

UNITED STATES DEPARTMENT OF EDUCATION
OFFICE OF SPECIAL EDUCATION AND
REHABILITATIVE SERVICES
REHABILITATION SERVICES ADMINISTRATION
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INFORMATION MEMORANDUM

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DATE: June 26, 1995

TO : STATE VOCATIONAL REHABILITATION AGENCIES (GENERAL)
STATE VOCATIONAL REHABILITATION AGENCIES (BLIND)
CLIENT ASSISTANCE PROGRAMS
REGIONAL REHABILITATION CONTINUING EDUCATION
PROGRAMS (RRCEPS)
RSA SENIOR MANAGEMENT TEAM

SUBJECT: Randolph-Sheppard Vending Facility Program, FY 1994 Annual Report

CONTENT: Attached is a copy of the RSA FY 1994 Annual Report which is based on the "Report of Vending Facility Program" (Form RSA-15) for the reporting period October 1, 1993 through September 30, 1994, submitted by State licensing agencies pursuant to the Randolph-Sheppard Act.

The Randolph-Sheppard Vending Facility Program has continued to provide persons who are blind with remunerative employment at increasing levels of earnings. A total of 3,524 blind vendors operated 3,419 vending facilities located on Federal and other property. The program generated \$402.4 million in gross income and \$80.9 million in net earnings to vendors for average annual earnings of \$26,478 per vendor.

This Annual Report, prepared by the Vending Facility Branch, Division for Blind and Visually Impaired, contains statistical and financial analysis of the Randolph-Sheppard Program.

INQUIRIES: Please direct any questions concerning this report to Mr. George F. Arsnow,
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Fredric K. Schroeder
Commissioner

RANDOLPH-SHEPPARD
VENDING FACILITY PROGRAM

ANNUAL REPORT

FISCAL YEAR 1994

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EXECUTIVE SUMMARY OF THE
RANDOLPH-SHEPPARD VENDING FACILITY PROGRAM, FY 1994

The Vending Facility Program authorized by the Randolph-Sheppard Act (P.L. 74-732, as amended by P.L. 83-565 and P.L. 93-516; 20 U.S.C. section 107 *et seq.*) provides persons who are blind with remunerative employment and self-support through the operation of vending facilities on Federal and other property. The program, enacted into law in 1936, was intended to enhance employment opportunities for trained, licensed blind persons to operate facilities. At the outset, sundry stands were placed in the lobbies of Federal office buildings and post offices. The law was subsequently amended in 1954 and again in 1974 to ultimately ensure individuals who are blind a "priority" in the operation of vending facilities, which include cafeterias, snack bars, and automatic vending machines, on Federal property.

Over 25,000 persons who are blind have been employed in this program since its inception in 1936. The program has broadened considerably from Federal locations to also include State, county, municipal, and private installations. The gross sales of the program rank it within the fifty largest food service corporations in America. Randolph-Sheppard can, therefore, most accurately be characterized as "big business".

The following statistical information is based upon the form "RSA- 15" submitted by the 51 State licensing agencies for the period October 1, 1993 through September 30, 1994 to satisfy the statutory requirements for an annual report under 20 U.S.C. section 107b(4) and 34 CFR section 395.3 (11)(ix).

In FY 1994, there were 3,419 vending facilities of which 1,103 were located on Federal property and 2,316 on non-Federal property, providing employment for 3,524 blind vendors of which 1,146 were on Federal property and 2,378 were on non-Federal property. These figures represent an overall increase of 30 vending facilities and an increase of 38 vendors, relative to FY 1993.

The gross income (including gross sales, vending machine and other income) from all facilities totaled \$402.4 million, up \$1.4 million over FY 1993 (\$401.0 million). This produced total vendor earnings of \$80.9 million--about even with the \$80.9 million in FY 1993. The national average annual earnings of all vendors was \$26,478 in FY 1994, an increase of \$646 over FY 1993 (\$25,832).

The average annual earnings of vendors is determined by dividing the vendors' total earnings by the number of vendor person years. In FY 1994, the number of vendor person years was 3,056.8.

