

# USAF ACADEMY, COLORADO ACADEMY SPIRIT

Vol. 49 No. 38

September 25, 2009



Photo by Denise Navoy

## Falcons down New Mexico 37-13

Falcons defenders rush to congratulate defensive back Jonathan Davis (bottom) following his interception and 38-yard return for a touchdown. This was the Falcons' second defensive touchdown in three games and led to a 37-13 win. For more on the game, see Page 14.

## CFC kicks off; givers offered many worthy options

By Academy Spirit staff

Academy Superintendent Lt. Gen. Mike Gould spoke of areas devastated by Hurricane Katrina and the help various agencies provided during the 2009 Combined Federal Campaign kick-off at Arnold Hall Ballroom Tuesday.

Displays and more than 90 representatives of non-profit groups who aid military members in need assembled for the occasion. The CFC is divided into an umbrella of organizations and independent organizations committed to human health and welfare.

The 2008 CFC raised nearly \$2.2 million from Defense Department member contributions in the Pikes Peak Region. The CFC is an "open to all" effort authorized and endorsed by Congress

and the president.

Donors can give money to a federation, to an organization under a federation or to an independent organization. Undesignated donations are shared among numerous organizations in a campaign directory.

This year's campaign theme is "iCan". It is based on the philosophy that each and every federal employ can choose to make a difference through the CFC.

Pledge forms are offered to all employees during group or one-on-one opportunities. The forms must be properly completed and turned in to a keyworker.

For more information about the 2009 CFC, contact Capt. David Alaniz at 333-5086, Keith Oda at 333-4811, or Tech. Sgt. Matthew Hummel at 333-5006.



Photo by Butch Wehry

Academy staff mingle with more than 90 representatives of non-profit groups during the 2009 Combined Federal Campaign kick-off at the Arnold Hall Ballroom Tuesday.

**WEEKEND WEATHER**

**FRIDAY**  
59 39  
ISOLATED PM T-STORMS

**SATURDAY**  
72 40  
SUNNY

**SUNDAY**  
74 40  
SUNNY

### USAFA wins Innkeeper Award

"I am pleased to announce that the U.S. Air Force Academy, Colorado, is the winner in the small-base category (285 rooms or fewer)," said Air Force Chief of Staff Gen. Norton Schwartz.

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### ANDESat

The experiment was created by the Space Physics and Atmospheric Research Center — better known as SPARC — in the Department of Physics here. It went into space Aug. 6.

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### Falcon Eyes

"There are lots of Air Force bases...but only one Air Force Academy," said Col. LoCastro. "Our installation is the premier base in the Air Force...and we need to ensure it continues to look as special as it is."

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# Celebrate Hispanic Heritage Month!

By Bob Vásquez  
Retired Chief Master Sgt.  
Center for Character  
Development

Every year around this time I'm approached by people with the same question, "Hey, Chief," they say, "why do we have to have Hispanic Heritage Month? Aren't we all Americans?"

I never argue that a bit, but there's more to it. I'm sure you know we celebrate African-American/Black History Month in February, Women's History Month in March, Asian-Pacific Month in May, Hispanic Heritage Month in September/October, and Native American Month in November. The purpose of those observances is to educate those of us who don't know a lot about those cultures, and to acknowledge the contributions those groups of people have made to our own American heritage.

When you ask yourself what it is that makes America great, you'll find the answer is "diversity." If you'll look around you (go ahead, no one's watching) you'll notice that what we call America is made up of people from all kinds of cultures, from different parts of the country, or the world. We're all different yet we're all the same. We share the same basic values that make us Americans. We're invested in making our country and the world a better place for all of us to live. We believe in a democratic system of government where the people have a



Air Force Graphic by Luke Borland

say in what and how we live.

What makes America great is that although we have different and diverse needs and desires, we've been able to synergize all those differences to form one very diverse, but unified, family that allows us to be ourselves and expects us to accept each other.

We used to talk about the American melting pot. An honorable idea, but I'm not sure it's attainable. Why? Because there is very little, if any, chance that we'll all "melt", that we'll all assimilate, that we'll all be the same. And, I'm not so sure we all want to be the same. I think it was Gen. George Patton who said, "If two of us are

thinking the same thing, we don't need one of us." There's a marked difference between thinking the same thing and thinking with the same purpose in mind.

