

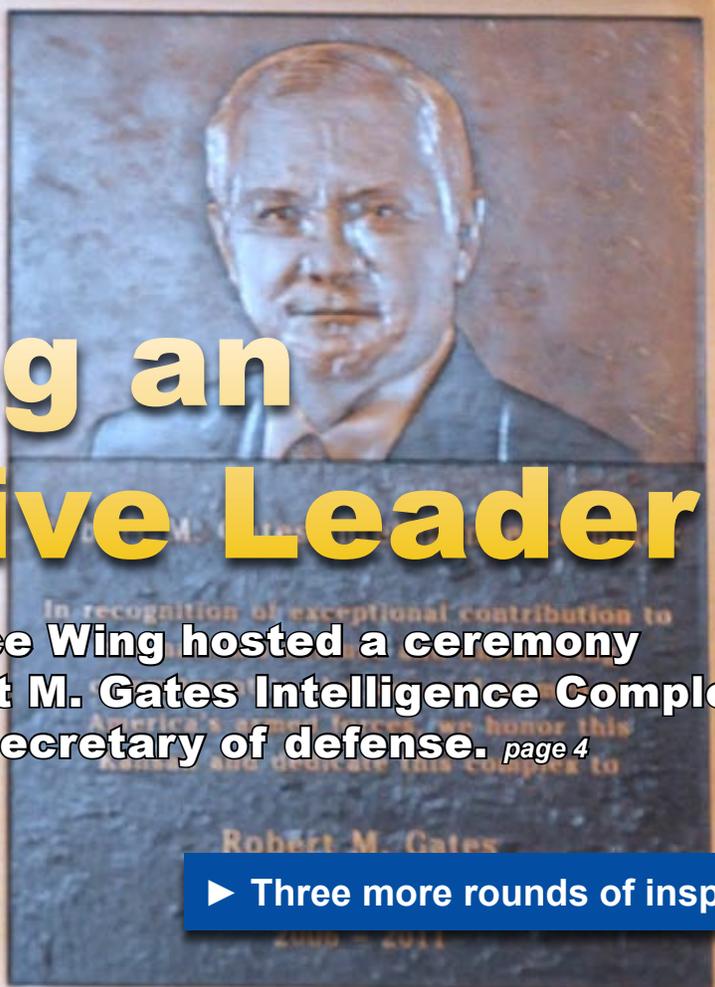
JAYHAWK FLYER

NEWS PUBLICATION OF THE 184th INTELLIGENCE WING



Honoring an Innovative Leader

The 184th Intelligence Wing hosted a ceremony dedicating the Robert M. Gates Intelligence Complex in honor of the former secretary of defense. *page 4*



JAYHAWK FLYER

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www.184iw.af.mil

Cover photo

The 184th Intelligence Wing, Kansas Air National Guard, dedicated three of its intelligence operations buildings as the Robert M. Gates Intelligence Complex on May 30, 2012, in honor of the former secretary of defense. Secretary Gates speaks at the dedication ceremony.

Photo by Master Sgt. Matt McCoy

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Photo by Master Sgt. Matt McCoy, 184th Public Affairs



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I will support and defend...

...the Constitution of the United States...

...against all enemies, foreign and domestic...

UTA information

July/August UTA: August 3-6

September UTA: September 8-9

October UTA: October 13-14

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Look for the monthly Drill Down at www.184iw.af.mil.

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Have a story idea?

Unit members are encouraged to contact the public affairs office for any upcoming events worthy of news coverage. You may submit your ideas by email to: 184iw.PA.1@ang.af.mil

You may also call 759-7561 or 759-7038.

