

RESUME

Ambassador (Ret.) Vicki J. Huddleston

(b)(6)

(b)(6)

PROFESSIONAL EXPERIENCE

Brookings Institution

1775 Massachusetts Avenue, N.W.

Washington, D.C., 20036

Visiting Fellow: Co-leader of the "US Policy Toward a Cuban Transition" project

- Responsible for carrying out the Cuba project that is designed to provide recommendations for USG policy makers on approaches that would most effectively promote a democratic, economic viable, and stable Cuba. I am assisted by the co-leader of the project, Brookings' Vice President Carlos Pascual, and a group of the leading academics, experts, and opinion leaders on Cuba. Over a 18 month period the advisors will participate in six simulations and discussions – the first on February 7, 2008 and the last in February 5, 2009 – that we have designed to help the group to identify key decision points and preferred policy options. The results of the simulations as well as recommendation of the Core Group will be published by Brookings as a monograph or book. The project also includes a series of public conference on Cuba and briefings to legislators and the executive branch.

U.S. Department of State:

Acting Ambassador, American Embassy, Ethiopia

- Managed one of the largest U.S. embassies in Africa during a major political crisis
- Led the international community in helping the government and opposition restart a democratic process, including the release of thousands of detainees and agreement on new parliamentary rules
- Organized a forum for national debate on Ethiopia's future and a women's group and mini-fair to empower women

- Set up the new U.S. mission to the African Union and reopened the country Peace Corps program

Ambassador to the Republic of Mali

- Expanded American assistance in northern Mali where terrorist groups threatened stability
- Guided the government in developing a \$500 million millennium challenge grant
- Initiated construction of a new chancery complex

Chief of Mission/Principal Officer, United States Interests Section, Cuba

- Created an outreach program to empower Cubans by providing books, radios and internet access
- Led a new approach to USG policy that resulted in political space for human rights activists and entrepreneurs

Deputy Assistant Secretary of State for African Affairs

- Provided policy and management support to 16 embassies in West and Central Africa
- Led efforts to end the civil war in Sierra Leone
- Evacuated six embassies as a result of terrorist threats and internal violence

Ambassador to the Republic of Madagascar

- Contributed to peaceful elections after the impeachment of the president
- Promoted environmental conservation throughout the island resulting in the creation of a major new national park

Deputy Chief of Mission, American Embassy, Haiti

Managed the embassy's relationship with the U.S. and multinational forces deployed to restore democracy

Deputy Director and Director of the Office of the Coordinator of Cuban Affairs

Desk Officer for Bolivia

Economic Officer, American Embassy, Mali

Economic Officer, Office of Mexican Affairs

UNCTAD Officer, Bureau for International Organization Affairs

Consular and Economic Officer, American Embassy, Sierra Leone

Other:

8/2007: Charge d'Affaires American Embassy Abidjan, Ivory Coast

3/2007: Non-resident Senior Fellow, Brookings Institution, Washington D.C. – organized a conference on Cuba's transition

2007: Consultant and Commentator on Africa and Latin America NBC Universal, NYC

2005: Spring Semester: Fellow, Institute of Politics, John F. Kennedy School of Government, Harvard University: organized and led a seminar "Perceptions of the U.S. in the Developing World," while mentoring five students

1988: American Political Science Association and Johns Hopkins School for Advanced International Studies Fellow on the staff of Senator Jeff Bingaman (D-NM) - drafted legislation to control the proliferation of missile technology

1967- 72: USAID contractor with American Institute for Free Labor Development (AIFLD), Peru and Brazil

1964 - 66: Peace Corps Volunteer, Peru

AWARDS AND HONORS

U.S. Department of State:

The Department's Distinguished Honor Award

The Secretary's Career Achievement Award

The President's Meritorious Service Award

Distinguished Alumni, University of Colorado

Roll of Honor, U.S. Peace Corps

Paul Harris Award, International Rotary Club

Honorary awards from governments of Mali and Madagascar

PUBLIC SPEAKING

Brookings Institution

Chautauqua Institution

Inter American Dialogue

University of Colorado

Harvard University

Boston University

Commonwealth Club, San Francisco

International Relations groups in Tampa, Santa Fe, Salt Lake, Santa Barbara, Riverside, and San Diego

