

2009-2011

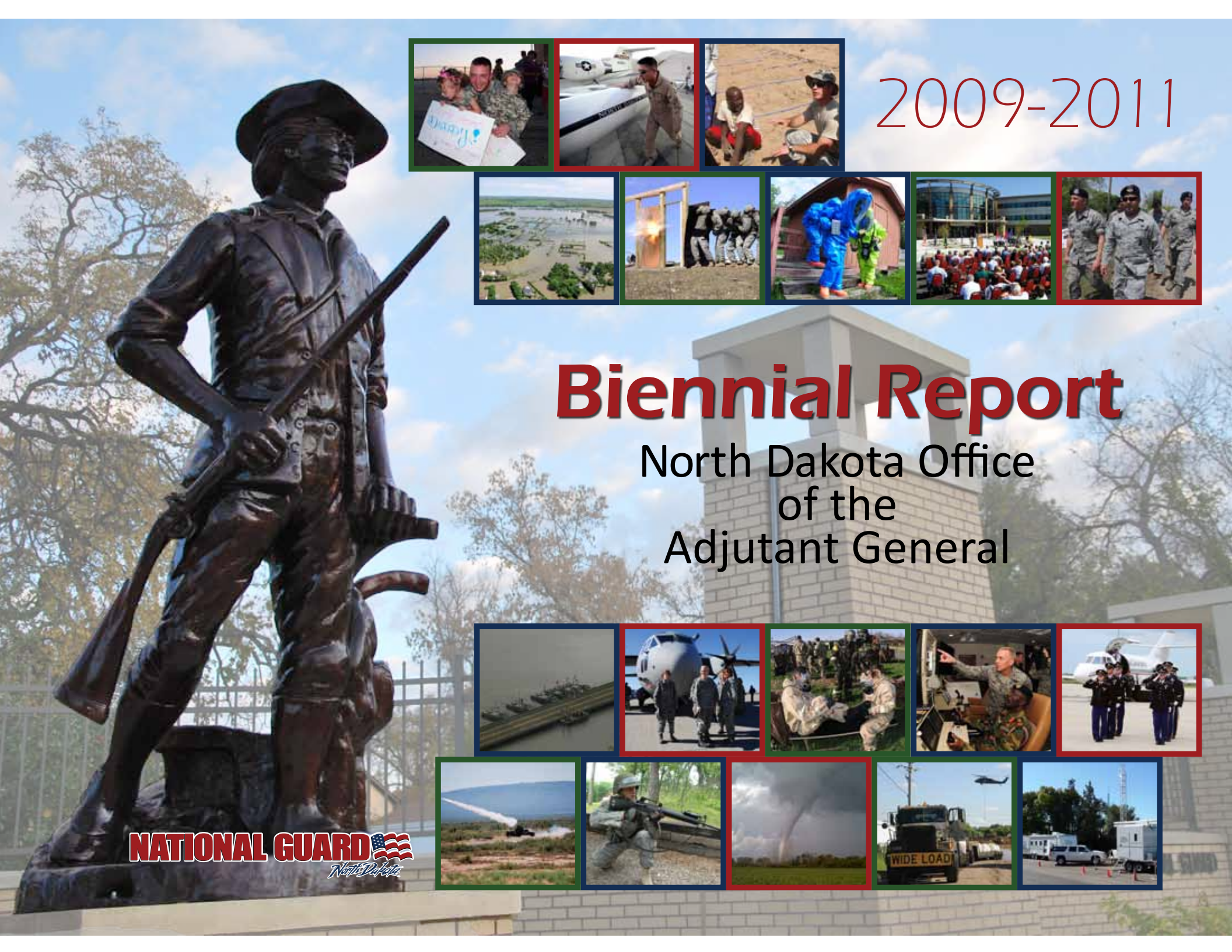


# Biennial Report

North Dakota Office  
of the  
Adjutant General



**NATIONAL GUARD**   
*North Dakota*





City of Fargo flood 2010 meeting

# Letter from the Adjutant General

I am proud to submit this report highlighting the many activities and accomplishments of the North Dakota National Guard and the Department of Emergency Services during the biennium of July 1, 2009, to June 30, 2011.

The North Dakota National Guard continued to contribute forces in support of the persistent conflicts in Iraq and Afghanistan. Since the tragic attacks of Sept. 11, 2001, the North Dakota National Guard has mobilized nearly 3,800 Soldiers and more than 1,800 Airmen in support of the Global War on Terrorism. Nearly two-thirds of North Dakota National Guard members have joined us since the Global War on Terrorism began, and today our strength is at its highest levels since the early 1990s.

More than 650 North Dakota Soldiers served in Kosovo during the biennium, where they successfully completed their mission of maintaining a safe and secure environment and ensuring freedom of movement in Kosovo. This mission was the single largest unit mobilization since the Korean War and marked the first time a North Dakota National Guard general officer commanded forces overseas.

The North Dakota Air National Guard continues to operate remotely piloted Predator aircraft and fly the C-21 Learjet aircraft transport mission in anticipation of receiving C-27J Spartan aircraft. The 219th Security Forces Squadron, stationed at the Minot Air Force Base, became fully mission capable during the biennium, as well. This first-of-its-kind mission has Guardsmen and active-duty Airmen working together providing security of the nuclear missiles at the active duty airbase. Additionally, our Soldiers and Airmen served in Djibouti, Haiti, Ghana, Kuwait, Bahrain and other many nations across the globe.

Here at home, the National Guard and Department of Emergency Services responded to floodwaters threatening lives and properties all across the state for the third consecutive year. Additionally, we supported our communities in recovering from the damaging effects of a snow and ice storm that toppled about 12,000 power poles in central North Dakota. Serving on state active duty, about 90 Soldiers provided blizzard assistance to stranded motorists in early 2011. I could not be prouder of the way our Guardsmen and women stepped up to serve their communities and state during these emergencies.

We owe our organization's success to the tremendous support provided by our



families, our employers and colleges, veterans and retirees, all who contribute significantly to our Soldiers' and Airmen's ability to serve and focus on their missions. We also are thankful to all North Dakotans for their unwavering support and trust for the men and women of the North Dakota National who serve our state, communities and nation.

The National Guard: "Always Ready, Always There."

Respectfully,

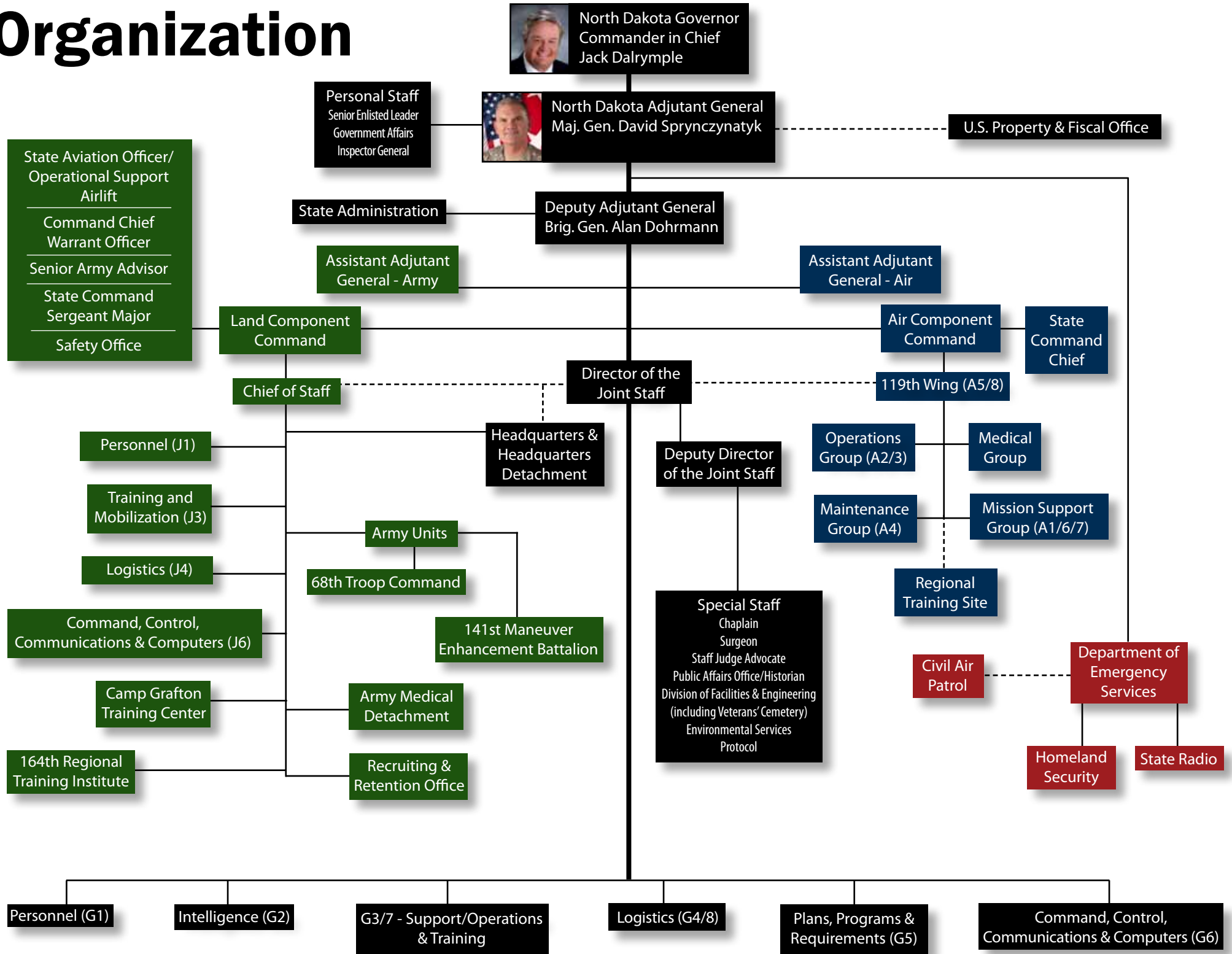
Maj. Gen. David Sprynczynatyk  
Major General, NDARNG  
The Adjutant General

# Table of Contents



Organization . . . . .	4	164th Engineer Battalion Forward Support Company . . . . .	37
Joint Executive Council . . . . .	5	816th Engineer Company (Horizontal) . . . . .	37
North Dakota National Guard History . . . . .	6	818th Engineer Company (Sapper) . . . . .	38
Office of the Adjutant General Locations . . . . .	8	957th Engineer Company (Multi-Role Bridge) . . . . .	38
Joint Force Headquarters . . . . .	9	188th Army Band . . . . .	39
Domestic Operations. . . . .	9	814th Medical Company . . . . .	39
Headquarters and Headquarters Detachment . . . . .	9	1919th Contracting Team . . . . .	39
81st Civil Support Team . . . . .	10	Camp Grafton Training Center . . . . .	40
Environmental Office . . . . .	11	CHART: Camp Grafton Biennium Construction Projects . . . . .	40
State Partnership Program . . . . .	14	CHART: Camp Grafton Range/Simulator Use . . . . .	41
Global War on Terrorism Deployments . . . . .	16	164th Regional Training Institute . . . . .	41
Service Member and Family Support Division . . . . .	18	CHART: Engineer-Specific Training Provided by the 164th RTI . . . . .	42
Military Funeral Honors . . . . .	22	Recruiting and Retention . . . . .	42
N.D. Army National Guard . . . . .	24	N.D. Air National Guard . . . . .	44
141st Manuever Enhancement Brigade . . . . .	26	119th Wing . . . . .	46
1st Battalion, 188th Air Defense Artillery Regiment . . . . .	26	Operations Group . . . . .	47
231st Brigade Support Battalion . . . . .	27	Maintenance Group . . . . .	48
191st Military Police Company . . . . .	27	Mission Support Group . . . . .	49
426th Signal Network Support Company . . . . .	27	Department of Emergency Services . . . . .	52
817th Engineer Company (Sapper) . . . . .	28	Department of Emergency Services - Overview . . . . .	54
815th Engineer Company (Horizontal) . . . . .	29	Division of Homeland Security . . . . .	54
188th Engineer Company (Vertical) . . . . .	29	CHART: Biennium by the Numbers - N.D. State and Local Intelligence Center . . . . .	55
835th Asphalt Team . . . . .	29	Division of Homeland Security - Disaster Response . . . . .	56
897th Concrete Team . . . . .	29	CHART: Disaster Mitigation Program Dollar Flows . . . . .	57
68th Troop Command . . . . .	30	CHART: Mitigation Training . . . . .	58
Army Aviation Support Facility . . . . .	30	CHART: Declared Disasters During the Biennium . . . . .	58
Detachment 42 Operational Support Airlift . . . . .	31	Division of Homeland Security - State Emergency Operations Center . . . . .	59
1st Battalion, 112th Aviation Support Regiment (Security and Support) . . . . .	31	CHART: 2011 Flood Costs . . . . .	59
2nd Battalion, 285th Aviation Assault Regiment . . . . .	31	Geographic Information Systems . . . . .	60
Detachment 2, 832nd Medical Company (Air Ambulance) . . . . .	32	Division of State Radio . . . . .	60
116th Public Affairs Detachment . . . . .	32	N.D. Civil Air Patrol . . . . .	63
136th Combat Sustainment Support Battalion . . . . .	33	Major Biennium Awards . . . . .	64
132nd Quartermaster Company (Water Purification and Storage) . . . . .	34	Biennium Construction Budgets . . . . .	65
133rd Quartermaster Detachment (Hoseline) . . . . .	34	Biennium State Budgets . . . . .	68
134th Quartermaster Detachment (Hoseline) . . . . .	34	2009-11 Biennium Economic Impact Map . . . . .	69
3662nd Maintenance Company . . . . .	35	Fallen Soldier Tribute . . . . .	70
164th Engineer Battalion . . . . .	36	Soldier's Creed and Airman's Creed . . . . .	71
164th Engineer Battalion Headquarters and Headquarters Company . . . . .	37		

# Organization



# National Guard Joint Executive Council



**Maj. Gen. David Sprynczynatyk**  
Adjutant General, Joint Force Headquarters



**Brig. Gen. Alan Dohrmann**  
Deputy Adjutant General, Joint Force Headquarters



**Brig. Gen. William Seekins**  
Commander, Land Component Command



**Brig. Gen. Cecil "Bud" Hensel**  
Commander, Air Component Command



**Col. Michael Wobbema**  
Director of Joint Staff



**Col. David Anderson**  
Chief of Staff, Land Component Command



**Col. Rick Gibney**  
Commander, 119th Wing



**Command Sgt. Maj. Daniel Job**  
Senior Enlisted Leader, Joint Force Headquarters



**Command Chief Master Sgt. Paula Johnson**  
State Command Chief, Air Component Command



**Command Sgt. Maj. Gerald Miller**  
State Command Sergeant Major, Land Component Command



**Command Chief Master Sgt. David Harmon**  
Command Chief, 119th Wing





# N.D. National Guard History

Beginning as the Dakota Territorial Militia in the 1860s, the Guard has changed and adapted, overcoming challenges and attaining success. The first federally recognized companies to serve the state were raised by Territorial Governor William Jayne and served during the Sibley-Sully campaigns in 1862-63.

The militia grew to 1,000 Soldiers 1885. When Dakota Territory split in 1889, North Dakota was authorized one infantry regiment with 10 companies.

## Spanish-American War

When the U.S. launched into the Spanish-American War, the 1st North Dakota Volunteer Infantry formed and sent about 450 Soldiers to Manila, which surrendered 13 days later, on Aug. 13, 1898. North Dakota Soldiers then began occupation duty. On April 12, 1899, they experienced their most deadly day of combat in the Philippines; eight Soldiers were killed and two wounded. In recognition of his heroic efforts that day, Pvt. Thomas Sletteland became the first North Dakota Soldier to receive the Congressional Medal of Honor.

## Mexican Border Incident

With passage of the National Defense Act of 1916, the Guard was guaranteed permanent service as a reserve for the Army. Soon thereafter, every state's National Guard went on federal duty on the Mexican border. North Dakota Soldiers trained in Texas for six months, then were sent home.

## World War I

After only 40 days at home, the 1st North Dakota Regiment was again called up. Numerous reorganizations took place as the mission changed, until the 1st North Dakota was renamed the 164th Infantry Regiment, which activated under the 41st Division and became one of the first divisions to go to France.

About 3,700 North Dakotans served in the war, and

278 members died. About 650 others were wounded in battle.

## World War II

President Roosevelt federalized the Guard again in 1941. The 188th Field Artillery Regiment joined the 164th, resulting in 3,222 North Dakota Guardsmen on federal active duty. On March 18, the 164th left the U.S. bound for New Caledonia, where they would protect naval supply lines and position against a potential Japanese attack on the island.

On Oct. 13, 1942, the 164th landed at Guadalcanal where the unit became the first Army unit to take offensive action against the enemy in the Pacific. The battle at Henderson Field resulted in 1,700 Japanese dead. The 164th lost 26 Soldiers and 52 were wounded. Patrols continued until the Japanese began to evacuate Guadalcanal in February 1943.

At the same time, the 188th was being restructured and the new units left for Great Britain in December 1943 where they continued to train until June 1944, when they moved to Utah Beach. Both battalions were attached to other divisions where they supported offensives through the end of the war. The 164th wrapped up the war on Bougainville and Leyte.

## Korean War

In July 1950, North Dakota's 231st Engineer Battalion was activated, followed by the 164th and 188th and then the Air National Guard. All three Army units remained on active duty in the United States. The Air Guard served in Georgia and California before being selected individually for service in Korea or at U.S. and European bases. More than 2,600 North Dakota Guardsmen served during the war. About 800 went overseas and 16 died in combat.

## Berlin Airlift

The 164th Engineer Battalion served 10 months in Fort Riley, Kan., while the 818th Engineer Company

was stationed at Fort Lewis, Wash., during the partial mobilization call the fall of 1961.

## Gulf War

In 1990, the 136th Quartermaster Battalion, 132nd Quartermaster Company, and the 131st, 133rd and 134th Quartermaster Detachments were activated to purify, supply and distribute water for Operation Desert Shield. The 191st Military Police Company assisted with security and POW processing, and the 818th Medical Battalion provided command and control for medical companies.

## Operation Joint Guardian

Several Guard units have served in Operation Joint Guard over the past dozen years. The 129th Mobile Public Affairs Detachment sent four teams to Bosnia in 1996-97 to provide public outreach and public affairs support. The 142nd Engineer Combat Battalion's Company B mobilized in October 1999 to Kosovo to provide construction support.

## Operation Enduring Freedom

Missions to Afghanistan were a major role in OEF. Detachment 42 Operational Support Airlift mobilized first, followed by five separate rotations from the 1st Battalion, 188th Air Defense Artillery Regiment between 2005-10.

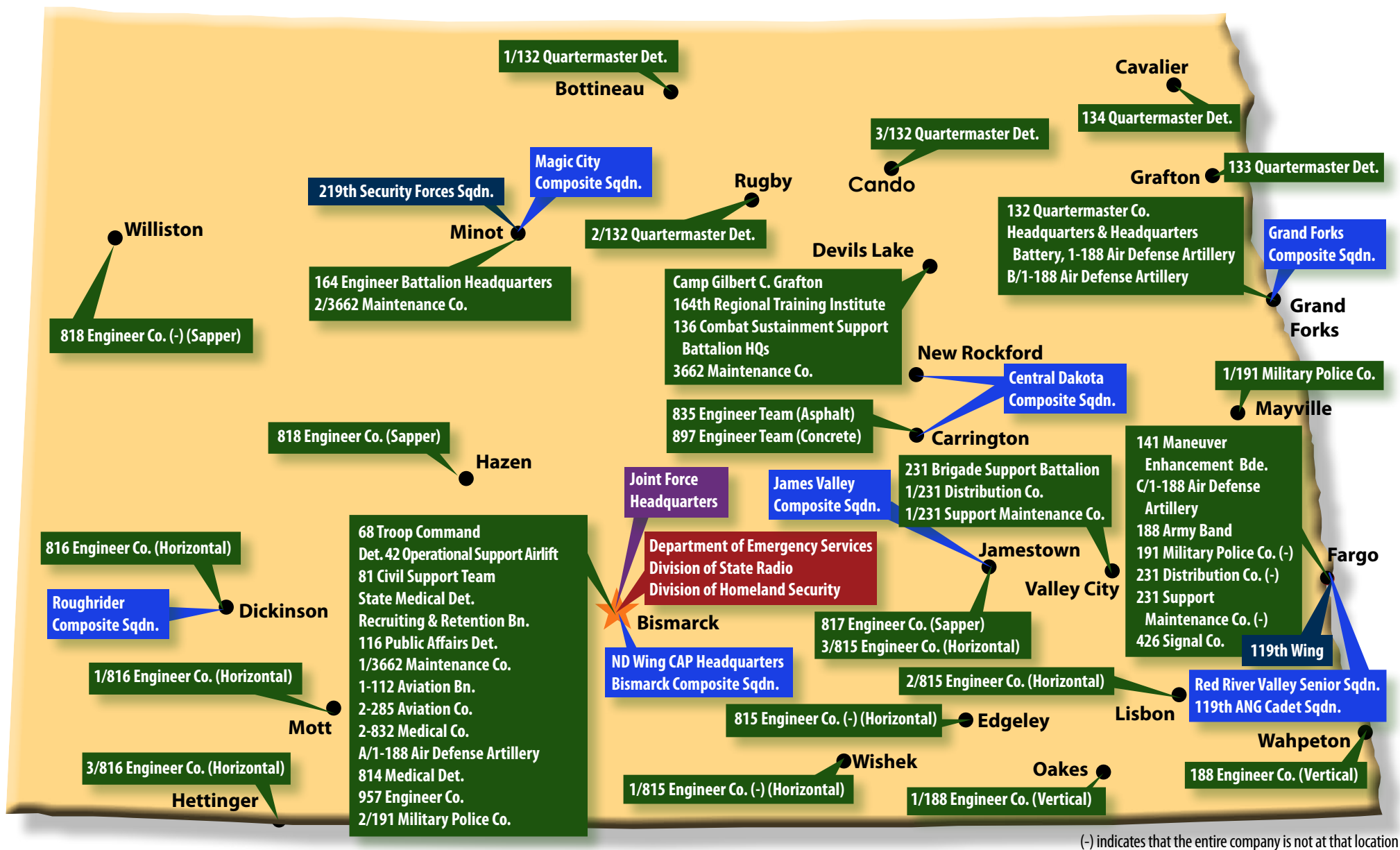
The Balkan operations also moved to the OEF umbrella, and in 2009-10, about 650 North Dakota Soldiers deployed to Kosovo, where they served as the command element for a multinational peacekeeping effort.

