

Department of Defense
Department of the Army
CONSOLIDATED BALANCE SHEET
As of December 31, 2011 and 2010

	<u>2012 Consolidated</u>	<u>2011 Consolidated</u>
1. ASSETS (Note 2)		
A. Intragovernmental:		
1. Fund Balance with Treasury (Note 3)	\$ 308,698,420,822.70	\$ 201,920,194,698.68
2. Investments (Note 4)	1,023,780.97	3,133,703.92
3. Accounts Receivable (Note 5)	907,299,382.35	560,053,563.45
4. Other Assets (Note 6)	725,773,075.05	821,287,091.61
5. Total Intragovernmental Assets	<u>\$ 310,332,517,061.07</u>	<u>\$ 203,304,669,057.66</u>
B. Cash and Other Monetary Assets (Note 7)	\$ 1,376,993,211.22	\$ 1,612,169,614.76
C. Accounts Receivable, Net (Note 5)	631,387,968.02	749,959,193.84
E. Inventory and Related Property, Net (Note 9)	19,630,446,412.46	34,179,157,684.52
F. General Property, Plant and Equipment, Net (Note 10)	180,998,815,228.41	181,061,497,457.97
H. Other Assets (Note 6)	7,760,396,560.40	7,865,015,984.58
2. TOTAL ASSETS	<u>\$ 520,730,556,441.58</u>	<u>\$ 428,772,468,993.33</u>
3. STEWARDSHIP PROPERTY, PLANT & EQUIPMENT (Note 10)		
4. LIABILITIES (Note 11)		
A. Intragovernmental:		
1. Accounts Payable (Note 12)	\$ 1,542,353,380.37	\$ 1,455,556,376.50
2. Debt (Note 13)	660.40	1,016.00
3. Other Liabilities (Note 15 & 16)	2,980,986,514.17	3,207,118,482.95
4. Total Intragovernmental Liabilities	<u>\$ 4,523,340,554.94</u>	<u>\$ 4,662,675,875.45</u>
B. Accounts Payable (Note 12)	\$ 8,319,215,839.27	\$ 8,692,798,987.19
C. Military Retirement and Other Federal Employment Benefits (Note 17)	1,356,263,708.55	1,350,559,714.87
D. Environmental and Disposal Liabilities (Note 14)	31,722,688,214.00	32,736,787,535.00
E. Loan Guarantee Liability (Note 8)	193,111.58	3,680,502.96
F. Other Liabilities (Note 15 & Note 16)	10,410,148,447.16	11,154,239,916.50
5. TOTAL LIABILITIES	<u>\$ 56,331,849,875.50</u>	<u>\$ 58,600,742,531.97</u>
6. COMMITMENTS AND CONTINGENCIES (NOTE 16)		
7. NET POSITION		
B. Unexpended Appropriations - Other Funds	303,446,950,212.76	196,646,841,457.32
C. Cumulative Results of Operations - Earmarked Funds	49,316,914.45	58,953,212.70
D. Cumulative Results of Operations - Other Funds	160,902,439,438.87	173,465,931,791.34
8. TOTAL NET POSITION	<u>\$ 464,398,706,566.08</u>	<u>\$ 370,171,726,461.36</u>
9. TOTAL LIABILITIES AND NET POSITION	<u>\$ 520,730,556,441.58</u>	<u>\$ 428,772,468,993.33</u>

Department of Defense
Department of the Army
CONSOLIDATED STATEMENT OF NET COST
For the periods ended December 31, 2011 and 2010

