

AmeriCorps NCCC

Member Handbook

January 2011



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AmeriCorps NCCC
Corporation for National and Community Service
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Upon request, this material will be made available in alternative formats for people with disabilities.



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FOREWORD

Welcome to AmeriCorps NCCC ! Since 1993, nearly 25,000 Americans have given back to their neighbors and their nation as AmeriCorps NCCC members. They have served in all 50 states, Guam, the Virgin Islands, and Puerto Rico; in urban communities and rural areas; with large, national nonprofit groups and small community and faith-based organizations. Throughout, NCCC members have helped to meet needs in the areas of natural and other disasters, infrastructure improvement, environmental stewardship and conservation, energy conservation, and urban and rural development. In answering President Obama's call to service, you have become part of that tradition, and we thank you for your commitment to service.

You also now have a significant responsibility. As an AmeriCorps NCCC member, you are a representative of a national program of nearly 1,400 members annually. Because you have made a commitment to serve, you are a role model for people of all ages in your community. As that role model, you will show others the importance of serving; demonstrate what it means to be an active citizen; provide opportunities for others to serve; and uphold and pass on the ethic of service—whether through recruiting and supervising volunteers from the community, organizing a service project for local residents, telling others about your experience with AmeriCorps NCCC, or encouraging your friends to join AmeriCorps NCCC. In addition to specific information about AmeriCorps NCCC, this handbook provides an overview of AmeriCorps, as well as important information about your rights and responsibilities, your education award, and ways you can make service a lifetime commitment. If you have questions about issues that are unclear or not covered in the handbook, please ask your region director. For more information, visit the AmeriCorps website at www.americorps.gov.

Best wishes for a successful, results-driven, and rewarding year serving your neighbors and your nation as an AmeriCorps NCCC member.

Mikel Herrington
Director
AmeriCorps NCCC



OVERVIEW OF AMERICORPS

CORPORATION FOR NATIONAL AND COMMUNITY SERVICE

The Corporation for National and Community Service provides opportunities for Americans of all ages and backgrounds to serve their communities and country through three programs: Senior Corps, AmeriCorps, and Learn and Serve America. Working with national and community nonprofits, faith-based groups, schools, and local agencies, the Corporation engages more than 1.6 million Americans each year in meeting critical needs in education, the environment, public safety, disaster services, and other areas.

Senior Corps taps the skills, talents, and experience of more than half a million Americans age 55 and older to meet a wide range of community needs. Learn and Serve America provides grants to schools, colleges, and nonprofit groups to support efforts to engage more than a million students each year in service learning and community service linked to educational goals. The Social Innovation Fund, Volunteer Generation Fund, and Nonprofit Capacity Building Program are all designed to increase the capacity and scale of impact for grantee organizations.

Together with the Serve.gov, the Corporation for National and Community Service is working to foster a culture of citizenship, service, and responsibility in America and to help all Americans answer the President's call to service.

AMERICORPS

AmeriCorps engages thousands of Americans each year in intensive service to meet community

needs in education, the environment, disaster services, and other areas. There are three branches of AmeriCorps: AmeriCorps State/National, in which members serve with national nonprofit organizations like Habitat for Humanity, the American Red Cross, and Teach for America, as well as with hundreds of smaller community organizations, both secular and faith-based; AmeriCorps NCCC, a team-based residential program for adults between the ages of 18-24; and AmeriCorps VISTA, a program focused on fighting poverty. In exchange for a year of service, AmeriCorps members earn a modest stipend, an education award that can be used to pay for college or to pay back qualified student loans. The Edward M. Kennedy Serve America Act of 2009 calls for the expansion of AmeriCorps to 250,000 members annually by 2017.

AMERICORPS NCCC

AmeriCorps NCCC (National Civilian Community Corps) is a full-time residential program for men and women between the ages of 18 and 24. It combines the best practices of civilian service with the best aspects of military service, including leadership development and team building. Because members are trained in first aid and disaster services and can be assigned to new duties on short notice, they are particularly well-suited to meeting the nation's disaster services needs.

AmeriCorps NCCC members work in teams of approximately 10 members on projects related to: natural and other disasters, infrastructure improvement, environmental stewardship and conservation, energy conservation, and urban and rural development. Priority is given to projects in disaster services, which account for about

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50% of NCCC projects. Members have responded to every major disaster since 1994, including the September 11, 2001 terrorist attacks and Hurricane Katrina in 2005. Members also preserve parks and streams, develop and maintain trails, build homes, and work on youth development activities. Projects typically last from six to eight weeks. Approximately 70 percent of projects require teams to live and serve in communities away from the NCCC campus. Project sponsors include national, community and faith-based non-profit organizations; municipal and state governments; federal agencies; parks; and schools. National partners include the Federal Emergency Management Agency, the American Red Cross, Habitat for Humanity, and the U.S. Forest Service.

AmeriCorps NCCC members are based on one of five regional campuses, which are located in Vicksburg, MS; Denver, CO; Perry Point, MD; Sacramento, CA; and Vinton, IA.

AmeriCorps NCCC is open to U.S. citizens, nationals, and lawful permanent residents ages 18 to 24. Members serve full time for 10 months. Upon successful completion of their service, they receive an education award equal in value to the Federal Pell Grant to help pay for college or graduate school, or to pay back qualified student loans. During their service, members receive lodging, meals, uniforms, health benefits,

loan forbearance, and a modest living allowance. All members receive training in CPR/First Aid, leadership, team building, disaster services, and citizenship; a small group of members also receive wildland fire fighting training.

Continue to Serve

The AmeriCorps NCCC experience is only part of a lifetime of service. Graduates may commit to another term as an AmeriCorps member, pursue service opportunities with local organizations, or even plan and execute their own service projects in their communities. Regardless of the path they choose, AmeriCorps NCCC graduates have a unique opportunity to transform their communities and shape the future of America.

Keep in Touch!

Don't forget to update your contact information in the My AmeriCorps Portal. In addition, please sign up for AmeriCorps Alums. By becoming a member of AmeriCorps Alums you will have access to the NCCC group pages. On these pages you will be able to access contact information for fellow AmeriCorps members, have the ability to post messages, and chat with other alums about other great benefits of being a part of the AmeriCorps Alums community. Join at americorpsalums.org.

Regardless of the path they choose, AmeriCorps NCCC graduates have a unique opportunity to transform their communities and shape the future of America.



AMERICORPS NCCC POLICIES

To enter AmeriCorps NCCC is to become a member of a community. Choosing to become a member of this community implies a commitment to maintaining an environment in which both community and individual goals can be attained. Acceptance as a member of this community is a privilege; sharing in the maintenance of this community is a responsibility. As such, all members are expected to abide by the AmeriCorps NCCC Code of Conduct.

AmeriCorps NCCC is committed to maintaining an environment in which diversity is accepted and celebrated. It is celebrated because each individual contributes a wealth of values and experiences to the work and service environment: age, race, gender, ethnicity, physical ability, education, religion, marital status, socio-economic status, political ideology, and more.

As we welcome and cherish these differences, and as we respect and learn from these differences, we enhance our productivity and overall quality of life and recognize that all people are as one. To this end, each member of the AmeriCorps NCCC community is expected to treat all individuals with a common standard of decency.

RIGHTS AND RESPONSIBILITIES

PURPOSE: To ensure that the rights and responsibilities of NCCC members are met during their term of service with the NCCC program.

A. BASIC RIGHTS

All members have the right to:

- Serve, work, and learn in an atmosphere free from disrespect, harassment, or discrimination. The NCCC prohibits individuals from

harassing and/or discriminating against others on the basis of their race, color, national origin, sex, age, religion, sexual orientation, citizenship, mental or physical disability, status as a parent, or political affiliation.

- Be recognized and treated as responsible and capable adults who are willing and able to accept responsibility, both individually and as team members.
- Provide input to region director concerning campus issues.
- Have grievances and complaints heard and answered in a consistent and timely manner.
- Have reason(s) for transfers, terminations, and other significant actions clearly stated in writing.
- Appeal inter-campus transfers and dismissal decisions to the national director of AmeriCorps NCCC.

B. VOTING, ELECTORAL, AND LOBBYING ACTIVITIES

1. Local or Absentee Voting

Campuses will facilitate AmeriCorps NCCC members' ability to vote, either locally or by absentee ballot. The campus will advise members of their voting rights and responsibilities and provide them with voter registration information.

2. Voting Procedures

Campuses will provide assistance on voting procedures, including assisting eligible voters to request absentee ballots, arranging for absentee ballots to be marked in private, and arranging transportation within a reasonable distance (in the local area) from the campus to polls when necessary.

3. Political Activities

Individuals may engage in political activities while "off duty." They may actively campaign for or against candidates in partisan elections, participate in political rallies and meetings, and hold office in political clubs or parties. Members are prohibited from engaging in political activities while wearing the AmeriCorps NCCC uniform (or any part that identifies the member as an AmeriCorps NCCC member). Members may not use government vehicles for the purpose of engaging in or travelling to or from any partisan political activity, event or political rally.

4. Prohibited Activities

Individuals may not use their authority to coerce, attempt to direct, or advise another member to pay, lend, or contribute anything of value to anyone for political purposes. No member may display posters, stickers, buttons, etc., that have a partisan theme while performing service regardless of location, nor may he or she represent himself or herself as speaking or writing on behalf of AmeriCorps NCCC, AmeriCorps, or the Corporation for National and Community Service.

C. RIGHTS RELATIVE TO RELIGION

1. Opportunity to Worship

AmeriCorps NCCC members will be provided the opportunity to worship (or not to worship) as they choose. Campuses will provide members with a list of religious services available in the area. Every reasonable effort will be made to provide access to religious services for members serving in remote locations.

2. Religious Activities

Individuals will not give religious instruction, conduct worship services, or engage in any other religious activity as part of their service or duties, or that would be perceived as part of their service or duties. This does not preclude members and team leaders from engaging in religious activities (e.g., Bible studies) in the dormitories or other AmeriCorps NCCC buildings during non-service hours. While members are on spike - that is, undertaking service projects and living away from their campus - the use of government vehicles is permitted to attend religious services. Similar use may be authorized by either the region or deputy region directors at campuses where public transportation is not readily available.

No religious instruction, worship, proselytization, or other religious activity will be conducted as part of a project to which individuals are assigned.



D. RIGHT TO REASONABLE ACCOMMODATION (PHYSICAL/MENTAL DISABILITIES)

AmeriCorps NCCC will not deny the benefits of its activities or services to qualified individuals with disabilities and will make reasonable accommodation for the known physical or mental limitations of an otherwise qualified member. In this regard, AmeriCorps NCCC will not deny the benefits of its activities or services to individuals who, for example, test positive for HIV or have a mental disability that is controlled by medication. However, AmeriCorps NCCC may deny these benefits to an individual who has an active, contagious disease that constitutes a direct threat to the individual or to others.

Reasonable accommodation may include, but is not limited to:

- Assignment to a campus that is accessible to an otherwise qualified individual.
- Making designated facilities readily accessible to, and usable by, individuals with disabilities.
- Acquiring or modifying equipment or devices, or providing readers or interpreters.
- Other similar actions that do not impose an undue financial or administrative burden on AmeriCorps NCCC or that would fundamentally alter the program.

In accordance with Section 504 of the Rehabilitation Act of 1973 (as amended),

members with special needs have the right to file complaints directly with the Equal Opportunity Counselor at the Corporation for National and Community Service if they believe they have been discriminated against on the basis of their disabilities.

1. Self-Advocacy by Members with Special Needs

Individuals are responsible for defining their specific accommodation needs and for making sure that they are met. AmeriCorps NCCC will not impose an accommodation on any member. The member must take the lead to:

- Identify himself or herself and his or her needs to the region director through the team leader and unit leader.
- Work with AmeriCorps NCCC to specify, arrange, and follow through on accommodations.
- Alert the team leader and unit leader immediately to problems he or she encounters that AmeriCorps NCCC can help resolve.

2. Cost of Accommodation

If the cost of an accommodation would impose an undue financial burden on AmeriCorps NCCC, the individual with a special need will normally be given the option of providing the accommodation or paying that portion of the cost that would constitute an undue burden.



E. RIGHT TO PRIVACY

1. Member Records

The Privacy Act (5 U.S.C. 552a) gives citizens the right of privacy regarding records maintained on them personally by AmeriCorps NCCC and/or the Corporation for National and Community Service. It also gives them appropriate access to their own records, including adequate opportunity to correct errors in their record. This right applies to systems of records that contain personal data, where an individual can be located by name or assigned personal identifier. Each region director will delegate, in writing, a staff member who will be responsible for the maintenance and safeguarding of AmeriCorps NCCC members' personnel and medical records.

2. Disclosure of Personal Information

The Privacy Act prohibits disclosure of personal information from these systems of records to an individual other than the subject of the record or to another agency without the express written consent of the subject of the record, or the person's agent or attorney. However, there are exceptions to this prohibition. These exceptions include:

- Disclosure to officers or employees of the Corporation for National and Community Service who have a need for such information in the official performance of their duties.
- Disclosure to any agency of the federal or a state government for civil or criminal law

enforcement purposes, in accordance with established procedures (e.g. the Federal Bureau of Investigation).

3. Disclosure of Medical Information

Medical information may not be disclosed to anyone, including other AmeriCorps NCCC members, except under the following circumstances:

- Supervisors and managers may be informed regarding necessary restrictions on the work or duties of the individual and any necessary accommodations.
- First aid and safety personnel may be informed, when appropriate, if the disability might require emergency treatment.
- Government officials investigating compliance with the Rehabilitation Act shall be provided relevant information upon request.
- In addition, some other laws and requirements authorize disclosure. For example, state and federal public health requirements include reporting recently diagnosed cases of certain contagious diseases, and the AmeriCorps NCCC health benefits plan may require medical information in order to resolve issues concerning pre-existing conditions.

The protections for medical records apply both during and after the term of service. Further, if an individual reveals medical information in response to a non-medical inquiry, the medical information must be deemed

confidential and treated in accordance with the above requirements.

Campuses shall ensure that all members and team leaders are fully informed of their responsibilities under the Privacy Act. Furthermore, all personnel and medical records shall be stored separately from each other and secured at all times. The region director is ultimately responsible for the safeguarding of these records.

F. SEARCHES AND SEIZURES

1. Searches by Campus Staff

Campuses will comply with Fourth Amendment requirements when there is a need to search a member's room for evidence of a crime, or for illegal items. Searches will be conducted pursuant to a search warrant issued by a judge, magistrate, or consistent with an established exception to the warrant requirement, such as a consent search, a search under urgent circumstances, a search incident to an arrest, or seizing evidence in plain view. Searches are to be distinguished from administrative inspections where AmeriCorps NCCC staff may enter rooms to inspect for health and safety purposes, including prohibited items, etc. Refusal to allow staff entry to conduct administrative inspections may be grounds for further disciplinary action.

2. Searches by Law Enforcement Officials

AmeriCorps NCCC staff and members do not have the authority to consent, on any mem-

ber's behalf, to the search of that member's room, vehicle, or other possessions by law enforcement officials. If law enforcement officials request AmeriCorps NCCC staff for permission to search a room, the staff member will advise them that they must comply with the requirements of the law of search and seizure. However, AmeriCorps NCCC staff will not attempt to physically prevent law enforcement personnel from searching a specific area. Whenever possible, the region director will be immediately notified of the request by law enforcement officials. It is not in a member's interest to challenge a law enforcement official who is conducting a search since he or she has authority to use force to do so. Questions about the validity of the search warrant should be reserved for the courts.

3. Roommates

Roommates who allow or tolerate the evidence of a crime (including illegal drugs) in their room by roommates or others subject themselves to the possibility that all of their private possessions in that room may be searched, and they may be prosecuted for any stolen goods or illegal substances found in their possession. Roommates may authorize law enforcement officers, official inspectors, or anyone else to enter rooms shared in common, and a successful prosecution may result from the observation and subsequent seizure of evidence of a crime that is in plain view. However, a roommate may not consent to the search of, or waive a fellow member's right to the privacy of, a desk, bureau, trunk, or other presumptively private container not shared in common.

CODE OF CONDUCT AND PROFESSIONAL BEHAVIOR

PURPOSE: To establish minimum standards of acceptable behavior that will enable members and team leaders to live and work closely together.

A. Standards of conduct are necessary for both morale and safety. As members of AmeriCorps NCCC, members and team leaders will be held responsible for their actions; therefore, their conduct should always be in the best interests of AmeriCorps NCCC. All AmeriCorps NCCC members will:

1. Model civic pride and responsibility in their daily conduct and behavior and, at all times, present themselves in a manner that reflects positively on themselves and on AmeriCorps NCCC.
2. Treat all persons with respect and courtesy and settle disputes in a non-violent/non-abusive manner, and show respect toward fellow members and staff of AmeriCorps NCCC.
3. Conduct themselves in such a manner so as to avoid intentional or reckless harm to other persons.
4. Adhere to the rules and regulations of AmeriCorps NCCC, the host facility (if any), and all applicable city, state, and federal laws.
5. Bear a fair share of the workload and exhibit, at a minimum, satisfactory performance.
6. Be punctual for scheduled activities and service assignments.

7. Use tools and fire and safety equipment in a safe and proper manner.
8. Refrain from using profanity in all professional settings, particularly project sites.
9. Wear the AmeriCorps NCCC uniform with pride.
10. Maintain appropriate personal hygiene.

B. PROHIBITIONS

1. Firearms and Other Weapons

Possession of any firearm or other weapon (e.g., knives with blades longer than three inches, brass knuckles, etc.) is strictly prohibited.

2. Illegal Drugs

Possession or use of illegal drugs is strictly prohibited and is cause for immediate dismissal proceedings.

3. Alcohol - Underage Individuals

Possession or use of alcohol by individuals under 21 years of age is prohibited. Possession by such individuals is cause for disciplinary action that could result in dismissal.

4. Alcohol - Individuals 21 and Over

Possession or use of alcohol by individuals 21 years or older is prohibited during service

and training hours, at project sites, and in AmeriCorps NCCC dorms, facilities, etc., or in vehicles and facilities provided by a sponsor organization. This does not preclude individuals who are of legal age from consuming alcohol during off duty hours and outside the confines of AmeriCorps NCCC/sponsor organization provided facilities. However, the use of alcohol at any time at a spike (i.e., non-campus) worksite, including the place of lodging, is strictly prohibited.

5. Sexual Contact

Members and team leaders will refrain from all forms of sexual contact while on duty and while in, or in close proximity to, AmeriCorps NCCC facilities. (This does not include physical contact that is not sexual in nature and is conducted in a friendly and non-offensive manner.)

6. Tobacco

Except in designated areas and with the supervisor's approval, the use of tobacco products, including smokeless tobacco, is prohibited in all AmeriCorps NCCC facilities, AmeriCorps NCCC vehicles, and sponsor work/project sites.

C. PROFESSIONAL BEHAVIOR

Members and team leaders shall conduct themselves in a professional manner at all times. Each member's actions reflect on both AmeriCorps NCCC and AmeriCorps as a whole. Members represent the national serv-

ice program in the local community. Consequently, members will at no time act in such a manner that would bring discredit upon AmeriCorps NCCC or that, in the opinion of the region director, would be prejudicial to the good order and discipline of AmeriCorps NCCC. Such conduct is subject to appropriate disciplinary action, up to and including dismissal.

