federation Inc. Under Cooperative Agreement No. AFP-A-00-03-00005-00 for the Period August 1, 2004, to April 1, 2006
01/27/09	E-267-09-006-D	Financial Audit of the Costs Incurred and Billed by Development Alternatives Inc. Under USAID Contract No. RAN-C-00-04-00002-00, for the Period July 1 to December 31, 2006
11/25/08	E-267-09-001-P	Audit of USAID/Iraq's National Capacity Development Program
11/14/08	E-267-09-003-D	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. AFP-A-00-03-00002-00, for the Period November 1, 2005, to March 31, 2007
11/14/08	E-267-09-001-D	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. 267-A-00-06-00503-00, for the Period May 29, 2006, to September 30, 2007
11/14/08	E-267-09-004-D	Financial Audit of Costs Incurred and Billed by Management Systems International Under USAID Contract No. DFD-I-01-05-00221-00, for the Period July 27, 2006, to September 30, 2007
11/14/08	E-267-09-005-D	Financial Audit of Costs Incurred and Billed by the Services Group Inc. Under Contract No. 267-C-00-04-00435-00, for the Period October 1, 2006, to September 30, 2007
FY 2008		
09/30/08	E-267-08-006-P	Audit of USAID/Iraq's Agribusiness Program

Date	Number	Title
08/12/08	E-267-08-014-D	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under USAID Cooperative Agreement No. AFP-A-OO-03-00002-00, for the Period November 1, 2005, to March 31, 2007
08/05/08	E-267-08-005-P	Audit of USAID/Iraq's Community Action Program II
07/06/08	E-267-08-013-D	Financial Audit of the Subcontract Costs Submitted by Sallyport Global Services Ltd., for Security Services and Life Support Services Under USAID Prime Contract No. 267-C-00-04-00435-00 With Louis Berger Group Inc. for the Period October 1, 2006, to September 30, 2007
07/03/08	E-267-08-004-P	Audit of USAID/Iraq's Monitoring and Evaluation Performance Program
06/24/08	E-267-08-003-P	Audit of USAID/Iraq's Management of Its Official Vehicle Fleet
05/27/08	E-267-08-012-D	Financial Audit of Costs Incurred by Louis Berger Group Inc. Under Contract No. 2670C-00-04-00435-00, From October 1, 2006, to September 30, 2007
05/20/08	E-267-08-011-D	Financial Audit of Costs Incurred by Mercy Corps Under USAID Cooperative Agreement No. AFP-A-00-03-00001-00, From August 1, 2004, to March 31, 2007
05/13/08	E-267-08-010-D	Financial Audit of Costs Incurred and Billed by Agricultural Cooperative Development International / Volunteers Overseas Cooperative Assistance, Under Cooperative Agreement No. AFP-A-00-03-00003-00, From August 1, 2004, to March 21, 2007
04/15/08	E-267-08-009-D	Financial Audit of Costs Incurred and Billed by BearingPoint Inc. Under Contract No. 267-C-00-04-00405-00, for the Period October 1, 2006, to September 30, 2007
04/03/08	E-267-08-002-P	Audit of USAID/Iraq's Management of the Marla Ruzicka Iraqi War Victims Fund
03/18/08	E-267-08-001-P	Audit of USAID/Iraq's Community Stabilization Program
03/06/08	E-267-08-008-D	Financial Audit of Costs Incurred and Billed by International Business and Technical Consultants Inc. Under Contract No. 267-C-00-05-00508-00, From January 1, 2006, to December 31, 2006
02/24/08	E-267-08-007-D	Financial Audit of Costs Incurred and Billed by IntraHealth International, Inc. Under its Subcontract No. 15-330-0208954 With Research Triangle Institute Under Contract No. GHS-I-04-03-00028-00, for the Period April 26, 2005, to December 31, 2006
02/12/08	E-267-08-006-D	Financial Audit of Costs Incurred and Billed by Bechtel National Inc. Under Contract Nos. EEE-C-00-03-00018-00 (Phase I) and SPU-C-00-04-00001-00 (Phase II), From November 1, 2006, to September 30, 2007
02/04/08	E-267-08-004-D	Financial Audit of Costs Incurred and Billed by Creative Associates International Inc. Under Contract No. EPP-C-00-04-00004-00, From July 1, 2005, to February 28, 2007
02/04/08	E-267-08-005-D	Financial Audit of Costs Incurred and Billed by Management Systems International Under USAID Contract No. AEP I-00-00-00024-00, Task No. 08, From June 26, 2003, to May 31, 2005

Date	Number	Title
01/23/08	E-267-08-003-D	Financial Audit of Costs Incurred and Billed by America's Development Foundation Under Contract No. GEW-C-00-04-00001-00, From October 1, 2006, to June 30, 2007
12/12/07	E-267-08-002-D	Financial Audit of Costs Incurred and Billed by Sallyport Global Services Ltd., Under Its Subcontracts With Louis Berger Group Inc. Under USAID Contract Nos. 267-C-00-04-00417-00, for the Period September 27, 2004, to September 30, 2005, and 267-C-00-04-00435-00, for the Period August 1, 2005, to March 31, 2007
10/04/07	E-267-08-001-D	Financial Audit of Direct Costs Incurred and Billed by Research Triangle Institute Under Contract No. GHS-I-04-03-00028-00, From April 26, 2005, to December 31, 2006
FY 2007		
09/27/07	E-267-07-008-P	Audit of USAID/Iraq's Participation in Provincial Reconstruction Teams in Iraq
09/20/07	E-267-07-024-D	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under Contract No. 267-C-00-05-00505-00, From January 1 to December 31, 2006
09/12/07	E-267-07-022-D	Financial Audit of Costs Incurred and Billed by the National Democratic Institute for International Affairs Under Cooperative Agreement No. AFP-A-00-04-00014-00, From July 9, 2004, to June 30, 2006
09/12/07	E-267-07-023-D	Financial Audit of Costs Incurred and Billed by the International Republican Institute Under Cooperative Agreement No. REE-A-00-04-00050-00, From July 26, 2004, to July 31, 2006
09/10/07	E-267-07-021-D	Financial Audit of Costs Incurred and Billed by Louis Berger Group Inc. Under Contract No. 267-C-00-04-00417-00, for the Period September 27, 2004, to September 30, 2005
08/16/07	E-267-07-020-D	Financial Audit of Costs Incurred and Billed by Louis Berger Group Inc. Under Contract No. 267-C-00-04-00435-00, for the Period August 1, 2004, to September 30, 2006
08/12/07	E-267-07-019-D	Financial Audit of Costs Incurred and Billed by the Volunteers for Economic Growth Alliance Under USAID Associate Cooperative Agreement No. EGA-A-00-04-00002-00, for the Period July 7, 2004, to January 6, 2006
08/02/07	E-267-07-018-D	Financial Audit of Costs Incurred and Billed by Development Alternatives Inc. Under USAID Contract No. RAN-C-00-04-00002-00, for the Period July 1, 2005, to November 30, 2006
07/31/07	E-267-07-007-P	Audit of USAID/Iraq's Local Governance Activities
07/11/07	E-267-07-006-P	Audit of the Office of Foreign Disaster Assistance Program in Iraq
06/19/07	E-267-07-017-D	Financial Audit of Costs Incurred and Billed by the International Republican Institute Under Cooperative Agreement No. AFP-A-00-04-00014-00, for the Period November 1, 2005, to June 30, 2006

