

USAID Grant Agreement No. 278-MCC

**MILLENNIUM CHALLENGE ACCOUNT THRESHOLD PROGRAM
STRATEGIC OBJECTIVE GRANT AGREEMENT**

BETWEEN

THE UNITED STATES OF AMERICA

AND

THE HASHEMITE KINGDOM OF JORDAN

TO

**STRENGTHEN MUNICIPAL GOVERNANCE AND
MODERNIZE CUSTOMS ADMINISTRATION**

Dated: October 17, 2006

APPN:
BPC:
RCN:

Millennium Challenge Account Threshold Program
Strategic Objective Grant Agreement

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**Millennium Challenge Account Threshold Program
STRATEGIC OBJECTIVE GRANT AGREEMENT**

Dated: October 17, 2006

Between

The United States of America, acting through the United States Agency for International Development ("USAID")

and

The Hashemite Kingdom of Jordan, acting through the Ministry of Planning and International Cooperation (hereinafter referred to as the "Grantee")

Article 1: Purpose

The purpose of this Strategic Objective Grant Agreement ("Agreement") is to set out the understanding of the parties named above (the "Parties") about the Strategic Objective described below.

Article 2: Strategic Objective and Results

Section 2.1. Strategic Objective. The strategic objective ("Strategic Objective" or "Objective") is to strengthen municipal governance and modernize customs administration in Jordan.

This Section 2.1 may not be changed except by formal written amendment to this Agreement by the Authorized Representatives, as defined in Section 6.3.

Section 2.2. Results. In order to achieve the Objective, the Parties agree to work together to achieve the following results (each a "Result" and collectively, the "Results"):

(a) Improved political rights, voice and accountability for all citizens;

and

(b) Streamlined trade administration system.

The Results defined in this Section 2.2 may not be changed except by formal written amendment to this Agreement by the Authorized Representatives.

Section 2.3. Annex 1, Amplified Description. Annex 1, attached hereto, forms part of this Agreement and amplifies the above Objective and Results. Within the limits of the above definitions of the Objective in Section 2.1 and the Results in Section 2.2, Annex 1 may be changed only by written

agreement of the Authorized Representatives, without formal amendment of this Agreement.

Article 3: Contributions of the Parties

Section 3.1. USAID Contribution. *The Grant.* To help achieve the Objective set forth in this Agreement, USAID hereby grants, subject to the terms and conditions set forth herein, and pursuant to the Foreign Assistance Act of 1961, as amended, and Section 616 of the Millennium Challenge Act of 2003, to the Grantee an amount not to exceed twenty-five million United States ("U.S.") dollars (\$25,000,000) (the "Grant").

Section 3.2. Grantee Contribution. The Grantee shall provide or cause to be provided all funds, in addition to those provided by USAID and any other donor identified in Annex 1, and all other resources required to complete, on or before the Completion Date, all activities necessary to achieve the Results. Grantee support shall include, but shall not be limited to, all organizational costs associated with achieving the Results.

Article 4: Completion Date

(a) The Completion Date, March 31, 2009, or such other date as the Parties may agree to in writing, is the date by which the Parties estimate that all the activities necessary to achieve the Objective and Results will be completed.

(b) Except as USAID may otherwise agree to in writing, USAID will not issue or approve documentation which would authorize disbursement of the Grant for services performed or goods furnished after the Completion Date.

(c) Requests for disbursement, accompanied by necessary supporting documentation prescribed in Implementation Letters, are to be received by USAID no later than nine (9) months following the Completion Date, or such other period as USAID agrees to in writing. After such period, USAID, at any time or times, may give notice in writing to the Grantee and reduce the amount of the Grant by all or any part thereof for which requests for disbursement, accompanied by necessary supporting documentation prescribed in Implementation Letters, were not received before the expiration of such period.

Article 5: Conditions Precedent to Disbursement

Section 5.1. First Disbursement. Prior to the first disbursement under the Grant or to the issuance by USAID of documentation pursuant to which such disbursement will be made, the Grantee will, except as the Parties may otherwise agree in writing, furnish to USAID in form and substance satisfactory to USAID:

(a) A legal opinion, acceptable to USAID, stating that this Agreement has been duly authorized or ratified by, and executed on behalf of the

Grantee, and that it constitutes a valid and legally binding obligation of the Grantee, in accordance with all of its terms; and

(b) A statement, signed by the Authorized Representative of the Grantee specified in Section 6.3, of the name and title of each person who will act as a representative of the Grantee under Section 6.3, together with a specimen signature of each person specified in such statement.

Section 5.2. Disbursements for Component 1 of the Program. Prior to disbursement under the Grant for Component 1 of the Program (as described in Annex 1) in excess of \$10,000, or to the issuance by USAID of documentation pursuant to which such disbursement will be made, the Grantee will, except as the Parties may otherwise agree in writing, furnish to USAID in form and substance satisfactory to USAID, evidence that Component 1 can be effectively implemented and sustained, based on formal and complete adoption of the Municipalities Law. The Grantee is committed to working with the Parliament to ensure passage of the Law.

Section 5.3. Notification. USAID will promptly notify the Grantee when USAID has determined that a condition precedent has been met.

Section 5.4. Terminal Dates for Conditions Precedent.

(a) The terminal date for meeting the conditions specified in Section 5.1 is thirty (30) days from the date of this Agreement or such later date as USAID may agree to in writing. If the conditions precedent in Section 5.1 have not been met by the above terminal date, USAID may terminate this Agreement by written notice to the Grantee.

(b) The terminal date for meeting the condition specified in Section 5.2 is six months from the date of this Agreement or such later date as USAID may agree to in writing. If the condition precedent in Section 5.2 has not been met by the above terminal date, USAID may terminate this Agreement in whole or in part by written notice to the Grantee.

