

**USNORTHCOM J2
MIP UFR MANPOWER
~~SECRET//NOFORN~~**

**Mexico Support Unfunded Requirement (MX-UFR) (U)
(DIA MIP YD6301)
USNORTHCOM Priority: #1 of #1**

(U) Summary. To identify intelligence manpower gaps and present requirements to support the growing US Northern Command Intelligence (USNORTHCOM J2) assigned mission of DoD support to U.S. efforts in Mexico.

(S) Program Enhancements. USNORTHCOM requires additional manpower to fulfill assigned and growing CICS missions of supporting Federal Inter-agency partners in

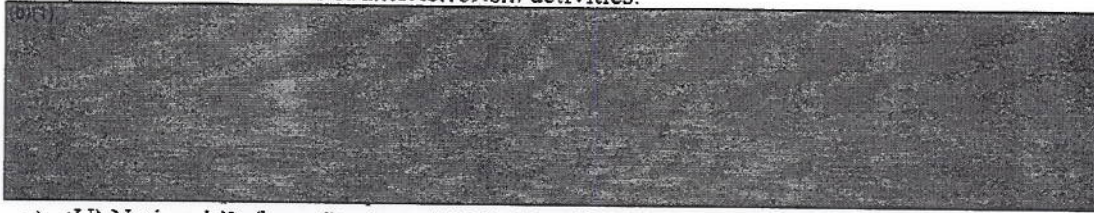


(S) The manpower requested will directly support Joint Intelligence Operations Center – North (JIOC-North) activities both at the headquarters in Colorado Springs and at locations throughout the USNORTHCOM AOR



(S) 1. Specific Mission References Supporting this Request.

- a) (U) National Security Strategy (NSS): "deepening key relationships with Canada and Mexico."
- b) (U) National Strategy for Homeland Security (NSHS): "work with our neighbors and international partners to shrink the illicit travel networks...whose activity foster continued exploitation of our borders."
- c) (U) National Strategy for Combating Terrorism: "building the capacity of foreign partners in all areas of counterterrorism activities."



- c) (U) National Defense Strategy (NDS): "Intelligence and information sharing."
- f) (U) National Military Strategy (NMS): "Join the efforts of multinational partners and other US government agencies to form an integrated defense of the air, land, sea, and space approaches in and around US."
- g) (U) National Intelligence Priority Framework (NIPF)/Presidential Priority - Support to Mexico identified as "Very High" (one of only seven countries listed).

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(b)(1)

- i) (U) National Southwest Border Counternarcotics Strategy: Strategic Objective #1 Enhance intelligence capabilities associated with the Southwest border
- j) (U) DOD Strategy for Homeland Defense and Civil Support: "Conduct reconnaissance and surveillance...discover potential threats before they reach the United States."

k) (S//RII, USA, CAN) Guidance for Employment of the Force (GEF) (b)(1)

(b)(1)

l) (b)(1)

- m) (U) NC Theater Campaign Plan (TCP): "Improve our collective abilities to deter, prevent, and defeat terrorist threats to and activity in North America."
- n) (U) NORAD/USNORTHCOM CONPLANS: 3310, 3400, 3475, 3500
- o) (U) US Ambassador to Mexico - Mission Strategic Plan, Goal #1: "There is no more critical goal than to strengthen Mexico's abilities to ensure that no terrorist organization uses it as a launching point for attacks against, or access to, the US."
- p) (U) US Northern Command FY 12-17 - Integrated Priority List (IPL) Capability Gap #4 - Building Partner Capacity and Capability - Mexico
- q) (U) USNORTHCOM OPORD-02-11 (draft), USNORTHCOM Support to US Government (USG) Efforts in Mexico, Annex B

(S) 2. Specific Mission Gap.

