

Department of Defense  
US Army Corps of Engineers  
**CONSOLIDATED BALANCE SHEET**  
As of December 31, 2011 and 2010

	<u>2012 Consolidated</u>	<u>2011 Consolidated</u>
<b>1. ASSETS (Note 2)</b>		
A. Intragovernmental:		
1. Fund Balance with Treasury (Note 3)	\$ 16,355,415,820.14	\$ 20,106,421,951.55
2. Investments (Note 4)	6,933,326,231.60	6,152,315,120.14
3. Accounts Receivable (Note 5)	669,943,610.20	577,942,453.24
5. Total Intragovernmental Assets	<u>\$ 23,958,685,661.94</u>	<u>\$ 26,836,679,524.93</u>
B. Cash and Other Monetary Assets (Note 7)	\$ 1,738,215.97	\$ 784,743.38
C. Accounts Receivable, Net (Note 5)	2,489,859,437.76	2,471,321,128.58
E. Inventory and Related Property, Net (Note 9)	172,393,827.19	154,655,562.23
F. General Property, Plant and Equipment, Net (Note 10)	28,882,148,323.16	28,522,693,493.71
H. Other Assets (Note 6)	104,345.75	164,568.60
<b>2. TOTAL ASSETS</b>	<u>\$ 55,504,929,811.77</u>	<u>\$ 57,986,299,021.43</u>
<b>3. STEWARDSHIP PROPERTY, PLANT &amp; EQUIPMENT (Note 10)</b>		
<b>4. LIABILITIES (Note 11)</b>		
A. Intragovernmental:		
1. Accounts Payable (Note 12)	\$ 69,306,914.69	\$ 49,367,267.93
2. Debt (Note 13)	4,662,931.09	5,509,338.06
3. Other Liabilities (Note 15 & 16)	3,358,529,016.93	3,479,213,360.00
4. Total Intragovernmental Liabilities	<u>\$ 3,432,498,862.71</u>	<u>\$ 3,534,089,965.99</u>
B. Accounts Payable (Note 12)	\$ 786,762,495.25	\$ 1,128,387,965.84
C. Military Retirement and Other Federal Employment Benefits (Note 17)	251,076,148.87	243,459,734.22
D. Environmental and Disposal Liabilities (Note 14)	1,083,701,016.00	1,005,370,550.00
F. Other Liabilities (Note 15 & Note 16)	2,069,260,994.77	1,695,940,418.31
<b>5. TOTAL LIABILITIES</b>	<u>\$ 7,623,299,517.60</u>	<u>\$ 7,607,248,634.36</u>
<b>6. COMMITMENTS AND CONTINGENCIES (NOTE 16)</b>		
<b>7. NET POSITION</b>		
B. Unexpended Appropriations - Other Funds	8,096,430,297.93	12,235,173,741.90
C. Cumulative Results of Operations - Earmarked Funds	8,109,021,203.41	7,439,362,284.60
D. Cumulative Results of Operations - Other Funds	31,676,178,792.83	30,704,514,360.57
<b>8. TOTAL NET POSITION</b>	<u>\$ 47,881,630,294.17</u>	<u>\$ 50,379,050,387.07</u>
<b>9. TOTAL LIABILITIES AND NET POSITION</b>	<u>\$ 55,504,929,811.77</u>	<u>\$ 57,986,299,021.43</u>

**Department of Defense**  
**US Army Corps of Engineers**  
**CONSOLIDATED STATEMENT OF NET COST**  
**For the periods ended December 31, 2011 and 2010**

	<u>2012 Consolidated</u>	<u>2011 Consolidated</u>
<b>1. Program Costs</b>		
A. Gross Costs	\$ 2,889,106,158.07	\$ 3,178,555,526.37
Civil Works	2,889,106,158.07	3,178,555,526.37
	<hr/>	<hr/>
B. (Less: Earned Revenue)	(849,799,309.42)	(773,923,120.66)
C. Net Cost before Losses/(Gains) from Actuarial Assumption Changes for Military Retirement Benefits	<hr/> 2,039,306,848.65	<hr/> 2,404,632,405.71
E. Net Program Costs Including Assumption Changes	2,039,306,848.65	2,404,632,405.71
<b>2. Net Cost of Operations</b>	<hr/> <u>\$ 2,039,306,848.65</u>	<hr/> <u>\$ 2,404,632,405.71</u>

Department of Defense  
US Army Corps of Engineers  
**CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION**  
For the periods ended December 31, 2011 and 2010