Article 6: Miscellaneous

Section 6.1. Financial Disbursement. The activities funded under this Agreement will be undertaken in conformity with United States Government rules, regulations, policies and procedures, and USAID will disburse all funds under this Agreement to Implementing Partners (as defined in Annex 1) consistent with such rules, regulations, policies and procedures.

Section 6.2. Communications. Any notice, request, document, or other communication submitted by either Party to the other under this Agreement shall be (a) in writing or by telegram or telefax, and (b) deemed duly given or sent when delivered to such Party at the following address:

To USAID:

Mail Address:

United States Agency for International Development
P.O. Box 354
Amman, 11118, Jordan

Telefax: +9626-592-0143

To the Grantee:

Mail Address:

Ministry of Planning and International Cooperation
P.O. Box 555
Amman, 11118, Jordan

Telefax: +9626-464-9341

All such communications shall be in English unless the Parties otherwise agree in writing. Other addresses may be substituted for the above upon the giving of prior notice to the other Party.

Section 6.3. Representatives. For all purposes relevant to this Agreement, the Grantee will be represented by the individual holding or acting in the Ministry of Planning and International Cooperation, and USAID will be represented by the individual holding or acting in the Office of Mission Director, USAID/Jordan (each an "Authorized Representative" and together, the "Authorized Representatives"). Each of the Authorized Representatives, by written notice, may designate additional representatives ("Additional Representatives") for all purposes except signing this Agreement, signing formal amendments to the Agreement or exercising the power under Section 2.3 to change Annex 1. The names of the Authorized Representative and the Additional Representatives of the Grantee, with specimen signatures, will be provided to USAID, and USAID may accept as duly authorized any instrument signed by such representatives in implementation of this Agreement, until receipt of written notice of revocation of their authority.

Section 6.4. Standard Provisions Annex. A "Standard Provisions" Annex (Annex 2) is attached to and forms part of this Agreement.

Section 6.5. Amendments. Unless otherwise specified herein, the Parties may amend this Agreement only by a formal written amendment signed by the Authorized Representatives.

IN WITNESS WHEREOF, the United States of America and the Grantee, each acting through its Authorized Representative, have caused this Agreement to be signed in their names and delivered as of the day and year first above written.

THE UNITED STATES OF AMERICA

THE HASHEMITE KINGDOM OF
JORDAN

By: / s /

By: / s /

John D. Danilovich
Chief Executive Officer Millennium
Challenge Corporation

H.E. Ms. Suhair Al-Ali
Ministry of Planning and International
Cooperation

By: / s /

Anne Aarnes
Mission Director USAID/Jordan

Millennium Challenge Corporation Threshold Program

Amplified Description

I. INTRODUCTION

This Annex describes activities to be undertaken and the Results to be achieved with the funds obligated under this Agreement. Nothing in this Annex 1 should be construed as amending any of the definitions or terms of the Agreement.

II. BACKGROUND

In September 2006, the Millennium Challenge Corporation (MCC) approved Threshold program assistance for Jordan as set forth in this Agreement (the “Program” or “Threshold Program”). The Government of Jordan’s (GOJ or the “Government”) Program vision is to develop a modern, tolerant democratic society responsive to its citizens and to transform Jordan into a knowledge-based economy built on the vast potential of its people. The King has demonstrated his commitment to political, social and economic reform with his ambitious National Agenda, developed through broad consultations with political parties, civil society, and the private sector.

MCC Threshold program assistance is made available to countries that are on the “threshold,” meaning they have not yet qualified for Millennium Challenge Account (MCA) Compact funding, but have demonstrated a significant commitment to improve their performance on the eligibility criteria for MCA Compact funding.

This Threshold Program reflects Jordan’s commitment to address the specific policy areas indicated by its lower ratings in three indicators that it does not yet pass: “Political Rights,” “Voice and Accountability” and “Trade Policy.”

III. STRATEGIC OBJECTIVE AND RESULTS TO BE ACHIEVED

The Strategic Objective of this Agreement is to strengthen municipal governance and modernize customs administration in Jordan. In order to achieve the Objective, the following Results, which relate directly to MCC policy indicator measurements, must be achieved for the respective Program components:

- A. Improved political rights, voice and accountability for all citizens; and

B. Streamlined trade administration systems.

Given the parallels between these desired Results and USAID's existing programs, it is anticipated that the activities related to Result (A) to improve citizens' political rights, voice and accountability, will be implemented in close collaboration with USAID's existing Strategic Objective for Improved Social Sector Development and Governance (SO 9). Similarly, the activities related to Result (B) to streamline trade administration systems, will be implemented in close collaboration with USAID's existing Strategic Objective for Improved Economic Opportunities for Jordanians (SO 10).

IV. THE PROGRAM: COMPONENTS AND ACTIVITIES

The Program will involve two components and their associated activities:

Component 1. Strengthen Municipal Governance: The Government of Jordan is committed to strengthening the electoral process, broadening public representation, and increasing citizen participation in decision making. The GOJ has developed a program to build public participation at the local level by strengthening local councils. Over the past five years, Jordan has steadily moved in this direction, undertaking extensive efforts to improve the structure and performance of local councils by amalgamating 328 municipalities into 99 municipalities.

The cornerstone for realizing Jordan's vision of strengthened local councils will be passage of an amended Municipalities Law, expected during the first six months of the Program. The GOJ's proposed amendments to the law will address many of the perceived deficiencies of the present system in which the mayors and half the local council members are appointed by the Government. Among other important changes, the proposed amendments will make mayors and local councils elected posts (except in Amman), reserve a quota of local council seats for women, increase financial independence of municipalities and increase regulatory powers and responsibilities for the municipalities.