Bird's Eye View

Commander's Comments

May 30, 2012, was a day that was unprecedented in Jayhawk history. We had in our presence (as Col. Hernandez eloquently put it) "one of the most powerful men in the world," a native son returning home so that we could honor him for his leadership and vision through some of the toughest conflicts our nation's military has ever been involved with. This event could not have been pulled off so flawlessly without the leadership of many NCOs and junior officers. As I looked back at my 10 rules for leadership I penned a couple of months ago, I could see those traits being applied by many during the planning of event and event itself. I offer them to you now not as the rule of law or the way to get ahead, but as a mechanism to challenge you as present and future leaders in the Kansas Air National Guard to create your own litmus test of what it takes to be an effective leader.

Joe's 10 Rules of Leadership

Some of these are very straight forward; others are abstract and subject to multiple interpretations. I will try and define my feeling on those.

1. Be an effective and timely communicator.

Respond to emails, return phone calls, and understand how your people like to get information. If that means learning how to text, tweet, or facebook, so be it. Little by little, confidence in you as a leader can be eroded by simple things as non-responses and vague answers.

2. Inspire by sharing your vision.

What do you want the organization to become? How can your junior leaders help you get there? I can drive all day, but if I don't know where I am going or why I am going there, the driving gets old after a while.

3. Be consistent and fair when disciplining.

No, that doesn't mean every person who does the same things gets exactly the same punishment. Folks who are model employees, admit responsibility and show corrective behavior are not going to be treated the same as the marginal employee who cops an attitude and blames all their problems on someone else, regardless if they committed the same offense. The consistency and fairness comes out in the transparency of the discipline – and, if need be, an explanation to the leaders under you in an open forum on how you arrived at that decision.



Col. Joe Jabara
Vice Commander, 184 IW

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Intelligence complex named after former secretary of defense

By 2nd Lt. Matt Lucht, 184th Public Affairs

In honor of a Wichita native and innovator in the intelligence arena, the Robert M. Gates Intelligence Complex was dedicated to the former secretary of defense.

Dr. Robert M. Gates, former U.S. secretary of defense, was the guest of honor at a ceremony dedicating the 184th Intelligence Wing's Intelligence Complex in his name May 30 at McConnell Air Force Base, Wichita, Kan. Many family and friends gathered at the 184th IW to honor the former secretary of defense and witness the dedication ceremony of the new complex. Among several dignitaries was Gates' 99-year-old mother who attended the ceremony to see her son honored.

"We thank you for a career that is a testament to the love of America and a love of Americans that is common among Kansans and you show that to all of us," said Kansas Governor Sam Brownback.

"The defense of liberty; of freedom falls to every generation, it truly does, and our thanks to our former Secretary of Defense Dr. Bob Gates," said U.S. Senator Pat Roberts.

Gates, a Wichita native, served as the 22nd secretary of defense from 2006 to 2011. He was selected for this honor because of his dedication to expanding intelligence, surveillance and reconnaissance support to military forces during his tenure. Gates also served as



The 184th Intelligence Wing, Kansas Air National Guard, dedicated three of its intelligence operations buildings as the Robert M. Gates Intelligence Complex on May 30, in honor of the former secretary of defense. Col. John Hernandez, commander, 184th Intelligence Wing, unveils the plaque dedicated to Secretary Gates.

Photo by Master Sgt. Matt McCoy, 184th Public Affairs

deputy director of the Central Intelligence Agency from 1986 to 1989 and as director from 1991 to 1993.

"This occasion and this facility in many respects pull together three subjects that are near and dear to me on a personal level and professionally as secretary of defense," said Gates. "The state of Kansas, the National Guard and intelligence, surveillance and reconnaissance work to the war fighter."

Before the dedication ceremony began, Gates had the opportunity to tour the facility and meet the Airman that work daily in the new intelligence complex. After shaking hands with them, he was presented the first minted commemorative Dr. Robert M. Gates Intelligence Complex challenge coin.

The three-building intelligence complex, located at McConnell AFB, encompasses 16 acres and includes more than 68,000 square feet of administrative, training, briefing and operations space. Building 40 was completed in 2006. Modification and renovation projects on Buildings 37 and 49 were completed in January 2012.

