



**Care Force**

Hospital to provide even better service through renovation.

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**USAF ACADEMY, COLORADO**

# ACADEMY SPIRIT

Vol. 48 No. 34

August 29, 2008



**EI, EI, Oh ....**

Academic success made reality through instructor availability.

Pages 6-7



**Reflecting**

Class of 2012 in-process days may be gone, but not forgotten.

Pages 10-11



**Cadet Treats**

Parents can serve up sweets from a distance, promote smiles.

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**Preppies**

Huskies football action ignites today at 2 p.m.

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Photo by David Ahlschwede

**Two headed monster**

Air Force quarterback Shea Smith winds up during practice Tuesday as Eric Herbort stands by for his repetition. The two quarterbacks will lead the Falcons during the 2008 season which opens here Saturday at noon against Southern Utah University. For more, see Pages 14 -15.

## Academy named best in West for 2nd straight year

*Electrical Engineering, Astro, Aero, Management receive top national rankings*

By John Van Winkle  
Academy Public Affairs

The Air Force Academy was named the best baccalaureate college in the West for the second year in a row, and received top rankings in engineering in the *U.S. News & World Report's* America's Best Colleges 2009 rankings, recently.

*U.S. News & World Report* evaluated 319 universities offering only undergraduate degrees and ranked the colleges in four geographic regions: West, North, Mid-west and South.

In the West region, the Academy was the hands-down #1 best baccalaureate college. This region includes Texas, Oklahoma, and every state north, south and west of Colorado, including

Alaska and Hawaii.

The ranking was based on a wide range of criteria, including student-faculty ratio, percentage of full time faculty, acceptance rate, average class size, and freshman retention rates.

At the Air Force Academy, these vital statistics crunch down to this:

- The student-faculty ratio is 8-to-1; 100 percent of the faculty is full-time; acceptance rate is 17 percent;
- Freshman retention rate is 91 percent;
- Average graduation rate is 78 percent;
- Sixty-six percent of classes here have fewer than 20 cadets in the classroom; and,
- Zero classes have 50 or more cadets.

The Academy also received top rankings in undergraduate engineering. Overall, the Academy's undergraduate engineering programs are tied with Pennsylvania's Bucknell University for the #8 program in the nation this year. The Academy ranked #2 in the nation in the category which combines aeronautical and astronautical engineering, for the eighth consecutive year, behind only

Embry Riddle Aeronautical University's Florida campus.

In Electrical Engineering, the Academy again hit the charts, tying Massachusetts' Franklin W. Olin College of Engineering for the #8 slot in the nation.

And in undergraduate management programs, the Academy tied for #52 with a dozen other colleges, but was listed #1 among undergrad-only programs and #8 among schools that do not offer PhDs.

The engineering rankings are produced after examining a weighted combination of factors. These start with peer assessment by university deans and senior faculty (25 percent), and add in graduation and retention rates (25 percent), faculty resources (20 percent), student selectivity (15 percent), financial resources (10 percent), and alumni giving rate.

The engineering program rankings are separated by which universities offer graduate education programs, and those which have only undergraduate degrees, such as the Air Force Academy.

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# Superintendent welcomes parents, guests

By Lt. Gen. John Regni  
Academy Superintendent

Welcome to the Air Force Academy and congratulations on your cadet's outstanding achievements since he or she arrived as a member of the Class of 2012.

History has proven ongoing support from family and friends plays a huge role in fostering an overall successful cadet experience at the Academy. This weekend is for you. It will reveal the life of your cadet even deeper as you see first-hand many aspects of the Academy you've only heard or read about. Take a close look at our world-



Lt. Gen. John Regni

class military, academic, athletic, airmanship and character-development programs designed to push your son or daughter beyond his or her preconceived limits.

Much has changed in your cadet's life since he or she arrived at Doolittle Hall to in-process in June. Every cadet's ability has been challenged, from the marble of the Terrazzo through the mud at Jacks Valley, and each has developed a deeper understanding of the team concept, while gaining further insight into the Air Force mission and family.

Developing leaders of character remains our No. 1 priority. We achieve that through continual emphasis of our Air Force's Core Values: Integrity First, Service Before Self, and Excellence In All We Do. This four-year challenge will make them the best second lieutenants

America can produce as they enter the active-duty force in 2012.

In the meantime, the members of 2012 possess the skills, strengths and experiences to meld into a team that's second to none – perpetuating the history of the Long Blue Line.

More than ever, Americans at large are critically analyzing the competence and caliber of our nation's senior military leadership. The stage is being set for your sons and daughters to be in the future spotlight. The road ahead is clearly a tough one; however, I'm confident the Class of 2012 will excel.

Thanks for supporting your cadet, the Air Force Academy and our great nation.

Enjoy this very special weekend; it marks one of many milestones in the lives of Air Force Academy families.

# Prep school leader applauds candidates' first steps

By Col. Todd Zachary  
Commander, Academy Preparatory School

Dear parents and friends, on behalf of the U.S. Air Force Academy Preparatory School staff and faculty, I would like to welcome you to the 2008 Parent's Weekend and to the Academy, the premier center of excel-



Col. Todd Zachary

lence in developing officers of character.

Your son or daughter is demonstrating outstanding commitment and determination by attending the Academy Preparatory School. We appreciate that their values, characteristics, and motivation are a reflection of what you have taught them. Today's global environment is a demanding one, filled with challenges and opportunities for our nation.

Our young men and women must be prepared to face this global environment with the skills and confidence needed to succeed. Our mission at the Preparatory

School is to develop and hone these skills through a challenging academic, athletic, military and character development program. I'm confident that your son or daughter will leave the Preparatory School ready for the Air Force Academy and poised to continue their development as officers of character, ready to face any challenge in service to our nation.

Please accept my sincerest thanks for your continued support.

Welcome and enjoy your United States Air Force Academy!

# AOG welcomes newest class to Long Blue Line

By William "T" Thompson Esq., Class of 1973  
Association of Graduates President and CEO

As the newest addition to the staff of the Association of Graduates, I'm humbled and honored on behalf of our 29,000 members to extend congratulations to the Class of 2012 upon completion of BCT — the first hurdle in your cadet careers. Over 40,800 graduates have endured the rigors of BCT. It is one of the many cadet experiences that will bond you as a class and forever be a source of fond memories and camaraderie. The nation is expecting great things from your class. Your future and that of the country changed with the events of Sept. 11, 2001. Our homeland now faces a real and constant threat of attack. These are extraordinary times which demand extraordinary leadership to not only win the war against terrorism, but to guide our economy and inspire confidence in all sectors of society.

The Academy's and the Air Force's Core Values — Integrity First, Service Before Self, and Excellence In All We Do — are the cornerstones of the profession you



William "T" Thompson

have chosen. These are beacons that will guide you for the rest of your life. Now, more than ever, our country needs leaders of character to lead the nation. The AOG is eagerly waiting to see you set new standards for integrity and honor.

The Association of Graduates stands ready to support you during your cadet career and for the rest of your life. During the last few years, the AOG has given millions to the Academy for Academy projects and cadet programs the government was unable to fund. The money from donations funded character development programs, club activities, guest speakers, foreign area studies and a host of other programs and projects that make the Academy experience unique and special. Private donations allowed the AOG to assist in funding the Mitchell Hall Projection System that you enjoy at each meal.

Once again we were happy to develop the "Preflight Checklist" to pass along extra knowledge and information that you and your families needed prior to your arrival. Parents have no doubt found the parent handbook with the Academy's calendar that we produce invaluable. It is packed with plenty of information about cadet life. The AOG also runs the WebGuy Web site at [usafawebguy.com](http://usafawebguy.com) where many

parents of the class of 2012 spent hours searching for photos or videos of their son or daughter.

These are just a few examples of the services we have already provided you and your families. Over a third of the Class of 2012 has signed up for our Life Membership at Graduation program, and nearly 900 parents from the class have joined the AOG, with most of them taking advantage of our special four-year member option. If you have not joined our outstanding organization yet, we encourage you to do so to ensure you have the same extraordinary experience that cadets who have gone before have had.

As you embark on your four-year journey, it is important to note that your time here is preparing you to serve in the most technologically proficient force in the world. America's citizens expect the Academy to provide qualified men and women to lead that force in the new millennium. The Association of Graduates and its members are confident that the Class of 2012 is ready to meet the challenges that lie ahead. You should be proud that your Academy once again has been ranked one of the top institutions in the country by *U.S. News and World Report*. We extend our best wishes to all of you — and we look forward to welcoming you as a member of the Long Blue Line in four years.



To responsibly inform and educate the Academy community and the public about the Air Force Academy

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The *Academy Spirit* is published by Colorado Springs Military Newspaper Group, a private firm in no way connected with the U.S. Air Force, under exclusive written contract with the U.S. Air Force Academy. This civilian enterprise Air Force newspaper is an authorized publication for members of the U.S. military services. Contents of the *Academy Spirit* are not necessarily the official views of, or endorsed by, the U.S. government, the Department of Defense or the Department of the Air Force.

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Editorial content is edited, prepared and provided by the U.S. Air Force Academy Directorate of Public Affairs. The editor reserves the right to edit articles to conform to Air Force policy and Associated Press style. All photos are U.S. Air Force photos unless otherwise indicated.

## Submissions

Send submissions to: HQ USAFA/PAI, 2304 Cadet Drive, Suite 3100, U.S. Air Force Academy, CO 80840-5016 or deliver to Suite 3100 in Harmon Hall.

Deadline for free classified ads on a space-available basis is noon every Tuesday for that week's publication date. Paid classified advertising is accepted by the publisher at 329-5236. The number to call for display advertising is 634-5905.

Deadline for all stories is noon Friday, one week prior to the desired publication date. Refer questions to the *Academy Spirit* editor at 333-8823.

The *Academy Spirit* also accepts story submissions by fax at 333-4094 or by e-mail: [pa.news.paper@usafa.af.mil](mailto:pa.news.paper@usafa.af.mil).

## What is your favorite class this semester? Why?

"English. I'm good at writing and like to write about actual events."



Cadet 2nd Class  
Thomas Braxton  
Cadet Squadron 10

"Behavioral Science. It's very interesting and we do hands-on work which I enjoy."



Cadet 4th Class  
Mister Jackson  
Cadet Squadron 12

"History. By learning about it we can learn from the mistakes of others. It's important to know where we came from."

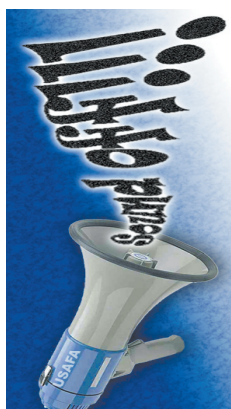


Cadet 4th Class  
Sarah Radakovich  
Cadet Squadron 12

"Engineering. All the topics we discuss are career fields I might pursue."



Cadet 4th Class  
Michael Wojdan  
Cadet Squadron 12





# Parents' Weekend Schedule

## Today

Visitors entering the Academy should bring their base access/parking pass and a photo ID. Please display your parking pass in your vehicle while on base. Guests should refrain from bringing large bags, coolers, backpacks or other items that will require additional scrutiny/searches from security personnel. Note that hand-held cell phones may not be used while driving on the Academy.

Upper class cadets can obtain parking passes for guests. Lost parents may receive assistance at the Fairchild Hall bus stop (base of Core Values Ramp) from 5:30 a.m. through noon.

Disabled/handicapped guests may park in the lot north of the parade field. Guests should bring their state handicapped placard. Shuttles with hydraulic lifts will transport guests to Cadet Area.