	2012 Consolidated	2011 Consolidated
	<hr/>	<hr/>
1. Program Costs		
A. Gross Costs	\$ 57,831,956,410.39	\$ 60,603,136,209.38
Military Personnel	20,880,577,838.75	21,509,427,379.11
Operations, Readiness & Support	21,096,848,251.68	22,469,461,799.30
Procurement	9,466,989,353.50	10,814,310,722.33
Research, Development, Test & Evaluation	3,375,869,668.37	3,602,977,220.54
Family Housing & Military Construction	3,011,671,298.09	2,206,959,088.10
	<hr/>	<hr/>
B. (Less: Earned Revenue)	(2,532,271,219.00)	(2,393,059,130.83)
C. Net Cost before Losses/(Gains) from Actuarial Assumption Changes for Military Retirement Benefits	<hr/> 55,299,685,191.39	<hr/> 58,210,077,078.55
E. Net Program Costs Including Assumption Changes	55,299,685,191.39	58,210,077,078.55
2. Net Cost of Operations	<hr/> \$ 55,299,685,191.39 <hr/>	<hr/> \$ 58,210,077,078.55 <hr/>

Department of Defense
 Department of the Army
CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION
 For the periods ended December 31, 2011 and 2010

	<u>2012 Earmarked Funds</u>	<u>2012 All Other Funds</u>
CUMULATIVE RESULTS OF OPERATIONS		
1. Beginning Balances	\$ 49,586,041.00	\$ 163,088,282,166.52
3. Beginning balances, as adjusted	<u>49,586,041.00</u>	<u>163,088,282,166.52</u>
4. Budgetary Financing Sources:		
4.B. Appropriations used	0.00	59,313,228,763.70
4.C. Nonexchange revenue	(543,353.77)	0.00
4.D. Donations and forfeitures of cash	1,384,724.81	0.00
4.F. Other budgetary financing sources	(0.40)	(29,615,156.00)
5. Other Financing Sources:		
5.B. Transfers-in/out without reimbursement (+/-)	0.00	994,847,966.33
5.C. Imputed financing from costs absorbed by others	0.00	257,386,889.25
5.D. Other (+/-)	428,796.18	(7,423,545,292.91)
6. Total Financing Sources	<u>1,270,166.82</u>	<u>53,112,303,170.37</u>
7. Net Cost of Operations (+/-)	1,539,293.37	55,298,145,898.02
8. Net Change	<u>(269,126.55)</u>	<u>(2,185,842,727.65)</u>
9. Cumulative Results of Operations	49,316,914.45	160,902,439,438.87
UNEXPENDED APPROPRIATIONS		
10. Beginning Balances	\$ 0.00	\$ 162,359,240,976.46
12. Beginning balances, as adjusted	<u>0.00</u>	<u>162,359,240,976.46</u>
13. Budgetary Financing Sources:		
13.A. Appropriations received	0.00	204,347,847,000.00
13.B. Appropriations transferred-in/out	0.00	893,105,000.00
13.C. Other adjustments (rescissions, etc)	0.00	(4,840,014,000.00)
13.D. Appropriations used	0.00	(59,313,228,763.70)
14. Total Budgetary Financing Sources	0.00	141,087,709,236.30
15. Unexpended Appropriations	0.00	303,446,950,212.76
16. Net Position	<u>49,316,914.45</u>	<u>464,349,389,651.63</u>

Department of Defense
Department of the Army
CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION
For the periods ended December 31, 2011 and 2010

	<u>2012 Eliminations</u>	<u>2012 Consolidated</u>
CUMULATIVE RESULTS OF OPERATIONS		
1. Beginning Balances	\$ 0.00	\$ 163,137,868,207.52
3. Beginning balances, as adjusted	<u>0.00</u>	<u>163,137,868,207.52</u>
4. Budgetary Financing Sources:		
4.B. Appropriations used	0.00	59,313,228,763.70
4.C. Nonexchange revenue	0.00	(543,353.77)
4.D. Donations and forfeitures of cash	0.00	1,384,724.81
4.F. Other budgetary financing sources	0.00	(29,615,156.40)
5. Other Financing Sources:		
5.B. Transfers-in/out without reimbursement (+/-)	0.00	994,847,966.33
5.C. Imputed financing from costs absorbed by others	0.00	257,386,889.25
5.D. Other (+/-)	0.00	(7,423,116,496.73)
6. Total Financing Sources	<u>0.00</u>	<u>53,113,573,337.19</u>
7. Net Cost of Operations (+/-)	0.00	55,299,685,191.39
8. Net Change	<u>0.00</u>	<u>(2,186,111,854.20)</u>
9. Cumulative Results of Operations	0.00	160,951,756,353.32
UNEXPENDED APPROPRIATIONS		
10. Beginning Balances	\$ 0.00	\$ 162,359,240,976.46
12. Beginning balances, as adjusted	<u>0.00</u>	<u>162,359,240,976.46</u>
13. Budgetary Financing Sources:		
13.A. Appropriations received	0.00	204,347,847,000.00
13.B. Appropriations transferred-in/out	0.00	893,105,000.00
13.C. Other adjustments (rescissions, etc)	0.00	(4,840,014,000.00)
13.D. Appropriations used	0.00	(59,313,228,763.70)
14. Total Budgetary Financing Sources	0.00	141,087,709,236.30
15. Unexpended Appropriations	0.00	303,446,950,212.76
16. Net Position	<u>0.00</u>	<u>464,398,706,566.08</u>