EDUCATION AND SEMINARS

Executive Seminar, Aspen Institute, Aspen, Colorado

Ambassadorial Seminars, public speaking and foreign policy

M.A. Degree with Distinction, Johns Hopkins School for Advanced International Studies

B.A. Degree, University of Colorado, International Relations

Languages: (b)(6)

PUBLICATIONS:

Currently writing a book about Cuba

AFRICA

Don't Turn on Ethiopia

November 15, 2007 - New York Times

Ethiopia: Voting for HR 2003 was Wrong

October 17, 2007 - Jimma Times

Opportunity in Somalia

January 03, 2007 - Washington Times

CUBA

How Not to Promote Democracy in Cuba

October 25, 2007 - Washington Post

Play a Part in Cuba's Future

April 20, 2007 - Miami Herald

Post-Fidel Cuba

February 06, 2007 - Washington Times

PROFILES

Chicago Tribune, December 15, 2004, "Democracy, Islam Share a Home in Mali"

New York Times, July 4, 2002, "Lighting Matches in Cuba on the Fourth"

Dallas Morning News, April 17, 2002, "Our Woman in Havana Doesn't Stand on Timidity"

ROBIN ELENA JACOBSON

(b)(6)

(b)(6)

PROFESSIONAL EXPERIENCE

Williams & Connolly LLP, Partner (1987-2000; 2001-present; Partner since 1995)

Experience in complex civil and criminal litigation:

- Civil litigation experience encompasses diverse array of complex cases involving women's health (contraception, menopause, diseases of aging), pharmaceutical products liability, the False Claims Act, the design of military aircraft engines, challenges to the administration of federal statutes, and others – in the context of federal and state court (including multi-state) litigation, and class actions.
- Most recently, led team of over 25 attorneys, from different law firms, responsible for development of scientific themes, arguments and experts for defense of nationwide litigation of more than 5,000 cases alleging that hormone replacement therapy caused breast and other cancers, heart attacks and strokes, and that company failed to adequately warn of the risks, test the product, and explore alternate designs. Played key role in several trials, as well as various *Daubert/Frye* hearings and scientific presentations in state and federal court.
- Criminal defense experience includes tax fraud, false statements, antitrust violations, and product adulteration.

Pro Bono experience:

- Led revision of firm's pro bono program, serving as Chair (and now member) of Pro Bono Committee; oversaw work on cases involving mental health, constitutional tort, political asylum, Federal Tort Claims Act, Americans with Disabilities Act, and other issues.

U.S. Department of Justice (Torts Branch), Deputy Assistant Attorney General (2000-2001)

Led 200-person branch of Justice Department charged with defending tort suits filed against the United States and individual federal agents:

- **Litigation Duties:** Supervised cases involving constitutional, common law, environmental, aviation and admiralty claims. Managed civil suit arising from the stand-off between Branch Davidians and the Federal Bureau of Investigation outside Waco, Texas in 1993 – a suit that we successfully defended at trial.
- **Legislative Duties:** Testified before Congress concerning proposed legislative changes to the Federal Tort Claims Act and Federal Employees' Compensation Act; oversaw two statutory compensation programs; served as Justice Department representative on interagency task force to develop compensation legislation following "controlled burn" initiated by Interior Department in Los Alamos, New Mexico, in May 2000.
- Served one month as Acting Deputy Assistant Attorney General, Office of Immigration Litigation, supervising federal court litigation under the Immigration and Nationality Act, and related statutes.

