



# 401st Army Field Support Brigade

## Forward Deployed

“First to Make a Difference”



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### Paget assumes command of 401st

By Summer Barkley  
401st Army Field Support Brigade Public Affairs Officer



**BAGRAM AIRFIELD, Afghanistan**—Col. Mark A. Paget assumed command of the 401st Army Field Support Brigade from Col. John D. Kuenzli on Sept. 27. Kuenzli had been the interim commander since Aug. 22.

Kuenzli who is the 402nd AFSB commander headquartered at Camp Arifjan, Kuwait, stepped in when Col. Orlando D. Critzer, 401st commander, accepted a compassionate reassignment.

The 401st AFSB family thanks Col. Kuenzli for his support, welcomes Col.

Paget and wishes the Critzer family the best.

The 401st AFSB executes Army Materiel Command’s core mission forward on the battlefield in order to “Sustain the Warfighter” by providing tactical through strategic level sustainment support by leveraging the Materiel Enterprise and integrating Acquisition, Logistics and Technology to protect, equip and sustain Joint, Coalition and interagency forces.

### JSC-A CG visits 401st



**Above:** Brig. Gen. Kristin K. French, Joint Sustainment Command commanding general, listens to Col. Mark A. Paget, 401st Army Field Support Brigade commander, during a weekly maintenance working group meeting to discuss and resolve unit maintenance issues and collaborate on maintenance needs, issues and man-hour utilization.

### SDDC Commanding General sees 401st in action

By Summer Barkley  
401st Army Field Support Brigade Public Affairs Officer

**BAGRAM AIRFIELD, Afghanistan**—Maj. Gen. Thomas J. Richardson, Military Surface Deployment and Distribution Command, com-



**Above:** Brig. Gen. Steven A. Shapiro, Materiel Enterprise Integration director looks on while Col. Mark A. Paget, 401st Army Field Support Brigade commander, makes a note as Lt. Col. Peter J. Koch, AFSBn-Bagram, 401st Army Field Support Brigade commander briefs Maj. Gen. Thomas J. Richardson, Military Surface Deployment and Distribution Command commanding general, on battalion missions including retrograde of rolling stock and non-rolling stock from the Combined Joint Operations Area-Afghanistan. Richardson’s command, SDDC, is a critical partner enabling the 401st to meet mission.

manding general, visited 401st Army Field Support Brigade Oct. 3 to see first-hand some of the equipment that will be retrograded using SDDC and other transportation options from the Combined Joint Operations-Afghanistan in the coming months.

SDDC is a critical partner for the 401st’s equipment retrograde mission by providing strategic lift capability to move retrograde equipment from the theater. Multi-modal equipment moves require a carefully coordinated series of actions to ensure the right equipment is ready and staged for movement to an aerial point of departure where it will be flown to a seaport for surface transportation to the final destination.

“It was important for General Richardson to see what the 401st is doing,” said Maj. Christopher L. Jenkins, 831st Transportation Battalion, SDDC liaison officer to the 401st AFSB. “It was important for him to see the 401st RPAT and retrograde missions and understand that sustainment is still the priority for the 401st.”

Jenkins said the 831st Transportation Brigade and battalion leadership is in regular communication with the 401st commander to ensure the missions run smoothly.

“It’s important for us to understand what he [the 401st commander] needs and what the 401st needs to provide service and reduce friction points,” said Jenkins.

“Our retrograde mission depends heavily on the daily success of SDDC and their contract carrier management program,” said Capt. Nicholas R. Steele, 401st AFSB support operations transportation officer. “The 401st AFSB and SDDC are embedded and synchronized at every level of command from RPAT yard to brigade level to ensure our priorities of effort stay focused on daily retrograde and production out of our RPAT yards.”



# Task Force Sabre Command Group

*“First to Make a Difference”*



## Vision Statement

*“We will continue to be the best Field Support Brigade in Afghanistan, providing world class sustainment to the Warfighter. Our team is filled with talented, self disciplined, committed professionals, who serve tirelessly to guarantee mission success. Each person is treated with respect and focused on making everyday better. We collaborate with integrity, work as a cohesive team, and deliver effective solutions while continuously improving to gain efficiencies.”*

Greetings to all Soldiers, Civilians, Contractors and Families of the 401<sup>st</sup> Army Field Support Brigade. It is an honor for me to serve with you and become a member of this outstanding AMC Team. I will strive to lead with integrity, energy and compassion. We are members of a unique organization with an incredible reputation not only here in Theater, but across the entire Army. This is a complex team of teams, bringing together the entire Materiel Enterprise to **Support the Warfighter**.

My first impressions have been very positive in every maintenance shop, warehouse, retrograde yard and office CSM Chavez and I have visited over the past two weeks. Each and every professional is a valued member of the team and key to mission success. Each person, on a daily basis, must strive to improve our performance in collaborating, integrating and synchronizing support. We can and will work to become better every day. So when you hear me say **“Every Day Better”** as we pass each other on the base or in the gym, you all know what were aiming for together.

We are a values based organization and the most important value to me is **Integrity**. There is no substitute for integrity as we build trust and teamwork. As we work across the whole of government with contractors as partners, our absolute integrity will prevent us from choosing the easy wrong over the hard right. U.S. taxpayers expect us to get best value for money in support of the Warfighter and act within the highest ethical, legal and moral standards.

There is hard work ahead as we set conditions to execute the responsible retrograde of equipment from Afghanistan. **Standards and Discipline** give us the strength to accomplish any mission. The 401<sup>st</sup> AFSB is filled with experienced experts whose knowledge, skills and abilities allow us to prepare new team members and the next generation of Soldiers to carry on our traditions of excellence. My expectations are simple – set, enforce and maintain the highest standards and discipline as a matter of routine to guarantee mission success.

Finally, I want to share my hopes for **Family Strength** as we serve so far from loved ones in a remote part of the world. Each and every person has a battle buddy here in Afghanistan and we take care of each other around the clock. No one is ever really alone because we share meals, workout sessions, tight living accommodations, chapel, and work spaces together. At the same time, folks back home miss our presence at the dinner table and the strength it brings to the circle of family, friends and coworkers in communities across America. Please, stay connected, maintain balance and leverage the resources like Military One Source at:

(<http://www.militaryonesource.mil>) if you feel that confidentiality is right for you. But remember, I have an open door policy and our chain of command is always ready to listen and help you figure out a way ahead.

## Be the First to Make a Difference!



Team Sabre –

Once again I want to thank each and every one of you for what you provide to our most precious commodity – THE WARFIGHTER. I have had the opportunity to work side by side with most of you and I know how passionate you are on the service you provide.

To my DA Civilians, I see the leadership, expertise and ethics you bring to this great organization. Most of you go above and beyond your stated scope of work, and we truly appreciate that.