Objective: Establish mechanisms to increase citizen participation in local governance, strengthen local council transparency and accountability, build municipal capacity to promote decentralization, and help local governments develop partnerships with civil society and the private sector to improve performance. This component will be implemented in nine municipalities that vary in size and are spread throughout the country, to ensure equitable geographic distribution. In addition, municipalities will be selected on the basis of their demonstrated commitment to participatory development processes.

Activities:

- A. Increase citizen participation, with an emphasis on women, in local and national electoral politics.
 - Increase Public Participation and Representation in the Electoral Process: Hold free and fair municipal elections.

- Increase Participation of Women in Electoral Politics: Encourage more women to run for public office and provide them with training in campaign skills; increase the number of women voting; and get more women involved in voter education.
- B. Raise civic awareness of and involvement in local level government decision-making.
- Increase Citizen Awareness of Local Government: Increase citizens' understanding of local government operations and organization; the range of services provided by municipal government; local government's relationships with the central authorities; and constraints on delivery of public services.
 - Increase Capacity of Citizens to Advocate for their Interests and Hold Local Government Accountable: Establish processes to increase citizen interaction with local government, providing platforms for advocating community interests, and creating mechanisms for holding municipal government accountable.
- C. Establish effective private-public partnerships for development purposes at the local level.
- Increase Partnerships between Private Sector and Local Government: Promote public-private sector partnerships for local development planning and implementation.
- D. Build the capacity of municipal local government, with an emphasis on local councils and officials, to be more responsive to citizens, to deliver higher quality public services and to better advocate for municipal interests in the context of democratic decentralization.
- Increase Municipalities Representation of and Responsiveness to Citizen Concerns: Give community groups a voice concerning the kinds of transparency and accountability mechanisms to be installed and their accessibility to public scrutiny.
 - Increase Capacity to Improve Performance and Delivery of Public Services: Install better financial systems and human resource management systems; upgrade skills of mayors, elected officials, and staff; and increase the capacity of the municipality to mobilize local, national, and international resources for local development purposes.
 - Increase the Capacity of Municipalities to Advocate for Decentralization and Municipality Interests through Municipal Associations: Develop municipal advocacy skills in order to negotiate with the central government for the transfer of more resources to the local level.
- E. Ensure effective, sustainable management of municipal decentralization program.
- Ensure quality project management, contingency funding and the establishment of a program implementation unit (PIU) within the Ministry of Planning and International Cooperation.

Component 2. Modernize Customs Administration: The Government of Jordan convened a multi-agency Border Management Task Force in 2005 to study the delays in clearance of goods at the borders. The Task Force recommended amending more than 40 laws and regulations to allow for establishment of a “single window” where customs would operate on behalf of all agencies deployed at the border (with the exception of security) and facilitate data exchange between agencies. Customs will be empowered to collect fees and duties on behalf of other agencies, such as for the Jordanian Institution of Standards and Metrology, Ministry of Agriculture and Ministry of Health.

The Government of Jordan has outlined an integrated program of training and technical assistance to implement this single window facility, and has linked it to a proposed upgrading of the Automated System for Customs Data (ASYCUDA) declaration system -- a computerized customs management system which covers most foreign trade procedures. In addition, the Jordan Customs Department and the Aqaba Special Economic Zone Authority (ASEZA) Customs Department have been using the ASYCUDA++ (based on a relational data base management system) customs clearance computer application since 1999. ASYCUDA++ is not able to communicate with other IT applications and has several other problems that the Jordan Customs Department would like to address by upgrading to ASYCUDAWorld (the latest e-platform for automation of the full customs process cycle). Upgrading the clearance system will increase the efficiency of customs clearance processes, and can be integrated with the single window implementation to capture further economies of scale and scope.

Objective: Enhance trade flows by improving the administration of the national customs authority through an integrated program to improve the efficiency of the Customs Department, implement a single window facility, and upgrade the ASYCUDA declaration system. This program will also align and harmonize Jordan Customs Department systems and procedures with those of the ASEZA Customs Department, facilitating import, export, and transit of goods between the National and ASEZA customs frontiers.

Activities:

- A. Conduct an assessment and time release study to determine the source of bottlenecks in the clearance process; update existing process maps, including processes of other GOJ agencies deployed at the border.
- B. Follow the recommendations made by the Border Management Task Force where the Jordan Customs Department will be the lead in the design of the structure of a single window facility and develop a procurement plan.
- C. Draft the proposed single window process maps based on findings of time release study, as-is process maps, and recommendations of the Border Management Task Force.
- D. Develop inter-agency coordination mechanisms for the single window facility, including information and communication technology infrastructure -- sign memoranda of understanding with other agencies governing roles, responsibilities, and reporting requirements under the single window structure; draft policies and

procedures manuals that clearly outline risk-based clearance procedures, enforcement procedures, and procedures for the single window.

- E. Train trainers within the Jordan Customs Department and conduct training program on risk-based clearance procedures, enforcement procedures, and procedures for the single window; provide training on international best practices and customs integrity utilizing a train-the-trainers methodology; fully implement the revised Arusha Declaration for Customs Integrity.
- F. Procure hardware, software, equipment for the upgrade from ASYCUDA++ to ASYCUDAWorld and rollout the ASYCUDA upgrade.
- G. Upgrade human resources and revise the incentive structure, develop a training service that contributes to improved business performance through training and staff development.
- H. Launch a communications campaign targeting internal stakeholders and external stakeholders.