**6 to 8 a.m.** **Breakfast**  
Mitchell Hall

MANDATORY FOR ALL CADETS. First-Class cadets may bring guests. Non-cadet tickets (\$2.10 each) must be purchased by cadets. First-Class cadets not hosting guests and all other cadet classes may stay to eat or grab a snack and depart. Snacks are available until 9 a.m.

**7:30 a.m. to 4:30 p.m.** **Association of Graduates (AOG)**  
Doolittle Hall

Open to visitors on weekdays only. Closed on Monday holiday.

**7:30 a.m. to 4 p.m.** **Information Fair**  
Arnold Hall

Offers invaluable information and giveaways from many Academy and community organizations. Purchase your BCT video and cadet photos here. Professional photo sittings with your cadet will also be offered.

**7:30 a.m. to 4:55 p.m.** **Attend Classes**  
Fairchild Hall

Guests may attend classes with their cadets with prior permission from instructors.

**7:30 – 8:15** 1st Period **1:25 – 2:10** 4th Period

**8:25 – 9:10** 2nd Period **2:20 – 3:05** 5th Period  
**10:00 – 11:00** Cadet Parade **3:15 – 4:00** 6th Period  
**11:30 – 12:30** Noon Meal **4:10 – 4:55** 7th Period  
**12:30 – 1:15** 3rd Period

**7:30 to 9:10 a.m.** **Flight Simulator Tour**  
Fairchild Hall, Rm. 2H28

Fourth-Class cadets and guests only.

**8 a.m. to 4 p.m.** **Basic Cadet Training (BCT) Video**  
Arnold Hall Theater, if available

Watch the basics as they learn to become cadets during Basic Training 2008. After you see this one-hour video, go to the Cadet Wing Media booth in the ballroom to purchase a copy.

**8:30 to 9:30 a.m.** **VECTOR! Program Orientation**  
Arnold Hall Banquet Room

A parent orientation to the cadet character seminar "VECTOR!," which all Fourth-Class cadets will take in their first year at the Academy.

**9 a.m. to 5 p.m.** **Cadet Chapel**  
The cadet chapel is open to visitors daily from 9 a.m. to 5 p.m., except Sunday when it's open following Sunday services (1:30 - 5 p.m.).

**10 to 11 a.m.** **Cadet Wing Parade**  
Stillman Field

MANDATORY FOR CADETS. Come out to the parade early (9:30 a.m.) to see the Wings of Blue and a glider demonstration, as well as various aircraft flyovers. Cadets will be released on the field following the parade to meet their guests. If the parade is cancelled due to severe weather, guests may visit the Information Fair at Arnold Hall or check with their cadet to see whether their squadron has moved up their Open House to 10 a.m. to noon.

**11 a.m. to 5 p.m.** **Airfield Open House**  
Academy Airfield

Staff will be available to provide orientations and answer parent's questions. Come view static displays of aircraft. Cadets must escort their guests to the airfield.

**11:30 a.m. to 12:30 p.m.** **Lunch**  
Mitchell Hall

Fourth-Class cadets and guests only may attend. MANDATORY FOR ALL FOURTH-CLASS CADETS. Non-cadet tickets (\$3.85 each) must be purchased by cadets. Lunch for visitors is also available at the Field House, Visitor Center, Falcon Club, Arnold Hall and various squadron picnics (prices/times vary).

**12:30 to 9:30 p.m.** **Worship Services.**  
Guests are invited to attend services at the Cadet Chapel today. For additional information, please call (719) 333-2636.

**12:30 to 1:30 p.m.** **Islamic Service/Friday Prayers**  
**7 to 8:15 p.m.** **Jewish Sabbath Service**  
**8:15 to 9:30 p.m.** **Jewish Shabbat Oneg Reception**

**1 to 2 p.m.** **VECTOR! Program Orientation**  
Arnold Hall Banquet Room

A parent orientation to the cadet character seminar "VECTOR!," which all Fourth-Class cadets will take in their first year at the Academy.

**1 to 3 p.m.** **Athletics Open House**  
Falcon Athletic Center, Cadet Field House, Cadet Gym

Come visit Athletics facilities to learn all about the many athletics programs available at the Academy. The Falcon Athletic Center is open Monday through Friday only (closed holidays) but other Athletics facilities will be open throughout the weekend.

**2 to 4 p.m.** **Prep School Huskies Football Game**  
Academy Prep School Field

**1:25 to 3:05 p.m.** **Flight Simulator Tour**  
Fairchild Hall, Rm. 2H28

First-, Second- and Third-Class cadets and guests only.

**3 to 6 p.m.** **USFA JV Football Blue & Silver Scrimmage**  
Turf Field

**4:30 to 6 p.m.** **Squadron Open Houses**  
Vandenberg and Sijan Halls

MANDATORY FOR CADETS. If the cadet parade is cancelled,  
*Continued on page 4*



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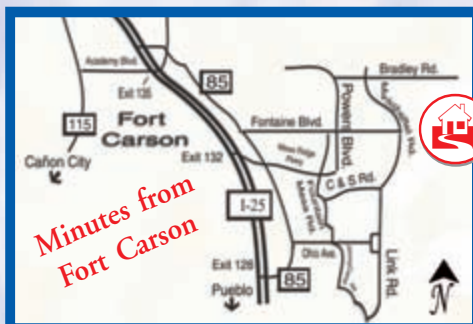
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# Parents' Weekend Schedule

some squadrons may hold their open house earlier in the day (10 a.m. to noon).

**5 to 7:30 p.m.** Dinner Buffet Mitchell Hall

Open to cadets and their visitors. Guests may pay cashier (\$3.85 each).

**5 to 8 p.m.** Dinner Buffet Falcon Club

Call for reservations (719) 333-4253.

CADETS MAY LEAVE THE ACADEMY AFTER OPEN HOUSE; MUST ATTEND ACCOUNTABILITY FORMATION AT FOOTBALL GAME SATURDAY MORNING.

## Saturday

**7 to 9 a.m.** Breakfast Buffet Mitchell Hall

Open to cadets and their visitors. Guests may pay cashier (\$2.10 each).

**9:30 a.m.** All Second-, Third- and Fourth-Class cadets report to squadron accountability formations at the stadium.

**10:30 a.m.** First-Class cadets report to squadron accountability formations at the stadium.

**Noon** Falcons vs. Southern Utah Football Game Falcon Stadium

For tickets, call USAFA Athletic Ticket Office (800) 666-8723 or (719) 472-1895 or purchase on-line at <http://goairforcefalcons.cstv.com/tickets/afa-tickets.html>. Cadets are required to attend the game but do not need tickets and must sit with the Cadet Wing.

**4 p.m.** Cadets may leave the Academy after game; MUST SIGN IN BY MONDAY, 7:10 P.M. (10:45 P.M. FOR FIRSTIES).

## Sunday

**8 a.m. to 1 p.m.** Worship Services.

Guests are invited to attend services at the Cadet Chapel or the Community Center Chapel. For additional information, please call. Cadet Chapel (719) 333-2636; Community Center Chapel (719) 333-3300. Cadet Chapel Sunday Services are:

**8 to 9 a.m.** Catholic Mass

**9 to 10 a.m.** Protestant Traditional Service

**10 to 11 a.m.** Catholic Mass

**11 a.m. to noon.** Protestant Contemporary Service

**Noon to 1 p.m.** Catholic Mass

**9 a.m. to 1 p.m.** Brunch Buffet Mitchell Hall

Open to cadets and their visitors. Guests may pay cashier (\$3.85 each).

**10 a.m. to 1:30 p.m.** Brunch Buffet Falcon Club

Call for reservations (719) 333-4253.

**10 a.m. to 2 p.m.** Orientation Tour Jacks Valley (BCT)

Shuttle buses will run from Field House parking lots every 15 minutes. The last bus departs for Jacks Valley at 1:30 p.m. and the last bus returns to parking at 2:30 p.m. Cadets must escort their guests. Walking shoes and unopened, clear water bottles recommended.

## Monday

**7 to 9 a.m.** Breakfast Buffet Mitchell Hall

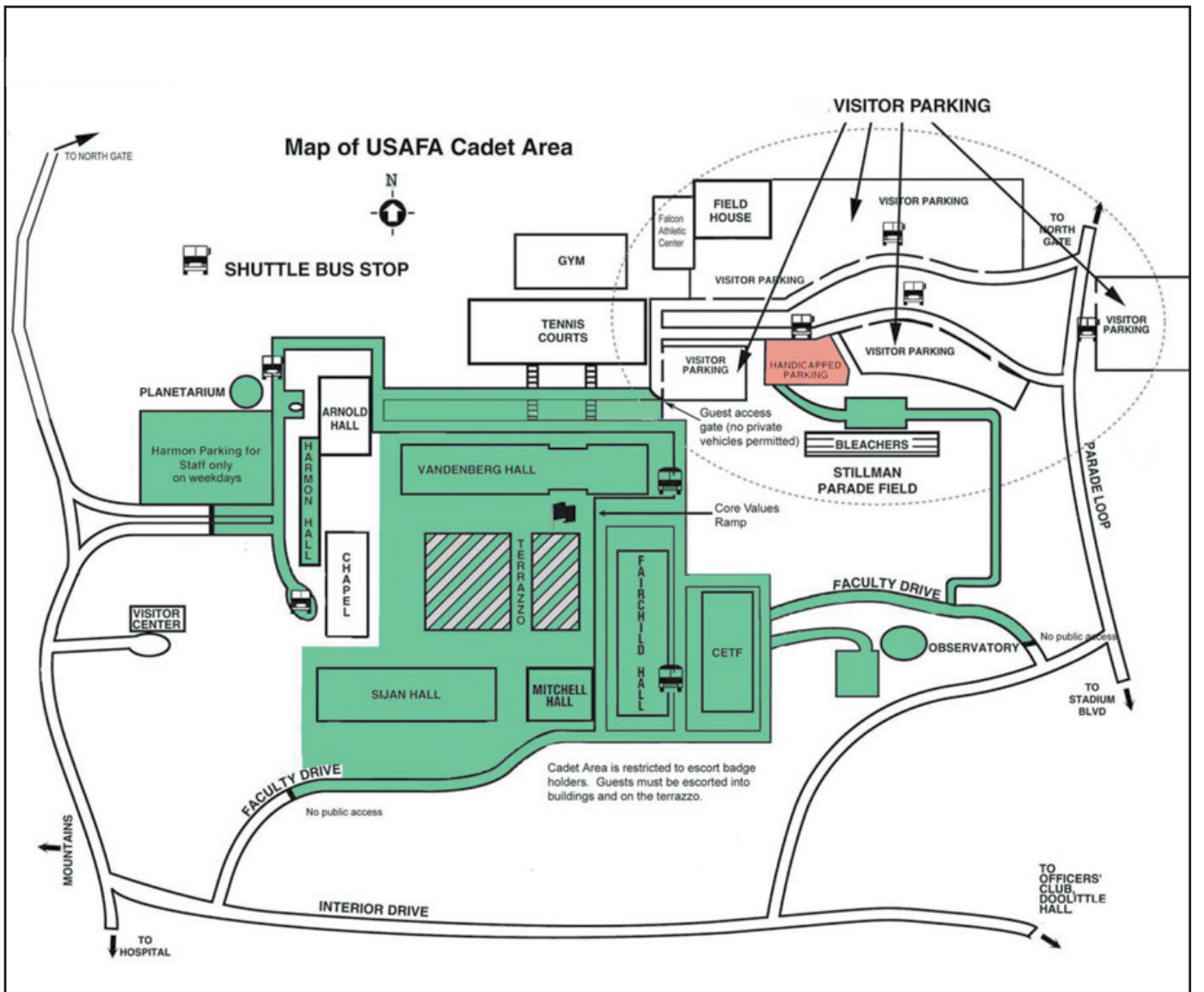
Open to cadets and their visitors. Guests may pay cashier (\$2.10 each).