Date	Number	Title
06/14/07	E-267-07-016-D	Financial Audit of Costs Incurred and Billed by Abt Associates Inc. Under USAID Contract No. RAN-C-00-03-00010-00, for September 25 to November 30, 2004
06/12/07	E-267-07-015-D	Financial Audit of Costs Billed by Kroll Government Services Inc. Under Subcontract No. AID 2004-T-00405-000-0058, From May to September 2006
06/10/07	E-267-07-014-D	Financial Audit of Costs Incurred and Billed by the National Democratic Institute for International Affairs, Under Cooperative Agreement No. REE-A-00-04-00050-00, From November 1, 2005, to July 31, 2006
06/06/07	E-267-07-005-P	Audit of USAID/Iraq's Activity Planning and Its Reporting Process Under Section 2207 of Public Law 108-106
05/10/07	E-267-07-013-D	Financial Audit of Public Vouchers Submitted by International Resources Group Ltd. From November 1, 2004, to September 30, 2006
05/03/07	E-267-07-004-P	Audit of USAID/Iraq's Telecommunications Activities
04/24/07	E-267-07-012-D	Financial Audit of Direct Costs Incurred and Billed by America's Development Foundation Under USAID Contract No. GEW-C-00-04-00001-00, From July 1, 2005, to September 30, 2006
04/03/07	E-267-07-011-D	Financial Audit of Costs Incurred and Billed Under USAID Contract No. 267-C-00-04-00405-00 With Bearing Point Inc. for the Period August 1, 2005, to September 30, 2006
03/27/07	E-267-07-010-D	Financial Audit of Costs Incurred and Billed by the International Foundation for Electoral Systems Under Cooperative Agreement No. 267-A-00-04-00405-00, From September 1, 2004, to September 30, 2005
03/15/07	E-267-07-009-D	Financial Audit of Costs Incurred and Billed by Bechtel National Inc. Under Contract No. EEE-C-00-03-00018-00 for the Period October 1, 2005, to February 28, 2006, and Contract No. SPU-C-00-04-00001-00 for the Period October 1, 2005, to October 31, 2006
02/04/07	E-267-07-003-P	Follow-Up Audit of USAID/Iraq's Education Activities
01/22/07	E-267-07-002-P	Audit of USAID/Iraq's Agriculture Reconstruction and Development Program
01/03/07	E-267-07-008-D	Financial Audit of Costs Incurred and Billed by the Research Foundation of the State University of New York Under its Cooperative Subagreement No. 04-04465-IRA.0-408 With the National Democratic Institute Under USAID Cooperative Agreement No. REE-A-00-04-00050-00 for the Period July 26, 2004, to December 31, 2005
12/18/06	E-267-07-007-D	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under Contract No. 267-C-00-05-00505-00, for the Period May 9 to December 31, 2005
11/06/06	E-267-07-005-D	Financial Audit of Costs Incurred and Billed by International Relief and Development Inc. Under Cooperative Agreement No. AFP-A-00-03-00002-00, From August 1, 2004, to October 31, 2005

Date	Number	Title
11/06/06	E-267-07-006-D	Financial Audit of Costs Incurred and Billed by the National Democratic Institute for International Affairs, Under Cooperative Agreement No. REE-A-00-04-00050-00, From July 26, 2004, to October 31, 2005
11/05/06	E-267-07-001-P	Audit of USAID/Iraq's Civil Society Activities
10/25/06	E-267-07-004-D	Financial Audit of Billed Costs by SkyLink Air and Logistics Support Inc. Under USAID Contract No. DFD-C-00-03-00026-00, for the Period October 1, 2004, to January 31, 2005, and Determination on the Allowability of Previously Questioned Serco Inc. Costs
10/19/06	E-267-07-003-D	Financial Audit of Fiscal Year 2006 Floor Check and Review of Timekeeping Procedures Under Contract No. 267-C-00-05-00505-00, From July 18 to October 13, 2006, With Research Triangle Institute
10/02/06	E-267-07-002-D	Audit of the Accounting System of Unity Resources Group Under Subcontract No. IDG 31-2, With Research Triangle Institute Under Contract No. 267-C-00-05-00505-00
10/01/06	E-267-07-001-D	Financial Audit of Direct Costs Incurred and Billed by the International Republican Institute Through the Consortium for Elections and Political Process Strengthening Under USAID Agreement No. AFP-A-00-04-00014-00, for the Period July 9, 2004, to October 1, 2005
FY 2006		
09/18/06	E-267-06-017-D	Financial Audit of Direct Costs Incurred by Bechtel National Inc. Under Iraq Infrastructure Reconstruction Phase I and II Contracts EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00, for the Period October 1, 2004, to September 30, 2005
08/16/06	E-267-06-004-P	Audit of USAID Transition Initiatives in Iraq
08/14/06	E-267-06-016-D	Financial Audit of Costs Incurred by Crown Agents Consultancy Inc. Under Subcontract No. 1100-003 With International Resources Group Inc. Under Contract No. EMT-C-00-03-00007-00 and Contract No. 517-C-00-04-00106-00, for the Period November 1 to December 31, 2004
07/27/06	E-267-06-015-D	Financial Audit of Costs Incurred by International Business and Technical Consultants Inc. Under Contract No. 267-C-0500508-00, for the Period May 31 to December 31, 2005
07/10/06	E-267-06-003-P	Audit of USAID/Iraq's Local Governance Activities
07/06/06	E-267-06-014-D	Financial Audit of Costs Incurred by BearingPoint Inc. Under Contract No. 267-C-00-04-00405, From September 4, 2004, to July 31, 2005
07/03/06	E-267-06-013-D	Financial Audit of Costs Incurred by Creative Associates International Inc. Under Contract No. EPP-C-00-04-00004-00, From July 1, 2004, to June 30, 2005
07/02/06	E-267-06-012-D	Financial Audit of Invoices Submitted by Kroll Government Services Inc. Under Subcontract No. AID-2004-T-00043-000-0021, From February to September 2004