The concept of the American Salad Bowl comes closer to describing the culture we live in. The illustration of the salad bowl describes a dish that, as a whole, is its own entity, delicious and healthy. What gives that dish its flavor and wholesomeness is all of the different ingredients that make it one. Each ingredient adds its own contribution to the whole. Any part of it that's missing will affect the end result.

Dr. Stephen Covey has said that "unity is not sameness, it's complementariness." If we are to be united, we have to be willing to accept, appreciate, and celebrate each

others' differences.

As we celebrate Hispanic Heritage Month, join the fun. Get involved. Make time to enjoy the various events scheduled throughout the celebration.

You don't have to be of, or know a lot about, the culture. The people who have labored hard to organize the events will gladly teach you and will welcome your support. You'll learn a lot and you'll find a kind of gratification you can't find elsewhere. The education you gain and the relationships you develop will make you better and they'll make America better.

Together, we can go forward.  
¡Adelante!



To responsibly inform and educate the Academy community and the public about the Air Force Academy

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## Submissions

Send submissions to: HQ USAFA/PAI, 2304 Cadet Drive, Suite 3100, U.S. Air Force Academy, CO 80840-5016 or deliver to Suite 3100 in Harmon Hall.

Deadline for free classified ads on a space-available basis is noon every Tuesday for that week's publication date. Paid classified advertising is accepted by the publisher at 329-5236. The number to call for display advertising is 634-5905.

Deadline for all stories is noon Friday, one week prior to the desired publication date. Refer questions to the *Academy Spirit* editor at 333-8823.

The *Academy Spirit* also accepts story submissions by fax at 333-4094 or by e-mail: pa.newspaper@usafa.af.mil.



## Character Corner Break the habit

By Chaplain, Maj. Rives Duncan  
Center for Character Development

"It's only a lot of reading if you read it all." This line, spoken by a prep school exemplar, predictably drew strong applause from the school-weary audience. Another line, often greeted with chuckles and nods, comes far more frequently and usually from more mundane speakers: "You only get in trouble if you get caught."

Both of these truisms are accurate as far as they go, but as is typical with such sayings, they pay attention to only one part of the entire situation and ignore much more significant aspects. A different way of looking at the same things is this: You can't experience all the benefits if you

don't do the readings and breaking the rules still have negative consequences even if you don't get caught. And, of course, if you do get caught, the consequences can be far more dire than you anticipated.

Consider the cost/risk/benefits of having an iPod when you aren't supposed to. Benefit: enjoyment, diversion, and relaxation (which can be obtained in other ways.) Costs of getting caught: demerits, possibly restrictions, damage to your reputation. Risks, even if not caught include placing others at risk. Consider if your roommate is asked if there are any contraband items. Saying, "I don't have any such items," is quibbling—a lie. How about increasing cynicism among those who came here for discipline and a challenge and find a cavalier attitude toward rule-

breaking? Doesn't this attitude create the pattern of downplaying "unimportant" rules and diminish your ability to follow even important rules? Decreasing your stature in the eyes of a peer? And the list goes on.

Sadly, most people break some rules. If you are one who routinely does so, I challenge you to pick one you are breaking and break the habit. Turn in the iPod. Stop going AWOL. Give your clandestine pet to your sponsor's kids. Put the car or motorcycle in storage. And if you know a habitual rule-breaker, I challenge you to challenge that person. Practice leadership by inspiring that person to do what is right so that both of you can enjoy the benefits.

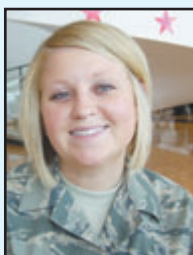
Tune into KAFA, 97.7 FM for *Character Matters* at 8 a.m. and 8 p.m. Also on iTunes or [www.usafa.org](http://www.usafa.org).



## Why is the Combined Federal Campaign worth supporting?

"There are many organizations that help support the Armed Forces and their families. CFC helps support many worthy organizations."

Airman 1st Class  
Tracy Duncan  
Pharmacy technician



"There are so many reasons. You can pick a favorite charity or let your dollars support many. It feels good to help someone."

