



VA San Diego Healthcare System

"We are dedicated to providing the highest quality health care and service for America's veterans."















### OEF/OIF Veteran Care

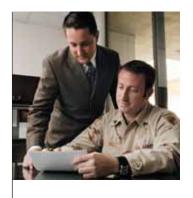


We are conducting extensive research in diagnosing traumatic brain injury, and treatment for posttraumatic stress disorder and other mental health disorders so we can provide the highest quality care for our veterans.

We provide comprehensive medical, surgical, and rehabilitation services at our medical center in La Jolla and our clinics throughout San Diego and Imperial Counties. Upon enrolling in our health care system, returning combat veterans receive a physical exam as well as screening for traumatic brain injury, posttraumatic stress disorder, military sexual trauma, and other mental health disorders. In addition to screening and evaluation, we offer extensive mental health services, including a Posttraumatic Stress Disorder (PTSD) Clinic, Sexual Trauma Counseling, along with Traumatic Brain Injury (TBI) Care, Alcohol/Drug Treatment, and suicide prevention programs.



Operation Enduring Freedom/Operation Iraqi Freedom (OEF/OIF) Care Management Team, VASDHS



### OEF/OIF Care Management Team



The OEF/OIF Care Management Team members work together for each veteran to assure that the physical, emotional, and social concerns associated with adjusting to civilian life are addressed. The team of 22 includes DoD/VA Liaisons, Combat Veteran Case Managers, and Transition Patient Advocates. They work with each veteran from the time they enroll in the VA San Diego Healthcare System (VASDHS) to provide screening and access to health care and other VA and community services they need.





Director's Message

We've had a challenging and exciting year in 2008. VASDHS hosted the first National Veterans Summer Sports Clinic with rave reviews from the veterans and VA Central Office staff. We expanded our health care access through additional evening and Saturday clinic hours.

In addition, we expanded our OEF/OIF Care Management Team and staff for mental health care. We are now serving 12,300 OEF/OIF veterans and a total of 59,609 veterans in San Diego and Imperial Counties. We opened a new clinic in Imperial Valley, completed our 2.5 year earthquake retrofit project

and finalized the contracting process for a new VA Oceanside Clinic scheduled to open in June 2010.

We are dedicated to providing the highest quality health care and service for America's veterans. In 2009, we are embarking on a program to focus on patient-centered care. In addition, we strive daily to assure that every patient receives the highest quality health care with respect and compassion.

On a personal note, as I complete 38 years of federal service and retire from the VA San Diego Healthcare System, I feel so blessed for the outstanding staff I have had the opportunity to work with, as well as the volunteers and veteran service officers. A critical component of our success is the commitment from the San Diego veteran community – I am very grateful for the support we have received over the years. I wish you continued success and Godspeed in serving America's veterans.

Gary J. Rossio, FACHE

Director, VA San Diego Healthcare System VA Desert Pacific Healthcare Network

Executive leadership: (I – r)

**Cynthia E. Abair**, MHA Associate Director

Janet M. Jones, RN, EdD Chief Nursing Officer

Gary J. Rossio, FACHE Director

Jean Sobczak, MBA, Assistant Director

**Jacqueline G. Parthemore**, MD Chief of Staff/Medical Director

# **Annual Report**

### 1 PATIENT-CENTERED CARE

VASDHS launched a program entitled "Planetree" to focus on making our health care system even more patient-focused. This will be a long term commitment toward transforming our care, environment, and customer service for veterans.

### OEF/OIF VETERAN CARE

The Operation Enduring Freedom/Operation Iragi Freedom (OEF/OIF) Team is providing care and services to 12,300 veterans in San Diego and Imperial Counties. This year, the team grew to 22 staff that serve as liaisons for separating active duty military from Camp Pendleton and the Navy Medical Center, San Diego, as well as case managers and transition patient advocates located throughout our facilities. VASDHS hosted a successful Welcome Home event at the medical center in March for new veterans and their families. More than 400 veterans attended and reported that the event was very helpful.