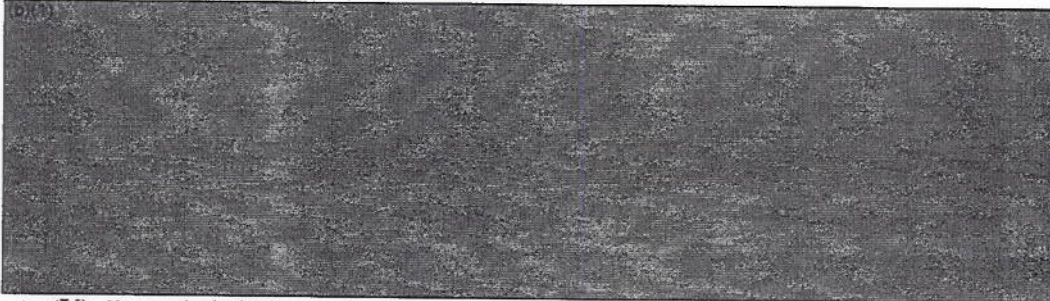
a) (S//NF) **Intelligence Capacity Building.** The focus of intelligence support is on building the intelligence capabilities (b)(1)

(b)(1)

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- (b)(1)
- b) ~~(S//NF)~~ Intelligence Collection. (b)(1)
- (b)(1)
- c) ~~(S//NF)~~ Intelligence Sharing. (b)(1)
- (b)(1)

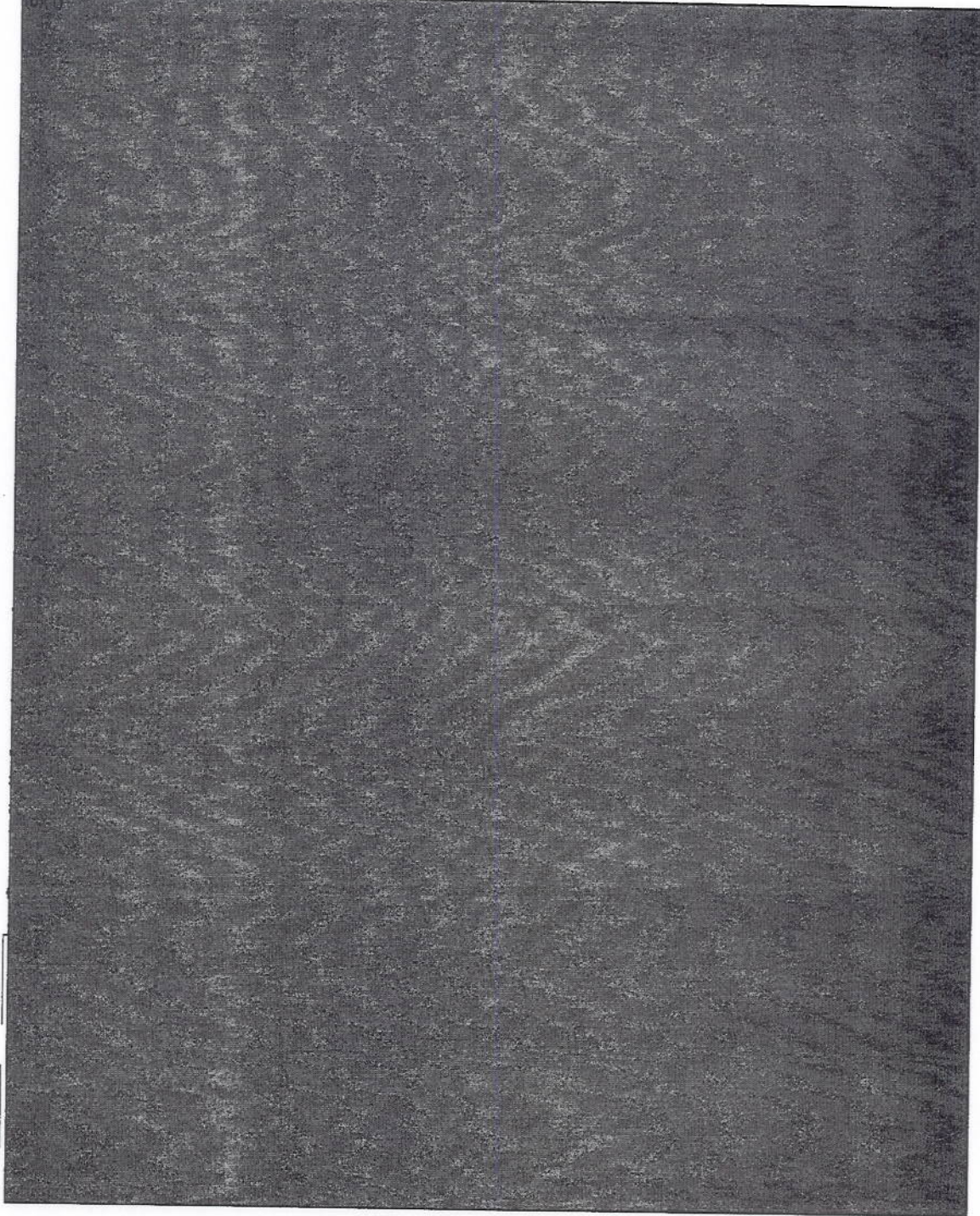
~~(S//NF)~~ 3. Intelligence Risks if not Funded.