D. PROFESSIONAL COURTESY

Courtesy and respect for the opinions of others are integral parts of professionalism. Civilized discussion and constructive criticism are encouraged, but decorum and a constructive atmosphere are to be maintained at all times. Under no circumstances will members be insubordinate to their leaders, AmeriCorps NCCC staff, or project sponsors. Another part of professionalism is acceptance of decisions. Input into most decisions will be sought and encouraged. Once a decision has been made, all staff and members are expected to comply with, implement, and support the decision.

E. PROHIBITED RELATIONSHIPS AND PRACTICES

Relationships between members and staff and/or team leaders (including volunteer and contract personnel) that are exploitive or that have the appearance of partiality, preferential treatment, or the improper use of position for personal gain, are prejudicial to the morale of AmeriCorps NCCC members and will not be

tolerated. Any nonprofessional relationship between members and staff and/or team leaders will inherently cause the perception of partiality or preferential treatment. It may also lead to perceptions of exploitation. Therefore, such relationships are strictly forbidden and will not be tolerated. Violators, including staff and/or team leaders (government employees and contractors), will be subject to disciplinary action, up to and including removal. Nonprofessional relationships between members and staff and/or team leaders (including volunteers, and contract personnel) include, but are not limited to:

1. Intimate/sexual relationships.
2. Borrowing or lending money, automobiles, or other personal property.
3. Engaging in financial or business dealings, or acting as an agent or sponsor with any commercial enterprise.
4. Soliciting contributions for gifts, services, or other gratuities that include the use of position to influence or coerce others into buying commodities, goods, or services.
5. Allowing services to be performed (compensated or uncompensated) that have no reasonable connection with AmeriCorps NCCC activities.
6. Gambling for goods, services, or money.
7. Any activity and/or relationship that, in the judgment of the region director, may reasonably be perceived to undermine discipline, good order, or morale.

ELIGIBILITY REQUIREMENTS

In order to qualify for service with AmeriCorps or an education award, all AmeriCorps members (including AmeriCorps NCCC members) must satisfy the eligibility requirements set forth in section 146 of the National and Community Service Act of 1990. The Corporation requires its members to produce written documentation that verifies their citizenship status and age. Copies of this documentation will be maintained in each member's file.

A. PRIMARY DOCUMENTATION OF STATUS AS A U.S. CITIZEN OR NATIONAL

The following are acceptable forms of certifying status as a U.S. citizen or national. These documents may also be used as primary sources for verifying age eligibility. Any of the forms below that do not have an ID picture must be accompanied by a government issued photo ID:

1. A birth certificate showing that the individual was born in one of the 50 states, the District of Columbia, Puerto Rico, Guam, the U.S. Virgin Islands, American Samoa, or the Northern Mariana Islands;
2. A United States passport;
3. A report of birth abroad of a U.S. Citizen (FS-240) issued by the State Department;
4. A certification of report of birth (DS-1350) issued by the State Department;
5. A certificate of naturalization (Form N-550 or N-570) issued by the Immigration and Naturalization Service; or
6. A certificate of citizenship (Form N-560 or N-561) issued by the Immigration and Naturalization Service.



B. PRIMARY DOCUMENTATION OF STATUS AS A LAWFUL PERMANENT RESIDENT ALIEN OF THE UNITED STATES

The following are acceptable forms of certifying status as a lawful permanent resident alien of the United States:

1. Permanent Resident Card, INS Form I-551;
2. Alien Registration Receipt Card, INS Form I-551;
3. A passport indicating that the INS has approved it as temporary evidence of lawful admission for permanent residence; or
4. A Departure Record (INS Form I-94) indicating that the INS has approved it as temporary evidence of lawful admission for permanent residence.

In addition to the above documentation, members will also be required to provide copies of their drivers' licenses or other official picture IDs that establish and/or confirm the member's identify and date of birth.

DISCIPLINARY STANDARDS

PURPOSE: To establish policy and procedures for the establishment and enforcement of good order and discipline.

This policy is published to assist in creating an environment where members not only are encouraged and empowered to complete the program successfully by performing national service but also are taught discipline, team building, and mission accomplishment. It also sets forth the procedures used in disciplining, transferring, and dismissing members/team leaders from

AmeriCorps NCCC. In addition, the policy addresses the appellate rights of members who wish to appeal decisions by their region directors to either transfer the individuals to other campuses, or dismiss them from the program altogether. The official sanctions set forth below may be used by a region director in establishing a methodology for the imposition of appropriate punishment. However, there is no requirement to follow a prescribed sequence in the imposition of a particular form of punishment.

A. OFFICIAL SANCTIONS

1. Official Verbal Warning

All AmeriCorps NCCC team leaders and staff are authorized to administer an official verbal warning. This is in addition to informal verbal warnings and other informal attempts to correct deficiencies. An official verbal warning is an official act in the disciplinary process. It will be documented in the appropriate team leader journal or through a formal incident report and reported to the unit leader. Verbal warnings issued by other staff members will be reported to the member's team leader. The member will also be informed that if he or she repeats the infraction, then further disciplinary action will be initiated.

2. Official Written Warning

If a member continues to behave inappropriately, a written warning will be issued to the member, and a formal incident report will be filed by the team leader or other AmeriCorps NCCC staff member and reported to the unit leader. The member will acknowledge receipt



of the written warning by signing the document. Rebuttals will be submitted through the member's team leader to the assigned unit leader. By signing the document, the member is only acknowledging receipt of the document, retaining the right to submit his or her interpretation of the events. The incident report, and the written warning, will be placed in the member's personnel file along with any rebuttal submitted by the member. The member has three duty days to submit any rebuttal. AmeriCorps NCCC acknowledges that there are less serious policy violations and offenses that, although not illegal, are considered violations of the Code of Conduct. If a member repeatedly or periodically continues to demonstrate inappropriate behavior by engaging in a pattern of misconduct, the member may be subject to a fine, extra instruction, suspension, or dismissal.

3. Letters of Counseling / Reprimand

When a member has exhibited a deficiency in upholding policies and procedures or exhibited behavior that is of concern based on poor decision-making and after meeting either in person or by telephone with the unit leader or region director, a Letter of Counseling / Reprimand may be drafted. This is a written documentation of an incident report and a synopsis of the discussion with the member. The member will acknowledge receipt by signing the document. By signing the document, the member is only acknowledging receipt, retaining the right to submit his or her own interpretation of the incident. The member has three duty days to submit any rebuttal. If not withdrawn, the written inci-

dent report will be put in member's personnel file along with any rebuttal submitted by the member. If the Letter of Counseling / Reprimand is generated by a unit leader, a copy will be forwarded to the region director.

4. Behavior Contracts

In order to set forth clear expectations for a member to correct deficiencies in conduct or performance of duties, a Behavior Contract may be drafted. This is generated by the unit leader, with region director approval, or instituted by the region director directly. This document will include content of the incident/violation(s) and clearly indicate the behavior which the member is expected to change, as well as the consequences if the Behavior Contract is violated. The member will acknowledge receipt and agree to the expected behavior requirements by signing the document. There will be no opportunity to submit a rebuttal to the decision to require a Behavior Contract, but the member will have input concerning the expectations set forth in the contract. The Behavior Contract will be placed in member's personnel file and a copy will be forwarded to the region director.

5. Extra Instruction

When a member has exhibited a deficiency in a specific area of conduct (e.g., not being on time for work, training, or meetings) or performance of duties (e.g., not cleaning his or her room and common areas), the appropriate team leader, unit leader, or region director (designee) may impose extra instruction in

order to correct the deficiency. This extra instruction must be documented by the imposing official. Team leaders may impose up to four hours extra instruction; unit leaders may impose up to eight hours; region directors may impose up to 12 hours. These limits apply to each person per occurrence. Additionally, the extra instruction must have some relationship with the noted deficiency. Some examples include research projects related to the infraction, reflection papers on violation and implications for self and the program, as well as presentation of the results at a community meeting. Extra instruction, which will be assigned after normal duty hours or on weekends, will not involve activities that are inherently dangerous, demeaning, or otherwise inappropriate. Extra instruction may include campus/residential hall activities that enhance the overall community living conditions on the campus. Extra instruction will not count toward service hour credit.

6. Fines

At the discretion of the region director, a member may be fined not more than \$100 for each occurrence of misconduct, and the fine may be in combination with other disciplinary actions (i.e., extra instruction, etc.) Fines may be imposed only after appropriate due process is given to the member (informed of the reason for the fine, given opportunity to rebut, etc.). Fines may not be deducted from the living allowance, and must be paid within a certain time period, as specified by the region director. Failure to pay may result in further disciplinary action up

to, and including, dismissal. All fines must be paid in full in order to receive education award and to successfully complete the program. Region directors may suspend the imposition of a fine, or any portion thereof, for a specified period not to exceed 90 days based on subsequent appropriate behavior. Before a suspended fine can be re-imposed, the region director must notify the member of their intent and the reasons for the decision.

B. SUSPENSION, LOSS OF PRIVILEGES, AND LOSS OF LIVING ALLOWANCE

At the discretion of the region/deputy region directors a member may be officially suspended from all program activities (from one to five days). There will also be a loss of living allowance and loss of service credit toward the education award corresponding directly to the suspension. While suspended, members may attend AmeriCorps NCCC meals; however, members could face additional administrative sanctions, including extra instruction and/or restriction to the dormitory. This form of punishment precludes a member from performing service during the suspension period. Therefore, no service credit will be given.

The region director assigns suspension but may waive or reduce the imposition of all or a portion of the suspension if the violation does not occur again for up to 60 days. Should the member be involved in an additional infraction of any kind during the period of the waived suspension, the region director

may immediately vacate the waiver requiring imposition of any un-served portion of the waived suspension and may impose additional punishment, as appropriate.

C. IMMEDIATE SUSPENSION PENDING DISMISSAL HEARING

The region/deputy region directors may, at his discretion, suspend a member from the program pending a dismissal hearing. If a member is considered to be a current and direct threat either to himself or herself or to other members of AmeriCorps NCCC, the region director may remove him/her from the campus until the hearing can be held. The region director is the final authority for suspension and dismissal. The national program director is the appellate authority. Examples of infractions that may lead to immediate suspension and dismissal include, but are not limited to:

1. Incidents where the member is shown to be a current and direct threat to himself or herself or others. The definition of direct threat is "representing a significant risk of substantial harm to the health or safety of the individual or others."
2. Incidents in which a member is accused or convicted of a felony or misdemeanor. Consequently, all AmeriCorps NCCC members will notify their respective region director whenever they are arrested, charged, and/or convicted of a crime. The notification will occur as soon as one of the above actions occur. Failure to provide timely notification may result in immediate dismissal proceedings.

3. Consistent with AmeriCorps NCCC Federal legislation, incidents that would tend to jeopardize the enforcement of the standards of conduct or diminish the opportunities of other members.
4. Other examples include possession/use of illegal drugs; possession/use of alcoholic beverages by underage individuals; possession or use of alcohol by members on the AmeriCorps NCCC campus/spike worksite or place of lodging; possession or use of firearms or other weapons, such as knives, clubs, brass knuckles; theft; intentional destruction of property; unwelcome sexual contact; and sexual assault/abuse.

D. CRITERIA FOR TRANSFER/DISMISSAL

1. Transfer for Cause

When, in the opinion of the region director, the retention of a member in that member's campus will jeopardize the enforcement of the standards of conduct set by the director or diminish the opportunities for other members in that campus, the region director may, with the approval of the national director, transfer a member to another campus. If directors of other campuses are unwilling to accept the individual, the national director or his/her designee will determine (if appropriate) to which campus the individual will be transferred.

2. Dismissal for Cause

When, in the opinion of the region director, the retention of an individual in AmeriCorps NCCC will jeopardize the enforcement of the

standards of conduct or diminish the opportunities of other members, and the region director further determines that transfer to another unit or campus is not appropriate, the region director may dismiss the individual from the program. This is the most severe sanction that a region director may impose; therefore, dismissal should be used for the most serious infractions, and for continuing patterns of misconduct.

3. Effects of a Criminal Conviction

Once an individual is convicted of an offense, the individual will be given a dismissal hearing. A conviction is considered to be final even though it may be in the appellate process. Upon being charged with an offense, a member may, during the time that charges are pending, and at the discretion of the region director, have his or her service suspended without receiving a living allowance and without receiving credit for hours missed. Alternatively, a region director may institute immediate dismissal proceedings for misconduct that may be subject to future criminal proceedings. In other words, if a region director has sufficient facts upon which to base a decision, he or she may hold a dismissal hearing before any criminal action is taken, because a dismissal hearing is administrative, and not criminal in nature. An individual who has been charged with an offense and is later acquitted or has had the charge(s) dismissed, may be allowed to resume service, at the discretion of the region director. Further, if reinstated, the individual may be entitled, at the discretion of the region director, to any or part of the living allowance and service hours missed as a result of the suspension.

4. Requirement for Specific Standards of Conduct

In addition to the standards contained in this handbook, each region director may develop additional local standards of conduct for members assigned to his or her campus, as long as they do not conflict with this handbook. There will also be uniform standards applicable to all AmeriCorps NCCC members. Both the national and local standards shall be sufficiently clear and specific to put the members on notice as to their expected behavior, and under what circumstances members may be disciplined, transferred, or dismissed for cause.

E. ADMINISTRATIVE HEARING PROCEDURES

1. Probationary Period

During the Corps Training Institute (CTI), members will be in a probationary status. During this probationary period, individuals who are being considered for involuntary dismissal will receive written notice of the region director's intent, and be given a reasonable opportunity to respond (either orally or in writing). No hearing is required under these circumstances. If the region director decides to dismiss the member, the member has 10 days to appeal the decision to the national director. The individual may, at the discretion of the region director, be suspended and/or removed from the campus while the appeal is pending.

2. Procedures

After completion of the probationary period, individuals who are facing either transfer or dismissal from the program are entitled to a hearing, unless waived in writing. These individuals shall be provided written notice of the director's intent. This notice shall state the reasons for the proposed action and shall also provide the individual sufficient opportunity (at least 48 hours, not over a weekend) to present his or her case to the region director or, in the absence of the region director, the director's designee. This notice requirement may be waived by the member, in writing. This shall include the right to submit documents and call witnesses for the presentation of relevant testimony, or the right to not make any statements. Continuances will be granted for good cause.

Additionally, the individual shall be afforded the opportunity to examine and cross-examine any witness. A member may also request a spokesperson on his or her behalf. This

may include an attorney who is hired by the member, at no expense to the government. This spokesperson will have the right to question the witnesses, and to speak on behalf of the member. If the spokesperson is another AmeriCorps NCCC member, the spokesperson shall be given ample opportunity to assist the member in preparing for the hearing. The region director shall have the discretion to deny the member's witness request(s) or specific questions desired by the member, if, in the opinion of the region director, the live testimony of that witness request(s), or specific questions desired by the member, is not relevant to the issue under consideration, and will not make a substantial contribution to the resolution of the case. The region director may also limit the number of witnesses to a reasonable number when the testimony of the witnesses will, in the opinion of the region director, be cumulative in nature. A typed summarized transcript will be taken of the proceedings, which will be made available to the appellate authority upon request.

Table of Disciplinary Actions

	Verbal Warning	Written Warning	Letter of Reprimand	Behavior Contract	Extra Instruction	Fine	Suspension	Dismissal
Team Leader	X	X			4 hrs			
Unit Leader	X	X	X	X	8 hrs			
Acting Region Director	X	X	X	X	12 hrs	up to \$100/per occurrence	1-5 days	
Region Director	X	X	X	X	12 hrs	up to \$100/per occurrence	1-5 days	X



F. INTRA-CAMPUS (WITHIN) TRANSFERS

The transfer of members to other teams and units within the campus is considered to be an internal campus-level decision. Consequently, a member has no right to appeal this decision to the AmeriCorps NCCC director. Region directors shall have discretion in establishing appropriate procedures to assist them in the day-to-day internal operation of their campus, including criteria for intra-campus transfers. AmeriCorps NCCC does not permit transfers into or out of the AmeriCorps NCCC program.

G. SUSPENSIONS

Depending on the nature of the misconduct, the region/deputy region directors shall have the discretion to either allow the individual to continue his or her service, or to suspend the member (with no living allowance or service credit) during the time the disciplinary proceedings are ongoing. If a suspended member is ultimately reinstated, he or she may, at the region director's discretion, receive all or part of the allowances and service credit forfeited during the period of suspension.

H. APPELLATE PROCEDURES

1. Appeal to the National Director

An AmeriCorps NCCC member who desires to appeal a region director's decision to either transfer the member to another campus or dismiss that member from

AmeriCorps NCCC shall have the right to appeal the decision to the national director or his/her designee. However, as stated above, a decision to transfer an individual within the campus to another unit is not reviewable. The region director's final decision shall be in writing. In this decision, the region director will inform the individual of his or her right to appeal the decision, and that such appeal must be submitted within 10 days of the director's final decision. The appeal shall also be in writing and should contain the member's statement as to why the appeal should be granted, as well as any statements on behalf of the individual, either on the merits of the case, or in extenuation and/or mitigation. Additionally, attorney fees are not authorized for any aspects of the hearing process or the appeal. The appeal shall normally be acted upon within 15 days from receipt by the appellate authority.

2. Standard of Review

The appeal does not constitute a new hearing, but the standard will be whether or not the region director abused his or her discretion in determining that a member should either be transferred or dismissed. The only exception is for those appeals where new evidence having a direct bearing on the facts of the case is discovered after the appeal has been submitted. For cases involving newly submitted evidence, the region director has the discretion to reconsider his or her previous decision based on this new evidence. This decision is also reviewable only for an abuse of discretion.



a. Status of Members During Appeal

Pending the resolution of the appeal, the region director may permit the member to either continue to perform service at the campus, with full living allowances and credit for service hours, or if circumstances warrant, to suspend the member with no living allowance or credit for service hours until the appeal is resolved. If, in the opinion of the region director, the individual's continued presence on campus poses a threat or disruption to other individuals, the individual may also be removed from the campus. For those individuals who are in a suspended status while the appeal is being considered, the living allowance and service hours may, depending on the totality of the circumstances, be restored if the appeal is ultimately successful and the member is reinstated.

b. Authority to Mitigate Punishment

The appellate authority may decide to either reduce the punishment, or to transfer an individual who has been dismissed from the program by a region director, but may not increase the level of punishment by dismissing an individual who has appealed a transfer determination by a region director.

I. CHARACTERIZATION OF SERVICE-ELIGIBILITY TO SERVE ANOTHER TERM

If an individual leaves the program for any reason other than under personal and compelling circumstances, the region director shall make an affirmative determination as to

whether the individual has served in a satisfactory manner (the law provides that an individual is not eligible to serve an additional term unless he or she has served in a satisfactory manner in the previous term). The member's file shall then be annotated, and the member informed of the region director's decision regarding characterization of service. The region director's decision concerning the quality of the member's service is final. Additionally, a resignation in lieu of dismissal does not prevent the region director from determining that the member's service was not satisfactory.

J. PEER REVIEW COMMITTEES

Members may be appointed to assist the region director in administering discipline on their respective campuses. The Peer Review Committee shall serve at the pleasure of the director, and will assist the region director in adjudicating all cases referred to it by the director. A summarized transcript will be taken of all Peer Review Committee hearings. After the hearing, the committee will submit its recommendation to the director for a final decision. Dismissal hearings will not be conducted solely by the Peer Review Committee.