The Jordan Customs Department will also continue with ongoing activities in the following areas: 1) External Trade Relations – Develop appropriate policies and mechanisms that strengthen communication and cooperation between customs and the trade community and meet the stakeholders’ legitimate need for customs information; and 2) Planning and Organization – Implement a method of planning, management, and communication that will support an effective and efficient customs administration.

V. PROGRAM APPROACH

A. Government of Jordan

In connection with the implementation of the activities under this Agreement, the Government shall be responsible for ensuring that the Results and the Objective are achieved, as contemplated in this Agreement.

In furtherance of, but without limiting the foregoing, the Government shall: (a) pay for the annual salaries and organizational costs of the Government staff assigned to oversee the Program; (b) provide office space for staff of selected Implementing Partners (as defined below); (c) provide program monitoring; and (d) ensure budget support and replication of lessons learned to sustain Program activities after the Completion Date and expand to other areas.

B. USAID

USAID will work closely with the Government to assist the Government to successfully implement the Program and achieve the Results and the Objective contemplated by this Agreement.

USAID will enter into one or more agreements with one or more third-party implementing partners (each, an “Implementing Partner”) to implement the Program.

Such agreements may include grants, cooperative agreements, and/or contracts. The Implementing Partners may be local, United States, international or multi-national, governmental or civil society, organizations or persons. USAID will select the Implementing Partners in accordance with USAID regulations and policies and in consultation with representatives of the Government and MCC.

USAID will monitor performance under such agreements and will oversee the performance of the Implementing Partners and progress toward achievement of the Results.

C. Implementing Partners

USAID will select the Implementing Partners in consultation with the GOJ and will ensure that the Implementing Partners carry out the implementation of the Program in conformance with this Agreement and report directly to USAID. Each agreement between USAID and an Implementing Partner that is an organization will be consistent with this Agreement and will include a monitoring and evaluation plan, including indicators, targets and outputs.

D. MCC

USAID and the Government acknowledge and understand that MCC has charged USAID with responsibility for administering and overseeing the implementation of this Agreement under MCC principles of country ownership, accountability and emphasis on results. USAID and the Government acknowledge and agree that MCC shall have no rights or obligations under this Agreement.

VI. PERFORMANCE MONITORING AND EVALUATION

Performance monitoring will be carried out by the Implementing Partners and the Government of Jordan to ensure that adequate progress toward achievement of MCC targets are achieved on time. As determined during the course of implementation of this Agreement, USAID and the GOJ may from time to time jointly authorize an external evaluation of the progress and impact of the activities toward achieving the mutually agreed upon results.

The Implementing Partners will be expected to develop and implement a comprehensive monitoring and evaluation plan as a part of the Program. As a part of that plan, the Implementing Partners, USAID and the GOJ will agree upon performance indicators and targets to measure achievement of the Results and the Strategic Objective. Illustrative performance indicators and targets may include:

Component 1: Illustrative indicators and targets:

The following outcomes would help improve Jordan's Political Rights indicator and Voice and Accountability indicator based on MCC standards.

1. 10 percent increase in voter participation in elections; 10 percent increase in the number of women registered for elections; 10 percent increase in the number of women voting in elections.

2. Creation of one municipality-wide citizen's voter registration and monitoring committee in at least five of the nine targeted municipalities.
3. Establishment of at least five municipal-level local development committees.
4. At least one new private sector-public sector development project per municipality.
5. Improved financial, fiscal, and human resource management systems installed in at least six of the targeted municipalities.
6. 10 percent increase in municipal investments in public services; 10 percent increase in tax recovery rates in at least six of the targeted municipalities; 10 percent increase in the level of citizen satisfaction with the delivery of services in at least six of the targeted municipalities.

Component 2: Illustrative indicators and targets:

The following outcomes would help improve Jordan's Trade Policy indicator based on MCC standards.

1. Improved customs clearance procedures.
2. Significantly reduced delays at the border.
3. Reduction in non-tariff barriers.
4. Score of 3.5 or better on the Heritage Foundation's *Index of Economic Freedom* Openness to International Trade indicator.

VII. FINANCIAL PLAN

The financial plan (the "Financial Plan") for the Program is set forth below. Changes may be made to the Financial Plan in writing by the Authorized Representatives without formal amendment to the Agreement, if such changes do not cause USAID's contribution to exceed the amount specified in Section 3.1 of the Agreement.

Program Component	Program Funding (in U.S. Dollars)
1. Strengthen Municipal Governance	16,500,000
2. Modernize Customs Administration	8,500,000
TOTAL	25,000,000

**Millennium Challenge Corporation Threshold Program
Standard Provisions**

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Standard Provisions

Article A: Definitions and Implementation Letters.

Section A.1. Definitions. As used in this Annex, the "Agreement" refers to the Strategic Objective Grant Agreement, including Annex 1 thereto, to which this Annex is attached and of which this Annex forms a part. Capitalized terms used and not otherwise defined in this Annex have the same meaning or reference as in the Agreement.

Section A.2. Implementation Letters. To assist the Grantee in the implementation of the Agreement, USAID, from time to time, will furnish additional information about matters stated in this Agreement. The Parties may also issue jointly agreed-upon Implementation Letters to confirm and record their mutual understanding on aspects of the implementation of this Agreement. Implementation Letters can also be issued to record revisions or exceptions which are permitted by the Agreement.

Article B: General Covenants.

Section B.1. Consultation. The Parties will cooperate to assure that the Objective and Results of this Agreement will be accomplished. To this end, the Parties, at the request of either, will exchange views on progress towards the Objective and Results, the performance of obligations under this Agreement, the performance of any consultants, contractors, or suppliers engaged under the Agreement, and other matters relating to the Agreement.