Dave West  
Cadet advisor/  
KAFA Radio



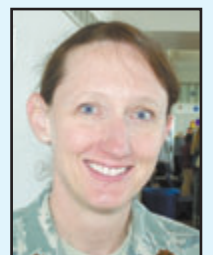
"The CFC raises funds to support people in need in the Armed Forces. It's a great way for us to support each other when times are rough."

Cadet 2nd Class  
Jessica White  
Cadet Squadron 38



"It offers military members once a year the opportunity to select a meaningful charitable organization. Everyone can make a difference."

Maj. Lisa Franz  
Air Officer  
Commanding,  
Cadet Squadron 28



# Leaders say 'Happy Birthday, Air Force'

By Air force News Service

SAN ANTONIO (AFNS) — The Air Force's top leaders sent a message to the total force to celebrate the Air Force's 62nd birthday and to remind them to remember the commitment and sacrifice of the more than 40,000 Airmen deployed around the globe.

Secretary of the Air Force Michael Donley and Air Force Chief of Staff Gen. Norton Schwartz issued the following message:

"To the Airmen of the United States Air Force and their families:

Sixty-two years ago, on Sept. 18, 1947, your Air Force was established as an independent service. Over the last six decades our legacy has been one of adaption, innovation and technological change on a constant quest to reach beyond our limits. On this day, it is appropriate to not only reflect upon this heritage, but to also look ahead.

While the employment of airpower has changed throughout history, our charge remains to fly, fight and win in air, space and cyberspace. Regardless of the domain, the indomitable spirit of the American Airman remains unchanged. The spark of innovation which drove aviation pioneers to master powered flight and break the sound barrier can be seen in our global air, space and cyber capabilities that provide unprecedented levels of support to combatant commanders around the world.

The heart and soul of our Air Force is not found in the platforms we operate or the technologies we employ; it is in our Airmen and their families. The future of our Air Force rests in their hands, and for us to succeed we



Photo by Mike Kaplan

U.S. Air Force Academy Cadet Squadron 35 passes the Cadet Honor Guard during a noon meal formation at the U.S. Air Force Academy in Colorado Springs, Colo., celebrating the Air Force's 62nd birthday Sept. 18, 2009.

must ensure the well-being of our Total Force Airmen, civilians and their families. As we celebrate our birthday this year, let us remember the commitment and sacrifice of the more than 40,000 Airmen deployed around the globe and their families who support them.

We are proud of all the Air Force has accomplished,

and prouder still of today's Airmen who have answered their nation's call. You embody integrity, service, and excellence, and we are proud to serve alongside you. You are a living tribute to our Airmen of battles past, and an inspiration for Airmen yet to come.

Happy 62nd Birthday!"

## 10th Medical Group lists clinic relocations

As the 10th Medical Group nears completion of its remodeling project, several clinics will be changing locations over the course of the next two months to the main clinical building of the 10th Medical Group, building 4102. These clinics will be consolidating from the Community Center, the Temporary Phasing Facility and from within the main clinic to their new locations. The chart to the right identifies the clinics that will be moving locations and their expected re-opening dates.

Due to construction limitations, we are unable to provide exact moving dates for the clinics other than dermatology and optometry at this time. If you have an appointment scheduled in one of these clinics and are unaware of your appointment location, call the access to care line at 457-CARE (2273) or visit the information desk located in the front lobby of Bldg. 4102. We also recommend patients plan for additional time to make their way to scheduled appointments. Thank you for your patience as we strive to improve the quality of care we deliver to our beneficiary population.

Clinic Relocations				
Department	Current Location	New Location	Expected Move Date	Clinic Re-opening
Dermatology	1st Floor Bldg. 4102	3rd Floor Bldg. 4102	In Progress	Sept. 28
Optometry	TPF	3rd Floor Bldg. 4102	In Progress	Oct. 1
Neurology	TPF	3rd Floor Bldg. 4102	Early October	Early October
Sleep Lab	Fort Carson	3rd Floor Bldg. 4102	Early October	Early October
CC Physical Therapy	Community Center	3rd Floor Bldg. 4102	Early October	Early October
CC Occupational Therapy	Community Center	3rd Floor Bldg. 4102	Early October	Early October
Allergy and Immunizations	TPF	1st Floor Bldg. 4102	Mid November	Mid November
Pediatrics	Community Center	1st Floor Bldg. 4102	Mid November	Mid November

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# Rampart Lodge garners Innkeeper Award

By Ken Carter  
Editor

Air Force Chief of Staff Gen. Norton Schwartz recently announced the annual winners of the Innkeeper Award and the Academy's Rampart Lodge rose to the top in its category.