# 2008 List of Accomplishments



# 3 IMPROVED ACCESS

VASDHS implemented many changes to improve access for veterans for clinical care including:

- Opened several Saturday clinics for primary care, new veteran physicals, endometabolism, gastrointestinal, podiatry and optometry appointments.
- Increased our number of evening clinics.
- Streamlined phone access for patients by centralizing our appointment and call line for primary and specialty care.
- Launched a patient appointment recall system so that patients can schedule appointments for their convenience.
- Started an appointment cancellation call line to make it easier for patients to cancel and reschedule appointments.
   This enables us to reduce "no shows" and offer appointments sooner for other patients.
- Added several mental health clinics in the evenings.

# 4 OUTREACH & WORKLOAD GROWTH

The VASDHS Outreach Team and Transition Assistance Program (TAP) Coordinator actively participate in outreach events including active duty transition briefings, demobilization briefings, career fairs, and military retirement fairs throughout the community to make sure veterans are aware of their health care benefits. The number of veterans we served in fiscal year 2008 increased to 59.609, a 3.58% increase (or 2,045 more veterans) from fiscal year 2007.



## 5 VETERANS HEALING GARDEN

Staff from the medical center created a Veterans Healing Garden on a second floor patio to provide a tranquil, healing environment for patients and staff. The garden opened in April and features flowers, plants, water fountains, a gazebo and benches where visitors can relax.

## 6 NATIONAL VETERANS SUMMER SPORTS CLINIC

VASDHS hosted the first National Veterans Summer Sports Clinic in San Diego, September 28 – October 3. 2008. The Clinic was designed to help newly injured veterans transition into civilian life. 54 veterans with a variety of disabilities including traumatic brain injury, amputations, posttraumatic stress disorder, and spinal cord injury participated in the Clinic. 80 VASDHS staff members planned and organized the Clinic. Volunteers from the VBA Regional office and the community also supported the event. There were over 135 stories published in local and national media outlets. The veterans said they felt the event was a transforming experience that will help them move on with their lives.







### **AWARDS**

Gary J. Rossio, FACHE,
Director, VASDHS, received
the 2008 Presidential Rank
Award for excellence in
leadership and achieving
results. Rossio was among
21 employees of the
Department of Veterans
Affairs (VA) honored by
President Bush as one of
the top civil servants in
the federal government.
Rossio also received the
Presidential Rank Award
in 2003

Dilip Jeste, MD,

Geropsychiatrist, was awarded the first-ever Distinguished Alumni Award by the Weill Cornell Medical College, Department of Psychiatry. Jeste was also honored by the 2008 San Diego Business Journal "Health Care Champions" for his contributions to healthful aging through his research and clinical efforts.

Kathleen Dunn, MS, RN, CRRN-A, CNS, Spinal Cord Injury Nurse, was inducted into the Spinal Cord Injury Hall of Fame by the National Spinal Cord Injury Association on September 25, 2008. Dunn also received the Association of Rehabilitation Nurses 2008 Advanced Practice Role Award on October 3, 2008.

Cindy Butler, MBA, RD, APR, Public Affairs Director, and the Emergency Communications Team received a VHA Communications Award for Innovation in Website Communication during the 2007 San Diego firestorms. Butler also received a VHA Communications Award for the 2007 VA San Diego Healthcare System Annual Report.



VA San Diego Healthcare System was recognized by the City of San Diego's Environmental Services Department as one of the "Recyclers of the Year" in the 2008 Waste Reduction and Recycling Awards program.

VASDHS, as a member of VISN 22 – VA Desert Pacific Healthcare Network, received the 2007 Under Secretary for Health's Diversity Level 1 Comprehensive Diversity Management Program Diversity Award.

### **Q** CONSTRUCTION

# Earthquake Retrofit project

VA San Diego Healthcare System celebrated the completion of our medical center's 2.5 year, \$60 million earthquake retrofit project in April. The building was retrofitted to withstand an earthquake measuring 7.2 on the Richter Scale and remain operational.

### Imperial Valley Clinic opening

We opened the new VA Imperial Valley Clinic in June. This contract clinic is conveniently located to offer expanded services for veterans in Imperial Valley.