SEXUAL HARASSMENT

PURPOSE: To establish AmeriCorps NCCC's policy against sexual harassment within and by AmeriCorps NCCC, to define conduct that constitutes, or may constitute, sexual harassment, and to inform all AmeriCorps NCCC members and



team leaders of their rights and responsibilities with regard to sexual harassment in AmeriCorps NCCC.

A. PROHIBITED PRACTICES

It is the responsibility of AmeriCorps NCCC and its members to prevent and eliminate sexual harassment, whenever possible. Examples of prohibited practices include, but are not limited to the following:

1. Acts of “quid pro quo” sexual harassment, wherein an individual demands sexual favors for benefits, are prohibited.
2. Unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature that have the purpose or effect of creating an intimidating, hostile, or offensive working environment are prohibited. Once an individual has indicated (either orally or in writing) that specific conduct is offensive, any continued offensive conduct or statement will be considered to be sexual harassment.
3. Acts of sexual harassment by contractor personnel and non-employees (i.e., project sponsors) are prohibited. AmeriCorps NCCC’s responsibility under these circumstances depends on the extent of its control over the non-employees and any other legal responsibilities it may have with respect to the non-employees’ conduct.

B. RESPONSIBILITIES

1. Equal Opportunity Office

The Corporation for National and Community Service’s Equal Opportunity Office is responsible for ensuring that all members and team leaders receive appropriate and recurring guidance and/or instruction on the prevention and elimination of sexual harassment.

2. Region Directors

In order to prevent and eliminate sexual harassment, region directors will:

- a. Inform members and team leaders that sexual harassment is prohibited and will not be tolerated and that appropriate corrective action will be taken against persons who engage in such conduct. Appropriate corrective action may include disciplinary action up to and including dismissal from the program.
- b. Ensure that all individuals are knowledgeable concerning AmeriCorps NCCC’s sexual harassment policies.
- c. Inform members and team leaders that they should report, in a timely manner, all sexual harassment to the appropriate leader, or higher level staff member, as appropriate.
- d. Investigate immediately all complaints of sexual harassment brought to their attention.

- e. Consult with the Corporation's Personnel Office before initiating any corrective action against an employee, including disciplinary or adverse action.

3. Members and Team Leaders

Members and team leaders will:

- a. Bring conduct that they believe might constitute sexual harassment to the attention of senior staff.
- b. Assist senior staff, as may be required, in receiving, investigating, and resolving informal complaints or reports of alleged sexual harassment.
- c. Cooperate in the investigation of informal or formal complaints of alleged sexual harassment by providing any information they may possess concerning the matters under investigation.
- d. Ensure that their conduct does not sexually harass any other member, contractor personnel, visitor, or other individual connected with the service site.
- e. Cooperate with AmeriCorps NCCC's efforts to prevent and eliminate sexual harassment and to maintain an environment free from such conduct.

C. DEFINITION

Sexual harassment is defined as unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when:

- 1. Submission to such conduct is made either explicitly or implicitly as a term or condition of an individual's employment or service.
- 2. Submission to or rejection of such conduct by an individual is used as the basis for decisions affecting the individual.
- 3. Submission to or rejection of such conduct has the purpose or effect of unreasonably interfering with an individual's work or service performance or creating an intimidating, hostile, or offensive working environment.

D. CONSIDERATION

Sexual harassment includes, but is not limited to, the following conduct:

- 1. Explicit or implicit demands for sexual favors in return for job or service benefits.
- 2. Unwelcome letters, telephone calls, or distribution or display of materials of a sexual nature.
- 3. Physical assaults of a sexual nature.
- 4. Unwelcome and deliberate touching, leaning over, covering, or pinching.
- 5. Unwelcome sexually suggestive looks or gestures.
- 6. Unwelcome pressure for sexual favors
- 7. Unwelcome pressure for dates.
- 8. Discussion of sexually explicit materials or experiences.



9. Unwelcome sexual teasing, jokes, remarks, or questions.
10. According favorable treatment to those who grant sexual favors.
11. Attempting to control, influence, or affect the life of an individual through behavior of a sexual nature.

E. ADDITIONAL CONSIDERATIONS

Sexual harassment is not limited to prohibited conduct by a male toward a female, nor by a superior toward a subordinate: A man as well as a woman may be the target of sexual harassment and a woman as well as a man may be the harasser. The victim does not have to be of the opposite sex from the harasser. The harasser does not have to be the victim's supervisor. The harasser could be a supervisor who does not supervise the victim, a project sponsor or one of its employees, a non-supervisory employee, a co-worker, a fellow member, an agent of AmeriCorps NCCC, or a contract employee. The victim does not have to be the person toward whom the unwelcomed sexual conduct is directed, but may be someone who is affected by such conduct when it is directed toward another person. For example, sexual harassment of a member may create an intimidating, hostile, or offensive work or service environment for others.

Sexual harassment does not depend on whether the victim has suffered an economic loss as result of the harasser's misconduct. For example, improper sexual advances that do not result in the denial of promotion, benefits, or the discharge of the victim may, nonetheless, constitute sexual harassment when they interfere with the victim's work or service, or create an intimidating, hostile or offensive work environment.

F. SANCTIONS

Any violation of the above rules will be investigated and strict disciplinary measures will be taken if sexual harassment is found to have occurred. As a minimum:

1. Members and team leaders may be disciplined or dismissed from the program.
2. AmeriCorps NCCC employees may be disciplined, subjected to adverse action, or terminated from employment with the Corporation.
3. Contractor personnel may be removed from AmeriCorps NCCC.
4. AmeriCorps NCCC services may be withdrawn from a sponsoring organization.
5. Physical assaults of a sexual nature will result in dismissal proceedings and may be grounds for criminal prosecution.

DRUGS, ALCOHOL, AND TOBACCO

PURPOSE: To establish a drug, alcohol, and tobacco-free workplace that ensures a safe, healthy, and productive work environment for all AmeriCorps NCCC members.

Alcohol and drug abuse adversely affects health and work performance, creates dangerous situations, and serves to undermine the community's confidence in AmeriCorps NCCC. Therefore, AmeriCorps NCCC prohibits illegal drug or alcohol abuse on the part of its employees (including volunteer and contractor personnel), team leaders, or members. Before admittance to the program, all AmeriCorps NCCC team leaders and members must pass an initial drug screening test upon their arrival at the campus. If the test is positive for illegal drugs, the individual will not be allowed to continue in the program. Additionally, team leaders and members will be subjected to random drug testing throughout the course of the program. Team leaders and members may also be required to submit to drug testing when there is reasonable suspicion of drug use. Possession or use of illegal drugs is strictly prohibited and is cause for immediate dismissal proceedings. Tobacco has also been shown to adversely affect a user's health and, in some cases, the health of those who are exposed to secondhand smoke. Therefore, AmeriCorps NCCC will minimize exposure to such products for individuals who do not choose to use them.

A. DEFINITIONS

1. **Substance** - alcohol or drugs.
2. **Alcohol** - ethyl alcohol or ethanol.
3. **Drugs** - any illegal substance taken into the body, other than alcohol, which may impair one's mental faculties and/or physical performance.
4. **Abuse** - use of any illegal drug, or use of any drug, alcohol, or over-the-counter or prescription drugs where use is not in conformance with prescription requirements, or occurs in circumstances where use is not permitted.
5. **Tobacco** - any tobacco product including cigarettes, chewing tobacco (and other smokeless tobacco products), pipes, and cigars.

B. POLICY

1. Legal Drinking Age

The legal drinking age is 21 years of age. Consequently, possession or use of alcohol by individuals who are under the legal drinking age is prohibited at all times. Individuals who are 21 years or older are prohibited from purchasing or providing alcohol to individuals who are under the legal drinking age.

2. Possession and Consumption of Alcohol

Alcohol is prohibited during service or training hours and it shall not be used by or served to anyone, regardless of age, in AmeriCorps NCCC facilities, housing areas, or project sites. Alcohol may not be transported in AmeriCorps NCCC/sponsor vehicles for any reason. Additionally, AmeriCorps NCCC members are prohibited from possessing in NCCC facilities, containers or packag-

ing that originally were designed to hold alcoholic beverages.

Alcohol consumption between of age team leaders and corps members is permitted, but strongly cautioned for the following reasons:

- a. Doing so may undermine team cohesion and contribute to the perception of fraternization;
- b. Doing so exposes the team leader to situations that may undermine his/her leadership; and
- c. Doing so may lead to negative team performance due to a culture that focuses excessively on drinking.

Some examples of appropriate consumption of alcohol for team leaders and members who are over 21 are: going to a bowling alley, attending a sporting event or concert, and sharing a meal. This activity is best limited to groups of people and/or keeping an appropriate mix of people at different activities. Finally, it is a requirement that consumption of alcohol be in moderation and not to the point of intoxication, as you may be required to respond to a team issue at any time. Team leaders and members over 21 years of age must avoid circumstances where the primary purpose of the event is to consume alcohol (e.g. going to a bar together).

3. AmeriCorps NCCC and Project Sponsor Events

Alcoholic beverages are prohibited for all members and team leaders during parties, "get togethers," or any AmeriCorps NCCC

sponsored event. Team dinners and recreational activities in which the entire team, including team leader is present are considered AmeriCorps NCCC sponsored events. If alcohol is served at an event hosted by the sponsoring organization, all may remain at the event, but members are not allowed to consume alcohol unless everyone present is 21 years of age.

4. Alcohol Consumption and Operating Vehicles

Members over 21 may not drive an AmeriCorps NCCC or sponsor organization vehicle until the following day after consuming alcohol. Violations will result in loss of driving privileges for the remainder of the term and could result in additional disciplinary actions.

5. Legal Medications and Operating Vehicles

Members may not operate AmeriCorps NCCC or sponsor organization vehicles when taking medications that have warnings concerning potential side effects of drowsiness or adversely impacting a person's ability to drive vehicles or heavy equipment.

6. Illegal Drugs and Controlled Substances

The introduction, consumption, and/or possession of illegal drugs or controlled substances and paraphernalia is prohibited for all individuals. Campuses will conduct random drug screening among members at any-time throughout the service year and will use the results to determine suitability for continued service. Members who test positive for

illegal drugs will be given the opportunity to explain the positive results. Additionally, the AmeriCorps NCCC will take no disciplinary action against members who voluntarily admit their drug usage to their region directors, as long as all of the following conditions are met:

- a. The member voluntarily identifies himself or herself as a user of illegal drugs prior to being identified (either officially or unofficially) for testing;
- b. The member agrees to obtain counseling or rehabilitation; and the member agrees to refrain from using illegal drugs thereafter (the member may be tested as often as necessary, at the discretion of the NCCC region director, in order to ensure compliance).

The above procedure will not apply to members who attempt to self-refer before they undergo initial drug testing. Therefore, the AmeriCorps NCCC self-referral policy will only apply to members who have successfully passed their initial drug screening and physical examination.

7. Problems Resulting from Alcohol Abuse

Performance, attendance, or behavioral problems resulting from drug and/or alcohol abuse will lead to immediate termination, pursuant to administrative hearing procedures set forth in this handbook.

8. Reporting in a Fit Condition

Members and team leaders will report to

work in a fit condition to perform their duties. Reporting to work under the influence of illegal drugs or alcohol is unacceptable and is grounds for immediate dismissal proceedings. Individuals suspected of being unfit for duty will be referred for medical evaluation upon the region director's approval.

9. Prescription Medication

Individuals on physician-prescribed medication must notify their immediate supervisor if there is a likelihood that such medication could affect job performance and/or safety.

10. Arrest or Conviction

Individual members arrested or convicted for off-the-job illegal drug or alcohol involvement may be considered to be in violation of AmeriCorps NCCC's substance abuse policy and will be subject to disciplinary action, up to and including dismissal.

11. Law Enforcement

When appropriate, AmeriCorps NCCC will bring matters of illegal drug or alcohol use to the attention of appropriate law enforcement authorities.

12. Alcohol Abuse

At the discretion of the region director, members or team leaders who are of legal drinking age and are suspected of alcohol abuse may be requested to enroll in and successfully complete an alcohol education/treatment

program, at no cost to AmeriCorps NCCC, as a condition of continuation in the AmeriCorps NCCC program.

13. Smoking/Tobacco Use

Campuses will designate specific areas on campus as smoking/tobacco use areas. These areas will have proper receptacles and ventilation. All classrooms, cafeterias, AmeriCorps NCCC vehicles, dormitories, and worksites will be smoke- and tobacco-free. This policy will be strictly enforced. Smoking is allowed only in designated areas.

UNIFORM AND GROOMING STANDARDS

PURPOSE: To enhance public recognition and perception of AmeriCorps NCCC by requiring an AmeriCorps NCCC uniform and minimum grooming standards. Campuses will issue uniforms necessary for members to participate in the program, to meet safety and health requirements, and to enable them to function comfortably and effectively outdoors under adverse weather conditions. Uniform standards include the following:

A. GUIDELINES DURING SERVICE AND TRAINING PERIODS

The normal duty day uniform: T-shirt, sweat-shirt, or polo shirt, BDU pants or shorts and the issued black belt. Uniform items may only be worn if in full uniform with the exception of the NCCC baseball hat.

1. Positive Image

AmeriCorps NCCC members must maintain a positive image in their dress, appearance, and demeanor.

2. Uniform

Uniform items will be clean and in good repair at all times and will be worn when representing AmeriCorps NCCC. The uniform may not be altered in anyway such as ripping, intentional paint, or cuffing. Pants cannot be rolled past standard shoe length. Members must tuck their shirts in, may not wear tank tops or tube tops or go shirtless. Socks must be solid color black, white or gray and worn below the knee. Steel toed boots are standard for safety reasons but the alternative must be closed-toed and closed-heeled shoes. The bandana is issued for personal protective use only, not as an accessory. It is not to be worn while off-duty, in schools, or at professional events. The region directors will require certain dress for special occasions and ceremonial events.

3. Non-Issued Uniform Items

Any layers of non-issued visible clothing (ex: shirts layered under a uniform) must be a solid color that is white, black or grey.

4. Jewelry

The only types of jewelry that may be worn outside the member uniform, or while on duty, are watches, bracelets, and ear studs or small earrings no larger than a dime. All tunnels in the ears must be solid. Necklaces are OK, but if they are long and loose, they must

be tucked inside the uniform shirt. All other facial or visible jewelry is prohibited while the member is performing official AmeriCorps NCCC duties, or while in uniform. No facial piercings, including tongue studs, may be worn during working/service hours. Additionally, AmeriCorps NCCC may adhere to more restrictive standards set by the project sponsor.

5. Hair

Hair, mustaches, and beards must be clean and neatly styled. Long hair can be a safety hazard; therefore, long hair must be pinned up or tied back when working near any power equipment or machinery. Hair dyed unnatural colors or two-toned, mohawks, faux hawks and spikes are not permitted while serving in the program. Headbands must be solid color black, white, or grey that are no greater than three inches in width. Headgear may not be worn inside at any time.

6. Grooming Standards

All AmeriCorps NCCC members will be required to comply with grooming standards set by the campuses, including proper showering and hygiene.

B. GUIDELINES DURING LEISURE HOURS

During leisure hours, members and team leaders may wear the clothing of their choice; however, this will be no less than a T-shirt, shorts, and appropriate footwear when an individual is remaining on campus or on the host facility. In the interest of cooperation, campuses will adopt reasonable standards for civilian attire for their members that will be in compliance with the standards of the host facility. Members and team leaders will also comply with base dress codes required for admittance, and use of, facilities.



LIVING ALLOWANCE & BENEFITS

During their term of service, members will receive a living allowance. The living allowance will cease once the individual leaves the program. The amount of this allowance is determined by the Corporation for National and Community Service. Federal and Social Security taxes will be withheld from their allowances. There are no deductions for state tax. The member is personally responsible for filing and paying their state taxes.

The living allowance is computed on a daily rate (approximately \$13.00) and is paid to participants biweekly. Members will receive approximately \$91.00 per week (\$181.44 per pay period/every two weeks). Payments cover a 14-day period and are paid ten days after the end of the pay period for which the allowance is earned. Funds will be deposited to the individual's bank account (see pay calendar for specific dates). The member is responsible for entering and keeping his or her bank account information updated in My AmeriCorps Portal. Members can view or print their earnings statements in My AmeriCorps Portal. Members' allowance will continue while on program breaks unless otherwise stated.

All members and team leaders must participate in the direct deposit program. Individuals who already have bank or credit union accounts may elect to have their living allowance deposited directly to that account or they may open new accounts at a local financial institution. Individuals who do not have accounts must open an account at a local financial institution within 14 days of their arrival on campus. Members must enter their direct deposit information into the My AmeriCorps portal during orientation/in-processing. It should be noted that the loss of a

living allowance at the end of the AmeriCorps NCCC program does not constitute a basis for claiming unemployment compensation.

HEALTH BENEFITS AND THE FEDERAL EMPLOYEES COMPENSATION ACT

PURPOSE: To outline the procedures for receiving benefits under the AmeriCorps NCCC Health Benefits Program and under the Federal Employees Compensation Act.

A. HEALTH BENEFITS

Members are covered by the AmeriCorps NCCC Health Benefits Program managed by Seven Corners. These benefits and the procedures for obtaining care are explained in detail in the guide titled "Member Health Care Guide," which is provided during in-processing and which can be accessed either online or through the My Resources tab in the portal. A Seven Corners identification card will be given to every participant shortly after members arrive on campus.

1. Coverage

Coverage for each member begins automatically on the first day of training. Medical coverage ends on the date of termination from the program. Coverage includes payment for most medical and surgical costs, hospitalization, prescription drugs, and certain emergency dental, vision, and maternity care. However, these benefits may be affected by restrictions on payment for pre-existing conditions as well as other exclusions. Each

member should read the health benefits guide carefully and refer any questions to the member support specialist. Spouses and dependents are not covered under the AmeriCorps NCCC Health Benefits Program; therefore, participants with dependents may wish to continue their private coverage.

Members are not covered for prescription glasses/contact lenses or other vision problems. Glasses will be replaced if damaged in the line of duty, subject to a fee schedule in the health benefits guide. Participants with pre-existing conditions may also wish to continue their private coverage to ensure they will have adequate coverage during the course of the program. If a participant is a dependent under another plan, AmeriCorps NCCC is the secondary payer.

2. Conversion

On termination from service, a participant may want to convert from the group coverage plan provided by AmeriCorps NCCC to a private health insurance program (Celtic Conversion Program). Information is available by calling 1-800-365-2365. The option to convert must be exercised within 30 days of the date of termination from service. If a participant exercises this option, the private plan becomes effective on the day after termination from AmeriCorps NCCC service and all costs are the responsibility of the member.

3. Explanation of Benefits

The region director shall designate a member of his staff to further explain these benefits as necessary. A list of the most frequently

asked questions concerning your health coverage can be found at the end of this section. Please read them carefully.

B. FEDERAL EMPLOYEES COMPENSATION ACT

Under Section 12620(b) of the National and Community Service Act of 1990, as amended, members and team leaders are considered employees of the Federal Government for purposes of the Federal Employees Compensation Act (FECA), which is administered by the Office of Workers' Compensation Program (OWCP) of the U.S. Department of Labor. This office is solely responsible for the adjudication of FECA claims. Members who sustain on-the-job injuries during their service may file workers compensation claims only after the program year has ended or they have left the program. However, documentation of the injury and the circumstances leading to the injury should be prepared at the time of the injury.