Section B.2. Execution of Agreement. The Grantee will:

(a) Carry out the Agreement or cause it to be carried out with due diligence and efficiency, in conformity with sound technical, financial, and management practices, and in conformity with those documents, plans, specifications, contracts, schedules, or other arrangements, and with any modifications therein, approved by USAID pursuant to this Agreement; and

(b) Provide qualified and experienced management for, and train such staff as may be appropriate for the maintenance and operation of activities financed under the Agreement, and, as applicable for continuing activities, cause those activities to be operated and maintained in such manner as to assure the continuing and successful achievement of the Objective and Results of the Agreement.

Section B.3. Utilization of Goods and Services.

(a) Any goods and services financed under this Agreement, unless otherwise agreed in writing by USAID, will be devoted to the Agreement until the completion or termination of the Agreement, and thereafter (as well as during any period of suspension

of the Agreement) will be used to further the Objective of the Agreement and as USAID may direct in Implementation Letters.

(b) Goods or services financed under this Agreement, except as USAID may otherwise agree in writing, will not be used to promote or assist a foreign aid project or activity associated with or financed by a country not included in USAID Geographic Code 935 as in effect at the time of such use.

Section B.4. Taxation.

(a) General Exemption. The Agreement and the assistance thereunder are free from any taxes imposed under laws in effect in the territory of the Grantee.

(b) Except as provided otherwise in this provision, the General Exemption in subsection (a) applies to, but is not limited to (1) any activity, contract, grant or other implementing agreement financed by USAID under this Agreement; (2) any transaction or supplies, equipment, materials, property or other goods (hereinafter collectively "goods") under (1) above; (3) any contractor, grantee, or other organization carrying out activities financed by USAID under this Agreement; (4) any employee of such organizations; and (5) any individual contractor or grantee carrying out activities financed by USAID under this Agreement.

(c) Except as provided otherwise in this provision, the General Exemption in subsection (a) applies to, but is not limited to, the following taxes:

(1) Exemption 1. Customs duties, tariffs, import taxes, or other levies on the importation, use and re-exportation of goods or the personal belongings and effects (including personally-owned automobiles) for the personal use of non-national individuals or their family members. Exemption 1 includes, but is not limited to, all charges based on the value of such imported goods, but does not include service charges directly related to services performed to transfer goods or cargo.

(2) Exemption 2. Taxes on the income, profits or property of all (i) non-national organizations of any type, (ii) non-national employees of national and non-national organizations, or (iii) non-national individual contractors and grantees. Exemption 2 includes income and social security taxes of all types and all taxes on the property, personal or real, owned by such non-national organizations or persons. The term "national" refers to organizations established under the laws of the Grantee and citizens of the Grantee, other than permanent resident aliens in the United States.

(3) Exemption 3. Taxes levied on the last transaction for the purchase of goods or services financed by USAID under this Agreement, including sales taxes, value-added taxes (VAT), or taxes on purchases or rentals of real or personal property. The term "last transaction" refers to the last transaction by which the goods or services were purchased for use in the activities financed by USAID under this Agreement.

(d) If a tax has been levied and paid contrary to the provisions of an exemption, USAID may, in its discretion, (1) require the Grantee to refund to USAID or to others as USAID may direct the amount of such tax with funds other than those provided under the Agreement, or (2) offset the amount of such tax from amounts to be disbursed under this or any other agreement between the Parties.

(e) In the event of a disagreement about the application of an exemption, the Parties agree to promptly meet and resolve such matters, guided by the principle that the assistance furnished by USAID is free from direct taxation, so that all of the assistance furnished by USAID will contribute directly to the economic development of the country of the Grantee.

Section B.5. Reports and Information, Agreement Books and Records, Audits, and Inspections.

(a) Reports and Information. The Grantee shall furnish USAID accounting records and such other information and reports relating to the Agreement as USAID may reasonably request.

(b) Grantee Agreement Books and Records. The Grantee shall maintain accounting books, records, documents and other evidence relating to the Agreement, adequate to show, without limitation, all costs incurred by the Grantee under the Agreement, the receipt and use of goods and services acquired under the Agreement by the Grantee, agreed-upon cost sharing requirements, the nature and extent of solicitations of prospective suppliers of goods and services acquired by the Grantee, the basis of award of Grantee contracts and orders, and the overall progress of the Agreement toward completion ("Agreement books and records"). The Grantee shall maintain Agreement books and records in accordance with generally accepted accounting principles prevailing in the United States, or at the Grantee's option, with approval by USAID, other accounting principles, such as those (1) prescribed by the International Accounting Standards Committee (an affiliate of the International Federation of Accountants) or (2) prevailing in the country of the Grantee. Agreement books and records shall be maintained for at least three years after the date of last disbursement by USAID or for such longer period, if any, required to resolve any litigation, claims or audit findings.

(c) Grantee Audit. If \$300,000 or more of USAID funds are expended directly by the Grantee in its fiscal year under the Agreement, the Grantee shall have financial audits made of the expenditures in accordance with the following terms, except as the Parties may otherwise agree in writing:

(1) With USAID approval, the Grantee shall use its Supreme Audit Institution or select an independent auditor in accordance with the "Guidelines for Financial Audits Contracted by Foreign Recipients" issued by the USAID Inspector General ("Guidelines"), and the audits shall be performed in accordance with the "Guidelines"; and

(2) The audit shall determine whether the receipt and expenditure of the funds provided under the Agreement are presented in accordance with generally accepted accounting principles agreed to in section (b) above and whether the Grantee has complied with the terms of the Agreement. Each audit shall be completed no later than nine months after the close of the Grantee's year under audit.