## Operation Iraqi Freedom

In what was the largest mobilization of North Dakota Guardsmen in decades, two units deployed to Iraq in 2003 and many more followed.

In all, more than 3,800 Soldiers and more than 1,800 Airmen have served overseas since the Global War on Terrorism began a decade ago.

# Office of the Adjutant General Locations



Joint Force Headquarters
N.D. Army National Guard
N.D. Air National Guard
Department of Emergency Services
Civil Air Patrol

# Joint Force Headquarters

## Support to Civil Authorities (Domestic Operations)

The governor is given the ability, under the Constitution of the United States, to call on members of the National Guard in time of state emergencies or need. The North Dakota National Guard's service to its citizens has remained both visible and substantial through the support provided this biennium. The North Dakota National Guard is proud that it continues to demonstrate that Guardsmen are, "always ready and always there."

To ensure its continued preparedness to support the governor's needs, the National Guard adheres to the following mission: "When directed by the Governor of North Dakota, the National Guard will provide resources (personnel and equipment) in support of local civil authorities' efforts to minimize the impact of all hazards on the people, property and environment of North Dakota."

In order to effectively accomplish this mission, the National Guard has established six regional response headquarters that continuously maintain awareness of potential needs at local levels. These headquarters, located in Minot, Devils Lake, Grand Forks, Fargo, Valley City and Bismarck, are designed to ensure the right resources are prepared for response, as needed, irrespective of competing federal requirements.

## Headquarters and Headquarters Detachment, Joint Force Headquarters

*The Bismarck-based Headquarters for JFHQ includes 165 North Dakota Army National Guard members and 22 North Dakota Air National Guard members.*

JFHQ-HHD conducted suicide awareness and prevention training in October 2010.

Bismarck Police officer and Joint Force Headquarters Soldier Sgt. 1st Class Steve Kilde presented at the North Dakota National Guard Combined Safety Conference in Bismarck in January 2011.

Spc. Brandon Carrigan rappelled down from the Bismarck Civic Center roof Jan. 20, 2011, as part of an opening ceremony for a basketball game between Bismarck High School and Bismarck Century High School.

JFHQ-HHD Soldiers conducted M16 rifle qualification in a simulated NBC (nuclear, biological and chemical) environment at the Engagement Skills Training facility at Camp Grafton during the biennium.

## North Dakota National Guard Domestic Response Operations

During this biennium, the North Dakota National Guard provided more than 49,000 work days of effort in service to the state through these missions.

July 2009	Aerial Search and Rescue	Valley City
July 2009	Tornado Response Teams	Dickinson
September 2009	Communications Support	Minot Air Force Base
November 2009	Aerial Search and Rescue	Dickinson
January 2010	Power Outage Response	Grant, Morton, Sioux Counties
March/April 2010	Flood Response Support	Cass, Grand Forks, Richland Counties
April/May 2010	Debris Removal	Grant, Morton, Sioux Counties
June 2010	Air Medical Evacuation Support	Devils Lake
September 2010	High Water Transport	Ramsey County
September 2010	Aerial Reconnaissance	Devils Lake
February 2011	Flood Response Support	Turtle Mountain Reservation
March 2011	Winter Search, Rescue and Evacuation	Statewide Effort
April/May 2011	Spring Flood Response	Cass, Barnes, Grand Forks, Pembina, Richland, Ransom, Ward Counties
May 2011	Winter Weather Response	Williams County
May/June 2011	Summer Flood Response	Burleigh, McHenry, Morton, Ward Counties



## 81st Civil Support Team

*The 81st CST is comprised of 22 full-time members whose primary responsibilities are to assist civilian first responders when dealing with chemical, biological, radiological, nuclear and explosive (CBRNE) agents. The unit was formed in 2005 and certified by the Department of Defense on Feb. 1, 2007.*

In July 2009, the CST participated in joint training with Minnesota's 55th CST and the FBI in Minneapolis.

CST communication assets and personnel were deployed from Sept. 1-4, 2009, to provide communications support to the 91st Missile Wing, Minot Air Force Base, during the recovery of an overturned missile payload transporter in rural Mountrail County. The team was requested as a result of the excellent support during a similar incident in September 2008.

CST members trained on an earthquake scenario as part of Vigilant Guard from Sept. 15-17, 2009, in Helena, Mont. The training incorporated Montana's 83rd CST, Wyoming's 84th CST and Colorado's CBRNE (chemical, biological, radiological, nuclear and explosives) Enhanced Response Force Package teams.

From Sept. 21-25, 2009, the 81st CST participated in chemical and biological training at Dugway Proving Grounds, Utah.

The 81st CST successfully completed an External Evaluation (EXEVAL) conducted by

an Army North Evaluation Team on Oct. 19-22, 2009. The exercise was conducted in conjunction with Bismarck Fire and Police Departments at the North Dakota State Capitol building. The team received a "GO" on all evaluated items.

On Dec. 31, 2009, the 81st CST assisted the North Dakota Department of Health in triage and testing of the contents of a suspicious/threatening letter received at the Traill County Sheriff's Office. They performed the same mission Feb. 3, 2010, and Nov. 15, 2010, when letters arrived at Twin Buttes Elementary School, Turtle Mountain Indian Reservation, and again on Sept. 7, 2010, with a letter at Fort Yates, Standing Rock Indian Reservation.

In May 2010, the CST conducted five days of training at the Center for National Response training site at the West Virginia Memorial Turnpike Tunnel.

Continuing its joint training, North Dakota's CST joined with teams from Nebraska, Wyoming and Iowa in an exercise conducted by Army North from June 13-18, 2010, in Omaha.

The CST conducted an exercise in Fargo with the Fargo Fire/HAZMAT Department, Police Department and North Dakota State University on Aug. 5, 2010, and worked a similar exercise at the Alerus Center the following month that incorporated Grand Forks' Fire/HAZMAT Department.

From Aug. 30 through Sept. 3, 2010, the 81st CST became the first civil support team selected by the National Guard Bureau to participate in an Army Audit Agency review, which indicated "all systems go."

The CST team worked with South Dakota's 82nd CST, the North Dakota Air National Guard's Emergency Management and 119th Civil Engineer Squadron during the Operation Jump exercise at Camp Grafton from Sept. 13-16, 2010.

From Feb. 14-18, 2011, the CST conducted training exercises with the Army North evaluation team at Nelson Wolff Municipal Stadium and Six Flags Fiesta Texas in San Antonio.

The CST received a 99+ percent rating by the National Guard Bureau Standardization, Evaluation and Assistance Team (SEAT) review April 19-21, 2011. This is the third time the 81st CST has received a 95 percent or greater rating, ranking them among the best of all the CSTs.

Toward the end of the biennium, the CST successfully passed the External Evaluation conducted by an Army North evaluation team in Bismarck. The team received a "GO" on all evaluated items.

## Environmental Office

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*The Environmental Office is charged with environmental enhancement and protection of the training lands, unit activities and maintenance functions of the North Dakota Army National Guard. The office has seven full-time personnel who support all environmental programs across the Army Guard. These programs include Cultural and Natural Resources Management, Hazardous Waste Management, Environmental Performance Assessment, Geographic Information System Management, Environmental Budgeting and a Training Site Environmental Specialist who provides all of these functions to the Training Site at Camp Grafton.*

The Environmental Office budget for Fiscal Year 2010 was \$620,000, and for Fiscal Year 2011 it is \$583,500. This represents a continuing decrease of budget dollars since the Global War on Terrorism began. The Environmental Budget pays for salaries, training requirements, permits and fees, sampling and analysis, hazardous waste disposal, purchasing emergency spill response items, GIS and to continue the annual contract with North Dakota State University, which includes natural resource data acquisition, integrated pest management and range and forest management. Further decreases will impact the ability to implement environmental programs due to manpower and time limitations by being unable to contract for services.

The Cultural and Natural Resource Manager maintains rosters of archeologically and architecturally significant sites that lie on National Guard training lands. There are 28 archeological sites on federal lands, of which four are eligible for listing on the National Register of Historic Places. There are 119 on state lands, of which 11 are eligible for listing on the National Register of Historic Places. There also are 16 eligible architectural sites (buildings). The North Dakota Army National Guard received recognition for its efforts by receiving a 3rd place award for Cultural Resources Management from National Guard Bureau's Environmental Security Awards.

The office also maintains consultation with 12 federally-recognized Native American tribes in the upper Midwest. The consultation efforts ensure traditional cultural values of Native Americans are considered in mission planning efforts.

The Environmental Office maintains an Integrated Cultural Resources Management Plan on the management of cultural resources. The ICRMP contains standard operating procedures on how to conduct business concerning cultural resource management, Native American consultation and integration of protection of cultural resources into military planning.

The North Dakota Army National Guard has 12,518 acres of training lands that are

either leased, state-owned or federal property. There are 962 acres of wetlands associated with these training lands. The Cultural and Natural Resource Manager (CNRM) maintains several Integrated Natural Resources Management Plans on the management of cultural resources that the Guard owns or possesses in coordination with North Dakota Game and Fish and U.S. Fish and Wildlife Service, such as Camp Grafton, Garrison Training Area and Williston Training Area.

The Cultural and Natural Resource Manager maintains an Integrated Pest Management Plan and coordinates certification/re-certification of 16 National Guard applicators statewide. This effort ensures that all pesticide applications are conducted in an environmentally sound manner, by certified applicators that have received proper training, and provides reporting to state and federal entities on our pesticide use and reduction. In 2010, the North Dakota Army National Guard applied 1,428 pounds of pesticide-active ingredients, which is more than a 50 percent reduction from the 2002 and 2003 average of about 3,200 pounds of active ingredient.

The North Dakota Army National Guard is subject to regulatory inspections, and during the past biennium has had inspections of petroleum underground storage tanks at three different facilities. These inspections noted no violations by the North Dakota Department of Health inspectors.

The Guard routinely conducts self-assessments on an internal and external basis. In July 2009, an external Environmental Performance Assessment System resulted in 102 findings (56 regulatory/46 Environmental Management System) across the 18 sites assessed (an extremely small number per facility assessed). The Environmental Office conducted 11 internal EPAS assessments in 2010, resulting in 80 findings. The Guard is implementing corrective and preventive actions related to these findings to ensure that it maintains its exemplary compliance record.

The North Dakota Army National Guard has five Clean Air Act permits at multiple facilities, seven Clean Water Act permits at multiple facilities and one solid waste transportation permit at Camp Grafton Training Center. The number of permits varies from year to year depending on the types of projects that are ongoing. Many construction projects require stormwater permits, and when these projects are completed, the permits expire.

The Environmental Office conducted an on-the-spot inspection of Reverse Osmosis Water Purification Units operating in Minot in support of 2011 flood operations to ensure compliance with discharge requirements. Even in the midst of a natural disaster, the North Dakota Army National Guard ensures that it is doing its best to comply with environmental regulations.

The North Dakota Army National Guard prides itself on maintaining conditionally exempt small quantity generator status at all of its facilities statewide. Amounts of hazardous waste generated and disposed continue to be relatively small for an organization as large and diverse as the North Dakota Guard. In 2009, the North Dakota Army National Guard disposed of about 4,000 pounds of hazardous waste and 155 pounds of universal waste after no hazardous waste disposal in 2007 and 2008. There was no hazardous waste disposal in 2010. In 2011, it disposed of 400 pounds of hazardous waste and 950 pounds of universal waste.

During the past biennium, the North Dakota National Guard recycling program started gaining ground. The program recycled more than 31,000 pounds of paper, more than 33,000 pounds of cardboard, almost 2,500 pounds of plastic and more than 1,200 pounds of aluminum from facilities statewide. Efforts to improve recycling efforts are expected to reduce solid waste disposal tonnage over the coming years. These efforts support the environmental Management System (eMS) and sustainability initiatives.

The North Dakota Army National Guard is implementing an environmental Management System statewide at all of its facilities that is conformant to ISO14001. The Guard declared conformance with ISO14001 in 2009 after the completion of the external EPAS and correction of the minor eMS findings from that assessment. The eMS and Sustainability initiatives mirror the requirements put forward by the Department of the Army and in Executive Orders 13423 and 13514. The office established goals for energy and water conservation, green procurement, military construction and design, electronics and other recycling and waste minimization.

The Environmental Office conducts training for Soldiers and Airmen in relation to environmental regulations and requirements. In 2010 and 2011, the office updated Spill Contingency Plans and conducted 10 training sessions of spill training for National Guard shops and facilities. Environmental Awareness training was conducted for more than 300 North Dakota Soldiers and Airmen across the state in December 2009 and November and December 2010.

The Environmental Office supported the Logistics Conference in 2009 and 2010 with hazardous materials and hazardous waste training.

In 2009 and 2010, a new Environmental Awareness training video was put together that was completely filmed, edited and distributed using North Dakota companies and National Guard Soldiers and Airmen. The video provides Soldiers and Airmen with a training resource that gives them heightened knowledge of environmental issues as they relate to our training environment, and how to appropriately deal with those issues.

National Environmental Policy Act is a procedural environmental law that requires federal agencies to consider all environmental laws in planning their projects and fosters an excellent decision-making process. During the past biennium, the Environmental Office completed an Environmental Assessment for Construction of a Tactical Training Base at Camp Grafton South using its own resources and personnel. The office also cooperated as a coordinating agency with the U.S. Air Force on an Environmental Impact Statement for the BRAC Beddown and Flight Operations of remotely piloted aircraft at Grand Forks Air Force Base. This EIS supports the North Dakota Air National Guard's remotely piloted aircraft training operations at Camp Grafton South.

Geographic Information Systems is becoming an integral part within the North Dakota National Guard, and part of this effort includes the administration of the statewide North Dakota National Guard Geospatial Viewer. This web-based mapping tool provides users with access to both local and international topographic, aerial and street data overlain with National Guard military data for environmental, training, aviation, facility and real-time emergency operations data. Installation environmental data — such as fuel tanks, air emissions generators, natural and cultural resources — can be viewed and analyzed in relationship to proposed construction sites or assessment areas, for creating Spill Prevention Control and Countermeasure Plan maps and much more.

During 2009, 2010 and 2011 flood operations, the Environmental Office supported deployed troops, unit commanders, and the Joint Operations Center with a Common Operating Picture, a statewide visual of emergency activities, Guardsmen assigned to traffic control oversight, quick response forces and levee walking teams. Critical locations — including evacuation zones, levees, temporary shelters, road closures and daily flood level extents — were used for planning and analysis. Available links include Joint Operation Center events, fire hot spots, severe weather watch, local road conditions and load restrictions, river gauge and radar data and quick access to the Division of Emergency Services WEB EOC, an online emergency operations center.

Utilization of the North Dakota National Guard Mapper as the Common Operating Picture will allow a common geospatial playing field with current and dynamic data for users statewide. Centralizing geographic data needs during flood operations in 2009, 2010 and 2011 has allowed current and dynamic data to be viewed by all state personnel. As a result, rapid decision making, map production and sharing of any area of the state, and material for briefs using real-time data are quickly available.

In 2009, 2010 and 2011, the Environmental Office provided support to the National Guard's flood response across the state. Part of this effort is to ensure that



all National Guard operations are being conducted in an environmentally friendly manner that does not further compromise the environment during a natural disaster response.

The Environmental Office provides support to local communities during Earth Day (April 22 annually) events, National Public Lands Day (last Saturday in September

annually) and America Recycles Day (Nov. 15 annually). These opportunities are used to promote environmental efforts as well as educate Soldiers, Airmen and the general public on what is being done to protect the environment while protecting the state and nation.





# State Partnership Program

The State Partnership Program between North Dakota and Ghana began in 2004. The purpose of the State Partnership Program is to foster mutual interests and establish habitual long-term relationships across all levels of society. The program encourages the development of economic, political and military ties between the states and partner nations. The National Guard functions as a role model in demonstrating how a military organization can interact with the citizens and their government while reinforcing the concept that the military is subordinate to that nation's civil authorities. The National Guard program began in 1993, with three Baltic nations. It has grown to include partnerships with 65 countries.

## Biennium Overview

During the past biennium, 41 events took place through the State Partnership Program. These events incorporated the Family Readiness Group, chaplaincy, aviation maintenance and safety, engineer instructor exchanges, public affairs workshops, disaster management, university exchanges, as well as diplomatic visits with leadership of the Government of Ghana and the U.S. Mission in Ghana.

The State Partnership Program with Ghana focuses on four key objectives:

### 1. Increase capacity to prepare, respond to and recover from natural and manmade disasters.

The North Dakota National Guard continues to mentor the National Disaster Management Organization (NADMO) and the Ghana Armed Forces (GAF) as they construct their new operations centers and implement disaster management software that will synchronize the disaster response between the GAF and NADMO headquarters. The NDNG also plans to integrate select Ghanaian operations officers and

NCOs into various operations centers in North Dakota to familiarize them with our system of military support to civil authorities.



### 2. Increase peacekeeping capacity

The Ghana Armed Forces is the largest contributor to the peacekeeping mission on the African continent with troops serving in the Democratic Republic of Congo, Liberia, Sierra Leone and Lebanon. The North Dakota National Guard conducts numerous workshops with the goal of increasing the Ghana Armed Force's capacity to conduct peacekeeping operations. The workshop topics include: Medical Operations, Engineer Operations, Family Readiness Group, Strategic Communications, Combat Engineer familiarization, Chaplain Operations and Military Police Operations.

### 3. Increase aviation capacity

The main objective of the Ghana Air Force is to conduct counterinsurgency operations and provide logistical support to the Ghana Army. The North Dakota National Guard's aim is to enable the Ghana Air Force to respond to maintenance and logistical challenges by conducting an annual Maintenance Operations workshop and Flight and Ground Safety workshop.

### 4. Facilitate civilian-to-civilian relationships between North Dakota and Ghana

Industry in Ghana is booming with discovery of oil off of the shore of western Ghana. In 2011 the State Partnership Program facilitated the establishment of a partnership between Bismarck State College and the Takoradi Polytechnic Institute. The two universities are working toward the establishment of a distance learning program that will provide Ghanaian technicians to the growing oil and gas industry in western Ghana.

Also in 2011, an official from the North Dakota Trade Office traveled to Ghana with the North Dakota National Guard during the annual Senior Leader Visit. This visit resulted in the establishment of solid relationships between the North Dakota Trade Office and the Ministry of Agriculture, identifying potential opportunities in the commodity trade.

### Outlook

As a new biennium begins, the North Dakota National Guard is enhancing its approach to State Partnership Program engagements with Ghana, combining multiple engagements to accomplish larger strategic tasks. U.S. Africa Command is embracing the State Partnership Program, which adds a unique citizen soldier dynamic that the National Guard brings to their Mil to Mil engagement program. With seemingly endless opportunities to expand our program and the desire for our Soldiers and Airmen to participate, the out-years will prove to be as robust as ever.



# Global War on Terrorism Deployments

As the 2009-11 biennium ended, **only about a dozen North Dakota National Guard members were deployed overseas**, the lowest number since the Global War on Terrorism began. Two units were set to mobilize shortly thereafter, however: about 160 Soldiers with the **188th Engineer Company (Vertical)**, which is based in Wahpeton and Oakes, was expected to leave for Kuwait in August 2011 and about 55 Soldiers with the Bismarck-based **1st Battalion, 112th Aviation Regiment (Security and Support)** was preparing to leave in September 2011 for a NATO peacekeeping mission in Kosovo.

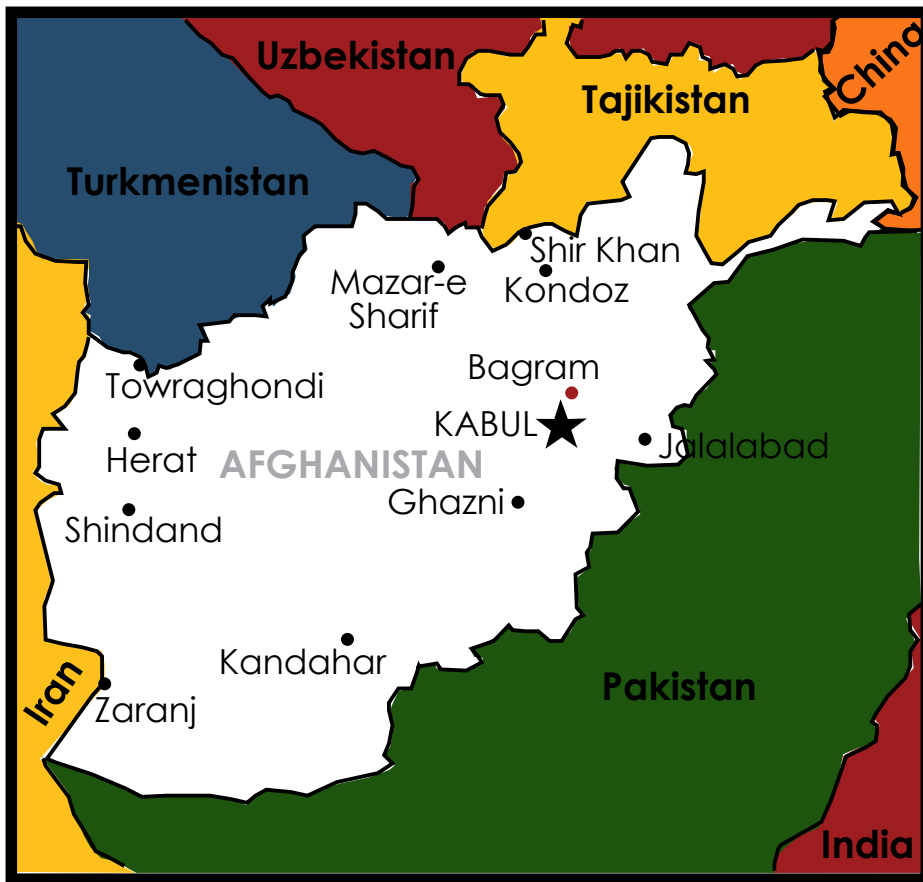
In addition to the larger scale deployments depicted here, numerous North Dakota National Guard Airmen and some North Dakota National Guard Soldiers have **mobilized individually or in small groups** as part of the Global War on Terrorism. They have served in **Qatar, Dubai, Kuwait, Iraq, Afghanistan, Oman, Djibouti** and in numerous stateside locations.