	<u>2012 Earmarked Funds</u>	<u>2012 All Other Funds</u>
<b>CUMULATIVE RESULTS OF OPERATIONS</b>		
<b>1. Beginning Balances</b>	\$ 7,825,702,406.44	\$ 31,548,827,484.68
<b>3. Beginning balances, as adjusted</b>	<u>7,825,702,406.44</u>	<u>31,548,827,484.68</u>
<b>4. Budgetary Financing Sources:</b>		
4.B. Appropriations used	0.00	1,840,499,878.86
4.C. Nonexchange revenue	449,284,315.58	906,683.55
4.E. Transfers-in/out without reimbursement	(32,169,374.00)	89,801,374.00
4.F. Other budgetary financing sources	(132,208,686.49)	0.00
<b>5. Other Financing Sources:</b>		
5.A. Donations and forfeitures of property	0.00	0.00
5.B. Transfers-in/out without reimbursement (+/-)	(4,466,556.46)	27,838,951.36
5.C. Imputed financing from costs absorbed by others	625,174.95	77,656,505.93
5.D. Other (+/-)	0.00	132,208,686.49
<b>6. Total Financing Sources</b>	<u>281,064,873.58</u>	<u>2,168,912,080.19</u>
<b>7. Net Cost of Operations (+/-)</b>	15,707,750.80	2,023,599,097.85
<b>8. Net Change</b>	<u>265,357,122.78</u>	<u>145,312,982.34</u>
<b>9. Cumulative Results of Operations</b>	8,091,059,529.22	31,694,140,467.02
<b>UNEXPENDED APPROPRIATIONS</b>		
<b>10. Beginning Balances</b>	\$ 0.00	\$ 6,813,137,643.20
<b>12. Beginning balances, as adjusted</b>	<u>0.00</u>	<u>6,813,137,643.20</u>
<b>13. Budgetary Financing Sources:</b>		
13.A. Appropriations received	0.00	3,123,702,907.59
13.B. Appropriations transferred-in/out	0.00	0.00
13.C. Other adjustments (rescissions, etc)	0.00	89,626.00
13.D. Appropriations used	0.00	(1,840,499,878.86)
<b>14. Total Budgetary Financing Sources</b>	0.00	1,283,292,654.73
<b>15. Unexpended Appropriations</b>	0.00	8,096,430,297.93
<b>16. Net Position</b>	<u>8,091,059,529.22</u>	<u>39,790,570,764.95</u>

Department of Defense  
US Army Corps of Engineers  
**CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION**  
For the periods ended December 31, 2011 and 2010

	<u>2012 Eliminations</u>	<u>2012 Consolidated</u>
<b>CUMULATIVE RESULTS OF OPERATIONS</b>		
<b>1. Beginning Balances</b>	\$ 0.00	\$ 39,374,529,891.12
<b>3. Beginning balances, as adjusted</b>	<u>0.00</u>	<u>39,374,529,891.12</u>
<b>4. Budgetary Financing Sources:</b>		
4.B. Appropriations used	0.00	1,840,499,878.86
4.C. Nonexchange revenue	0.00	450,190,999.13
4.E. Transfers-in/out without reimbursement	0.00	57,632,000.00
4.F. Other budgetary financing sources	0.00	(132,208,686.49)
<b>5. Other Financing Sources:</b>		
5.A. Donations and forfeitures of property	0.00	0.00
5.B. Transfers-in/out without reimbursement (+/-)	0.00	23,372,394.90
5.C. Imputed financing from costs absorbed by others	0.00	78,281,680.88
5.D. Other (+/-)	0.00	132,208,686.49
<b>6. Total Financing Sources</b>	<u>0.00</u>	<u>2,449,976,953.77</u>
<b>7. Net Cost of Operations (+/-)</b>	0.00	2,039,306,848.65
<b>8. Net Change</b>	<u>0.00</u>	<u>410,670,105.12</u>
<b>9. Cumulative Results of Operations</b>	0.00	39,785,199,996.24
<b>UNEXPENDED APPROPRIATIONS</b>		
<b>10. Beginning Balances</b>	\$ 0.00	\$ 6,813,137,643.20
<b>12. Beginning balances, as adjusted</b>	<u>0.00</u>	<u>6,813,137,643.20</u>
<b>13. Budgetary Financing Sources:</b>		
13.A. Appropriations received	0.00	3,123,702,907.59
13.B. Appropriations transferred-in/out	0.00	0.00
13.C. Other adjustments (rescissions, etc)	0.00	89,626.00
13.D. Appropriations used	0.00	(1,840,499,878.86)
<b>14. Total Budgetary Financing Sources</b>	0.00	1,283,292,654.73
<b>15. Unexpended Appropriations</b>	0.00	8,096,430,297.93
<b>16. Net Position</b>	<u>0.00</u>	<u>47,881,630,294.17</u>