1. Benefits

FECA provides workers' compensation benefits for illness or injury if it is determined by OWCP to be service related - i.e., caused or aggravated by the performance of an assignment. However, participants may not be covered by FECA if the injury or disability results from their own misconduct, intoxication, or willful intent to bring about injury or death to themselves or others. Claims will be submitted to OWCP only upon the member's termination from AmeriCorps NCCC. Benefits approved under FECA begin after termination from AmeriCorps NCCC service and include payment for continuing medical care and

compensation for wage loss and permanent impairment of certain member or functions of the body in the event of a service-related disability. FECA also contains provisions or payment of certain death benefits such as shipment of body, funeral, and burial costs, and survivor benefits if the participant's death results from an injury or illness sustained in the performance of official duties.

2. Claims Procedures

If a participant is injured or experiences an emergency illness related to a service assignment, the region director and the national director of AmeriCorps NCCC must be notified immediately. The region director will provide the participant with the necessary federal employment compensation forms (CA-1 or CA-2) to protect his or her right to apply for OWCP for compensation. The CA-1 form, "Notice of Traumatic Injury," should be filed when an accident or physical injury occurs during performance of duties. The CA-2 form, "Notice of Occupational Disease or Illness," should be filed when a disease or illness is suspected of being service-related. Although an illness or injury may not appear to be serious enough to result in compensation eligibility, the claim forms should be filed to protect the participant's rights in the event that complications develop at a later date. Members have three years from the date of injury or three years from the date they realized that the injury was service-connected.

3. Campus Responsibilities

Campuses will:

- Advise and assist individual claimants regarding the preparation, submission, and follow-up of their respective FECA claims.
- Provide appropriate assistance in compiling and submitting all pertinent information relating to FECA claims.
- Submit all FECA claims and relevant material to the Corporation's National Office, which is responsible for review, submission, and follow up with OWCP concerning all claims.

4. Appeals Procedures

A participant may appeal any claim rejected by OWCP by submitting a request for review within 90 days from the date of the final decision by OWCP. In filing an appeal, it is the participant's responsibility to contact the U.S. Department of Labor, Washington, D.C., and to comply with all established procedures. AmeriCorps NCCC cannot participate in any appeals but may assist the participant in providing information to the Department of Labor.

MEDICAL BENEFITS SUMMARY SHEET

All AmeriCorps NCCC members are entitled to certain medical and dental benefits during the period they are serving with AmeriCorps NCCC. It is important that members understand the basic medical entitlements, especially since this is the most misunderstood aspect of service. The following list of frequently asked questions and answers should help to answer most of your questions.

1. What type of medical coverage will I have as an AmeriCorps NCCC member?

All members and team leaders are covered for both routine as well as emergency medical care. However, there is one exception to this general rule. It applies to those individuals who enter the program with what is considered a "pre-existing medical condition." Some common pre-existing medical conditions are pregnancy, diabetes, and asthma. (The preceding list is certainly not exhaustive, and is not meant to be.) Questions about pre-existing conditions can be answered by calling Seven Corners for a determination at 866-699-4186.

2. If I have a pre-existing condition, how will I be covered?

If an emergency occurs, you will be taken to the closest medical facility, where you will be stabilized. Should you require medical follow-up for your condition, the cost of that follow-up is borne by the member. Persons with pre-existing medical conditions are eligible to participate in the prescription drug program that is offered by the carrier. They need a current prescription from a medical doctor. Each member receives a copy of the care providers' handbook during in-processing. It contains important facts for participants in the program.

3. Is treatment for mental health included under this policy?

In most instances, mental health problems are pre-existing conditions. If such is the case, then it is the responsibility of the member to assume this cost. It has been the policy of the AmeriCorps NCCC to pay for an evaluation as to whether a member should continue in the program under specific circumstances. Aside from this, the cost for additional consultations is the responsibility of the member. The member will be entitled to three visits to a mental health professional at no cost to the member.

4. Can female members receive pap smears, mammograms, or pelvic examinations?

Yes. Each type of examination is limited to one annually.

5. Can I get birth control pills from the medical provider?

The current provider will provide birth control pills if prescribed by a physician.

6. What type of dental coverage will I receive while a member of this program?

There is no dental coverage while in the program. Routine dental care is not covered under this health plan. That means the cost of cleanings, fillings, crowns, dentures, routine removal of wisdom teeth, and preventative X-rays are not covered and will be paid for by the member. The only dental coverage is for emergencies. Oral injuries incurred in the line of duty will be treated and the member's condition stabilized.

7. What about orthodontic treatment/visits while in this program?

This is not an allowable expense and will not be reimbursed.

8. What about glasses/contacts? What if I should break them while I'm working?

If you break your glasses/lose a contact, the care provider will reimburse you, up to an allowable amount, to get another set of glasses/or replace a contact lens. Consult the medical care providers' handbook for the exact allowable amount.

9. Am I covered under this medical plan when I'm home on vacation or spike?

Yes.

10. How will I get to see a doctor while I'm in the program?

Each day there will be an announced sick call for all members. If required, members will be transported to the nearest medical care provider to be seen by a physician. In nearly every case, the facility will prepare the necessary paperwork, obtain your signature, and forward the claim. In situations where the individuals are working away from the campus, transportation will be provided to the nearest medical facility. All members should have in their possession their medical card to be shown to the treatment facility. Should any problems be encountered, members should refer the medical facility to the member support specialist.

11. What if I have to fill a prescription?

Simply present your health identification card to one of over 53,000 PharmaCare pharmacy network locations. Most pharmacy and supermarket chains are in this network. You will have to pay a \$5.00 co-pay for each prescription that is filled.

12. Does my medical coverage cover doctor's prescriptions?

Yes, even if it is a pre-existing condition. Refer to the health benefits guide for the few medications that are not covered.

13. I have a dependent son or daughter. Are they covered under my medical plan?

No, only the member.

14. What happens if a pregnancy is determined before/after entering the program?

It is the policy of AmeriCorps NCCC to allow pregnant prospective members to participate in the AmeriCorps NCCC program. However, because this condition is pre-existing, all associated medical costs (prenatal through delivery) are the responsibility of the member and will not be reimbursed by either the medical provider or AmeriCorps NCCC. Members who become pregnant after their entry into AmeriCorps NCCC are covered for prenatal care visits. Additionally, if a member becomes pregnant after entry into the program and delivers during the course of the regular program, the medical costs associated with the delivery will be covered up to the limits of the medical coverage. The plan does not cover a member who elects to abort her pregnancy.

NOTE: There are no stated coverages for the child after birth, which means that any additional medical costs associated with the child will be borne by the member. However, if the member does not deliver during the program, the medical coverage for the member terminates at midnight of the last day of the program.

15. What are the limitations/exclusions associated with my medical benefits?

The limitations/exclusions are contained in the guide that will be provided to you when you report to the campus and are in-processed.

16. I am currently covered by my parents/or other medical program. Should I continue this coverage?

Since the coverage that you will receive as a member is limited, we strongly encourage you continue with your previous policy.

17. If I get sick while at home and am unable to find out if the facility accepts AmeriCorps NCCC insurance coverage, will I still be reimbursed?

The member should contact Seven Corners at 1-866-699-4186 to determine the location of the nearest health care provider. If this is not possible, the member should proceed to the nearest medical facility, obtain treatment and file the appropriate claim.

18. When does a member's coverage terminate?

Health benefits coverage ends at midnight on the day the member terminates his or her service.



EDUCATION AWARD

PURPOSE: To provide AmeriCorps NCCC members with information concerning the AmeriCorps Education Award.

Regulation: To earn or be entitled to an education award, each AmeriCorps NCCC member must comply with regulations established under The National and Community Service Act of 1993 that created the National Service Trust Fund (the Fund). The Fund grants education awards to persons who successfully complete a term of service in an AmeriCorps program. The education award is taxable in the year it is used.

A. ELIGIBILITY

To qualify for an education award, you must:

- (1.) Be a U.S. citizen, national, or lawful permanent resident alien of the United States.
- (2.) Be at least 17 years of age at the commencement of your term of service or be an out-of-school youth 16 years of age at the commencement of service
- (3.) Have a high school diploma or its equivalent
- (4.) Successfully complete a term of service in an approved national service position and perform at least 1,700 hours of national service for a full award (of the 1,700 hours, at least 80 hours must be independent service hours). Members must complete the program in good standing. Under special circumstances, you may receive a prorated award if you are unable to complete your full term. (See pg. 40, 10-11 or pg. 42, G)

B. USE OF EDUCATION AWARD

Your education award can be used in the following ways:

- To repay qualified existing or future student loans;
- To pay all or part of the cost (tuition, book, lab fees) of attending a qualified institution of higher education (including certain vocational schools); and
- To repay expenses incurred while participating in an approved school-to-work program.

C. AMOUNT OF AWARD

Currently the amount of the education award for full-time AmeriCorps service is \$5,500. This amount could change in the future as the education award is now tied to the Pell Grant. AmeriCorps members are eligible to earn up to the equivalent of two full time education awards, and they have up to seven years to use the award. The amount of the two full time education awards could be distributed over three years of service if a member did not receive the full amount in any given year. You can use your award only as noted above and may use all or any portion at any time after the completion of your term of service. For example, you may apply a portion of your award to existing qualified student loans and use the remainder to pay for authorized college costs. You may apply for an extension of the expiration date of your award if you have not used it within the stipulated seven year period. However, an extension is not automatic and is granted

only under certain circumstances (e.g., you served a second AmeriCorps term of service, served in the Peace Corps, served in the military, or you were unavoidably prevented from using the award within the seven-year period the award was in effect).

D. WHAT HAPPENS WHEN YOU COMPLETE YOUR SERVICE?

When you complete your term of service, you will be asked to go into the My AmeriCorps Portal and complete your exit survey and form. The member support specialist notifies the Office of the National Service Trust that you have successfully completed the program through the approval of that form. Successful completion of the program includes having provided citizenship eligibility documentation at the beginning of the program and the payment of all fines and money owed as a result of damage to, or loss of, government property. Failure to pay this money may either delay, or totally preclude, the receipt of your education award.

To access your education award, all alumni are required to access it through the education award tab in the My AmeriCorps Portal by clicking on the "Create Education Award Payment Request" and submitting it.

To have a payment made from your Trust account, you must go to the My AmeriCorps Portal Education Award tab, indicate the amount of the payment, identify the loan holder or the school you plan to attend, and click submit to send it to them. Please follow-up with the school to ensure they received the money.

E. LOAN AND INTEREST POSTPONEMENT WHILE YOU ARE SERVING IN AMERICORPS

AmeriCorps members have the option of postponing repayment of their qualified student loans while enrolled in an AmeriCorps program. The type of loan postponement for which AmeriCorps members are eligible is referred to as a forbearance, and it is based upon their national service. Your lender will be able to tell you if your particular loans qualify for this forbearance or any other type of postponement while you are serving.

PROCEDURE: In order to obtain this benefit, at the time you begin your service you must submit a Forbearance Request on the My AmeriCorps Portal website by clicking "Create Forbearance Request". If your loan qualifies, the loan holder will process your request accordingly.

Check with your lender to determine whether your student loan qualifies for other types of postponements, either deferments or forbearances.

F. INTEREST PAYMENTS

Interest accrual: If a member has successfully completed a term of service and earned an education award, the National Service Trust Fund will pay all or part of the interest that accrued on qualified student loans during the participant's period of service. The accrued interest paid from the Trust is an additional benefit to you and is not deducted from your education award balance.

Unless you complete your agreed upon term of service or are released from service for compelling personal reasons, the Trust by law cannot pay any interest that accrues on your loan(s). Also, the Trust cannot pay any interest outside the period you were earning an education award. Although you may find that some loans may not qualify to have interest paid by the Trust, it may be paid under other programs or authorities. Check with your loan holder.

Upon the successful completion of your term of service, you must go to the My AmeriCorps Portal website and click "Create Interest Accrual Request" and submit it for processing. If approved, the interest accrued will be paid to the lender.

FREQUENTLY ASKED QUESTIONS:

1. What do I need to do to get an education award?

You must complete 1,700 hours of service and 9 months of service in an approved national service position to receive a full award. Within 20 to 30 days of completion, the Education Award should be reflected in the My AmeriCorps Portal.

2. What is the amount of the award I will receive?

The amount of your education award depends upon the term of service you complete. If you complete a full-time (minimum of 1,700 hours) term of service, you currently will receive a \$5,550 award (This could change based on the maximum amount of the Pell Grant in any given year). Depending on the circumstances, you may receive either a pro-rated or a part-time award.

3. How many education awards can I receive?

You may receive up to the equivalent of two full education awards. The full amount of the two awards could be paid out over three (3) terms of service if you do not receive the full amount for each of the first two terms of service. However, this does not affect the NCCC's two term limit. While you may serve in a combination of AmeriCorps programs for up to three terms, under no circumstances will you be eligible to receive more than the total amount of two education awards.

4. How long do I have to use my education award?

You must use the award within seven years of the date you complete your service. You may apply for an extension of this time period if you were unavoidably prevented from using the award during the period. You must apply before the end of the seven-year period.

5. What can I use my education award for?

Awards can be used to pay for tuition or repay existing or future qualified educational loans to pay for the cost of attending a qualified college or graduate school or an approved school/work program (as defined by the Departments of Education and Labor). The award isn't limited to one loan or one school; it can be used to pay several qualified loans or to pay the costs of attendance at several educational institutions, or a combination of the two.

6. What expenses are considered part of the "cost of attending" a qualified school?

The Department of Education has defined the term "cost of attendance" to mean tuition, normal fees, an allowance for books and supplies, and, if you are eligible, allowances for room and board, transportation, and miscellaneous personal expenses. Your school determines your cost of attendance in accordance with the guidelines issued by the Department of Education.

7. What kinds of schools can I attend using the awards?

You may use your education award to pay for expenses at "Title IV schools." Briefly, a Title IV school is an institution of higher education that participates in the U.S. Department of Education's Title IV student aid programs. This means that students who attend the school are eligible to receive some of these federally guaranteed student loans: Perkins Loans, Direct Loans, and Stafford Loans. The school will have a Title IV Program Participation Agreement with the U.S. Department of Education. Title IV schools include most institutions of higher education (including graduate and professional programs), as well as some vocational schools. If in doubt, you should check with the institution prior to making definite plans. The institution's financial aid office will know if they meet this requirement. You should ask if they are a Title IV school or if they participate in the federal government's Title IV financial aid programs. You do not need to receive other federal student aid in order to use your education award; this merely defines qualified school, where you are able to use your award.

What kinds of loans can I pay off using the awards?

A qualified student loan means any loan made, insured, or guaranteed pursuant to Title IV of the Higher Education Act of 1965 (20 U.S.C. 1070 et seq.), other than a loan made to a parent of a student pursuant to section 428 B of the Act; and any loan made pursuant to Title VII or VIII of the Public Service Health Act (42 U.S.C. 292a et seq.). These citations should be on your loan papers. Your lender will be able to tell you if the loan is covered. Examples of common "qualified" federal student loans include Stafford Loans, Direct Loans, and Perkins Loans.

Some student loans made by state agencies are now considered qualified student loans for the purpose of the AmeriCorps Education Award. "State agency loans" must meet this criterion: any loan determined by an institution of higher education to be necessary to cover a student's cost of attendance at such institution and made directly to a student by a State agency. An example of a state agency loan is a short-term loan made to the student by a state college.

If you are unsure whether the school or the loan qualifies, ask the school or lender for written proof.

8. Can an education award be used to study outside the United States?

There are some foreign schools where you can use your education award. Those schools do participate in the U.S. Department of Education's student aid programs. To find out if a particular school participates, you can call the U.S. Department of Education's Student Aid toll-free number at 1-800-433-3243. The question to ask them is whether the school you are interested in participates in the Federal government's student aid programs.

Many postsecondary institutions in this country offer educational opportunities abroad. As long as the institution itself is a Title IV school and the payment is to be made to the Title IV School, you may use the education award to study overseas.

9. Will the education award affect my eligibility for other student financial aid?

The education award will not be taken into account in determining eligibility for some federal student aid, but it will for other federal aid. The Corporation has no jurisdiction over whether state or private universities-private scholarship funds will take it into account in determining eligibility for institutional aid; however, the Corporation has requested that institutions not do so. Be sure to notify your financial aid adviser that the education award is taxable because it may affect your financial aid eligibility for future years. Your financial aid office will be able to provide you guidance on when to use your education award to receive the maximum benefit for your entire financial aid package.

10. What happens if I do not complete my full term of service?

A member who has served at least 15 percent of the term of service and is released from service for compelling personal reasons is eligible to receive a pro-rated award, based on the length of service. Members who do not successfully complete their term or who are released for cause are not eligible for any portion of an award.

11. What are compelling personal reasons?

Compelling personal reasons are those circumstances that are unforeseen, or beyond an individual's

control. Examples of circumstances that might be considered to be compelling personal reasons are serious illness/injury to the member or the death of an immediate member of the participant's family. (See addendum on the following page.)

12. What happens if I withdraw from the school or fail to complete my period of enrollment for which the award has been used?

The school must have a fair and equitable refund policy that complies with the Higher Education Act of 1965, as amended. If there is any refund owed and returned to the Corporation, the amount will be credited to your account in the Trust, and can be used by you, within seven years of your completion of service.

13. Will I have to pay taxes on my education award?

Yes, your education award is taxable in the year it is used. If you use a portion of your award, you must include that portion as income when you file your tax returns the next April.

14. How can I get some more help figuring out how to save on my federal taxes?

Unfortunately, the Corporation does not have the tax expertise to give individual tax guidance. While there is no substitute for a tax professional, you can start learning the basics by contacting the Internal Revenue Service in any of the following ways:

- The IRS TELETAX (1-800-829-4477) has recorded information on the new education credits (Topic #605) and student loan interest deduction (Topic #456).
- To order free publications and forms, call 1-800-TAX-FORM (1-800-829-3676). You can start with Publication 910, Guide to Free Tax Services, and Publication 970, Tax Benefits for Higher Education. These publications are also available on-line.
- The IRS's phone number is 1-800-829-1040.

15. Is accrued interest paid on my student loans by the Trust taxable?

Yes, interest payments made by the Trust are considered taxable and are reported to the IRS.

16. Should I include my service dates when I request forbearance?

When you submit your request for forbearance to your loan holder, you should include the dates of your service.



17. How can I get my accrued interest paid?

In order for the Trust to pay the interest that has accrued on a qualified student loan during your term of service, you must go to the My AmeriCorps Portal and submit a request for accrued interest to be paid. When the Trust receives the completed request and it meets the Trust requirements, a payment will be sent to your loan holder.

18. Is my award transferable? For example, if I am unable to use it, can I transfer the award to another individual?

Yes and No. The education award is only transferable if the member is 55 years old or higher. This could apply only to an NCCC team leader who is at least 55 years of age. Because NCCC members must be between the ages of 18-24 does not apply to them.

19. Who do I ask if I have other questions?

You may call the National Service Trust Hotline at the Corporation for National and Community Service at 1-888-507-5962 or visit My Education Award in the My AmeriCorps Portal to have any questions answered.

G. PERSONAL AND COMPELLING REASONS

The Corporation for National and Community Service has designated the national director of AmeriCorps NCCC to decide on a case-by-case basis whether a situation warrants that a member receive a pro-rated award. The Corporation feels very strongly, however, that the situation must be beyond the member's control. The following are examples of circumstances that could justify the early release of a member and entitle the member to a portion of an award:

- Sickness or critical illness of the member;
- Death or critical illness of a member's immediate family (spouse, parent, sibling, child, or guardian);

- Acceptance by a member of an opportunity to make the transition from welfare to work; and
- Programmatic problems not under the control of the member.