Department of Defense
 Department of the Army
CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION
 For the periods ended December 31, 2011 and 2010

	<u>2011 Earmarked Funds</u>	<u>2011 All Other Funds</u>
CUMULATIVE RESULTS OF OPERATIONS		
1. Beginning Balances	\$ 58,686,484.52	\$ 157,181,313,481.56
3. Beginning balances, as adjusted	<u>58,686,484.52</u>	<u>157,181,313,481.56</u>
4. Budgetary Financing Sources:		
4.B. Appropriations used	0.00	60,949,522,032.90
4.C. Nonexchange revenue	(1,064,662.74)	0.00
4.D. Donations and forfeitures of cash	600,146.15	0.00
4.F. Other budgetary financing sources	0.00	0.00
5. Other Financing Sources:		
5.B. Transfers-in/out without reimbursement (+/-)	0.00	271,126,672.77
5.C. Imputed financing from costs absorbed by others	0.00	301,445,209.20
5.D. Other (+/-)	62,739.96	12,973,269,978.27
6. Total Financing Sources	<u>(401,776.63)</u>	<u>74,495,363,893.14</u>
7. Net Cost of Operations (+/-)	(668,504.81)	58,210,745,583.36
8. Net Change	<u>266,728.18</u>	<u>16,284,618,309.78</u>
9. Cumulative Results of Operations	58,953,212.70	173,465,931,791.34
UNEXPENDED APPROPRIATIONS		
10. Beginning Balances	\$ 0.00	\$ 158,281,584,195.22
12. Beginning balances, as adjusted	<u>0.00</u>	<u>158,281,584,195.22</u>
13. Budgetary Financing Sources:		
13.A. Appropriations received	0.00	98,555,438,295.00
13.B. Appropriations transferred-in/out	0.00	759,341,000.00
13.C. Other adjustments (rescissions, etc)	0.00	0.00
13.D. Appropriations used	0.00	(60,949,522,032.90)
14. Total Budgetary Financing Sources	0.00	38,365,257,262.10
15. Unexpended Appropriations	0.00	196,646,841,457.32
16. Net Position	<u>58,953,212.70</u>	<u>370,112,773,248.66</u>

Department of Defense
Department of the Army
CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION
For the periods ended December 31, 2011 and 2010