VA Oceanside Clinic
VASDHS completed
contracting to build a
two-story, 65,465 net
usable square feet (NUSF)
clinic that will offer
comprehensive health
care for veterans in
North County. The cost
to build will be \$35 –
\$40 million, with a
20-year lease. The clinic
is projected to open in
June 2010.

### ROBOTIC SURGERY

VA San Diego surgeons are now able to provide the latest technology using robotic assisted laparoscopic prostatectomy (RALP). VASDHS is the first VA medical center in Southern California and only the sixth VA in the nation to offer robotic surgery.



# 10 LAUNCHED NEW INTERNET SITE

We launched a new Internet site in January 2008, designed to assist patients in finding the services, clinics, and programs they need. This is a significant improvement which has been praised by local veterans.





## ACCREDITATION & CERTIFICATION

The Joint Commission 2007-2010

Commission on Accreditation of Rehabilitation Facilities (CARF): Spinal Cord Injury, Medical Rehabilitation, Wellness and Vocational Rehabilitation Enhancement, and Homeless Programs

College of American Pathologists

Comprehensive Cancer Center (American College of Surgeons Commission on Cancer)

American Association for Accreditation of Laboratory Animal Care (AAALAC)

Nuclear Regulatory Commission

American Association of Blood Banks

Blood Bank is FDA Registered

Clinical Laboratory Improvement Act (CLIA)

National Committee for Quality Assurance (NCQA)

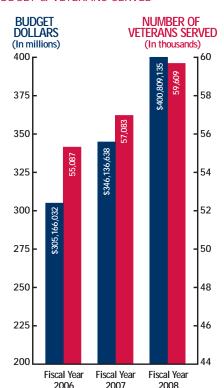
Research Accreditations

### Profile

The VA San Diego Healthcare System (VASDHS) provides a wide range of inpatient and outpatient health services at the medical center in La Jolla, and at six community clinics located in Chula Vista, Escondido, Imperial Valley, Mission Valley, Mission Gorge, and Vista. We provide medical, surgical, mental health, geriatric, spinal cord injury, and advanced rehabilitation services. VASDHS has 241 operating hospital beds, including skilled nursing beds, and operates several regional referral programs including cardiovascular surgery and spinal cord injury.

We are affiliated with the University of California, San Diego School of Medicine and provide training for 1,525 medical interns, residents and fellows, as well as 64 other teaching affiliations for nursing, pharmacy, dental and dietetics. VASDHS has one of the largest research programs in the VA nationally, with a budget of \$53 million (FY 2008), 177 principal investigators, and 787 projects.

#### **BUDGET & VETERANS SERVED**



### Financials

### FY 2008 (10/1/07 - 9/30/08) BUDGET

 Total Medical Care

 Appropriations
 \$400,809,135

 Operating Expenses
 \$400,809,135

 Salary, Wages & Benefits
 \$226,606,469

 Supplies
 \$49,512,865

 Services
 \$74,544,470

 Other Expenses
 \$50.145,331

### STAFFING STATISTICS

(FTE = Full Time Equivalent)

Employees (FTE)		2,266
Physicians (FTE)	183	
RNs (FTE)	489	
Other (FTE)	1,594	
Residents & Medical Students		1,525
Other Clinical Trainees		1,070

### **VOLUNTEER STATISTICS**

Volunteers	1,073
Volunteer Hours	85,704
Donations	\$878,422

### RESEARCH STATISTICS

Total Research Funding	\$53,100,000
Principal Investigators	177
Research Projects	787

#### WORKLOAD STATISTICS

WORKEOND ON HIGH	•	
<b>Medical Center Beds Total</b>		241
Acute	168	
Community Living Center	43	
Spinal Cord Injury	30	
Admissions Total		7,080
Acute	6,675	
Community Living Center	405	
Patient Days Total		64,084
Acute	54,042	
Community Living Center	10,042	
Average Length of Stay		9 Days
Acute	8 Days	
Extended Care	23 Days	
Surgeries Total		4,537
Inpatient	2,009	
Outpatient	2,528	
Outpatient Visits Total	Ę	578,124
Chula Vista Clinic		13,592
Escondido Clinic		13,594
Imperial Valley Clinic		2,403
La Jolla Medical Center		450,719