In total, **more than 3,600 Soldiers and more than 1,800 Airmen** have served active-duty mobilizations since the Global War on Terrorism began. Of those, one Airman has volunteered for 15 mobilizations and two Soldiers have each served on five mobilizations, the record in each branch.



## Iraq / Kuwait

- 142nd Engineer Combat Battalion  
- January 2003-March 2004
- \* 957th Multi-Role Bridge Company  
- February 2003-May 2004
- 141st Engineer Combat Battalion  
- December 2003-March 2005
- F Battery, 1-188th Air Defense Artillery  
- June 2004-December 2005
- Company A, 164th Engineer Combat Battalion  
- August 2005-November 2006
- ★ 34th Engineer Brigade  
- March 2007-March 2008
- 132nd Quartermaster Company  
- May 2007-April 2008
- ★ Headquarters, 164th Engineer Battalion  
- June 2007-May 2008
- 817th Engineer Company (Sapper)  
- June 2007-June 2008
- ★ 191st Military Police Company  
- January 2008-January 2009
- Civil Engineer Squadron  
- May 2009-July 2009
- ★ 119th Security Forces Squadron  
- February-August 2009
- 1-188th Air Defense Artillery (Sentinel Radar)  
- November 2009-December 2010
- Company C, 2nd Battalion, 285th Aviation Assault Regiment  
- October 2009-September 2010
- 188th Engineer Company (Vertical)  
- expected to deploy August 2011
- \* Numerous locations



### Afghanistan

- Civil Engineer Squadron  
- February 2002
- Detachment 42, Operational Support Airlift  
- September 2004-March 2005
- 1-188th Air Defense Artillery (JLENS/RAID I)  
- November 2005-February 2007
- 1-188th Air Defense Artillery (Security Forces)  
- December 2005-April 2007
- 1-188th Air Defense Artillery (RAID II)  
\* - November 2006-January 2008
- 1-188th Air Defense Artillery (RAID III)  
\* - December 2008-December 2009
- 1-188th Air Defense Artillery (Sentinel Radar)  
\* - November 2009-December 2010
- 1-188th Air Defense Artillery (RAID IV)  
\* - November 2009-December 2010
- \* Numerous locations

### Central Command

- 1-129th Mobile Public Affairs Detachment  
- April 2006-June 2007  
- forward deployed from Qatar throughout Central Command (CENTCOM) area, including Iraq, Afghanistan and Africa Airlift Squadron  
- May-August 2009  
- deployed to Southwest Asia with C-21A Lear jets



### Balkans

- ★ Engineer detachment (15 Soldiers) supporting 34th Infantry Division  
- July 2003-April 2004
- ★ Engineer detachment (5 Soldiers)  
- February 2004-September 2004
- ★ 112th Command Aviation Battalion (23 Soldiers)  
- November 2005-October 2006
- ★ 231st Maneuver Task Force, 957th Liaison Monitoring Teams and Task Force Falcon Headquarters (about 650 Soldiers)  
- August 2009-July 2010
- ★ 1st Battalion, 112th Aviation Regiment (Security and Support)  
- expected to deploy September 2011

### Djibouti

- Detachment 42, Operational Support Airlift  
- April 2009-April 2010



# Service Member & Family Support

*“To enhance quality of life for Service Members, Veterans and their Families.”*

SMFS is acutely aware of its mission statement: “To enhance quality of life for service members, veterans and their families,” and the responsibility it has been given: to care for our country’s fighting forces, their families, and the veterans who have gone before. SMFS teams have performed remarkably based on a culture of service to others and a persistence to achieve excellence.

The Global War on Terrorism (GWOT) has forced the military to deal with complex issues, such as quality of life for families, reintegration of warriors and the reality of traumatic brain injury (TBI) and post-traumatic stress disorder (PTSD).

Maj. Gen. David Sprynczynatyk, North Dakota adjutant general, has never wavered on his No. 1 mission of “taking care of Soldiers, Airmen and their families.” The programs that fall under the SMFS continue to honor a pledge service members made to the country they love. This past biennium, the SMFS has strived to fulfill its obligation to them and their families.

In 2010, the Military Service Center (MSC) in Bismarck had about 2,980 individuals physically come to the MSC for a variety of assistance. During the same period, the various programs within the MSC made contact with more than 15,500 service members and more than 16,000 family members with a significant portion attending briefings and support activities, such as Yellow Ribbon events or youth activities put on across the state.

The Military Outreach team, consisting of five personnel covering the entire state, has made contact with nearly 21,000 service members and their families since inception in 2009. These are direct contacts, either one-on-one or through briefings. Many veterans are referred to personnel within the MSC for assistance with specific issues and others may be referred to a variety of external agencies, such as County Social Services, Salvation Army, county veterans service officers, Red Cross, etc. Nearly 1,800 of the 21,000 veterans required direct assistance from the Veterans Outreach team and included veterans from every era (World War II, Korea, Vietnam, Desert Storm, Operation Enduring Freedom/Operation Iraqi Freedom, and Kosovo Force). About 20 percent of the veterans or family members that required assistance were female, which tracks nearly identically to the overall percent of women in the military.

It’s believed the MSC in Bismarck has not only provided key assistance to service members of all branches and their families, but that co-locating resources provides increased capability because staff is better able to coordinate assistance.

In the next biennium, a similar service center will be established in Fargo, which is necessary to ensure support in a key population area. The 2010 census reveals that



nearly 43 percent of the state’s population is in the Red River Valley with 22 percent in Cass County alone. With the Veterans Administration Hospital in Fargo and the many Army and Air Guard units in the area, many of our veterans live in the immediate area or travel to the area for assistance.

The following are tenets of the SMFS Division two teams: the Support Team and Services Team.

## SUPPORT TEAM

### Family Program Office

Establishes and facilitates ongoing communication, involvement, support and recognition between military families and the North Dakota National Guard in a partnership that promotes the best in both.

### Family Readiness Groups

FRGs provide support and assistance to families by ensuring accurate information flow to all families, coordinating activities supporting a deployment and working with community resources.



## Child and Youth

The Child and Youth program supports the social, emotional and academic needs of military youths. It encourages the development of positive self-esteem, self-confidence, respect for self and others, team skills and leadership abilities.

## Family Assistance Centers

Located in Bismarck, Jamestown, Fargo, Grand Forks and Minot, North Dakota National Guard-sponsored Family Assistance Centers provide families information, assistance and referral for medical, dental, financial, legal and mental and emotional health services as well as providing ID Cards and DEERS enrollment, emergency financial assistance and local assistance to Family Readiness Groups.

## Reintegration and Yellow Ribbon Program

This is a Department of Defense program that provides services to all branches of the reserve. It enables the Guard to welcome home service members and assist them, as well as their families, friends and employers, with the transitional issues that accompany any deployment or separation. The program begins from the time the unit receives the alert order and continues throughout the transition period after returning home. The program has provided services to more than 1,280 deployed service members and more than 3,000 Family members.

## 119th Wing Family Program

Airmen constantly deploy and return in small numbers, and the 119th Wing Family Program Office ensures that all Airmen's needs are met.

## SERVICES TEAM

### Transition Assistance Advisor

The TAA is the statewide point of contact to provide information, support and direction to service members, veterans and their families on benefits and entitlements available through various federal and state agencies.

### Military Outreach Program

The Military Outreach Program is designed to encom-

pass all North Dakota Veterans. Trained professionals make personal contact to ensure that veterans and their families are aware of their rights and benefits. Outreach Specialists are available to assist Veterans of any era, any conflict, and any service — regardless of service type or time.

### Survivor Outreach Services (SOS)

The mission of Survivor Outreach Services is to build a unified support program which embraces and reassures Survivors that they are continually linked to the military family for as long as they desire. SOS provides dedicated and comprehensive support to survivors of deceased military members of all branches. They provide advocacy, assist in fostering resiliency, and ensure that survivors have access to all benefits and entitlements.





### Joint Family Support & Assistance Program

The JFSAP consists of a personal financial counselor, Military OneSource and Military Family Life Consultants, which bring services to active duty, Guard and Reserve service members and their families who are geographically dispersed from a military installation and who might otherwise be unable to access needed support.

### Personal Financial Counselor

The PFC counsels, educates and creates personalized strategies for service members on personal financial readiness, money management and budget management, enabling them to maintain or reach financial readiness and sustainment.

### Military One Source

Military OneSource is a free 24/7/365 information and referral service available via toll-free phone and Internet access ([www.MilitaryOneSource.com](http://www.MilitaryOneSource.com)) to service members of all branches and their families. The program improves the quality of life for military families and the overall effectiveness of the military community.

### Military Family Life Consultants

Licensed clinicians with master's degrees and at least five years of related experience are trained on military-specific topics before becoming a MFLC. The Army program is designed to provide anonymous, confidential support to Soldiers and their family members, especially those returning from deployments.

### Suicide Prevention Program

The North Dakota National Guard takes Soldier and Airmen care very seriously and is committed to supporting the emotional, physical, spiritual and social resilience of service members and their families. Resources are available to assist commanders in developing unit programs and direct services to individuals. The 24-hour hotline numbers are 2-1-1 (North Dakota) or 800-273-TALK (national).

### Sexual Assault Prevention & Response Program

SAPR is an educational and prevention-based program to help protect the rights and safety of Guard members. It's designed to help the survivor heal through gaining control of the situation, accessing resources, and creating a climate that minimizes assault incidents. This program has private and confidential reporting measures and services, as the survivor chooses. The Sexual Assault Response Coordinator can be reached at 701-425-4821.

### Office of the Chaplain

Chaplains, chaplain assistants and licensed social workers work together to provide religious and spiritual support, as well as emotional and mental health support, to Soldiers, Airmen and their families.

### Psychological Health Consultant

Dr. Alan Fehr trains and consults with civilian psychologists and other providers to more competently serve military service members and their families with regard to psychological health. He also is available to fill gaps in service availability, especially in urgent and emergency situations.

### DEERS/RAPID System

These systems maintain personnel and benefits information for active, retired and reserve uniformed service personnel and their eligible family members, as well as civilian Department of Defense contractors and civil service personnel.





# Military Funeral Honors

*“The ceremonial paying of respect and the final demonstration of the country’s gratitude to those who, in times of war and peace, have faithfully defended our nation.” Members of the funeral honors detail fold and present the American flag to the veteran’s survivor and Taps is sounded.*

National Defense Authorization Act for Fiscal Year 2000, enacted Oct. 5, 1999, sets out the requirements for funeral honors. Prior to this law, military honors were provided by the military services as resources allowed.

Every state has a Military Funeral Honors state coordinator to develop, maintain, organize, and execute the Military Funeral Honors Program within their state.

At the minimum, a funeral honors detail consists of two members of the Armed Forces, as least one on which is a member of the veteran’s military service when available.

Funeral honors details may be augmented with volunteers who are military veterans and who are members of veterans’ service organizations, such as the American Legion and the Veterans of Foreign Wars, or other appropriate organizations.

The Authorized Provider Partnership Program (AP3 Program) recognizes the valuable role that members of veterans’ service organizations play in honoring our veterans. The AP3 Program authorizes members of the veterans’ service organizations to participate with the military services in providing funeral honors. The AP3 Program allows a majority of the veterans to have full honors including: Firing Party, TAPS, and Ceremonial folding and presenting of the American Flag.

Volunteers can participate as firing party members, pallbearers and buglers, among other duties.

## Funeral Missions Performed\*

The Military Funeral Honors program conducts an average of 80 funerals per month for veterans.

2007**	188
2008	680
2009	885
2010	992
2011	1,131

*\* by fiscal year; for example, FY2007 ran from Oct. 1, 2006, through Sept. 30, 2007*

*\*\* The first seven months of 2007 was spent creating the Military Funeral Honors plan, recruiting members to the program, training new members, creating relationships with community veterans’ service organizations and funeral homes, and then executing the program. The active locations at that time were in Fargo and Bismarck. Minot and Grand Forks were added in 2008, and Devils Lake in 2010.*

The National Defense Authorization Act for FY2000 allows for reimbursement of expenses for the Authorized Providers and also offers the necessary training to standardize the quality of the honors rendered.

The Military Funeral Honors Program recognizes each veterans’ organization with a certification plaque.

## Who is eligible for military funeral honors?

Military members in the following categories are eligible for military funeral honors: military personnel on active duty; former members who served on active duty and were discharged under conditions other than dishonorable; members of the Selected Reserve; former members of the Selected Reserve who served at least one term of enlistment or period of initial obligated service and were discharged under conditions other than dishonorable; and former members of the

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charged due to a service-related disability.

## Who is ineligible for military funeral honors?

Veterans are ineligible if they are convicted of federal or state capital offenses and sentenced to life imprisonment without parole or receive the death penalty. They are also ineligible if they were discharged from the military under dishonorable conditions. These conditions include dishonorable discharge, bad conduct discharge, dismissal from the service awarded by court-martial, other than honorable discharge and, for officers, resignations of the good of the service in lieu of courts-martial, which results in a discharge characterization of other than honorable conditions.

## North Dakota Military Funeral Honors background

The North Dakota Military Funeral Honors Program started in October 2006. Janette Fetch was hired as the state coordinator. Her background with Funeral Honors began several years ago, while still full-time in the North Dakota Army National Guard. She would perform funeral honors for active-duty veterans and National Guard retirees. It was a volunteer program that conducted one or two funeral missions per month.

The current program provides more structure with regularly scheduled training to build confidence in members. Funding comes from the National Guard Bureau. Full-time personnel work within the program across the state along with an extended team of traditional Soldiers and Airmen.



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# N.D. Army National Guard

About **3,400 Soldiers** serve in the ranks of the North Dakota Army National Guard. The units are spread across the state, with North Dakota Soldiers drilling in about two dozen locations.

The North Dakota Army National Guard's **vision** is to be a **dynamic and responsive organization** comprised of professional Soldiers and units, recognized for their readiness and excellence in mission accomplishment.

The **mission** of the North Dakota Army National Guard's Land Component Command is to provide trained and responsive Soldiers and units to **defend** our nation and state from any threat and **support** local communities in times of need.



## 141st Maneuver Enhancement Brigade

*The 141st Maneuver Enhancement Brigade was designed as a command and control headquarters with a multifunctional staff that is able to support maneuver operations. The Fargo-based brigade developed from the Army's transformation to a more modular force.*

Headquarters and Headquarters Company 141 MEB Soldiers continue to show community spirit in events in the region. Many MEB Soldiers took part in the 2011 Fargo Marathon as part of the TAPS Run & Remember Team, which raised money for the families of America's fallen heroes.

Headquarters and Headquarters Company of the 141 MEB continues to show a strong commitment to and relationship with its Family Readiness Groups through Family Day events. The 141 MEB FRG also works hard to take care of families of Soldiers who are deployed through use of funding raised by area VFW groups.

Headquarters and Headquarters Company, 141 MEB conducted new equipment fielding and training during Annual Training 2011 at Camp Grafton.

## 1st Battalion, 188th Air Defense Artillery Regiment

*Headquarters and Headquarters Battery of the 1st Battalion, 188th Air Defense Artillery Regiment includes about 120 Soldiers in Grand Forks trained to provide command and control to subordinate Avenger/Sentinel batteries as well as a*

*maintenance detachment. Avenger/Sentinel batteries falling under headquarters contain about 60 Soldiers each with Battery A in Bismarck, Battery B in Grand Forks and Battery C in Fargo. Detachment D, which contains about 50 Soldiers, also is in Grand Forks and works to maintain the regiment's equipment.*

Soldiers from the 1-188th ADA seamlessly transitioned into a peacekeeping force and deployed to Kosovo in support of Operation Enduring Freedom. From mobilization to REFRAD (release from active duty), these Soldiers contributed to the monumental shift to a "deterrent presence" within the Administrative Boundary Line of Kosovo. Soldiers conducted sector patrols, key leader engagements, civil military operations and synchronization patrols with Serbian Army forces, and they also participated in numerous training exercises with multinational forces from the countries of Turkey, Greece, Germany and Kosovo. Conditions were set to reduce United States involvement in the region.

About 75 Soldiers from the 1-188th ADA mobilized and deployed to Afghanistan and Iraq in support of Operation Enduring Freedom and Operation Iraqi Freedom. Eight Soldiers served in Iraq and the rest were distributed around Afghanistan. Soldiers in Afghanistan conducted 24-hour operations and greatly contributed to base security by monitoring RAID (Rapid Aerostat Initial Deployment) equipment. RAID Soldiers in Iraq also worked around the clock operating and maintaining Sentinel Radars at various locations in support of the coalition effort.

In annual exercises at Fort Bliss, Texas, Soldiers with the 1-188th ADA conducted live-fire exercises to validate the year's training.



## 231st Brigade Support Battalion

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*More than 330 Soldiers serve in the 231st Brigade Support Battalion's units in southeastern North Dakota. Headquarters and Headquarters Detachment serves in Valley City, as does Detachment 1 of Company A, which performs water and fuel distribution, and Detachment 1 of Company B, which performs maintenance. Company A and B conduct the same missions as their respective detachments, but are located in Fargo.*



Sgt. Sam Hemphill, with Company A's Detachment 1, was awarded the NATO Meritorious Service Medal May 14, 2011, in Valley City, N.D. Hemphill served with the North Dakota National Guard in Kosovo and took actions that saved the life of a civilian there who was seriously injured when he was struck by a vehicle. Fewer than 50 NATO Meritorious Service Medals are presented each year around the globe, and Hemphill is the first North Dakota Guardsman to ever receive one.

Company B executed annual training at Camp Dodge, Iowa, May 2011. Camp Dodge is home to the National Maintenance Training Center. While there, Company B Soldiers were able to focus specifically on their maintenance military occupational specialties (MOSSs). Company B presented the trainers/staff at Camp Dodge with a handmade plaque as appreciation for their support.

Headquarters and Headquarters Detachment implemented the Mobile Tracking System (MTS) throughout 2011 flood operations. The MTS is capable of acting as a navigation system and can use maps to mark roads that have been blocked off and communicate that with other vehicles. MTS gives Guardsmen map overlays of the communities they work in. The system relies on a satellite relay and is able to give the locations of vehicles to the tactical operations center (TOC). The TOC is a command post employed by the military where officers and specially trained personnel set up to guide the element executing the mission.

The 231st BSB was recognized in a Freedom Salute ceremony in September 2010 for its yearlong service in Kosovo. The Soldiers in the 231st Maneuver Task Force served as part of Multi-National Battle Group – East and were commanded by Lt. Col. Lee Nordin, of Bismarck, while Command Sgt. Maj. Joel Walsvik, of Verndale, Minn., served as the senior enlisted leader for the unit. Nearly 170 of the BSB Soldiers were honored as first-time deployers and 140 were thanked for having deployed a second time.



## 191st Military Police Company

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*Nearly 170 Soldiers serve in the 191st Military Police Company (Combat Support) units, which include its Headquarters Company in Fargo, Detachment 1 in Mayville and Detachment 2 in Bismarck.*

Forty Soldiers took part in Overseas Deployment Training to Haiti from April 1-16, 2011, in support of Task Force Bon Voizen. These Soldiers provided force protection at the Haiti Airport, seaport and forward operating base as well as convoy security. (Picture above)

The unit conducted a Dining Out for its Family Readiness event during the December 2010 drill. About 150 Soldiers and guests attended this successful event.

The 191 MP Company supported every flood response throughout North Dakota during the spring and summer of 2011.

## 426th Signal Network Support Company

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*About 50 Soldiers support tactical and state networks by providing operational elements to engineer, install, operate, maintain and defend the theater/state network and extend the Defense Information Systems Network services to elements operating in the mission area. They also provide basic network management capabilities as well as network and communication support to state operations.*



uled to fly to the UK as an Exchange Soldier for Mason’s unit.

2nd Lt. Blake Hillerson, Network Extension Platoon platoon leader, has served on the All-Guard and North Dakota National Guard Biathlon teams since 2008. Hillerson served on the three-person relay team that took top honors for the second year in a row at the Central Region Biathlon Championships at Camp Ripley, Minn., Jan. 12-16, 2011. Hillerson also took first place in the individual part of the competition, also a repeat of last year’s regional biathlon results (*photo at left*).

### 817th Engineer Company (Sapper)

*About 100 Soldiers serve as engineers with the 817th, which is based in Jamestown. Sappers specialize in mobility, counter-mobility and survivability missions in support of maneuver forces.*

Spc. Ryan Lindberg was named the “Best Warrior” after enlisted-level competitions in the state, region and entire Army National Guard. He will compete with the Best Warriors across the entire U.S. Army from Oct. 2-8, 2011, at Fort Lee, Va.

The 426 SNSC had 20 Soldiers attend WIN-T (Warfighter Information Network-Tactical) new equipment training at Fort Hood, Texas, from April 4 through June 17, 2011. The training consisted of 13 different specialized courses, ranging from one week to 10 weeks of training. The courses encompassed training for five separate enlisted MOSs and one course enhanced Warrant Officer Branch 250N0 (Network Management Technician) training. The training was put to use during Annual Training in June 2011 and 141 MEB Event Training later that month. Seven Soldiers that completed WIN-T new equipment training courses also attended either Annual Training or the Event Training to facilitate the fielding and setup.

The 426 SNSC hosted Staff Sgt. Frank Mason as its NCO Exchange Soldier from the United Kingdom. Mason fit in well with the unit and assisted during Annual Training 2011. Nicknamed “Frank the Tank” by the unit members, his extensive knowledge of signal equipment helped the short-staffed members for the fielding of the WIN-T system at CGTC. Sgt. 1st Class Larry Fontaine served as Mason’s sponsor and took him on a UH-60 Black Hawk flight to Bismarck, where he visited the Capitol building, Bohn Armory and Fraine Barracks. They then traveled on to Medora for some sightseeing and a night at the Medora Musical. Toward the end of Annual Training, they traveled to the International Peace Garden on the Canadian border and took in a Red Hawks baseball game in Fargo. The 426 SNSC had a wonderful experience hosting an NCO Exchange Soldier, and in Sept. 2011 Fontaine is sched-



The 817th EN constructed a rope bridge during May 2011 drill as part of a team-building event.