	<u>2011 Eliminations</u>	<u>2011 Consolidated</u>
CUMULATIVE RESULTS OF OPERATIONS		
1. Beginning Balances	\$ 0.00	\$ 157,239,999,966.08
3. Beginning balances, as adjusted	<u>0.00</u>	<u>157,239,999,966.08</u>
4. Budgetary Financing Sources:		
4.B. Appropriations used	0.00	60,949,522,032.90
4.C. Nonexchange revenue	0.00	(1,064,662.74)
4.D. Donations and forfeitures of cash	0.00	600,146.15
4.F. Other budgetary financing sources	0.00	0.00
5. Other Financing Sources:		
5.B. Transfers-in/out without reimbursement (+/-)	0.00	271,126,672.77
5.C. Imputed financing from costs absorbed by others	0.00	301,445,209.20
5.D. Other (+/-)	0.00	12,973,332,718.23
6. Total Financing Sources	<u>0.00</u>	<u>74,494,962,116.51</u>
7. Net Cost of Operations (+/-)	0.00	58,210,077,078.55
8. Net Change	<u>0.00</u>	<u>16,284,885,037.96</u>
9. Cumulative Results of Operations	0.00	173,524,885,004.04
UNEXPENDED APPROPRIATIONS		
10. Beginning Balances	\$ 0.00	\$ 158,281,584,195.22
12. Beginning balances, as adjusted	<u>0.00</u>	<u>158,281,584,195.22</u>
13. Budgetary Financing Sources:		
13.A. Appropriations received	0.00	98,555,438,295.00
13.B. Appropriations transferred-in/out	0.00	759,341,000.00
13.C. Other adjustments (rescissions, etc)	0.00	0.00
13.D. Appropriations used	0.00	(60,949,522,032.90)
14. Total Budgetary Financing Sources	0.00	38,365,257,262.10
15. Unexpended Appropriations	0.00	196,646,841,457.32
16. Net Position	<u>0.00</u>	<u>370,171,726,461.36</u>

Department of Defense
Department of the Army
COMBINED STATEMENT OF BUDGETARY RESOURCES
For the periods ended December 31, 2011 and 2010

	<u>2012 Combined</u>	<u>2011 Combined</u>
Budgetary Resources		
1000 Unobligated balance brought forward, October 1	51,633,003,007.00	48,310,809,022.58
1020.5 Unobligated balance brought forward, October 1, as Adjusted	51,633,003,007.00	48,310,809,022.58
1021 Recoveries of prior year unpaid obligation	9,776,550,092.86	7,734,316,190.89
1043 Other changes in unobligated balance	163,982,151.34	596,700,000.00
1051 Unobligated balance from prior year budget authority, net	61,573,535,251.20	56,641,825,213.47
1290 Appropriations (discretionary and mandatory)	200,283,411,859.79	98,717,490,013.13
1890 Spending Authority from offsetting collections	7,970,431,082.54	7,136,190,185.61
1910 Total Budgetary Resources	<u>269,827,378,193.53</u>	<u>162,495,505,412.21</u>
Status of Budgetary Resources:		
2190 Obligations Incurred	56,185,019,543.01	60,338,221,291.32
Unobligated balance, end of year		
2204 Apportioned	201,604,632,872.38	92,232,725,399.11
2304 Exempt from Apportionment	4,790,875.23	109,804,473.25
2404 Unapportioned	12,032,934,902.91	9,814,754,248.53
2490 Unobligated balance brought forward, end of year	<u>213,642,358,650.52</u>	<u>102,157,284,120.89</u>
2500 Total Budgetary Resources	<u>269,827,378,193.53</u>	<u>162,495,505,412.21</u>
Change in Obligated Balance:		
3000 Unpaid obligations, brought forward, October 1 (gross)	142,457,246,354.79	143,921,215,963.81
3010 Uncollected customer payments from Federal sources, brought forward, October 1 (-)	(27,993,576,379.11)	(25,572,773,586.50)
3015 Obligated balance start of year (net), before adjustments (+ or	114,463,669,975.68	118,348,442,377.31
3021 Obligated balance, start of year (net), as adjusted	114,463,669,975.68	118,348,442,377.31
3032 Obligations incurred	56,185,019,543.01	60,338,221,291.32
3040 Outlays (gross) (-)	(64,015,411,322.11)	(70,349,704,394.53)
3052 Change in uncollected customer payments from Federal Sources (+ or-)	(2,202,980,517.92)	(1,710,526,630.98)
3082 Recoveries of prior year unpaid obligations (-) Obligated balance, end of year	(9,776,550,092.86)	(7,734,316,190.89)
3090 Unpaid Obligations, end of year (gross)	124,850,304,482.83	126,175,416,669.71
3091 Uncollected customer payments from Federal sources,	(30,196,556,897.03)	(27,283,300,217.48)
3100 Obligated balance, end of year	<u>94,653,747,585.80</u>	<u>98,892,116,452.23</u>