Department of Defense  
US Army Corps of Engineers  
**CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION**  
For the periods ended December 31, 2011 and 2010

	<u>2011 Earmarked Funds</u>	<u>2011 All Other Funds</u>
<b>CUMULATIVE RESULTS OF OPERATIONS</b>		
<b>1. Beginning Balances</b>	\$ 7,046,512,909.22	\$ 30,435,209,406.85
<b>3. Beginning balances, as adjusted</b>	<u>7,046,512,909.22</u>	<u>30,435,209,406.85</u>
<b>4. Budgetary Financing Sources:</b>		
4.B. Appropriations used	0.00	2,469,143,440.90
4.C. Nonexchange revenue	426,704,469.11	0.00
4.E. Transfers-in/out without reimbursement	(12,515,223.84)	92,799,000.00
4.F. Other budgetary financing sources	0.00	0.00
<b>5. Other Financing Sources:</b>		
5.A. Donations and forfeitures of property	0.00	1,204,600.00
5.B. Transfers-in/out without reimbursement (+/-)	(770,539.71)	6,736,307.94
5.C. Imputed financing from costs absorbed by others	14,706.81	83,469,973.60
5.D. Other (+/-)	0.00	0.00
<b>6. Total Financing Sources</b>	<u>413,433,412.37</u>	<u>2,653,353,322.44</u>
<b>7. Net Cost of Operations (+/-)</b>	31,628,706.35	2,373,003,699.36
<b>8. Net Change</b>	<u>381,804,706.02</u>	<u>280,349,623.08</u>
<b>9. Cumulative Results of Operations</b>	<u>7,428,317,615.24</u>	<u>30,715,559,029.93</u>
<b>UNEXPENDED APPROPRIATIONS</b>		
<b>10. Beginning Balances</b>	\$ 0.00	\$ 12,498,973,182.80
<b>12. Beginning balances, as adjusted</b>	<u>0.00</u>	<u>12,498,973,182.80</u>
<b>13. Budgetary Financing Sources:</b>		
13.A. Appropriations received	0.00	2,207,094,000.00
13.B. Appropriations transferred-in/out	0.00	(1,750,000.00)
13.C. Other adjustments (rescissions, etc)	0.00	0.00
13.D. Appropriations used	0.00	(2,469,143,440.90)
<b>14. Total Budgetary Financing Sources</b>	0.00	(263,799,440.90)
<b>15. Unexpended Appropriations</b>	<u>0.00</u>	<u>12,235,173,741.90</u>
<b>16. Net Position</b>	<u>7,428,317,615.24</u>	<u>42,950,732,771.83</u>

Department of Defense  
US Army Corps of Engineers  
**CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION**  
For the periods ended December 31, 2011 and 2010

	<u>2011 Eliminations</u>	<u>2011 Consolidated</u>
<b>CUMULATIVE RESULTS OF OPERATIONS</b>		
<b>1. Beginning Balances</b>	\$ 0.00	\$ 37,481,722,316.07
<b>3. Beginning balances, as adjusted</b>	<u>0.00</u>	<u>37,481,722,316.07</u>
<b>4. Budgetary Financing Sources:</b>		
4.B. Appropriations used	0.00	2,469,143,440.90
4.C. Nonexchange revenue	0.00	426,704,469.11
4.E. Transfers-in/out without reimbursement	0.00	80,283,776.16
4.F. Other budgetary financing sources	0.00	0.00
<b>5. Other Financing Sources:</b>		
5.A. Donations and forfeitures of property	0.00	1,204,600.00
5.B. Transfers-in/out without reimbursement (+/-)	0.00	5,965,768.23
5.C. Imputed financing from costs absorbed by others	0.00	83,484,680.41
5.D. Other (+/-)	0.00	0.00
<b>6. Total Financing Sources</b>	<u>0.00</u>	<u>3,066,786,734.81</u>
<b>7. Net Cost of Operations (+/-)</b>	0.00	2,404,632,405.71
<b>8. Net Change</b>	<u>0.00</u>	<u>662,154,329.10</u>
<b>9. Cumulative Results of Operations</b>	0.00	38,143,876,645.17
<b>UNEXPENDED APPROPRIATIONS</b>		
<b>10. Beginning Balances</b>	\$ 0.00	\$ 12,498,973,182.80
<b>12. Beginning balances, as adjusted</b>	<u>0.00</u>	<u>12,498,973,182.80</u>
<b>13. Budgetary Financing Sources:</b>		
13.A. Appropriations received	0.00	2,207,094,000.00
13.B. Appropriations transferred-in/out	0.00	(1,750,000.00)
13.C. Other adjustments (rescissions, etc)	0.00	0.00
13.D. Appropriations used	0.00	(2,469,143,440.90)
<b>14. Total Budgetary Financing Sources</b>	0.00	(263,799,440.90)
<b>15. Unexpended Appropriations</b>	<u>0.00</u>	<u>12,235,173,741.90</u>
<b>16. Net Position</b>	0.00	50,379,050,387.07