## 815th Engineer Company (Horizontal)

*Responsible for horizontal construction, such as road building, the 815th Engineer Company encompasses about 50 Soldiers in its Headquarters in Edgeley and another 110 across three detachments: Detachment 1 in Wishek, Detachment 2 in Lisbon and Detachment 3 in Jamestown.*

After two years of preparation, the 815th EN Headquarters broke ground on the Tactical Training Base (TTB) at Camp Grafton South. From May 13-27, 2011, Detachment 1 spent its Annual Training moving more than 33,000 linear cubic yards of dirt and putting in more than 1,650 work hours. The other two rotations were canceled due to State Active Duty for flood operations.

The 815th EN was called to State Active Duty for flood operations on three occasions during 2011. The unit was activated April 7-29, 2011, in support of the Cass County. A month later, on May 28, 2011, the 815th was called to assist Task Force Mandan in fighting the floodwaters of the Missouri River there. The unit was later called to Minot to assist with the Souris River flooding in that area from June 23-July 1, 2011.

## 188th Engineer Company (Vertical)

*A vertical construction unit, the 188th Engineer Company is based in Wahpeton with nearly 120 Soldiers and has another 50 Soldiers in an Oakes detachment.*

After being placed on alert, the unit conducted all pre-mobilization tasks to standard and on time in preparation for its deployment, which was set to begin with additional training in August 2011 in Fort Bliss, Texas, before leaving for Kuwait. Soldiers also conducted a three-week Annual Training that included preparation for deployment, weapons qualification and validation lanes.



## 835th Asphalt Team

*About 40 engineers specialize in asphalt in this Carrington-based unit.*

The unit was sourced for a possible mobilization for the summer of 2012 timeframe and spent time conducting pre-mobilization tasks in preparation for that event. In the summer of 2011, the unit received notice that it would not be required to deploy, at which time Soldiers spent time supporting the flood effort in Mandan, N.D.

## 897th Concrete Team

*A dozen Soldiers make up this team of engineers that drill in Carrington and specializes in concrete.*

The Soldiers in this unit were transferred to the 835th in preparation for the possible deployment. Once the unit stood down at the end of the biennium, Soldiers began to transition back into the 897th.

As part of the 835th, Soldiers with the 897th served on flood operations in Mandan from May 28 through June 11 and in Minot from June 23 beyond the end of the biennium.



## 68th Troop Command

*The 68th Troop Command is a command and control headquarters for about 1,400 Soldiers who fall under three battalions, one company and two separate units. The primary mission for this unit is to support all training and mobilization requirements for subordinate units.*

During the biennium, Troop Command was aggressively involved in the preparation and return of Soldiers supporting the Kosovo Forces (KFOR) 12 Mission. This involved administrative, logistics and training support for the entire mobilizing unit. The KFOR mission ended July 2010 with the return of nearly all of the Soldiers; several Soldiers elected to remain in country and support the new units arriving. The Troop Command planned and executed the Freedom Salute event for this unit in September 2010 at the Bismarck Civic Center. It also was heavily involved in conducting Soldier Readiness Processing events and providing logistics support to units when and where required.

The weather patterns over the past several years in North Dakota have included above average precipitation in the form of rain and snow. The Troop Command was actively involved in both winter and spring flood operations in the state. The Troop Command transformed into Task Force West during the massive floods of 2011. Operations were based out of Bismarck, with nearly 2,300 Soldiers on duty and serving under the command and control of this headquarters unit during the height of this emergency mission. Record flooding on the Missouri and Mouse River (*photo above*) displaced thousands of residents and required Soldiers to

conduct many different types of missions that included traffic control points, dike construction, levee patrol, quick reaction forces, public affairs support, search and rescue missions and command and control oversight.

Soldiers from the Troop Command are generally older than average with emphasis placed on recruiting and retaining Soldiers with specific skill-sets in order to properly support units and Soldiers. This unit continues to adjust to changing times and requirements placed upon units and Soldiers.

Future missions for this unit are dictated by assigned state and federal missions assigned to our units. The Troop Command is prepared to support its units any place and any time to accomplish its mission and take care of Soldiers.

## Army Aviation Support Facility

*The Army Aviation Support Facility, or AASF, supports flight training and maintenance requirements for all of the assigned North Dakota Army National Guard aviation units — both fixed wing and rotary wing. Forty-six full-time employees work at the facility.*

During the biennium, the AASF provided maintenance support, training and instruction to all of its supported units. It also provided emergency response and airlift support, resulting in nearly 5,700 flight hours throughout the biennium. The AASF enjoys the finest safety record in the United States, receiving the “Distinguished Aviation Safety Award” for more than 45 years without a Class A or B accident. That brings the total accident-free hours (no Class A or B aviation accidents) flown by the North Dakota Army National Guard since 1958 to 125,000 flight hours.

Throughout the biennium, aviation mechanics provided the highest level of maintenance and repair support for 12 helicopters and one airplane. They performed daily routine tasks up to major maintenance. Instructor pilots at the AASF trained crewmembers of all experience levels, preparing them for state disaster response and upcoming deployments.

More than 120,000 gallons of JP8 aviation fuel is purchased annually from local vendors through Defense Fuel Contracting and dispensed to support the North Dakota Army National Guard flying hour program.

The AASF operates on an annual budget of more than \$750,000 for repair parts, fuel and training programs.



## Detachment 42 Operational Support Airlift

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*Detachment 42 is a small, highly specialized unit with eight Soldiers operating the U.S. Army C-12 Huron turboprop fixed-wing airplane. The mission is to provide short-notice transport/support of personnel and logistical airlift requirements for the North Dakota National Guard and the Department of Defense worldwide.*

Detachment 42 flew more than 2,045 accident-free (Class A-D) flying hours during the biennium, including through the continental United States and for international flight operations.

Detachment 42 continued to provide support to Combined Joint Task Force – Horn of Africa (CJTF-HOA), flying two C-12 aircraft in the CJTF-HOA theater of operations to countries including Djibouti, Yemen, Ethiopia, Kenya, Tanzania, Uganda, Rwanda, Burundi, Seychelles Islands and the Comoros Islands. The Detachment was mobilized from April 2009 thru February 2010.

The unit supported operations for Southern Command in Colombia, South America, from Aug. 10 through Sept. 17, 2010. The crews based out of Colombia transported personnel and equipment throughout Colombia in the Detachment 42 C-12.

Soldiers supported flood operations by providing short-notice transport of personnel and equipment throughout North Dakota and the Midwest.



## 1st Battalion, 112th Aviation Support Regiment (Security and Support)

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*Comprised of about 25 Soldiers, the 1-112th operates and maintains UH-60 Black Hawk and OH-58 A/C Kiowa helicopters. Two flying units fall within the battalion: Company A of the 1-112th and Company C of the 2nd Battalion, 285th Aviation Assault Battalion. The units operate the Black Hawks primarily for troop movement and internal/external load transport. The primary use of the Kiowas (pictured bottom left) is for the North Dakota National Guard's Counterdrug Program.*

Soon, 55 members of the 1-112th will be acting as the Task Force Falcon Command Cell for the Aviation Task Force that operates an eight-ship line company and a three-ship medical evacuation company in Kosovo. The past 12 months, the Soldiers have been going through pre-mobilization training, including weapons qualification and training on combat lifesaving techniques, the Blue Force Tracker, flight operations and numerous other warrior tasks. These Soldiers are expected to return about September 2012.

Flood operations in Fargo, Bismarck and Minot during two different timeframes took over much of the 1-112th Battalion's missions the spring and summer of 2011. While many flights allowed leaders and state officials to assess the flood situations, ground support was busy running checkpoints, filling sandbags, and helping build levees. During the mission, 1-ton sandbags also were placed by the UH-60 to help in the flood fight efforts. Support continued from May into the next biennium to help the cities and surrounding areas.

Twelve members of the battalion returned the summer of 2010 from a yearlong deployment to Kosovo. The Soldiers operated in different support positions for peacekeeping missions.

## 2nd Battalion, 285th Aviation Assault Regiment

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*About 40 Soldiers comprise the small units within the 2-285th, which operates and maintains UH-60 Black Hawk helicopters. The small units under its umbrella include Detachment 2 of the 2-285th Headquarters and Headquarters Company, Company C(-) of the 2-285th (which has additional Soldiers in Utah), Detachment 2 Aviation Maintenance Company of the 2-285th, and Detachment 2 Forward Support Company of the 2-285th.*

On Sept. 28, 2010, 47 members of the 2-285th returned from a yearlong deployment to Iraq. The primary mission of the unit was VIP transportation throughout the southern part of Iraq. The unit had many different high-profile delegates on board, such as the deputy secretary of state, sergeant major of the Army, and numerous moral, welfare and recreation personnel. During the year, the unit accumulated about 5,000 hours of flight time. This breaks down to about four years



The 116th PAD deployed to Kosovo as part of Kosovo Forces (KFOR) 12 in 2009-10 in support of Operation Enduring Freedom. During this deployment, 116th PAD (Rear) was attached to North Dakota's Joint Force Headquarters. A few months after the unit's return, the 116th PAD (Rear) covered KFOR12's Freedom Salute ceremony, shortly after which the 116th PAD stood back up and began training under 68th Troop Command. There were many personnel moves, and the 116th PAD was essentially a new unit following the personnel changes.

During the fall of 2010 and the winter of 2010 and 2011, the 116th PAD began training its new personnel and providing public affairs coverage statewide. In September 2010, the 116th PAD covered the Officer Candidate School graduation ceremony and Eagle Flight weekend at Camp Grafton Training Center, as well as the annual ceremony at the North Dakota Memorial to the Fallen in the Global War on Terrorism in Bismarck. October was a particularly busy month, with the unit covering the retirements of Brig. Gen. Pat Martin, Col. Dale Adams and Col. Dave Kilber, and the "Guard the Environment" community service project. In November, the 116th PAD covered events throughout North Dakota honoring Veterans Day as well as participating in numerous speaking engagements honoring the sacrifices of veterans. In December, the unit conducted annual briefings in Bismarck. In January 2011, the 116th PAD covered the Strong Bonds event titled "Laugh Your Way to a Better Marriage," which is meant to assist Guard families in strengthening their marriages and promoting Guard readiness throughout the state.

worth of training time for each pilot (*picture above*) and five years of training time for each crew chief during a normal training environment in North Dakota. It has greatly benefited the Soldiers experience and has prepared them for any type of mission that may come in future operations.

The unit returned and transitioned from a detachment-size element to a full company and has also begun the transition from the UH-60A model helicopters to UH-60L models.

### Detachment 2, 832nd Medical Company (Air Ambulance)

*This 27-Soldier detachment was reorganized and the force structure was lost for North Dakota in January 2011. The state expects to receive a three-ship UH-60 Black Hawk medical evacuation detachment again in 2013.*

### 116th Public Affairs Detachment

*The eight-Soldier Public Affairs Detachment consists of trained print and broadcast journalists who tell the North Dakota National Guard story. Soldiers support the requirements of the state public information officer while training for their wartime missions.*

The spring of 2011 began with the 116th PAD preparing for flood operations



(photo) as well as covering the retirement of State Command Sgt. Maj. Jack Cripe and the annual Professional Development Weekend in Bismarck, N.D. Just prior to the start of flood operations in May 2011, the leadership of the 116th PAD traveled to Reno, Nev., to attend the annual National Guard Bureau-sponsored Public Affairs Training Workshop.

Shortly after the PDW, the 116th PAD was called to support the flood fight in the eastern third of the state alongside the Guard's Public Affairs Office, first in the Sheyenne River basin and then the Red River Valley. During this period, the 116th provided Unit Public Affairs Representative (UPAR) Training at the Armed Forces Reserve Center while continuing coverage of flood operations in Valley City as operations in Fargo began to draw down.

Following the end of spring flooding in mid-May, the 116th had a brief reprieve before being called again to assist the Public Affairs Office staff in supporting flood operations during the summer in the Souris River Basin as well as the Missouri River Valley. The 116th played an active role in flood operations in Bismarck and Mandan, photographing various sites and providing stories published by the full-time Public Affairs Office. With the severe flooding in the central third of the state, the members of the 116th PAD were involuntarily mobilized and given the mission of conducting all escort missions in the field to local, state national and international members of the civilian media.

In June 2011, two members of the 116th PAD supported the Regional Best Warrior Competition at Camp Grafton Training Center.

## 136th Combat Sustainment Support Battalion

*About 75 Soldiers from Headquarters and Headquarters Company of the 136th Combat Sustainment Support Battalion are trained in providing command and control structure for assigned or attached units.*

In September 2010, Headquarters and Headquarters Company participated in a local and state emergency preparedness exercise, Roads Acting as Dams. The unit worked with local, county, tribal and state agencies in responding to requests for support. The unit was able to incorporate some of its Army Battlefield Command Systems assets during the exercise, which provided most unit members an opportunity to use these systems for the first time.

From June 1-17, 2011, the 136th participated in Operation Golden Cargo (photo at top right), a Reserve Component exercise designed to safely and efficiently move ammunition in support of live-fire exercises. The mission for the 136th and its subordinate units was to deploy to the Rail-to-Truck Transfer Facility (RTF) in Bangor, Wash., and to the Indian Island Naval Magazine (II NAVMAG) on Indian



Island, Wash., to establish a Logistical Support Area and execute safe, efficient and rapid movements of Class V munitions in support of Turbo CADS 2011 for the Joint Munitions Command. During the last four days of the mission, Task Force Black Soldiers assisted Navy and civilian workers with loading ships in support of Turbo CADS 2011. The munitions loaded on the vessel traveled around the Pacific Ocean, stopping in Guam; Okinawa, Hiro and Sasebo, Japan; and finally South Korea.

Immediately following Annual Training 2011, the unit was mobilized for flood duty in Minot. While there, the unit augmented the headquarters unit already in place for the first week and half, and then took over command and control of Task Force Minot on July 1. The Headquarters and Headquarters Company was responsible

for command and control of all units (both Army and Air Guard) supporting the Minot flood fight.



136th Soldier Sgt. 1st Class Wesley Widmer and his family were selected as the North Dakota Army National Guard 2010 Family of the Year. Widmer and his wife, Tammy, along with their children, Joshua, Randii, Noah, Michael and Rebecca, have been intimately involved in family support activities for the unit.



Members of the unit conducted combatives training in January 2011.

Soldiers provided water at the St. Joseph's Annex of Trinity Hospital in Minot during flood operations there in the summer of 2011. *(photo at right)*

### 134th Quartermaster Detachment (Hoseline)

*This Cavalier-based detachment can support up to 20 Soldiers.*

In June 2010, Detachment Soldiers trained on the Tactical Water Distribution System at

Fort Story, Va. *(photo below)*. A typical system consists of six 600 gallon-per-hour pumps and 10 miles of 6-inch hoseline. Later that month, Soldiers emplaced TWDS line at Camp Grafton Training Center, Devils Lake, to support the dewatering mission along Highways 20 and 57.

### 132nd Quartermaster Company (Water Purification and Storage)

*The 132nd Quartermaster Company supports as many as 188 Soldiers in four locations: its headquarters is in Grand Forks and the unit's detachments are in Bottineau, Rugby and Cando.*

In May 2010, Soldiers from the Bottineau Detachment set up 600 gallon-per-minute water pumps at Camp Grafton North to conduct a dewatering mission in support of the federally funded infrastructure upgrade to raise Highway 20 and Highway 57 as Devils Lake continued to rise alongside the roads. The unit pumped about 150 million gallons of water out of the low-water area next to Highway 20. *(photo above)*

In January 2011, the unit trained on the Lightweight Purifier.

Soldiers provided water to Minot's Trinity Hospital the summer of 2011 with a 3,000 gallon-per-hour Reverse Osmosis Water Purification Unit and also contributed to the flood fight in Minot and Bismarck-Mandan by building sandbag levees and providing traffic control points.

### 133rd Quartermaster Detachment (Hoseline)

*Twenty Soldiers serve in the 133rd Quartermaster Detachment in Grafton.*

Soldiers with the 133rd Quartermaster Detachment practiced clearing rooms during military operations in urban terrain pre-mobilization training in 2010.





## 3662nd Maintenance Company

*The 3662nd Maintenance Company is headquartered in Devils Lake with a detachment in Bismarck. The unit can support up to 180 Soldiers. The Soldiers perform*

*diesel engine and transmission rebuilding for depots to return into the supply system. During drill weekends, the company is contracted to rebuild and test engines and transmissions.*

During the biennium, the 3662nd Maintenance Company was part of the Chemical, Biological, Radiological, Nuclear, High-Yield Explosive (CBRNE) Consequence Management Response Force (CCMRF) 10.2. The unit stood ready to provide maintenance support to units within the CBRNE environment and CCMRF area of operations.

In 2010, the 3662nd performed its support agreement with the National Maintenance Training Center at Camp Dodge, Iowa. The unit worked on four 8.3 Cummins diesel engines and eight Model HT740 Allis Chalmers transmissions. The unit was able to complete the repairs several months ahead of schedule and had all of the components pass the dynamometer testing.

In July 2010, the unit participated in a CCMRF mission exercise at Camp Atterbury, Ind. Soldiers were tasked to provide maintenance support to the 218th Maneuver Enhancement Brigade and 218th Brigade Support Battalion of the South Carolina Army National Guard.

During 2011, the company worked on a Caterpillar C7 diesel engine, two 8.3 Cummins engines and three Allison Chalmers 3560 transmissions. The unit was again able to complete all of its components ahead of schedule and meet all dynamometer testing requirements. This mission was a part of the Component Repair Company Support agreement with the National Maintenance Training Center.

In the final months of the biennium, the company served on state active duty to assist with flood operations in Bismarck and Minot. The unit was able to respond with more than 100 Soldiers to support sandbag filling, loading, hauling and placement; levee patrol; plastic emplacement on levees; traffic control; multi-function response teams; law enforcement support and pump monitoring.

## 164th Engineer Battalion

*The 164th Engineer Battalion based in Minot commands units from across central and western North Dakota. Those units include the 164th's Headquarters and Headquarters Company in Minot with 80 Soldiers and the 164th Engineer Battalion Forward Support Company in Minot with 75 Soldiers. It also encompasses the 816th Engineer Company (Horizontal) in Dickinson with 100 Soldiers along with Detachment 1 in Mott with 30 Soldiers and Detachment 2 in Hettinger 20 Soldiers. The 818th Engineer Company (Sapper) with 80 Soldiers in Williston also falls under its command and control as does a 30-Soldier detachment in Lisbon. The 957th Engineer Company (Multi-Role Bridge), which encompasses 185 Soldiers in Bismarck, also is part of the battalion.*



## 164th Engineer Battalion's Headquarters and Headquarters Company

This biennium posed a number of significant challenges to the units of the 164th Engineer Battalion. In April 2010, members of the 164th supported the state to aid local power companies in the clean-up process after a late-season snow and ice storm toppled about 12,000 power poles and left many areas in central North Dakota without power. The North Dakota National Guard, in partnership with Mor-Gra-Sou, the Department of Health and the Department of Emergency Services Incident Management Assistance Team worked together to survey the damage and record the positions of the poles using Global Positioning Systems (*photo at right*).

That was not the worst state emergency the 164th would face this biennium. The U.S. Geological Survey recorded 22 communities in the state that experienced record flood crests in 2011. Soldiers of the 164th Battalion worked side-by-side with local, state and federal agencies, as well as volunteers and impacted residents, to hold back floodwaters in Minot and Ward County.

While hundreds of the battalion's Soldiers fought flooding in Minot, the 957th was beginning its mission, again, in Bismarck, where it began manning traffic control points for flood operations on May 24, 2011.

The 164th Engineer Battalion's leadership team changed during this biennium. In November 2010, Lt. Col. Paul Harron assumed command of the battalion after a

change of command ceremony. Harron, who had recently returned from a year-long peacekeeping mission to Kosovo, replaced outgoing commander Lt. Col. Jeffrey Holzworth, who joined the Joint Force Headquarters unit in Bismarck. Com-



mand Sgt. Maj. Brad Heim joined Harron to complete the battalion's senior leadership team.

## 164th Forward Support Company

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*The Forward Support Company's primary mission is provide logistical support to other units. Based in Minot with about with 75 Soldiers, this company faced many challenges during the biennium.*

From 2009 to 2010, the FSC began receiving new equipment that would drastically increase its capability in missions for combat as well as state emergencies. The FSC received trucks and trailers capable of hauling 20 tons of cargo in addition to fuel trucks and kitchen and maintenance equipment. Along with the new equipment came training members of the FSC, including rehearsing convoy operations with the Virtual Convoy Operations Trainer, a state-of-the-art system.

The 2011 flood in Minot proved challenging for the FSC, which maintained and ensured logistical support for more than 500 Soldiers in the city of Minot. As new challenges arose, so did new solutions. As a storm was brewing and a loose bridge threatened the levees protecting the city, the FSC provided the right tools to ensure that the bridge would not damage the levees.

## 816th Engineer Company (Horizontal)

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*The 816th Engineer Company's primary mission is horizontal construction. Based in Dickinson with about with 100 Soldiers, it also has small detachments in western North Dakota: Detachment 1 in Mott with about 30 Soldiers and Detachment 2 in Hettinger with nearly 20 Soldiers. The company falls under the 164th Engineer Battalion.*

The 816th was no stranger to emergency response this biennium. Shortly after 8 p.m. on July 28, 2009, an EF3 tornado hit Dickinson south of the Heart River. It tore up more than a hundred buildings. The Breakforth Bible Church on South Main collapsed and dozens of buildings had roofs damaged or torn completely off. Many trees were knocked over. Lines went down. Miraculously, or perhaps because of Weather Service warnings, nobody died, and only minor injuries were reported. The 816th, alongside additional North Dakota National Guard Soldiers, responded immediately to the storm's damage, providing shelter, traffic control and patrols.

Some of the best Soldiers in the North Dakota National Army National Guard came from across the state to test their mettle and Soldiering skills in the Best Warrior Competition in September 2009 at Camp Grafton. In the enlisted-level competition, Spc. Nathan Svihovec, of the 816th Engineer Company, placed runner-up. He advanced to the regional competition and competed against National Guard

Soldiers from throughout Region 6, which includes Alaska, Idaho, Montana, Oregon, South Dakota, Washington and Wyoming.



Sgt. 1st Class Richard Haugen, first sergeant for Detachment 1 of the 816th Engineer Company in Mott, and Tess Haugen, of Dickinson, and their three children, received the Army National Guard Family of the Year award in April 2009, a first for the North Dakota National Guard.