The Innkeeper Award is the Air Force's way of recognizing bases that excel in running lodging operations.

"I am pleased to announce that the U.S. Air Force Academy, Colorado, is the winner in the small-base category (285 rooms or fewer)," the chief said. Kirtland Air Force Base, N.M., took top honors in the large-base category (286 rooms or more). "We commend the five small and three large base nominees for their commitment to excellence in serving Air Force people."

Rampart Lodge's general manager of the 28 employees keeping 102 rooms, including 22 suites, at their finest, says the key to success is pretty straight forward.

"Teamwork—we have the best team in the world," said Giuseppe (Joe) La Bella, who has two years tenure at the Academy and 27 years of experience in the lodging business. "We have people who get satisfaction from providing outstanding service to our guests—from ensuring a clean room at check-in to giving top-notch customer service



Photo by Staff Sgt. Eric Bolt

**More than 26,000 guests call the Rampart Lodge their short-term home annually and they each start with a walk into the lodging lobby.**

throughout the stay. When you have that type of team, everything falls into place."

It takes more than \$1 million a year to operate the \$60 million-plus Academy facility. However, the benefactors are many.

More than 26,000 guests call the Rampart Lodge their short-term home annually and customer comments make it clear the staff is deserving of the Innkeeper Award.

"Thank you for your kindness, cleanliness and hospitality ... we will be back,"

said Mr. and Mrs. John Glenn.

An evaluation team consisting of members of the Air Force Services Agency Staff visited each major command nominee. The teams evaluated each operation using an extensive 30-page checklist covering customer service, housekeeping, financial and facility management, services and related support activities.

Each year, the evaluators also select nominees who exemplify the highest standards of professionalism, attitude, customer service and job knowledge for

the Innkeepers Travelers' Award. This year's nominees in the small category included the Academy's own Dana Simnioniw.

Innkeeper trophies for the two winning bases and the Innkeeper Travelers' Awards will be presented at the International Hotel/Motel and Restaurant show in New York City Nov. 7.

The Academy has a reputation of focusing on quality-of-life issues. Keeping the lodging facilities pristine is clearly a top priority. Building 3130, for example, was totally renovated in 2007-2008 with more than \$4 million committed to building reconstruction and the replacement of furniture, fixtures and equipment combined.

There are further significant upgrades in store that are projected through 2010.

The Rampart Lodge staff appreciates the support received from USAFA and supporting agencies.

"We are proud to serve our guests from the front line to home front ... we're 'The Best Serving The Best,'" the general manager said.

Additional key staffers at the Rampart Lodge instrumental in earning the Innkeeper Award include: Brenda Adams, assistant manager with 11 years at the Academy and 24 years of lodging experience; Stanley Erickson, guest services manager with seven years at the Academy and eight years experience in lodging.

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# Former POW recalls deprivation, endurance

By Ann Patton  
Academy Spirit staff

We shall never forget. We will always remember. Service members and civilians gathered Sept. 18 at the Falcon Club to remember the 88,000 U.S. service members recorded as missing or unaccounted for since World War II during the POW/MIA Observance traditionally held the third Friday of September.

Ceremonies began with recognition of the empty table at the front of the room adorned with a white tablecloth as a symbol for purity of motive, a rose for waiting families, a yellow ribbon to remember those absent, a lemon slice for bitter fate, a place of salt for tears shed and a Bible for strength of spirit. Glasses were inverted, chairs left empty as members of the Academy Color Guard placed five wheel hats representing all branches of service on the table.

Retired Master Sgt. Marion Earl Painter recalled his ordeals as a German prisoner of war during World War II.

"We were hungry all the time," he said.