To my contractors, there is no doubt that you are the work force of the 401<sup>st</sup> AFSB. You make up more than 90 percent of our organization. Thank you for the work and service you provide to our Warfighters.

To my military within our formations, you are professionals in our Profession of Arms. Every one of you brings a different aspect to what we do in this unique organization. Look at your time here not as just a challenge, but as an opportunity to make this brigade better than it was when you got here.

We are all part of the largest brigade in the United States Army, and everyone should be proud of that and remember why you are here – THE WARFIGHTER!

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**First to Make a Difference!**

## Roberts assumes top NCO position at AFSBn-Kandahar

By Summer Barkley  
401st AFSB Public Affairs Officer

**KANDAHAR AIRFIELD, Afghanistan**—Sergeant Major Joseph Roberts assumed the responsibility as the senior non-commissioned officer for the Army Field Support Battalion Kandahar, 401st AFSB, in a change of responsibility ceremony held at battalion headquarters Aug. 27.

The ceremony was presided over by Lt. Col. Stanley J. Sliwinski, AFSBn-KAF, 401st AFSB, commander and was attended by many senior non-commissioned officers assigned to Kandahar. During the ceremony outgoing Command Sgt. Maj. Errol J. White requested permission to be relieved of responsibility and handed the non-commissioned officer's saber to Sliwinski who in turn, passed the saber to Roberts signifying his assumption of the responsibilities as senior non-commissioned officer in the battalion.

Sliwinski called White "the epitome of excellence of the non-commissioned corps." He cited White's leadership for more than 5,000 Soldiers, civilians and contractors who retrograded more than 2,700 pieces of rolling stock and 3,900 pieces of non-rolling stock in the last 12 months.

"Words simply cannot describe the man behind the wreath," said Sliwinski. "He has given his heart and soul to this command and has served his nation proudly."

Sliwinski noted that White had attended "nearly every ramp ceremony for our fallen heroes here at KAF. Not because he had to, but because he felt it was his duty to honor those that made the ultimate sacrifice to our nation."

"This has been a challenging but yet a rewarding assignment, as we are a very unique unit with Soldiers, DA [Department of the Army] civilians and contractors who all play an integral part in the success of the unit's mission," White said. "It has been an honor to be part of the 401st brigade."

"Sergeant Major Roberts, you have big shoes to fill," said Sliwinski. "I am confident that you are the right man for the job. Together we will lead this unit with pride and confidence as we continue to support the Warfighter in our areas of responsibility."

Roberts thanked Sliwinski for his support and promised to continue providing the best possible support to the Warfighter.



**Above:** Lt. Col. Stanley J. Sliwinski, AFSBn-KAF, 401st Army Field Support Brigade, commander passes the non-commissioned officer saber to Sgt. Maj. Joseph Roberts during a change of responsibility ceremony at battalion headquarters Aug. 27 signifying Roberts assumption of the responsibilities as the senior non-commissioned officer of the battalion

## White awarded Bronze Star

By Summer Barkley  
401st AFSB Public Affairs Officer

**KANDAHAR AIRFIELD, Afghanistan**—Command Sgt. Maj. Errol J. White, AFSBn-Kandahar, command sergeant major, was awarded a Bronze Star Medal by Lt. Col. Stanley J. Sliwinski, AFSBn-Kandahar, 401st Army Field Support Brigade commander, during an awards ceremony Aug. 26 at battalion headquarters.

The award was presented in recognition of White's accomplishments during his year-long deployment as the senior enlisted advisor to the battalion commander and more than 5,000 personnel supporting Operation Enduring Freedom.

White also received the Afghanistan Campaign Medal and the NATO medal.



**Above:** Lt. Col. Stanley J. Sliwinski, AFSBn-Kandahar, 401st Army Field Support Brigade commander, awards a Bronze Star Medal to Command Sgt. Maj. Errol J. White, AFSBn-Kandahar, command sergeant major, during an awards ceremony Aug. 26 at battalion headquarters.

*Editor's note: Visit 401st AFSB's Flickr page to see more photos of the awards ceremony. Go to <http://www.flickr.com/401stafsb>. Also visit the brigade's Facebook page at <https://www.facebook.com/401stAFSB>.*



## Bailey assumes responsibility as AFSBn-BAF senior noncommissioned officer

By Summer Barkley  
401st Army Field Support Brigade Public Affairs Officer

**BAGRAM ARFIELD, Afghanistan**—Sergeant Maj. Danette D. Bailey assumed responsibility as AFSBn-Bagram's senior enlisted Soldier from Sergeant Maj. Donald R. Robertson during a change of responsibility ceremony Sept. 15 at battalion headquarters.

The ceremony was presided over by Lt. Col. Peter J. Koch, AFSBn-BAF, 401st AFSB, commander and was attended by Brig. Gen. Kristin K. French, Joint Sustainment Command Afghanistan commanding general, Command Sgt. Maj. Karl Roberts, JSC-A command sergeant major, Col. John D. Kuenzli, 401st AFSB commander, Command Sgt. Maj. Charlie G. Chavez, 401st AFSB command sergeant major, and many brigade and battalion personnel. During the ceremony Sgt. Maj. Robertson requested permission to be relieved of responsibility and handed the non-commissioned officer's saber to Koch, who in turn, passed the saber to Bailey signifying her assumption of the responsibilities as senior non-commissioned officer in the battalion.

In remarks, Koch thanked Robertson for his confident leadership, dedication to mission accomplishment and tactical and technical perfection.

"Soldiers are entitled to outstanding leadership, and you provided it," Koch said. "You had the initiative, integrity and moral courage – you are an NCO – you are a leader."

"It has been an honor to serve with you, Lieutenant Colonel Koch, you are my friend and my battle buddy," said Robertson.

Robertson expressed thanks to all those who make up the battalion for what they do every day to support the Warfighter. He went on to say that he will retire from military service when he redeploys.

"I'll miss it all, God bless you and God bless America," he said.

Bailey called Robertson "a professional" and said she would maintain continuity while welcoming change to enhance battalion proficiency.



**Above:** Sergeant Maj. Danette D. Bailey, AFSBn-Bagram, 401st AFSB senior noncommissioned officer, accepts the noncommissioned officers sword from Lt. Col. Peter J. Koch, AFSBn-Bagram, 401st AFSB commander, during a change of responsibility ceremony at battalion headquarters Sept. 15 in which she assumed the duties as the battalion headquarter's officer from Sgt. Maj. Donald R. Robertson.

## Robertson awarded Bronze Star Medal

By Summer Barkley  
401st Army Field Support Brigade Public Affairs Officer

**BAGRAM AIRFIELD, Afghanistan**—Sergeant Maj. Donald R. Robertson, AFSBn-Bagram, 401st Army Field Support Brigade senior noncommissioned officer was awarded a Bronze Star Medal by Lt. Col. Peter J. Koch, battalion commander, during a ceremony at battalion headquarters Sept. 21.