- c) (U) Degraded ability to develop collaborative ISR operations with Mexican military.
d) (U) Lack of capability to complete relevant analysis and assessment of threats along the US border.

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(S//NF) Justification and Functional Impact.



(U) Program Offset. None. USNORTHCOM J2 is undermanned to provide the required support. Our request is for USD(I) to validate and fund these additional positions.

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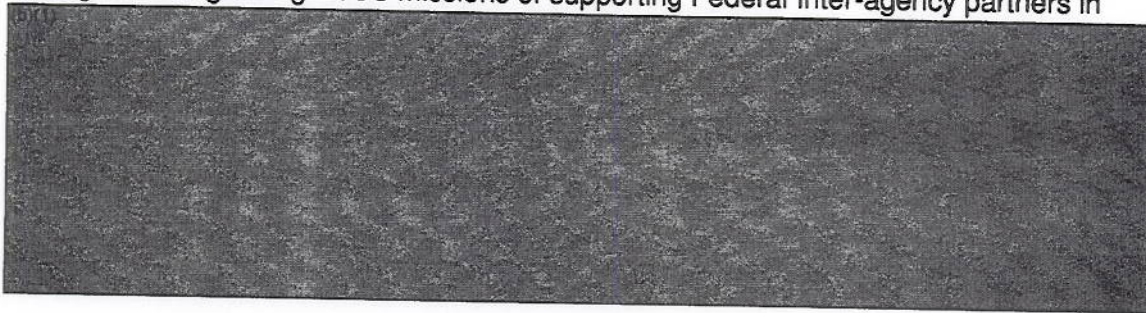
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**Mexico Support Unfunded Requirement (MX UFR)(U)
(DIA MIP YD630T, Intelligence Support to COCOMs)**

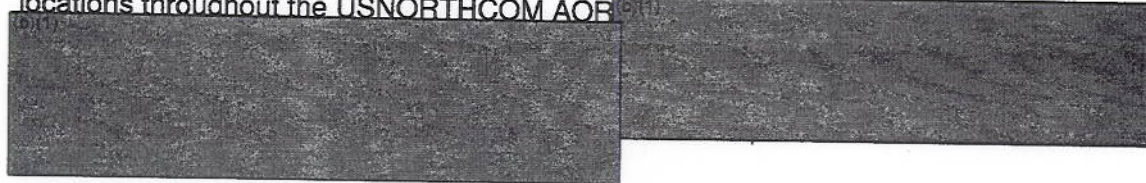
USNORTHCOM Priority: #1 of #1

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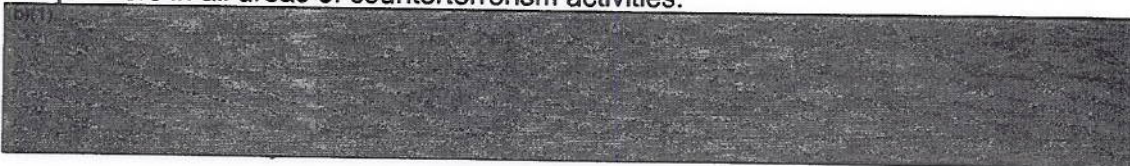