**11 a.m. to 1 p.m.** Lunch Buffet Mitchell Hall

Open to cadets and their guests. Guests may pay cashier (\$3.85 each).

**7:10 p.m.** SECOND-THIRD-AND FOURTH-CLASS CADETS MUST SIGN IN.

**10:45 p.m.** FIRST-CLASS CADETS MUST SIGN IN.



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# H2H assembly honors past, targets future

By Capt. Timothy Peckham  
Department of History

On Aug. 21 and 22 the Academy hosted 22 retired Academy permanent professors and deans of the faculty for the biennial "Heritage to Horizons" Educational Assembly. During these two days, the retired professors joined the current faculty to honor the accomplishments of the past and plan for the successes of the future. This assembly continued the theme of learning from our unique past while shaping our future.

"Drawing lessons from the past is difficult and challenging, but it can be worthwhile. The idea of a recurring event makes it possible to mobilize the professors' experience and expertise, an otherwise dormant resource," Brig. Gen. Dana Born, Dean of the Faculty, said as she quoted Brig. Gen. Carl Reddel from comments he made during the 2006 Heritage to Horizons event.

This year's program covered current issues including discussion of Academy outcomes, faculty composition, academic facilities update, curricula review, new academic schedule of calls and the accreditation self-study status.

After opening discussions with the Superintendent, Lt. Gen. John Regni, and other Academy senior leaders, along with representatives from all five mission elements, Academy admissions, and the

Director of Plans and Programs, returning past permanent professors took time out to visit their former classrooms and laboratories. Additionally, they visited with present faculty members and cadets to assess curricula, core requirements and challenges facing Expeditionary Air Force officers.

Assembly members had lunch with the cadets in the Mitchell Hall Staff Tower where they received a warm welcome. "It's a pleasure to return to the Academy. Cadets always provide a warm and respected welcome!" commented Brig. Gen. (retired) Orwyn Sampson, former Biology Department head and permanent professor.

The assembly enjoyed a "Back to School" reception at the Falcon Club at the end of their first day where they were able to catch up with colleagues (past and new) and drawing on their 324 years of combined service to the Academy as permanent professors, share ideas for enhancements with current faculty and cadets.

On the second day of the assembly, this distinguished group of educators addressed the issue of Academy accreditation and discussed the status of the ongoing self-study. "Upper leadership has done a wonderful job applying leadership opportunity down to the lowest levels, and I commend the U.S. Air Force Academy on that," said Col. (retired) Sam Grier,

former Computer Science Department head and permanent professor.

At the end of the day, past and present permanent professors welcomed the Academy's newest permanent professor, Col. Andrew Armacost, at his investiture ceremony at Doolittle Hall. This ceremony acts as the official public recognition of the presidential nomination and Senate confirmation of the coveted position of permanent professor. Colonel Armacost, a 1989

ROTC distinguished graduate, is the youngest permanent professor in the history of the Academy.

This gathering of former Academy professors and current staff fulfills the vision Academy leadership expressed two years ago that this Assembly becomes a recurring biennial gathering for the betterment of, not only the faculty, but most importantly the cadets, and ultimately the Academy, our Air Force and our Nation!

Name and Rank	Department	Years Served as Permanent Professor
Brig. Gen. Philip Caine	Dept. Commandant Military Instr.	1980-1992
Brig. Gen. Philip Erdle	Engineering Science	1964-1979
Brig. Gen. Cary Fisher	Engineering Mechanics	1977-2005
Col. Ken Fleming	Economics	1982-1988
Brig. Gen. Jesse Gatlin Jr.	English	1966-1977
Col. Sam Grier	Computer Science	1995-2001
Brig. Gen. Jim Head	Physics	1987-2006
Col. Rich Hughes	Behavioral Science & Leadership	1985-1995
Brig. Gen. Alan Klayton	Electrical & Computer Engineering	1988-2008
Brig. Gen. Dick Lee	Law	1988-1997
Brig. Gen. Daniel Litwhiler	Mathematics	1986-2006
Col. John May	Physics	1980-1987
Brig. Gen. Hans Mueh	Chemistry	1987-2004
Col. David Porter	Behavioral Science & Leadership	1996-2001
Brig. Gen. Carl Reddel	History	1982-1999
Lt. Gen. Ervin Rokke	Dean, Political Science	1983-1986, 1977-1983
Brig. Gen. Orwyn Sampson	Biology	1980-1992
Brig. Gen. Jack Shuttleworth	English	1977-1999
Brig. Gen. Michael Smith	Aeronautics	1985-2000
Brig. Gen. David Swint	Civil Engineering	1982-2000
Brig. Gen. Mal Wakin	Philosophy & Fine Arts	1964-1995
Brig. Gen. James Woody	Management	1982-1997



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# Formula for academic success starts with EI

By John Van Winkle  
Academy Public Affairs

It was seven lessons deep into the semester, but the numbers just weren't adding up.

Cadet 4th Class Katie Dials was tackling her pre-lab work in Chemistry 100 on Monday, calculating the atomic mass for a chemical formula in her homework. But the compound kept adding up to a higher number than what the computer was willing to accept.

For Cadet Dials, her Chem 100 assignment directed her to determine the atomic mass created in several chemical equations as part of her pre-lab work for Wednesday. While she was using a painstakingly thorough method to determine the result of the chemical formula, the answers still weren't adding up right. So she went looking for a chemistry professor to figure out what wasn't working.

In some colleges, the combination of limited office hours and limited instructor availability makes tracking down a professor a near-mythical quest of epic proportions equivalent to searching for the Loch Ness monster or trying to track down Bigfoot for an autograph.

This is not the case at the Academy, where faculty availability is not a myth but an indisputable fact demonstrated hundreds of times daily.

Faculty availability is a critical element

to the academic success, and even the survival of many cadets. Time is a cadet's most precious commodity and time management is a survival skill at the Academy, maximum availability of instructors is a must.

On any academic day in any department, cadets walk in and immediately find one or several instructors ready to drop everything to take the cadets' questions and help them through their academic adventures.

The Department of Chemistry takes this one step further, staffing a study room six periods a day with one or more instructors, ready to provide one-on-one assistance to cadets.

During 2nd period on Monday, it was staffed by Capt. Jessica Kashka, a first-year instructor in the department. Sitting down with Cadet Dials, she reviewed the process and equation, and coached the cadet through the equation until the error was found.

"The good news is there are math errors and not perceptual errors here, you set up the problem correctly," Captain Kashka told the cadet.

Cadet Dials was using the wrong value for atomic mass off the Periodic Table of Elements, which is the chemistry roadmap that adorns each chem lab and classroom. It was a rookie mistake easily corrected. So with the correct starting numbers in hand, Cadet Dials' equation came out correct



Photo by John Van Winkle

**Cadet 4th Class Katie Dials, right, works on heating a copper sulfate pentahydrate with her lab partner Cadet 4th Class Andrew Finley.**

the first time. Then she was able to power through the rest of her homework solo and submit it online – all because an instructor was available and willing to help.

"It was incredibly helpful," said Cadet Dials. "Instead of taking a zero on a homework assignment and using the answer to figure out where my mistake was, I was able to work with an instructor to find the right

way to do it and get a 90 on the assignment"

The one-on-one extra lesson that made that 90-point difference is but one example of the practice of Extra Instruction. Faculty availability is an expectation at a military service academy – so much so that The Princeton Review's annual student survey has ranked the Academy #1 in faculty

*Continued on next page*

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## EI

From previous page

availability for four years in a row.

"I think the reason we continue to earn this distinction is less a question of expectation but rather has everything to do with the 'culture of learning' which we are continually working to embed and grow stronger here at USAFA," said Brig. Gen. Dana Born, Dean of the Faculty. "Our instructors want cadets to learn: more, better, more deeply, more efficiently. So, faculty build carefully-designed activities into our courses to accomplish learning, and our small class sizes already facilitate learning, interaction, and accessibility."

At the Academy, average class size is 20, 100 percent of the faculty is full-time and zero classes are taught by teaching assistants.

"But we also recognize some cadets might need a little extra help on a particular point, or they may need to engage the material in a way that better suits a particular learning style. And the cadets take advantage of that through one-on-one extra instruction or EI. The fact that we shorten it to 'EI' gives you an idea of how often that type of learning experience is occurring," said General Born.

For one cadet, EI was a deciding factor in his decision to choose USAFA over the academic options and other adventures available at a civilian university.

That decision put Cadet 4th Class Josh Yeaste of Cadet Squadron 28 into the Chemistry EI lab on Monday, to tackle applications of the Avogadro constant for his Chem 100 class. The Avogadro constant, also known as Avogadro's number, is a method to figure out how many molecules or atoms are in a particular chemical compound. So fresh out of class, he uses the quiet EI lab to dive back into his textbook to reinforce the classroom instruction and keep his head above water.

"EI was one of the main reasons I came to USAFA. I knew the classes were harder, but I also knew that if I needed help, I could get it. If I went to college elsewhere, I would be one face in a thousand in an auditorium," said Cadet Yeaste.

With a student-faculty ratio of 8:1, the only auditoriums cadets frequent are for mass briefings, not a taste of mass-production academics with a view from the nosebleed seats.

Another department with a robust EI program is the Department of Physics, home to two courses in the core curriculum, Physics 110 and Physics 215, both of which take two class periods.

"The reason for the two-period scheduling is that we have five to six laboratories throughout the semester that require more than 53-minutes to conduct," said Col. Rex Kiziah, head of the department.

Thus, during a semester of taking Physics 110, cadets will have approximately 30 of their 40 lessons where they are only required to be in class for one 53-minute period but their schedule has allocated for them two 53-minute periods back-to-back.

"For all 40 lessons every one of my instructors who teach Physics 110 and Physics 215 remains in the assigned classroom for the entire two 53-minute periods and we announce this to the cadets," said Colonel Kiziah. "Therefore, the instructor is available immediately after class for any student who wants to remain to receive EI for a full 53-minutes."

Additionally, the cadets can arrange for EI at other times with the instructor.

"I believe if you asked the cadets what they like about this scheduled two hours of physics, it would be that they know their instructor is right there in the classroom – and will always be there every lesson – to immediately help them with whatever issues they are having."

The Physics Department also informs cadets that they can go to any instructor's second hour anytime of the day.

EI also factors in seamlessly into the bigger picture at the Academy, and it starts with the example that is set, said General Born.

"Another important aspect is mentoring and role-modeling," she said. "Instructors realize they are important professional and leadership examples for cadets. The idea of taking the extra time to help an individual is at the heart of how Airmen interact with one another. By the time the cadets graduate, that habit is ingrained in them as part of the way Air Force leaders take care of their people, because they see and experience it every day.

"The mission here is developing leaders of character—that is what's most important. Being accessible to cadets is a very important aspect of how we do that, as is being the right kind of role model and applying the right kinds of knowledge, skills, and responsibilities to the mission. In everything the instructors do—interacting with them in the classroom, EI, giving feedback on assignments, involving them in research efforts, taking them on immersion visits overseas—we are striving to partner with cadets in facilitating their learning."

But there are countless other ways faculty members get to work with cadets, said the general, including serving as an officer-in-charge of a cadet club, or being an honor mentor, officer representative for an intercollegiate team or working with a specific cadet squadron as an associate Air Officer Commanding.