Date	Number	Title
06/23/06	E-267-06-011-D	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under USAID Contract No. EDG-C-00-03-00010-00, for the Period October 1, 2004, to July 31, 2005
06/15/06	E-267-06-010-D	Financial Audit of Costs Billed by Research Triangle Institute Under Contract No. EDG-C-00-03-00010-00, for the Period March 26 to September 30, 2004
06/06/06	E-267-06-009-D	Financial Audit of Costs Incurred by CHF International Under Cooperative Agreement No. AFP-A-00-03-00004-00, From August 1, 2004, to July 31, 2005
05/18/06	E-267-06-008-D	Financial Audit of Costs Incurred by International Relief and Development Inc. Under USAID Cooperative Agreement No. AFP-A-00-03-00002, From May 16, 2003, to July 31, 2004
04/23/06	E-267-06-007-D	Financial Audit of Costs Incurred by Development Alternatives Inc. Under Contract No. RAN-C-00-04-00002-00, From October 15, 2004, to June 30, 2005
02/28/06	E-267-06-002-D	Financial Audit of Request for Equitable Adjustment Procedures Used by Bechtel National Inc. Under USAID Contracts EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00
02/22/06	E-267-06-006-D	Financial Audit of Costs Incurred by Louis Berger Group Inc., Under Contract No. 267-C-00-04-0435-00, From October 1, 2004, to July 31, 2005
02/16/06	E-267-06-002-P	Audit of USAID/Iraq's Nonexpendable Property
02/12/06	E-267-06-005-D	Financial Audit of Costs Incurred and Billed by America's Development Foundation Under USAID Contract No. GEW-C-00-04-00001, for the Period August 16, 2004, to June 30, 2005
02/01/06	E-267-06-004-D	Financial Audit of Costs Incurred by CHF International Under USAID Cooperative Agreement No. AFP-A-00-03-00004, From May 16, 2003, to July 31, 2004
12/20/05	E-267-06-001-P	Audit of USAID/Iraq's Basic Education Activities
11/06/05	9-267-06-001-P	Audit of the Accuracy of Biographical Datasheets Provided by International Resources Group to USAID for Contracts in Iraq
10/05/05	E-267-06-001-D	Evaluation of Labor Timekeeping System Used by Bechtel National Inc. Under USAID Contract Nos. EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00, Between February and July 2005
FY 2005		
09/27/05	E-267-05-005-P	Audit of USAID/Iraq's Cash Control Procedures
09/23/05	E-267-05-019-D	Audit of Material and Services Procured by Bechtel National Inc. Under Contract No. EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00, Between January and February 2005
09/22/05	E-267-05-018-D	Financial Audit of Costs Incurred by Save the Children Federation Inc. Under USAID Cooperative Agreement No. AFP-A-00-03-00005, From May 16, 2003, to July 31, 2004

Date	Number	Title
09/22/05	E-267-05-020-D	Financial Audit of Costs Incurred by Siemens Westinghouse Under Subcontract No. 24910-30N-ESL- MG00-001 and Subcontract No. 24910-30B-ESD-MGSO-013, From Inception Until September 30, 2004
06/30/05	E-267-05-004-P	Audit of USAID/Iraq's Water and Sanitation Rehabilitation Activities
06/29/05	E-267-05-003-P	Audit of USAID/Iraq's Electrical Power Sector Activities
06/27/05	E-267-05-016-D	Financial Audit of Costs Incurred and Billed by Abt Associates Inc. From April 1 to September 24, 2004, Under Contract No. RAN-C-00-03-00010-00
06/27/05	E-267-05-017-D	Financial Audit of SkyLink Air and Logistic Support Inc. Costs for the Period March 1 to September 30, 2004, Under USAID Contract No. DFD-C-00-03-00026-00
06/16/05	E-267-05-014-D	Financial Audit of Costs Incurred and Billed by the International Resources Group From April 1 to May 4, 2004, Under Contract No. EMT-C-00-03-00007, and From May 4 to October 31, 2004, Under Contract No. 517-C-00-04-00106-00
06/16/05	E-267-05-015-D	Financial Audit of Costs Incurred by Bechtel National Inc. From March 1 to September 30, 2004, Under Contract No. EEE-C-00-03-00018-00, and From January 5 to September 30, 2004, Under Contract No. SPU-C-00-04-00001-00
06/14/05	E-267-05-013-D	Financial Audit of Costs Incurred and Billed to USAID by BearingPoint Inc. Under USAID Contract No. RAN-C-00-03-00043-00, From April 1 to September 30, 2004
05/17/05	E-267-05-012-D	Financial Audit of Costs Billed by Creative Associates International Inc. Under Contract No. EDG-C-00-03-00011-00, From March 1 to August 31, 2004
05/15/05	E-267-05-011-D	Financial Audit of Costs Billed by Research Triangle Institute Under Contract No. EDG-C-00-03-00010-00, for the Period March 26 to September 30, 2004
04/28/05	E-267-05-010-D	Audit of SkyLink Air & Logistical Support Inc.'s Labor Systems and Controls Under Contract No. DFD-C-00-03-00026-00, Conducted on December 28, 2004, and January 13, 2005
04/21/05	E-267-05-009-D	Financial Audit of Costs Incurred by ACDI/VOCA Under USAID Cooperative Agreement No. AFP-A-00-03-00003-00, From May 16, 2003, to July 31, 2004
03/22/05	E-267-05-008-D	Financial Audit of Costs Incurred by Mercy Corps Under USAID Cooperative Agreement No. AFP-A-00-03-00001-00, From May 16, 2003, to July 31, 2004
03/17/05	E-266-04-043-D	Financial Audit of Costs Incurred and Billed to USAID by BearingPoint Inc. Under Contract No. RAN-C-00-03-00043-00 from December 1, 2003, to March 31, 2004
03/01/05	E-267-05-007-D	Financial Audit of Costs Billed on Development Alternatives Inc.'s Prime Contract HDA-I-00-03-00061-00, From January 1 to April 5, 2004, and DOT-I-00-03-00004-00, From February 5 to August 31, 2004
02/28/05	E-267-05-002-P	Audit of USAID/Iraq's Health System Strengthening Contract Activities
02/27/05	E-267-05-006-D	Financial Audit of Costs Billed Under Parsons Infrastructure and Technology Group Subcontract No. 24964-000-ESU-W000-001, From January 12 to September 24, 2004