The Honorable Harrison L. Winter, Chief Judge, U.S. Court of Appeals for the Fourth Circuit, Judicial Clerk (1986-1987)

VOLUNTEER WORK FOR OBAMA CAMPAIGN (2007-2008)

- Led teams of volunteers undertaking confidential research, strategic analysis and drafting of memoranda and pleadings. (Contact David Ogden, Robert Bauer or William Taylor for details).
- Deputy for the Election/Post-Election Litigation Team (EPELT) for one of the battleground states. Managed the preparation of research, analysis and pleadings for potential post-election litigation. (Contact David Kendall, David Ogden or Robert Bauer for details).
- Led teams of volunteers undertaking confidential research, strategic analysis and drafting of memoranda re various issues. (Contact Gregory Craig for details).

- Managed team of Williams & Connolly LLP volunteers providing a variety of legal research support to campaign voter protection efforts (February 2008 – October 2008).
- Fundraising (May 2007 – November 2008); canvassing in Delaware and Virginia (prior to the primary elections).

VOLUNTEER WORK FOR KERRY CAMPAIGN (2004)

- Served on post-election litigation team for several battleground states. Managed the preparation of research, analysis and pleadings for potential post-election litigation. (Contact David Kendall, David Ogden or Robert Bauer for details).
- Managed team of Williams & Connolly LLP volunteers providing a variety of legal research support to campaign voter protection efforts (July 2004 – October 2004).

EDUCATION

Harvard Law School, J.D. *cum laude* (1986)

- Editor-in-Chief, Harvard Civil Rights-Civil Liberties Law Review

Dartmouth College, A.B. *summa cum laude* (1983)

- National Debate Tournament (2d place 1983; 3d place 1982); Colby Government Prize, Woodbury Law Scholarship, Edson Memorial Prize; Phi Beta Kappa

PUBLICATIONS

- Co-author, "Rx for the Elderly: Legal Rights (and Wrongs) Within the Health Care System," 20 Harvard Civil Rights-Civil Liberties Law Review 425 (Summer 1985)

BOARD MEMBERSHIPS

- Washington Lawyers' Committee for Civil Rights & Urban Affairs
- Washington Legal Clinic for the Homeless
- Birch Family Services, Inc., New York, NY

BAR ACTIVITIES

District of Columbia Bar

- Summit on Women in the Legal Profession, Steering Committee (1997)
- Council on Sections, Vice-Chair (1998-1999)
- Section on Courts, Lawyers and the Administration of Justice, Steering Committee: Co-Chair (1996-1999); Member (1996-2002)

Women's Bar Association – Co-Chair, Litigation Forum (1998-2000)

REFERENCES

(b)(6)



THE HONORABLE JERRY JENNINGS

Mr. Jerry Jennings is Chairman and Chief Executive Officer of the Phoenix Communications and Research Company of McLean, Virginia.

Previous to establishing his own consulting company Mr. Jennings served in the Administration of President George Bush. In 1990 he was appointed by President Bush and confirmed by the United States Senate, with a unanimous vote, to be the Deputy Director of the Federal Emergency Management Agency. He served as the Acting Director of the agency in 1990 and served as the Deputy Director in 1991 and 1992. During this entire period he had the day to day responsibility for running all of the agency's operations, including the programs of its three directorates and two administrations.

In 1987 President Ronald W. Reagan appointed Mr. Jerry Jennings Acting Director of the Selective Service System. From 1988 to 1990 he was the Deputy Director of the agency.

From 1982 until late 1986 Mr. Jennings served in the Executive Office of the President as the Executive Director of the Office of Science and Technology Policy. During that same period he also served as the Executive Director of The White House Science Council.

Jerry Jennings was advisor to the Assistant to the President for National Security Affairs under four Presidents from 1973 to 1982. From President Richard M. Nixon to President Ronald W. Reagan he was responsible for establishing and maintaining all programs, policies, and procedures relating to the security and domestic intelligence concerns of the National Security Council. In this same capacity he also served as the White House liaison with the Federal Bureau of Investigation regarding criminal and intelligence matters requiring the attention of the President or his senior staff. He was also the principal point of contact for the Central Intelligence Agency at the White House during these years and made the final determination regarding access to all sensitive intelligence disseminated within the Executive Office of the President.