The Bronze Star was awarded in recognition of Robertson's work during his year-long deployment as the battalion senior noncommissioned officer and senior enlisted advisor to the battalion commander and more than 5,000 personnel supporting Operation Enduring Freedom.

Robertson also received the Afghanistan Campaign Medal and the NATO Medal.



**Above :** Lt. Col. Peter J. Koch, AFSBn-Bagram, 401st Army Field Support Brigade commander, presents the Afghanistan Campaign Medal to Sgt. Maj. Donald R. Robertson, AFSBn-BAF, 401st AFSB, senior noncommissioned officer, during an awards ceremony at battalion headquarters Sept. 21. Robertson was also awarded a Bronze Star Medal and a NATO medal during the ceremony.

*Editor's note: Visit 401st AFSB's Flickr page to see more photos of the awards ceremony. Go to <http://www.flickr.com/401stafsb>. Also visit the brigade's Facebook page at <https://www.facebook.com/401stAFSB>.*

## 401st supports Task Force White Eagle

By Summer Barkley  
401st Army Field Support Brigade Public Affairs

**BAGRAM AIRFIELD, Afghanistan**— 401st Army Field Support Brigade continued its support for Coalition forces with an issue of several Mine-Resistant Ambush-Protected vehicles to Task Force White Eagle on Sept. 12.

The vehicles and certain theater provided equipment were issued to the Polish battle group under an Acquisition and Cross-servicing Agreement that authorizes logistics support to select Coalition partners for increased interoperability and operational readiness. The agreement pairs a Coalition unit with a U.S. sponsor unit. In this case, the

“We need MRAPs for our mission to protect highway operations around our area,” said Maj. Kordasz Grzegorz, Chief S-4 Task Force White Eagle. “We cover a large area of the main highway between Kabul and Kandahar.”



**Above:** Maj. Justin W. Osberg, Task Force White Eagle S4, verifies a serial number in a piece of theater provided equipment being issued to Task Force White Eagle Sept. 12.



**Above:** Capt. Danielle Garza, AFSBn-Bagram, 401st AFSB, Support Operations plans officer, talks with as Capt. Piotr Czaplewski, Task Force White Eagle ASCA officer, and 2nd Lt. Marek Kowalski, incoming TF WE ACSA officer, about the equipment being issued Sept. 12.

Task Force White Eagle integrates Polish and U.S. vehicles in their convoys according to U.S. Army Maj. Justin W. Osberg, Task Force White Eagle S4. Osberg, from Palatine, Ill., is one of 18 Soldiers from the Illinois National Guard designated as ELE JFHQ ISAF A-9 who support the Polish Battle Group.

“As the U.S. Sponsor to the Polish Military Contingent, it is my job to coordinate the logistical support from the US Military that enables the Polish Army to better support the coalition efforts to secure and transition the security of Afghanistan,” said Osberg.

The transfer began with the parties gathering at the AFSBn-Bagram, 401st AFSB, Area 55 where Osberg and Roderick K. King, a supply specialist, verified serial numbers on the vehicles and equipment under the watchful eyes of Grzegorz, Capt. Piotr Czaplewski ASCA officer and 2nd Lt. Marek Kowalski, who will be replacing Czaplewski when he redeploys.

“We’re glad to support you,” said Capt. Danielle Garza, AFSBn-Bagram, 401st AFSB, Support Operations plans officer.

### Louis promoted to Captain



**Above:** Col. Mark A. Paget, 401st Army Field Support Brigade commander, places the captain insignia on Capt. Martin J. Louis’ uniform during a promotion ceremony held at brigade headquarters Oct. 5.

Capt. Martin J. Louis was promoted to his current rank during a promotion ceremony at 401st Army Field Support Brigade headquarters Oct. 5.

Before placing the new rank on Louis’ chest, Col. Mark A. Paget, 401st AFSB commander, spoke about the meaning of the rank insignia and told Louis his promotion reflected not what he has accomplished in the past, but rather shows the Army’s confidence in what he can accomplish in the future.

Louis, a native of St. Martin, is a member of the U.S. Army Reserve currently deployed in support of Operation Enduring Freedom as a Logistics Civil Augmentation Program support officer.

### Dingbaum promoted to Staff Sergeant



**Above:** Command Sgt. Maj. Charlie G. Chavez, 401st Army Field Support Brigade senior noncommissioned officer, places the rank of staff sergeant on Staff Sgt. Leon J. Dingbaum’s uniform during a promotion ceremony at brigade headquarters Oct. 1.

Staff Sgt. Leon J. Dingbaum was promoted to his current rank during a promotion ceremony presided over by Command Sgt. Maj. Charlie G. Chavez, 401st Army Field Support Brigade senior non-commissioned officer, at brigade headquarters Oct. 1.

Dingbaum is a member of the U.S. Army Reserve and a Moline, Ill. native with more than five years of service with the active component and nearly seven years total service. He deployed in August in support of Operation Enduring Freedom as part of the detachment of reservists supporting the 401st mission as an operations noncommissioned officer.



## Kandahar Theater Provided Equipment Refurbish Program

By Sgt. 1st Class Robert A. Baker  
AFSBn-Kandahar Support Operations NCO

**KANDAHAR AIRFIELD, Afghanistan**—The Kandahar Theater Provided Equipment Refurbish Program is tucked deep within the Ready for Issue Yard. You ask yourself, what is the TPER? It is a program that does not get the recognition it deserves, despite being the most sought after by Warfighters and our own support personnel. It started with a single general mechanic's tool box and loaned space—today it has tripled in size and workload. To get the average person to understand what this program does, I will compare it to the nursery rhyme, "Humpty Dumpty." Remember "all the king's men couldn't put Humpty Dumpty back together again." Well, with Henry Bonfiglio and his crew, they are able to put "Humpty Dumpty" equipment supported by the TPER program back together.

His mission is to refurbish Construction and Material Handling Equipment that is "Battle Damaged" or refurbish equipment that has been in use for an extended period of time back into the hands of the Warfighter. The program works on a one-for-one swap—your equipment is broken—I have one that is ready for issue. The unit turns-in a battle damaged piece of equipment or equipment that needs to be overhauled and the RFI overhauls it. They reissue the equipment back into the hands of the Warfighter provided it is in our

inventory. This keeps the supply chain going. This is what the program does for the Warfighter effort.

The TPER program always faces challenges on a daily basis. Some parts are available for some equipment; however, for some equipment more than 30-years-old, it is not an easy task to procure parts. They have to think outside the box to find the right parts. For example, they have found decommissioned equipment to salvage parts to replenish our inventory. It seems there is a high demand for the infamous D7G Dozer. It is a large armored dozer that is used throughout Theater. The TPER program restores this high-demand earth-moving construction equipment within 60 days. Bonfiglio and his crew have been known to get it done in approximately 32 to 35 days, even though they are given 60 days to complete a piece of equipment. The team is Soldier focused, and their sole mission is to get the Soldier what he needs and ensure it works properly.