Date	Number	Title
02/19/05	E-267-05-005-D	Financial Audit of Incurred Costs Submitted on Vouchers 8 Through 12 for Contract No. TRN-C-00-03-00054-00, With Stevedoring Services of America
02/10/05	E-267-05-004-D	Financial Audit of Costs Incurred Under Subcontracts 24910-TSC-003 and 24910-GSC-005 (Bechtel National Inc. is prime and ArmorGroup Services Limited is the subcontractor), From May 1, 2003, to September 30, 2004
01/31/05	E-267-05-001-P	Audit of USAID/Iraq's Community Action Program
01/29/05	E-267-05-003-D	Audit of Materials, Equipment, and Services Incurred Under USAID Contract No. EDG-C-00-03-00010-00 With Research Triangle Institute
01/17/05	E-267-05-002-D	Audit of Labor Provided by Kroll Government Services Inc. for Security Services Under USAID Contract No. 267-C-00-03-00001-00, From April 1 to December 31, 2004
01/06/05	A-267-05-005-P	Audit of USAID's Compliance With Federal Regulations in Awarding the Contract for Security Services in Iraq to Kroll Government Services International Inc.
10/21/04	E-267-05-001-D	Financial Audit of Costs Incurred and Billed to USAID by International Resources Group Under Contract No. EMT-C-00-03-00007, From September 1, 2003, to March 31, 2004
FY 2004		
09/23/04	A-000-04-004-P	Audit of USAID's Compliance With Federal Regulations in Awarding the Iraq Basic Education Phase II Contract
09/20/04	E-266-04-004-P	Audit of USAID/Iraq's Economic Reform Program
09/04/04	E-266-04-044-D	Financial Audit of Incurred Direct Costs Under Iraq Infrastructure Reconstruction by Bechtel National Inc. Under Contract EEE-C-00-03-00018-00, From September 1, 2003, to February 29, 2004
08/09/04	E-266-04-042-D	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under USAID Contract No. EDG-C-00-03-00010-00, From December 1, 2003, to March 25, 2004
08/06/04	E-266-04-003-P	Audit of USAID's Compliance with Federal Regulations in Awarding the Iraq Phase II Reconstruction and Rehabilitation, Program Advisors and Oversight Contract
08/05/04	E-266-04-041-D	Record of Labor Timekeeping System Used by Bechtel National Inc. Under Contract Nos. EEE-C-00-03-00018-00 and SPU-C-00-04-00001-00
07/19/04	E-266-04-040-D	Financial Audit Report on the Review of Billed Costs by SkyLink Air and Logistic Support From November 1, 2003, to February 29, 2004, Under Contract DFD-C-00-03-00026-00
06/30/04	E-266-04-039-D	Financial Audit Report on the Review of Costs Incurred and Billed by SSA Marine on Vouchers 3 Through 7 Under Contract No. TRN-C-00-03-00054-00
06/20/04	E-266-04-038-D	Report on Audit of Costs Incurred by Abt Associates Inc. From October 25, 2003, to March 26, 2004, Under USAID Contract No. RAN-C-00-03-00010-00

Date	Number	Title
06/18/04	E-266-04-037-D	Audit of Bechtel National Inc.'s Proposed Common Cost Pool Recovery Rate Under Reconstruction Project Phases I and II
06/09/04	E-266-04-001-F	Audit of USAID/Iraq's Cash Control Procedures
06/03/04	E-266-04-002-P	Audit of USAID/Iraq's Infrastructure Reconstruction and Rehabilitation Program
05/27/04	E-266-04-036-D	Financial Audit of Costs Incurred and Billed by Creative Associates International Inc. Under USAID Contract No. EDG-C-00-03-00011-00, for the Period November 1, 2003, to February 28, 2004
05/19/04	A-000-04-003-P	Capping Report on the Audit of USAID's Compliance With Federal Regulations in Awarding the Iraq Phase I Contracts
05/14/04	E-266-04-035-D	Report on Audit of the Proposed Iraq Infrastructure Reconstruction Project Controller Procedure 5AP-A01-018 for Estimating, Accumulating, and Recovering Direct Common Costs
04/20/04	AIG/A Memo 04-006	USAID's Compliance With Federal Regulations in Awarding the Iraq Infrastructure Reconstruction Program Phase II Contract
04/12/04	E-266-04-034-D	Financial Audit of Costs Incurred and Billed by Development Alternatives Inc. Under USAID Prime Contract No. HDA-I-00-03-00061-00, and Subcontract No. 3825-100-03S-001, for the Period January 6 to December 31, 2003
03/24/04	E-266-04-033-D	Financial Audit of Costs Incurred and Billed by BearingPoint Inc. Under USAID Contract RAN-C-00-03-00043-00, From July 18 to November 30, 2003
03/22/04	AIG/A Memo 04-005	USAID's Compliance With Federal Regulations in Awarding the Contract for Economic Recovery, Reform, and Sustained Growth in Iraq
03/19/04	E-266-04-001-P	Audit of USAID's Results Data for Its Education Activities in Iraq
03/10/04	E-266-04-031-D	Financial Audit of Costs Incurred and Billed by Management Systems International Under USAID Contract AEP I-00-00-00024-00, From June 25, 2003, to January 30, 2004
03/10/04	E-266-04-032-D	Financial Audit of Costs Incurred and Billed by the International Resources Group Under USAID Contract No. EMT-C-00-03-00007, From February 5 to August 31, 2003
03/07/04	E-266-04-030-D	Report on the Evaluation of Research Triangle Institute's Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID Contract No. EDG-C-00-03-00010-00
03/01/04	E-266-04-029-D	Report on Evaluation of Abt Associates Inc.'s Usage and Controls of Materials and Equipment Procured Under USAID Contract No. RAN-C-00-03-00010-00
02/28/04	E-266-04-028-D	Financial Audit of Costs Incurred and Billed by Creative Associates International Inc. Under USAID Contract No. EDG-C-00-03-00011-00, From April 11 to October 31, 2003
02/26/04	E-266-04-025-D	Report on Audit of Creative Associates International Inc.'s Usage and Controls of Materials and Services Procured Under USAID Contract No. EDG-C-00-03-00011-00