Mr. Jennings served in a number of other responsible and sensitive positions before his White House appointments. He was with the Department of Justice from 1968 to 1972, first as a Special Agent with the Federal Bureau of Investigation where he was first assigned to Memphis, Tennessee and to the biggest and most famous case in the history of the F.B.I. - the murder of the Rev. Dr. Martin Luther King.

He later worked in New York City on espionage, internal security, and general criminal matters. For his last assignment with the Department of Justice during this period he was appointed Special Assistant to the Director of the Office of National Narcotics Intelligence. Jennings also served with the Central Intelligence Agency assigned as an Intelligence Officer to Southeast Asia from 1965 to 1968. Mr. Jennings performed his military duty with the United States Marine Corps, completing his military service as a Captain.

Jerry Jennings grew up in Grand Blanc, Michigan, a small community fifty miles North of Detroit, Michigan. He attended Eastern Michigan University near Detroit where he earned a B.Sc. degree in political science and history. Jennings studied for a Master's degree in public administration at the John Jay College of Criminal Justice, City University of New York, New York City. He also completed the Senior Managers Program at the John F. Kennedy School of Government at Harvard University.

(b)(6)



Jerry Jennings

(b)(6)



FRANK R. JIMENEZ

(b)(6)

(b)(6)

PROFESSIONAL EXPERIENCE

U.S. DEPARTMENT OF DEFENSE — Washington, D.C. April 2004 to present

PRINCIPAL DEPUTY GENERAL COUNSEL OF THE NAVY – NAVY SECRETARY GORDON ENGLAND

Advise senior principals on litigation, acquisition, environmental, fiscal, ethics, intellectual property, personnel, intelligence and legislative issues for U.S. Navy and Marine Corps; assist General Counsel of the Navy in managing over 600 attorneys and overseeing Naval Criminal Investigative Service

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT — Washington, D.C. June 2002 to April 2004

CHIEF OF STAFF – SECRETARY MEL MARTINEZ

Led Secretary's senior management team; provided overall strategic direction for major policies, programs, and initiatives; supervised agency interactions with White House, public officials, industry groups, and general public

EXECUTIVE OFFICE OF THE GOVERNOR — Tallahassee, FL

January 1999 to June 2002

DEPUTY CHIEF OF STAFF (2001-02; 1999-2000); ACTING GENERAL COUNSEL (2000-01); DEPUTY GENERAL COUNSEL (1999) – GOVERNOR JEB BUSH

Served on Governor's senior management team; handled comprehensive legal, policy, and personnel matters; supervised executive agencies covering environment, transportation, health, business regulation and land use

STEEL HECTOR & DAVIS L.L.P. — Miami, FL

October 1992 to January 1999

PARTNER (1998-99); ASSOCIATE (1992-98; leave of absence April to December 1994)

Practiced complex commercial litigation and white-collar criminal defense in federal and state courts

JEB BUSH FOR GOVERNOR CAMPAIGN — Miami, FL

April 1994 to December 1994

DADE COUNTY EXECUTIVE DIRECTOR

U.S. COURT OF APPEALS FOR THE NINTH CIRCUIT — Pasadena, CA

September 1991 to September 1992

JUDICIAL LAW CLERK – CHAMBERS OF THE HONORABLE PAMELA ANN RYMER

EDUCATION

M.B.A. — THE WHARTON SCHOOL, UNIVERSITY OF PENNSYLVANIA — Philadelphia, PA (awarded May 2005)

✓ Double major in Finance and Strategic Management; Wharton Graduate Fellowship award

J.D. — YALE LAW SCHOOL — New Haven, CT (awarded June 1991)

✓ Harlan Fiske Stone Prize (Best Oralist) and Benjamin N. Cardozo Prize (Best Brief), Yale Moot Court

✓ Notes Editor, Yale Law Journal; published Note on student religious speech

✓ Summer clerkships: U.S. Department of Justice (DC), Gibson Dunn & Crutcher (CA), Steel Hector & Davis (FL)