The CAT and JLG team is proud of what they do, and they have reason to be. Their quality assurance inspection rate was 61 out of 61 pass. Many varieties of equipment passed quality assurance the first time. This is a record to be proud of, but above all, they are proud to serve the greatest fighting force in the world. Their diligence displays superior technical skill in order to support the units' missions to get the equipment back out to the troops.



**Left:** Members of the AFSBn-Kandahar, 401st Army Field Support Brigade's theater provided equipment refurbish team stand in front of Caterpillar heavy construction equipment that has been refurbished under the TPER program.



**Right:** A piece of Caterpillar heavy construction equipment is in the process of being refurbished at the AFSBn-Kandahar, 401st Army Field Support Brigade's TPER work area. Equipment is essentially rebuilt from the frame up in a 60-day time period or less.

## 401st AFSB partners with Bagram garrison to construct drop-off boxes for used military clothing

By Summer Barkley  
401st AFSB Public Affairs Officer

**Bagram Airfield, Afghanistan**—Allied Trades and AFSBn-Bagram, 401st Army Field Support Brigade partnered with Bagram garrison to fabricate metal drop-off boxes for the secure disposal of unwanted or unusable military clothing.

The boxes will replace wooden collection boxes that could be subject to pilferage. The new boxes are all metal with a drum designed in such a way as to make the boxes secure once items have been placed inside.

"Each box takes approximately 46 hours to fabricate," said Michael Day, Allied Trades lead. "This includes making the drum, the counterweight with chain, welding and painting."

"I came to them [Allied Trades] with an idea on a napkin," said Gregory S. Kotyk, 401st Army Field Support Brigade physical security and force protection officer.

James P. Sobtzak, weld shop foreman, said several men have worked on the boxes but added that most of the credit goes to Parthasarath Narasimhan and Nuthalaparambil Vinod who completed a lot of the work and designed the cylinder.



**Left:** Troy Darnell, Allied Trades manager, operates one of the new military clothing drop off boxes fabricated by his shop for use by Bagram garrison to provide a secure way to dispose of unwanted or unserviceable military clothing.

## ARCENT Commander sees RPAT process in action at AFSBn-Kandahar

By Capt. Nicholas J. Tommaso  
AFSBn-Kandahar RPAT Officer-in-Charge

**KANDAHAR AIRFIELD, Afghanistan**—Lt. Gen. Vincent K. Brooks, Army Central Command commanding general, visited the AFSBn-Kandahar, 401st Army Field Support Brigade's Redistribution Property Assistance Team's yard Sept. 17 and was received by Lt. Col. Stanley J. Sliwinski, Jr., battalion commander and Sgt. Maj. Joseph Roberts for a discussion of the recently successful off-ramps of the 4th Brigade 82nd Airborne Division in Regional Command-South, the 2-108th Infantry Battalion, a New York National Guard unit, in Regional Command-West, and U.S. Marine Corps units in Regional Command-South West. Sliwinski explained to Brooks how his battalion proactively prepared for the off-ramps through coordination with leaving unit commanders and key staff, by sending out Property Accountability Assistance Teams to assist with turn-in paperwork, and by pushing out Mobile RPAT teams to relieve redeploying units of excess property before they arrived on Kandahar.

During Brooks' visit he was briefed how the battalion played a vital role in support of the President's "boots on ground" reduction objectives and how the team successfully relieved nearly fifteen thousand pieces of property book equipment. The visiting party also included Maj. Gen. Kurt J. Stein, 1st Theater Sustainment Command commanding general, and Brig. Gen. Kristin K. French, Joint Sustainment Command-Afghanistan Commanding General. The three general officers were provided a concept of support and retrograde operations by the CENTCOM Material Retrograde Element team.

Capt. Nicholas J. Tommaso, and Sgt. 1st Class Mark Simsick, RPAT NCOIC, led the distinguished visitors on a walk through the



**Above:** Capt. Nicholas J. Tommaso, AFSBn-Kandahar, 401st Army Field Support Brigade, Redistribution Property Assistance Team officer-in-charge (center right) briefs Lt. Gen. Vincent K. Brooks, Army Central Command commanding general (center left), at the AFSBn-KAF RPAT yard Sept. 17. Also shown are Maj. Gen. Kurt J. Stein, 1st Theater Sustainment Command commanding general (far left) and Lt. Col. Stanley J. Sliwinski, Jr., battalion commander (far right).

RPAT yard. At the end of the briefing, RPAT team member Sgt. Nerys Baez was recognized for his efforts during the 4th Brigade 82nd Airborne Division's redeployment, when he acted as the ammunition abatement NCOIC on night shift. Baez also trained augmentee Soldiers from the 781st Transportation Company who were attached to the RPAT yard during the big off ramp.

## ARCENT visit to AFSBn-Bagram spotlights RPAT velocity



**Above:** 1st Lt. Michael F. Kandora, AFSBn-Bagram, non-rolling stock retrograde officer-in-charge, explains the flow of non-rolling stock through the Bagram redistribution and property assistance team area to Lt. Gen. Vincent K. Brooks, Army Central Command commanding general, Sept. 16.

Lt. Gen. Vincent K. Brooks, U.S. Army Central Command commanding general, visited the 401st Army Field Support Brigade Sept. 16 for a briefing on brigade missions to include Logistics Civil Augmentation Program. Following the brief, Brooks toured the AFSBn-Bagram redistribution property assistance team area to see how the battalion achieves velocity for rolling and non-rolling stock retrograde, redistribution or disposal.



**Above:** Members of the 401st AFSB team pose with Lt. Gen. Vincent K. Brooks, Army Central Command commanding general Sept. 16. **Left:** Brooks looks at the Bastogne bumper fabricated by the AFSBn-Bagram Allied Trades shop. The bumper allows MRAP all-terrain vehicles to push disabled vehicles without damaging the MATV. Brooks visited 401st AFSB Sept. 16.



## OEF Property Accountability for Off-Ramp Units: Command Emphasis and Early Planning

By Maj. Andrew J. Aiello, III  
4/82 BLST Chief

**Kandahar AIRFIELD, Afghanistan**—Looking back at lessons learned from Desert Storm, the Iraq drawdown effort focused on being responsible, which meant leaving the host nation country and occupied battlefield just as good as or better off than we found it. As the Army reduces its footprint in Afghanistan, logisticians have to take it one step farther and execute not only responsible operations but accountable drawdown operations. Being better stewards of defense funds is not only the right thing to do, but also has current and potential impacts. A few years from now when the troop cuts are heavy; just think how the cost of starter, alternator, or control cable thrown in the trash now could have been a week's pay for a Soldier that is not in the service any more. Leaders need to think that taking care of supplies and equipment is indirectly taking care of Soldiers. Executing a smooth responsible off-ramp and redeployment operation takes an enormous concerted effort with forged partnerships among a supported task force, the sustainment brigade, the regional Army Field Support Battalion, and U.S. Army Materiel Command (USAMC) Life Cycle Management Commands (LCMCs).