If a member leaves AmeriCorps NCCC service for any of the reasons noted above, and has served at least 15 percent of his or her service (or 255 hours for full-time service), the member would be eligible for a portion of the education award corresponding to the period served. To determine the percentage of the award, the number of credible service hours is divided by 1,700 hours. The resulting percentage is then multiplied by the education award to determine the amount of the pro-rated award.

MEMBER HANDBOOK

Generally, the following situations would not entitle/justify the member receiving an award: terminating to go back to school (with limited exceptions); terminating to get a job; terminating because the member finds that he or she doesn't enjoy the work; terminating because of the size of the living allowance; or terminating to move to another area of the country. While these reasons may seem justifiable to our members, the service activity (campus) and the community will suffer when a member departs. Part of national service is based on a commitment to completing the member's contract. If the member resigns for any of these reasons or other reasons that are within his or her control, the individual will receive no portion of the AmeriCorps Education Award.

Region directors will be required to make these determinations at the time of the member's departure and their decisions will be indicated on the end of service form that each member is required to complete and, when forwarded to the Corporation, will become the substantiating document used to issue awards. Decisions will be made by the region directors based on the criteria contained above. Each member who leaves the AmeriCorps NCCC program early will be given the opportunity to apply for an award at the time of his or her departure citing the reasons why he or she believes that the award is justified. The region director will then determine the validity of the request and provide the documentation to justify his recommendation on the end of term of service form.

EDUCATION AWARD

Member	Completes Program - 9 months of service	Completes 1,700 or More Hours	Completes Less than 1,700 Hours	Departs Program		Type of Award
				Compelling	Non-Compelling	
	Yes	Yes				Full
	Yes		Yes*			Pro Rated
	No	Yes		Yes		Pro Rated (Full)
	No	Yes			Yes	None**
	No		Yes	Yes		Pro Rated
	No		Yes		Yes	None

* * Does not depart, completes program with less than 1,700 hours because of compelling reasons.

** Exception: A member may be permitted to depart the program early if the member has completed at least 1,700 hours of service and 9 months of service and is departing in order to meet a window of opportunity to enter school or to work/serve with another service organization (e.g. AC State & National, VISTA, Peace Corps, or the armed forces) Proof of acceptance by the institution or program and the institution's/program's requirement to report early must be documented in writing.

Pro-Rated Award - the education award equals the number of creditable service hours divided by 1,700, multiplied by the amount of the award.



CHILD CARE BENEFITS

AmeriCorps NCCC offers child care benefits to qualified members. The maximum amount of child care assistance a member can receive is \$400 per child per month. To qualify for the NCCC child care benefit, you must meet the following eligibility requirements:

- Your household income does not exceed the limit determined by the state in which the child care is provided. This limit is different for each state and may change annually. In determining household income, the NCCC member's living allowance is disregarded.
- You do not already receive a child care subsidy from another source for the same child.
- Your child must be under age 13.
- You must be the legal guardian of the child.

First Financial Associates administers the child care benefit program for AmeriCorps NCCC. Therefore, you apply directly to First Financial for the child care benefit. You may download the NCCC child care application and more detail about the application process from the First Financial website at <http://1stfinancialassociates.com>. You may also call at (800) 453-8151.

As administrator, First Financial, pays the child care subsidy directly to your provider. First Financial also verifies the following:

- Your eligibility for the NCCC child care subsidy (whether you are serving in NCCC); First

Financial may verify service through the NCCC campus office in the state where you are assigned.

- Your household income (Household income must comply with state regulations.)
- Credentials of your child care provider (whether the provider is authorized to provide child care in that state)
- Your child's attendance in child care during the time for which the provider submitted an invoice (First Financial requires verification of attendance before paying the invoice.)
- Age of the child (The NCCC member must produce evidence of the child's birth date.)

STATE BENEFIT LIMITS

Each state has different benefit limits for child care to eligible households. The NCCC program looks to these state limits for guidance in determining eligibility and the level of benefit. However, the maximum child care subsidy that can be provided to the NCCC is \$400 per child per month. In addition, the NCCC subsidy cannot exceed the prevailing rate in the state in which the care is provided. The prevailing rate is determined by each state and may change each year. If the state's prevailing rate is less than the NCCC subsidy, the lower rate prevails.

In some states, the NCCC child care benefit is less than a benefit that you may qualify to receive from another source.

EMERGENCY LEAVE AND PERSONAL ABSENCES

PURPOSE: To establish policy and procedures governing emergency and personal absences of AmeriCorps NCCC members.

A. EMERGENCY LEAVE

Emergency leave may be granted in cases of death or under emergency conditions (a threat to life) where the member's presence is mandated. The relationship to the member must fall within the following familial relationships:

- spouse
- children (including stepchildren, adopted children, and biological children)
- parents or persons in loco parentis (acting in place of) to the member
- siblings
- grandparents

Members traveling on emergency leave are required to furnish their own transportation both to and from the emergency site. Members granted emergency leave will be entitled to receive their normal living allowances for a period not to exceed seven days. For absences in excess of seven days, members will be placed on administrative suspension, and will be in a no-pay status. This status must be approved by the region director. Members will not be entitled to accrue creditable service hours during their absence.

B. PERSONAL ABSENCES

Members who do not meet the above criteria but believe that their circumstances require their

presence away from the campus may submit a written request for personal leave through their team leader and unit staff to the region director at least five working days before the start date for an approved personal absence. If approved, and at the discretion of the region director, members will be granted a personal absence for an approved period of time. In no instance will paid personal absences exceed five days during the program duration. All members are authorized three personal days and two "Life After AmeriCorps" days' leave during their 10 months of service. Living allowances will be paid during their approved personal leave. Service hours will not be earned during the three personal days, but service training hours are earned for the two "Life After AmeriCorps" approved personal days. It should be noted that members and team leaders do not accrue time off or vacation time except for those national holidays and authorized breaks, as established in the program calendar. There may be extenuating circumstances where a member may request and receive unpaid personal leave beyond the five paid days.

C. ABSENT WITHOUT LEAVE (AWOL)

Members who absent without leave for seven days may be dismissed from the program in absentia.

TRAVEL

PURPOSE: To establish policies and procedures governing travel of members and team leaders.

The following policies and procedures govern all official travel performed by AmeriCorps NCCC members and team leaders. AmeriCorps NCCC will provide travel for the following:



- Travel from the member's Home of Record (HOR) to the campus
- Member travel to HOR from the campus upon termination
- Team leader relocation allowance upon completion of the team leaders' service term
- Special Purpose Travel

A. CAMPUS ARRIVAL

1. Campus Arrival Travel Entitlement

AmeriCorps NCCC will assist members with their transportation arrangements and expenses to their designated campus based upon the member's home of record (HOR).

Upon acceptance into the program, members will be required to go into the My AmeriCorps Portal and complete the Transportation Selection Form to select their option for transportation to their campus. If the member's application has a current address other than the permanent residence, the member should notify the campus on the transportation selection form before travel arrangements are made to campus. Submission of this form by the requested date is critical for making travel arrangements in a timely manner, notifying the member of the travel arrangements, and subsequently permitting the members to plan their arrival accordingly.

Upon arrival at the campus, as part of the check-in process, campus staff will assist the member with the completion of the travel voucher, which must be completed by all

members. Travel arrangements are made shortly before arrival, and information will be sent to the member accordingly.

B. CAMPUS DEPARTURE

1. Completion of Program Travel

During the eighth month of service, members will complete Corporation Form 311 to provide information for departure travel. Based upon this information, the members will be prepaid any due travel entitlement by traveler's checks or cash or receive an electronic ticket from the campus on the day of out-processing. In order for a member to make an official change to his or her HOR for return travel, a letter must be written to the region director or his/her designee as soon as the change occurs, but not later than one month prior to graduation from the program. The letter should request approval for a new HOR and include an explanation of the circumstances surrounding the requested change. In addition to the explanation for the change in the HOR, the member may be required to provide additional documentation that substantiates the change in HOR. A change of the member's HOR to a location outside the United States or the Territories of the United States will result in the member receiving a travel reimbursement not to exceed the amount authorized for travel to the original HOR (see "Other Options" on page 50). Departing members receive their itineraries about two weeks before their departure.

2. Disenrollment for Program/Termination Travel

Members are authorized one-way travel expenses for return to their HOR upon voluntary or involuntary early termination from the program. The entitlements are the same as those described in "Travel Methods" on page 47.

C. TEAM LEADER RELOCATION ALLOWANCE

1. Campus Arrival

The purpose of the team leader relocation allowance is to assist the team leaders in transferring personal items from their HOR to their designated campus. Each new team leader will be provided a relocation allowance of \$250. The team leader will receive reimbursement via a debit card. If a team leader is transferred to another campus during the program year, the campus will ship the team leader's personal effects to the new campus. There will not be a relocation allowance for this transfer. If a member is promoted to team leader, the member is not entitled to receive the relocation allowance because the member is already on campus. Upon successful completion of the team leader contract, the team leader will be entitled to a \$250 relocation allowance. The total amount of relocation allowance payable to team leaders cannot exceed \$500 during their entire service in AmeriCorps NCCC, including a second \$250 payment upon completion of their final contract. Second year team leaders are not eligible for a relocation allowance even if there is time in between an assignment.

2. Campus Departure

The second part of the \$500 team leader relocation allowance is payable to all team leaders upon completion of the AmeriCorps NCCC program and the team leaders' service. Early termination, whether voluntary or involuntary, will result in forfeiture of the second \$250 relocation allowance.

D. TRAVEL NOT COVERED BY AMERICORPS NCCC

Personal, non-official travel will be neither arranged nor funded by AmeriCorps NCCC. This includes authorized emergency leave as defined in the handbook. Members assume personal and financial responsibility for these trips. AmeriCorps NCCC cannot provide advances or loans to members for these expenses. It is not possible to use the Corporation's travel agency, or to receive a government rate ticket, when traveling for personal reasons. However, the campus staff will provide as much assistance as possible in making commercial travel arrangements and other assistance necessary.

E. TRAVEL METHODS

The following outlines the options a member has when determining how to travel to/from campus:

1. Travel by Commercial Carrier

a. Plane and Bus Tickets

Members authorized to travel via air or bus will be provided a ticket issued by the

campus. The electronic ticket will be issued at the campus (proper government issued picture ID will be required at the airport). Departing members will be provided the ticket on the day of departure from the campus. After the tickets are issued, members may make changes to their tickets by dealing directly with the commercial carrier. AmeriCorps NCCC will not pay for any changes to the ticket. The airline selected for use on specific routes is mandated (through pre-negotiated Government Services Agency contracts) and cannot be changed by AmeriCorps NCCC. Airlines and travel agents will not issue cash refunds to members for common carrier tickets issued by AmeriCorps NCCC. Credits are issued to AmeriCorps NCCC. For some arriving members, in extreme circumstances, the campus will not be able to provide a pre-paid bus ticket. In that case, the member will be directed to purchase the bus ticket, and then submit a Claim for Reimbursement during campus in-processing. If a member prefers not to travel by the method provided by AmeriCorps NCCC, he or she should consider purchasing a bus/rail/air ticket using the method described in the "Other Options" section on page 50.

b. Airline Baggage

Recently, most airlines implemented an airline baggage fee for checked baggage on commercial carriers. NCCC may reimburse expenses related to baggage as follows:

With advanced approval by the region

director or designated representative, transportation charges for authorized excess baggage provided that a receipt is obtained from the airline carrier;

With advanced approval by the region director or designated representative, necessary charges for transferring baggage provided that a receipt is obtained from the airline carrier;

With advanced approval by the region director or designated representative, necessary charges for storage of baggage when such charges are the result of official business baggage provided that a receipt is obtained from the airline carrier;

Any charges for checked baggage provided that a receipt is obtained from the airline carrier.

This baggage fee reimbursement only applies:

To the first bag provided that the Airlines charge a fee for the first bag. Each Airline baggage fee policy varies.

If the Airline does not charge a fee for the first bag, the member and team leader can be reimbursed for a second bag. Generally, the second bag is charged at a higher rate.

No reimbursement will be provided for any bag exceeding the 50 pound airline weight limit.

WHAT IS REQUIRED FOR REIMBURSEMENT?

In order to be reimbursed, the incoming members must provide the resource manager an airline baggage fee receipt from the airline carrier to be entitled for reimbursement, which will be reimbursed by the resource manager via the use of a debit card. The member support specialist will prepare the NCCC Form 311 Obligating and Payment Voucher and provide to the resource manager for reimbursement to the member.

For outgoing TLs/ CMs, they should be reimbursed in cash via a TL/STL debit card or available cash that will cover the expected baggage reimbursement costs. Debit card and baggage costs will be determined by the member support specialist after receiving the flight itineraries from AdTrav. Once the cost is determined and placed on the TL/STL debit card, these funds can be withdrawn so that the TLs/CMs flying out can receive a cash-advance reimbursement for which a receipt is not necessary. After all, the members will be flying home and unable to show their receipt for baggage costs. The TL/CM sign for said debit card or cash advancement using NCCC Form 311 Obligating and Payment Voucher, which will be prepared by the member support specialist and used as a receipt to account for the cash-advance reimbursement on the TL/STL Project Accounting Record during close-out.

c. Bus

The use of a bus is highly discouraged and requires authorization by the region director. This is due to increased cost, transportation time, and scheduling difficulty.

d. Plane

If the trip is over 50 miles between the member's HOR and campus, an airline ticket will be purchased by the campus' member support specialist and provided to the member. At the request of the member, a bus or rail ticket will be purchased, but only if it is less costly to the government. Members are allowed reimbursement for transportation to the terminal when traveling over 50 miles between the HOR and the airport or bus for the one-way trip at the current authorized mileage rate, as determined by the Federal Travel Regulations (FTR). Mileage will be verified by an AmeriCorps NCCC staff member.

2. Travel via Privately Owned Vehicle (POV)

Members choosing to travel by privately owned vehicles will be reimbursed at the mileage rate determined by the Rand McNally Tripmaker. This reimbursement is intended to cover transportation expenses (it may not cover all costs associated with lodging/subsistence). The total amount claimed cannot exceed \$275 plus a \$3.00 debit card service fee. The mileage rate usually changes from year to year. Mileage is authorized for only one member per vehicle. If the member is a passenger traveling in another member's POV, the passenger member is entitled to \$0.10 per mile, with a maximum of \$90. All mileage is computed on the basis of dis-



tances determined by the AmeriCorps NCCC staff member. Mitigating circumstances, such as detours for road construction or adverse weather conditions, will be considered provided written justification is submitted with the travel claim. Rental vehicles, such as cars or moving vans, will be considered under the same policy as POVs.

3. Other Options

If approved in advance by the region/deputy region directors, departing members may elect to purchase transportation tickets with personal funds and be reimbursed by submitting a Corporation Form 1 Payment Voucher with the appropriate transportation receipts. The member will be reimbursed only up to either the cost of the ticket pur-

chased, or the cost of a similar government fare ticket, whichever is less, based on the fare between the HOR and the campus. This option does not apply to Early Termination Travel. If a member decides to stay within the area of the campus after graduation, the member has up to 30 days after graduation to purchase tickets for departure travel and receive reimbursement for a ticket purchased with personal funds.

4. Miscellaneous Expenses

The shipment of personal belongings is a member responsibility. Members will not be reimbursed for the shipment of any items to or from the campus. Campuses are not authorized to ship a member's personal belongings.



CAMPUS LIFE

RESIDENTIAL LIVING

PURPOSE: To establish minimum standards to ensure that dormitories will be "home" to all AmeriCorps NCCC members or team leaders during their period of service when not living off campus. These standards will promote a safe, secure, sanitary, and attractive physical and social environment at all times.

A. GENERAL

1. Roommates

Residences are co-ed; however, only those of the same gender will be assigned as roommates.

2. Assignment of Roommates

To fulfill the national service goal of bringing together young Americans from diverse backgrounds, roommates are assigned to encourage opportunities to learn about other cultures and backgrounds. Upon arrival, members will be assigned to a specific room in a residence hall. Requests for room changes are to be submitted in writing to the unit leader or other designated staff person and should include an explanation for the request move. While the overall well-being and morale of the members will always be held as top priority, occasions may arise when it is necessary that a member be required to move to another room. Any such action will be communicated in writing, and will include an explanation for the required relocation and a timeline for completing the move.

3. Bathroom Facilities

Separate bathroom facilities will be designated for males and females. Under no circumstances should any person use the bathroom facilities of the opposite sex.

4. Attire

Minimally acceptable attire for common areas will be athletic shorts, T-shirt or tank tops (unless prohibited by host facility dress codes), and appropriate footwear. Some host facilities prohibit bare feet in any area of the facility except in dormitories. Robes are acceptable to wear between the shower room and dormitory area.

5. Firearms and Other Weapons

Possession of any firearm or other weapon (e.g., knives with blades longer than three inches, brass knuckles, etc.) is strictly prohibited.

6. Security

Residents are responsible for the security of their personal possessions. Rooms should be locked and valuables secured when the room is unoccupied, and outside doors should be secured for the safety of residents.

7. Security Problems

Residents are responsible for reporting unescorted visitors and other security/safety problems to the team leader or staff member on duty.



8. Quiet Hours

Quiet hours will normally be from 10 p.m. to 7 a.m. Sundays through Thursdays, and from midnight to 9:00 a.m. on Fridays and Saturdays. The term "quiet hours" means that the residence halls and campus complex will be free of loud noises. Complaints from other residents about excessive noise may result in appropriate disciplinary action. These hours may be modified at the discretion of the region director.

9. Visitation

In order to create a community that respects the rights and privacy of all members, no person will be allowed in another person's dorm room (excluding roommate) from midnight to 7:00 a.m. This rule applies seven days a week and there are no exceptions; however, between 10 p.m. and midnight, you must have roommate's verbal consent for any visitor, either male or female.

10. Members and team leaders will refrain from all forms of sexual contact while on duty and while in, or in close proximity to, AmeriCorps NCCC facilities. (This does not include physical contact that is not sexual in nature and is conducted in a consensual, friendly, and non-offensive manner.)

B. ROOMS

1. Room Inspection/Inventory

Each member is required to complete and sign a Room Condition and Inventory Report within the first week of arrival to campus.

This initial inspection will be conducted by an AmeriCorps NCCC staff person or team leader and the member. Prior to the member departing from the program, a final inventory check will take place and any damages discovered will be charged directly to the member. Failure to pay for the damage will result in the delay or withholding of the education award, as appropriate.

2. Cleanliness

Each member will be held responsible for the cleanliness of his or her room. Beds are to be made daily, all clothing and personal items should be stored neatly, trash cans emptied, and floors free of debris.

3. Privacy

Dorm room privacy operates on the honor code; individual privacy is to be respected at all times. Knock before entering, ask before borrowing, and never enter someone else's room without permission.

4. Inspections

There will be periodic room inspections to ensure the health, safety and cleanliness of the member's room (see "Inspections" on pages 55-57). These inspections may be unannounced.

5. Food Storage

Food must be properly stored or otherwise disposed of in a sanitary manner to prevent insect infestation. Food such as bread, crackers, cookies, and cereal must be kept in airtight tins or plastic containers/bags.

6. Cooking Appliances

Storage or use of microwaves (unless approved by the region director), hot plates, broilers, rice steamers, or cooking appliances in member rooms are prohibited. These items will be removed and stored until completion of the program.

7. Fire Hazards

To avoid fire hazards, candles, incense, or open flames are prohibited.