B.S. with Honors in Biology — UNIVERSITY OF MIAMI — Coral Gables, FL (awarded December 1987)

✓ Voted Outstanding Student Government Member, Senator; Bd. of Trustees Campus Master Planning Committee

QUALIFICATIONS, ACTIVITIES AND HONORS

✓ Admitted to the Bars of Florida (1991) and the District of Columbia (1994; presently inactive)

✓ (b)(6)

✓ Member, President's Task Force on Puerto Rico's Status (2003 – present)

✓ Member (since 1993) and President (1996-2001), Board of Trustees, Miami Christian School

✓ Member, Committee on Professionalism, The Florida Bar (1993-96)

✓ Named among "The 100 Most Influential Hispanics" in U.S. by Hispanic Business magazine (2002)

STEPHEN C. JOHNSON

(b)(6)

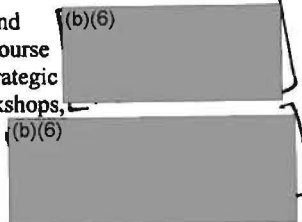


BACKGROUND: Policy analysis, international relations, military affairs, public relations.

EXPERIENCE: **THE HERITAGE FOUNDATION**, Senior Policy Analyst for Latin America *Nov 99 - pres*
Researches and writes policy papers on political, economic, and security issues involving Latin American countries. Has served as an election observer. Quoted in print media, his commentaries have been published in major newspapers throughout the hemisphere. Appears on TV and radio, hosts conferences, and speaks at domestic and international forums.



U. S. AIR FORCE RESERVE/USSOUTHCOM, Public Affairs Officer *1st Feb 2000*
Lt Colonel reserve backup to USSOUTHCOM Director of Public Affairs (PA). Advised Command on public affairs aspects of foreign military relations. Developed Spanish-language PA training course for foreign armed forces—including public and internal information, community relations, and strategic planning. Designed and wrote Spanish-language public affairs course materials. Conducted workshops, seminars, and PA-journalist roundtables in various countries on the role of communications in a democratic society. Directed joint information bureau for a five-nation peacekeeping exercise.



U.S. DEPARTMENT OF STATE *Mar 86 - June 1992*
Public Affairs Bureau: Senior public relations adviser and Editorial Division chief. Supervised editors in production of State Department publications and press materials including the foreign affairs weekly *Dispatch*. *Inter-American Affairs Bureau:* Staff director in charge of inter-bureau working group responsible for domestic communications on U.S. Central America policy.

Gm-13/10

U.S. INFORMATION AGENCY/POLICY GUIDANCE BUREAU *detail*
Policy officer detailed to State Department Office of Public Diplomacy. *Nov 85 - March 86*
Researched and wrote reports, acted as a Department spokesman before public audiences, foreign affairs groups, and various media.

UNITED STATES AIR FORCE *Aug 1973 - Aug 1985*
Assistant Air Attaché diplomatically accredited to Honduras, Belize, Costa Rica, El Salvador, Nicaragua, and Panama.

Pilot, KC-135 jet tanker, flew air refueling missions to support global Air Force operations and exercises, supervising a crew of four.

FRONTIER BROADCASTING COMPANY, Cheyenne, Wyoming
Weeknight radio host, weekend television weatherman, and newscaster.

OTHER

ACTIVITIES: HQ USAF, Office of the Secretary of the Air Force, Washington, D.C.

Public Affairs Officer. Developed concept for opinion/analysis handbook tracking media and opinion trends on defense issues. Advised on improving internal, institutional communication. On Pentagon media response cell during Operation Desert Storm. Developed press handouts, computer graphics, and arranged interviews with senior leaders.

Advised Uruguayan National Burn Center on public awareness campaign.

EDUCATION: B.A. Mass Communications, University of Wyoming, 1969-1973, Phi Beta Kappa.
M.A.L.S., International Relations, Georgetown University, 1990.

LANGUAGES: (b)(6) *audies*



INTERESTS: History, art, sailing.