Date	Number	Title
02/26/04	E-266-04-026-D	Financial Audit of Costs Incurred and Billed by Research Triangle Institute Under USAID Contract No. EDG-C-00-03-00010-00, From March 26 to November 30, 2003
02/26/04	E-266-04-027-D	Report on the Audit of Research Triangle Institute's Usage and Controls of Materials and Services Procured Under USAID Contract No. EDG-C-00-03-00010-00
02/21/04	E-266-04-024-D	Report on Evaluation of Creative Associates International Inc.'s Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID Contract No. EDG-C-00-03-00011-00
02/15/04	E-266-04-021-D	Report on Evaluation of Abt Associates Inc.'s Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID Contract No. RAN-C-00-03-00010-00
02/15/04	E-266-04-022-D	Financial Audit of Costs Incurred and Billed by Abt Associates Inc. Under USAID Contract No. RAN-C-00-03-00010-00, From July 18 to October 24, 2003
02/15/04	E-266-04-023-D	Report on Evaluation of BearingPoint Inc.'s Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID Contract No. RAN-C-00-03-00043-00
02/14/04	E-266-04-020-D	Financial Audit Report on International Resources Group's Usage and Controls of Materials and Services Procured Under USAID Contract No. EMT-C-00-03-00007
02/12/04	E-266-04-016-D	Financial Audit of Costs Incurred by Bechtel National Inc. Under USAID's Iraq Infrastructure Reconstruction Contract EEE-C-00-03-00018-00, From April 17 (Inception of the Contract) to August 31, 2003
02/12/04	E-266-04-017-D	Audit of Accounting Controls of Bechtel National Inc. Under USAID's Iraq Infrastructure Reconstruction Contract EEE-C-00-03-00018-00
02/12/04	E-266-04-018-D	Audit of Bechtel National, Inc.'s Subsidiary Billing System for USAID's Iraq Infrastructure Reconstruction Contract EEE-C-00-03-00018-00
02/12/04	E-266-04-019-D	Financial Audit Report on Review of Costs Incurred and Billed by SSA Marine Under USAID Contract TRN-C-00-03-00054-00, as of August 12, 2003
02/09/04	E-266-04-013-D	Financial Audit Report on SkyLink Air & Logistical Support Inc.'s Usage and Controls of Materials and Services Procured Under USAID Contract No. DFD-C-00-03-00026-00
02/09/04	E-266-04-014-D	Report on the Audit of the Accounting System of SkyLink Air & Logistical Support Inc.
02/09/04	E-266-04-015-D	Evaluation of Bechtel National, Inc.'s Usage and Controls of Materials and Services Procured Under USAID's Iraq Infrastructure Reconstruction Contract No. EEE-C-00-03-00018-00
01/27/04	AIG/A Memo 04-003	USAID's Compliance With Federal Regulations in Awarding the Iraq Airport Administration Contract

Date	Number	Title
01/27/04	AIG/A Memo 04-004	USAID's Compliance With Federal Regulations in Awarding the Iraq Seaport Assessment and Operation Contract
01/15/04	E-266-04-012-D	Report on Evaluation of the International Resources Group's Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID Contract No. EMT-C-00-03-00007
01/14/04	AIG/A Memo 04-001	USAID's Compliance With Federal Regulations in Awarding the Iraq Monitoring and Evaluation Program Performance Task Order
01/14/04	AIG/A Memo 04-002	USAID's Compliance With Federal Regulations in Awarding the Agriculture Reconstruction and Development Program for Iraq Contract
01/14/04	E-266-04-011-D	Financial Audit of Costs Incurred and Billed by SkyLink Air and Logistic Support Inc. Under USAID Contract DFD-C-00-03-00026-00, From March 21 to October 31, 2003
01/13/04	E-266-04-010-D	Report on Evaluation of SkyLink Air & Logistical Support Inc.'s Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID Contract No. DFD-C-00-03-00026-00
01/05/04	E-266-04-008-D	Audit of Bechtel National, Inc.'s Internal Controls of Subcontract Awards Under USAID's Iraq Infrastructure Reconstruction Contract No. EEE-C-00-03-00018-00
01/04/04	E-266-04-009-D	Report on Evaluation of Bechtel National Inc.'s Compliance With Established Timekeeping System Policies and Procedures for Recording Labor Charges Under USAID's Iraq Infrastructure Reconstruction Contract No. EEE-C-00-03-00018-00
12/05/03	E-266-04-007-D	Financial Audit of SSA Marine's Controls Over Port Revenues and Expenses at Um Qasr, Iraq, Under USAID Contract No. TRN-C-00-03-00054-00
11/20/03	E-266-04-006-D	Audit of Creative Associates International Inc.'s Internal Controls for the Awarding of Grants
11/19/03	E-266-04-004-D	Survey of Kroll and Associates Inc.'s Accounting System
11/04/03	E-266-04-002-D	Financial Audit of Kroll Associates Inc.'s Proposal for USAID Contract No. 267-C-00-03-00001-00
11/04/03	E-266-04-003-D	Report on SSA Marine's Usage and Controls of Materials and Services Procured Under USAID Contract TRN-C-00-03-00054-00
10/31/03	E-266-04-001-D	Report on Evaluation of Timekeeping Procedures and Practices of SSA Marine
10/17/03	AIG/A Memo 03-005	USAID's Compliance With Federal Regulations in Awarding the Health System Strengthening in Post-Conflict Iraq Contract
FY 2003		
09/09/03	AIG/I Memo 03-004	USAID's Compliance With Federal Regulations in Awarding the Iraq Sub-National Governance and Civic Institution Support Contract
07/23/03	AIG/A Memo 03-003	USAID's Compliance With Federal Regulations in Awarding the Iraq Infrastructure Reconstruction Contract

Date	Number	Title
06/20/03	AIG/A Memo 03-002	USAID's Compliance With Federal Regulations in Awarding the Iraq Personnel Support Services Contract
06/06/03	AIG/A Memo 03-001	USAID's Compliance With Federal Regulations in Awarding the Iraq Education Sector Contract
04/25/03	(no report number)	Memorandum of Review of Iraq Seaport Administration and Airports Administration Contracts

Appendix 4 – Summaries of Performance Audit and Review Findings, October 2009 to March 2012

The following pages provide summaries of OIG performance audit and review findings from October 1, 2009, to the end of the last reporting period, March 31, 2012. Report summaries are presented in chronological order, with the most recent performance audits and reviews noted first.

Audit of USAID/Iraq’s Electoral Technical Assistance Program (Report No. [E-267-12-003-P](#), March 22, 2012)

To help strengthen the Iraqi electoral system, USAID/Iraq entered into a 7-year, \$40 million cooperative agreement with the International Foundation for Electoral Systems (IFES) to implement the Electoral Technical Assistance Program. The program was intended to coordinate and work closely with the United Nations Assistance Mission for Iraq (UNAMI) to establish and strengthen the Iraqi electoral system. After the program started, USAID/Iraq increased funding to \$103 million and later signed a follow-on agreement with IFES, totaling \$36 million, to perform related activities through October 2014.