Ten days after marrying his wife, Florence, in 1942, he entered the Army and after training was sent to England and assigned as a flight engineer/top turret gunner on the B-17 "Buccaneer."

On the crew's last mission targeting an aircraft factory, the B-17 caught flak, and the crew bailed out, were captured and imprisoned in Stalag Luft VI.

Men were housed in long brick buildings, with 70 to 80 men in each room. Bunks were three beds high, and bedding was nothing more than straw and burlap with German "ersatz," meaning fake blankets, which disintegrated if they got wet.

Eventually Sergeant Painter and his fellow prisoners were moved to Stalag Luft IV in eastern Prussia which

held an estimated 9,000 – 10,000 prisoners of war.

While in Stalag Luft VI, the prisoners received an occasional Red Cross package to ward off the constant hunger. In Stalag Luft IV, their diet became hot water, boiled potatoes, cabbage soup and boiled barley.

In Stalag VI, the prisoners were guarded by the German Luftwaffe. In Stalag IV, they were guarded by the Gestapo which resulted in harsher treatment.

Sergeant Painter said he believes the cause for the change in treatment was the result of the earlier escape attempt by Allies from Stalag Luft III, made famous by the movie "The Great Escape" released in the early 1960s. Only three of 50 men eventually made it to freedom.

"Things changed for the worse," he said.

The prisoners were not without their own resources to irritate the Germans. Roll call required both an American and German counting prisoners, which could result in frequent miscounts. Also, during transport to one camp, prisoners were handcuffed by twos, until they discovered the can opening device on powdered milk containers could be easily modified as keys to the handcuffs.

The Allied prisoners were also in possession of a radio, smuggled in to the camp inside a softball.

"We knew what was going on before the Germans did," Sergeant Painter said with a smile.

As the war worsened for the Germans, there was an apparent need for them to move POWs west. An estimated 6,000 prisoners from Stalag IV began what became known as the "Black March."

"I walked for 80 days," he recalled.

Along the way prisoners were forced to scrounge for food in one of German's coldest winters ever. Virtually all had lice and suffered from dysentery. They also incurred diphtheria, pneumonia, abscesses and frostbite.

After being rescued by the Allies, Sergeant Painter



Photo by Ann Patton

**Retired Master Sergeant Marion Earl Painter recalls the brutality he and other prisoners of war endured at the hands of the Germans during World War II.**

spent months recovering, first in England and later in the U.S.


After the war, Sergeant Painter served in the Air Force Reserves and in various missile readiness capacities. He retired after 30 years of service and now lives in Plumville, Pa. where he has been involved in activities with other former POWs.

He and his wife have six children, including a daughter who is a retired Air Force lieutenant colonel and a son, a Naval Academy grad, who is retired from the Navy. The couple also has 10 grandchildren and seven great grandchildren.

During the hunger, disease and injuries of his captivity, Sergeant Painter had only one thought.

"I never lost faith," he said. "You can't give up. Those who did give up are still there."