"All these give greater opportunities for us to be with cadets and help them develop into the leaders of character our Air Force needs," said the general. "All of these tasks are important, because they help accomplish the Air Force and the Air Force Academy mission."

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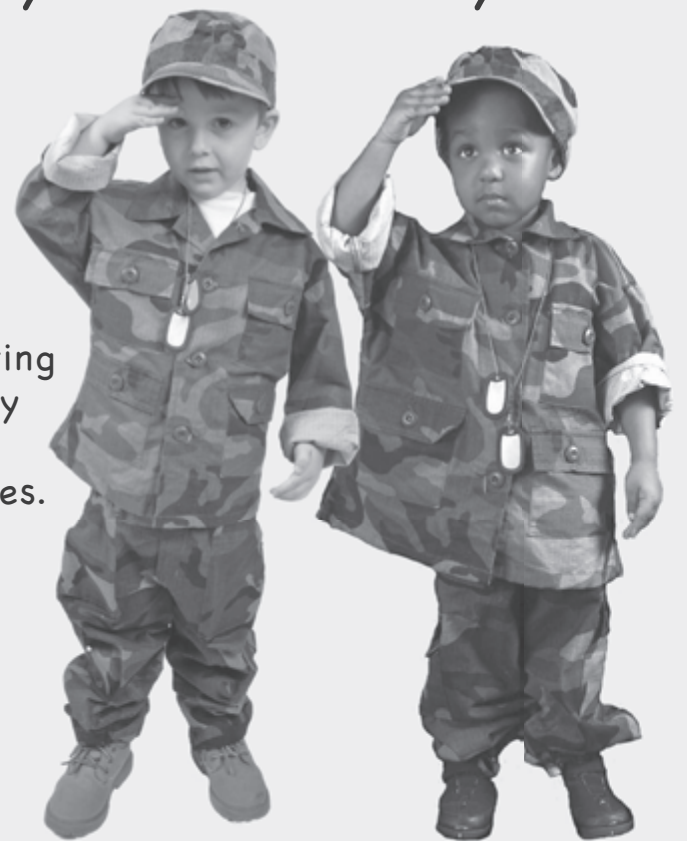
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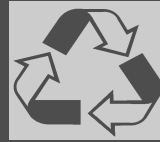
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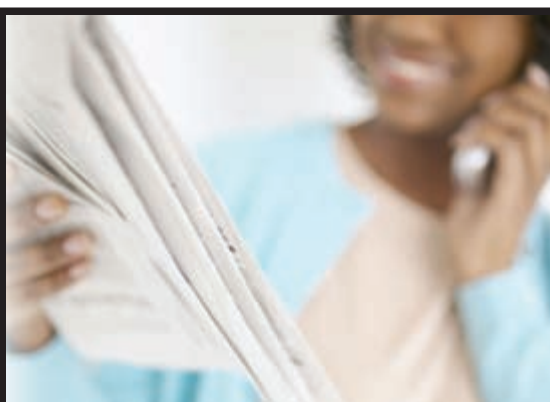
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# McCarthy wins Distinguished Service Award

By Steven Simon, Class of 1977  
Graduate/Donor Liaison

Retired Gen. James McCarthy has been selected as the winner of the Academy's 2008 Distinguished Service Award. The award recognizes his outstanding service and unfailing support to the Academy. Academy Superintendent Lt. Gen. John Regni, will present the award during the Parents' Weekend Parade today.

"The selection is a true testament to your exemplary support throughout the years," wrote General Regni in his congratulatory letter to General McCarthy.

General McCarthy's personal commitment to academic and military excellence at the Air Force Academy has spanned some 44 years and has positively impacted virtually every Academy program. He retired from the Air Force in 1992. During his active duty career, he was stationed at the Academy twice, first as an Air Officer Commanding and later as the vice commandant of cadets.

It was, however, his post-career contributions that earned him the DSA. The so-called "Dean of the Distinguished Visiting Professors," he has been a member of the Academy's Department of Political Sciences since 1993. Since 2002, he has served in volunteer status as the Academy Research and Development Institute Professor of National Security. In that capacity he has directed, taught and designed advanced Political Science courses.

He also conducted independent study courses for exceptional cadet scholars, and unselfishly shared his vast knowledge and experience with faculty and career officers at the Academy.

The Dean of the Faculty, Brig. Gen. Dana Born, expressed delight with General McCarthy winning the Award.

"One could use a lot of superlatives to describe the enormous impact General McCarthy has had on the cadets, faculty, and staff of USAFA, and still vastly

understate his contributions," she said. "Having dedicated more than five decades of his professional life to both the USAF's Academy and the USAF, General McCarthy has given new meaning to our core value of Service Before Self. He is exactly the type of leader we aspire to be ... and his wisdom, experience, humility and vision continue to inspire us all."

Recognizing the Air Force's need for information technology expertise, General McCarthy founded the Institute for Information Technology Applications, where he has served in multiple roles as the designer and director of the institute's scholarly research and classroom activities. IITA has had a significant and lasting impact on the Air Force Academy and the Air Force through its research into a broad spectrum of topics, such as: the effectiveness of multimedia teaching; notebook versus desktop computers; and unmanned aerial vehicles.

For General McCarthy, the interaction with some of America's finest students is its own reward. "The quality of our cadets continues to impress me and it is both a challenge and a joy to teach them," he said.

Retired Col. Mick Erdle, President of The Academy Research and Development Institute, spoke about General McCarthy's value to ARDI and the Academy.

"General McCarthy is an absolute treasure for the Air Force Academy," said the 1976 Academy graduate. "Beyond his phenomenal background and myriad experiences, he and [his wife] Alice are two of the nicest people on the planet, and such a pleasure to know and to work with. It is a privilege for ARDI to be associated with General McCarthy and to benefit by his selfless devotion to the Academy's mission through his exemplary volunteer efforts."

General McCarthy insists it is he who has benefited, not the cadets and the Academy. "One of my greatest satisfactions is when graduates I have taught return or contact me and offer their thoughts on how much my mentoring helped them in their Air Force careers," he said.

General McCarthy's Academy involvement has by no means been limited to the faculty. He has made generous contributions of time and treasure to the Falcon Foundation, the Association of Graduates' Sabre Society and the Athletic Department's Blue and Silver Club. The Association of Graduates has named him an Honorary Lifetime Member of the organization, an honor bestowed on no more than 20 living individuals at a time.

In addition to his selfless support of the Academy, General McCarthy continues to make valuable contributions to the Air Force and Department of Defense. He has served in leadership positions in a number of panels, studies and advisory boards. For example, he has served as Chairman of the Defense Science Board Task Force for Operation Enduring Freedom, Lessons Learned. He also chaired panels for the U. S. Space Command, the Air Force Scientific Advisory Board, and the Chief of Staff of the Air Force. In addition, he contributed a chapter entitled "Moral Implications of Kosovo Operations" to the book, *The Sacred and the Sovereign: Religion and International Politics*.

The general credits the Academy for much of his success. "Arriving in the mid-1960s as an AOC and then returning seven years later as the vice commandant of cadets gave me the discipline and experience that I carried with me throughout my Air Force career."

The Academy has become a family affair for General McCarthy. "Returning to the Academy after retirement it felt like coming home as the Academy has meant so much to us," the general said. "Our son Mark and his wife are graduates and now our grandson follows in his parent's footsteps. Alice and I will always be proud to be part of the Air Force Academy."

The Academy established the Distinguished Service Award in February 1999. Each year the award is presented by the superintendent to an individual or organization whose contributions have had a distinct impact on the morale or well-being of the Academy.



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# In-processing offers thrilling ride

By Cadet 2nd Class Tony Hill  
BCT Yearbook staff

In-processing day for the Class of 2012 was much like a thrilling roller-coaster ride. The hours leading up to it were filled with great anticipation, a nervous excitement, a wish that the challenge will be worth it, and a hope that you won't be the one who pukes.

On June 26, more than 1,300 appointees of the Class of 2012 started their journey at the Association of Graduate's Doolittle Hall. Many organizations from the Academy set up booths on the main floor where appointees and parents were intro-

duced to various programs such as falconry, honor guard, setting up their bank accounts and purchasing year-books, among others.

Just like the climb at the beginning of a rollercoaster ride, the appointees ascended to the upper floor of Doolittle Hall where only they were allowed to go.

"We waited in line, and that was the first time my feet started hurting," said Basic Cadet Emily Cotharn. "And now I realize that feeling isn't going away soon. The whole day was just a big blur."

The appointees then proceeded outside onto Heritage Trail where they

were told about some of the history of the Academy and some of the outstanding men and women who preceded them as part of the Long Blue Line. They then were given a final speech by a member of the Class of 1959 before they crossed the bridge which meant that they were no longer appointees, but basics.

This was the top of the roller-coaster, there was no turning back, the Class of 2012 began its thrilling and challenging journey. Basics quietly lined up and got on the bus. Parents got their last glimpse of their sons and daughters, whose ride of a lifetime had begun.



Photo by Dennis Rogers



Photo by Mike Kaplan

# Bus ride mutes tones of fun, games

By Cadet 2nd Class Tony Hill  
BCT Yearbook staff

Members of the Class of 2012 boarded the bus at Doolittle Hall and were told to sit quietly as they rolled away toward the Cadet Area. Once the bus was out of sight of Doolittle Hall a member of the Air Force Academy Basic Cadet Training Cadre properly introduced him or herself, as well as the highly-motivated, and highly-disciplined, military way of life.

The basics were instructed to have their feet at a 45-degree angle, their

hands cupped on their knees, and their eyes focused straight forward – nowhere else.

It was on this ride basics first learned the seven basic responses which would become part of everything they said to their superiors for the remainder of their basic cadet careers.

Those responses are: "Yes sir/ma'am; no sir/ma'am; sir/ma'am may I make a statement; sir/ma'am may I ask a question; sir/ma'am I do not understand; sir/ma'am I do not know; and, no excuse sir/ma'am."

To many this ride came as quite a shock while to others, it was exactly what they had expected.

"The one thing that stuck out most on in-processing day was the bus ride because we were sitting, looking at the view, coming up the road, and it was real quiet, and all of the sudden the cadre turns around and screams at the top of his lungs, telling everyone to get at attention, we all had no idea what we were doing," said Basic Cadet Sean Rodriguez. "That was the beginning of the shock of coming to basic training."



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# Basics get first impressions through footprints



Photo by Dave Armer

By Brad Milliman  
BCT Yearbook Advisor

If the bus ride from Doolittle Hall to the base of the ramp isn't the most memorable part of a basic cadet's first day at the Academy, normally the footprints are.

A long-standing tradition at the Academy is the painted footprints that mark where members of the newest class will stand as one group when they step off the bus and face the cadre charged with molding them into a cohesive military group.

When the basics got off the bus, they were met by five to 10 cadre members eager to greet the newest members of the Long Blue Line. They were instructed to stand on the blue-painted footprints and place any belongings they had in their possession on the ground next to them.

The blue footprints served as a mustering point for basics, as well as symbol of the uniformity and anonymity each basic should reflect during basic cadet training.

After cadre introduced themselves, outlined their expectations of the basics, and gave instructions on assuming the position of attention, the remaining staff

stepped in to make corrections.

Suddenly, the new basics found out just how far they actually were from meeting the Academy's standards. From the length of their hair and personal appearance to their abilities to maintain military bearing and conduct themselves as future leaders of the Air Force, everything they did was questioned, scrutinized and ultimately corrected.