The program and UNAMI provided technical assistance to Iraq’s Independent High Electoral Commission (IHEC) to conduct elections in Iraq and build a sustainable electoral institution that would require minimal international assistance in the future. OIG determined that the program provided effective assistance in conducting elections. For example, the program helped establish voter registration and polling center databases, as well as databases to tabulate election results, register political parties, track complaints, and maintain candidate information.

However, the program focused on the immediate election cycle and did not devote sufficient attention to building IHEC’s institutional capacity and organizational sustainability. As a result, IHEC did not have a strategic plan to become sustainable.

All parties acknowledged IHEC was not sustainable and needed more assistance before it could stand on its own operationally, administratively, and financially. The organization still lacks a reliable voter registration system, permanent staff, up-to-date computer equipment, plans for training and outreach, financial transparency, and political independence—all prerequisites for sustainability. Training to develop skills necessary to build a professional electoral administration was neglected at the 18 governorate electoral offices, further hindering sustainability.

In addition, IFES did not coordinate with UNAMI to identify the institutional gaps within IHEC, such as financing, procurement, and human resources. Further, the mission did not know whether IFES and UNAMI duplicated efforts or gave conflicting advice, either of which would have prevented the efficient use of program funds.

Audit of the Sustainability of USAID/Iraq-Funded Information Technology Systems (Report No. [E-267-12-002-P](#), March 21, 2012)

Between 2003 and 2011, USAID implemented programs across several sectors to assist the Government of Iraq. These programs were intended to stabilize communities, foster economic and agricultural growth, and build the capacity of the national, local, and provincial governments. Some of these programs included the financing and development of information technology (IT) systems.

During this period, the mission funded at least 24 IT systems, totaling \$73.2 million, through awards to various contactors and grantees. These USAID-financed IT systems were intended to be delivered to and used by Government of Iraq entities to allow them to operate more efficiently and effectively. In some cases, the awards included IT systems as specific deliverables; in other cases, the mission implemented programs using IT systems to achieve broader goals, such as increasing transparency and accountability or reducing fraud and corruption.

Of the 24 audited systems, OIG found that 10, which cost \$62.1 million, were not completed, not functional when delivered, or not used by the Government of Iraq as intended. Two other systems, valued at \$2.5 million, were partially used, and three systems, valued at \$1.5 million, were used as intended. For the remaining systems, the mission could not provide documentation that the systems were used or direct contact information for the end users so that OIG could follow up with them. Nevertheless, the director of the mission's technical office said that the Government of Iraq likely did not use the systems.

OIG determined that 19 of the 24 USAID IT system endeavors did not use taxpayer money appropriately. For example, one of the systems, GAPTIS, was intended to improve the transparency of accounting practices in Iraqi governorates. According to State Department officials from a Provincial Reconstruction Team, USAID and its implementer, Research Triangle Institute, assumed that the Government of Iraq wanted to improve transparency, but this was not the case. This lack of user agreement, coupled with only rudimentary training for users, led to disuse of the system in some governorates. In another case, a database system provided to the Government of Iraq contained a virus, and the backup version was "read only." As a result, the system was not usable.

Audit of USAID/Iraq's Community Action Program Activities Implemented by International Relief and Development (Report No. [E-267-12-001-P](#), November 15, 2011)

USAID awarded a \$39.1 million cooperative agreement in September 2008 to International Relief and Development Inc. (IRD) for the implementation of Iraq Community Action Program activities. As of September 2010, USAID/Iraq had increased the total estimated cost of the program to \$91 million and extended the period of performance to September 2012.

The program made some notable achievements, such as the creation of community action groups and the completion of 51 projects. However, most completed projects did not address the prioritized needs of the local community. In fact, of 146 completed projects surveyed, 50 (34 percent) did not match any needs identified by the neighborhood, and 45 others (31 percent) did not correspond to their first or second priorities.

In 2009, USAID approved IRD's request for a 57 percent reduction in projects in order to reduce the number of small, supply-type projects (such as providing student desks, office equipment, and toys to kindergartens). However, out of more than 500 projects IRD had completed by 2011, more than 50 percent were supply-type projects, and more than 60 percent were funded for less than \$25,000. OIG found that IRD had a financial interest in programming projects that did not exceed \$25,000, as it could only collect overhead for the first \$25,000 of an individual subaward, and supply-type projects most easily fit within this parameter. By contrast, between 7 and 25 percent of projects programmed by other Community Action Program implementers were valued at under \$25,000.

IRD overstated the number of program beneficiaries. IRD reported that more than 2.4 million Iraqis had benefitted from the projects it completed and material it delivered under the program. In one case, IRD stated that 72,000 people benefited from the supply of vaccination and office equipment valued at less than \$800 to a health center for allergic diseases. In another, 37,440 people reportedly benefited from the supply of office equipment valued at \$4,875 to a health center in Sadr City. OIG concluded it was not plausible that IRD's activities could have directly benefited half the city's population. Furthermore, OIG determined that 31 percent of the value of all IRD completed projects was concentrated in just 2 of 36 Baghdad neighborhoods.

Survey of USAID/Iraq's Awards and Subawards (Report No. [E-267-12-001-S](#), November 30, 2011)

Each year, federal agencies award more than a trillion dollars in contracts and financial assistance. The Federal Funding Accountability and Transparency Act of 2006 (Public Law 109-282, September 26, 2006) was enacted to increase the transparency of federal government expenditures by providing access to information on federal awards through a single, searchable, publicly available Web site.

The act requires the federal government to provide more user-friendly and detailed information about government spending. The act also requires the Office of Management and Budget to establish a public Web site with data on federal awards and subawards.¹ In accordance with the Transparency Act, USAID compiled and reported data on awards and subawards funded by USAID/Iraq and determined whether recipients of USAID awards had complied with applicable audit requirements for subaward recipients.

From March 2003 to June 2011, USAID/Iraq managed a portfolio of \$6.72 billion that included 24 expired awards with total estimated costs of \$4.95 billion. As of June 30, 2011, there were 15 active awards with total estimated costs of \$1.77 billion.

Implementers of five of the ten USAID-funded programs included in this survey awarded subgrants during FY 2010. However, only two of the USAID programs—which were related to provincial economic growth and agribusiness and both implemented by Louis Berger Group—provided grants to Iraqi nonprofit organizations in amounts that necessitated recipient-contracted audits. According to information provided by LBG, the programs were in the process of implementing these audit requirements.

¹ www.USAspending.gov.