### 818th Engineer Company (Sapper)

*More than 100 Soldiers serve as engineers with the 818th, which is based in Williston and has a detachment in Hazen. The company falls under the 164th Engineer Battalion.*

The 818th had one of its Soldiers compete in the North Dakota National Army National Guard's Best Warrior Competition in September 2009 at Camp Grafton. In the noncommissioned officer level of competition, Staff Sgt. Corey Moen, with Detachment 1, 818th Sapper Company, placed runner-up.

The 818th received an alert for potential mobilization in May 2011, and as the biennium ended the unit was waiting on further orders. Nearly 100 members of the 818th Engineer Company (Sapper) were told to prepare themselves and their families for the possible mission.

### 957th Engineer Company (Multi-Role Bridge)

*Nearly 185 Soldiers serve in this Bismarck-based multi-role bridge company, which falls under the 164th Engineer Battalion.*

Training was the buzz word for the 957th this biennium. The 957th Engineer Company conducted field training exercises at Kimball Bottoms south of Bismarck on a number of occasions in 2009-11 as well as at Nelson Lake, west of Bismarck.

The 957th was the first Army unit to train on a new bridge anchorage system in a fully operational scenario on the Missouri River, south of Bismarck, during the unit's two-week annual training in June 2010. The new equipment was the largest fielding of new equipment in the history of the North Dakota Army National Guard, to include a full complement of the new Improved Ribbon Bridging System and the Dry Support Bridge System. The Missouri River was selected as an ideal location to test the system because of its width and fast-moving current. The training



began with a weeklong 40-hour stretch of classroom instruction on the Improved Ribbon Bridge followed by a practical exercise with the equipment and bridge. The 210-meter bridge span was left in place overnight and observed before the Soldiers and trainers disassembled it. *(photo above)*

While new equipment was arriving in Bismarck, much of the 957th was serving overseas in Kosovo for Kosovo Force (KFOR) 12. Nearly 650 Soldiers from the North Dakota Army National Guard served as the lead element in a 2,200-member U.S. and international task force. Soldiers from the 957th mobilized for KFOR12 in Kosovo as part of Operation Enduring Freedom. The group mobilized in August 2009 and returned at separate times — in May 2010 and July 2010. While in Kosovo, the 957th Engineer's liaison and monitoring teams conducted more than 4,800 missions and were the eyes and ears of the leadership, providing information on the concerns and issues within the local populace.

In April 2011, the 957th was selected for the coveted 2010 Itschner Award, an award given to the single best engineer unit in the nation in each military component. It is presented each year to the most outstanding active duty, Reserve and National Guard engineer units throughout the Army. The 957th won in the National Guard component, and was awarded the honor during an Engineer Regimental Awards luncheon April 9 in Fort Leonard Wood, Mo. The Itschner Award is named in honor of Lt. Gen. Emerson C. Itschner, the 39th Chief of the U.S. Army Corps of Engineers. In order to be eligible for the Itschner Award, a unit must be selected at every level, from the battalion to the brigade and finally the major command.





Once a unit is approved, it advances to the Army level, where the Engineer branch evaluates the nomination packets and selects a winner. The 957th was serving in multiple locations during 2010, the year for which the award was given, with 58 percent in North Dakota and 42 percent serving in a multi-national peacekeeping mission in Kosovo.

## 188th Army Band

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*The 188th Army Band is comprised of about 45 Soldiers. The entire unit performs together as concert and marching bands, and also divides into smaller musical performance teams, including the Brass Quintet, Three Time Rule rock and country band, Blues in Green variety band and Clarion of Freedom ceremonial band. Its mission is to “provide music throughout the full spectrum of military operations and instill in our Soldiers the will to fight and win, foster the support of our citizens, and promote our national interests at home and abroad.”*

The 188th Army Band was nationally recognized for having the eighth highest operational tempo of all 52 Army National Guard Bands in training year 2010. The unit’s groups performed an ambitious 55 musical missions, which reached 18,820 audience members.

After more than two years of operating without a commander, the unit celebrated Warrant Officer David J. Stordalen’s assumption of command in October 2010. The unit watched as Stordalen’s father, Karl Stordalen, also commander of the 188th

Army Band from 1970-1973, pinned on his new rank.

The Army Band successfully completed another “Music in Schools Tour” in January 2011. Four of the band’s ensembles performed 17 concerts in three days for elementary and high school students in north central North Dakota. This tour assisted in the ongoing recruiting effort while challenging each musical performance team to work under the pressure of a fast-paced schedule and need to adapt to each new venue. The tour was the cover story in the February 2011 *North Dakota Guardian*.

Forty-one Band members were called to state active duty for the flood fight in the Bismarck-Mandan area in May and June 2011. The band took charge of transportation operations for 14 days, ensuring troops were bussed safely between lodging, the armory and jobsites.

## 814th Medical Company

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*About 40 Soldiers in Bismarck provide area support through the 814th, and another 40 do the same as part of its Detachment 1 in Grand Forks.*

The 814th spent two weeks in Kinshasa, Democratic Republic of Congo, in September 2010 as part of MEDFLAG 10 in order to promote interoperability and increase medical capacity.

During summer 2011, the 814th activated to support flooding operations in North Dakota.

The 814th conducts yearly, required 68W military occupational specialty sustainment training for medics in the North Dakota Army National Guard.

## 1919 Contracting Team

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*The 1919 Contracting Team is a new unit for the state, beginning Sept. 30, 2008, but with key positions filled and drill beginning during the last several months of this biennium. The team consists of two officers and three enlisted Soldiers. Primary tasks for the unit are to perform purchasing and contracting duties as required by any assigned mission.*

The team’s five Soldiers are working on acquiring the specific training required to be a deployable asset for the state and nation. Training involves working all aspects of purchasing and contracting at the U.S. Property and Fiscal Office for the state. These Soldiers work side-by-side with their full time USPFO counterparts. The training to become a Contract Team member is quite intense with both resi-

dent and non-resident training requirements.

All Officers and Soldiers in this unit also are required to have at least one year of full-time contracting experience. This required several Soldiers to leave their positions to work full time at the USPFO. Soldiers in this unit will continue training to become certified contractors for the federal government.

## Camp Grafton Training Center

*Camp Grafton Training Center is located in Devils Lake, N.D., along the shores of a 100,000-acre lake that bears the same name as the community. In addition to four local training areas situated throughout the state, the primary live-fire ranges and maneuver training areas are at Camp Grafton (South Unit), which consists of 10,000 acres of a transitional grassland ecosystem that provides a tremendous training area for open-area combat arms, maneuver areas, demolitions and bridging operations.*

The Camp Grafton staff is dedicated to assisting commanders in achieving their training objectives and providing yearround customer service that allows freedom of action and maximizes training resources available to assigned, attached and transient or tenant units and organizations.

Camp Grafton was able to maintain a steady throughput of more than 110,000 workdays through the last biennium, when a significant portion of North Dakota National Guard Soldiers and Airmen were deployed overseas or in support of domestic operations.

In partnership with the University of North Dakota College of Aerospace Science, Camp Grafton provides airspace and soft fields for unmanned aerial systems training and experimentation. Several flights are conducted through the year that train pilots and test scientific and military payloads.

### Camp Grafton Biennium Construction Projects

Combined Support Maintenance Shop Dymometer	\$577,000
Interior remodeling, Building 6310	\$241,000
Pavement replacement	\$107,500
Shoreline stabilization	\$1,700,000
Telecommunication upgrade	\$354,500
Newgard Road repairs	\$640,000
Heating plant conversion	\$142,800
HVAC replacement	\$219,800
Dining facility renovations	\$250,000
Firebreak Road paving	\$594,000

### Future Projects

- Building 6400 additions and upgrades
- Shore stabilization (final phase)
- Pump station
- Avenue D repair and resurface



## Camp Grafton Range/Simulator Use

Type	Fiscal Year 2010	Fiscal Year 2011
Simulations	7,990 users	7,539 users
Weapons Ranges	8,423 users	4,724 users
Military Operations in Urban Terrain	1,953 users	1,368 users
Unmanned Aerial Systems	122 users	129 users

The past two years saw continued growth and improvements for Camp Grafton. The new Regional Training Institute building was completed, and structures throughout the training center were modernized. Camp Grafton began a program that reduces its total ownership cost of facilities, improves energy efficiency, and promotes a sustainable environmental stewardship by insulating buildings, eliminating unnecessary outside lighting and, through the use of environmentally friendly methods, controls weeds.

The results of Camp Grafton's partnership with North Dakota State University in developing an integrated pest management plan to control leafy spurge using cultural and chemical controls is significant. Camp reduced herbicide costs by 50 percent, with a realization of increased grass production of 60 percent. The USDA in other trials throughout the United States is implementing this integrated plan of combined cultural and chemical treatment.

Camp Grafton continues to make every effort in finding the latest technology that will provide the best training opportunities to prepare its customers for any current or future mission.

Camp Grafton personnel support the local community in numerous ways. This biennium, they have helped national and local charities through fundraising, assisting in local fishing tournaments, participating in parades, and volunteering as members of rural fire departments and law enforcement agencies.

Often employees of Camp Grafton are asked to speak before civil organizations, businesses, ranchers and farmers to talk about activities that impact the area. The Military Affairs Committee, a sub-committee of the Devils Lake Chamber of Commerce, holds its monthly meeting on Camp Grafton, where Guardsmen are afforded the opportunity to speak with community leaders.



Visitors frequently tour Camp Grafton, and the camp has recently hosted students from several elementary schools and a high school's 50th and 40th class reunions.

Camp Grafton received the 2010 National Guard Bureau award for Cultural Resource Management. Their environmental efforts include reducing herbicide use by 50 percent. Additionally, Camp's initial energy reduction initiatives are saving about \$14,000 annually. Furthermore, Camp Grafton sells its metals to a salvage company and recycles cardboard, although the recycling program is expanding in 2011 to include paper, plastics and aluminum.

The North Dakota Department of Transportation uses Camp Grafton twice a year to train its personnel in preparation for winter and summer operations. Federal, state, county and local law enforcement agencies also use Camp Grafton's ranges and MOUT facilities to hone their skills.

### 164th Regiment's Regional Training Institute

*The mission of the 164th RTI is to provide TRADOC (U.S. Army Training and Doctrine Command) approved military occupational specialty and Noncommissioned Officer Education System training as well as Quality Assurance of Engineers nationwide, conduct Officer Candidate School (primarily for in-state Soldiers), and train Army food service and water treatment specialists (92G and 92W). Classes prepare Soldiers to be trained and ready leaders capable of supporting both their wartime and peacetime missions.*

The 164th RTI at Camp Grafton Training Center, near Devils Lake, N.D., continues to expand its presence and make a stronger impact on both reserve-component and active-duty Soldiers across the United States. The RTI is housed in a newly completed, federally funded, 182,825-square-foot building that includes classrooms, labs, office space and 60 billets with a cost of \$34 million. Phase II, planned for 2015, will add a 68,179-square-foot building with 156 billet rooms at a cost of \$14.6 million.

### Engineer-Specific Training Provided by 164th RTI

- Combat engineer
- Bridge crewman
- Construction equipment operator
- Carpenter/Mason
- Technical engineer (Surveying, drafting and soils/materials testing)
- Plumber
- Electrician
- Non-Commissioned Officers Basic Courses for combat engineers, equipment supervisors and construction supervisors

### Quartermaster-Specific Training Provided by 164th RTI

- Food Service Specialist
- Water Treatment Specialist

The RTI provides year-round, fully accredited military engineer specialty courses and noncommissioned officer training for reserve-component engineers nationwide. It also conducts Officer Candidate School training, primarily for North Dakota Soldiers, and in 2011 added a 92G (Food Service Specialist) Course (*photo at right*). Recognized as an “Institute of Excellence,” the RTI has garnered a national reputation for providing outstanding training for Soldiers from all across the country.

This biennium marked the 54th Officer Candidate School class trained by the RTI. The concept of training of officers hasn’t changed much throughout the years. Candidates go through one year of training to prepare them-

selves for the officer corps. Their training includes everything from writing operational orders to administrative tasks, to leadership and mentorship skills. Despite similarities, the course prepares Soldiers for a different operational environment than training of the past. When Class 2 graduated from Officer Candidate School, the military was transitioning from the Korean War to the Cold War. The graduation of Class 54 continues the current mission of preparing officer candidates for contemporary operations. To date, the North Dakota Army National Guard OCS program has graduated 866 Soldiers.

Besides officer training, the RTI conducted more than 400 engineer classes during the biennium. Two dozen different courses — seven of which include multiple phases — were offered, and more than 2,500 training seats are scheduled annually. This training encompasses 70 percent of all Army Reserve and Army National Guard Soldiers with an engineer military occupational specialty. All of this training



is conducted by a staff of 89 full-time Soldiers and 18 traditional Soldiers, more than 60 percent of which have mobilized to Iraq or Afghanistan and can offer real-world experience to students.

### Recruiting & Retention

*Within the North Dakota Army National Guard, Recruiting and Retention works to build the force with qualified recruits while retaining the well-trained Soldiers already serving within units. This mission is handled by a team of 72 full-time personnel, including strength maintenance noncommissioned officers, support staff, recruit training company cadre and staff, officer strength management personnel and recruitment and retention command leadership.*

A full-time recruiter is now located on the Bismarck State College campus.

Educational benefits, such as tuition assistance and student loan repayment, continue to be keys to successful recruiting and retention efforts.

The annual Lewis & Clark Challenge pits states in Recruiting and Retention Advisory Council VI against one another in an effort to bolster summer recruiting, which is typically a slower time of the year for gaining new members. The challenge runs between May 1 and July 31 and includes the states of Alaska, Washington, Oregon, Idaho, Wyoming, Montana, South Dakota and North Dakota. North Dakota finished first again in 2010 and placed a close second in 2011.



The North Dakota Army National Guard Recruit Training Battalion (RTB) has implemented big changes during the biennium. Preparing Soldiers physically, mentally and administratively is a top priority. The Direct Ship program was implemented in May 2010 to make the process simpler. North Dakota was one of the first states to be part of this new process. The Direct Ship program eliminates Soldiers returning to MEPS to ship for training. This reduces transportation time/cost and also gives the Soldiers and their families a relaxed environment prior to the Soldier flying off to Basic Training.

The RTB ranks amongst the top recruit sustainment programs in the nation on the National Guard Bureau Recruit Sustainment Program Metrics. The graded categories are ship rate, quality control, drill attendance, negative end-strength and training pipeline success. North Dakota consistently ranks in the top 10 and reached the top two in the month of March 2011. The NDARNG RTB Soldiers are receiving top notch training that will adequately prepare them to be successful at Basic Training and Advanced Individual Training. *(photo above)*

Kiosks are available in student unions at North Dakota State University, University of North Dakota and Bismarck State College, which allow student-Soldiers and interested recruits free access to a number of benefits, including:

- Enhances recruiting efforts by offering greater visibility, awareness and access within NDSU, UND and BSC student communities, consequently increasing the end strength of the North Dakota Army National Guard
- Allows potential Soldiers to access information about the National Guard and

submit information requests that route directly to a recruiter

- Allows current Soldiers access to Army Knowledge Online and MyPay via a Common Access Card reader, as well access to the Guard Recruiting Assistant Program (GRAP) and Every Soldier a Recruiter (ESAR) websites
- Links to ROTC and Officer Candidate School to support officer recruiting efforts
- Links to veterans' websites that offer former service members from all military branches information about financial aid, tuition assistance and other veterans' benefits

The North Dakota Army National Guard supported efforts and activities sanctioned by the North Dakota High School Activities Association through it's supporting sponsor role. These events:

- Open the doors for Guard personnel to reach students, centers of influence and communities across the state
- NDHSAA-sanctioned events give Guard personnel a unique opportunity to capitalize on communities coming together, increasing brand awareness through support of lanyards, paper cups and table setups

Strong relationships have been built with the North Dakota Broadcasters Association, North Dakota High School Activities Association, North Dakota Counselors Association, North Dakota Education Association, North Dakota Music Educators Association, schools and colleges across the state, and with our own Soldiers as they develop and grow in strength with the North Dakota Guard.

The Guard continued to support NDHSAA activities, the North Dakota State Fair and the Red River Valley Fair while continuing to expand and improve upon school initiatives including the YOU CAN school programs, Alcohol Awareness presentations (incorporates pedal carts with intoxication goggles while educating the audience on the dangers of drinking and driving), Rumble on the Red wrestling tournament (one of the nation's largest wrestling tournaments) and countless other activities across the state to further strengthen the North Dakota Army National Guard brand awareness and generate quality leads for recruiters.

In 2010, Recruiting and Retention received the Mission Maker Award for its officer accession mission, and in 2009 it received the Strength Maintenance Achievement award.

In 2011, the BSC Leadership certificate was implemented at Bismarck State College. This is a first-of-its-kind certificate developed to procure interest in ROTC on the western side of the state.

During the biennium, the North Dakota National Guard broke the 400-member mark on overall officer strength. The biennium ended with 410 officers.



# N.D. Air National Guard



About **1,100 Airmen** serve in the ranks of the North Dakota Air National Guard. Many serve as part of the **119th Wing** in Fargo, although the **219th Security Forces Squadron** is proving a valuable asset to the active-duty missile defense mission at the Minot Air Force Base.

The North Dakota Air National Guard's **vision** is to be the premiere Air National Guard unit in the nation by attracting, training and retaining outstanding personnel who will use their **unequal work ethic** and **technical expertise** to excel in assigned positions. The North Dakota Air National Guard will continually **transform and adapt** to the world's rapidly changing threats by constantly updating their tactics, training, facilities and equipment to ensure they are **always ready, reliable and available** for any contingency or situation that may affect our city, state or nation.

The **mission** of the North Dakota Air National Guard is to provide well-disciplined, highly trained and equipped **professional forces** to the United States Air Force and governor to **defend our nation and state** from any threats to the safety and well-being of our citizens.

## 119th Wing

The 119th Wing serves as the headquarters for the North Dakota Air National Guard. Support offices falling within its immediate oversight include the legal office, public affairs, finance, safety and chaplaincy.

In another unprecedented win, the 119th Wing was again named one of the best in the nation when they received the Air Force Outstanding Unit Award. This award covers the Wing's accomplishments from October 2009 to September 2010. It is the 14th time the unit has taken home the award, a nearly unheard of feat with other units earning an average of three to five such designations. Each year, the 119th Wing competes with similar units across the nation for the distinction, and only four out of 31 units earn the honor annually.



Taking care of Airmen and their families is one of the cornerstones of the 119th Wing. The 119th Wing Chaplain's office conducted 309 counseling sessions, 93 leadership consults, 32 enrichment classes, 531 member visits and 12 worship services during unit training weekend. In addition, the Chaplain's Office reached out to 140 participants during the multiple marriage and singles retreats offered to 119th Wing members. These sessions dramatically improved morale and quality of life for members and families.

A total of 790 Guardsmen prevented a regional flood crisis during Operation Roll-back Water in 2010 while simultaneously supporting federal nuclear security operations, combat Predator operations and distinguished visitor airlift support. Overall, the 119th Wing served 4,900 days, or 58,800 hours, on flood duty.

More than 600 North Dakota, Minnesota and South Dakota 5th and 6th graders interacted with 119th Wing personnel during the Department of Defense Starbase Program that took place at the 119th Wing in 2009 and 2010. The students interacted with Air Guard personnel and learned about careers in aviation, science, technology, engineering, math and space. *(Photo at left.)*

The 119th Wing received a score of "No Findings" during an Air Force Vulnerability Assessment; all infrastructure, security programs and personnel were inspected during this assessment. In addition, 42 elements of the Air Force Inspection Agency Health Services evaluated the 119th Wing Medical Group with no discrepancies. During this evaluation countless medical records and personnel interviews were conducted, resulting in an overall satisfactory score for the 119th Wing Medical Group.





The 119th Wing's Multimedia/Public Affairs office provides visual information for historical purposes as well as to keep the public informed of North Dakota Air National Guard activities. The office's stellar work was recognized nationwide during the biennium, including these awards:

- May 2011: Master Sgt. Eric Johnson was named the April 2011 DVIDS "Journalist of the Month" for all branches of the military. April brought floods to North Dakota, which Johnson documented with more than 40 videos covering the flood response efforts for the 119th Wing.
- March 15, 2011: The 2010 National Guard Bureau Print Media contest awarded Senior Master Sgt. David Lipp with a 2nd place award in Photojournalism
- March 23, 2011: The 2010 Military Visual Information Awards (all branches) awarded an honorable mention to Lipp in the MILPHOG feature category.
- March 15, 2011: The 2010 National Guard Bureau Broadcast Media contest awarded Johnson third place for Picture TV News Report and second place for TV Feature Report. The Multimedia team was recognized with a second place award in Video Documentary for its coverage of flooding in 2010. The team also recieved a second place in Video Field Production.
- March 2010: The 2009 National Guard Bureau Print Media contest awarded Lipp third place in Photojournalism, first place in Sports, and third place in Picture Story.
- Spring 2010: The 2009 Department of Defense Visual Information Production Awards recognized the North Dakota National Guard's Public Affairs Office in 2010 for the 2009 flood video titled "Guarded Waters." The North Dakota joint (Army and Air) office was selected as the second place winners in the Department of Defense Visual Information Production Awards' documentary category (one of four categories). The contest is a broadcast production contest that is judged once every two years for the Department of Defense.

## Operations Group

*The 119th Wing's Operations Group maintains responsibility for MQ-1 Predator and C-21A Learjet aircraft, encompassing \$2.7 million dollars and 2,400 flying hours.*



The 119th Operations Group has an unprecedented flying record in fighter, airlift and reconnaissance aircraft. The Happy Hooligans have flown more than 38 years, 206,000-plus hours and more than 108,000 sorties of Class A mishap-free flying. Specifically during this biennium, the 178th



Reconnaissance Squadron flew 40,016.3 hours in MQ-1 Predator remotely piloted aircraft and the 177th Airlift Squadron flew 5,774.8 hours in C-21 Learjets.

The 177th Airlift Squadron has been consistently requested by name for being an outstanding flying unit in support of JOSAC (Joint Operational Support Airlift Center). In 2009, the 177th made Happy Hooligan history by being named the 2009 JOSAC "Small Aircraft Squadron" of the year award for all of the Department of Defense — the best out of six units in the Air Mobility Command. The 177th has deployed

C-21 aircraft and personnel to Alaska, Canada and throughout the continental United States providing critical support for for more than 20 inspection exercises.