The entire ball starts rolling at the unit level. Processes continually improve based on ten years of lessons learned in both Afghanistan and Iraq, but the task force or unit needs to address two of the most critical but simple lessons learned that affect the process the most. These lessons are command emphasis and starting early in the deployment. These concepts must be reinforced and pushed down through the ranks by every leader at every level to affect successful property turn-in missions. The theater operational and strategic logistics unit, the 401st Army Field Support Brigade (AFSB), receives, retrogrades, resets, repairs, reissues or stores excess property. Their help is available to bridge the strategic and tactical gaps so plan for and request assistance early.

### The equipment turn-in process

- Add equipment to organizational property book or set up turn-in or lateral transfer appointment with gaining organization.
- Coordinate transportation through BSB SPO (may be directed at the end of deployment).
- Execute a lateral transfer.
- Turn in to the AFSB.

Although these seem straight forward, units historically have issues with the paperwork portion of step 1 that affects the remaining steps. The units that are successful complete their paperwork early and check it against both their physical equipment serial numbers and property book serial numbers, and get it checked again by TPE personnel prior to turn-in day. This system of checks and balances will ensure a smooth and fast turn-in. Units can also request disposition in TPE planner a few months in advance to forecast when it will be ex-



**Above :** Paratroopers from 4th Brigade Combat Team, 82nd Airborne Division executing 4-Corners operation to clear excess classes of supply from vehicles.

cess to prevent last minute show stoppers due to pending dispositions.

### Logistics Enablers Available

The mantra “always take the hard right over the easy wrong” is ingrained in the Army culture, and as leaders, we strive to make the right easier especially in the realm of expendable, durable equipment, and repair parts. For example, when there are piles of durables or repair parts found, these items are supposed to be brought to record at the supporting Supply Support Activity (SSA); however, SSAs are not staffed to handle this enormous workload from years of stockpiling. The time it takes away from other unit missions can make this option a hard right in some cases, where units just ignore it or let it pile up behind a T-wall. There are enablers created out of necessity to handle some of these issues and make the process easier. A Mobile Redistribution Property Assistance Team (MRPAT), a Mobile Redistribution Team (MRT), a 4-corners operation, or the retrosort yard can handle found on installation (FOI) supplies and repair parts and relieve the burden on units. The following enablers are available and should be written into base operational plans and orders. Planning ahead, executing early, and incorporating systems of checks and balances are the keys to success. These enablers are briefly listed below with descriptions on how they can assist.

**LOGSA forward training teams:** Teams of trainers that can visit your areas and provide Army Reset Management Tool training, TPE planner training, LIW training, ARFORGEN concepts briefings, and can assist units with any issues they may have following training.

**Brigade Logistics Support Team (BLST):** AMC team aligned to support a single brigade combat team where ever that unit operates and other units within their areas of operation. Provides training, troubleshooting, supply, and transportation assistance. Executes national level reach back to resolve tactical and operational logistics-related problems that affect unit and/or materiel readiness. The BLST can assist in coordinating all the enablers listed herein and also provides equipment condition verifications for turn-in paperwork and coordinate with LCMC Program Managers for disposition on PM managed equipment support and disposition. May have ammunition QASAS or LARs on team or can coordinate one from the LSE as required.

**Logistics Support Element (LSE):** AMC element aligned to support a regional command. Provides training, troubleshooting, supply, and transportation assistance. Executes national level reach back to resolve tactical and operational logistics-related problems that affect unit and/or materiel readiness. Like the BLST but larger, the LSE can assist in coordinating all the enablers listed herein and also provides equipment condition verifications for turn-in paperwork and coordinate with LCMC Program Managers for disposition on PM managed equipment support and disposition. Also provides support to the forward BLSTs when additional capabilities or equipment experts are required. Coordinate LSE support through sup-



**Above :** Paratroopers from 4th Brigade Combat Team, 82nd Airborne Division executing theater property transfer to AFSBn-Kandahar, 401st AFSB.



## Wash racks recycle thousands of gallons of water

By Summer Barkley  
401st Army Field Support Brigade Public Affairs Officer

**KANDAHAR AIRFIELD, Afghanistan**—401st Army Field Support Brigade personnel using five self-contained wash racks at AFSBn-Kandahar have been washing vehicles nearly around the clock since Mar. 30 and save thousands of gallons of water every day.

The wash racks are part of a military construction project being completed by U.S. Army Corps of Engineers and are critical to preparing vehicles for retrograde. They are now configured to recycle 80 to 85 percent of the water they use. Since each wash rack uses between 400 to 800 gallons of water every day, savings of money and resources are significant.

The wash racks are used to thoroughly wash vehicles being retrograded to a source of repair in the U.S. A water recycling system was included in the design of the wash rack units but initially they were only recycling about five percent of the water being used according to Shawn Huebner, USACE construction representative.

“The Afghanistan Engineer District-South Kandahar Area Office lead engineer, Dan Johnson, asked me to evaluate the water recycling system and look for ways to improve the volume of water recycled,” said Huebner. “Bringing the wash rack recycling systems up to a more efficient operating status was a challenge. I had to identify a better way of capturing the water for recycling and troubleshooting low water pressure issues with the pressure washer.”

Huebner said he decided to use a catch basin system similar to those found in septic tanks, but the project was a team effort.



**Left:** Col. Vincent V. Quarles, U.S. Army Corps of Engineers commander for Afghanistan Engineer District South, looks on as Maj. Frederick M. Cummings, USACE Kandahar Airfield Area officer-in-charge, explains how water is captured for recycling at the JNMF wash rack to the 401st Army Field Support Brigade interim commander, Aug. 26.

Water drains into a gutter located on the side of the wash rack and empties into the first catch basin chamber where mud and debris settle to the bottom of the chamber. When water enters the first chamber of the catch basin, mud settles and the water level rises and flows into the second chamber of the catch basin where a submersible pump is located. When water reaches a certain level in the second chamber a float activates the submersible pump.

The water then enters piping which has an inline screen filter. The water is pumped through the filter then into the VEW system (Vehicle Equipment Wash) which has three parts. Step 1 of this system is the Oil/Sludge Water separator (OWS) tank which has two chambers. The first chamber has eight Flopak Coalescing Media, one secondary coalescing media and one oil skimmer and sludge pit. The main purpose of the first chamber is to separate oil and any petroleum products from the water. When oil rises to water surface it is captured by the oil skimmer. Heavier materials (sludge) settle in the sludge pit.

The water travels over a weir to the second chamber. In the second chamber, the water is pumped through a two-bag filter canister system. The bag filter canisters filter sediment that did not settle in the sludge pit.