"Many people beyond this complex are likely unaware of all the work that is involved and may not just realize how significant that it is to keeping us all safe," said Maj. Gen. (KS) Lee Tafanelli, adjutant general of Kansas.

The complex is home to more than 350 Airmen of the Kansas Air National Guard's 184th Intelligence Wing, who support the U.S.

Air Force Distributed Common Ground System. As part of the U.S. Air Force DCGS, Airmen of the Kansas Air National Guard contribute to the production of intelligence information collected by various manned and unmanned aircraft to include the U-2, RQ-4 Global Hawk, MQ-9 Reaper and the MQ-1 Predator. These contributions are an important part of a globally networked weapon system currently engaged in operations including those led by United Nations, North Atlantic Treaty Organization, U.S. Central Command, U.S. European Command, U.S. Forces Korea, U.S. Northern Command, U.S. Pacific Command and U.S. Southern Command operations throughout the world.

"If the mission of ISR (Intelligence, Surveillance and Reconnaissance) doesn't end, the mission for this unit won't end," said Col. John Hernandez, wing commander of the 184th Intelligence Wing. "It may change, it may go up and down slightly, but the demand will always be there...the mission set here in the Kansas Air National Guard is enduring."



Among those attending the ceremony were Gates' wife, Becky, and his mother, Isabel.

Photo by Master Sgt. John Vsetecka, 184th Public Affairs



Maj. Gen. (KS) Lee Tafanelli and Secretary Robert Gates tour the complex before the ceremony. Photo by Master Sgt. Matt McCoy, 184th Public Affairs

During his tenure as secretary of defense, Gates stressed the importance of having a Guard and Reserve component that was trained, equipped and ready to be deployed in support of U.S. and Allied military actions.

"Since September 11, we have seen the Guard transition from a strategic reserve to a fully operational reserve. The Guard is an integral, indeed indispensable part

of America's pool of deployable forces," said Gates. "The way ahead for our military, in terms of integrating active and reserve components, as well as integrating new technologies and tactics, is, in many respects, embodied by 184th Intelligence

Wing and the work that will take place in this new complex."

Gen. Craig McKinley, chief of the National Guard, praised Gates for his improvements to the National Guard during his time as the secretary of defense.

"Because of your profound understanding of the unique needs of our National Guard Soldiers and Airman and their family members as well, you implemented mobilization policies that eased the stress of deployment and preserved the unit cohesion of our National Guard and Reserve," said McKinley.

"The take away from all of this for the Fighting Jayhawks is, irrespective of shifting budgets of geopolitical whims, your unique capabilities of a National Guard ISR asset, well integrated with the active component, will keep you in high demand for many years to come and I know that you are up for the challenge," said Gates.

Three more rounds of inspections

By Master Sgt. Matt McCoy, 184th Public Affairs

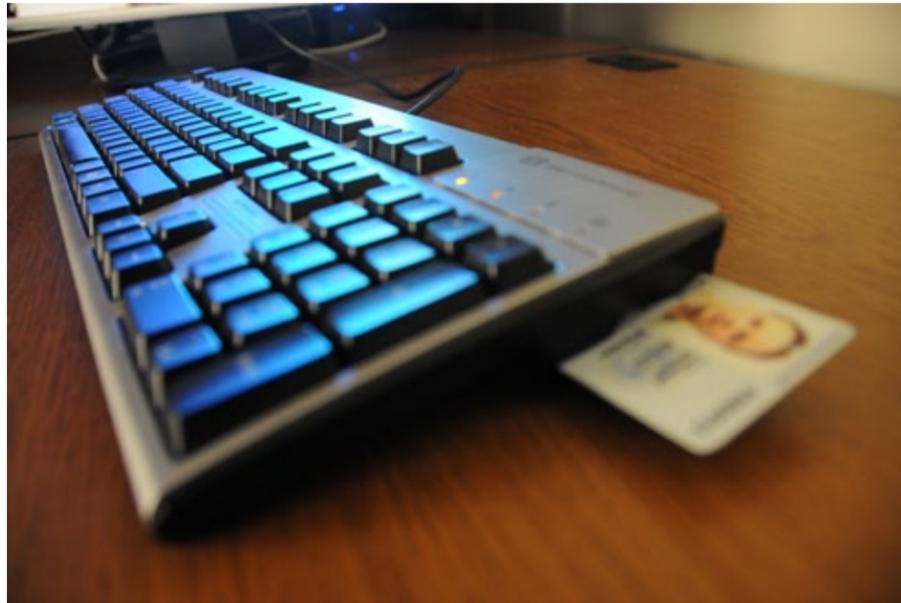
One year after the 184th Intelligence Wing's outstanding performance in a unit compliance inspection, three more inspections offered added opportunities for success.