(S) The manpower requested will directly support Joint Intelligence Operations Center – North (JIOC-North) activities both at the headquarters in Colorado Springs and at locations throughout the USNORTHCOM AOB





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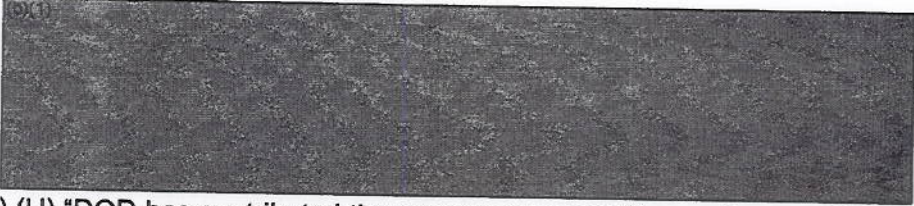


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- e) (U) National Defense Strategy (NDS): "Intelligence and information sharing."
 - f) (U) National Military Strategy (NMS): "...we shall assist Mexican security forces in combating violent transnational criminal organizations."

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- h) (U) DOD Strategy for Homeland Defense and Civil Support: "Conduct reconnaissance and surveillance...discover potential threats before they reach the United States."
 - i) (U) National Southwest Border Counternarcotics Strategy: Strategic Objective #1 Enhanced intelligence capabilities associated with the Southwest Border.

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- (1) (U) Security Cooperation Focus Areas.
 - (a) (U) Operational Capacity and Capability Building.
 - (b) (U) Human Capacity/Human Capital Development.
 - (c) (U) Institutional Capacity.
 - (d) (U) Combined Operations Capacity, Interoperability, and Standardization.
 - (e) (U) Intelligence and Information Sharing.
 - (f) (U) Assurance and Regional Confidence Building.
 - (g) (U) International Suasion and Collaboration.
 - (2) (U) USNORTHCOM Prioritized Theater Strategic End States.
 - (a) (U) "Allies and partners actively contribute to the cooperative defense of North America."

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- (b) (U) "DOD has contributed the necessary capabilities and support to disrupt, degrade, or defeat Transnational Criminal Organizations' abilities to affect US and partner nations' security interests negatively."
- (3) (U) Additional Planning Guidance
 - (a) USNORTHCOM's Top Theater Security Cooperation Priority is Mexico

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[REDACTED]

(1) (U) "...prepare a TCP that operationalizes the CCDR's Theater strategy and prioritizes activities, operations, and plans to achieve the theater strategic end states specified in the GEF."

[REDACTED]

l) (U) USNORTHCOM Theater Campaign Plan (TCP)

(1) (U) Line Of Operation 2 Mission Statement: USNORTHCOM continuously conducts security cooperation with Mexico to strengthen the cooperative defense of the continent through mutually beneficial partnerships that counter terrorism, WMD, other transnational and asymmetric threats and their consequences, while contributing to national security objectives.

(2) (U) Line Of Operation 3 Mission Statement: USNORTHCOM supports U.S. Government and partner nation efforts to combat Transnational Criminal Organizations in order to enhance the security and prosperity of North America.

m) (U) NORAD/USNORTHCOM CONPLANS: 3310, 3400, 3407, 3475, 3500.

n) (U) USNORTHCOM FY 12-17 – Integrated Priority List (IPL) Capability Gap #4 – Building Partner Capacity and Capability – Mexico.

o) (U) USNORTHCOM OPORD 02-11: USNORTHCOM Support to US Government (USG) Efforts in Mexico, Annex B.

p) (U) NSS approval of USG Regional Intelligence Operations Coordination Center (RIOCC) Action Plan.

q) (U) Mexican Diplomatic Note requesting USG support in forming an operations-intelligence fusion center and enabling it with direct U.S. interagency intelligence support.

r) (U) DOD/DOJ agreement for assigning DOD civilians to USG Support Element.

s) (U) DEA request for the assistance of the Department of Defense (DOD) to help establish, maintain, and operate the RIOCC.

t) ~~(S//NF)~~ Fiscal Year 2013–2017 Capability Gap Assessment Results and

[REDACTED]

~~(S//NF)~~ 2. Specific Mission Gap

[REDACTED]

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(b)(1)
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b) (S//NF) Full Motion Video (FMV)/Processing, Exploitation, and Dissemination (PED) Support.

