



The Use of Defense Priorities and Allocations System (DPAS) During Conflicts

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PURPOSE



-
- Review how DPAS was used during recent conflicts
 - Assess implications for the future





OUTLINE



-
- **Background**
 - **Use during recent conflicts**
 - **Lessons learned; implications**



BACKGROUND



-
- **DPAS established 1984**
 - **Tied to Defense Production Act of 1950, Selective Service Act of 1948**
 - **Purpose**
 - **Timely availability of industrial resources to meet current national defense requirements**
 - **Support rapid industrial response in a national emergency**



BACKGROUND (continued)



DPAS DURING CONFLICT

- **Framework for rapid industrial mobilization**
- **Mobilization Master Urgency List (MUL)**
 - **Prioritized listing of essential weapon systems**
 - **Guide for DPAS officials**
- **Key players**
 - **Joint Staff**
 - **Defense Priorities and Allocations Council**



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RECENT CONFLICTS



- ➔
- **Desert Shield/Storm**
 - **Kosovo - Operation Allied Force**





DESERT SHIELD/STORM



-
- **Regional conflict; come as you are**
 - **Focus on troop support items/selected munitions**
 - **Mobilization MUL inappropriate**
 - **Allied Coalition Forces**



DESERT SHIELD/STORM (continued)



-
- **Decision to use Special Priorities Assistance (SPA)**
 - **Avoided need to change program priority ratings**
 - **Issued memorandum giving priority to Desert Shield/Storm requirements**
 - **Streamlined SPA process**
 - **Production - Industrial Base Committee**
 - **Conflict resolution by Joint Staff**



DESERT SHIELD/STORM RESULTS



-
- **135 SPA cases received and worked**
 - **1/3 covered allied nation requirements**
 - **118 accelerated production, allocation**
 - **17 requests for rating authorization**
 - **Many related to**
 - **Communications & aircraft electronic equipment**
 - **Precision Guided Munitions, PATRIOT, troop support, medical**
 - **Selective Service Act of 1948**



RECENT CONFLICTS



- Desert Shield/Storm



- Kosovo - Operation Allied Force





KOSOVO - OPERATION ALLIED FORCE

- **Focus on smart air munitions**
- **MUL not used**
- **Formed Priority Allocation of Industrial Resources (PAIR) Task Force**
 - **Proactive industrial analysis**
- **Used SPA process**
- **Conflict resolution by Joint Staff - Joint Requirements Oversight Council (JROC)**





KOSOVO - OPERATION ALLIED FORCE RESULTS

- **Priorities assistance to Joint Direct Attack Munition (JDAM), Enhanced GBU-15**
- **Proactive planning results mixed**
- **Had to reinvent the process for using DPAS**





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LESSONS LEARNED



-
- **DPAS essential tool**
 - **SPA can be responsive process**
 - **Needs Joint forum**
 - **Include Department of Commerce**
 - **Knowledge of DPAS**
 - **Joint Staff resolution of conflicts**
 - **Limited usefulness of prior industrial analysis**
 - **Changing requirements**
 - **Predicated on actual contracts issued**



IMPLICATIONS



-
- **Maintain viability of DPAS program**
 - **MUL no longer relevant**
 - **Expedited SPA process**
 - **Pre-establish Joint forum and mechanism for Joint Staff input**
 - **Must consider allies**
 - **Need for ongoing/proactive DPAS training**