There are marked differences in the administration of the Vending Facility Program from State to State. This report identifies differences in data on the following specific types of facilities: Snack Bars and Other Facilities, Vending Machines, and Cafeterias.

In FY 1994, there were a total of 3,419 vending facilities of which 1,952 or 57.1% were Snack Bars and Other Facilities, 496 or 14.5% were Cafeterias, and 971 or 28.4% were vending machines. Of the total vending facilities, there were 1,103, or 32.3%, on Federal property and 2,316, or 67.7% on non-Federal property.

Snack Bars and Other Facilities were the largest of the three categories with 1,952 facilities. The gross sales for this type of facility were \$201.8 million or 51.4% of the total program gross (\$392.8 million). The average vendor earnings were \$22,180.

There were 496 cafeteria type facilities. The gross sales from cafeterias were \$99.6 million, 25.3% of the total. The average vendor earnings for this category were \$28,665.

There were 971 vending machine facilities. The gross sales from vending machines were \$91.5 million or 23.3% of the total gross sales. The average vendor earnings for this category were \$35,522.

The total program expenditures for administering the Vending Facility Program by the State licensing agencies were \$62.0 million in FY 1994. The funding for those expenditures came from the following sources of support: machine income - \$13.6 million; levied set-aside from vendors - \$10.9 million; State appropriations - \$5.8 million; and Federal (Section 110 funds) - \$31.8 million.

The General Services Administration was the largest Federal property landlord with 492 facilities. The U.S. Postal Service was second with 270 facilities, and the U.S. Department of Defense was third with a total of 121 facilities.

In FY 1994, the 51 State licensing agencies reported that 536.2 person years were used to administer the Vending Facility Program. They also reported that 328 blind persons were trained to become vendors of which 154 or 47.0% were placed as licensed vendors, and that 838 potential sites were surveyed of which 329 or 39.3% were accepted.

In addition to the 3,524 licensed blind operators employed by the Vending Facility Program, the program employed 402 individuals with visual impairments and 402 with other disabilities.

The RSA-15 report provides data on State participation in the Interstate Highway Program. In FY 1994, 39 States participated in that program. Since the District of Columbia, Puerto Rico, the Virgin Islands and the States of Alaska and Hawaii have no interstate highways, only 7 States eligible to participate are not taking part in this program.

In reviewing this statistical program summary, it should be recognized that business opportunities for blind persons in the Randolph-Sheppard Program may be limited by the resources available to the State licensing agency and/or by the availability of vending sites on Federal and other property in a State. State licensing agencies should find the comparative data available in these tables helpful for making program decisions and expanding business opportunities for blind clients. States with similar profiles may wish to enter discussions about mutual problems and achievements. One important gauge of the value of this report will be the advancement of employment opportunities for blind persons in each State's vending facility program.

PROGRAM DATA HIGHLIGHTS

This report and accompanying tables are based on RSA-15 data reported by State licensing agencies for the blind on three specific types of vending facilities, as defined under the Randolph-Sheppard regulations in the following manner:

- 1."Snack Bars and Other Facilities" means all types of business enterprises which are not included under the cafeteria and vending machine definitions. The category includes snack bars and dry/wet facilities.
- 2."Vending Machine Facility" means an automated coin or currency operated facility which dispenses a variety of food and refreshment items and services. The licensed business operator is responsible for the complete management of the machines and the area in which they are located. The vendor also must be located on the premises and provide such functions as loading and servicing such machines and other necessary customer related services.
- 3."Cafeteria" means a food dispensing facility capable of providing a broad variety of prepared foods and beverages (including hot meals) primarily through the use of a line where the customer serves himself from displayed selections. A cafeteria may be fully automatic or have some limited waiter or waitress service, and table or booth seating facilities are always provided.