Patients 59,609 Number of Veterans in San Diego and Imperial Valley (estimate) 251,300

108,271

30,934

Mission Valley Clinic

Vista Clinic

# VA San Diego Healthcare System

# Services

Alcohol/Drug Treatment Center Ambulatory Care Audiology & Speech Pathology Cardiac Care Combat Veteran Services Chaplain Services

Chaplain Services
Critical Care

CT Scanner

Dental Services

Diabetes Care Clinic

Extended Care Center

Geriatrics

Geriatrics

Gulf War Health Screening Health Care for Homeless Veterans

Hemodialysis Center

HIV/AIDS Treatment (Special Infectious Disease Program)

Home-Based Primary Care

Magnetic Resonance Imaging

Mammography

Medicine

Neurology

Nuclear Medicine

**Nutrition Counseling** 

Oncology

Optometry

Opthamology

Pain Management

**PET Scanning** 

Pharmacy

Posttraumatic Stress Disorder Clinic

**POW Program** 

Primary Care

Prosthetic Treatment Center

**Psychiatry** 

Psychology

Rehabilitation Medicine

Research

Sexual Trauma Counseling

Spinal Cord Injury Unit

Surgery

TeleHealth

Traumatic Brain Injury Care

Ultrasound

Visual Impairment Services

Women's Clinic

### MEDICAL CENTER

VA San Diego Healthcare System 3350 La Jolla Village Drive San Diego, CA 92161 (858) 552-8585 1 (800) 331-VETS

#### WEB ADDRESSES

For more information, visit us at: www.sandiego.va.gov

# FREQUENTLY CALLED PHONE NUMBERS

TeleCare System (Nurse Advice) 1 (877) 252-4866

Enrollment & Eligibility Questions (858) 552-7523

Appointment Scheduling (Medical Center) (858) 552-7475

### **VET CENTERS**

San Diego Vet Center 2900 6th Avenue San Diego, CA 92103 (619) 294-2040

San Marcos Vet Center 1 Civic Center Drive Suite 150 San Marcos, CA 92069 (760) 744-6914

### **OUTPATIENT CLINICS**

VA Mission Valley Clinic 8810 Rio San Diego Drive San Diego, CA 92108 (619) 400-5000

VA Chula Vista Clinic 835 Third Avenue Chula Vista, CA 91910 (619) 409-1600

VA Vista Clinic 1840 West Drive Vista, CA 92083 (760) 643-2000

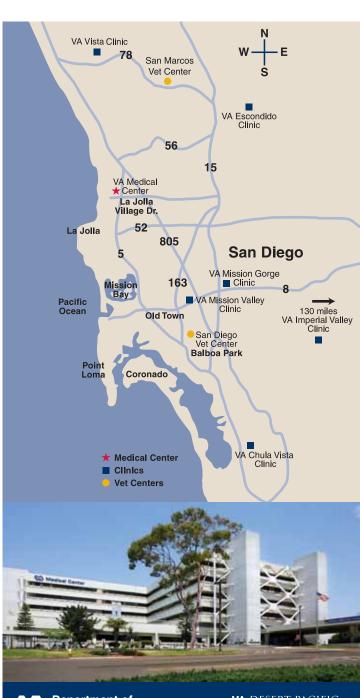
VA Escondido Clinic 815 East Pennsylvania Avenue Escondido, CA 92025 (760) 466-7020

VA Imperial Valley Clinic 1600 South Imperial Avenue El Centro, CA 92243 (760) 352-1506

VA Mission Gorge Clinic 4525 Mission Gorge Place San Diego, CA 92120 (619) 228-8000 **VHA Mission** Honor America's veterans by providing exceptional health care that improves their health and well-being.

**VHA Vision** To be a patient centered integrated health care organization for veterans providing excellence in health care, research, and education; an organization where people choose to work; an active community partner and a back up for National emergencies.

We Value Trust, respect, excellence, compassion, and commitment.





MEMBER OF THE VA DESERT PACIFIC HEALTHCARE NETWORK VETERANS INTEGRATED SERVICE NETWORK 22