The 184th Intelligence Wing experienced three more rounds of inspections in May, putting the wing back into high gear only a year after the unit's compliance inspection. Although everyone in the wing had a part, the main players involved in the inspections were the 184th Communications Flight, the 299th Network Operations Security Squadron, the 184th Medical Group and the 184th Logistics Readiness Squadron. The Wing Plans office served as the focal point for all things related to the inspections.

"Wing Plans is the gatekeeper for all compliance inspections for the 184th Intelligence Wing," said Lt. Col. Pete Bailey, chief, 184th Wing Plans.

The plans office assists with the bed down of the team which includes the in-brief, out-brief and work center requirements. They also help with checklists for the inspected unit upon request and any other miscellaneous items. Lastly, they track and report noncompliance areas to the respective major commands.

"In a nutshell, Wing Plans attempts to act as the conduit between the outside agency and the wing," said Bailey.



Common access cards, or CACs, left unattended is an example of poor physical security and would've had a negative effect on the CCRI's results.

Photo by Master Sgt. Matt McCoy, 184th Public Affairs

Command Cyber Readiness Inspection

One of the inspections that occurred was the Command Cyber Readiness Inspection, or CCRI. The two units primarily involved were the 184th Communications Flight and the 299th Network Operations Security Squadron. The inspection was performed by representatives of the Defense Information Systems Agency, which is headquartered at Fort Meade, Md.

The goal of the CCRI is to ensure that connections to the global information grid on the networks are secure. The inspectors also do a thorough investigation of physical security for unclassified and classified areas. In order to be successful, the two units had to work together and with key personnel throughout

the wing.

"Communication is the key," said Master Sgt. Brendan Boales, cybersecurity manager, 184th Communications Flight, "We worked closely with information assurance officers, security managers, communications security and emissions security managers to make sure their respective areas were prepared."

One way the 299th prepared was by reviewing numerous security technical implementation guides, or STIGs, that are put out by DISA. Then they compared the system settings to what the STIG said.

"There are STIGs for everything!" said Capt. Jeff Schmitt, Chief of Standards and Evaluation, 299th Network Operations Security Squadron.

Fortunately, DISA only had a few



Master Sergeants Cindy Willis and Tammy Lamar, 184th Medical Group, discuss checklists while preparing for a health services inspection. Checking and crosschecking all medical and dental records were imperative to the success achieved by the medical personnel.

Photo by Master Sgt. Matt McCoy, 184th Public Affairs

areas of special interest, including boundary defense (firewalls), the domain name system, BlackBerry servers, wireless systems, and cyber and physical security.

As a result of the CCRI, the two units were able to fine-tune the network vulnerability remediation process, which makes for a more secure network. They also learned how to use various cybersecurity systems to make their processes more effective and efficient.

"The success of this inspection was a team effort and our 'Outstanding' showed what the personnel of the 184th Intelligence Wing can do," said Boales.