INCOME STATEMENT

The Vending Facility Program utilizes an income account of about nine items. Gross profits and net earnings are reported with adequate supporting information indicating how the figures were obtained, as shown in the following statement for FY 1994:

<u>Item</u>	<u>Million</u>	<u>Percent</u>
Gross Sales.....	\$392.8	100.0
Cost of Goods Sold.....	\$218.8	55.7
Gross Profit.....	\$174.1	44.3
Operating Expenses.....	\$91.1	23.2
Vend.Mach.Other Income.....	\$9.6	2.4
Net Proceeds.....	\$92.5	23.6
Funds Set-Aside.....	\$11.7	3.0
Net Profit to Vendors.....	\$80.8	20.6
Vendors Earnings	\$80.9 20.7	

Gross Sales and Profit

In FY 1994, the Vending Facility program reported gross annual sales of \$392.8 million, cost of goods sold of \$218.8 million, for a gross profit of \$174.1 million, or 44.4 percent of gross sales.

The margin of gross profit among the 51 State programs ranged from 26.0 percent in Vermont to 60.0 percent in Nevada. The margin of profit varied also among the three types of facilities as follows: 48.8 percent for cafeterias, 47.3 percent for vending machines, and 40.0 percent for snack bars and other.

Operating Expenses and Profit

After deducting \$91.1 million operating expenses in payments for equipment, maintenance and repairs, supplies, wages, rent, utilities, insurance, licenses, State and local taxes, the program realized an operating profit of \$82.9 million, or 21.2 percent of gross sales.

Vending Machine/Other Income and Net Proceeds

The \$9.6 million vending machine income distributed to vendors and other income from subsidies and other sources accruing to the vending facilities, added to the \$82.9 million operating profit, yielded \$92.5 million in net proceeds, or 23.6 percent of gross sales.

As a percent of gross sales, net proceeds indicate profitability after the normal revenues and expenses are accounted for. By this criterion, vending machines were the most profitable type of facility with net proceeds of 33.5 percent, followed by snack bars and other with 23.2 percent, and cafeterias with 15.0 percent.

Set-Aside Funds, Net Profit and Fair Minimum Return

Set-aside funds assessed against the net proceeds of vending facilities, an accountable item but optional with the States, amounted to \$11.7 million. The funds were collected in participating programs that used them to pay for the purchase, maintenance and replacement of equipment, management services, fair minimum return payment to vendors, and fringe benefits.

The remaining net profit to the vendors, after subtracting the \$11.7 million set aside from net proceeds, was \$80.8 million, or 21.0 percent of gross sales nationally, and ranged from 8.0 percent in

Pennsylvania to 39.0 percent in South Carolina. By type of facility, the margin net profit from gross sales was 29.8 percent for vending machines, 20.2 percent for snack bars and other, and 12.7 percent for cafeterias.

Fair minimum return may be paid to vendors from set-aside funds in order to provide a more uniform and equitable income for all vendors. Only 14 States used this provision of the Act to contribute a total of \$119,787.

Vendors' Earnings

The amount of vendors earnings is determined by the volume of the program net profit to vendors (i.e. the profit after set-aside funds) and the supplementary fair minimum return payments to the vendors. In FY 1994, the vendors' earnings totaled \$80.9 million, as shown in the following statement:

<u>Item</u>	<u>Million</u>	<u>Percent</u>
Gross Income & FMR.....	\$402.5	100.0
Expenditures & Set-Aside.....	\$321.6	79.9
Earnings	\$80.9	20.1

This means that, after all kinds of income and expenses were accounted for, the vendors take home earnings represented 20.1 percent of the program revenues from all sources, that is, about twenty cents on the dollar.

The vendors national average earnings, an important management figure in the program, were \$26,478, and ranged from \$8,045 in Puerto Rico to \$57,316 in Nevada. Vendors in 35 State programs received additional fringe benefits valued at \$8.7 million.

Vendors operating vending machine facilities made an average of \$35,522, compared to \$28,665 for those operating cafeterias, and \$22,180 for those in snack bars and other.

NUMBERS OF VENDORS AND VENDING FACILITIES

A vendor is a blind person licensed by the State licensing agency to operate vending facilities on Federal, public (State, county, municipal) and private property. The vending facilities are classified into three categories: cafeterias, vending machines, snack bars and other.

In FY 1994, 3,524 vendors managed and operated 3,419 vending facilities, distributed by location as follows: 1,146 vendors operated 1,103 vending facilities on Federal property; 2,138 vendors operated 2,108 facilities on public property; and 240 vendors operated 208 facilities on private property.