The final step is the AQAM system (Alky Quaternary Ammonium

Montmorillonite) tank. This tank filters trace amounts of petroleum/hydrocarbon product. When water has completed step three, it is pumped into the water storage tank and ready to be used with the pressure washer.

“Maj. Frederick Cummings, USACE officer in charge, worked with the 401st to coordinate our efforts and keep them informed, Jack Ratliff, Reginald Terry and Dan Fink are the USACE engineers that I worked with to identify a workable septic type system,” said Huebner. “Gary Yeatts, our quality assurance representative and I ensured that the system was built properly. The pressure washer manufacturer helped us solve the water pressure issues – we simply re-plumbed the water supply at the storage tank to the pressure washer and that problem went away too.”

Ollie Jackson, project engineer and contracting officer’s representative ensured contract requirements were being met and provided oversight where needed Huebner said.

Huebner said the last step was training the workers who use the wash racks on daily maintenance and troubleshooting wash rack issues.

Vehicles being prepared for retrograde to the U.S. are thoroughly washed to comply with standards set by the U.S. Department of Agriculture and Department of Defense designed to ensure vehicles entering the country are free from soil and agricultural hazards. Particular attention is paid to removing soil from a vehicle’s undercarriage, fender wells, axles, springs, bumpers, wheels and recessed areas. Depending on the vehicle type, washing a vehicle being returned to the U.S. takes between two to 12 hours said Thomas Gloss, 401st AFSB support operations deputy.

Recycling water conserves a precious natural resource in addition to saving money and other assets. Recycling water means fewer trucks and less fuel is needed to deliver water to the wash racks. Also clean water being processed for use on the installation can be used for showers, laundry facilities and other requirements.

The 401st AFSB operates wash racks at all redistribution property assistance yards and is in the process of acquiring more racks that can recycle a high percentage of the water used to wash vehicles.



**Left top:** Shawn Huebner, USACE construction representative, briefs the 401st AFSB interim commander, on the operation of water recycling wash racks at the JNMF facility at Kandahar Airfield Aug. 26. **Left bottom:** Three of five water recycling wash racks at the JNMF in Kandahar.



## Operation Ammunition Clean Sweep 2012 mission complete

By Summer Barkley  
401st AFSB Public Affairs Officer

**BAGRAM AIRFIELD, Afghanistan**—The 11 person Operation Ammunition Clean Sweep 2012 team inspected and condition coded more than 2,500 short tons of ammunition in about six months.

The QASAS (quality assurance specialists/ammunition surveillance) arrived at the end of the worst winter in Afghanistan in at least 30 years and travelled to 70 locations working with units across the Combined Joint Operations Area-Afghanistan enduring snow and ice, travel delays, austere living conditions and finally summer's heat and blowing dust. Their job was to travel throughout the CJOA-A in support of the regional commands to inspect ammunition for serviceability and suspensions or restrictions. They marked and/or tagged unserviceable and suspended/restricted ammunition and segregated it from serviceable ammunition.

The five two-person teams worked with more than 155 units and inspected more than 2,290 short tons of serviceable ammunition and more than 220 short tons of unserviceable ammunition. Each member of the team inspected an average of more than 10 tons of ammunition each week. Their focus was to assist unit commanders with Class V preparation for redeployment, increase Class V combat readiness and explosives safety posture, provide greater fidelity of accountability by verifying inventories, inspecting for serviceability, and removing unserviceable / suspended stocks. They also input Class V data into the Munitions History Program.

"You got a chance to see a lot, take that back to others you work with," said Chief Warrant Officer 4 David M. Turner, officer-in-charge of the U.S. Forces-Afghanistan J4 Munitions Branch. "The work you did is critical to getting to the end state in 2014, by having the right ammo in the right place."

The OACS 2012 mission was requested by USFOR-A with the teams working at sites designated by that command.

"Our biggest accomplishment was to identify unserviceable and unsafe ammunition and get it out of the Soldier's hands," said Terry L. Mines, OACS 2012 team lead. "The QASAS teams were sent to locations where units were redeploying or that are scheduled to close."

Denise Batchelor said she spent most of her time on combat outposts, sometimes no bigger than "three football fields." She said she was often the only female on the COP and she did her laundry in an "ammo can" that she used for a seat when not in use as a laundry tub.

She said the biggest challenge she saw was balancing having the right amount of ammunition needed for missions against returning excess ammunition in preparation for closing a location.

"We were positioned as far forward as possible to ensure ammunition the units would be transporting to larger bases was safe to transport," she said.

"As a former QASAS career program manager, I couldn't be more proud," said Neil R. Wachutka, Joint Munitions Command senior command representative.

Wachutka noted that everyone on the team volunteered to deploy. He said that when one member of the team had to redeploy early, Sgt. 1st Class Robert John, an ammunition specialist, with 593rd Sustainment Brigade, Joint Base Lewis-McChord currently assigned to 1st Theater Sustainment Command, volunteered to fill the gap.

It is anticipated that another OACS mission will be scheduled sometime next year.



**Above: Front row from left:** Col. Irene V. Dickerson, 401st Army Field Support Brigade deputy to the commander for support operations, Denise L. Batchelor, Defense Ammunition Center, McAlester, Okla., Michael P. Walsh, Rock Island Arsenal, Ill., Terry L. Mines, Defense Ammunition Center, McAlester, Okla., Roberto A. Cullen, Tooele Army Depot, Utah, Neil R. Wachutka, Joint Munitions Command senior command representative for 401st AFSB, and Chief Warrant Officer 4 David M. Turner, officer-in-charge of the U.S. Forces-Afghanistan J4 Munitions Branch.

**Back row from left:** Brett L. Haddock, Letterkenny Army Depot, Penn., Steven R. Buck, Tooele Army Depot, Utah, Mark R. Merboth, Redstone Arsenal, Ala., Kyle M. Voelcker, Rock Island Arsenal, Ill., and John E. Reilly, Fort Carson, Colo. Not shown are George F. Wilson, Crane Army Ammunition Activity, Ind., and Sgt. 1st Class Robert John, 593rd Sustainment Brigade, Joint Base Lewis-McChord currently assigned to 1st Theater Sustainment Command.

### 401st Army Field Support Brigade on the web

Stay up-to-date on the latest happenings in the 401st AFSB and battalions by checking our Facebook and Flickr pages frequently. We're branded as /401stAFSB on both sites. Facebook: <https://www.facebook.com/401stAFSB>. Flickr: <http://www.flickr.com/401stafsb>.

You can also check Army.mil and Army Sustainment Command where we post news articles. Army.mil: Army Sustainment Command: <http://www.aschq.army.mil/home/default.aspx>

And, if all else fails, just Google us.



