



PURPOSE



- Review how DPAS was used during recent conflicts
- Assess implications for the future





OUTLINE



- Background
- Use during recent conflicts
- Lessons learned; implications



BACKGROUND



- DPAS established 1984
- Tied to Defense Production Act of 1950,
 Selective Service Act of 1948
- Purpose
 - Timely availability of industrial resources to meet current national defense requirements
 - Support rapid industrial response in a national emergency



BACKGROUND (continued)



DPAS DURING CONFLICT

- Framework for rapid industrial mobilization
- Mobilization Master Urgency List (MUL)
 - Prioritized listing of essential weapon systems
 - Guide for DPAS officials
- Key players
 - Joint Staff
 - Defense Priorities and Allocations Council



OUTLINE



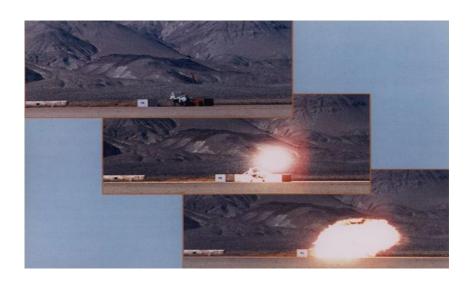
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RECENT CONFLICTS



- Desert Shield/Storm
 - Kosovo Operation Allied Force





DESERT SHIELD/STORM



- Regional conflict; come as you are
- Focus on troop support items/selected munitions
- Mobilization MUL inappropriate
- Allied Coalition Forces



DESERT SHIELD/STORM (continued)



- Decision to use Special Priorities Assistance (SPA)
 - Avoided need to change program priority ratings
 - Issued memorandum giving priority to Desert Shield/Storm requirements
- Streamlined SPA process
- Production Industrial Base Committee
- Conflict resolution by Joint Staff



DESERT SHIELD/STORM RESULTS



- 135 SPA cases received and worked
 - 1/3 covered allied nation requirements
 - 118 accelerated production, allocation
 - 17 requests for rating authorization
- Many related to
 - Communications & aircraft electronic equipment
 - Precision Guided Munitions, PATRIOT, troop support, medical
- Selective Service Act of 1948



RECENT CONFLICTS



Desert Shield/Storm



Kosovo - Operation Allied Force





KOSOVO - OPERATION ALLIED FORCE

- Focus on smart air munitions
- MUL not used
- Formed Priority Allocation of Industrial Resources (PAIR) Task Force
 - Proactive industrial analysis
- Used SPA process
- Conflict resolution by Joint Staff Joint Requirements Oversight Council (JROC)





KOSOVO - OPERATION ALLIED FORCE RESULTS

- Priorities assistance to Joint Direct Attack Munition (JDAM), Enhanced GBU-15
- Proactive planning results mixed
- Had to reinvent the process for using DPAS





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LESSONS LEARNED



- DPAS essential tool
- SPA can be responsive process
 - Needs Joint forum
 - Include Department of Commerce
 - Knowledge of DPAS
 - Joint Staff resolution of conflicts
- Limited usefulness of prior industrial analysis
 - Changing requirements
 - Predicated on actual contracts issued



IMPLICATIONS



- Maintain viability of DPAS program
- MUL no longer relevant
- Expedited SPA process
- Pre-establish Joint forum and mechanism for Joint Staff input
- Must consider allies
- Need for ongoing/proactive DPAS training