Of the total 3,419 vending facilities, 496 were cafeterias, 971 vending machines, and 1,952 snack bars and other.

A total of 1,103 vending facilities were granted permits or contracts to operate on Federal property by the following identified Federal Agencies: General Services Administration - 492, U.S. Postal Service - 270, Department of Defense - 121, Tennessee Valley Authority - 36, Department of Health and Human Services - 29, Department of Transportation - 15, Department of Energy - 19, Department of Veterans Affairs - 9, Department of Interior - 12, other agencies - 100.

In FY 1994, the VF program trained 328 blind persons and placed 154 as vendors. Another 130 were certified but they had to wait for employment. Lack of available facilities was a factor.

In FY 1994, 452 blind individuals received upward mobility training compared to 523 the previous year; of the 452 who received upward mobility training, 168 or 37 percent were promoted to a more lucrative job in the program.

Mandatory annual surveys (838 in FY 1994) for potential vending facility locations were conducted, 189 in Federal sites and 649 in non-Federal sites. As a result of the surveys, 87 Federal sites vs. 242 non-Federal sites were accepted as vending locations. A total of 329 surveyed sites were accepted in FY 1994. During the same year, 201 new facilities were established and 175 were closed-a net gain of 26. Leading reasons for not accepting surveyed sites were "infeasibility of site" (216) and "denied by property manager" (79).

FUNDING SOURCES AND EXPENDITURES

Total public support for the VF program amounted to \$37.5 million, \$5.8 million from State appropriations and \$31.8 million from Federal funds allocated under Section 110 of the Rehabilitation Act. The remainder was paid for from set-aside funds assessed against the net proceeds of vendors (\$10.9 million) and from unassigned vending machine income (\$13.6 million).

The expenditures' share among the four sources was:

<u>Item</u>	<u>Million</u>	<u>Percent</u>
Total	\$62.0	100.0
Vending Machine Income	\$13.6	21.9
Levied Set-Aside Funds	\$10.9	17.6
State Appropriations	\$5.8	9.3
Federal Funds.....	\$31.8	51.2

The funding from these four sources amounted to \$62.0 million, administered according to the purposes and priorities set forth in the State plans, as follows:

-\$11.2 million for the purchase of new equipment needed for new as well as for already existing facilities. Federal funds financed 70% of the expenses involved. The national average cost to establish a new facility was estimated at \$41,140.

-\$5.0 million to maintain the equipment in good repair, and \$7.1 million to replace equipment. Set-aside and Federal funds paid respectively for most of these two items. The national average cost to maintain and replace equipment was estimated at \$3,522 per facility.

-\$4.2 million to refurbish existing facilities in order to improve their appearance and efficiency were paid for by funds from the four sources.

-\$23.5 million for management services. These are services provided on a systematic basis by the program management services staff to support and improve the business operation. Federal funds financed 66 percent of the expenses involved.

-\$119,787 as fair minimum return payments to vendors, from set-aside funds, to provide a uniform minimum income to all vendors under the program.

-\$8.7 million, paid for almost entirely from vending machine income funds, for fringe benefits under the form of:

retirement/pension \$4.2 million,
health insurance \$4.0 million,
sick leave/vacation time ... \$0.5 million

-\$1.2 million, paid for almost entirely by Federal and State funds, for initial stock and supplies.

-\$1.1 million for other expenditures, paid for from State and non-Federal vending machine income funds.

Here is a summary of the program handling expenditures and funding priorities:

<u>Item</u>	<u>Million</u>	<u>Percent</u>
Total	\$62.0	100.0
Facilities Upkeep	\$27.4	44.2
Management Services	\$23.5	37.9
Fringe Benefits & FMR.....	\$8.8	14.2
Stock/Supplies, Other	\$2.3	3.7

The Interstate Highway Program

In FY 1994, total receipts of all 744 vending locations operated under the Interstate Highway Program amounted to \$23.3 million. The total from vending machine receipts, or profit generated at these locations, was \$15.8 million. The number of vendors employed in the highway program was 270.