VIRGINIA HURT JOHNSON

(b)(6)

PROFESSIONAL EXPERIENCE:

American Red Cross National Headquarters, Washington, DC
December 2004 – present

(b)(6)

Senior Director of Government Relations and Public Policy at the American Red Cross National Headquarters, serving as primary liaison between the Red Cross, its Board of Governors and the U. S. Congress.

Served for one year as Executive Director in the Office of the Chairman, integrating the Chairman's activities with the President's office, the national Board of Governors, other key units at National Headquarters and Red Cross chapters throughout the United States.

**Republican Nominee, United States House of Representatives,
13th Congressional District of North Carolina**
2003 - November 2004

(b)(6)

Won Primary Election in July 2004 and was Republican candidate in the November General Election for U.S. House in the 13th Congressional District of North Carolina which includes Greensboro and Raleigh.

U. S. House of Representatives, Washington, DC

Counsel to the Chairman, House Ethics Committee
2000 – 2003

(Chairman Joel Hefley, R-CO)

Provided legal advice to Chairman on a series of sensitive issues and congressional investigations. Shared primary responsibility with Ranking Member staff counterpart for issuing written advisory opinions to House Members and staff. Had shared oversight of administrative responsibilities of Committee operations.

Counsel, House Ethics Committee

1996 - 2000

(Chairwoman Nancy Johnson, R-CT;
Chairman Jim Hansen, R-UT; Chairman Lamar Smith, R-TX)

Served as nonpartisan staff attorney on Advice and Education Staff and on Committee Investigative Staff. Lead staff attorney for investigation of Speaker Newt Gingrich (Subcommittee Chairman Porter Goss, R-FL) and Representative Bud Shuster (Subcommittee Chairman Joel Hefley, R-CO).

Led seminars and briefings for House Members and staff providing overview of ethics rules and code of conduct. Provided Members and staff with confidential counsel on application of statutes and rules to personal and official conduct.

Counsel, Committee on Armed Services, Subcommittee on Readiness

2001 - 2003

Primary responsibilities included oversight of legislative issues related to civilian personnel and \$4 billion budget for Department of Defense environmental programs. Primary staff contact for amendments to Endangered Species Act, Marine Mammal Protection Act and Migratory Bird Treaty Act.

(Chairman Joel Hefley, R-CO)

Professional Staff Member, Committee on Resources

2000 - 2001

Professional Staff Member of Subcommittee on National Parks, Recreation and Public Lands.

(Chairman Joel Hefley, R-CO)

Attorney-at-Law, Shaw, Bransford and O'Rourke, Washington, DC

1987 - 1995

Represented individual and corporate clients on employment, nonprofit, estate planning, tax and corporate issues before federal and state courts, Merit Systems Protection Board, Foreign Service Grievance Board and Equal Employment Opportunity Commission. Regular guest host on "Fed-Talk," broadcast on WUST-AM. Wrote monthly column on retirement issues for *Retirement Life* magazine, published by National Association of Retired Federal Employees.

**Professor, Georgetown University, Washington, DC (Adjunct Faculty)
1989 – 1997**

Taught law courses on Commercial and Contractual Relations and Estates and Trusts. Topics included business law and the study of statutory and case law necessary to draft and interpret wills and trusts.

**Speaker, The Education Forum/National Institute of Transition
Planning 1992 – 1995**

Led large audience seminars on a variety of legal issues of general interest to retirees, including estate planning, taxation and long-term health care planning.

**Professor, University of San Diego, San Diego, California (Adjunct
Faculty) Summer, 1991**

Taught legal research and writing courses.

**Professor, Kelsey-Jenney Business College, San Diego, California
(Adjunct Faculty) Summer, 1991**

Taught business law courses. Topics included contracts, Uniform Commercial Code sales, negotiable contracts and torts.

**Law Clerk, United States Bankruptcy Judge, U.S. Middle District of
North Carolina
August 1985 – July 1986**

Researched legal issues for Judge James B. Wolfe, Jr., for cases before the federal bankruptcy court. Drafted opinions and orders. Served as intermediary between the judge and attorneys practicing before the Court.