(d) Sub-recipient Audits. The Grantee, except as the Parties may otherwise agree in writing, shall submit to USAID, in form and substance satisfactory to USAID, a plan for the audit of the expenditures of "covered" sub-recipients, as defined below, that receive funds under this Agreement pursuant to a direct contract or agreement with the Grantee.

(1) A "covered" sub-recipient is one who expends \$300,000 or more in its fiscal year in "USAID awards" (i.e., as recipients of USAID cost reimbursable contracts, grants or cooperative agreements and as sub-recipients under USAID strategic objective and other grant agreements with foreign governments).

(2) The plan shall describe the methodology to be used by the Grantee to satisfy its audit responsibilities for covered sub-recipients. The Grantee may satisfy such audit responsibilities by relying on independent audits of the sub-recipients; expanding the scope of the independent financial audit of the Grantee to encompass testing of sub-recipients' accounts; or a combination of these procedures.

(3) The plan shall identify the funds made available to covered sub-recipients that will be covered by audits conducted in accordance with other audit provisions that would satisfy the Grantee's audit responsibilities. (A nonprofit organization organized in the United States is required to arrange for its own audits. A for-profit contractor organized in the United States that has a direct contract with USAID is audited by the cognizant U.S. Government Agency. A private voluntary organization organized outside the United States with a direct grant from USAID is required to arrange for its own audits. A host-country contractor should be audited by the Grantee's auditing agency.)

(4) The Grantee shall ensure that covered sub-recipients under direct contracts or agreements with the Grantee take appropriate and timely corrective actions; consider whether sub-recipients' audits necessitate adjustment of its own records; and require each such sub-recipient to permit independent auditors to have access to records and financial statements as necessary.

(e) Audit Reports. The Grantee shall furnish or cause to be furnished to USAID an audit report for each audit arranged for by the Grantee in accordance with this Section within 30 days after completion of the audit and no later than nine months after the end of the period under audit.

(f) Other Covered Sub-recipients. For "covered" sub-recipients who receive funds under the Agreement pursuant to direct contracts or agreements with USAID, USAID

will include appropriate audit requirements in such contracts or agreements and will, on behalf of the Grantee, conduct the follow-up activities with regard to the audit reports furnished pursuant to such requirements.

(g) Cost of Audits. Subject to USAID approval in writing, costs of audits performed in accordance with the terms of this Section may be charged to the Agreement.

(h) Audit by USAID. USAID retains the right to perform the audits required under this Agreement on behalf of the Grantee by utilizing funds under the Agreement or other resources available to USAID for this purpose, conduct a financial review, or otherwise ensure accountability of organizations expending USAID funds regardless of the audit requirement.

(i) Opportunity to Audit or Inspect. The Grantee shall afford authorized representatives of USAID the opportunity at all reasonable times to audit or inspect activities financed under the Agreement, the utilization of goods and services financed by USAID, and books, records and other documents relating to the Agreement.

(j) Sub-recipient Books and Records. The Grantee will incorporate paragraphs (a), (b), (d), (e), (g), (h) and (i) of this provision into all sub-agreements with non-U.S. organizations which meet the \$300,000 threshold of paragraph (c) of this provision. Sub-agreements with non-U.S. organizations, which do not meet the \$300,000 threshold, shall, at a minimum, incorporate paragraphs (h) and (i) of this provision. Sub-agreements with U.S. organizations shall state that the U.S. organization is subject to the audit requirements contained in OMB Circular A-133.

Section B.6. Completeness of Information. The Grantee confirms:

(a) that the facts and circumstances of which it has informed USAID, or caused USAID to be informed, in the course of reaching agreement with USAID on the Agreement, are accurate and complete, and include all facts and circumstances that might materially affect the Agreement and the discharge of responsibilities under this Agreement; and

(b) That it will inform USAID in timely fashion of any subsequent facts and circumstances that might materially affect, or that it is reasonable to believe might so affect, the Agreement or the discharge of responsibilities under this Agreement.

Section B.7. Other Payments. Grantee affirms that no payments have been or will be received by any official of the Grantee in connection with the procurement of goods or services financed under the Agreement, except fees, taxes, or similar payments legally established in the country of the Grantee.

Section B.8. Information and Marking. The Grantee will give appropriate publicity to the Agreement as a program to which the United States has contributed,

identify Agreement activity sites, and mark goods financed by USAID, as described in Implementation Letters.

Article C: Procurement Provisions.

Section C.1. Source and Origin.

(a) Disbursements under this Agreement will be used exclusively to finance the costs of goods and services required for the Agreement having, with respect to goods, their source and origin and, with respect to the suppliers of goods and services, their nationality, in countries included in Geographic Code 935 as in effect at the time orders are placed or contracts entered into for such goods or services, except as USAID may otherwise agree in writing and as follows:

(1) Ocean transportation costs shall be financed under the Agreement only on vessels under flag registry of countries included in Geographic Code 935. Also see Section C.6 on use of U.S. flag vessels.

(2) The country of the Grantee is an eligible source for marine insurance.

(b) The source and origin of ocean and air shipping will be deemed to be the ocean vessel's or aircraft's country of registry at the time of shipment.

(c) Provisions concerning restricted and ineligible goods and services may be provided in an Implementation Letter.

(d) Transportation by air of property or persons financed under this Agreement will be on carriers holding United States certification, to the extent service by such carriers is available under the Fly America Act. This requirement may be further described by USAID in Implementation Letters.

Section C.2. Eligibility Date. No goods or services may be financed under the Agreement which are procured pursuant to orders or contracts firmly placed or entered into prior to the date of this Agreement, except as the Parties may otherwise agree in writing.