USAID/Iraq's Microfinance Activity Under Its Provincial Economic Growth Program (Report No. [E-267-11-003-P](#), August 4, 2011)

Continued stability in Iraq requires activities that stimulate private sector growth and create jobs. In Iraq, many poor and low-income individuals are unable to access banking services. In 2003, the U.S. Government established microfinance institutions in Iraq to provide financial services to this population, which would otherwise be unable to secure loans.

USAID/Iraq's current microfinance activity began in January 2008 with the Provincial Economic Growth Program. The mission entered into a \$174 million contract with Louis Berger Group to implement the program through January 2013. The program includes seven program areas, one of which is microfinance. Under the microfinance activity, the contractor provided technical assistance and training to nine microfinance institutions. As of December 2010, these USAID-supported microfinance institutions, in turn, had provided 257,209 loans valued at \$593 million.

Although OIG was unable to confirm any of the loans with borrowers because of security restrictions, auditors determined that the mission's microfinance activity had increased access to sustainable financial services. The contractor had also made progress in promoting institutional development.

However, OIG found that multiple improvements could be made to the microfinance activity. The contract with LBG did not specifically require a focus on loans to the poor, and the activity did not have indicators to measure such lending, despite statutory and regulatory direction to do so. In addition, the contractor did not consistently calculate the numbers of jobs that were sustained at firms receiving microloans, one of the goals of the program. Because the contractor changed the methodology in calculating jobs from year to year and the mission neither verified data nor conducted a data quality assessment, OIG questioned the reliability of data reported to USAID for the reported number of jobs sustained.

Audit of USAID/Iraq's Agribusiness Program (Report No. [E-267-11-002-P](#), May 16, 2011)

In May 2007, USAID/Iraq awarded a \$343 million contract to the Louis Berger Group to expand the competitiveness of the private sector in the agriculture and agribusiness sectors. An audit performed by OIG found that despite its contractual obligations, the contractor fell short of all of its goals. These goals included increasing agricultural sector productivity; increasing total sales revenue of USAID-assisted enterprises by at least \$300 million; increasing and monitoring the value of agribusiness loans; and generating at least 40,000 new agricultural and agribusiness jobs—20,000 full-time and 20,000 part-time.

In almost all cases, the contractor did not measure results, report results, or show adequate documentation. The lack of supportable agribusiness program results was attributed to several factors, foremost among them was mismanagement. Although USAID/Iraq did propose—through the contract and through approval of the contractor's performance monitoring plan—a rigorous methodology for measuring results of the program, the mission and the contractor did not use it and simply did not focus on managing for results. This was evident through numerous problems with program implementation. For instance, USAID officials did not receive results, did not enforce the requirement for reporting results, and did not monitor the results that were reported. Although over the 3-year period this contract had more than five different contracting officer technical representatives, USAID could not explain why the performance monitoring plan was not

used. Documentation that was essential to project oversight—such as proof of any of the contracting officer technical representatives’ inspections and receipt or acceptance of deliverables and copies of other performance records—was not included in any program files.

Because of these problems, USAID/Iraq did not track whether the agribusiness program goals were on schedule. Additionally, subcontracts lacked adequate documentation, and grants with special conditions as well as grants awarded to microfinance institutions were not monitored.

Review of USAID/Iraq’s Contractors’ Compliance With the Trafficking Victims Protection Reauthorization Act of 2008 (Report No. [E-267-11-002-S](#), December 12, 2010)

The William Wilberforce Trafficking Victims Protection Reauthorization Act of 2008, Public Law 110-457, requires OIG to investigate contracts and subcontracts under which there is a high risk that the contractor may engage in acts related to trafficking in persons. These acts include confiscation of an employee’s passport, restriction of an employee’s mobility, abrupt or evasive repatriation of an employee, deception of an employee regarding the work destination, and acts otherwise described in the Trafficking Victims Protection Act of 2000.

This review assessed whether USAID/Iraq and its contractors have established sufficient controls to prevent trafficking in persons and whether USAID/Iraq’s contractors and subcontractors engaged in trafficking-in-persons practices. Because the majority of the third-country nationals working to implement the mission’s program activities were professional staff at low risk of trafficking, the review focused on USAID/Iraq’s two support contracts to Najlala International Catering and GSI Business Services. These companies employed low-skilled, low-wage, third-country nationals to provide food service, housekeeping, and maintenance, and their contracts were valued at \$8 million.

USAID/Iraq had established internal controls to manage the risk of trafficking in persons on its compound, and the review found no indication that contractors or subcontractors on the two USAID/Iraq contracts engaged in trafficking in persons. Third-country nationals employed under the contracts enjoyed more freedom of movement in their free time than did their U.S. counterparts, and none of the contract employees complained of threats, abuse, or coercion. Additionally, the employees indicated that their pay under the two contracts equaled or surpassed what they had received from other employers in Iraq.

However, one of the two USAID/Iraq contractors did not have employment agreements with its low-skilled, low-wage staff, making them susceptible to abuse. OIG also found that one contractor had initiated a policy to withhold employee pay of \$100 per month, ostensibly to cover the cost of repatriation. This raised the mission’s concerns that such funds be properly accounted for and either used for repatriation or returned to the employees at the end of the agreement. As a mechanism to ensure contractor compliance and to ensure that the contractor’s employees are able to repatriate at the end of their contract if they choose, USAID/Iraq planned to issue a contract modification to require separate accounting for these funds, and their disbursement to the employees.

Survey of Security Incidents Reported by Private Security Contractors of USAID/Iraq's Contractors and Grantees (Report No. [E-267-11-001-S](#), November 29, 2010)

Section 862(a) of the National Defense Authorization Act for Fiscal Year 2008 (Public Law 110-181) contains provisions for the oversight of all private security contractors in areas of combat operations, including Iraq.

From July 1, 2007, to June 30, 2009, USAID/Iraq maintained a portfolio of contracts and grants with 12 implementing partners who held 17 subcontracts for private security services in Iraq. These security subcontractors incurred expenditures of \$483 million, or approximately 23 percent of USAID's implementing partners' total costs.

OIG's survey of security incidents reported by private security contractors found that over 2 years USAID/Iraq's implementing partners and their private security contractors documented and reported 94 serious security incidents.² Security subcontractors for two of these implementers—Research Triangle Institute and International Relief and Development Inc., accounted for 72 (74 percent) of the serious incident reports.