**Department of Defense**  
**US Army Corps of Engineers**  
**COMBINED STATEMENT OF BUDGETARY RESOURCES**  
**For the periods ended December 31, 2011 and 2010**

	<u>2012 Combined</u>	<u>2011 Combined</u>
<b>Budgetary Resources</b>		
1000 Unobligated balance brought forward, October 1	8,528,489,854.89	11,069,152,617.89
1020.5 Unobligated balance brought forward, October 1, as Adjusted	8,528,489,854.89	11,069,152,617.89
1021 Recoveries of prior year unpaid obligation	11,301,394.81	104,301,117.91
1043 Other changes in unobligated balance	0.00	(1,750,000.00)
1051 Unobligated balance from prior year budget authority, net	8,539,791,249.70	11,171,703,735.80
1290 Appropriations (discretionary and mandatory)	3,246,110,126.46	2,066,806,361.93
1890 Spending Authority from offsetting collections	7,592,804,909.08	9,333,933,969.19
1910 Total Budgetary Resources	<u>19,378,706,285.24</u>	<u>22,572,444,066.92</u>
<b>Status of Budgetary Resources:</b>		
2190 Obligations Incurred	3,417,463,610.11	3,595,433,483.44
Unobligated balance, end of year		
2204 Apportioned	10,258,943,539.29	11,985,523,735.80
2304 Exempt from Apportionment	5,672,178,482.79	6,906,538,863.50
2404 Unapportioned	30,120,653.05	84,947,984.18
2490 Unobligated balance brought forward, end of year	<u>15,961,242,675.13</u>	<u>18,977,010,583.48</u>
2500 Total Budgetary Resources	<u>19,378,706,285.24</u>	<u>22,572,444,066.92</u>
<b>Change in Obligated Balance:</b>		
3000 Unpaid obligations, brought forward, October 1 (gross)	10,405,455,532.92	13,134,604,230.22
3010 Uncollected customer payments from Federal sources, brought forward, October 1 (-)	(3,097,702,520.75)	(3,065,405,748.52)
3015 Obligated balance start of year (net), before adjustments (+ or	7,307,753,012.17	10,069,198,481.70
3021 Obligated balance, start of year (net), as adjusted	7,307,753,012.17	10,069,198,481.70
3032 Obligations incurred	3,417,463,610.11	3,595,433,483.44
3040 Outlays (gross) (-)	(4,796,500,947.85)	(5,135,204,092.75)
3052 Change in uncollected customer payments from Federal Sources (+ or-)	312,498,274.06	(319,715,127.93)
3082 Recoveries of prior year unpaid obligations (-) Obligated balance, end of year	(11,301,394.81)	(104,301,117.91)
3090 Unpaid Obligations, end of year (gross)	9,015,116,800.37	11,490,532,503.00
3091 Uncollected customer payments from Federal sources,	(2,785,204,246.69)	(3,385,120,876.45)
3100 Obligated balance, end of year	<u>6,229,912,553.68</u>	<u>8,105,411,626.55</u>

**Department of Defense**  
**US Army Corps of Engineers**  
**COMBINED STATEMENT OF BUDGETARY RESOURCES**  
**For the periods ended December 31, 2011 and 2010**

	<b>2012 Combined</b>	<b>2011 Combined</b>
<b>Budget Authority and Outlays, Net:</b>		
4175 Budget authority, gross (discretionary and mandatory)	10,838,915,035.54	11,400,740,331.12
4177 Actual offsetting collections (discretionary and mandatory) (-)	(2,346,042,053.83)	(2,325,084,559.97)
4178 Change in uncollected customer payments from Federal Sources (discretionary and mandatory) (+ or -)	312,498,274.06	(319,715,127.93)
4180 Budget Authority, net (discretionary and mandatory)	8,805,371,255.77	8,755,940,643.22
4185 Outlays, gross (discretionary and mandatory)	4,796,500,947.85	5,135,204,092.75
4187 Actual offsetting collections (discretionary and mandatory) (-)	(2,346,042,053.83)	(2,325,084,559.97)
4190 Outlays, net (discretionary and mandatory)	2,450,458,894.02	2,810,119,532.78
4200 Distributed offsetting receipts	(129,360,670.58)	161,194,912.87
4210 Agency Outlays, net (discretionary and mandatory)	2,321,098,223.44	2,971,314,445.65