Health Services Inspection

The Health Services Inspection is an inspection that occurs every four to five years and is designed to assess the ability of Air Force medical units, such as the 184th Medical Group, to fulfill their peace time and wartime missions. The inspection also assesses the function and

execution of Air Force medical service programs at the local level to provide senior leadership accurate data upon which to base policy decisions.

"We try to constantly be prepared for an inspection," said Lt. Col. Billy Garst, 184th Medical Group, "If the Air Force Inspection Agency rolled in here no-notice, we should score about the same."

Although the unit maintains an expectation to do things right the first time, they knew that preparation for the inspection was critical to their successful outcome. With 19 new officers added since the last HSI, continuity was the main concern. To overcome this concern, some of the new officers were put in key positions and personnel scrubbed all medical and dental records, ensuring they were all accounted for and contained all pertinent information.

The unit also maintained a self-inspection database, or SID, which was basically an open-book test that tracked questions and docu-

ments pertaining to the inspection.

"Our SID manager, Capt. Anthony Arellano, did a fantastic job of crosschecking answers and documents in the SID with each program owner," said Garst.

Everyone in the entire wing is involved in an HSI, whether they know it or not. When unit members provide timely updates concerning medical conditions and completing medical requirements such as immunizations, dental exams, physicals and waivers, it makes preparation much easier for the medical personnel.

"This helps with our medical and dental readiness, and pays huge dividends when an inspection comes around," said Garst.

In order to be considered for humanitarian or training missions outside of the United States, the Medical Group needed to do well. The unit earned an 'Excellent' rating, which puts them near the top of the stack when compared to other Guard units.

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Senior Master Sgt. Tim Korte, LCAP inspector for cargo movement, 122nd Fighter Wing, Fort Wayne, Ind., observes shipping processes as Staff Sgt. Roger Seward from the 184th Logistics Readiness Squadron, checks inbound cargo. Photos by Master Sgt. Matt McCoy, 184th Public Affairs



“Now that it’s confirmed that this new team of medical professionals can do the job at home, we’re excited to take our show on the road and provide medical treatment wherever needed,” said Garst.

Logistics Compliance Assessment Program Inspection

The 184th Logistics Readiness Squadron and the 184th Munitions Squadron participated in their first Logistics Compliance Assessment Program Inspection, or LCAP, which normally occurs every four to five years. The purpose of the inspection is to provide leaders at all levels an evaluation of a unit’s ability to perform key logistics processes. Areas considered for evaluation include safety, standardization, repeatability and technical

compliance in accordance with Air Force, major command and local policies and directives.

In order to track progress, the Logistics Readiness Squadron used LCAP checklists, which were imported into the management internal control toolset program.

“This allowed us to track our progress and gave leadership a snapshot of where we stood,” said Maj. Kelly Martin, commander, Deployment and Distribution Flight, 184th Logistics Readiness Squadron.

Every flight also had a staff assistance visit from an outside agency to ensure compliance with all functional area requirements. The results of the visits allowed the squadron to focus their attention on areas they felt needed the most work. Understanding the importance of the squadron’s success, the personnel worked 18 consecutive days during the final phase of preparation.

As a result of their efforts, the Logistics Readiness Squadron earned an ‘Outstanding’ while the wing

earned and overall ‘Excellent.’

“The inspection identified our strengths and weaknesses,” said Martin.

The squadron realizes that there are things they can do better, but overall they do an excellent job of providing logistical support to the wing. They maintain their focus on providing exceptional logistics support to perform the many diverse missions of the 184th Intelligence Wing.

“It was good to get confirmation of our outstanding, everyday performance,” Martin said.

There were many key personnel who put the success of the mission before themselves and, as always, there are too many names to list in a condensed overview covering hundreds of hours of preparation. These acts of dedication and selflessness seem to be an underlying tradition that’s ingrained into the history of the Fighting Jayhawks.

“I was never worried,” said Bailey, “We do things right in the 184th Intelligence Wing.”

