



**MINNESOTA AIR NATIONAL GUARD**  
HEADQUARTERS 148TH FIGHTER WING (ACC)  
DULUTH, MINNESOTA

29 September 2008

MEMORANDUM FOR 148 FIGHTER WING

FROM: Col Mark Johnson  
148 FW/CC  
4680 Viper Street  
Duluth MN 55811-6033

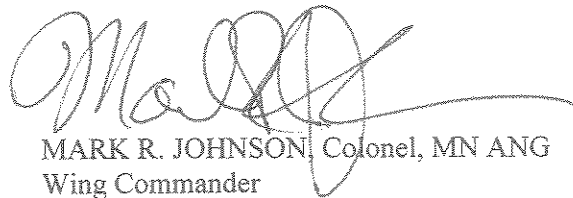
SUBJECT: Environmental Policy Statement

1. At the Duluth Air National Guard Base and 148<sup>th</sup> Fighter Wing, protecting the environment is one of our highest priorities and will be a major factor in decision-making. The Wing is dedicated to continued improvement of our processes to prevent and reduce waste generation. The Wing will maintain compliance with federal, state and local environmental laws and regulations as well as Executive Orders and U.S. Air Force instructions and guidance.

2. 148<sup>th</sup> Fighter Wing activities include operations and maintenance of F-16 fighter aircraft with the support of corrosion control, aerospace ground equipment, vehicle maintenance, administrative functions and facilities maintenance. In all the Wing's activities, we will seek to:

- a) Promote the conservation and sustainable use of natural and manmade materials;
- b) Minimize environmental pollution and waste;
- c) Build environmental concerns into all policies, programs and missions;
- d) Integrate environmental information into all levels of management;
- e) Achieve continuous improvements in environmental performance over and above regulatory and legislative requirements; and
- f) Work in partnership with all stakeholders to promote waste reduction.

3. The 148<sup>th</sup> Fighter Wing has achieved an enviable environmental record within the Air National Guard. Through continued emphasis on being good stewards of the pristine Northern Minnesota environment in which we share with the local community, we prove that we are good neighbors and citizens within the City of Duluth. This environmental policy is made available to the public through public notices such as posting on the Wing's public website.



MARK R. JOHNSON, Colonel, MN ANG  
Wing Commander