In the true spirit of the Air National Guard, the 178th Reconnaissance Squadron has fulfilled its fourth year of volunteerism by providing two 24/7/365 Secretary of Defense directed MQ-1 Predator (*picture at left*) surge combat air patrols to the combatant commanders in support of counterterrorism efforts worldwide. The 178th Reconnaissance Squadron was lauded as the lead MQ-1 unit for the 2010 Virtual Flag Joint Exercise using advanced air war simulators to improve integrated combat capabilities for all theater operations.



## Maintenance Group

*The 119th Wing Maintenance Group comprises all maintenance operations within the North Dakota Air National Guard, including the Maintenance Squadron, Aircraft Maintenance Squadron and Maintenance Operations Flight.*

When cracked Thrust Reverser mounting flanges on the C-21A Learjet were discovered in early 2010, threatening to ground all Air Force- and Air National Guard-owned aircraft nationwide, the North Dakota Air National Guard developed a reinforcement temporary repair process that brought the fleet back online quickly. This allowed C-21s throughout the fleet to safely fly until permanent repairs could be accomplished.

After a North Dakota Air National Guard C-21A Learjet engine seized on takeoff overseas, the Happy Hooligans deployed a maintenance recovery crew of six personnel to repair the aircraft. During logistical planning, a unique engine transportation fixture/trailer for the spare engine was created for use on C-130 aircraft; the fixture is now considered the best method of transporting a spare jet engine to stranded aircraft overseas.

NDANG maintenance crews loaded parts and equipment onto a cargo-converted C-21A to recover another C-21A at Hill Air Force Base, Utah, in May 2011. The unit surprised all C-21 maintenance organizations system-wide when they managed to load all necessary equipment (including aircraft jacks, hydraulic cart, tools, etc.) onto a single aircraft. This had never been accomplished in the 25-year history of

the program.

When the Air Force suppliers found there was no repair capability nationwide for the Trimble TA-6 GPS receiver used in the C-21A, the North Dakota Air National Guard created a limited repair capability document to accomplish the most common repair issue with the unit — changing the soldered-in memory battery. The process was reviewed and approved by the Air Force, making the Happy Hooligans the only unit in the Air Force capable of accomplishing this type of repair.

The North Dakota Air National Guard's C-21 first-in-the-Air Force maintenance model is being used to create C-27J Spartan processes for blue suit maintenance in the Air National Guard. Several members of the North Dakota Air National Guard maintenance organization are involved in C-27J technical data assessment, maintenance training, and evaluation of contract issues.

North Dakota Air National Guard maintenance personnel are involved in the Air National Guard Logistics Compliance Assessment Program, involved in the assessment of mission readiness at Air Guard bases nationwide.

The North Dakota Air National Guard is one of the first Guard bases to fully comply with computerized technical manual initiative where all technical manuals and data are on laptop computers. This process ensures paperless access to the latest, most current technical data to all maintenance personnel.



According to the Support Program Office in Oklahoma City, the North Dakota Air National Guard is far-and-away the largest contributor in the Air National Guard to the Technical Manual Change program. While no other Air National Guard users have submitted changes, the Happy Hooligans have submitted more than 60 different changes to the C-21A technical manuals in the past two years alone, 26 of which have been approved with more than 20 awaiting review.

The Maintenance Squadron completed a deployment with 31 personnel in August 2009 with 100 percent mission task coverage. They contributed to 196.5 hours flown for 107 sorties.

The Maintenance Squadron supported 3,394 sorties encompassing 5,841 hours during the biennium.

North Dakota Airmen supported Minot floodfighting efforts by generating an aircraft for an emergency and time-sensitive airlift support to deliver a support beam and pins for the TrapBag machine.

### Mission Support Group

*The 119th Wing's Mission Support Group encompasses the several squadrons: Civil Engineer, Logistics Readiness, Security Forces, Force Support, 219th Security Forces, as well as the Communications Flight. More than 500 personnel serve within the group.*



The 119th Wing Civil Engineer Squadron made worldwide impact leading a deployment for training to Ghana where the 119th Civil Engineer Squadron and another Air National Guard Civil Engineer unit rehabilitated two government buildings previously abandoned for use as a classroom and medical clinic (photo at bottom left). In addition, 63 Airmen from the Civil Engineer Squadron deployed to Silver Flag where they participated in a field training exercise. Twelve firefighters and three explosive ordnance personnel also deployed in support of the Global War on Terrorism.



Airmen from the explosive ordnance flight received the Combat Action Medal and Army Commendation Medal for courageous actions disarming IEDs while serving in Operation Enduring Freedom.

Airmen from the 119th Wing Emergency Management flight were part of multiple joint exercises with Army National Guard and civilian responders to ensure proper training and effectiveness for real-world events. The training was comprised of chemical, biological, radiological and nuclear scenarios based on statewide response.

The 219th Security Forces Squadron, an Air National Guard squadron at Minot Air Force Base, continues to succeed as one of the top security forces squadrons in the



nation. In 2010, the 219th was named Security Forces Squadron of Year.

The 219th Security Forces Squadron successfully transitioned from Air Force Space Command to the Air Force Global Strike Command. It became the first Air National

Guard squadron assigned to this mission, posting 58 personnel for 2,375 days. In addition, the squadron was the first Air National Guard unit to earn the Air Force Global Strike Command Inspector General approval grade of “ready” for nuclear security operations during its first Nuclear Surety Inspection. The Airmen also were

recognized as a “professional team” during the inspection. The 219th Security Forces Squadron also successfully completed the 20th Air Force Combat Capability Evaluation, deploying 22 Airmen to missile complexes.

The Personnel office within the Mission Support Group processed more than 600 DD 214 forms and processed 80 separations. In addition, more than 50 Airmen deployed to Japan for two weeks for a deployment for training in January 2011.

During the 2009-11 biennium, the 119th Air National Guard Retention Office processed \$2,862,715.90 in bonus and student loan repayment incentive dollars to qualified Airmen who have enlisted in critical career fields. In December 2010, the North Dakota USPFO conducted an audit of 119th Wing Recruiting and Retention Incentives Program resulting in a “no findings” report, indicating exceptional recordkeeping, far exceeding standards. For the same period, the North Dakota Air National Guard maintained a retention rate of 93 percent and a reenlistment rate of about 92 percent.

The Recruiting Office fulfilled the goal of 100 percent manning of the 219th Security Forces Squadron.

In July 2010, Airmen from the Services Flight deployed to Camp Grafton for 12 days to prepare meals for Joint Dakota Civil Air Patrol Cadet encampment for 120 Civil Air Patrol cadets and senior members. Additionally, 31 Airmen from the Services Flight conducted home station training in August 2009 (and again in August 2010) and then the following year the Services Flight used many of these skills as they supported the Fargo flood fight in March 2010, which consisted of operating the kitchen 24 hours, serving 4,106 hot meals and issuing 1,150 MREs (Meals Ready-to-Eat) in nine days to the activated North Dakota National Guard members serving on flood duty. Airmen from the Services Flight also served outside of North Dakota, to include Dobbins Air Reserve Base in Georgia, United Arab Emirates and Yakota Air Base in Japan.

Part of the 119th Mission Support Group, the Security Forces Squadron manages base security at the 119th Wing in Fargo. Early in the biennium, August 2009, the 119th Security Forces Squadron deployed 44 personnel for weapons qualification and required ground combat skills. They accomplished weapons qualification and familiarization on the M4, M203, M249 and M240B weapon systems. Training was conducted in convoy operations and MOUT (military operations in urban terrain). A Field Training Exercise rounded out the end of the training.

The 119th Wing Security Forces Squadron raised the second largest amount in local donations for the North Dakota Special Olympics during the Tip-A-Cop fundraiser. Airmen from the 119th Wing Security Forces Squadron continued to reach

out to the community when they interacted with more than 3,000 individuals during the Nite to Unite event, during which Airmen taught the public about Security Forces weapons, gear and vehicles.

Security Force personnel were placed on state active duty for floodfighting operations in Fargo during March 2010. In April 2011, they were called on again for state active duty to work floodfighting operations in Fargo. Finally, the squadron sent Security Forces personnel to Bismarck for floodfighting operations beginning on Memorial Day weekend and lasting into June 2011.

The Training office within the Mission Support Group trained more than 1,600 members in Annual FOCUS training skills. This office also cut more than 1,200 orders for Air Force Specialty Code (AFSC) Schools or Professional Military Education (PME) schools and administered 590 AFSC or PME tests to members.

The Fuels Management Squadron within the Mission Support Group pumped 25 percent of the allotted year’s fuel to floodfighting vehicles and aircraft during the Red River Valley floods in 2010 and 2011. Also during the biennium, Fuels Management wrote and submitted 27 work orders for facility upgrades to the National Guard Bureau and was granted funding for those projects totaling almost \$3 million, which will make the squadron one of the most modern Petroleum, Oil and Lubricants (POL) facilities in the Air National Guard Fuels Management arena.





An aerial photograph showing a significant flood in a rural area. A river has overflowed its banks, inundating fields and some buildings. A long bridge with a train crossing it spans across the flooded area. The water is a dark, muddy brown color, contrasting with the green of the trees and the brown of the soil.

# N.D. Department of Emergency Services

North Dakota's Department of Emergency Services falls under the Office of the Adjutant General and includes the **Division of Homeland Security** and **State Radio**.

It's **vision** is to be a **respected team** investing in and contributing to a safe and secure homeland through coordinated emergency services.

The **mission** of the Department of Emergency Services is to conduct planning, coordination, communications and operations for the **safety and security** of all citizens in North Dakota.

This mission is accomplished with about **120 employees** in all areas of the department.

## Department of Emergency Services – Overview

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*The North Dakota Department of Emergency Services (NDDDES) provides 24/7 emergency communications and resource coordination with more than 50 lead and support agencies, private enterprise, and voluntary organizations to assist local jurisdictions in disaster and emergency response activities. It administers federal disaster recovery programs and the Homeland Security Grant Program.*

The department manages the State Emergency Operations Center (SEOC), ensuring a statewide coordinated response to emergencies and disasters, and operates the State Radio communications center, which provides services to all first responders, emergency operations personnel, and North Dakota residents. Additionally, NDDDES prepares for, responds to, and recovers from natural and technological events. The department coordinates with local, tribal, state, and federal agencies to produce and distribute public safety information.

Over the past two years, NDDDES, in addition to providing resource coordination for emergency response activities, focused on:

- Increasing regional response capabilities
- Leveraging federal grant programs to mitigate future damages from flooding
- Developing Geographic Information Systems (GIS) resources.

On the heels of historic snowfall and catastrophic flooding in 2009, Mother Nature again challenged NDDDES in both 2010 and 2011. In 2010, North Dakota received an historic four separate disaster declarations—two for winter storms which impacted rural electrical services and two for flooding. These disasters brought over \$70.7 million in federal aid to the State of North Dakota for 2010. In 2011, two more disasters were declared bringing the total for the biennium to seven disasters declared. The total federal amount for 2009 to present is \$993,769,955.

During the past two years, NDDDES invested heavily in improving its response plans and working with other state agencies to ensure all-hazard response readiness. This preparation and planning was significantly tested during spring and summer flooding in 2011. North Dakota experienced catastrophic winter storms with record levels of snowfall and extreme spring flooding in 2010 and 2011.

The flooding situation in North Dakota was a complicated incident involving catastrophic flooding in multiple locations simultaneously while other areas were already moving into the recovery process, requiring the deployment of a variety of resources to different areas of the state. Preparation and planning is a key to success. NDDDES led state efforts in an analysis of after-action reports specific to past flood events to learn from the successes and failures. The department conducted issues analysis with other state agencies to assess the flooding scenario, and



NDDDES coordinated with local jurisdictions to pre-identify potential issues and resource gaps. NDDDES also reviewed the flood and evacuation, sheltering, and mass care annexes and tasked lead and support agencies with appropriate response responsibilities.

During this biennium NDDDES has invested in the state's response capabilities by procuring flood fighting resources such as HESCO, pumps, sandbag machines, Big Bags, TrapBags and sandbags as well as the purchase of command vehicles and trailers and antenna trailers for state response.

## Division of Homeland Security

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*The Division of Homeland Security is organized into the Disaster Recovery Section, Homeland Security Program Section, and Operations and Planning Section. As a whole, the division manages the State Emergency Operations Center and coordinates federal, state, local, and private resources to ensure a synchronized state-wide response in the event of an incident, emergency or disaster.*

Over the past four years local grant expenditures for the Homeland Security Grant Program have concentrated on developing regional response capabilities in the areas of hazardous materials, bomb teams, SWAT teams, mass casualty, and search and rescue. In addition, robust efforts have been made to enhance interoperable communications capabilities across the state through the development and implementation of a frequency management plan and signal operating instructions.



Eighty percent of homeland security funding received by North Dakota is disbursed to counties and tribal nations through a sub-granting process that includes all first responder and receiver organizations and is controlled to allow only authorized equipment that results in building response capabilities directed toward national priorities. During the 2009-2011 biennium, NDDDES provided more than \$18 million in federal funding to emergency personnel for equipment, training, planning, and exercises to better prepare them to respond not only to the threat of terrorism but everyday emergencies.

Working through the Department of Emergency Services Advisory Committee (DE-SAC) and regional Policy Network, decisions are formed to:

- Allocate funding based upon a gap analysis in each county and tribal nation for communications equipment.
- Allocate funding in each county and tribal nation based on a formula for training and exercises.
- Allocate funding at a regional level based on capabilities-based priorities with target capabilities.

Emergency Management Training course completions during the biennium totaled 12,259. Training continues to concentrate on the National Incident Management System, which includes IS 700, Introduction to NIMS and the four levels of ICS Courses. The course completions of the NIMS Courses were IS 700, Introduction to NIMS, 645; ICS 100, Introduction to ICS, 529; ICS 200, Basic ICS, 480; ICS 300, Intermediate ICS for Expanding Incidents, 173; and ICS 400, Advanced ICS, 158. In addition to classroom training, many independent study training courses are also available.

During the biennium the state formed two Type III State Incident Management Assistance Teams (IMATs), one in eastern North Dakota and one in western North Dakota. These teams assist local jurisdictions with the management of an incident when they become overwhelmed. The focus has been training the 50 members in their position specific assignments. Approximately 85% of the North Dakota IMAT members are trained in their position specific assignments. IMAT training has also been through two exercises conducted specifically for the IMAT members simulating IMAT response to assist local jurisdictions in catastrophic events.

Emergency management exercises during the biennium provided a way to train and evaluate emergency operations plans and procedures. The widespread flooding in North Dakota in 2009 caused emergency management operations to be activated on the state and local level. The 2009 flood was the first time the Incident Command System was fully adopted for use in the SEOC. The state conducted an extensive after-action-review which resulted in several operational changes in

## Biennium by the Numbers

### N.D. State and Local Intelligence Center

ND Incidents Related to Homeland Security	54
Requests for Case Support	141
Requests for Information (RFIs)	1,274
Special Bolos and Daily Hot Sheets	398
Daily Teletypes	357
Weekly Antiterrorism Summaries for Critical Infrastructure and Law Enforcement	205
Intelligence Briefings	104

SEOC procedures.

These changes proved very valuable in streamlining operations during the 2010 flood event. State training and exercise staff also assisted local jurisdictions to conduct after-action reviews for exercise credit. These workshops were beneficial in helping local jurisdictions update their operational procedures and meet annual exercise requirements.

In 2011, Exercise Roughrider was conducted which consisted of four regional exercises. Exercise Roughrider was two exercises in one; it was an interoperable communications drill and a regional response tabletop exercise. Local jurisdictions were able to test their newly programmed radios for regional response interoperability and evaluate the regional response procedures. In addition, the division supported the Devils Lake tabletop exercise which served to evaluate the city's Embankment Breach Plan. As a result of this exercise the plan has been updated to meet the new threats from Devils Lake as it reaches new heights.

Under the division's guidance, the North Dakota League of Cities coordinated the Citizen Corps Program, which concentrates on Community Emergency Response Team (CERT) development and training. CERT teaches citizens how to care for themselves, their families, neighbors, and coworkers in a disaster. As of June 30, 2011, North Dakota had 38 Citizen Corps Councils, 95 CERT trainers, and 2,485 trained citizens. The CERT Program in North Dakota is recognized nationally as a model for other programs.

The Teen CERT program which began in January 2009 at West Fargo High School was expanded during the biennium to include Oak Grove, Northern Cass, Kindred, Maple Valley, and Jamestown High Schools. The program is continuing through a partnership between NDDDES, North Dakota League of Cities, North Dakota State

University Emergency Management Program and local emergency management organizations and first responders. The program trained 354 students to take care of themselves, their classmates, and their school in the event of an emergency or disaster.

North Dakota's Fusion Center has seen continuous growth since its initial inception in 2004 and its official inception in 2007 when Governor John Hoeven signed Executive Order 2007-06 designating it as the "official hub" of North Dakota's fusion process and to serve as the primary interface between North Dakota and the federal government for information collection, analysis, and dissemination. The Fusion Center Executive Board is comprised of department heads from the Office of the Adjutant General/North Dakota National Guard, the North Dakota Highway Patrol, the North Dakota Division of Homeland Security, and the North Dakota Bureau of Criminal Investigation.

On February 1, 2010, the ND Fusion Center and the ND PSAT combined, forming the North Dakota State and Local Intelligence Center (NDSLIC) which created one centralized support center for state, local, tribal and federal partners across North Dakota. The NDSLIC is housed within the ND National Guard State Headquarters in Bismarck, ND. The current NDSLIC's staff is comprised of 13 officers and analysts from six federal, state, and military agencies. With the merger, the center has embarked on a marketing campaign to, state, local, tribal, and federal partners identifying its mission and capabilities. The NDSLIC has on staff a law enforcement liaison officer to help facilitate this endeavor.

The center produces tactical law enforcement alerts and bulletins and develops strategic situational awareness products for dissemination to state, local, tribal, and federal agencies. The NDSLIC has also established partnerships in the emergency management and private sector communities.

Key threats and areas of focus for the center include: critical infrastructure / key resources, domestic terrorism, outlaw motorcycle gangs, and drugs. Other services offered not only to law enforcement but to county disaster preparedness managers, Department of Health, and civilian entities include training in Weapons of Mass Destruction, NIMS training, assisting with tabletop exercises relating to terrorist events, mass disaster, and casualty events.

The NDSLIC has a critical infrastructure program manager to coordinate and conduct Site Assistance Visits (SAV) to evaluate infrastructure vulnerabilities. These assessments and methodologies are used to improve hardening of critical infrastructure assets.

The NDSLIC is in the process of developing a fusion liaison officer program to re-

cruit, train, and equip law enforcement officers, firefighters, emergency managers, and other personnel throughout the state. These individuals will serve as primary conduits of information exchange between NDSLIC and local communities

The NDSLIC has in place the Homeland Secure Data Network (HSDN) which is designed as a stand-alone classified network capable of rapidly exchanging data that is classified up to the secret level. The network provides secure, real-time connectivity in a collaborative environment to collect and disseminate classified information between appropriately cleared federal, state, local, and tribal personnel. This addition will ultimately enhance public safety for the citizens of North Dakota.

## Division of Homeland Security — Disaster Recovery

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*Disaster Recovery manages and coordinates presidentially declared disaster programs, including public assistance and hazard mitigation. Nationally, North Dakota is one of three states that maintain a "managing state" status. The Division of Homeland Security assumes disaster program management responsibilities instead of the Federal Emergency Management Agency (FEMA); however, coordination with FEMA is an ongoing process.*

The Public Assistance Program is managed under the Managing State concept. This concept, launched by FEMA, gives states with proven track records the authority to manage disaster recovery programs. States that manage disaster programs provide faster delivery of programs at less cost to the taxpayer. When event damages exceed the predetermined per capita threshold, a presidential declaration results and activates federal disaster recovery programs. Nearly \$2 billion in disaster recovery assistance have been distributed to local, tribal, and state entities since 1993. The Public Assistance Program provides federal funding for repairs to damaged public infrastructure, such as roads, culverts, bridges, public buildings and parks. The normal cost share is 75 percent federal and 25 as state/local share.

In 2009, the Division of Homeland Security assumed the complete portfolio of the Unified Hazard Mitigation Assistance program and now provides mitigation grant fund assistance through five separate funding streams: Hazard Mitigation Grant Program (HMGP); Pre-Disaster Mitigation Grant Program (PDM); Flood Mitigation Assistance (FMA); Repetitive Flood Claims (RFC); and Severe Repetitive Loss (SRL). Prior to this, only two programs (HMGP and PDM) were administered by the agency.

- **The Hazard Mitigation Grant Program (HMGP)** is available to all eligible jurisdictions and private-non-profit organizations after a presidential disaster has been declared. However, eligible applications do not have to be a result of the disaster. The funding is directed to projects that will permanently reduce or eliminate future risk to lives and property, such as home acquisition from floodways and flood

plains, lift station repair, sewer system and drainage system upgrades, water retention systems as well as back-up generators, early warning sirens, and mitigation planning. The federal cost share is 75 percent; the state's share is 10 percent with a 15 percent local cost share.

- **The Pre-Disaster Mitigation Program (PDM)** is a non-disaster, nationwide, competitive grant program which funds eligible mitigation projects and hazard mitigation planning prior to a disaster event. Local governments must have an approved multi-hazard mitigation plan in order to apply for funding. If the national review panel selects an application, 75 percent of the cost is borne by the federal government and 25 percent by the local jurisdiction.

- **The Flood Mitigation Assistance Program (FMA)** is a non-disaster, nationally competitive grant program. Each state receives an annual allocation of funds based on a formula addressing the number of National Flood Insurance Program (NFIP) active flood insurance policies within the state. However, eligible projects may compete for unsubscribed funds. Projects are restricted to NFIP insured properties and are typically used for home acquisition and relocation projects. Cost share is 75 percent for the federal government, with 25 percent paid by the state and local jurisdictions.

- **The Repetitive Flood Claims Program (RFC)** is available to reduce or eliminate the long-term risk of flood damage to structures insured under the NFIP that have had one or more claim payments for flood damages. The cost share is typically 75 percent federal and 25 percent state/local. Projects are considered through national competition on what will deliver the greatest return to the National Flood Insurance Fund (NFIF).