While the cadre didn't expect the basics to step off the bus and be perfect, they did expect them to learn to conform to the standards that are expected of them quickly.

It can be an overwhelming experience for the newly-minted basics, but the exercise at the footprints is designed to put them under a stressful environment and see how they react to it. It tests the mettle they will be required to demonstrate for the next four years here and the subsequent years as Air Force officers.

Pilots, astronauts, Olympians, chiefs of staff and authors are among the many whom have stood on those footprints at the base of the ramp. As the Class of 2012 stood on those footprints, it's hard to know what the newest members of the Long Blue Line will accomplish, but one thing is for sure; they will not soon forget the experience.

# For some, trauma came through close shave



Photo by Rachel Boettcher

By Cadet 1st Class Jane Hwang  
BCT Yearbook staff

One of the most shocking stations on in-processing day does not involve yelling or any physical activity. It is the haircut station where roughly 15 barbers work non-stop to shave nearly every male basic's head.

Most of these barbers are hired once a year for this day, all of them trying to lighten the mood by joking with the basics about their new look.

Some basics see the humor in the situation they are in, while others struggle to accept their "new 'do."

Unsure about what they are supposed to do or where they are supposed to be, basics arrive at the haircut station nervous about losing what most consider to be a major part of their identity. This becomes an emotional experience for some as their individuality disappears and they take another step towards uniformity with their fellow 2012 classmates.

The haircut station is located halfway through

the in-processing line, where the barbers swap through breaks to be able to cut as much hair as quickly as possible. While doing so, the atmosphere inside is more relaxed to the relief of the basics as the barbers enjoy asking questions about where the basics are from, why they chose the Academy or what their aspirations are. One of the most entertaining sights for the barbers and beauticians is cutting the longest-haired basics.

Although the basics didn't always see it as entertaining as others did. "After I got my head shaved, my head was really cold at first," said Basic Cadet John Limpert from Mount Airy, Md. "But I could see a lot better."

All male basics received the standard shaved head look while the females who could put their hair up in authorized hairstyles in less than three minutes could pass on the haircut.

After receiving haircuts, basics went back to attention and continued down the line to get their blood drawn and receive immunizations.

# Oath provides motivation to achieve success



Photo by Mike Kaplan

By Cadet 1st Class Heather Flynn  
BCT Yearbook staff

The hot morning sun of June 27 rose high over the eastern plains as the Class of 2012 marched, nearly perfectly, toward the rows and rows of parents and loved ones they had said farewell to just a day before.

These friends and family gathered on the Chapel Wall to witness their basic cadets take the oath and begin a new chapter in their lives, one which will serve as a basis for their service in the Air Force.

The parents and loved ones held up signs and banners offering words of support, love and encouragement. Some signs were very general such as, "I love Waterpolo boys," while others were directed toward one basic such as "Muffin," or "I love Ferret Face." The basics, although not allowed to gaze, sought out their loved ones on the wall, while the parents searched desperately to get one last glimpse of their children.

As Commandant of Cadets Brig. Gen. Susan Desjardins outlined in her speech, the Oath of Allegiance marks the beginning of the Class of 2012's

career in the Air Force. She told basics to focus on the oath, for it will be the same oath they will have to take throughout their Air Force careers.

After that, 1st Basic Cadet Training Commander Cadet 1st Class Kellen Curry, prepared the Class of 2012 to take the oath which members then executed proudly and in clear voices. The oath marks the beginning of the successes and challenges, personal and team victories and defeats the basics will face not only as cadets but as commissioned officers in the U.S. Air Force.

"Taking the oath made me feel proud inside, almost like becoming a man," said Basic Cadet Karl Grosselin. "The oath instilled in me courage and power to get through basic."

"It felt good to certify the fact that you want to serve your country," said Basic Cadet Jan Toby Teope. "It's not something that everyone can or is willing to do."

As the Class of 2012 marched by permanent party and BCT leadership, they were instilled with a new sense of pride and direction and motivated to begin their careers.



# Cadet Treats = smiles, surprises

By Ann Patton  
Academy Spirit staff

It's a happy day when the staff of Cadet Treats goes calling on cadets and cadet candidates in their dorms.

They are the Easter Bunny, Santa, Cupid, St. Patrick, moms and dads, sweethearts and friends all rolled into one as they go bearing goodies.

"When they see us coming, it can make their day," Cadet Treats manager Julie Yuenger said. "It really lifts their spirits."

Treats include special-occasion cakes, cookies, flowers, balloons, coupons, gifts, T-shirts and gift baskets—lots of gift baskets.

Check out "Birthday in a Basket," "Study Snack," "Late-Night Munchies" or "Pamper Your Cadet." If they don't fit the bill, try out "Healthy Alternative," "Feel Better Soon," or holiday/seasonal and fruit baskets.

That is not to say treat basket contents are set in stone. Customers may add a stuffed animal, coupons for a massage or laundry, a gift certificate to Haps, a personal memento or saying, or even a T-shirt.

The program, under the auspices of the 10th Services Squadron and based in Arnold Hall, sold 500 "I Survived the Beast," T-shirts within an hour after basic cadet training ended.

Deliveries are made Tuesday, Thursday and Friday to cadets in Vandenberg and Sijan Halls and Wednesday to Prep School dorms.

Cakes range in size from 8" x 12" to 18" x 26". Cookie flavors come in chocolate chip, white chocolate macadamia nut, peanut butter and sugar.

Cadet Treats offers monthly specials whereby parents or other customers may arrange for a monthly delivery of baskets during the school year from September to May. The deadline for this year's monthly specials orders is Sept. 15.

All baked goods, flowers and fruit are picked up from local providers the morning of delivery and are guaranteed fresh.

"We want to make sure the product is good, and the cadets will say, 'That was wonderful,'" Ms. Yuenger said.

Sales have grown over last year, no doubt due in

part to initiation of deliveries to the Prep School this year.

Treats staff prepare and deliver about \$400 to \$500 of goods each day.

Ms. Yuenger stressed the operation is strictly a service rather than a profit-making endeavor.

"It's a break-even operation," she said. "We're here to serve these cadets and cadet candidates. That's our mission."

Ms. Yuenger praised her employees, who enjoy interacting with cadets and have even broken out in song during deliveries.

"We choose a really friendly staff, and customer service is our biggest job," she said. "We try to get to know the cadets on a first-name basis."

For phone orders, customers can call (719) 333-3908 or toll free at (877) 9-CADETS (922-3387). The FAX number is (719) 333-2617, and mail orders are accepted at Cadet Treats, P.O. Box 6027, USAF Academy, CO 80840.

The e-mail address is [cadet.treats@usafa.af.mil](mailto:cadet.treats@usafa.af.mil) and Web site [www.usafaservices.com](http://www.usafaservices.com). Treats must be paid for at the time the order is placed.



Photos by Ann Patton

A get-well basket can cheer up an ailing cadet.



Mary McArtor's delivery is sure to surprise and please a cadet with all the fixings for a birthday bash. Cadet 3rd Class Reed Ragsdale, Cadet Squadron 11, locates the lucky birthday cadet in Vandenberg Hall.

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If you are 18 to 75 years old and have experienced symptoms of Heartburn for at least 3 months, you may qualify to participate in a clinical research trial evaluating an investigational drug for the treatment of Heartburn. Qualified participants will receive investigational drug and study related procedures at no charge, as well as reimbursement for travel costs.

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# Have what it takes to be Special Tactics?

A Special Tactics Recruiting Team will conduct a briefing and a qualifying Physical Ability Stamina Test Wednesday at the Academy, to help interested Airmen who want to join the team. The recruiting briefing starts at 10 a.m. at the Cadet Natatorium (Gym) in the projection room. Anyone who thinks they have what it takes, can come to the recruiting brief to find out how to cross into one of these exciting careers. Non-prior service candidates are also welcome to attend.

In Special Tactics, just getting to work is extreme. Freefalling from an aircraft and using a ram-air parachute to land at a precise location – on land or at sea; infiltrating by amphibious means by either rubber raiding craft or swimming using scuba gear; operating on airfields with motorcycles, traveling cross-country on skis, or climbing mountains are just a few of the ways Special Tactics members get to work. Once on the job, they save lives or take them, whatever the mission requires.

Anyone who has seen or heard about the Special Tactics operators and thought to themselves, "I can do that," may have a chance to join one of these elite

career fields. Airmen who have completed at least half of their initial enlistment contract may be eligible to cross train.

Special Tactics operators perform one of three important jobs: Combat Controller, Pararescue, or Special Operations Weather.

## Combat Control

The CCT mission is to deploy, undetected, into combat and hostile environments to establish assault zones or airfields, while simultaneously conducting air traffic control, fire support, command and control, direct action, counter-terrorism, foreign internal defense, humanitarian assistance and special reconnaissance. Their motto "First There" reaffirms their commitment to undertaking the most dangerous missions behind enemy lines by leading the way for other forces to follow.

## Pararescue

Pararescuemen, known as PJs, are personnel recovery specialists with emergency medical capabilities. They deploy into combat or humanitarian environments by several infiltration methods from the air,

land or sea. Once on site, they authenticate, extract, treat, stabilize and evacuate injured personnel, while performing in an enemy-evading, recovery role. Their motto "That Others May Live" reaffirms the PJ's commitment to saving lives and self-sacrifice. Without PJ's, thousands of service members and civilians would have been unnecessarily lost in past conflicts and natural disasters.

## Special Operations Weather

Special Operations Weathermen are meteorologists with advanced tactical training to operate in hostile or denied territory. They collect localized weather information, assist with mission planning, provide intelligence and generate accurate, mission-tailored target and route forecasts in support of special operations. Their motto, "Coela Bellatores," or "Weather Warriors," reaffirms the commitment to deploy into restricted environments by air, land or sea to observe and analyze all weather data from "mud to sun."

For more information on special tactics career field training requirements, visit [www.afsoc.af.mil/special\\_tactics](http://www.afsoc.af.mil/special_tactics) or call Mr. Wayne Norrad at (850) 884-4246 or (850) 603-0289.



## Breaking down walls

Col. Jimmy McMillian, (right), 10th Air Base Wing commander, and Col. Alan Berg, 10th Medical Group commander, apply ample force to break through a wall in the Academy Hospital during a "wall breaking" ceremony Monday. The ceremony marked the start of renovations to the third and fourth floors. The project will consolidate pediatrics, physical therapy, occupational therapy and chiropractic services from the Academy Community Center with the other medical services currently provided at the hospital. "We will be an ambulatory, outpatient clinic and we can't do that with wards from the 1960s," Colonel Berg said. "In the end we will have a world-class facility to better care for our patients."

Photo by Mike Kaplan

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# FALCON FOOTBALL KICKS OFF

By Capt. Uriah Orland  
Academy Public Affairs

The Air Force Academy Fighting Falcons look to build on last year's success as they open this season against the Southern Utah University Thunderbirds here Saturday.

The 2007 football team distinguished itself as one of the best in school history, posting a 9-4 record and going to the Armed Forces Bowl. The team also finished second in the conference with a school-record six Mountain West Conference wins.

This year the squad may also have a special distinction as it may be one of the youngest teams in school history. The Falcons return only eight starters from last season plus the kicker/punter.

"We have eight returning starters which may be the fewest anywhere in the country," said second-year Head Coach Troy Calhoun. "When you also look at who we lost, it's significant. We lost just about all our skill guys on both sides of the ball. This is probably one of the youngest teams the Academy has ever had. There is definitely going to be some rebuilding to do. However, I really like the spirit of this group."