## BAF in Pink - Stepping up and out to support breast cancer awareness

By Summer Barkley  
401st AFSB Public Affairs Officer

**BAGRAM AIRFIELD, Afghanistan**—One member of the 401st AFSB family took a proactive approach to raising breast cancer awareness by organizing an installation-wide 8K relay race hoping to draw 500 runners and walkers all wearing pink.

The result was 763 participants who registered and many of whom showed up decked in all kinds of pink from boas, tee shirts, striped socks, wigs, running shorts, tutus and even pink 'barefoot' running shoes.

"It was overwhelming," said Elba Seilhan-Barr, event organizer. "It was so great to see so many people running for their Moms, sisters and aunts, it was amazing."

"I ran because it was a good cause," said Alejandra (Alice) Ortiz. "I ran in honor of Cherry Williams [mother of a 401st AFSB teammate]."

Seilhan-Barr said one Air Force Master Sergeant talked to her before the race and said cancer had claimed his grandmother, aunt and mother-in-law; and his cousin was a survivor. Shortly before he was to deploy, a lump was found in his wife's breast and it was a tense three days waiting for the test results which fortunately turned okay.

Seilhan-Barr recalled him saying, 'someone like me who's supposed to be tough and strong - I was brought to my knees by this silent killer.'

Seilhan-Barr said she inquired about 'fun runs' on Bagram in general and any runs in October for breast cancer awareness.

"They [MWR] said 'no, but you can take it on'," she said.

Seilhan-Barr said breast cancer awareness is personal to her because her mother is entering her fifth year as a breast cancer survivor. So, she decided to organize 'BAF in Pink'.

Seilhan-Barr's goal was to raise awareness among young Soldiers, and to also let them know about the Young Survivor Coalition which is dedicated to serving women younger than 40 diagnosed with breast cancer. She cites articles indicating a higher incidence of breast cancer in young female Soldiers as one of the reasons for her concern. In addition to raising awareness, runners and their supporters donated more than \$4,000 to the YSC.

The top three finishers were Task Force White Eagle, Save 2nd Base and Save the Ta-tas. The prize for 'Best Pink Team' went to Racks on Racks on Racks.

She wanted to thank all the runners, sponsors and those who assisted, especially Monica Slider, Daniel Benz, Chief Warrant Officer 2 Valeria Bennett, Sgt. 1st Class Carla E. Bolden and Staff Sgt. Cornelius A. Green.

"My dream of BAF in pink came true," Seilhan-Barr said.

For more photos go to: <http://www.flickr.com/photos/401stafsb/sets/72157631703214212/>

**Editor's note:** An article published by Kelly Kennedy in *Army Times* in July 2009 states "breast and prostate cancers for military personnel were 'significantly higher' among whites and blacks..." In a July 2010 article, Kelly states "Service women ages 20 to 24 were diagnosed with breast cancer at a rate of 2.5 per 100,000, compared to civilians who were diagnosed at a rate of 1.5 per 100,000. Those numbers greatly increased for service women as they aged. Military women ages 35 to 39 were diagnosed at a rate of 77.3 per 100,000, compared to civilians who were diagnosed at a rate of 59.3 per 100,000."



**Clockwise from top left:** Racks on Racks on Racks team members run in the 401st AFSB Breast Cancer Awareness Run at Bagram Airfield Oct. 6; Runners begin the first leg of the 401st AFSB Breast Cancer Awareness Run at Bagram Airfield Oct. 6. Seven hundred sixty-three participants registered for the 8K relay race to promote breast cancer awareness; Members of Task Force White Eagle who were the first place finishers in the 401st AFSB Breast Cancer Awareness Run with Elba Seilhan-Barr; Some of the runners who completed the 401st AFSB Breast Cancer Awareness Run at Bagram.

## Lifestyle of Integrity

By Chaplain (CPT) Franklin S. Caldwell  
401st Army Field Support Brigade Chaplain



I have heard many of our wise leaders' say, "Integrity is doing the right thing when no one is watching." That definition relies too much on habit. One can be without integrity, yet trained to behave predictably in a certain manner. Discipline is valuable; but I want to know that my hands are disciplined as a result of the integrity of my soul, not my ability to follow rules without thinking about them.

In her book, "*Life Without Limit*" Lucinda Bassett wrote, "Nothing gives you more confidence than knowing you operate from a place of integrity. Integrity is simple. It makes you like yourself. You feel good about who you are and why you do things. You feel good about yourself when you go to bed at night. You make decisions based on your integrity. It isn't always easy to do that, but it is gratifying to know that in the end you still like who you are, you can be proud of what you do, and your family and the people in your life -who trust you and love you- can be proud of you as well. You don't compromise in a world full of compromises. You don't sell out. You are valuable and worthy and strong in your convictions. Integrity is self worth."

You are not a strong person just because you are physically strong or a bully. You become a strong person when you have strong values, integrity and good character. You can develop a strong physical body, but in order to feel better about ourselves we have to learn to become persons with strong moral convictions. We must be honest with ourselves and others treat others with kindness, respect, dignity and tolerance. We have to show interest in other people's lives and become giving persons always willing to help others.

When we feel better about ourselves and who we are, we find inner peace and we are able to take better care of ourselves and others. We don't judge and criticize people; we don't expect others to be perfect (because we are not perfect) and we accept ourselves and others better with our weaknesses and shortcomings.

### Contacting the Chaplain

Chaplain (CPT) Franklin S. Caldwell: office 318-481-8313; cell 079-388-1192; CHU 624  
email franklin.s.caldwell@afghan.swa.army.mil

401st Battle Captain: 318-481-6629

1st Infantry Division Chaplain: 303-552-7440/7441/7442/7443/7444/7445

1st Infantry Division Chaplain NCOIC: cell 079-642-4490

JSC-A Chaplain: 318-421-6045; cell 079-690-9654; email: david.vanderjagt@afghan.swa.army.mil

JSC-A Chaplain Assistant: cell: 079-379-4098; email: wyman.loveless@afghan.swa.army.mil

Family Life Chaplain: 318-421-8172; cell: 079-791-5147; email:tyson.wood@afghan.swa.army.mil



### LOGCAP deputy meets 401st AFSB leadership

**BAGRAM AIRFIELD, Afghanistan**—Matthew L. Sannito, deputy to the executive director for Logistics Civil Augmentation Program, met with Col. Mark A. Paget, 401st Army Field Support Brigade commander, Oct. 8 to discuss LOGCAP drawdown of equipment and personnel over the coming months. Also attending the meeting were William H. Rutherford, III, 401st deputy to the commander (left) and James E. Allen, deputy program director for LOGCAP Afghanistan (center back). LOGCAP performance contractors from the private sector are used to provide a broad range of logistical and life support services to U.S. and allied forces and Federal Agencies during global combat, contingency, peacekeeping, humanitarian and training operations. LOGCAP personnel supporting Operation Enduring Freedom are under the administrative and operational control of 401st AFSB.