- The **Severe Repetitive Loss program (SRL)** is available to reduce or eliminate long-term risk of flood damage to severe repetitive loss residential structures insured under the NFIP that will also result in the greatest savings to the NFIF. SRL properties must have at least four NFIP claims (building and contents) greater than \$5,000 each and cumulatively exceeds \$20,000; or for which two separate claim payments (building only) have been made that exceed the market value of the building and at least two of the referenced claims must have occurred within any ten year period and must be greater than ten days apart.

More than \$150 million have been invested across North Dakota through the various mitigation programs (1993 to 2010). *(see chart at top right)*

Mitigation staff members ended the biennium working with 16 local jurisdictions to acquire and demolish or relocate 264 flood-impacted homes with an HMGP dollar value of \$27,304,036 (federal share).

Due to the significant impact of the 2009 and continuing flood events, NDDES is providing a 17½ percent state cost share on all acquisition/demolition and acquisition/relocation projects that can be attributed to a recent presidentially declared



## Disaster Mitigation Program Dollar Flows

### 2009 Statewide Floods

DR-1829 resulted in \$22,872,436 (federal share) for HMGP

### 2010 January Ice Storm

DR-1879 resulted in \$2,130,041 (federal share) for HMGP

### 2010 April Ice Storm

DR-1901 resulted in \$4,112,485 (federal share) for HMGP

### 2010 Statewide Floods

DR-1907 resulted in \$4,071,043 (federal share) for HMGP

PDMC – 2008 resulted in \$431,378 (federal share)

PDMC – 2009 resulted in \$382,609 (federal share)

FMA – 2009 resulted in \$8,945,368 (federal share)

Mitigation staff addressed NDREC annual Operators and Engineers conference addressing ongoing needs to address impacts of downed power lines resulting from severe winter storms and icing. This resulted in the development of a special benefit/cost training geared specifically for RECs. Fifteen mitigation projects to bury or

harden overhead lines were developed with a federal share cost of \$4,597,975.

## Mitigation Training

Mitigation Program staff provided ongoing mitigation outreach through strategic mitigation training and course offerings:

- E-296 – Application of HAZUS-MH for Risk Assessment
- G-318 – Mitigation Plan Development Workshop for Local Governments
- L-232 – Introduction to Environmental/Historic Preservation Laws
- L-242 – Unified HMA Application Development Workshop
- L-276 – Benefit/Cost Analysis Training

During the biennium, the Mitigation Program developed a NDDDES Mitigation Guidance for local jurisdictions providing insight and explanation of potential eligible mitigation projects as well as information on effective project development and eligibilities.

A NDDDES Mitigation Resource CD was developed that includes required application forms, template documents and sample HMGP applications to reference along with specific benefit/cost analysis resource documents.

The Mitigation Program continued collaborations with NDEMA, NDAoC, NDLC, NDaREC, NDRPA, ND Regional Councils and others.

An updated state Multi-Hazard Mitigation Plan addressing natural hazards and the propensity for occurrence within each of the state's local jurisdictions was developed.

The Mitigation Program also worked with local mitigation plan development/updates being addressed in 51 counties and all four tribal nations. Several jurisdictions are conjoining boundaries for an NDDDES inspired regional approach to mitigation planning. This is up from only six counties and no tribal nations in 2008.

**The Individual and Households Program** provides funding assistance up to predetermined limits for home damage repair, transportation repair or replacement, and funeral expenses. It allows limited funding for crisis counseling, unemployment assistance, and loans from the Small Business Administration. The cost share equates to 75 percent federal and a 25 percent state/local share.

Disaster recovery staff coordinates with all state agencies and multiple non-government entities identifying, coordinating, communicating, and delivering individual and household assistance to disaster survivors while augmenting the federal assistance program.

Participation in a state-led housing task force addressed specific housing needs

## Declared Disasters During the Biennium

On Feb. 17, 2010, Gov. John Hoeven requested a major presidential declaration for North Dakota as a result of severe winter storms, freezing rain and power outages. More than \$22 million was disbursed throughout the state.

On March 14, 2010, Gov. Hoeven requested an emergency declaration due to spring flooding.

On March 31, 2010, Gov. Hoeven requested a major presidential declaration as a result of severe winter storms.

On April 14, 2010, Gov. Hoeven requested a major presidential declaration due to spring flooding.

On April 30, 2011, Gov. Jack Dalrymple requested an emergency declaration due to spring flooding.

On May 6, 2011, Gov. Dalrymple requested an emergency declaration as a result of severe winter storms, which stranded about 800 motorists and necessitated the opening of 22 shelters.

On May 13, 2011, Gov. Dalrymple requested a major declaration for both the federal Public Assistance and Individual Assistance programs following severe storms and flooding caused by record setting snow accumulations, rapid snow melt and spring rains though out North Dakota.

during large scale disasters.

Individual Assistance staff initiated and maintained 23 Disaster Recovery Centers during the 2011 flood events servicing 13,775 individuals.

At the onset of 2011 flood event and at the direction of the governor, program staff implemented and managed a Statewide Flood Damage Hotline and accompanying survey and subsequent State Response and Recovery Center (SRRRC) located at Lake Region College in Devils Lake. A collaborative effort was addressed providing state resources through the ND Department of Health, ND Department of Human Services, ND Agriculture Commission, ND Housing Finance Agency, ND Indian Affairs Commission, ND Information Technology Department, and NDDDES.

The SRRRC fielded 3,010 phone calls and personal visits (combined), servicing 49 counties and 3 tribal nations.

Data collected was instrumental in identifying volunteer resources for individual assistance through the N.D. Voluntary Organizations Active in Disasters and assisted in leveraging an Individual Assistance Program add-on for nine counties and one tribal nation.

Individual Assistance program staff members continue to work with respective state and federal agencies to identify potential unmet needs through available programs and to inform citizens of available resources to assist with disaster recovery needs for individuals and businesses.

### Division of Homeland Security — State Emergency Operations Center

*Operations and planning staff maintain the State Emergency Operations Center (SEOC) and provide 24/7 response coordination with federal, state, and volunteer agencies, local governments and private entities. Together, the groups provide required resources and assets, compile initial damage assessment information, evaluate information to determine the potential for state and federal declarations, and handle requests for assistance. They also produce and distribute documents and reports germane to emergency and disaster operations.*

SEOC staff members coordinate state response for wildland fires, hazardous material spills, potable water shortages, missing persons, Amber Alerts, downed/missing aircraft, train derailments, flooding, severe winter storms, tornadoes, power outages and hail, rain and high-wind storms that produced significant property damage and threatened lives.

During the spring of 2010, the SEOC was in operation for 101 days, necessitating



seven days of 24/7 staffing (Level 1 - Full Scale activation of the SEOC).

During the spring and summer of 2011, the SEOC was in operation for 181 days, necessitating 31 days of 24/7 staffing (Level 1 - Full Scale activation of the SEOC).

The SEOC reacted to 11 train derailments involving hazardous materials with some impacting the environment, for instance, water, air and/or soil.

During the biennium, the SEOC reacted to numerous hazardous materials incidents, including:

- More than 1,100 oil spill reports
- Almost 300 environmental incident reports
- 115 National Response Center (NRC) flash faxes
- 1 transportation accident involving hazardous materials (July 23, 2010, on I-94)

### 2011 Flood Costs

A total of \$705,518.58 in flood fight supplies and equipment was purchased during the 2011 flood.

- HESCO: \$311,964.24
- BigBags: \$20,013.68
- Sandbags: \$69,670.00
- Sandbag Machines: \$159,707.50
- Pumps: \$143,863.16



The SEOC provided support following the Dickinson tornado on July 8, 2009.

During the biennium, the SEOC assisted during seven major winter storms, some with consequences such as power outages, stranded motorists, and sheltering requirements.

SEOC staff coordinated and provided training for state agency

response personnel on topics such as Incident Command System (ICS), WebEOC and SEOC protocols.

The SEOC manages and maintains the N.D. Hazardous Chemicals Preparedness and Response Program, and conducts equipment tests for the Harris Radio, Amateur Radio, National Warning System, and the Emergency Alert System (EAS).

Staff train, facilitate and evaluate resource requests from other states through the Emergency Management Assistance Compact (EMAC), a state-to-state mutual aid agreement of which North Dakota is a member.

During the biennium staff continued to enhance WebEOC, a web-enabled incident management tool used to coordinate the use of state assets by providing a real-time link from the SEOC to other agencies and provide overall situational awareness during emergencies. The WebEOC user list continues to expand and includes local, tribal, state, federal, and voluntary agencies.

WebMapper, a GIS mapping add-on to WebEOC, was purchased and enables SEOC staff to draw/plot incidents, evacuation areas, resources, hazards and critical infrastructure. Implementation of Resource Manager, another add-on to WebEOC, used to catalog and track state, local, and private resources during an event continued.

During the biennium, staff continued to revise the State Emergency Operations Plan (SEOP) to ensure its procedures reflect operational capabilities and align with the National Incident Management System (NIMS), Target Capabilities and the National Response Framework.

Planning for vulnerable populations is a priority in North Dakota. Agency personnel continue to work with the Committee on Emergency Preparedness for Vulnerable Populations to develop and implement a special needs voluntary registry.

A web based electronic Tier II reporting system for the Hazardous Chemicals Preparedness and Response Program was developed and implemented allowing facility owner/operators to file their yearly report online and which streamlined the reporting process.

Staff revamped the Hazardous Chemicals Preparedness and Response Program portion of the NDDES webpage to include information resources and training videos.

## Geographic Information Systems

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In 2010 the NDDES added a Geographic Information Systems (GIS) section to its list of capabilities. NDDES's GIS section builds and maintains maps and information products for use in disaster preparation, planning, and response. The GIS section also maintains State Radio's enhanced 911 mapping system.

During the 2011 flood the GIS section was used extensively to build information products in each river basin that experienced flooding. GIS became so important to NDDES's emergency response that a unified command of GIS and civil engineering personnel, consisting of both public and private partners, was formed to help determine impacts and devise protection plans.

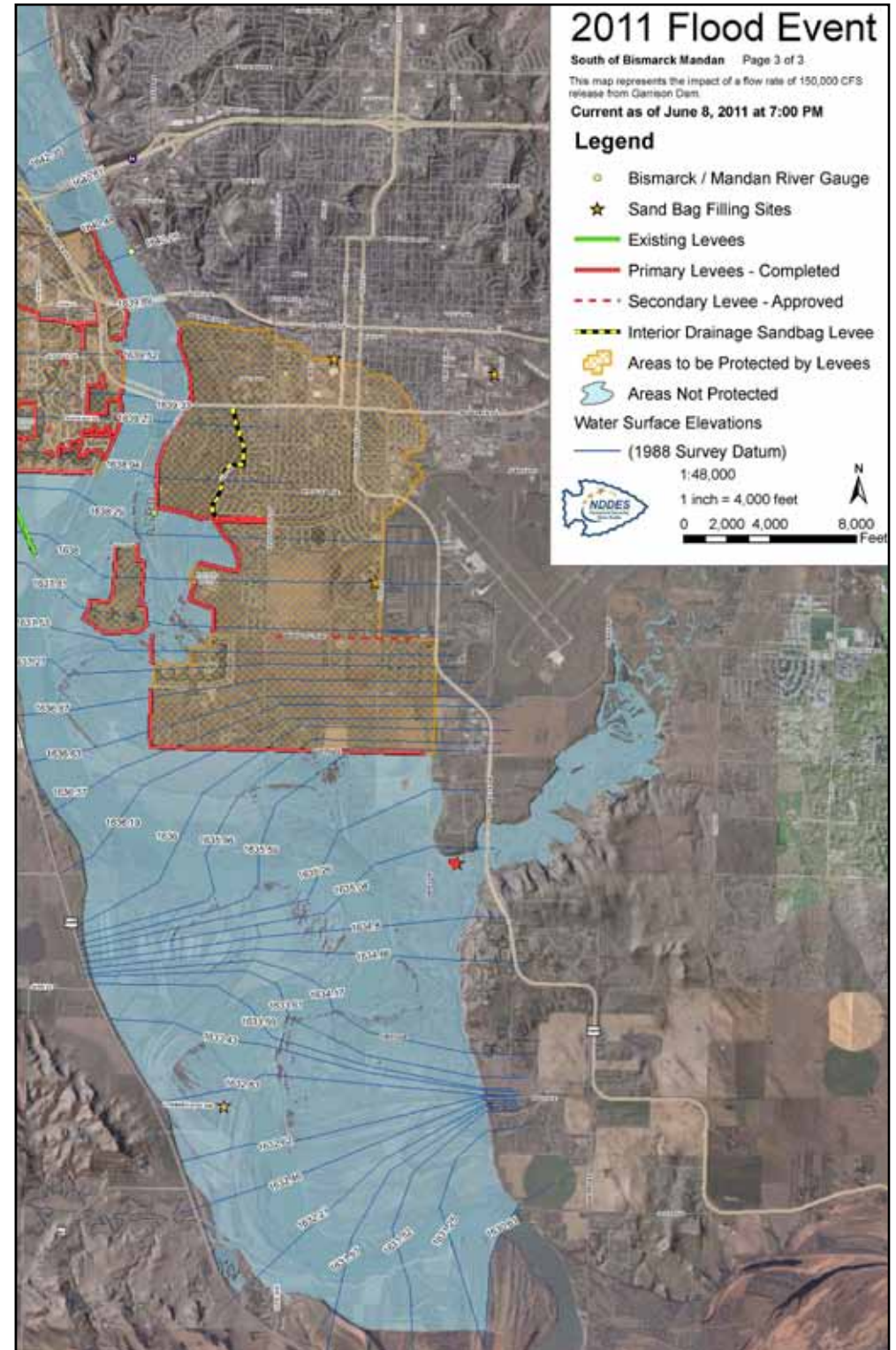
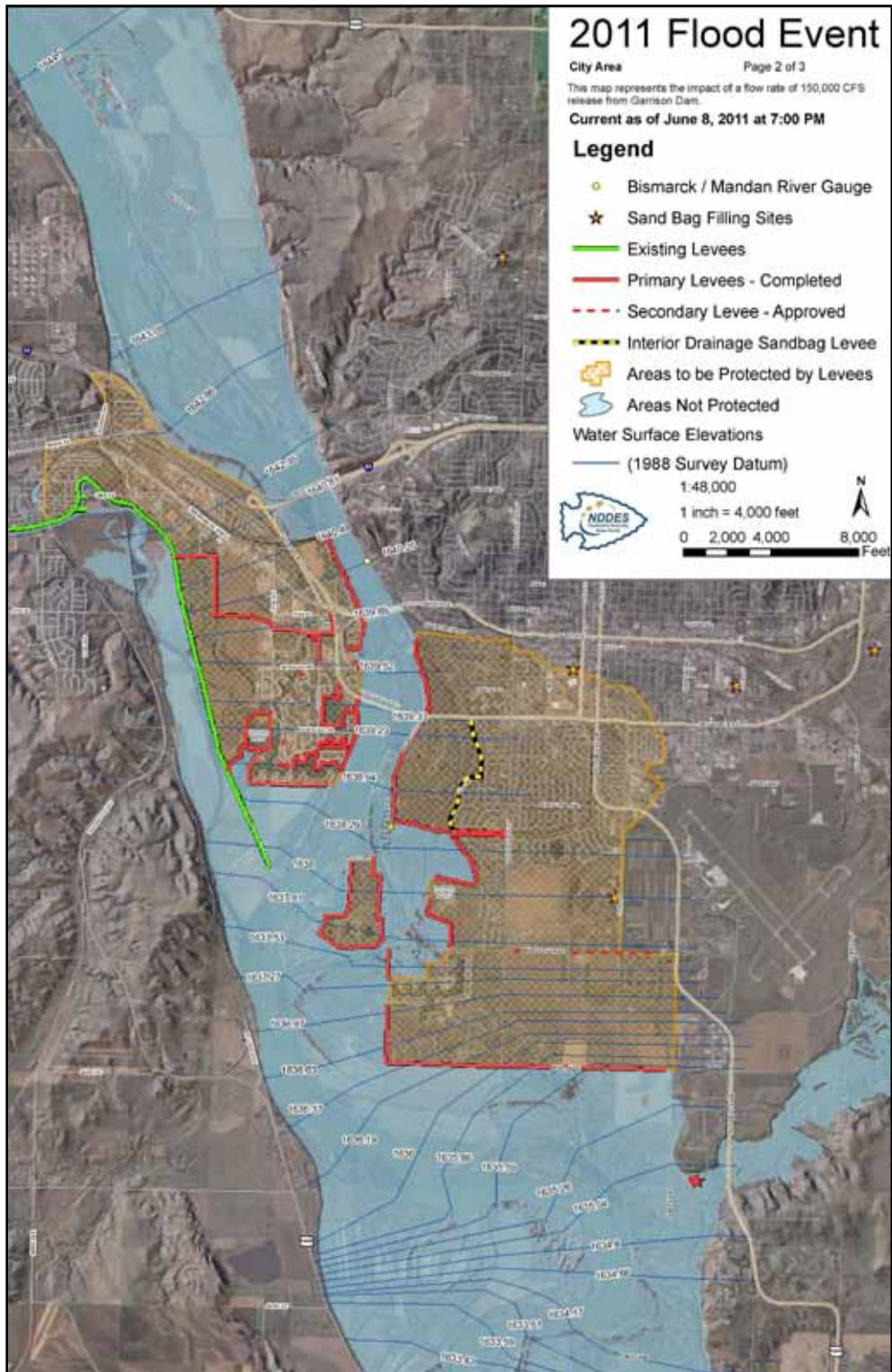
The GIS section developed online mapping tools for the public to enter their address and determine what the flooding impacts to their residence would be. This online mapping tool received well over a million hits during in May of 2011. These online mapping tools were also integrated into the State's Emergency Operation Center WebEOC applications. This allowed state, federal, and local entities to quickly see a common operating picture and determine what response was necessary.

The GIS section is maintaining State Radio's Enhanced 911 Computer Aided Dispatch mapping system. Part of this maintenance includes helping build a new seamless basemap of accurate road centerlines, address points, and one-foot resolution color aerial photography. The Seamless Basemap project is over a year underway and still has approximately two years remaining for completion.

## Division of State Radio

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*The Division of State Radio provides and maintains statewide communications capability. It delivers voice and mobile data communications through a system of 37 towers throughout North Dakota. Through its statewide communication network, the Division of State Radio serves as a strong partner to the Division of Homeland Security in resource coordination efforts to save lives and protect property during*



*natural or manmade disasters.*

The Division is the Public Safety Answering Point (PSAP) for the North Dakota State Public Safety Agencies, including the ND Highway Patrol, Game and Fish, Bureau of Criminal Investigation, and Department of Corrections. In addition, State Radio is also the PSAP for federal agencies such as the US Marshals Service, Federal Probation Service, and Federal Bureau of Investigation and also serves as the primary PSAP for 22 North Dakota counties. State Radio executes all communications and dispatch requirements for law enforcement, fire and emergency medical services. State Radio maintains a staff of 35. A minimum of five communication specialists are on duty 24 hours a day, seven days per week. The communication center is capable of expanding to seven positions in case of disaster or catastrophic event. In the last two years, State Radio has seen nine long term employees reach retirement age and retire. Several of these employees had 30 or more years of service.

More information about the Department of Emergency Services and its many services may be found online at [www.nd.gov/des](http://www.nd.gov/des).

State Radio provides backup services for many of the other 21 local and regional PSAPs. If one or more PSAPs experience a failure, all 911 emergency calls can be re-routed to State Radio.

State Radio is the State's CJIS System Agency for the FBI National Crime Information Center and the National Law Enforcement Teletype System (NCIC). These systems link all law enforcement agencies

nationwide and international partners to an information-sharing network about criminal activity (missing persons, wanted persons, stolen vehicles, etc.).

State Radio manages the North Dakota Law Enforcement Teletype System (NLETS), which connects all state law enforcement to the National Crime Information Center and National Law Enforcement Teletype System. This national system processes 5.5 million messages a month. State Radio has trained more than 350 new users for these systems.

P-25 compliant analog-to-digital radio infrastructure was placed in the State Radio towers. The project includes the complete replacement of all older generation base stations, cables, antennae and support equipment. Thirty six of the thirty seven tower sites are equipped with mobile data capability, enabling law enforcement officers to run driver and vehicle license checks as well as "wants" and warrants from their patrol car. The 37th tower was a new tower located in the Wales, ND area. State Radio operates in analog mode but has the ability to operate in digital mode. Once local jurisdictions purchase the required P-25 compliant mobile and portable radios — or by the Federal Communications Commission deadline of 2013, which mandates a narrow band only — State Radio will then operate in digi-



tal mode only. State Radio facilitated the development, deployment and testing of a statewide interoperable public safety communication bank. This communication plan will allow any public safety radio to communicate with multi discipline public safety responders throughout the state.

On March 9, 2010, State Radio and the North Dakota Highway Patrol began operations with a Computer Aided Dispatch (CAD) system that will improve efficiencies and recordkeeping within the dispatch system. Testing of the CAD system has been completed and local agencies may connect to the CAD to share the infrastructure. State Radio in conjunction with the ND Department of Transportation and other state and local agencies, continues to design and build a statewide baseline map that will provide a common mapping format for the PSAPs, law enforcement, emergency responders, and local jurisdictions. This map will greatly enhance the ability of jurisdictions to work together. In addition, recent funding has allowed State Radio to upgrade the NCIC switch, which will give mobile law enforcement units access to information via the web.

The 2011-2013 Legislature supported by the governor, provided funding to begin increasing the number of state radio transmission gap areas. The funding should fill four of the 12 gap areas identified in a recent state radio study. State Radio has partnered with North Dakota Criminal Justice Information System (CJIS) to update the current Law Enforcement Records Management System (LERMS) record management system.

State Radio continues to look to the future to prepare and educate public safety officials of the upcoming changes with next generation 911, standards for public safety, narrow banding, and other forthcoming federal standards.



# N.D. Civil Air Patrol

During the past biennium, the North Dakota Wing again proved its leadership in aerial imagery by providing several federal, state and local response agencies with the disaster intelligence necessary to make critical flood-fighting decisions in a cost effective manner. The wing flew 309 hours and provided 4,000 images and videos as part of its flooding response in the 2010 event, and 328 hours with 3000 images and videos provided in the multiple flood events of 2011.



In 2010, the North Dakota Wing was recognized by Civil Air Patrol's national commander as CAP's North Central Region Disaster Relief Wing of the Year for imagery and reconnaissance support flown during the catastrophic flooding event of 2009.