Calhoun hopes this year's group can learn from the 2007 squad. "There is a baseline there in terms of guys knowing it's possible, but also it will be very difficult," the coach said. "There is a lot of hard work involved and they saw that as well."

Unlike last year, the Falcons will not be looking at an entirely new system, which should help the young team in its development.

One key position vacant after last year is quarterback. Four-year starter Shaun Carney graduated and left a legacy as one of the most prolific players in school history amassing career numbers of 2,561 rushing yards, 31 rushing touchdowns, 5,391 passing yards, 39 rushing touchdowns and 7,952 yards of total offense.

Filling his shoes will be senior Shea Smith and junior Eric Herbort.

"It may be that one week one will get 20 snaps and the next he'll get 50," the coach said. "It may even come down to rotating them by series or downs."

Smith was the backup last year and saw limited action in five games and Herbort played exclusively on the junior varsity squad.

The running-back positions are in similar flux with the loss of tailbacks Jim Ollis, Chad Smith and Kip McCarthy and fullback Ryan Williams. In addition, do-everything wide receiver/tailback Chad Hall is also gone. Hall notched one of the greatest individual

seasons in school history last year. The MWC Offensive Player of the Year and third-team All-American rushed for 1,478 yards, the second-most in school history, caught 50 passes for 524 yards and set the single season school record for all-purpose yards with 2,683, more than 800 yards over the previous record.

Primarily, two Falcon sophomores, Kyle Lumpkin and Savier Stephens, will be sharing time this weekend at tailback. Stephens appeared in nine games last year and was the lone freshman to have a rushing attempt. Lumpkin did not play at the varsity level last year.

"They are both very talented players but they need game time," said Coach Calhoun.

The receiver positions are in good hands. Although an injury sidelined him for the early part of the season, tight end Travis Dekker returns for his senior year after a stellar junior campaign where he caught 25 passes for 382 yards and two touchdowns and is expected to start in mid October.

Dekker's 25 catches were more than the tight end position combined for over the last four years and were also the most by any tight end at the Academy since 1989. Backup tight end Keith Madsen also returns and will see a lot of playing time in the absence of Dekker. He had five catches for 49 yards and two touchdowns last year.

Senior Spencer Armstrong and junior Sean Quintana return at receiver. Quintana had eight catches for 67 yards last year while Armstrong had three for 68 yards after missing the first half of the season due to injury. Sophomore cornerback Reggie Rember will also see about 10 snaps a game at the Z-wide receiver position as he works both sides of the ball.

Air Force's defense was much improved last year from previous years. The Falcons' 3-4 system helped them improve in nearly every area.

"The 3-4 worked well early in the season last year," Coach Calhoun explained. "But later in the season we didn't get the pressure we like with it. This year we are looking at a four-man front a little more. There are advantages with it because we get better rush angles."

The defensive line is one of the Falcons' strengths with six of its top seven players returning from a year ago. Senior Ryan Kemp and junior Jake Paulson will anchor the defensive end positions. Kemp had 54 tackles, 8.5 tackles for loss and four quarterback sacks last year and was named to the 2008 preseason all-conference team in July. Paulson had 18 tackles last season with three for loss and 1.5 sacks. Nose guard Ben Garland added 31 tackles

and three quarterback sacks last season. Junior Ryan Gonzales and sophomore Rick Ricketts will add depth and talent at defensive end. Stephen Larson will backup Garland at nose guard. Jared Marvin, who started every game at nose guard last season, is recovering from an injury suffered in the spring and is looking at mid-September before he will see significant playing time.

"I'm looking for our four defensive linemen—Garland, Paulson, Kemp and Marvin—to have a great year. The D-line is really one of our strongest spots this year," Coach Calhoun said.

Another strong spot on defense is in the safety position. Junior Chris Thomas will anchor a young secondary. An honorable mention all-conference selection at strong safety last season, he ranked among the league leaders in tackles. The Westerville, Ohio, product was second on the team with 110 tackles and led the team with 10 pass breakups.

The kicking game will again be in the feet of senior Ryan Harrison, who will handle the kicking and punting duties. Harrison set a school record with 19 field goals last year and was among the league leaders in punting with a 42.9 average. His kickoffs were a weapon for the Falcons as well, as he had a conference-best 32 touchbacks.

For the team to be successful Coach Calhoun said it depends on heart. "You win with heart. We need guys to grow up in a hurry and they are capable of it. The energy and attitude we show every day and throughout the season will enable us to win."

"We are rebuilding a program, but, we know our place. We can't go out and get transfer students or take 12 semester hours and study film for five hours a day. Nor do we want to. We are developing leaders for our nation. We want to play with class and phenomenal effort."

## Falcon Football Schedule

Date	Opponent	Location	*Time
Saturday vs.	Southern Utah	Home	Noon
Sept. 6 at	Wyoming	Laramie, Wyo.	1:30 p.m.
Sept. 13 at	Houston	Houston, Texas	1:30 p.m.
Sept. 20 vs.	Utah	Home	2 p.m.
Oct. 4 vs.	Navy	Home	2 p.m.
Oct. 11 at	San Diego State	San Diego, Calif.	7:30 p.m.
Oct. 18 at	UNLV	Las Vegas, Nev.	8 p.m.
Oct. 23 vs.	New Mexico	Home	6 p.m.
Nov. 1 at	Army	West Point, N.Y.	TBA
Nov. 8 vs.	Colorado State	Home	4 p.m.
Nov. 15 vs.	BYU	Home	1:30 p.m.
Nov. 22 at	TCU	Ft. Worth, Texas	1:30 p.m.

\*All times Mountain Time.



Photo by David Ahlschwede

Air Force quarterback Shea Smith lets it fly during practice Tuesday. The Falcons will use the expertise of two quarterbacks this year as Smith shares time with Eric Herbort.



Photo by Dave Armer

Falcon's second year Head Coach Troy Calhoun keeps a close eye on his team during a recent practice. Coach Calhoun is looking to continue the success of the 2007 Falcons who went 9-4, and posted a school-record six Mountain West Conference wins.



Photo by Mike Kaplan

Jake Paulson (center) sets to barrel into an offensive lineman during practice Tuesday. Paulson will help anchor the end of the defensive line and looks to improve on his success last season when he had 18 tackles with three for loss and 1.5 sacks.



Photo by Dave Armer

Cornerback Reggie Rember will see action on both sides of the ball as he steps in at the Z-wide receiver position.



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# The Officer Development System, building officers of character

By Capt. Theresa Franz  
Branch Chief, Directives, Policy and Integration Division

The mission of our U.S. Air Force Academy is "To educate, train and inspire men and women to become officers of character, motivated to lead the United States Air Force in service to our nation." The Officer Development System, first published in 2004, "provided all members of the Academy constituency a framework and set of strategies to accomplish this mission." In a welcome briefing to the Class of 2012, Lt. Gen. John Regni foot stomped this message. "Make no mistake, the mission here is not athletics, not airmanship, not academics—but building officers of character." The ODS is the primary tool we use to fulfill this mission.

With the publishing of the Academy Outcomes, followed by the Academy Strategic Plan in 2008, the ODS was ready for a revision to bring it in line with updated governing doctrine. The original ODS moved us from a fourth-class system, focusing military training primarily on the first or fourth-class year to a four-class system encompassing every dimension of a cadet's life across the entire four-year learning experience. The revised ODS takes the original system and expands it, linking ODS to our strategic plan, the outcomes and Air Force Doctrine.

During the revised ODS and transformed Military Performance Appraisal, or "MPA" rollout briefings, Academy Director, Plans and Programs, Col. Tom Philipkosky, put it simply. "ODS needs to become the way we do business at the Academy."

The principals and models used in the ODS reflect how the Air Force operates. "To be honest, it just makes sense to align practices taught here with those cadets will need to internalize and practice once on active duty," the colonel said. The adage of "train the way we fight" rings true with the implementation of the revised ODS.

Several months ago representation from across Academy mission elements formed Character Task Force #3 and dug into the original ODS document.

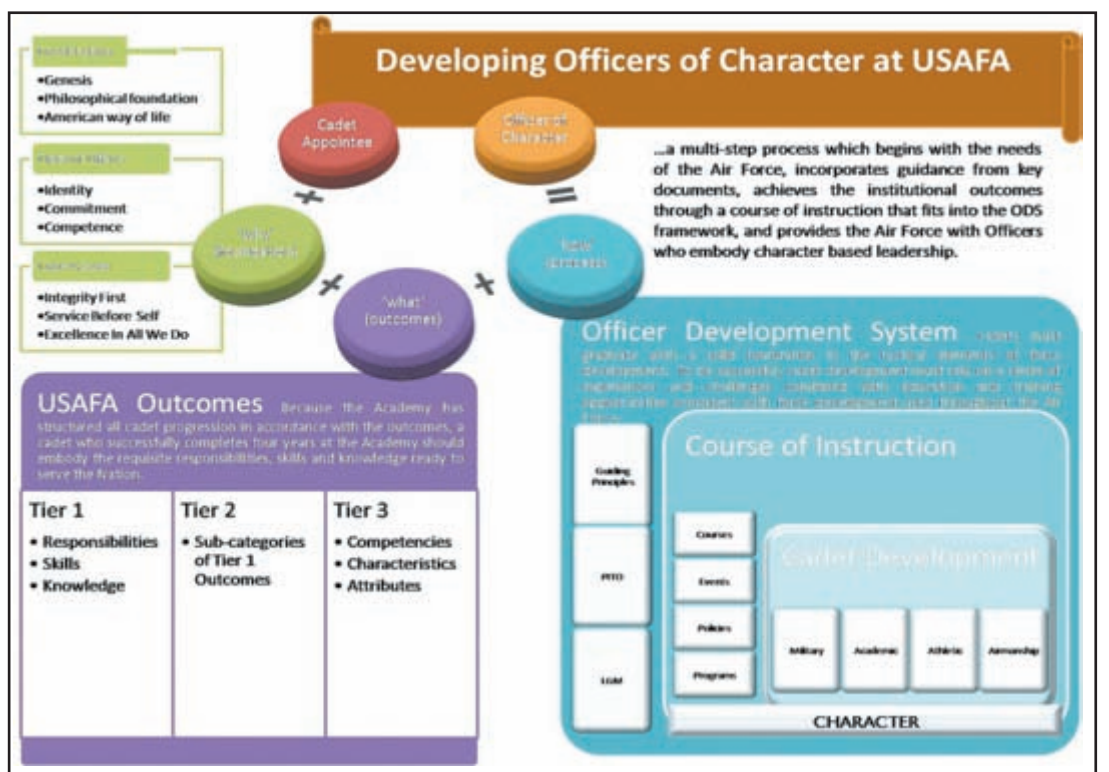
So what's changed? To begin with, the document has been reorganized into three major sections: Foundation, Outcomes, and Process.

The Foundation (the "Why?") of ODS demonstrates how our Constitution, Oath of Office and Core Values mandate character-based officership.

The Outcomes (the "What?") are the Academy Institutional Outcomes of Responsibility, Skills, and Knowledge. They are the end state—the knowledge, skills and attributes we want Academy graduates to have upon graduation and commission as second lieutenant officers of character.

The Process (the "How") prescribes how the Academy organizes and integrates cadet four-year development across the Academy experience.

How does the Why?, What?, How?, the institutional outcomes, strategic plan, course of instruction, and ODS all fit together? CTF #3 developed a model to



illustrate these connections. The key developer for this model was Cadet 1st Class Matthew Maier, Class of 2009. It shows us an equation starting with the cadet appointee. Then it adds the foundational values, institutional outcomes and the ODS to reach the Academy goal of building an officer of character.