Smiles get brighter at the 184th Intelligence Wing

By 2nd Lt. Matt Lucht, 184th Public Affairs

A new member of the 184th Medical Group travels exceptionally long distances to fill a critical position in the wing.



Maj. Mark Sheils is the first dentist the wing has had for a very long time. Sheils travels from Fargo, N.D. to attend monthly UTAs.

Photo by Master Sgt. Matt McCoy, 184th Public Affairs

There’s something new at the 184th Intelligence Wing dental office: a traditional Guard dentist, Maj. Mark Sheils. Sheils started with the unit in September and knew that he had a few challenges ahead of him.

“There hadn’t been a dentist down here for going on five years and it was an opportunity to come down,” said Sheils. “The 184th Medical Group had a Health Services Inspection coming up and I was aware of that. I got wind that they needed a dentist and I heard that it was a good unit, so that is how I got down here.”

“It is nice to have someone in house that, if you have issues, you can come over and get your questions answered,” said Staff Sgt. Nicholas Delaney, 184th Radiology technician. “Instead of having to go to the dentist across base or off base we have someone in house that can explain the situation.”

With not having a Guard dentist for five years and preparing for HSI, the dental office has been busy seeing patients. Since Sheils has joined, he and his staff have ensured that everyone in the wing has a

dental chart that is up to military standards.

“We have to be at a certain deployable strength and it was a challenge of getting everyone up to snuff or up to that standard and I think that we did that well,” said Sheils.

“It is a madhouse down here, now that they are trying to get the five year medical and dental exams on the same month, I would say that we see 40 to 50 patients here on Sundays,” said Delaney.

Even though the 184th IW has its own dentist, it doesn’t mean that Guardsmen can use that service in place of their private dentist. A Form 2813, a yearly dental evaluation form, is still required to be turned in to the medical group.

“I am only doing a military dental exam here. I am not their primary dentist,” said Sheils. “What we are looking for is someone that can be deployed and not have an immediate problem with their teeth or oral health.”

One thing that is very evident after talking with Sheils for a couple minutes, his accent indicates that he isn’t from Kansas.

“I have a private practice up in Fargo N.D., I have been in practice there for about 15 to 20 years now,” said Sheils.

Like many others, Sheils travels a great distance every drill weekend to be a part of the Fighting Jayhawks.

“I am a homebody and this was a major step for me to come down here but it has been good though. It is fun to come down here and meet people,” said Sheils.

“I have to give him props because that takes a lot of dedication and a lot of service before self,” said Delaney. “You know he isn’t here to make the money, but he is here to make sure that the people of the 184th are taken care of.”

McConnell AFB learns lessons from basewide exercise

By Master Sgt. Matt McCoy, 184th Public Affairs

First responders located at McConnell Air Force Base were challenged during an exercise involving an active shooter, explosive devices and the casualties they left behind.

On June 6, McConnell Air Force Base experienced the terrifying situation of an active shooter threatening the lives of Air Force service men and women. Not only did the shooter wield firearms with the intent to kill, he produced an additional threat in the form of explosives. One of the suspicious packages detonated on the east side of the base, creating a biohazard and wounding dozens of people.

A short time after the explosion, the master sergeant drove his vehicle to building 40 on the west side of the base. As he entered the building, he shot two bystanders and, once inside the building, the suspect shot another. He continued to terrorize the employees inside until security forces arrived. According to eyewitnesses, as the suspect reached for another gun, the security team opened fire, fatally wounding him.



During a basewide exercise, Security Forces personnel help victims reach a safe area while protecting them from an active shooter. Photo by Master Sgt. Matt McCoy, 184th Public Affairs

Although this was only an exercise, the scenario posed real concerns for the emergency response teams. Effective communication between the installation's units was among the obstacles to overcome.