Section C.3. Plans, Specifications and Contracts. In order for there to be mutual agreement on the following matters, and except as the Parties may otherwise agree in writing:

(a) The Grantee will furnish to USAID upon preparation:

(1) Any plans, specifications, procurement or construction schedules, contracts, or other documentation between the Grantee and third parties, relating to goods or services to be financed under the Agreement, including documentation relating to the prequalification and selection of contractors and to the solicitation of bids and proposals.

Material modifications in such documentation will likewise be furnished USAID on preparation; and

(2) Such documentation will also be furnished to USAID, upon preparation, relating to any goods or services, which, though not financed under the Agreement, are deemed by USAID to be of major importance to the Agreement. Aspects of the Agreement involving matters under this subsection (a) (2) will be identified in Implementation Letters.

(b) Documents related to the prequalification of contractors, and to the solicitation of bids or proposals for goods and services financed under the Agreement will be approved by USAID in writing prior to their issuance, and their terms will include United States standards and measurements;

(c) Contracts and contractors financed under the Agreement for engineering and other professional services, for construction services, and for such other services, equipment, or materials as may be specified in Implementation Letters, will be approved by USAID in writing prior to execution of the contract. Material modifications in such contracts will also be approved in writing by USAID prior to execution; and

(d) Consulting firms used by the Grantee for the Agreement but not financed under the Agreement, the scope of their services and such of their personnel assigned to activities financed under the Agreement as USAID may specify, and construction contractors used by the Grantee for the Agreement but not financed under the Agreement, shall be acceptable to USAID.

Section C.4. Reasonable Price. No more than reasonable prices will be paid for any goods or services financed, in whole or in part, under the Agreement. Such items will be procured on a fair and, to the maximum extent practicable, competitive basis.

Section C.5. Notification to Potential Suppliers. To permit all United States firms to have the opportunity to participate in furnishing goods and services to be financed under the Agreement, the Grantee will furnish to USAID such information with regard thereto, and at such times, as USAID may request in Implementation Letters.

Section C.6. Shipping/Transportation

(a) In addition to the requirements in Section C.1(a), costs of ocean or air transportation and related delivery services may not be financed under the Grant, if the costs are for transportation under an ocean vessel or air charter which has not received prior USAID approval.

(b) Unless USAID determines that privately owned United States-flag commercial ocean vessels are not available at fair and reasonable rates for such vessels, or otherwise agrees in writing:

(1) At least fifty percent (50%) of the gross tonnage of all goods (computed separately for dry bulk carriers, dry cargo liners and tankers) financed by USAID which may be transported on ocean vessels will be transported on privately owned United States-flag commercial vessels; and

(2) At least fifty percent (50%) of the gross freight revenue generated by all shipments financed by USAID and transported to the territory of the Grantee on dry cargo liners shall be paid to or for the benefit of privately owned United States-flag commercial vessels. Compliance with the requirements of (1) and (2) of this subsection must be achieved with respect to both any cargo transported from U.S. ports and any cargo transported from non-U.S. ports, computed separately.

Section C.7. Insurance.

(a) Marine insurance on goods financed by USAID which are to be transported to the territory of the Grantee may be financed under this Agreement provided (1) such insurance is placed at the most advantageous competitive rate; (2) such insurance is placed in a country which is authorized under Section C.1(a); and (3) claims thereunder are payable in U.S. dollars or any freely convertible currency unless USAID agrees otherwise in writing.

If the Grantee (or the government of the Grantee), by statute, decree, rule, regulation, or practice discriminates with respect to USAID-financed procurement against any marine insurance company authorized to do business in any State of the United States, then all goods shipped to the territory of the Grantee financed by USAID hereunder shall be insured against marine risks and such insurance shall be placed in the United States with a company or companies authorized to do marine insurance business in the United States.

(b) Except as USAID may otherwise agree in writing, the Grantee will insure, or cause to be insured, goods financed under the Agreement imported for the Agreement against risks incident to their transit to the point of their use under the Agreement; such insurance will be issued on terms and conditions consistent with sound commercial practice and will insure the full value of the goods. Any indemnification received by the Grantee under such insurance will be used to replace or repair any material damage or any loss of the goods insured or will be used to reimburse the Grantee for the replacement or repair of such goods. Any such replacement will be of source and origin of countries listed in USAID Geographic Code 935 as in effect at the time of replacement and, except as the Parties may agree in writing, will be otherwise subject to the provisions of the Agreement.

Section C.8. U.S. Government-Owned Excess Property. The Grantee agrees that wherever practicable, United States Government-owned excess personal property, in lieu of new items financed under the Grant, should be utilized. Funds under the Agreement may be used to finance the costs of obtaining such property.

Article D. Disbursements.

Section D.1. Disbursements. No disbursements to the Grantee are contemplated under this Agreement. Should disbursements to the Grantee be required, disbursements will be made through such means as the Parties agree to in writing or as set forth in Annex 1.

Section D.2. Rate of Exchange. If funds provided under the Agreement are introduced into the territory of the Grantee by USAID or any public or private agency for purposes of carrying out the obligations of USAID hereunder, the Grantee will make such arrangements as may be necessary so that such funds may be converted into local currency at the highest rate of exchange which, at the time the conversion is made, is not unlawful in the country of the Grantee to any person for any purpose.