This multi-step process, which begins with the needs of the Air Force, incorporates guidance from key documents, achieves the institutional outcomes through a course of instruction that fits into the ODS framework, and provides the Air Force with officers who embody character based leadership.

As stated in the Academy strategic plan, the ODS defines character-based officership and the desired outcomes which all developmental activities are

focused toward. ODS is founded on the idea that professional commitments can be fostered through deliberate connections to the principles of professional military service.

It is the responsibility of everyone at the Academy, permanent party, military and civilian alike, as well as cadets, to embrace the Officer Development System.

General Regni said it best — "When asked what do you do at USAFA? Your response should not be, I teach in DF or I coach in AD or I work on the Harmon Hall staff. Instead, you should state, I help build officers of character by ..." The way we make that happen is by using the ODS.

The revised ODS is now available on the Air Force Publications site as a USAFA Pamphlet, USAFA PAM 36-3527.

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# Air Force mascot, *The Bird*, makes All-America mascot team

*The Bird* has been named to the 7th Annual Capital One All-America Mascot Team, made up of 12 oversized and often under-appreciated characters – including three birds, three cats, one bison, one horse, one wolf, one turtle, one bear and a dog. Each of the mascots will be putting their best claw, paw, hoof and talon forward while attempting to claim the title of “Capital One National Mascot of the Year.”

Starting Sept. 8, fans can vote on-line at [www.capitalonebowl.com](http://www.capitalonebowl.com), for their favorite All-American Mascot, who will be announced during the Capital One Bowl on Jan. 1. *The Bird* will be competing in a weekly one-on-one battle with a different mascot.

The team consists of:

## The Contenders

Auburn University – Aubie  
North Carolina State University – Mr. Wuf  
Boise State University – Buster Bronco  
North Dakota State University – Thundar  
Brigham Young University – Cosmo Cougar  
UCLA – Joe Bruin  
Iowa State University – Cy  
University of South Carolina – Cockey  
Louisiana State University – Mike the Tiger  
University of Tennessee – Smokey  
University of Maryland – Testudo

## United States Air Force Academy – *The Bird*

“We created this contest to celebrate the unsung heroes of college football,” said Steve Schooff at Capital One. “Last year, a kangaroo from the University of Akron hopped and kicked its way to the top mascot title

in the land. This year, we’re anxious to see which mascot will rise to the challenge and claim the throne of Capital One National Mascot of the Year.”

The fan vote is the sole determinant of the winner; the people choose. Voting consists of 11 weekly head-to-furry-head matchups between the All-Americans, with fans being able to vote daily for their favorite mascots. The mascots with the best win/loss records face off in online playoffs starting in November, with the winner announced at the bowl game in January.

“Mascots work as hard as anyone on the field, but are lost in the shadows of touchdown celebrations and pre-season and post-season accolades of the flashy all-star quarterbacks and running backs,” said Dr. Roy Yarbrough, mascot guru and historian. “This is a great tribute to them, and fans should show their support. Bragging rights and national recognition are on the line.”

This year’s eclectic crew of birds, mammals and reptiles were chosen from Division IA and IAA athletic programs with college football teams. They made the squad after being ranked on mascot musts such as interaction with fans, originality and pedigree. The panel of judges included mascot guru and historian, Dr. Roy Yarbrough, and representatives from Capital One.

Over the past six years, Capital One has helped thrust the spotlight on these unsung heroes of the grid-iron. *The Bird* will be starring in a national advertising campaign, which this year features the mascots participating in the Capital One Mascot Challenge – Top Tailgater, a series of unusual (and fictitious) grilling,



Photo by Charley Starr

***The Bird* drops in to Falcon Stadium during a 2007 home game.**

cooking and tailgating competitions. In addition to the hoopla, *The Bird* receives \$5,000 for its school’s mascot program. The Capital One National Mascot of the Year receives an additional \$5,000 scholarship to help fund its school’s mascot program.

Each voter is allowed one vote per day, so show your school spirit and vote – vote – vote to see your favorite big mascot on campus in next year’s competition.

## Academy yields to fall Avalanche

### Squad scrimmages for second year

The Colorado Avalanche Hockey Club announced recently that it will hold its annual “Burgundy/White Game” at Cadet Ice Arena Sept. 22 at 6 p.m. This game marks the second straight season that the Air Force Academy has played host to the event.

The annual Burgundy/White Game features all Avalanche players playing in a three-period, intra-squad scrimmage. Fans in attendance will also have the opportunity to watch a shootout at the end of regulation regardless of the score.

The previous eight Burgundy/White games have generated more than \$450,000 for various charitable causes throughout Colorado. Proceeds from this year’s game will benefit military families and initia-

tives of the Colorado Avalanche Youth Hockey program.

“We’re pleased to be working again this season with the Air Force Academy for a tremendous cause,” said Avalanche Assistant General Manager Greg Sherman. “This game was a huge success last year and we’re expecting another great turnout from our fans in the area.”

Tickets are available through the Air Force Academy box office. Prices range from \$12 to \$20 for the game. For more information, please contact the Air Force Academy box office at (800) 666-USAF (8723) or (719) 472-1895 or online at [www.GoAirForceFalcons.com](http://www.GoAirForceFalcons.com).

*Proceeds to go to military family support while local youth hockey initiatives increase*

Photo by Dave Armer

**Clune Arena will host the Avalanche for scrimmage action.**



### Stadium entry requirements, access times announced

The Air Force football team opens the 2008 season Saturday, hosting Southern Utah at noon in Falcon Stadium.

Falcon football fans please note the following highlights regarding entry requirements and access times for game day at Falcon Stadium:

■ The Academy’s North and South Entrances open at 8 a.m., four hours prior to kickoff Saturday to allow fans access to Falcon Stadium. Please note security barriers are installed at both North and South gates which will have the effect of

reducing speed and lane changes at the entry gates. Please proceed through these gates with caution and avoid any lane changes as traffic will be flowing through in all entry lanes.

■ Fanfest starts at 9:30 a.m., in front of the stadium, Parking Lot 3 and gates to Falcon Stadium open at 10 a.m. There is no re-entry into Falcon Stadium. Fans are welcomed to tailgate in the stadium parking lots prior to the game and for up to three hours after the game.

■ Security restrictions for entry to the stadium are in place and remain unchanged from last season, to include policies regarding cameras and water bottles. Still cameras and handheld video cameras will be allowed.

However, flash photography and lenses larger than four inches in length are not permitted.

■ Empty or factory-sealed soft plastic water (water only) bottles, 24 ounces or less will be permitted.

■ **Items prohibited at Falcon Stadium:** alcoholic beverages, food, umbrellas, backpacks of any sort, artificial noisemakers, banners or large signs, laser pointers, weapons, firearms, fireworks, glass containers, cans, bags larger than 8x11 inches, and any items that cannot be readily inspected.

■ The only exceptions to the food and drink prohibition will be for people with certain medical conditions and infants (these must be

requested in advance, by contacting Athletic Events Management). Pets other than working service dogs are not permitted. Infant carrier bags and diaper bags are allowed if an infant is present, but the bags will be searched. All hand-carried items will be checked, to include purses, diaper bags, fanny packs, seat cushions, and blankets. Express lines will be available for those spectators entering the stadium with nothing to be searched.

■ All patrons entering the stadium are subject to search. Initial visual screening and a pat down will be performed upon entry. Elevated screening procedures may be used, including metal detectors, if the base’s security posture is heightened.



# Huskies host Snow Community College; Teams hit gridiron for Parents Weekend

By Ken Carter  
Editor

Still pumped from its season-opening success versus New Mexico Prep, 32-7, the Academy Prep School Husky team will square off against Snow Community College at 2 p.m. Saturday before an anticipated significant Parents Weekend crowd.

Prep School officials say the football team plays every team in the Kansas Jayhawk league. Four of the eight teams are ranked in the National Junior College Athletic Association's top 25 poll, Husky Head Coach Maj. Steve Pipes said.

Butler Community College is the defending National Champion coming off a 12-0 season and ranked preseason #1 in the country. Other teams in the Jayhawk League with national rankings are Garden City Community College (#9), Fort Scott Community College (#18) and Coffeyville Community College (#23).

"Our Parents' Weekend opponent is last year's National Championship runner-up and this year's #4 team in the country," the coach said.

Athletic Director Lt. Col. Ken Korpak, on board at the Prep School since June 1, says, "It starts from the top down," when referring to the health and wellness of the school's overall athletic program. "With emphasis from Superintendent Lt. Gen. (John) Regni and our Commander, Col. Todd Zachary, our prep school staff is always mindful that we have four integrated mission elements: academics, athletics, military training and character development.

Preppies, often seeing their commander and the superintendent at their sporting events, get a strong message about the program's importance," the colonel said.

The depth of the Preppies athletic

staff totals more than 100 combined years of athletic playing and coaching experience at the D1, D2 and high school level. "We have three former athletic and academic all-Americans on the staff," the athletic director said. "Many of our instructor/coaches are former Huskies and Falcons which has a tremendous impact on the cadet candidates—they realize we've been in their shoes."

The staff believes athletics are special because one can observe all mission elements simultaneously (intellect, physical prowess, discipline and desire/sportsmanship) on the "fields of friendly strife."

In preparing for the transition from the Prep School to the Cadet Area, cadet candidates have to pass the Candidate Fitness Assessment — a timed sequence of six events (basketball throw, pull-ups/flexed arm hang, sit-ups, shuttle run, push-ups, and a one-mile run), to meet entrance requirements for the Air Force Academy.

"Once they've satisfied this requirement, we're working to get them exposed to athletic rigor required during the Cadet Physical Fitness Test they'll be expected to take at the Air Force Academy," Colonel Korpak said.

The goals for the Prep School program extend well beyond the playing field.

During their Basic Military Training graduation parade, Preppies recite the Airman's Creed. It mentions the Air Force's Mission to Fly, Fight, and Win ... never faltering ... never leaving an Airman behind. "This transcends everything we do at the Prep School ... in the classroom, on the drill pad and on the athletic fields," the colonel said. "Like the Academy cadets, our cadet candidates have incredible demands on their time ... but I'm not going to kid you—we're here to win."



Photo by Lt. Col. Ken Korpak

Head Coach Maj. Steve Pipes, right, studies his team closely during recent home-game action.

The Prep School plays an intercollegiate (JC) schedule in football, men's and women's basketball, and women's volleyball. It also offers club sports in men's and women's soccer, wrestling and cheerleading.

"We have a vision of offering something for everyone," Colonel Korpak said. "While this is challenging given our personnel and budget constraints, we're working case-by-case agreements to keep a prep school student-athlete actively engaged in the sport they've often dedicated their whole lives to."

The future for the vast majority of those who do well in the Prep School has been historically bright.

"Prep School graduates move on to achieve great things on the hill. They often become class presidents, hold leadership positions in the cadet wing, excel

in the classroom and in intercollegiate athletics," the colonel said.

The cadet candidates are often reminded they are all athletes. Similar to the Class of 2012, 90-plus percent of them earned one or more varsity letters in high school.

As with the Academy, a Prep School cadet candidate, who is a "recruited athlete," will not be given the opportunity to attend the Prep School unless he or she has achieved in the classroom, demonstrated leadership in extracurricular activities, been of sound moral character, and contributed to their community. Many "walk-on" athletes at the Prep School go on to play Division 1 athletics at the Academy.

This year's entering class at the prep school included 40 prior enlisted of 233 total members.