Auditors found that USAID/Iraq had taken numerous steps to implement recommendations from a prior OIG audit,³ including issuing a formal notice to partners notifying them of reporting requirements, modifying award documents to require incident reporting, and ensuring that all private security contractors for USAID implementing partners register with the Ministry of Interior. Nevertheless, USAID partners did not always provide sufficient oversight of their private security contractors' incident reporting. This lack of monitoring led to reporting deficiencies and missing security incident reports. Additionally, none of USAID/Iraq's implementing partners had documented internal procedures to monitor security incident report to ensure that such incidents were properly reported. Because jurisdiction over private security contractors has been turned over to the Iraqi Government, it is critical that implementing partners and their security contractors adhere to corresponding policies, procedures, and requirements.

Audit of USAID/Iraq's Payroll Payments to Foreign Service Nationals, Third-Country Nationals, and U.S. Personal Services Contractors (Report No. [E-267-11-001-P](#), November 22, 2010)

In 2009, USAID/Iraq paid about \$8.2 million in payroll, benefits, and allowances to its non-U.S. direct-hire employees. This amount included approximately \$6.5 million in payroll to 57 third-country nationals and 34 U.S. personal services contractors, \$1 million in payroll to 43 Iraqi or Foreign Service National staff, \$100,000 in severance and retirement payments to nine Foreign Service National staff, and \$564,000 in involuntary separate maintenance allowances (for maintaining family members elsewhere than at the foreign post of assignment) to 53 of its third-country nationals and U.S. personal services contractors. Third-country nationals who work in Iraq are entitled to the same benefits and allowances as U.S. personal

² According to Department of Defense and State policy directives, the term "serious security incident" applied to any incident involving the use of deadly force or the discharge of a weapon, or any incident resulting in death, serious injury, or significant property damage (even if a weapon was not involved), or other serious consequences. Under these directives, private security contractors were responsible for reporting serious incidents they observed, suspected, or participated in, including aggressive personal behavior, road rage, criminal acts, traffic accidents, and any incident believed to have possible strategic or operational impact.

³ *Audit of USAID/Iraq's Oversight of Private Security Contractors in Iraq*, Report No. [267-09-002-P](#), March 4, 2009.

services contractors, and the U.S. Government's General Schedule pay scale determines both groups' salaries. Foreign Service Nationals' pay and benefits are established in the local compensation plan prepared by the Department of State.

OIG performed this audit in response to a USAID/Iraq request. The mission request stemmed from concerns about the frequent rotation of staff and the resulting risk of inaccurate salary payments. The objective of the audit was to determine whether USAID/Iraq had properly calculated and disbursed payroll payments to its Foreign Service Nationals, third-country nationals, and U.S. personal services contractors.

OIG found that payments to third-country nationals and U.S. personal services contractors were generally accurate, as were payments of involuntary separate maintenance allowances. However, payroll and severance or retirement payments to Foreign Service Nationals were often inaccurate and subject to systemic errors. Severance and retirement payments for 8 of 9 Foreign Service National employees were not computed accurately, and overtime payments for 12 of 48 Foreign Service Nationals were not computed accurately. Other errors came to light that, although not systemic or material, required management attention.

Audit of USAID/Iraq's Implementation of the Iraq Financial Management Information System (Report No. [E-267-10-002-P](#), September 19, 2010)

The Iraq Financial Management Information System was designed to help the Iraqi Government formulate, execute, and monitor central government budgets. The system was developed under two contracts between USAID and BearingPoint Inc. that ran from July 2003 through July 2009 for a total cost of \$37.4 million (including \$4.8 million from the U.S. Department of State).

Although BearingPoint completed a substantial amount of system development, equipment procurement, and training, the Iraq Financial Management Information System had not been fully implemented and was not achieving its goals of helping the Government of Iraq formulate, execute, and monitor central government budgets. The system was not being used as the Government of Iraq's system of record, and the system could not produce complete trial balances, useful reports for individual ministries and offices, or information needed to perform bank reconciliations. It also could not support voucher numbers that would uniquely identify individual ministries and offices or support multiple budgets for individual ministries and offices.

These problems occurred for two main reasons. First, the contractor did not provide key contract deliverables, including purchasing and budget modules, an offline data-entry tool, enhanced reporting tools, and training that satisfied participants. Second, faced with intense pressure to develop the system rapidly, the contractor did not follow certain best practices for system development, including obtaining functional user requirements, selecting a system on the basis of system and user requirements, developing a concept design, obtaining customer buy-in and support, and conducting system testing. Had the contractor followed these best practices, it could have prevented many of the problems we found. In addition, USAID/Iraq stated that a lack of support and commitment by some officials within the Iraqi Ministry of Finance hindered system implementation.

To address these problems, OIG recommended that USAID refrain from funding further system development efforts until the Iraq mission had developed a strategy for correcting system deficiencies. USAID agreed with the recommendation and was not planning any further funding of the Iraq Financial Management Information System because of a lack of support for it from the Iraqi Ministry of Finance.

Audit of USAID's Internally Displaced Persons Activities in Iraq (Report No. [E-267-10-001-P](#), March 31, 2010)

USAID's Office of Foreign Disaster Assistance (OFDA) provided emergency assistance to help meet the basic needs of Iraq's 2.8 million internally displaced persons. OIG found that OFDA's partners had completed 90 percent of planned activities and that these activities had achieved goals of saving lives, alleviating human suffering, and reducing the social and economic impact of humanitarian emergencies for internally displaced and vulnerable persons. However, we also observed several significant problems requiring OFDA's attention.

We found significant anomalies in signatures and fingerprints submitted as evidence of payments to beneficiaries. As a result, we questioned \$766,490 in incurred costs and referred the matters to our Office of Investigations.

The program was also characterized by other kinds of overstatements about the number of service beneficiaries. OFDA's partners reported 33.7 million beneficiaries, but this figure overstated the population of Iraq by 3 million individuals. In one case, 262,482 individuals reportedly benefited from the purchase of medical supplies meant to treat only 100 victims of a specific attack.

The audit also concluded OFDA personnel who lacked the authority to do so extended five of seven awards. After receiving these unauthorized award extensions, the implementing partners incurred \$10 million in additional costs. These unauthorized commitments occurred because OFDA had not taken action to address a prior OIG audit recommendation to formally designate individuals authorized to manage awards.

Abbreviations

DCAA	Defense Contract Audit Agency
FY	fiscal year
GAO	Government Accountability Office
IFES	International Foundation for Electoral Systems
IHEC	Independent High Electoral Commission
IRD	International Relief and Development Inc.
IT	information technology
LBG	Louis Berger Group
NGO	nongovernmental organization
OAA	Office of Acquisition and Assistance, U.S. Agency for International Development
OFDA	Office of Foreign Disaster Assistance, U.S. Agency for International Development
OIG	Office of Inspector General, U.S. Agency for International Development
UNAMI	United Nations Assistance Mission for Iraq
USAID	U.S. Agency for International Development

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