Article E. Termination; Remedies

Section E.1. Suspension and Termination

(a) Either Party may terminate this Agreement in its entirety by giving the other Party 30 days' written notice. USAID also may terminate this Agreement in part by giving the Grantee 30 days' written notice, and suspend this Agreement in whole or in part upon giving the Grantee written notice. In addition, USAID may terminate this Agreement in whole or in part, upon giving the Grantee written notice, if (i) the Grantee fails to comply with any provision of this Agreement, (ii) an event occurs that USAID determines makes it improbable that the Objective or Results of the Agreement or the assistance program will be attained or that the Grantee will be able to perform its obligations under this Agreement, or (iii) any disbursement or use of funds in the manner herein contemplated would be in violation of the legislation governing USAID or the Grant whether now or hereafter in effect.

(b) Except for payment which the Parties are committed to make pursuant to noncancelable commitments entered into with third parties prior to such suspension or termination, suspension or termination of this entire Agreement or part thereof will suspend (for the period of the suspension) or terminate, as applicable, any obligation of the Parties to provide financial or other resources to the Agreement, or to the suspended or terminated portion of the Agreement, as applicable. Any portion of this Agreement which is not suspended or terminated shall remain in full force and effect.

(c) In addition, upon such full or partial suspension or termination, USAID may, at USAID's expense, direct that title to goods financed under the Agreement, or under the applicable portion of the Agreement, be transferred to USAID if the goods are in a deliverable state.

Section E.2. Refunds.

(a) In the case of any disbursement which is not supported by valid documentation in accordance with this Agreement, or which is not made or used in accordance with this Agreement, or which was for goods or services not used in

accordance with this Agreement, USAID, notwithstanding the availability or exercise of any other remedies under this Agreement, may require the Grantee to refund the amount of such disbursement in U.S. dollars to USAID within sixty (60) days after receipt of a request therefor.

(b) If the failure of the Grantee to comply with any of its obligations under this Agreement has the result that goods or services financed or supported under the Agreement are not used effectively in accordance with this Agreement, USAID may require the Grantee to refund all or any part of the amount of the disbursements under this Agreement for or in connection with such goods or services in U.S. dollars to USAID within sixty (60) days after receipt of a request therefor.

(c) The right under subsections (a) or (b) to require a refund of a disbursement will continue, notwithstanding any other provision of this Agreement, for three years from the date of the last disbursement under this Agreement.

(d) (1) Any refunds under subsections (a) or (b), or (2) any refund to USAID from a contractor, supplier, bank or other third party with respect to goods or services financed under the Agreement, which refund relates to an unreasonable price for or erroneous invoicing of goods or services, or to goods that did not conform to specifications, or to services that were inadequate, will (A) be made available first for the Agreement, to the extent justified, and (B) the remainder, if any, will be applied to reduce the amount of the Grant.

(e) Any interest or other earnings on funds disbursed by USAID to the Grantee under this Agreement prior to the authorized use of such funds for the Agreement will be returned to USAID in U.S. dollars by the Grantee, unless USAID otherwise agrees in writing.

Section E.3. Nonwaiver of Remedies. No delay in exercising any right or remedy accruing to a Party in connection with its financing under this Agreement will be construed as a waiver of such right or remedy.

Section E.4. Assignment. The Grantee agrees upon request, to execute an assignment to USAID of any cause of action which may accrue to the Grantee in connection with or arising out of the contractual performance or breach of performance by a party to a direct U.S. dollar contract which USAID financed in whole or in part out of funds granted by USAID under this Agreement.

Article F: Miscellaneous

Section F.1. Investment Promotion.

(a) Except as specifically set forth in the Agreement or otherwise authorized by USAID in writing, no funds or other support provided hereunder may be used for any activity that involves investment promotion in a foreign country.

(b) In the event the Grantee is requested or wishes to provide assistance in the above area or requires clarification from USAID as to whether the activity would be consistent with the limitation set forth above, the Grantee must notify USAID and provide a detailed description of the proposed activity. The Grantee must not proceed with the activity until advised by USAID that it may do so.

(c) The Grantee must ensure that its employees and subcontractors and sub-recipients providing investment promotion services hereunder are made aware of the restrictions set forth in this clause and must include this clause in all subcontracts and other sub-agreements entered into hereunder.

Section F.2. Voluntary Family Planning. The Parties agree that all USAID funds provided under this Agreement shall be used in accordance with applicable United States policy and statutory requirements relating to voluntary family planning projects, and that none of the USAID funds provided under this Agreement, or goods or services financed by such funds, may be used for

(a) the performance of abortion as a method of family planning or to motivate or coerce any person to practice abortions;

(b) the performance of involuntary sterilizations as a method of family planning or to coerce or provide any financial incentive to any person to undergo sterilizations; or

(c) any biomedical research which relates, in whole or in part, to methods of, or the performance of, abortions or involuntary sterilizations as a method family planning.

USAID will issue implementation letters that more fully describe the requirements of this section.

Section F.3. Prohibition on Assistance to Drug Traffickers. USAID reserves the right to terminate this Agreement or take other appropriate measures if the Grantee or a key individual of the Grantee is found to have been convicted of a narcotics offense or to have been engaged in drug trafficking as defined in 22 Code of Federal Regulations (CFR) Part 140.

Section F.4. Workers' Rights.

(a) Except as specifically set forth in the Agreement or otherwise authorized by USAID in writing, no funds or other support provided hereunder may be used for any activity that involves workers' rights in a foreign country.

(b) In the event the Grantee is requested or wishes to provide assistance in the above area or requires clarification from USAID as to whether the activity would be consistent with the limitation set forth above, the Grantee must notify USAID and

provide a detailed description of the proposed activity. The Grantee must not proceed with the activity until advised by USAID that it may do so.

(c) The Grantee must ensure that all employees and subcontractors and sub-recipients providing employment-related services hereunder are made aware of the restrictions set forth in this clause and must include this clause in all subcontracts and other sub-agreements entered into hereunder.