They went on to receive the National Commander's Unit Citation award for their support to North Dakota during the 2011 event. This citation was presented by the CAP National Commander, Maj. Gen. Amy Courter. The ND Wing was one of only three CAP organizations to be so honored with this citation. Aircraft and crews continue to support flood relief at the time of this writing; making the 2011 event the longest sustained response the wing has ever carried out. As always, this work is conducted by an unpaid force of volunteers taking time away from their workplaces and families to give back to their state and nation. ND Wing CAP volunteers contributed over 1600 volunteer hours to disaster relief in the state during the biennium.

In addition to aerial imagery, the wing serves North Dakota as the state's lead Search and Rescue (SAR) agency. They participated in six SAR missions in 2010 and another four SAR missions to date in 2011. They



were credited with three saves during the biennium by the Air Force Rescue Coordination Center. In addition to their expertise in air search, the wing has been on the cutting edge in the use of cellular telephone forensics for SAR. The use of this technology by the wing played a key role in locating the remains of three Dickinson State University (DSU) women who drove into a Stark County stock pond in November of 2009; helping to bring more timely closure to this tragedy for their family, friends, and the DSU community as a whole.

The wing's extensive work with aerial imaging has led to one of its aircraft being equipped with a thermal imaging system (TIS) manufactured by FLIR Systems, Inc. Funded by the North Dakota Department of

Emergency Services through a grant from the federal Department of Homeland Security, the system has enhanced the wing's ability to perform SAR and has enhanced their aerial imagery capabilities for disaster relief. As the first CAP wing with this technology, the North Dakota Wing is serving as a proof of concept test bed for future TIS installation on other CAP aircraft across the nation, and is setting the standard for TIS operations in CAP as a whole.

The North Dakota Wing thanks the Legislature, Adjutant General, the state Department of Emergency Services and its own volunteer force for its continued outstanding support. They continue to stand ready to answer future calls to service.

# Major Biennium Awards

## Legion of Merit Medal

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*The Legion of Merit Medal was authorized by Congress on July 20, 1942, to award to members of the Armed Forces of the United States for exceptionally meritorious conduct in the performance of outstanding service. The following North Dakota Guardsmen received the award between July 1, 2009, and June 30, 2011.*

Brig. Gen. Alan S. Dorhmann  
Col. Robert R. Walton Jr.  
Col. Ward K. Johnson III  
Col. Dale A. Adams  
Col. Fred A. Karnik Jr.  
Col. Robert G. Kilber  
Command Sgt. Maj. Jack W. Cripe Jr. *(pictured at right)*  
Command Sgt. Maj. Daniel D. Peterson  
Command Sgt. Maj. Francis S. Brager

## North Dakota Distinguished Service Medal

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*North Dakota's Distinguished Service Medal is the highest level of award given by the state. The following received the award between July 1, 2009, and June 30, 2011.*

Col. Dale A. Adams, upon his retirement, Dec. 30, 2010  
Gov. John Hoeven, upon leaving the office of governor, Nov. 30, 2010  
Brig. Gen. Patrick Martin, upon his retirement, Oct. 2, 2010  
Brig. Gen. Alan Palmer, upon his retirement, May 1, 2010

## North Dakota Legion of Merit Medal

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*North Dakota's Legion of Merit Medal is the second highest level of award given by the state. The following received the award between July 1, 2009, and June 30, 2011.*

Chief Master Sgt. James E. Clemenson, upon his retirement, June 4, 2011  
Lt. Col. Mark A. Friese, upon his retirement, Feb. 13, 2011  
Sgt. Maj. Gregory D. Barros, upon his retirement, March 4, 2011  
Sgt. Maj. Steven D. Palmer, upon his retirement, March 4, 2011  
1st Sgt. John T. Waters, upon his retirement, Feb. 13, 2011  
1st Sgt. Kyle K. Heidenreich, upon his retirement, Feb. 5, 2011  
Capt. Gary Delorme, upon his retirement, Feb. 13, 2011



Sgt. 1st Class Jason Gleason, in recognition of his service, Jan. 9, 2011  
Chief Warrant Officer 5 Dennis J. Connelly, upon his retirement, Jan. 28, 2011  
Col. Robert G. Kilber, in recognition of his service, Dec. 5, 2010  
Lt. Col. Jill M. Thomas, in recognition of her service, Jan. 8, 2011  
Lt. Col. James Torkildson, upon his retirement, Oct. 15, 2010  
Col. Mark Schmitz, upon his retirement, Oct. 3, 2010  
Maj. Wade Warren, upon his retirement, Sept. 18, 2010  
Lt. Col. Daniel Tomanek, upon his retirement, Aug. 29, 2010  
Col. Jean McMerty, upon her retirement, July 29, 2010  
Master Sgt. Douglas Balliet, upon his retirement, Aug. 28, 2010  
Sgt. 1st Class Scott Decker, upon his retirement, July 23, 2010  
Master Sgt. Lavern Gross, upon her retirement, July 1, 2010  
Sgt. 1st Class William Phelps, upon his retirement, Sept. 25, 2010  
Maj. Gen. David Sprynczynatyk, in recognition of his service, June 30, 2010  
Col. Dale Adams, in recognition of his service, June 30, 2010  
Ms. Thelma Stanley, upon her retirement, April 23, 2010  
Retired Col. Eugene Orson, in honor of his achievement, Feb. 19, 2010  
Sgt. 1st Class Mark Wanner, in recognition of his service, Jan. 29, 2010  
Col. Robert Becklund, upon his transition from 119th Wing commander, Dec. 5, 2009  
Ms. Jackie Bosh, upon her retirement, Aug. 7, 2009

# Biennium Construction Budgets

## Major Construction

### Project Name and Location

Regional Training Institute (Phase I), Camp Grafton Training Center, Devils Lake  
 Unit Storage Building, Fargo Armed Forces Reserve Center  
 Readiness Center Addition/Alteration, Camp Grafton Training Center, Devils Lake  
 Dike Construction, Camp Grafton Training Center, Devils Lake  
 Readiness Center Addition/Alteration, Raymond J Bohn Armory Complex, Bismarck  
 Regional Training Institute (Phase II), Camp Grafton Training Center, Devils Lake

### Status during Biennium

Construction Complete  
 Construction Complete  
 Under Construction  
 Under Construction  
 Under Construction  
 Under Design

### Cost

\$33,356,553.58  
 \$1,116,590.49  
 \$12,644,318.86  
 \$1,943,779.70  
 \$1,325,358.51  
 \$21,312,000.00 (Estimated Cost)

**Total: \$71,698,601.14**

## Building Maintenance/Repair & Minor Construction

### Army Aviation Support Facility, Bismarck

Asphalt Chip Seal \$29,863.36  
 Standby Generator Installation, Bldg 3410 \$108,913.99  
 \*\*\* Lighting Replacement, Bldg 3410 & 3420 \$23,933.26

### Fraine Barracks, Bismarck

Chiller Replacement, Bldg 040 \$25,080.00  
 Asphalt Repair \$55,780.20  
 HVAC Improvements, Bldg 050 \$115,824.00  
 North Gate Repair \$24,183.30  
 Office Upgrades, Bldg 280 \$157,556.72  
 Reception Area Remodeling, Bldg 030 \$36,237.75  
 Roof Replacement, Bldg 050 \$52,177.80  
 Sprinkler & Fire Protection Upgrade, Bldg 050 \$148,067.58  
 Tunnel Repair, Bldgs 030/035/040 \$147,005.12  
 Window Replacement, Bldg 050 \$79,689.27  
 Foundation Repair, Bldg 310 \$56,178.00  
 Security Camera Installation \$106,957.38  
 Radio Tower Bases \$6,940.00  
 North Gate Right-of-Way Fencing \$12,942.43  
 Video Surveillance System, Bldg 035 \$17,636.94

### Raymond J. Bohn Armory Complex, Bismarck

\*\* Boiler Replacement, Bldg 4200 \$280,340.12  
 \*\*\* Upgrade Electrical System, Bldg 4200 \$90,377.10  
 \*\*\* Lighting Replacement, Bldg 4100 & 4300 \$68,626.31

Stoop & Sidewalk Repair, Bldg 4200 \$12,466.86  
 Water Heater Replacement, Bldg 4200 \$19,184.62  
 Roof Replacement, Bldg 4100 \$59,592.59  
 Shelving Control Upgrade, Bldg 4100 \$61,038.74  
 HVAC Upgrade, Field Maintenance Shop No. 4 \$27,843.50  
 Loading Dock Improvements, Field Maintenance Shop No. 4 \$57,457.00  
 Parking Lot Repair, Field Maintenance Shop No. 4 \$578,705.97

### Camp Grafton Training Center, Devils Lake

Small Arms Room Upgrade, Bldg 5800 \$41,823.50  
 Telecommunications Upgrade (Ph 3) \$233,572.60  
 Telecommunications Upgrade (Barracks Complex) \$123,725.85  
 Window Replacement, Various Buildings \$78,676.04  
 Overhead Door Repair, Bldgs 5800 & 6900 \$9,258.00  
 Exterior Renovation, Bldg 2050 \$26,213.16  
 Telecommunications Upgrade, Area 11 \$33,707.58  
 Pavement Replacement, Bldg 6330 \$122,154.50  
 Telecommunications Upgrade, Bldg 4100 \$54,563.15  
 Interior Remodeling, Bldg 6310/20/30 \$305,968.41  
 BAS Upgrade, Bldgs 3600/3800 \$41,982.00  
 Building Renovation, Bldg 3480/90 \$471,211.21  
 Exterior Renovation, Bldg 6970 \$27,930.00  
 Access Road Paving, ASP \$188,502.02  
 ASP Paving Improvements \$216,997.50  
 Fence Installation, Bldg 1290 \$43,639.14  
 Fire Suppression System Testing & Upgrades \$88,155.25

Firebreak Road Paving	\$243,085.94	<b>Grand Forks Readiness Center Complex</b>	
Folding Door Installation, Bldg 2320/30	\$25,764.00	*** HVAC Replacement, Readiness Center	\$92,559.57
Floor Replacement, 1300-Series Trailers	\$61,419.45	Parking Lot & Sidewalk Repair, Readiness Center	\$111,529.64
Generator Screen Wall	\$229,045.36	Propane System Repair, Readiness Center	\$161,424.00
Interior Remodeling, Bldg 4100	\$97,574.27	Interior Wall Cleaning/Painting, Field Maintenance Shop No. 3	\$11,058.00
Lighting Upgrade, Bldg 4600	\$23,700.00	Convert Welder Outlets, Field Maintenance Shop No. 3	\$4,085.00
Loading Dock Replacement, Bldg 5800	\$95,332.00	Restroom Upgrade, Field Maintenance Shop No. 3	\$33,730.50
Newgard Road Repair	\$738,938.78	*** Lighting Replacement, Field Maintenance Shop No. 3	\$31,227.04
Restroom Installation, Bldg 6550	\$47,502.00	*** Roof Replacement, Field Maintenance Shop No. 3	\$111,586.60
Sewer Repair, Bldgs 2250/2260/2270	\$48,825.10		
Siding & Shutter Improvements, Bldg 5260	\$30,130.00	<b>Minot Armed Forces Reserve Center</b>	
Steam Heating Conversion, Bldg 6310/20/30	\$162,286.67	** Boiler Replacement	\$464,040.34
Telecommunications Upgrade, Var. Bldgs	\$194,812.00	*** Lighting Replacement	\$276,788.60
Water & Sewer Repair, Various Locations	\$198,713.93	*** Chiller Replacement	\$292,021.25
Water Softener Replacement, Bldg 6850	\$20,312.00	*** Upgrade HVAC w/VFD	\$150,710.28
Electrical Improvements, Bldg 2900	\$10,562.00	Carpet Replacement	\$166,880.00
Bridge Site Dredging	\$46,750.00	Cage Door Replacement	\$14,538.42
Automatic Door Openers, Bldg 3000	\$9,265.00		
Carpet Replacement, Bldg 5800	\$1,560.00	<b>Wahpeton Armed Forces Reserve</b>	
*** Barracks Plumbing Fixture Replacement, Bldg 2910-2950, 3600-3800	\$133,701.00	Loading Dock Installation	\$166,736.90
*** HVAC Replacement, Bldg 3600 & 3800	\$250,854.14	Parking Lot Repair	\$97,012.33
*** Barracks Lighting Upgrade, Bldg 2910-2950, 3600-3800	\$150,545.82		
*** Lighting Replacement, Bldg 5800	\$122,288.20	<b>Mayville Readiness Center</b>	
*** Lighting Replacement, Bldg 6400	\$10,966.80	Lighting Upgrade	\$12,002.00
*** Roof Replacement, Bldg 2900-2950, 3600 & 3800	\$335,884.98		
*** Replace Furnaces & Water Heaters, Bldg 3850-3870 & 3900-3920	\$434,270.54	<b>Edgeley Readiness Center</b>	
*** Upgrade Energy Management Control System, Bldg 6900	\$65,061.29	Door Replacement	\$7,066.00
*** Install Soot Blowers, Bldg 6850	\$76,455.40	Lighting Replacement	\$15,118.20
*** Replace Lighting, Bldg 6900	\$35,135.40		
*** Replace Roof, Bldg 6900	\$54,595.00	<b>Hazen Readiness Center</b>	
		Fence Installation	\$10,588.32
<b>Douglas Creek Local Training Area, Garrison</b>		<b>Jamestown Readiness Center</b>	
Well & Septic System	\$56,750.00	Lighting Replacement	\$8,031.01
		Air Conditioning Installation	\$19,384.00
		Ceiling Tile Installation	\$14,325.00
<b>Hector Field, Fargo</b>			
** Joint Operations Center - East	\$522,493.86	<b>Rugby Readiness Center</b>	
		Air Conditioning Installation	\$24,201.20
<b>Fargo Armed Forces Reserve Center Complex</b>			
Flag Pole Lighting Replacement, Readiness Center	\$10,636.00	<b>Wishek Readiness Center</b>	
Mechanical Upgrade, Room 247, Readiness Center	\$18,819.12	Carpet Replacement	\$2,490.00
Water Heater Replacement, Readiness Center	\$30,305.41		
Automatic Door Openers, Readiness Center	\$4,945.00	<b>Field Maintenance Shop No. 7, Mott</b>	
Exterior Lighting Installation, Field Maintenance Shop No. 2	\$187,033.50	Fence Installation	\$17,597.00
Exterior Masonry Repair, Field Maintenance Shop No. 2	\$104,079.73		
Interior Wall Cleaning/Painting, Field Maintenance Shop No. 2	\$22,794.30	<b>Grand Total</b>	<b>\$11,906,108.17</b>
Roof Replacement, Field Maintenance Shop No. 2	\$60,421.16		
*** Lighting Replacements, Field Maintenance Shop No. 2	\$47,082.00	** State America Recovery and Reinvestment Act Project	
		*** Federal America Recovery and Reinvestment Act Project	



164th Regional Training Institute dedication at Camp Grafton Training Center

# State Budgets During Biennium

## Division of Emergency Services

State Expenditures	
Salaries and Wages	\$9,104,378
Operating Expenses	\$7,722,596
Capital Improvements	\$2,072,695
CAD Carry Over	\$910,308
Grants	\$87,411,234
Radio Communications	\$983,898
2009 Flood Disaster	\$136,297,311
Federal Stimulus	\$311,500
<b>Total State Expenditures</b>	<b>\$244,813,920</b>
State Sources	
General Funds	\$16,454,897
Special Funds	\$30,588,225
Federal Funds	\$197,770,798
<b>Total State Sources</b>	<b>\$244,813,920</b>

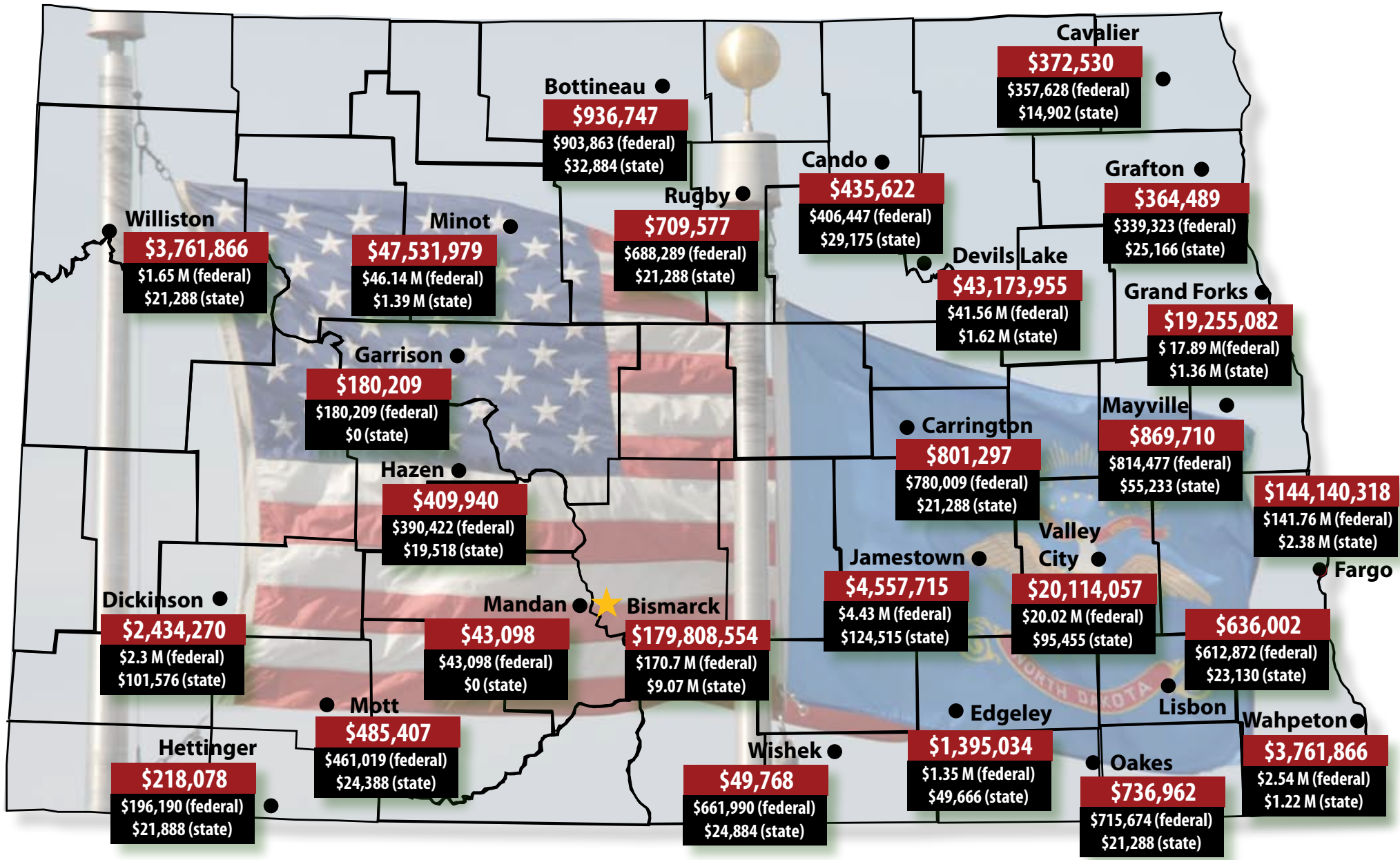
## National Guard Division

State Expenditures	
Salaries and Wages	\$4,805,070
Operating Expenses	\$3,751,626
Capital Improvements	\$221,223
Construction Carry-Over	\$9,463,163
Grants	\$1,661,515
Civil Air Patrol	\$514,731
National Guard Disaster Response	\$1,368,905
Tuition and Enlistment Compensation	\$2,293,932
Air Guard Contracts	\$7,991,308
Army Guard Contracts	\$35,045,634
Veterans Cemetery Salaries	\$429,962
Reintegration	\$1,372,471
Federal Stimulus	\$3,505,960
<b>Total State Expenditures</b>	<b>\$72,425,500</b>
State Sources	
General Funds	\$16,202,563
Special Funds	\$1,085,535
Federal Funds	\$55,137,402
<b>Total State Sources</b>	<b>\$72,425,500</b>

## Complete Budget

General Funds	\$32,657,460
Special Funds	\$31,673,760
Federal Funds	\$252,908,200
<b>Total statesources</b>	<b>\$317,239,420</b>

# 2009-11 Biennium Economic Impact



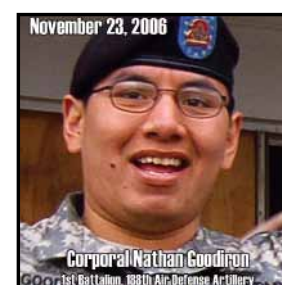
Biennial Federal Economic Impact: \$457,964,227

Biennial State Economic Impact: \$17,768,265

**TOTAL BIENNIAL ECONOMIC IMPACT OF THE N.D. OFFICE OF THE ADJUTANT GENERAL: \$475,732,492**

# ALL GAVE SOME, SOME GAVE ALL

## IN MEMORY OF OUR FALLEN NORTH DAKOTA NATIONAL GUARDSMEN IN THE GLOBAL WAR ON TERRORISM







I am an American Soldier.

I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values.

**I will always place the mission first.**

**I will never accept defeat.**

**I will never quit.**

**I will never leave a fallen comrade.**

I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment and myself.

I am an expert and I am a professional.

I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.

I am a guardian of freedom and the American way of life.

I am an American Soldier

I am an American Airman.  
I am a Warrior.  
I have answered my Nation's call.

I am an American Airman.  
My mission is to Fly, Fight, and Win.  
I am faithful to a Proud Heritage,  
A Tradition of Honor,  
And a Legacy of Valor.

I am an American Airman.  
Guardian of Freedom and Justice,  
My Nation's Sword and Shield,  
Its Sentry and Avenger.  
I defend my Country with my Life.

I am an American Airman.  
Wingman, Leader, Warrior.  
I will never leave an Airman behind,  
I will never falter,  
And I will not fail.





**North Dakota Office of the Adjutant General Headquarters**

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**North Dakota National Guard Online**

Web: [www.ndguard.com](http://www.ndguard.com)

Facebook: [www.facebook.com/NDNationalGuard](http://www.facebook.com/NDNationalGuard)

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**Department of Emergency Services Online**

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