McConnell AFB has three separate entities on the installation which include the 184th Intelligence Wing, the 931st Air Refueling Group and the 22nd Air Refueling Wing. To make things more complicated, the three organizations belong to different components of the Air Force between the Air National Guard, the Air Force Reserve and the Active Air Force. The 22nd Air Refueling Wing is the host unit on McConnell AFB and runs most of the emergency operations. However, the two tenant

How to respond to an active shooter

1. Evacuate

- Have an escape route and a plan in mind
- Leave your belongings behind
- Keep your hands visible

2. Hide Out

- Hide in an area out of the active shooter's view
- Block entry to your hiding place and lock the door

3. Take action

- As a last resort and only when your life is in imminent danger
- Attempt to incapacitate the active shooter
- Act with physical aggression and throw items at the active shooter

Call 911 when safe to do so
Notify Eagle Eyes at 759-3976 or 759-3978



During an exercise, Security Forces personnel escort Airmen out of a building where an active shooter threatened the lives of people inside. Photo by Master Sgt. Matt McCoy, 184th Public Affairs

units have their own emergency response teams as well.

Getting the three entities to speak the same language and share vital information quickly was among the top challenges of the scenario. In some cases, the lack of information flow created bottlenecks in response times. In one instance, the wrong force protection condition checklist was used, which led to inappropriate actions.

The exercise may have had its

How to respond when law enforcement arrives

1. Remain calm and follow instructions

- Put down any items in your hands (i.e. bags, jackets)
- Raise your hands and spread fingers
- Keep hands visible at all times
- Avoid quick movements

imperfections, but overall it went well. The effectiveness between first responders, which included Security Forces personnel from the 127th Command and Control Squadron was outstanding and timely.

"This was a very challenging scenario that exposed our weaknesses," said Lt. Col. Pete Bailey, chief of the Exercise Evaluation Team, 184th Wing Plans, "The only way to mitigate them is to continue to participate in base exercises and train as 'Team McConnell' to defeat these types of threats."

How to interact with the news media

1. Do not release specific information

- Only an authorized spokesperson can release the names of victims in accordance with AFI 35-104 and the Privacy Act of 1974
- Do not give quantities of wounded or deceased without authorization
- Do not take pictures or videos of wounded or deceased

2. Choose your words carefully

- Remember nothing is "off the record"
- If you're not comfortable interacting with the media, respectfully direct them to Public Affairs personnel



Security Forces personnel prepared to enter a building that was held by an active shooter. Photo by Master Sgt. Matt McCoy, 184th Public Affairs

**Technical Sergeant
Ashley Fournier**

Fighting Jayhawk since 2005

Organization:
184th Intelligence Support
Squadron

Job Title:
Client Systems



Photo by Master Sgt. Matt McCoy, 184th Public Affairs

Above & Beyond:

- Noncommissioned officer of the quarter, January - March, 2012
- Attending Wichita State University in pursuit of a Bachelors degree in Psychology
- Attended NCO academy, Peterson Air Force Base, Colo.
- Member of the 184th Honor Guard; participated in 13 events during 2012
- Donates blood every eight weeks through American Red Cross
- Active member of the Run Wichita community; participated in races and group runs
- Volunteered with Habitat for Humanity
- Worked with Extreme Home Makeover

My story:

I wish that I would say that the reason I joined the guard initially was due to some greater call to serve my country, but when I started out that wasn't the case. I was a college dropout working in a bar feeling like I didn't have a future. I had a friend tell me about the guard and it sounded like a great way for me to go back to school. As it turns out, it was that and so much more than I could ever have expected. During my career I've had the opportunity to travel, learn from unique experiences and develop network of friends that span the entire world. It has not only given me the opportunity to go back to school, it has helped me to develop into the person that I am today. I wouldn't change my experience in the military for anything. The military gave me a future in a time when I didn't think that I had one.