8. Flammable Materials

Storage or use of flammable materials such as gasoline, paint thinners, camping fuel, or any other explosive or highly flammable materials in individual rooms is prohibited.

9. Telecommunications

The support team leader and team leader's laptop computer are intended to serve several purposes, including, but not limited to:

- Facilitating e-communication with campus and/or sponsor;
- Moving towards paperless reporting (weekly progress reports, sick call form, and other team leader and campus paperwork);
- Mobile information resource for team (through use of internet);
- Facilitate, as needed, Life after AmeriCorps activities of members;

Other uses, as deemed necessary, by appropriate staff.

10. Other Appliances

The use of radios, stereos, televisions, and coffee makers is authorized provided such equipment does not create a fire hazard and is compliant with local policies. Coffee makers, hair dryers, irons, curling irons, etc., should be unplugged when not in use.

11. Electrical Devices

Use of an electrical device that is not properly grounded is prohibited.

12. Noise

Excessive noise resulting in complaints from other residents will result in appropriate disciplinary action.

13. Personal Property

AmeriCorps NCCC is not responsible or liable for loss of, or damage to, a member's personal property, including monies loaned between members. High-value electronic equipment such as video systems, games, or other such items are the member's responsibility and may be brought to the program at the member's own risk. Rooms should be locked when no one is in the room.

14. Linens

Members will furnish their own linens. Residents will be expected to change their own linen at least once a week. Laundry facilities are provided.



C. COMMON AREAS

All members are expected to carry out assigned dormitory cleaning duties. Common areas will be cleaned daily and, at a minimum, the following tasks will be completed:

- Sweep hallways, porches, and stairways
- Mop and disinfect bathroom floors and shower stalls
- Scrub and disinfect sinks, toilets, and urinals
- Empty trash
- Take out recycling materials
- Clean mirrors
- Clean laundry room (if applicable)
- Clean up after yourself

If common area or room cleaning duties are not properly completed, the member may be fined or receive extra instruction.

D. DINING AREAS/MEALS

1. Meals

Members will be provided three meals a day, Monday through Friday, and two or three meals a day on weekends and holidays. On some campuses, meals are prepared by the members.

2. Attire

The AmeriCorps NCCC uniform will be worn when earning service hours. Participants may not wear short shorts, tank/tube/halter tops, torn or ripped clothing, or T-shirts with offensive logos or statements. Member dress

will conform to both AmeriCorps NCCC policy and that of the host tenant (if applicable).

3. Visitors

Visitors are not authorized to eat at AmeriCorps NCCC expense; however, certain meals, such as Thanksgiving or Christmas dinners, may be purchased at a nominal fee.

4. Eating Out/Ordering Food

Members who elect to provide their own meals may do so at their own expense. However, members are encouraged to use the dining facility rather than eating or ordering out, since this service is provided at no cost to the members.

E. FIRE PREVENTION/SAFETY

1. Fire Alarms and Exits

Each member shall be familiar with the location of fire alarms, exits, and extinguishers. Each member shall also be familiar with the contents of posted evacuation plans.

2. Activating Alarms

Anyone discovering a fire will immediately activate all alarm and emergency evacuation devices, alert and evacuate individuals with disabilities, and notify the Charge of Quarters/duty team leader and fire department of the type and location of the fire.

3. Evacuating the Building

Upon hearing or seeing the alarm, everyone will leave the residence hall by the nearest exit and assemble by teams in a predetermined location a sufficient distance from the dorm so that fire fighting personnel can accomplish their task. Team leaders will account for all members of their team and provide such information to the unit leader or duty staff member.

4. Failure to Respond to Fire Alarms

Failure to respond appropriately to fire alarms (including drills) may result in disciplinary action.

5. Fire Prevention and Safety Policies

All members must be familiar with their host/tenant fire prevention and safety policies.

F. VISITORS AND VISITATION

1. Definition

Anyone who is not a member of the AmeriCorps NCCC assigned campus and is not assigned to that dorm (room or house) is considered a visitor.

2. Check-In

All visitors must check in with the staff member on duty upon entering and leaving the AmeriCorps NCCC campus or comply with local campus policy. All visitors will sign in and out in the visitor log.

3. Rules and Regulations

Visitors will be accompanied by a member or a team leader, who will advise the visitor of all rules and regulations.

4. Visitation Hours

Visitors are not authorized to remain in dormitories overnight and will not be allowed in rooms during quiet hours.

INSPECTIONS

PURPOSE: To ensure a safe and healthy environment in the dorm rooms.

A. STAFF INSPECTIONS

1. Periodic Inspections

Health, safety, and sanitation inspections will be conducted periodically by campus staff. Inspections will be conducted in pairs and may be announced or unannounced. Members do not have to be present during an inspection.

2. Purpose of Inspections

Inspections are limited to the purposes for which they are authorized and should not involve the examination of any desk, bureau, trunk, or other presumptively private container. Unlocked closets and refrigerators may be inspected to ensure that they are clean and orderly.



3. Evidence of Crime

If a staff member should see evidence of a crime in plain view, he or she is responsible for reporting the observation to the unit leader or region director and ensuring that the evidence is safeguarded until it is turned over to the appropriate authorities.

4. Probable Cause

Inspections should not be used to search for illegal items or evidence of a crime. Officials must base any search under the Fourth Amendment to the U.S. Constitution on probable cause and comply with search and seizure requirements. Inspections may be conducted to determine whether members possess items that are prohibited by AmeriCorps NCCC policy.

B. OTHER OFFICIAL INSPECTIONS

Public health, public safety, and fire officials may conduct routine inspections of residence hall rooms and storage areas to promote the overall health and welfare of all residents. These inspections may result in disciplinary action for any individual who is responsible for violations of campus policy.

Inspectors must be accompanied by AmeriCorps NCCC staff inspecting a member's room for health and safety purposes. These inspections can occur at anytime and do not require the presence of the member. As stated above, inspections by public safety and fire officials are also limited to the purposes for which they are authorized and

should not involve the examination of any desk, bureau, trunk, or other presumptively private container. Unlocked closets and refrigerators may be inspected to ensure that they are safe and clean. If an inspector should see evidence of a crime in plain view, the inspector has the responsibility to report his or her observation to law enforcement authorities.

C. EMERGENCY ENTRIES

1. Fire Officials

Fire officials may lawfully enter an individual's room without permission to search for, or to confirm the presence of, a fire or related dangers.

2. Law Enforcement and Other Officials

Any person, including law enforcement officials, may enter a member's room without permission in order to search for, rescue, evacuate, or treat fire or disaster victims, or otherwise save lives or property from destruction.

3. Seizure of Evidence

In the course of assisting at a fire or disaster, police officers may lawfully seize any evidence of a crime they observe in plain view for purposes of prosecution. Since they are lawfully on the premises, they do not need to obtain a warrant.



4. Fire Officials/Evidence

Fire officials have a responsibility to report any evidence of a crime they have observed to law enforcement officials. However, a police officer who seeks to enter a member's room solely to investigate such a report is under legal obligation to comply with search and seizure requirements.

PERSONAL TRAVEL AND USE OF PRIVATELY OWNED VEHICLES

PURPOSE: To establish requirements governing personal travel and for keeping personal vehicles on campus.

Personal vehicles may be kept on campus provided the following conditions are met:

- The owner must have a valid operator's license and, if required, must obtain a local license. Proof of a valid license must be provided to the designated AmeriCorps NCCC staff for verification. Motorcycle operators must show proof of completion of an appropriate training course.
- The vehicle must be properly titled and licensed. Proof of vehicle registration must be provided to the designated AmeriCorps NCCC staff person.
- If required by the state, the vehicle must bear a current valid inspection sticker at all times.
- All private vehicles and operators must be covered under the local minimum vehicle liability insurance requirement. Proof of current coverage must be provided to the designated AmeriCorps NCCC staff person.
- Personal vehicles will not be used for any AmeriCorps NCCC official business, except as approved by the region director for individual transportation to and from individual service projects or as otherwise authorized by the region director after consultation with AmeriCorps NCCC headquarters.
- For purposes of safety and accountability, all travel over 100 miles from the AmeriCorps NCCC campus requires notification, in writing, to the appropriate team leader, unit leader, or region director.
- Vehicles are parked and stored on campus at the risk of the owner. AmeriCorps NCCC assumes no liability for theft or damage to privately owned vehicles. Vehicles will not remain on NCCC premises after the end of the program year.
- Legal difficulties that may result from the use of private vehicles on or off campus are the responsibility of the owner. Local authorities may restrict/deny driving privileges to individuals who violate traffic laws on the campus compounds.

USE OF GOVERNMENT VEHICLES

PURPOSE: To inform all members and staff concerning the use of government vehicles.

A. USE OF VEHICLES FOR OFFICIAL PURPOSES ONLY

It is AmeriCorps NCCC policy that AmeriCorps NCCC vehicles be used for official purposes only. There are some exceptions to this as described below under "Use of Vehicles during SPIKE and Local Projects."

An official purpose is defined as one that supports the furtherance of the AmeriCorps NCCC mission as it relates to service, training, and, under certain circumstances, health/safety issues. As an example, the shuttling of members to a medical facility is an official use, but shuttling them to a local mall for "morale and welfare" purposes is not considered to be official. The term, "health/safety issues," is to be strictly construed. For example, structured leisure activities are not considered to be official in nature. The one exception to the prohibition against shuttling members to local stores exists where there are no stores in close proximity to the campus. In such instances, it is considered "official use" to, on an as needed basis, take members to certain local stores for the purchase of health and personal hygiene items.

B. USE OF VEHICLES DURING LOCAL PROJECTS

Government vehicles may be operated by qualified drivers within the local area for the following uses:

- a) Transportation to and from project sites
- b) Transporting authorized visitors, project sponsors, members and others in the standard conduct of government business
- c) Vehicle maintenance
- d) Spike preparation
- e) Transporting members to and from sick call and doctor appointments
- f) Obtaining other project support when authorized by the unit leader
- g) Official functions or training in support of the program to include grocery shopping,

medical appointments approved social events, and other approved member support.

Government vehicles may not be used for any other purpose without the express authorization of the region director. The only exception is for remote campuses where there is no available mass transportation. In this case, the region director can approve structured leisure activities (SLAs) for members.

Vehicles may be used to conduct ISPs if pre-approved by the unit leader and there is a minimum of three members participating in the ISP. The region director must approve any requests for vehicle usage outside these criteria.

C. USE OF VEHICLES DURING SPIKES

Government vehicles may be used to travel to and from grocery stores and restaurants, and to obtain member health and comfort items to include laundry usage. The official use criteria while on spike situations or at remote campuses where recreational activities and public transportation are not readily available also include structured leisure activities.

Privately Owned Vehicles (POV) may not be taken to a spike location.

Van usage approval for structured leisure activities is as follows:

- a) Team leaders can approve trips within a 25 mile radius
- b) Unit leaders can approve trips between a 26-100 mile radius

- c) Any trips over a 100-mile radius must be approved by the region/deputy region directors.

Van usage is expected to occur within hours that are consistent with work periods, meal times, or authorized team events. Vans must be parked at either spike housing or at the campus between the hours of 12:00am - 6:00am unless the team received prior approval from the unit leader.

Vehicles may be used for individual service projects, service learning, and specialty role activities while on spike. These trips must be approved in advance by the unit leader, except for travel to, and from, campus. The region director must approve requests for vehicle usage outside these parameters.

NCCC vehicles cannot be provided to sponsors for their use. They can be used as part of a team project but can only be driven by NCCC certified members or team leaders.

Teams that are on spike beyond a 90-mile radius of the campus are not permitted to use government vehicles to return from spikes for holidays. Teams that are within the 90-mile radius are authorized to utilize the vehicles for their return trip to campus. Examples of holidays are Thanksgiving and Spring Break. The entire team must agree to, and participate in, the travel to the campus for a holiday while on spike. If the team does not agree to the return trip, individual members may do so at their own expense, i.e. rent a car, take a bus, or secure some other mode of appropriate transportation. Hitching is prohibited. During winter break, all teams will return unless notified by their unit leader.

Whenever possible, if local public transportation is available and appropriate, it may be utilized in lieu of government vehicles.

D. TRAINING AND CERTIFICATION OF DRIVERS

Members and team leaders who drive government vehicles will first be trained and certified through classroom instruction and a road test. Additionally, driving records will be checked to ensure individuals are legally qualified to drive motor vehicles, that their driving histories are appropriate, and that they possess a current license.

Travel speed must never exceed 65 miles per hour, regardless of higher posted speed limits. Duration of travel will not exceed ten hours per day and drivers must rotate after each two hour interval or shorter as determined by fatigue and road or weather conditions. Proper seat belt usage is mandatory in all government vehicles at all times. At least one AmeriCorps NCCC trained ground guide is required when backing or navigating tight conditions. Drivers will not operate cell phones, conduct text messaging or use headphones while operating an AmeriCorps NCCC or sponsor provided vehicle.

E. RESPONSIBILITY OF AUTHORIZING OFFICIALS

Region director shall exercise caution and discretion in authorizing the use of AmeriCorps NCCC vehicles. To allow the unofficial use of AmeriCorps NCCC vehicles places the authorizing official in a legally precarious position, as that individual could be



held personally liable should an accident occur and the Department of Justice determine that the accident did not occur within the scope of the individual's official duties. Furthermore, members and staff may be personally liable for any damages or injuries that they cause during off-duty hours or whenever not engaged in program-related activities.

USE OF SPONSOR VEHICLES

PURPOSE: To inform all members and staff concerning the use of sponsor vehicles.

a. Use of Sponsor Vehicles for Official Purposes Only

Sponsor vehicles may be used for official purposes only.

Sponsor vehicles should only be used when NCCC vehicles are unavailable or are not suf-

ficient to complete a required service task. Team leaders must receive approval from their unit leaders before using sponsor vehicles.

Team leaders should ensure that only NCCC approved drivers drive sponsor vehicles and that the sponsor provides proof of insurance covering the NCCC driver. The sponsor agreement must also include a clause that states the sponsor will cover any NCCC member driving its vehicles.

NCCC must receive appropriate training before using certain types of sponsor vehicles, such as bobcats, golf carts, backhoe, tractors and forklifts.

Members and team leaders are not authorized to use vehicles that are not officially affiliated with the sponsoring organization (i.e. a friend of the sponsor or another volunteer's vehicle).



WELFARE OF MEMBERS

PURPOSE: To develop attitudes, skills, and knowledge necessary for the prevention of accidents; to reduce or eliminate unsafe practices or conditions that cause accidents; to prevent accidents both on and off campus; and to protect the lives and well-being of AmeriCorps NCCC members. Ninety-five percent of all accidents occur during the first hour of the day, or soon after people stop working. During these times, people are not often focused on safety issues.

SAFETY

A. TRAINING AND CERTIFICATION

All members and team leaders will be trained to operate any and all equipment assigned to them. Under no circumstances shall members operate any piece of equipment unless qualified to do so and authorized by their team leader or supervisor. Certification will be obtained when and where required.

B. USE OF HAND TOOLS

The following guidelines will be observed when using hand tools:

- All tools will be used and treated in a professional and appropriate manner. For example, handles should be tightly fitted, secured with a wedge, and inspected for splitting, warping, and absence of splinters.
- Always use sharp tools, as dull tools are dangerous.
- Keep tool guards in position on cutting edges during transportation to and from project sites.

- Never throw or play with tools.
- Inventory and clean all tools at the end of each day and return them to their appropriate storage areas. Report any discrepancies to the unit leader.

C. POWER EQUIPMENT

Members shall be alert and apply common sense at all times when operating power equipment. Inappropriate behavior will not be tolerated.

1. Protective Clothing and Equipment

Protective clothing and equipment such as hard hats, gloves, safety boots, and foul weather gear, also known as personal protective equipment (PPE), will be issued to AmeriCorps NCCC members as necessary. Such clothing or equipment remains the property of the government and, except for expendable or worn-out items, must be returned to the campus upon termination or when no longer needed. Members who lose this equipment may be required to pay for the loss. This may be accomplished by requiring the member to either replace the item or pay for it directly. Instruction in the proper use and maintenance of such clothing and equipment will be provided.

2. Eye Protection

Eye protection will be worn while using grinders, chainsaws, operating a chipper, stump cutter, hammers or sledge hammers, sawing stranded cable, wire rope or while

painting above one's head. Under no circumstances will face shields be worn in place of safety glasses; they may be worn over the safety glasses.

3. Hard Hats and Safety Boots

Hard hats and safety boots will be worn at all times at appropriate project sites, and when carrying or sharpening tools. Under no circumstances will soft caps or soft athletic shoes be worn in place of hard hats or proper work boots.

4. Hearing Protection

Hearing protection must be used when operating or working near:

- Routers, circular or table saws, or other power tools.
- Wood chippers, jack hammers, or other mechanical equipment.
- Tractors, back hoes, or other motorized equipment that have the potential of causing hearing damage as determined by the team leader.
- Any other area where the team leader determines there is the potential for hearing damage.

5. Safety Gear with Chain Saw

Safety chaps, bibs, or pants must be worn any time a member uses a chain saw. Also, members must wear protective gloves, eye protection, hearing protection and a helmet. Members must receive chainsaw training from an AmeriCorps NCCC approved trainer before operating a chainsaw, even if the member has prior experience.

6. Gloves

Except in rare cases, members must wear gloves while working on project sites, and when carrying or sharpening tools.

7. Dust Masks

Disposable dust masks must be worn when spraying paint, working with treated wood or plaster, or engaging in any other activity that results in dust, fumes, mists, or other possible harmful conditions.

D. DRINKING WATER

All teams will be supplied with a water container that is to be taken to all project sites. Team leaders will ensure that drinking water is available at all times.

E. TRANSPORTATION SAFETY

During transportation to and from AmeriCorps NCCC activities, members will be seated inside the vehicle in which they are riding. No one will stand up, ride the tailgate, ride the running board, or ride outside of any vehicle. Proper restraints (seat belts/shoulder restraints) will be worn at all times. Ground guides will be used when backing or pulling in or out of tight spaces with 15-passenger vans and other vehicles with limited visibility. Drivers will not operate cell phones in any manner whatsoever or use headphones while operating an AmeriCorps NCCC or sponsor-provided vehicle.

F. LIFE JACKETS

Members working in or around water must wear approved life jackets. This includes, but is not limited to, persons working in boats or barges and cleaning streams in deep areas. When waders and/or hip boots are required, they must be equipped with steel toes. Members working over ice-covered water will carry a rope of at least 20 feet.

G. TOOL STORAGE

Tools will be properly stowed for transport in vehicles at all times.

H. FUEL STORAGE

Fuel will only be transported in approved containers. At no time will fuel or other hazardous chemicals be transported in the passenger compartment of any vehicle.

I. HUNTING-RELATED HAZARDS

Due to the extreme hazards associated with hunting seasons, AmeriCorps NCCC teams must exercise extreme caution in any area where it is reasonable to assume that hunters will be present. Team leaders, staff, and project sponsors should be alert to any hunting-related hazards and work together to ensure team safety. In some cases, it may be necessary for members to wear blaze orange safety clothing.

J. SAFETY RESPONSIBILITIES

1. Members

Members will be monitored by team leaders and unit leaders to ensure that they are using safety equipment properly and responsibly. In cooperation with project directors, they will ensure that project sponsors provide appropriate training in the use of unfamiliar equipment and will participate in planning and/or presenting such training instruction. Members have an obligation to state their concerns to team leaders and/or site supervisors if they are engaged in a task they believe puts them in an unsafe situation.