Department of Defense
Department of the Army
COMBINED STATEMENT OF BUDGETARY RESOURCES
For the periods ended December 31, 2011 and 2010

	<u>2012 Combined</u>	<u>2011 Combined</u>
Budget Authority and Outlays, Net:		
4175 Budget authority, gross (discretionary and mandatory)	208,253,842,942.33	105,853,680,198.74
4177 Actual offsetting collections (discretionary and mandatory) (-)	(5,542,888,444.73)	(5,419,975,685.04)
4178 Change in uncollected customer payments from Federal Sources (discretionary and mandatory) (+ or -)	(2,202,980,517.92)	(1,710,526,630.98)
4180 Budget Authority, net (discretionary and mandatory)	<u>200,507,973,979.68</u>	<u>98,723,177,882.72</u>
4185 Outlays, gross (discretionary and mandatory)	<u>64,015,411,322.11</u>	<u>70,349,704,394.53</u>
4187 Actual offsetting collections (discretionary and mandatory) (-)	(5,542,888,444.73)	(5,419,975,685.04)
4190 Outlays, net (discretionary and mandatory)	58,472,522,877.38	64,929,728,709.49
4200 Distributed offsetting receipts	166,753,112.34	(482,121,376.06)
4210 Agency Outlays, net (discretionary and mandatory)	<u>58,639,275,989.72</u>	<u>64,447,607,333.43</u>

Department of Defense
Department of the Army
COMBINED STATEMENT OF BUDGETARY RESOURCES
For the periods ended December 31, 2011 and 2010

	<u>2012 Combined</u>	<u>2011 Combined</u>
NonBudgetary Resources		
1000 Unobligated balance brought forward, October 1	275,136.84	3,641,377.28
1020.5 Unobligated balance brought forward, October 1, as Adjusted	275,136.84	3,641,377.28
1051 Unobligated balance from prior year budget authority, net	275,136.84	3,641,377.28
1890 Spending Authority from offsetting collections	(81,364.86)	40,141.68
1910 Total Budgetary Resources	<u>193,771.98</u>	<u>3,681,518.96</u>
Status of Budgetary Resources:		
2190 Obligations Incurred	1,466,861.00	16.00
Unobligated balance, end of year		
2204 Apportioned	155,126.44	3,641,361.28
2404 Unapportioned	(1,428,215.46)	40,141.68
2490 Unobligated balance brought forward, end of year	<u>(1,273,089.02)</u>	<u>3,681,502.96</u>
2500 Total Budgetary Resources	<u>193,771.98</u>	<u>3,681,518.96</u>
Change in Obligated Balance:		
3010 Uncollected customer payments from Federal sources, brought forward, October 1 (-)	(120,000.00)	0.00
3015 Obligated balance start of year (net), before adjustments (+ or	(120,000.00)	0.00
3021 Obligated balance, start of year (net), as adjusted	(120,000.00)	0.00
3032 Obligations incurred	1,466,861.00	16.00
3052 Change in uncollected customer payments from Federal Sources (+ or-)	81,364.86	(40,141.68)
Obligated balance, end of year		
3090 Unpaid Obligations, end of year (gross)	1,466,861.00	16.00
3091 Uncollected customer payments from Federal sources,	(38,635.14)	(40,141.68)
3100 Obligated balance, end of year	<u>1,428,225.86</u>	<u>(40,125.68)</u>

Department of Defense
Department of the Army
COMBINED STATEMENT OF BUDGETARY RESOURCES
For the periods ended December 31, 2011 and 2010

	<u>2012 Combined</u>	<u>2011 Combined</u>
Budget Authority and Outlays, Net:		
4175 Budget authority, gross (discretionary and mandatory)	(81,364.86)	40,141.68
4178 Change in uncollected customer payments from Federal Sources (discretionary and mandatory) (+ or -)	81,364.86	(40,141.68)