PUBLICATIONS:

The Ways of Wills: Trust and Estate Planning for Government Employees
Co-authored book on wills, living wills, trusts and powers of attorney, avoiding probate and other estate planning issues. (Third edition, 1994)

Retirement Life Magazine

Co-author of more than 50 columns on estate planning and pension topics of interest to federal retirees.

EDUCATION:

Juris Doctor, Wake Forest University School of Law, May 1985
Moot Court Participant, Student Trial Bar, Student Bar Association

B.A. (Russian/French), cum laude, Duke University, May 1981
Dean's List 1978, 1979, 1980
Associate Editor, Teacher/Course Evaluation Book
Female lead in two musical productions

Pushkin Language Institute, Moscow, USSR, Fall 1980

Middlebury College, Middlebury, Vermont, Summer 1979
Summer Russian Language Program

MEMBERSHIPS:

United States Supreme Court Bar United States Tax Court
Virginia State Bar
District of Columbia Bar United States Court of Federal Claims
United States Court of Appeals for the Federal, 4th, 5th, 7th and 9th Circuits

COMMUNITY SERVICE:

Layreader, St. John's Episcopal Church, Washington, DC
Tutor, Partners in Education, Ludlow-Taylor Elementary School,
Washington, DC
Pro Bono Attorney, Whitman Walker Clinic, Washington, DC
Board of Directors, Duke Club of Washington, Washington, DC
Counselor, Alternative House Teen Shelter, Vienna, Virginia

Biography

Jerry H. Jones

(b)(6)

(b)(6)

Mr. Jones has had significant Executive Branch experience, having served in key positions in the Nixon and Ford Administration. He has served in major positions in three presidential campaigns.

Upon receiving his MBA, Mr. Jones joined McKinsey and Company, Inc., a worldwide management consulting firm and worked to solve challenging problems for multinational companies in the U.S. and abroad. In 1967, Mr. Jones founded his own firm to pursue acquisitions of small manufacturing companies on a leveraged buyout basis.

In 1971, he joined the Nixon Administration and served as Staff Assistant to the President, Special Assistant to the President in charge of the White House Personnel Office, and Staff Secretary to the President. From April to November 1972, Mr. Jones served at the Committee to Reelect the President, where his chief responsibility was to organize and direct the Political Division, which was responsible for conducting the Nixon campaign in each of the 50 states.

Mr. Jones subsequently served President Ford as Staff Secretary and then as Deputy Assistant, with responsibility for planning and implementing the President's day-to-day schedule and campaign activities.

In 1977, Mr. Jones returned to his family business in Texas. He organized and directed a major agribusiness (cotton seed crushing) and an oil and gas exploration company. He also developed and served as general partner of an office complex in Midland, Texas.

In 1988, Mr. Jones returned to the New York area and worked on special projects for several small companies. He served as President of a troubled company and directed a turnaround effort that resulted in a profitable liquidation. He also served as organizer and director of a successful landfill gas-to-energy power plant and as a Chairman and CEO of a company that undertook an effort to develop the largest proposed plant in the U.S. to compost municipal solid waste. His experience also includes President and CEO of a company that developed and manufactured systems to purify industrial waste water for reuse.

In June 1996, Mr. Jones joined the Dole for President Campaign, with responsibility for organizing and directing the policy group and, as such, served as a

deputy to the Campaign Chairman. Subsequently, he served as President of three Washington area public policy consulting firms, Global USA, Inc. 1997-2000, CANTABS, Inc 2000-2003 (Co-founder) and JH Jones & Associates, LLC 2003-present (Founder).

Mr. Jones graduated from Harvard College with an A.B. in History and from Harvard Business School with an MBA. He has served as a member of the board of trustees of an Episcopal school, on the vestry of his church, on the board of directors of a major teaching hospital, and on several boards appointed by the Governor of Texas to study various agriculturally-related problems.