(b)(1) [Redacted]

c) (S//NF) Intelligence, Surveillance, and Reconnaissance Support.

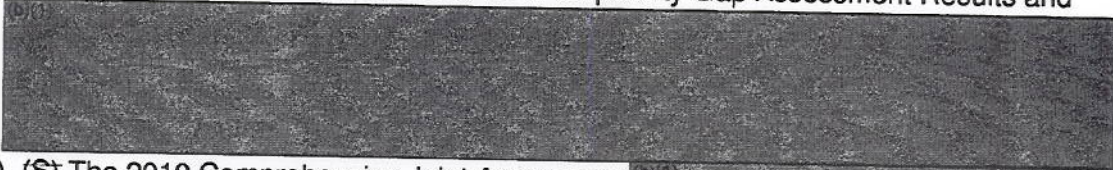
(b)(1) [Redacted]

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(S//NF) 3. Intelligence Risks if not Funded.

a) (S//NF) The 2011 Fiscal Year 2013–2017 Capability Gap Assessment Results and



b) (S) The 2010 Comprehensive Joint Assessment



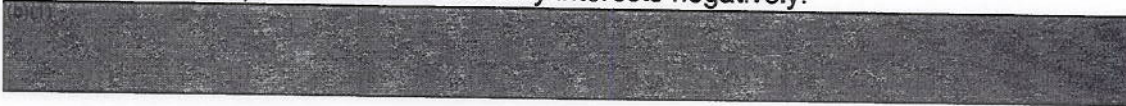
c) (U) Degraded ability to support a GEF-directed partner nation in development of actionable targeting information and associated collaborative ISR operations in support of their operations.

d) (U) Lack of capability to complete relevant analysis and assessment of threats along the US border.

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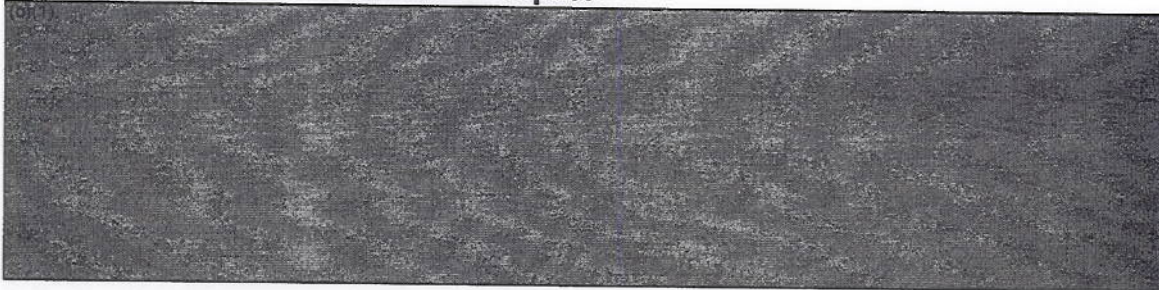
- e) (U) Lack of capability to support the lead federal agency in contributing the necessary capabilities and support to disrupt, degrade, or defeat TCOs' abilities to affect US and partner nations' security interests negatively.

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(S) 4. Justification and Functional Impact.