## Falcon soccer action launches into Parents Weekend

By Nick Arseniak  
Athletic Communications

This Week in Falcon Women's Soccer:

• Idaho State Bengals (1-0-0) vs. Air Force Falcons (0-1-0)

Today, 6 p.m., Cadet Soccer Stadium

• Valparaiso Crusaders (1-0-0) vs. Air Force Falcons  
Sunday, noon, Cadet Soccer Stadium

Admission is free of all Air Force soccer home matches.

### Lives Stats & Radio

Live game stats will be available for all Air Force women's and men's soccer home matches. In addition, Air Force's Sunday match vs. Valparaiso can be listened to live via internet radio. Log on to the Valparaiso Athletics website at [valpoathletics.com](http://valpoathletics.com).

### Last Week

Air Force opened its season Sunday, with a 2-1 overtime loss at Northern Colorado. Trailing for much of the game, the Falcons tied the game in the 77th minute as freshman Meagan Eissele scored on a header off a corner kick by Rachael Emory. UNC rallied with

a goal in overtime however, winning in the 96th minute of play.

### Falcon Leaders

Eissele leads the Falcons with one goal and Emory with one assist. Junior Ashlee Curtis started the first game at goalkeeper and recorded three saves.

### Team Captains

Seniors Kristen Wolverson and Roni Yadlin are team captains for the 2008 season. Both are three-year letter-winners.

### Falcon Freshmen

Sixteen freshmen are listed on Air Force's opening-day roster. Eleven saw action against Northern Colorado, with four earning starts. At one point in the UNC game, Air Force had eight freshmen on the team.

### Scouting the Opponents

Idaho State enters the weekend with a 1-0 record after defeating Utah State 2-1 by scoring the go-ahead goal at the 109:44 mark. Idaho State returns 17 letter-winners and six starters off the 2007 team that went 7-5-6. Idaho State used three different goalkeepers in front of the net vs. Utah State.

Valparaiso enters the weekend with a 1-0 record

after defeating Ball State 1-0 last weekend. The Crusaders return 14 letter-winners and six starters off the 2007 team that went 10-9. Junior Mele Cabral recorded the shutout in front of the net for Valpo.

### The Coaches

Marty Buckley is in his 17th year as the head coach at Air Force. The 1978 Chico State graduate has a 110-182-19 record at the Academy.

Allison Gibson is in her third year as the head coach at Idaho State. The 1995 Sonoma State graduate has a 17-14-7 record as a coach.

John Marovich is in his first year as a head coach. Marovich is a 1994 graduate of Purdue-Calumet.

### Opponent Connections

Three players on the Valparaiso roster hail from Colorado. Mele Cabral is a native of Boulder and attended Fairview High School. Tracy Roos is a native of Centennial and attended Cherry Creek High School. Dana McGlone is a native of Littleton and attended Heritage High School.

### Series History vs. Opponents

Air Force has played Idaho State four times and has a 2-1-1 lead in the series. The Bengals won last year's meeting, however, 1-0, at the Idaho





### Safety thoughts

■ Obey speed limits – there are thousands of guests here this week so keep your speed down and your situational awareness up.

■ It won't be long before the mule deer and elk will be very active. They have already begun to come down from the higher elevations and there will be increased numbers across the Academy.

■ Our Air Force Falcons take the field Saturday against Southern Utah. The first game will not only be exciting, but could be very warm. Be sure to stay hydrated and use sunscreen as needed.

### Triathlon to honor cadet

The Falcon Groundspeed Foundation, established in 2008 by alumni of the Academy Triathlon Team, will host the Lindsay Brown Memorial Triathlon here

Sept. 27. This is a short distance triathlon (750-meter swim, 14.69-mile bike, 5-kilometer run), that includes individuals, as well as relay teams. All proceeds will go to the Rando charity, that assists cadets who have lost parents or for attendance of any cadets that pass while attending the Academy. Cadet 3rd Class Lindsay Brown was a member of Cadet Squadron 5, an intercollegiate swimmer and a member of the Academy's triathlon team. She was killed in a car accident in Florida, Dec. 21, 2007, only four days after returning home on leave. Lindsay lived every day to the fullest and never had any regrets. She was reading a book at the time of her death in which she wrote a quote while taking notes: "It's time to get out of my seat and get going!" That quote shows her determination and will to try new things. Perhaps you'd be willing to try a new thing – a triathlon! For more information about the upcoming event, see [www.falcongroundspeed.com](http://www.falcongroundspeed.com), or call Maj. James Thompson at 238-9274.

### Guided Tours

The Cadet Chapel staff is now conducting four public guided tours weekdays at 10:30 and 11:30 a.m., and 12:30 and 1:30 p.m., excluding holidays. The 30-minute tours are designed to provide visitors with more in-depth knowledge of the Chapel. Reservations are not necessary. Interested visitors should arrive a few minutes early.

### Celebration Tea

The Academy's Officers' Spouses Club celebrates 50 years at the Air Force Academy with a 10 a.m. Tea at the Carlton House Wednesday. Please RSVP to Debbie Kyger by today. The event is for anyone who has been involved with the club over the last 50 years as well as newcomers who want to be a part of the next 50. For more information, call 282-0275 or e-mail [d3ekyger@comcast.net](mailto:d3ekyger@comcast.net)

The Airman and Family Readiness Center will be hosting the following classes in September:

#### Welcome Home/Send-Off Event

Tuesday; 6 to 8 p.m.  
The Airman and Family Readiness Center and the 10th Air Base Wing cordially invite all personnel to welcome home and farewell our Academy warriors at the Milazzo Center. This event will recognize all who have returned from deployment since Jan. 22, and those projected to depart on deployment by February 2009. Free food, information booths, door prizes and drawings will be provided for returnees and those deploying. Call Tech. Sgt. Lisa Taylor at 333-6393/3444 for more information.

#### Group Pre-Separation Counseling

Held every Monday (except during TAP week); 2:30 to 4 p.m.

Separating or retiring from the Air Force in a year or less? This mandatory briefing identifies benefits and services associated with your transition and beyond.

#### Smooth Move

Thursday; 9 to 10 a.m. and Sept. 11 from 3 to 4 p.m.

Being prepared certainly lessens the stress of an upcoming move. Learn innovative ways to make your move a smooth one. This is a mandatory class for individ-

uals departing the Academy.

#### Military Spouse Career Advancement

Thursday; 1 to 3 p.m.

If you are the spouse of an active duty Air Force member and have more than a year left at this duty station, and are continuing your education, you may be eligible for an educational grant of \$3,000 per year, two-year maximum.

#### Sponsorship Training

Sept. 9; 8 to 9 a.m.

This class is for those who have been assigned to sponsor a newcomer to the area. Contact your unit sponsorship monitor for details.

#### Troops to Teachers

Sept. 11; 11:30 a.m. to 1:30 p.m.

This workshop provides information for military personnel interested in beginning a second career in public education as a teacher.

#### SCORE

Sept. 12; 9 a.m. to noon

Have you ever thought about owning your own business, but you are not sure how to start!

Then this workshop is for you!

#### Disabled American Veterans (DAV)

Sept. 15 and 29; 7:30 a.m. to 4:30 p.m.

Individuals within 180 days of retirement or separation can have the DAV review their medical records.

#### Mock Interviewing Workshop

Sept. 16; 8:30 a.m. to noon.

Are you preparing for your next career move but feeling a little rusty on your interviewing skills?

Know what to expect on your next interview. Mock interviewing with real HR representatives!

#### Newcomer's Orientation

Sept. 18; 9 a.m. to 4:30 p.m.

Mandatory orientation for all newly assigned Academy personnel. Spouses are welcome to attend at the Milazzo Center.

#### TAP Seminar

Sept. 23-26; 7:30 a.m. to 4:30 p.m.

Separating in a year or retiring in two years or less? Call now to reserve your spot in the next available TAP class.

#### Newcomer's Red Carpet Tour

Sept. 26; 8:45 a.m. to 2:30 p.m.

An informative, fun filled base tour that gives insight into the Academy mission and reveals all there is to see and do at the Academy.

Contact the A&FRC at 333-3444 for any questions and/or registration.

### Military Appreciation Day

Academy Ice Arena military appreciation day is set for 1 to 3 p.m. Sept. 7. Skate for free, Win prizes and learn about "Learn to Skate" programs. The arena is located in the Field House, Building 2169, in the Cadet Area. The program is based on the U.S. Figure Skating Association Skate with Us, basic skills program. Military personnel, family members and accompanied guests and government civilian employees are welcomed. For more information, call 333-0389.

### Next Level

The Protestant parish of the Community Center Chapel begins one night of ministry! The Next Level continues each Wednesday at 6 p.m. through May 2009. The night begins with a hearty meal followed by an inspirational opening assembly in the chapel and dynamic programs for all ages: TNL Youth (6th-8th grade and 9th-12th grade classes), TNL Kids: Grades 1-5, rotating between five exciting stations: music, crafts, snacks, games, and surprises, as well as classes for Pre-K through kindergarten and infants, toddlers, and twos. Adult small group studies are also offered as part of TNL.



### Mother and Son Night

Join the Southeast Armed Services YMCA along with Peterson Air Force Base, Schriever AFB, the Academy A&FRCs and Fort Carson's ACS for an evening of food, fun, "Flick n Float", bounce house, games, climbing wall and photos from 6 to 9 p.m. Sept. 20 at 2190 Jet Wing Drive. Call 622-9622 to register. Cost: Technical sergeants and above, \$15; staff sergeants and below, \$10 per mother and son(s).



Photo by Ken Carter

### Smotherly love ...

Tom and Dick, (a.k.a.) the Smothers Brothers, entertained their Colorado State Fair fans Wednesday night on the ground's Events Center. Their simple, down-to-earth humor has kept the duo on the road for more than 50 years as they've promoted laughter throughout generations. Country megastars Jennifer Nettles and Kristian Bush (Sugarland) will rock the house from the Events Center's stage Saturday evening for a near sold-out show. For more information, visit [www.coloradostatefair.com](http://www.coloradostatefair.com)

## SCHEDULE OF WORSHIP

### CADET CHAPEL

#### Catholic Masses:

##### Sunday

Confession - 9:15 a.m.  
Mass - 10 a.m.

##### Wednesday

Adoration of the Blessed Sacrament - 5:30 p.m.  
Confession - 5:30 p.m.  
Mass - 6:30 p.m.

##### Weekday

Mon., Tues. and Thurs. - 6:45 a.m.

#### Protestant Services:

##### Sunday

Traditional/Liturgical - 9:00 a.m.  
Contemporary - 11:00 a.m.

#### Jewish Services

##### Friday

Sabbath Service - 7 p.m.

#### Buddhist Worship

##### Wednesday

Traditional Mahayana Service - 6:30 p.m.

#### Muslim Prayer

##### Friday

Salaat ul-Jumman - 12:30 p.m.

All Other Faiths

Call 333-2636 for more information

### COMMUNITY CENTER CHAPEL

#### Catholic Masses:

##### Saturday

Reconciliation - 3:30 p.m.  
Mass - 4 p.m.

##### Sunday

Mass - 9:30 a.m.  
Religious Formation - 10:45 a.m. (September - May)

##### Tuesday-Friday

Mass - 11:30 a.m.

#### Protestant Services:

##### Wednesday

Wednesday Night Live - 6 p.m.  
Fellowship followed by Religious Education (September - May)

##### Saturday

Contemporary - 6 p.m.

##### Sunday

Traditional - 8 a.m.  
Gospel - 11:15 a.m.

#### Paganism/Earth-centered Spirituality:

Contact Tech. Sgt. Longcrier at 333-6178  
[Robert.Longcrier@usafa.edu](mailto:Robert.Longcrier@usafa.edu)



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