Joe's 10 Rules of Leadership

4. Get out of the office. Walk around and talk to people.

Learn what they do day-to-day. Engage them personally. You may be surprised what you find out. If you wait for people to come to you with their issues or problems, you may not be able to effectively deal with it by the time it hits your desk. People like to know their voice will be heard and their day-to-day tasks are appreciated. You cannot do this sitting behind your desk all day.

5. Realize right off the bat you are not the smartest guy in the room.

Trust your subject matter experts. If they have given you a valid reason not to trust them, get rid of them and find someone else. Self-confidence is one thing, arrogance is quite another. It can destroy an organization singlehandedly. Despite all of the anti "yes man" rhetoric out there in leadership annals, taking over a meeting and bellowing your views as a senior leader rarely gets contradicted and even more rarely is the correct course of action.

6. Demand ethical, legal and moral behavior from all in your organization starting with yourself.

Self-serving, back-stabbing, immoral employees are bad enough and can bring down an organization temporarily. Self-serving, back-stabbing, immoral leaders can bring down the same organization permanently. Human nature dictates we have to be reminded of this all too often, but there is never a case of too much reminding, in my opinion.

7. Ask yourself daily: What have I done or am I doing to make this a great place to work?

What am I doing to protect the future here? Am I maximizing the potential of the talent I have at my disposal? Notice there is a common denominator here: none of the questions are about you advancing your career; they are about the greater good of the organization.

8. Develop leaders, not followers.

Followers are a natural phenomenon. If you are a good leader, you will have followers. Developing leaders takes more effort and more interactive behavior. I once had an individual whom I respected call me in to his office and ask me to explain why he handled a disciplinary matter the way he did. I thought he did so to see if I was paying attention, but the truth was he was mentoring me on his style of leadership and he was really seeking out the truth as to whether I "got it." Developing leaders takes effort, time and an intuitive sense of whether they are getting it or not.

9. Give, ask for and demand honest feedback.

Anonymous climate surveys or employee feedback questionnaires are a start, but once trustful relationships ensue, people should be able to speak the truth.

10. Have fun at your job and balance in your life.

If you as a leader do not enjoy your work or don't act like you enjoy your job, chances are the folks under you will not either. Here's another thing: the boss who gets in late and leaves early sets a bad example, but the boss who works three hours past quitting time every single night and on Sundays sends just as bad of a message to his employees. There is no way that person can have balance in their life and you are tacitly telling your employees that is okay.

Think about that one for a minute.

JAYHAWK FLYER

photo finish ► Fighting Jayhawks in action



Tech. Sgt. Gordon Rogers and Staff Sgt. David Prosser, 184th Munitions Squadron, assemble B-1 engines as they prepare to install them into the air park static display. Photo by Master Sgt. Matt McCoy



Master Sgt. Tony Bowmaker and Tech. Sgt. Jayme Gabbard assemble B-1 engines which will be installed in the B-1 displayed in the air park.

Photo by Master Sgt. Matt McCoy



Master Sgt. Darla Griffin, Airman 1st Class Ashlie Koehn, 1st Lt. Jennifer Vogt, and Capt. Megan Enns under the Air National Guard tent before the start of the two mile River Run. Photo by Master Sgt. John Vsetecka



Tech. Sgt. Damion Magee, 184th Communications Flight, in the final stretch of the 10 K River Run. The 184th Intelligence Wing had approximately 30 participants in the run.

Photo by Master Sgt. John Vsetecka



Maj. Mark Tillison, 184th Logistics Readiness Squadron, volunteered to help with the softball throw at the Special Olympics.

Photo by Staff Sgt. Justin Jacobs



Lt. Col. Terry Williams, chaplain, prays with unit members before the Safety Day Fun Run on May 6. Photo by Master Sgt. Matt McCoy



Tech. Sgt. Randy Hutcherson, 184th Munitions Squadron, prepares an aircraft pylon for storage after testing and inspecting it.

Photo by Master Sgt. Matt McCoy