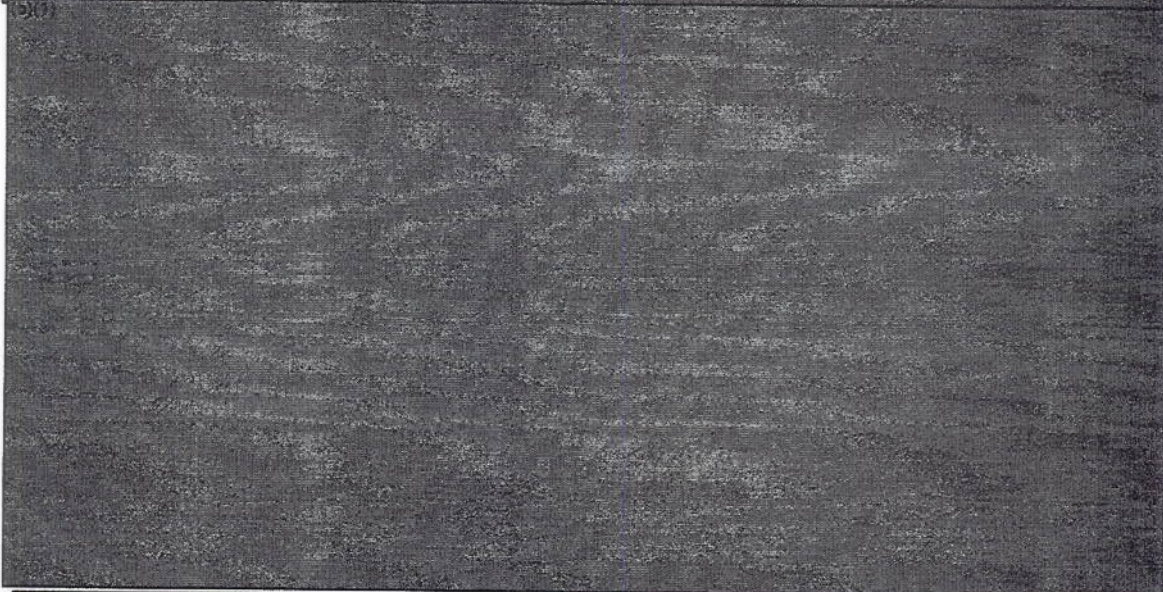
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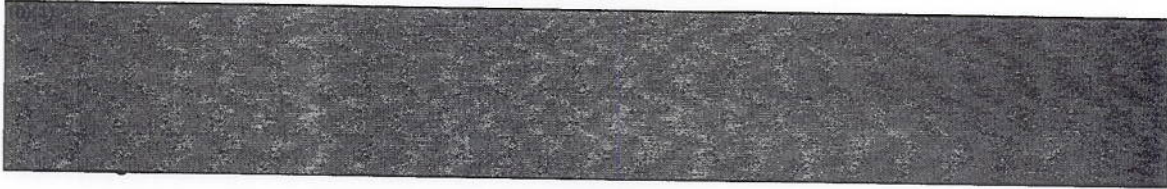
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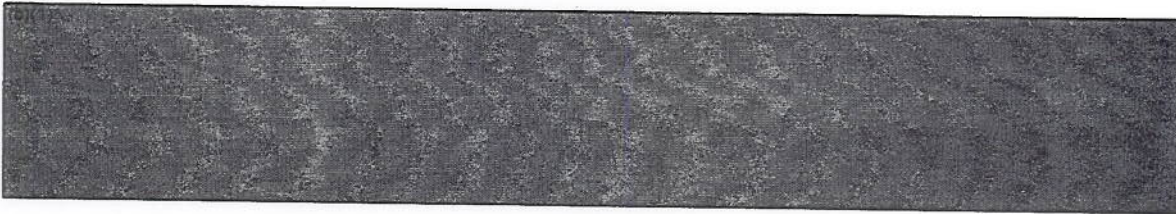
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(S) Summary of Proposed Enhancements (\$ in Millions)



(U) Program Offset. None. USNORTHCOM J2 is undermanned to provide the required support. Our request was validated in 2010 by USD(I), but was canceled due to the SECDEF efficiencies action. Our intent is to request current validation and fund these additional positions as soon as possible. Our FY2013-FY2017 IPOM submission to DIA MIP included this request for additional billets and the funding associated with the pay and support resources. At this time, DIA has not solidified the support tail tax; if that is implemented, there is an additional \$37,000 per billet, per year cost. (\$1.1M/year; \$5.5M over the FYDP).