2. Team Leaders

Team leaders are responsible for the day-to-day safety of their teams and for maintaining a safe working environment. They will conduct a safety briefing prior to commencing work each day. They will ensure that safety equipment, tools, and machinery are in good working order and in a good state of repair. Unsafe equipment will be reported and not used until repaired. This includes equipment borrowed from other entities.

3. Members and Team Leaders

Members and team leaders will receive appropriate and recurring instruction and/or training in accident prevention, first aid, and CPR. Members and team leaders will:

- Comply with state and federal safety regulations and laws (including highway laws), and the Corporation for National and Community Service, AmeriCorps NCCC, or host facility policies and/or directives.



- Maintain and safeguard all equipment assigned to them. Members are also responsible for advising team leaders or supervisors of the condition of their equipment.
- Ensure that all passengers riding in their vehicles wear appropriate restraining devices. The region director may restrict driving by persons with unsatisfactory driving records. Vehicle operators are responsible for all parking or traffic tickets they receive while operating a vehicle in conjunction with an AmeriCorps NCCC activity.
- Not smoke, burn candles or incense, or create a fire safety hazard in their rooms.

K. SANCTIONS

Any violation of the above rules will be investigated and appropriate disciplinary action will be taken.

HAZARDOUS MATERIALS

PURPOSE: To comply with the Occupational Safety and Health standards, and to ensure that all AmeriCorps NCCC members are trained to recognize and work safely with any hazardous materials with which they may come in contact.

Each campus will ensure that hazards posed through the use of all chemicals both on campus and at work sites are evaluated, and that information concerning these hazards are transmitted during training sessions. Transmittal of information will include, but is not limited to, identifying specific hazards associated with each product, labeling containers, using material safety data sheets, and providing instruction in the use of all

hazardous chemical products for all AmeriCorps NCCC members.

In accordance with 29 CFR 1910.1200, individuals will be informed of all hazards associated with any chemical products as well as information on their proper usage.

A. CONTAINER LABELING

Each container holding hazardous material must be clearly labeled according to its contents and must display the appropriate hazard warning. Removing or defacing such labels is strictly prohibited.

B. PROJECT/WORK SITE INVENTORY

Members and team leaders will participate in a hazard analysis before a new project begins in order to consider both potential safety hazards and accident prevention. This process shall include making a list of all products, the purpose of the products, and where they will be used. Member involvement ensures that all members have thought about safety and makes them more aware of potential hazards. After the brainstorming session, teams will compile their analyses, provide copies to all team members, and provide a copy to the deputy region director for operations, who will maintain a master list for the campus. Anytime a new hazardous material is used, it must be added to the list.

C. MATERIAL SAFETY DATA SHEETS (MSDS)

Campuses will:

- Maintain a mandatory resource file of MSDS on the hazards posed through the use of all chemical products purchased by AmeriCorps NCCC or project sponsors.
- Ensure that MSDS are maintained for each hazardous material on the master inventory list.
- Ensure that MSDS are received with all incoming shipments of potentially hazardous products.
- Ensure that team leaders have MSDS available for each hazardous material used on their respective project sites and within their respective dormitories.

TEAM CONDITIONING

PURPOSE: To increase strength and flexibility, to minimize and/or prevent injuries that may result from AmeriCorps NCCC members' routine work or service, and to enhance self-esteem and esprit de corps.

Members and team leaders will participate in team conditioning at least three times weekly. This conditioning will be team-based. Unit leaders will monitor the planned workouts and will, to the extent possible, participate with their teams. All other AmeriCorps NCCC staff are encouraged to participate in the campus physical fitness program. The conditioning program is important because AmeriCorps NCCC undertakes hard, physical work and members need to be strong and limber enough to engage in it safely. During

the Corps Member Training Institute (CTI), which takes place during the first weeks of the program, physical conditioning will be conducted by units or the entire corps to the extent practicable.

A. SAFETY CONSIDERATIONS

1. Warm-Up and Stretching

All exercises must be preceded by an appropriate warm-up and stretching period and followed by an appropriate cool-down period.

2. Prohibited Stretching

Ballistic stretching, double-leg lifts of any type, and exercises that cause knee flexation over 90 degrees are strictly prohibited.

3. Road Guards

Any jogging/running formations will be accompanied by road guards wearing reflective orange vests and carrying flashlights, if appropriate.

4. Weather Conditions

Weather conditions will be considered at all times to determine the safety and feasibility of conducting physical training.

5. Health Concerns

No individual will be required to participate in any exercise that is reasonably beyond his or her physical capability or that would constitute a direct threat to his or her health.

B. PROHIBITIONS

Under no circumstances will physical training

be assigned as a disciplinary measure. However, if members refuse to participate or do not participate to their fullest extent, they will be subject to disciplinary action.

C. STANDARDS OF PHYSICAL TRAINING

1. Physical Fitness

The AmeriCorps NCCC campus community subscribes to the principle of physical fitness for all members and team leaders.

2. Exercise and Conditioning

Members and team leaders will engage in a regular and routine fitness regimen for exercise and conditioning while recognizing physically limiting conditions that exist among members of the community.

3. Fitness Goal

The regimen utilizes levels of fitness in order to accommodate the differences in the community, with the goal being to have the members and team leaders reach beyond their limits to new heights of physical stamina.

4. Continuity

Physical training will not be sacrificed in any manner. Provisions exist at each campus to provide for continuity in the fitness program regardless of weather, facilities, or program conflicts.

5. Cohesiveness

Routine physical training provides the team with cohesiveness within their community.

6. Benefits

Physical training is designed so that participants see its value. Members should consider physical training to be time well spent, and realize its personal benefits.

INCLEMENT WEATHER

PURPOSE: To establish guidelines for conducting service projects and/or physical training during severe weather conditions (i.e., extremes in temperature, heavy precipitation, or high winds). This is not only a health and safety issue; it also affects project quality and timeliness.

Members should be prepared to spend a substantial amount of their time outdoors. Light rain, cold weather, or snow on the ground will not stop AmeriCorps NCCC teams from completing service projects. Team leaders, unit leaders, and worksite supervisors should agree when working conditions are not appropriate for the team to continue working on the project. AmeriCorps NCCC teams should receive training as to how to recognize and respond to conditions caused by severe weather. The following guidelines should be followed during periods of severe weather:

A. COLD WEATHER

In making decisions about outside activities in cold weather, staff should consider the outside air temperature, the wind chill factor, and access to a water supply and snacks. The wind chill factor makes the body's internal temperature regulating mechanisms feel as though it is much colder than the thermometer indicates.

MEMBER HANDBOOK

The Wind Chill Index should be used in making a decision. A lower limit of 20 degrees Fahrenheit (when adjusted for wind chill) is the guideline for outside work. Outdoor activities may be authorized at colder temperatures for short periods of time, but only after the following safety precautions have been taken.

Members should be:

- trained to recognize the symptoms of frostbite and hypothermia.
- properly clothed for the temperature - foul weather gear for rain and wool or synthetic fabrics for cold extremes.
- assigned to work in pairs
- assigned outside for limited periods of time.
- accessible to a readily available warm-up location.
- regularly monitored by team leaders and/or unit staff.

B. HOT WEATHER

Precautions must be taken, both outdoors and indoors, in extremely hot and humid weather. The Heat Index demonstrates how heat and humidity combine to create hazardous working conditions. When working in hot weather, members and team leaders will:

- have access to an adequate water supply.
- wear SPF 15, at a minimum, sunscreen/block to protect themselves from sunburn.
- undertake less physically strenuous work tasks.

- take frequent breaks.
- avoid working outdoors at mid-day.
- be monitored frequently.
- recognize and be alert to symptoms of heat exhaustion and dehydration.

C. ALL INCLEMENT WEATHER CONDITIONS

On days when there is freezing rain or heavy precipitation, campuses should rely on information available from local sources, such as law enforcement, highway department offices, weather bureau, and the radio, to determine whether teams should report to project sites, or, if already at a project site, whether they should end work early to avoid unsafe travel conditions. Teams required to work in inclement weather must also check the above referenced sources of weather information to ensure that working outdoors is safe.

SPIKE SITES

PURPOSE: To provide to AmeriCorps NCCC members information regarding spike sites.

A "spike" occurs when a team undertakes a service project that is 50 miles or more from the campus and requires an overnight stay for one or more nights.

A. GENERAL

1. Length of Spikes

No team will be away from the campus for more than 60 continuous days unless approved by the National Office. However, teams may spend several months of their overall term of service on spike.



2. Support Services

Support services for members will be, to the extent practicable, commensurate with campus support services and will be assured for the life of the project.

3. Communication

Regularly scheduled communication lines must exist between the spike camp and the campus.

B. SUPERVISION AND ACCOUNTABILITY

All spike projects will be team-based. The following rules will apply:

1. Team Leader Responsibilities

The team leader is in charge of the team from the time of departure until return and is responsible for the safety and well-being of the team. However, any unit staff member or project staff member may direct changes affecting the safety and well-being of the team, or the accomplishments of project objectives.

2. Delegation of Responsibilities

At the beginning of each day, the team leader will appoint one member to assume responsibility for the safety and well-being of the team in the event that a team leader becomes incapacitated. If such a situation arises, the appropriate unit leader must be notified immediately.

3. The housing facility and boundaries designated by the team leader will be known as the spike housing. Any rules specific to the regional campus will be enforced in this area. This includes no overnight guests, with the limited exception of personnel affiliated with AmeriCorps NCCC or the project sponsor.

If a team is staying at spike housing that has hosted previous teams, then the existing spike boundaries will apply. This information should be communicated prior to the team's arrival at the spike housing site. If the spike housing site is a new project, the team will assign boundaries upon arrival at the site and make those boundaries clear to the team immediately. This will be accomplished in consultation with the unit leader. If a team has a team charter, the spike boundaries should be included in the charter.

When multiple teams are at a project site, teams will make recommendations to their unit leaders on what the spike boundaries should be. If teams from other campuses arrive shortly thereafter, the team leaders will work together to establish common team boundaries. This will happen within seven days of the teams being at the project site. Unit leaders are responsible for approving proposed boundaries.

If a team arrives prior to other teams, they should establish temporary boundaries until all teams arrive and can agree on a recommendation which must occur within seven days. Once a spike boundary is established and approved by the unit leader(s), it will remain in place for all future teams and may

only be adjusted if there are significant changes to the community where the spike housing is located.

4. Code of Conduct

The AmeriCorps NCCC Code of Conduct will be enforced at all times during the spike, including free time both on and off the spike camp.

5. Host Facilities Rules

Any rules specific to the host facility must be enforced.

6. Additional Rules

The team leader may establish additional rules as necessary that are reasonable to ensure the health, safety, and morale of the team.

7. Leaving Spike Housing

No one may enter (friends, visitors), nor may members leave the spike housing without first notifying the team leader. Members who wish to leave the spike area should do so in groups of two or more. Those leaving should inform the team leader as to their destination and expected time of return. Once back in the spike housing area, members should check in with the team leader or designated member if the team leader is offsite.

C. USE OF GOVERNMENT AND PRIVATE VEHICLES

1. Official Business

Government vehicles are to be used only for official business necessary for the health, welfare, and well-being of the team.

2. Structured Leisure Activities

Government vehicles may be used for structured leisure activities after service hours using the following guidelines:

- Team leaders can approve trips within a 25 mile radius from the spike site
- Unit leaders can approve trips between a 26 - 100 mile radius from the spike site
- Any trips over 100 miles from the spike site must be approved by the region director

However, the vehicle may not be used to transport participants to establishments where alcoholic beverages are primarily consumed (i.e., bars, taverns, etc.). The team leader, with unit leader approval, may authorize a larger radius if needed.

3. Personal Business

The vehicle is not to be used for personal business unless permission is granted from campus staff and the team leader.

4. Authorized Drivers

Only those members authorized to operate government vehicles may operate the vehicle during spikes.



5. Enforcement of Rules

Rules and regulations applying to the operation of government vehicles will be strictly enforced.

6. Private Vehicles

Personal (private) vehicles or rental cars are not allowed on spike, except as authorized by region directors.

D. TEAM LEADER RESPONSIBILITIES

While a team is out on spike, the team leader is required to:

- Maintain a list of emergency contact phone numbers for campus personnel.
- Locate the emergency medical facility upon arrival and familiarize the team on how to get there in case of an emergency.
- Maintain a supply of Worker's Compensation forms and other related injury and accident forms.
- Provide main campus and the project sponsor with a telephone number where the team can be reached.

- In consultation with the unit leader, assign boundaries to the spike camp upon arrival and make those boundaries clear to the team.
- Ensure that members and visitors are aware of spike camp rules.
- Check in with unit leader at the campus daily and provide a status report.
- Prepare and submit Project Status and Accountability Reports (progress report) to the unit leader at least once a week which will be forwarded to the region director.
- At no time, while on spike, will alcohol be consumed by any member at the spike camp.

E. SANCTIONS

Any violation of spike rules may result in disciplinary action, up to and including dismissal.





ADMINISTRATION

SERVICE HOURS POLICY

PURPOSE: To clarify the types of service, training and other related activities that can be included in a member's record of "service hours."

The following policies apply to all AmeriCorps NCCC members while participating in the AmeriCorps NCCC program. Federal legislation requires that all members and team leaders participating in AmeriCorps complete a minimum of 1,700 service hours over the course of their program. Team projects and individual service hours, in combination, will likely surpass the mandated 1,700 hours. With a shared understanding of the law and each campus' tracking mechanism, the confusion over what does and does not count toward the 1,700 creditable service hours should be minimized.

A. SERVICE HOURS

1. Service Requirement

1,700 hours of service are required of all members and team leaders for successful completion of the program. In general, eligible service and training activities are those service activities that directly relate to a program's community service projects. Key criteria are outlined below.

"Service" is community service that is a direct benefit to the community where it is performed (not to include the AmeriCorps NCCC community). This includes both team service projects and individual service hours, as approved. Part of the service hours can be activities incidental to performing service (such as travel to and from the worksite, project preparation and research, project

portfolio completion, and project debrief). Members participating in the Corps Ambassador Program (CAP) as recruitment stewards may receive direct service credit for this service. Not more than 10 percent of a member's service hours may be credited for this activity.

2. Prohibited Activities

Any activities that can be interpreted as efforts to influence legislation (i.e., advocacy, lobbying, partisan political activities, voter registration drives) are prohibited. Involvement in the political process is permissible on the staff or members' own time using their own resources but not while representing or with support of AmeriCorps NCCC.

3. Duties Not Considered Service

- Service that supports the running of the AmeriCorps NCCC campus (such as shopping, cleaning dorms, and night-watch duty).
- Member involvement in committees and governance with the AmeriCorps NCCC community. While this fosters citizenship and contributes to the overall health of the AmeriCorps NCCC community, it does not fall within the intent of the legislation.

B. INDEPENDENT SERVICE HOURS

Of the 1,700 service hours required for program completion, 80 of these hours must be performed in independent service projects (ISP). These ISPs must be approved by the region director, or his or her designee, and

must be performed so as not to interfere with regular, team-based projects. Designated campus staff will assist members in identifying and developing ISPs. Designated campus staff will also assist members with transportation needs and other administrative support. Members who fail to achieve the 80 hours of ISP service may be subject to having their education awards withheld or pro-rated. Team leaders are exempt from the ISP requirement.

Members can complete ISPs during their campus breaks either in their hometown or local community.

SERVICE-LEARNING AND MEMBER DEVELOPMENT

PURPOSE: To establish procedures and guidelines to be followed in developing an appropriate education and training program to ensure success in project completion and the personal and professional development of all members.

The mission of AmeriCorps NCCC is to get things done in communities while at the same time preparing America's future leaders for continued service to their communities beyond their AmeriCorps NCCC commitment. Therefore, a solid educational program, complementing the work projects and overall campus life, is a critical element of AmeriCorps NCCC's success. In the future, all training, service learning and member development will be included as part of NCCC's Service Leadership Program. Currently, service-learning and member development involves several components, including:

A. IN-PROCESSING AND ORIENTATION

This occurs during the first week of both team leader training and the member training institute. Some of the items covered during this period include member benefits, uniform distribution, and campus orientation.

B. TEAM LEADER TRAINING

Team Leader Training occurs during the first several weeks after team leaders arrive and is coordinated by the assistant program director for training (APDT) and approved by the deputy region director for programming. Training sessions are based on national training competencies and include sessions on supervisory skills, diversity awareness, project preparation and management, policies and procedures, and management and administration. Full participation in Team Leader Training is required and essential for team leaders to be prepared to manage a team of 7-10 members.

C. CORPS MEMBER TRAINING INSTITUTE (CTI)

CTI is conducted during members' first several weeks on campus and is coordinated by the assistant program director for training and other campus staff. It is implemented with the full participation of campus staff. CTI is an intensive program designed to develop the AmeriCorps NCCC campus community. Full participation in CTI is expected and essential for members to be prepared for service throughout the AmeriCorps NCCC year.



D. SERVICE TRAINING AND PREPARATION

AmeriCorps NCCC recognizes that quality community service has many components. Among these components is the cycle of learning where good preparation and training precedes the service project and thorough evaluation and reflection occurs throughout and after completion of the project. The campus staff work in collaboration with the sponsoring agencies to ensure that required project-related training is provided to the team prior to or upon arrival on-site. Preparation can include use of equipment and safety procedures as appropriate and background information about community or natural environment of the project site.

E. SERVICE-LEARNING

Members and AmeriCorps NCCC staff will be expected to teach each other and the communities they are serving throughout the year and to reflect together about experiences on project sites. This is done through the incorporation of the PARC Service-Learning Model – Preparation, Action, Reflection, and Celebration. This kind of service-learning is facilitated through the following activities:

- **Preparation** for each project by conducting research on the social issue being addressed and the community where the project will be conducted. Part of preparation includes identifying service-learning activities that will be conducted on-site.
- **Action** which refers to the actual service project activities.

- **Reflection** on the service activities, skills developed, and the community impact. A service-learning project portfolio is assembled by each team. The project portfolio records the service-learning project experiences, challenges, and accomplishments and is used for reflection, documentation, and presentation purposes. The completed portfolio can be used by members as background for resumes, job seeking, or educational applications. Finally, AmeriCorps NCCC staff members can use the finished service-learning project portfolio as documentation of members' activities—a tangible account of program achievements.
- **Celebration** includes project recognition efforts and achievements and is usually done through project debriefs.

F. PERSONAL AND PROFESSIONAL DEVELOPMENT

AmeriCorps NCCC is committed to enhancing the skills and education of all members and staff. AmeriCorps NCCC will provide resources, strategies, and opportunities for individuals to make decisions and plans for their future following AmeriCorps NCCC, including the following:

- Members and team leaders will complete an Individual Learning Plan (ILP), identifying goals and skills to be developed over the course of the year.
- Members and team leaders will be encouraged to work on the goals/skills identified in their ILP through community service, mini-courses, and other resources with support

from training and service-learning staff and in the community where they serve.

- AmeriCorps NCCC expects members who have yet to obtain a high school diploma or GED to include this goal in the ILP.
- Members and team leaders will have the opportunity to pursue college credit, a Certificate in Non-Profit Management, and both the Presidential and Congressional Awards for service. Academic integrity will be strictly adhered to for all course and certificate requirements.

G. OTHER ACTIVITIES

In order to provide a campus environment that promotes the whole person concept, a number of campus traditions will be developed. A variety of optional structured leisure activities will be coordinated by the campus staff in cooperation with members.