## Honorable Order of Saint Martin for Mcfadden

By Summer Barkley  
401st AFSB Public Affairs Officer

**BAGRAM AIRFIELD, Afghanistan**—Cherylann M. Mcfadden was presented the Honorable Order of Saint Martin by Col. Kurt Ryan, Task Force Muleskinner commanding officer, during a ceremony at 10th Sustainment Brigade headquarters Sept. 25.

Mcfadden, the 10th Sustainment Brigade, Task Force Muleskinner Central Issue Facility property book officer, is deployed with 401st Army Field Support Brigade and assigned to the sustainment brigade. The Ancient Order of Saint Martin was established to recognize those who have rendered conspicuous, long-term service among Quartermasters.

Mcfadden was nominated for the honor by Chief Warrant Officer 4 Ernie Ixtlahuac, 10th SBDE property book officer and CIF officer-in-charge.

"I nominated Cherylann to recognize her dedicated service to the Warfighter as a quartermaster," Ixtlahuac said. "The Order of Saint Martin is for logisticians and she proved herself as a loggie."

Ryan said he met Mcfadden in 2006, and ticked off the sustainment brigade commanders she served under and the numerous missions she completed.

"If we lost her, it would be mission failure," Ryan said.

"I've never had such a wonderful honor," said an emotional Mcfadden.



**Left:** Col. Kurt Ryan, Task Force Muleskinner, 10th Sustainment Brigade commander, presents the Honorable Order of Saint Martin medal to Cherylann Mcfadden, central issue facility property book officer, Sept. 25 at brigade headquarters, in recognition of her support to Warfighters across eastern and northern Afghanistan.

**Right:** Chief Warrant Officer 4 Ernie Ixtlahuac, 10th Sustainment Brigade property book officer and CIF officer-in-charge poses with Cherylann Mcfadden, central issue facility property book officer, following the presentation of the Honorable Order of Saint Martin by Col. Kurt Ryan, Task Force Muleskinner commanding officer, during a ceremony at 10th Sustainment Brigade headquarters Sept. 25. Ixtlahuac nominated Mcfadden for the Honorable Order of Saint Martin award in recognition of her support to Warfighters across eastern and northern Afghanistan.

### Property from page 10

supporting BLST or directly when no BLST is assigned.

**Logistics Task Force (LTF):** AMC modular task force established at larger FOBs that provide regional support away from major regional bases and hubs. The LTF is task organized to support equipment densities in the area but may command and control an RPAT, a CECOM Regional Sustainment Center (RSC) or Electronic Sustainment Support Center (ESSC), contract maintenance, and LOGCAP contracting oversight.

**Redistribution Property Assistance Teams (RPATs):** RPATs have LCMC, Program Manager representatives, TPE property book Responsible Officers, and contractors. Ran by 401st AFSB and provides a one stop shop to turn in excess property and clear your TPE hand receipts and property book. RPATs mostly handle class VII items but can work with units, MRTs and the Retrosort yards to accept limited quantities of class II and IX found or excess items. RPATs then transfer equipment from retail level property books to the wholesale Army War Reserve Deployment System (AWRDS) and process equipment for shipping to Reset facilities worldwide.

**Mobile Redistribution Property Assistance Teams (MRPATs):** Perform the same function as RPATs but will come out to unit areas for early mass turn-in operations without burdening other unit missions. This is also a great opportunity to have all turn-in paperwork checked prior to executing final RPAT operations.

**Mobile Redistribution Teams (MRTs):** MRTs is a traveling team that goes out to the unit's location to take care of any supply that is not class V, VII, or VIII. They identify, classify, sort and inventory supplies and equipment then either ship it back to the Retrosort yard to establish accountability or to DLA-DS for disposal.

**4-Corners operations:** one stop shop for vehicles to de-process before going to the RPAT or Ready For Issue (RFI) yards. Used to download and sort all classes of supply, quick removal of trash, and zero out all sensitive COMSEC. Coordinated through RC-J4 and ran by sustainment brigade. Established and set up as needed for major off ramp operations.

**Mobile Container Accountability Teams (MCATs):** mobile team that comes to your location to identify, inventory, and process containers to bring to record for tracking ownership and/or retrograde. These teams are coordinated through supporting regional sustainment brigade.

**Retrosort yard:** The sustainment brigades operate retrosort yards that receive bulk serviceable supplies and repair parts previously issued to units but serviceable or repairable. They then identify, classify, and bring to record these items that can again be supplied through normal supply support activity (SSA) channels.

**Defense Logistics Agency - Disposition Services (DLA-DS):** Formerly known as the Defense Reutilization and Marketing Service (DRMO), they provide disposal management solutions that are fiscally responsible. This can be resale of obsolete or unserviceable supplies and equipment or demil and

process the sale of scrap metal.

#### SUMMARY CHECKLIST:

##### "GIVE A SOLDIER A CHECKLIST AND HE CAN ACCOMPLISH ANYTHING!"

Here is a brief checklist of things to plan and execute to enable successful off-ramping operations. Standard Operating Procedures for these enabler organizations may differ based on individual or regional sites. If support organizations do not readily have simple checklist, create them and test it during (rehearsal of concept) ROC drills, and low production test runs. A checklist for 4 corners, RPAT, and RFI yards to assist with procedures and required paperwork would help significantly.

- Execute LOGSA pre-deployment ARMT and TPE Planner training at home station – ensure supply sergeants not just Reset officers.
- Plan MCATs upon arrival at your AO to get ahead of container issues.
- Ensure physical serial numbers match PBUSE – big issue that always affects Reset ARI and final TPE turn-in.
- Coordinate for JMC munitions LAR to conduct ASP/AHA certifications and assist with identifying, packing and shipping excess ammunition.
- Coordinate MRTs to come to your locations at least twice during your deployment.
- Complete LOGSA forward TPE planner refresher training.
- Enter "all" TPE items into TPE planner at least three months before redeployment. This helps plan for MRPATs and starts the paperwork preparation process. You can work with LOGSA to schedule your training at this time so they can assist with your real items instead of it being only a training scenario.
- Coordinate MRPATs to be at your areas 30-45 days prior to starting the redeployment movement. Publish MRPAT order at least 90 days prior to mission execution.
- Have all TPE turn-in paperwork prepared and checked by MRPAT personnel. This will save time later and may address FLIPL issues well before a commander is ready to depart theater.
- Process all DLA-DS equipment on separate earlier missions before the main pushes.
- Conduct 4-corners, RPAT and RFI yard rehearsals down to the convoy level. This makes C2 and operations of individual serials go much smoother.

## 401st Army Field Support Brigade

Col. Mark A. Paget  
Commander

Command Sgt. Maj. Charlie G. Chavez  
CSM

William H. Rutherford, III  
Deputy to the Commander

Summer Barkley  
Public Affairs Officer

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### First to Make a Difference!



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Welcome to the 401st—we're glad you're here!