MEMBER GRIEVANCE PROCEDURES

PURPOSE: To provide a mechanism for identifying and resolving training or service-related grievances in a fair, orderly, and timely manner with minimum disruption to the program's mission and objectives.

These grievance procedures shall be used when a member or team leader believes that his or her ability to participate in, or receive the full benefits of, the program has been diminished because of disagreements with other members or staff personnel. This includes, but is not limited to, disagreements concerning service credit and amounts

of education awards due at the termination of the individual's participation in the program.

The procedures shall not be used in the following circumstances:

- To raise allegations of discrimination or disparate (unfair) treatment based upon discrimination. Equal Opportunity procedures are available for these types of complaints.
- To complain about campus policies, operations, physical living conditions, size or locations of living quarters, or other similar matters. These types of concerns should be brought to the attention of the campus administration through normal channels established for these purposes.
- To challenge a proposal or decision by the campus administration to transfer, terminate, suspend, fine, or otherwise discipline a member for conduct that, in the opinion of the region director, jeopardizes the enforcement of the standards of conduct established by AmeriCorps NCCC, or that may diminish the opportunities of other individuals. Additionally, these grievance procedures will not be used to appeal a disciplinary action.

A. GRIEVANCES AGAINST FELLOW MEMBERS

1. Conflict Resolution

If a member has a grievance against another AmeriCorps NCCC member, he or she should first try to resolve the matter by requesting a meeting with the other member and the appropriate team leader(s), or a trained counselor mutually agreed upon by both par-

ties, or in cases involving residence hall issues, the unit leader or residence hall director, within three duty days following the incident. If previous attempts to resolve the matter by the parties have resulted in an impasse, the time limit shall begin to run from the day of the impasse. The time limit may be waived by the region director for good cause.

2. Written Complaint

If the face-to-face meeting does not resolve the matter, the aggrieved member may submit a written complaint through his or her team leader to his or her unit leader. The written complaint should include at a minimum the date and time of the incident, the names of the parties involved, witnesses to the incident, and a short statement as to how he or she thinks the grievance should be resolved. The written complaint should be endorsed by the team leader (with a recommendation) and be presented to the grieving party's unit leader within three duty days from receipt.

3. Unit Leader

The unit leader will then attempt to resolve the complaint with the concerned parties. This shall take place within three duty days from receipt of the written complaint. If the matter cannot be resolved to the mutual satisfaction of both parties, the unit leader will submit the matter within three duty days (with recommendations) to the region director, or her/his designee, for final decision. If the conflict is acted upon by someone other than the region director, the findings and recommendation(s) of this individual shall be

forwarded to the region director, who will either approve or disapprove the recommendation. The final decision will be made within five duty days and transmitted to the grieving party within five duty days from the date of the region director's final decision.

4. Region Director

The decision of the region director is final and binding on all parties. There is no appeal of the region director's decision. Failure to comply with this decision may also be the basis for disciplinary action (including dismissal from AmeriCorps NCCC) against the offending party.

B. GRIEVANCES AGAINST STAFF

1. Conflict Resolution

If a member has a grievance against a team leader or staff member, he or she should attempt to resolve the matter by meeting with the individual within three duty days following the incident. This also applies to team leaders who have complaints concerning campus staff. If the complaint concerns a service issue or assignment, the individual will comply with the staff member's instructions and then attempt to schedule a meeting with the staff member in order to resolve the conflict. If the staff member does not meet with the individual within three duty days or at the time mutually agreed upon by both parties, or if the meeting fails to produce an acceptable resolution to the grievance, the individual may submit a written complaint to the staff member's immediate supervisor. The complaint should specifically describe

the circumstances surrounding the complaint and the names of individuals who may have information surrounding the incident. Finally, the complaint should contain a short statement as to how he or she thinks the grievance should be resolved. The written complaint should be endorsed by the supervisor of the grieving party (with a recommendation) and be presented to the region director within three duty days from receipt.

2. Region Director

The region director will then attempt to resolve the complaint with the concerned parties. This shall take place within 10 duty days from receipt of the written complaint. The region director will make the final decision concerning the complaint and transmit this decision in writing within five duty days from the date that the final decision is made by the region director.

3. Appeal of Decision

The decision of the region director is final and binding on all parties except for those grievances that concern service hour credit and/or education award determinations. In these situations, a member or team leader may appeal the region director's decision to the national director, who will give the individual an opportunity to submit matters on his or her behalf. Depending on the circumstances, an objective fact-finder may be appointed to ascertain the facts and make a recommendation to the AmeriCorps NCCC national director, who will make the final decision concerning the grievance.

For all other grievances, there is no appeal of the region director's decision. Failure to comply with this decision may be the basis for

disciplinary action (including dismissal from AmeriCorps NCCC) against the offending party. Nothing in these procedures either mandates or precludes AmeriCorps NCCC from taking official disciplinary action against government employees who are involved in duty-related misconduct.

C. GRIEVANCES AGAINST REGION DIRECTORS

The only grievances that may be brought against a region director are those related to the director's personal conduct that is not performed within the scope of his or her official duties. In situations such as these, members may contact AmeriCorps NCCC headquarters. Decisions made by region directors in the course of their official duties may not be grieved, except as discussed above.

PHYSICAL AND MENTAL HEALTH

PURPOSE: To establish physical and mental health guidelines for continued service in AmeriCorps NCCC and to define the conditions for medical hold, medical termination, and medical re-admittance.

A. HEALTH HISTORY

To be eligible to serve in AmeriCorps NCCC, the applicant must be free of any health condition (medical, mental, or emotional) that:

- Represents a current and direct threat to other members of AmeriCorps NCCC or to the applicant himself or herself.
- Precludes participation in the AmeriCorps

NCCC program with a reasonable expectation of successful completion.

- Requires prolonged inpatient medical care or special medical attention that AmeriCorps NCCC cannot reasonably accommodate.

B. DEFINITION OF “DIRECT THREAT”

“Direct threat” means a significant risk of substantial harm to the health or safety of the individual or others that cannot be eliminated or reduced by reasonable accommodation. The determination that an individual poses a “direct threat” shall be based on an individualized assessment of the individual’s present ability to safely perform the essential functions of the service. This assessment shall be based on reasonable medical judgment that relies on the most current medical knowledge or on the best available objective evidence. In determining whether an individual would pose a direct threat, the factors to be considered include:

- The duration of the risk;
- The nature and severity of the potential harm;
- The likelihood that the potential harm will occur;
- Whether reasonable modifications of policies, practices, or procedures will mitigate the risk.

C. MEDICAL HOLD

If, due to an injury or illness, a member is unable to train or serve for a period of 10 to

30 days, he or she will be placed in a medical hold status. The decision to place the individual on medical hold will be made by the region director who will base the decision on information provided by the individual’s attending physician. The member will be informed in writing of the effective date of placement into medical hold.

1. Special Care

During the medical hold period, the member will ordinarily be sent home if he or she is not required to remain in a hospital but still needs special care. Individuals who do not require special care may, at the region director’s discretion, be allowed to remain on campus. Living allowances will continue; however, service hours will not be earned. An individual who has been, or who is, on medical hold at the completion of the program, will graduate with the rest of his or her class.

2. Short Periods of Incapacitation (unable to serve)

If a member is incapacitated for a period of less than 10 days as a result of illness or injury, he or she will not be placed on medical hold and will be allowed to remain on campus, if appropriate. All allowances and stipends will continue. However, no service hours will be earned during this period.

D. MEDICAL TERMINATION

If the member is unable to resume service within 30 days after being placed on medical hold, the member may, at the discretion of the region director, be disenrolled for medical

reasons. However, if a region director decides to keep a member on medical hold after he or she has been in that status for a 30-day period, the living allowance will not be paid for any time after the 30 days have elapsed. The living allowance will resume when, and if, the member is reinstated.

The decision to terminate an individual for medical reasons will be made by the region director on the basis of information received from the individual's attending physician or other medical consultation obtained by AmeriCorps NCCC. Written notice of termination must precede the date on which the individual is proposed to be medically terminated. If a member receives a medical termination, health benefits will be paid through the effective termination date. Education awards may be pro-rated in accordance with Corporation/AmeriCorps NCCC policy.

An individual may appeal the medical termination decision on the basis of disagreement with the anticipated time of recovery from the illness or injury. If an individual chooses to appeal, he or she must submit a written appeal, with supporting documentation, within 15 days of receipt of the written notice to the director of AmeriCorps NCCC, 1201 New York Avenue, NW, Washington, DC 20525.

The Office of the Director of AmeriCorps NCCC will review all information submitted and may request additional medical information from the attending physician. After review of all pertinent medical documentation, the director will render a final decision on the appeal. If the appeal is upheld, the individual will be reinstated into AmeriCorps NCCC service retroactive to the date of termination.

E. MEDICAL READMITTANCE

If a former member wishes to re-enter service following medical termination, he or she should submit a written request to the director of AmeriCorps NCCC along with a statement from the attending physician that the individual is fit to return to service. AmeriCorps NCCC may seek additional medical consultation in such cases, as necessary. The director may admit the individual to the next class provided the individual meets the age restrictions, will not have completed more than two terms of service upon the new termination date, and is deemed to be physically and mentally able to participate with or without reasonable accommodation.

MEMBER LIABILITY FOR GOVERNMENT PROPERTY

Members will be financially responsible for government property under their control that is either damaged or lost as a result of gross negligence or a deliberate willful destruction of the property. Gross negligence is defined as the intentional failure to perform a duty in reckless disregard of the consequences, which directly affects the property of another.

When a region director makes a preliminary determination that government property was either lost or damaged as a result of gross negligence or deliberate destruction, the member will be presented a Statement of Charges, which will include a description of the property, the replacement value of the property, a short narrative stating how the property was either lost or damaged, and a determination as to the member's pecuniary liability. The member will either sign the Statement of Charges, agreeing to pay for or



replace the item, or disagree with the conclusion and, within five duty days, present a rebuttal statement, together with witness statements and other evidence in support of the rebuttal.

The region director will then appoint a staff member to conduct an informal investigation to determine the validity of the rebuttal statement. The investigating officer will present his or her findings to the region director, who will make a final decision. The region director may impose either the replacement value or depreciated value (when appropriate), allow an acceptable replacement, or impose no liability at all in appropriate situations.

Appeals of the region director's decision must be submitted in writing to the AmeriCorps NCCC national director within seven days of the region director's notification. The appeal should state the reasons for the appeal, and be accompanied by relevant witness statements and/or other documentation supporting the appeal. Once liability has finally been determined, the individual will be given a reasonable period to either replace, or pay for, the loss or damage (usually no more than one pay period). Deductions may not be made from the member's living allowance; however, failure to pay may be the basis for disciplinary action up to, and including, dismissal.

Additionally, if a member owes money at the end of the program, a director may take this into consideration in determining whether or not the member has successfully completed the program. Successful completion of the program is required to be eligible for the education award. Consequently, the award may be withheld until such time that the member satisfies the debt to the government.

FEDERAL TORT CLAIMS ACT

PURPOSE: To establish policy and procedures to be followed when accidents occur while team leaders and members are performing within the official scope of their duties.

Under Title 42 U.S.C. Section 12620 (c), the National and Community Service Act of 1990, as amended, members are federal employees for purposes of the Federal Tort Claims Act (FTCA). Under this act, the federal government assumes liability for any damage to property or injury to third persons caused by a federal employee that arises out of his or her official duties and for which the individual would be liable under local law. It should be noted that contract employees are not government employees and consequently are not covered by the FTCA.

A. REPORTING A CLAIM

If any claim is made against an AmeriCorps NCCC participant or staff member with respect to an automobile accident or other damage (or in cases of potential liability for damage) to property or injury to persons, the individual should report such claims to the unit leader. The unit leader should then notify the deputy director or region director. The region director must immediately notify the director of AmeriCorps NCCC, who will consult with the Corporation Office of General Counsel, who will then advise the AmeriCorps NCCC director as to the steps that should be taken.

B. STATEMENTS ABOUT CLAIMS

Individuals should refrain from making any statements to other parties regarding accidents and the ultimate liability of the government on a particular claim. Such statements should only be made to government investigating officers. Depending on the amount of the claim in question, either the Office of General Counsel or the Department of Justice will make the final determination as to whether an accident occurred within the scope of the individual's service-related activities and the extent of the federal government's liability.

C. FULL COOPERATION

Individuals are expected to give full cooperation to the Office of General Counsel in obtaining necessary evidence and materials and to the United States Attorney in the event any legal action is initiated in connection with an accident.

D. PERSONAL LIABILITY

During off-duty hours, or in any situation in which AmeriCorps NCCC members are not engaged in service-related activities, they are as personally liable as any other citizen for any damage or injury they may cause.

GLOSSARY OF TERMS

Administrative Staff - Refers collectively to the region director, deputy region directors, unit leaders, and other support personnel located in the administrative office.

AmeriCorps - The national service initiative that engages nearly 70,000 individuals in full and part-time through NCCC, VISTA, and more than 600 state, local and national nonprofit organizations.

AmeriCorps NCCC members - This term refers to all members and team leaders assigned to AmeriCorps NCCC.

CTI - Corps Member Training Institute. This refers to the first four weeks of training for all AmeriCorps NCCC members. It is a time of preparation and readiness for the months of service ahead.

Deputy Region Director for Operations - This person reports to the region director and is responsible for overall day-to-day management of the AmeriCorps NCCC campus and logistical support for campus facilities and equipment, projects and members.

Deputy Region Director for Programming - This person reports to the region director and is responsible for development of project proposals, training and member development, selection of projects, initial planning for work sites, and confirming project accomplishment.

Headquarters - The AmeriCorps NCCC staff at the Corporation for National and Community Service in Washington, D.C.

ILP - Individual Learning Plan. All members and team leaders, with staff assistance, are required to develop and complete a learning plan.

On-Site - Refers to activities conducted at a project site.

POV - Privately Owned Vehicles (i.e., your car).

Region Director - The administrative head of the AmeriCorps NCCC campus reporting directly to the director of AmeriCorps NCCC in Washington, D.C.

Spikes - Projects that require teams to travel and live away from the campus for the duration of the project - usually 6-8 weeks. Approximately 70% of all projects or two to three of the five projects completed by a team are spikes.

Spike Housing - The housing facility and boundaries designated by the team leader when teams are on a service project away from campus.

Staff on Duty - Two staff members who are "on-call" at all times and can be reached by cell phone. Duty schedules and phone numbers are distributed to all members and staff.

Team - The primary entity for each member. Every member has been assigned to a team with an assigned team leader. Teams train, travel, and work together.

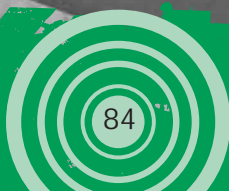
Team Leader - The immediate supervisor of members. Team leaders are responsible for the safety, well-being, productivity, and personal development of each member assigned to their team.

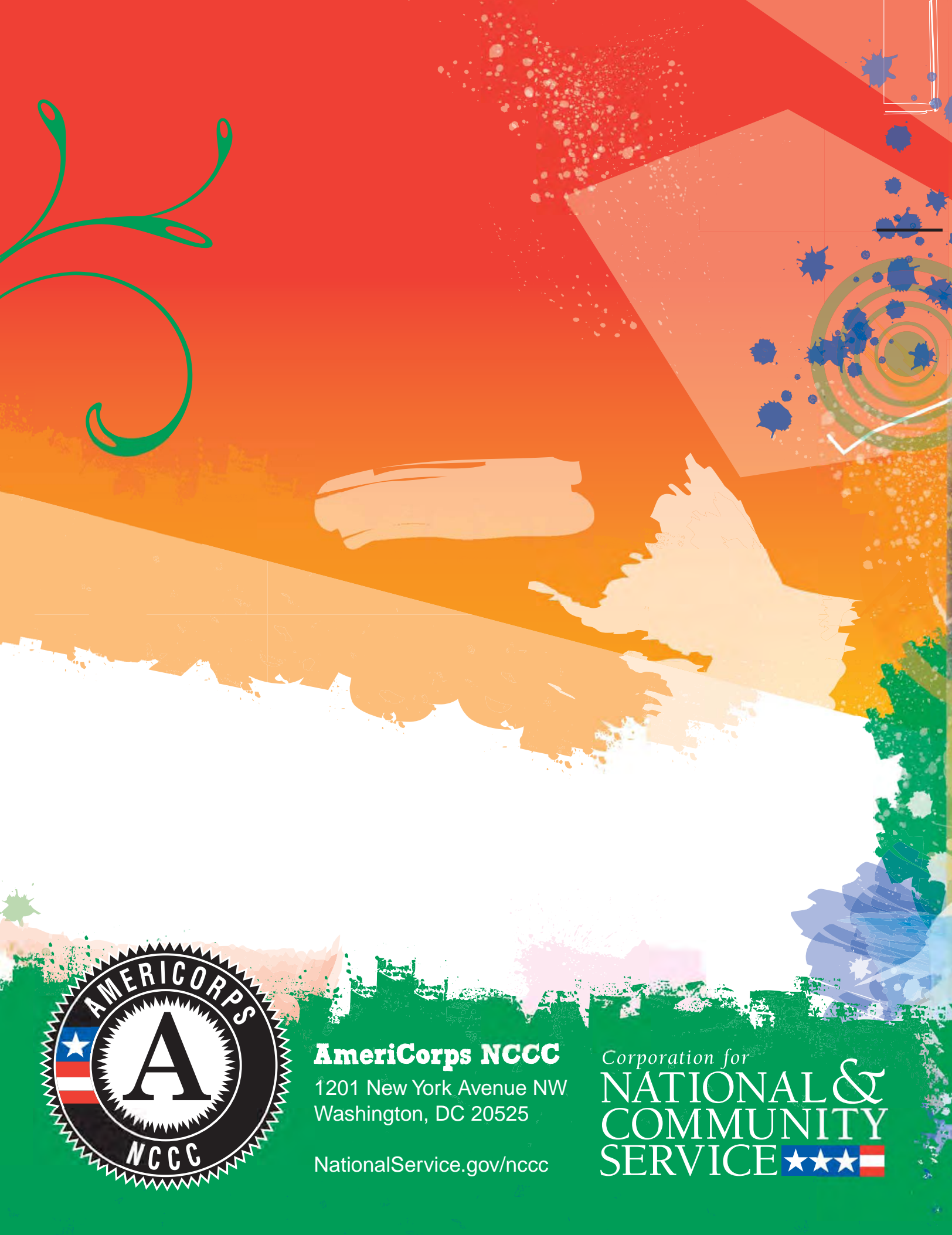
Unit - Five to seven teams compose one unit. At times, units will train for and travel to projects together. Much of the training during CTI will be accomplished within the unit structure.

Unit Leader-The AmeriCorps NCCC staff member responsible for his or her assigned members, and the activities of the entire unit. The unit leader is involved in planning most of the details for work and how it is to be accomplished at individual project sites and is also the first-line supervisor of team leaders.

Resource Manager - responsible for campus budget development and execution, financial management policy and implementation, all areas of procurement and contract support related accounting areas, travel management, debit cards and other resource driven campus operations.

Member Support Specialist - responsible for the management of the member Information System (MIS) in the My AmeriCorps Portal for all enrollment/exit information, supports the administration of all human resource actions affecting member personnel, coordinates travel arrangements for members.





AmeriCorps NCCC

1201 New York Avenue NW
Washington, DC 20525

NationalService.gov/nccc

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