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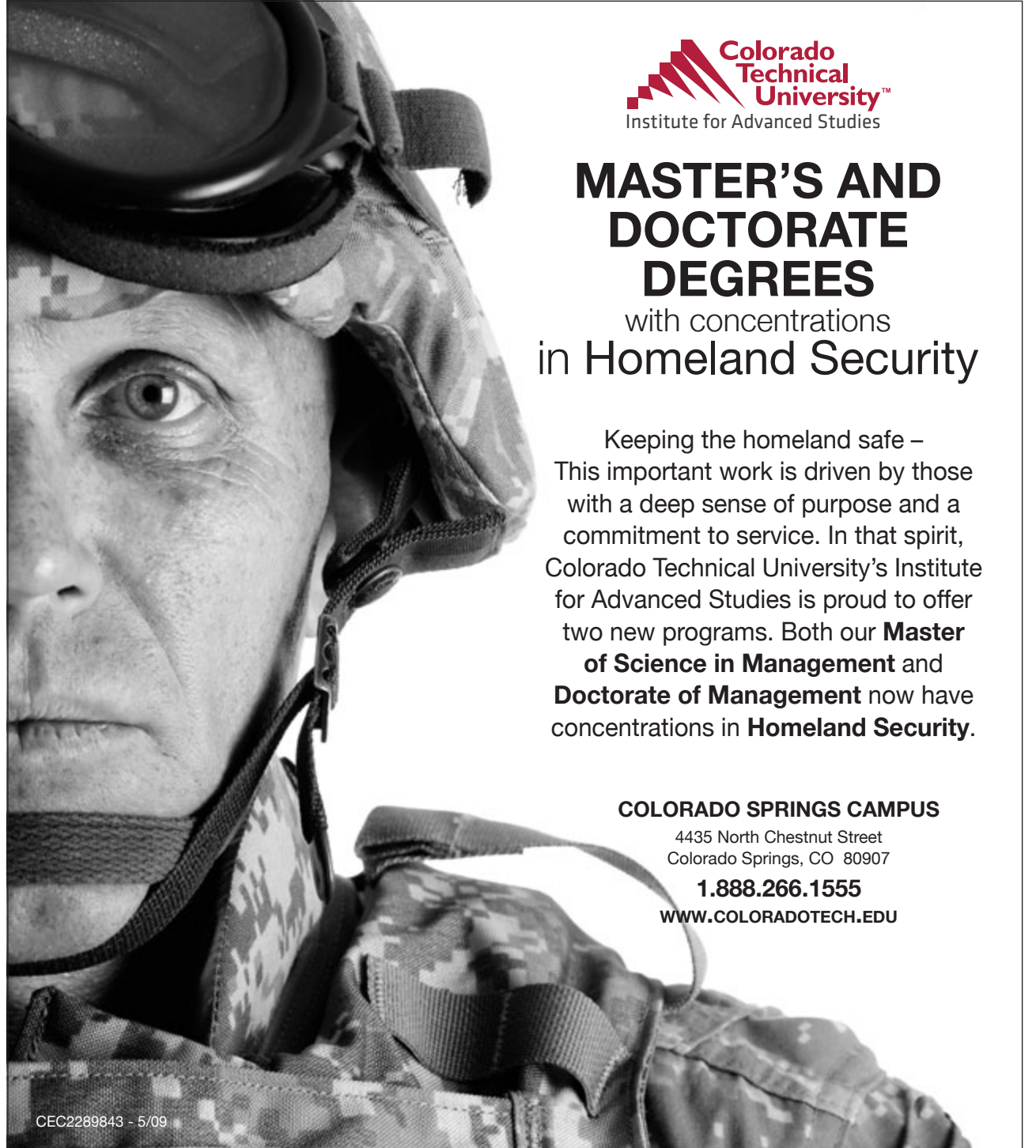

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# Academy physics payload conducts experiments

By Academy Public Affairs

An Academy physics experiment went to work in space aboard a Navy microsatellite recently.

The experiment was created by the Space Physics and Atmospheric Research Center – better known as SPARC – in the Department of Physics here. It went into space Aug. 6 aboard the Naval Research Laboratory's Atmospheric Neutral Density Experiment 2, better known as ANDESat.

ANDESat is actually a pair of satellites, and was launched from the space shuttle Endeavour. The pair of satellites are named Castor and Pollux, which are identical sized spheres with different masses.

The objective of the mission is to study the satellite orbits, and make measurements on the heavier Castor satellite to allow the Department of Defense to better understand how drag from the thin neutral atmosphere affects satellite orbits. The payload provided by SPARC is called the Integrated Miniaturized Electrostatic Analyzer, or iMESA.

iMESA is designed to measure the effects of the plasma density and temperature on ANDESat, and was built, tested and installed in ANDESat by SPARC faculty and cadets. SPARC faculty, along with cadets in the Academy small satellite program and the Academy's ham radio club, hope to serve as a ground station for ANDESat. Both satellites operate in the two meter amateur radio band.

The iMESA experiment is a leap forward in data-starved field of space weather data collection, providing greater capability than previous devices of this nature, at a fraction of the size and cost. Working in an environment with finite capabilities to accommodate mass, power and size, iMESA weighs in at 0.15 kilograms, needs only a half-watt of power, and is smaller than an iPhone or



Photo Courtesy NASA

This photo from the Space Shuttle shows the launch of the Castor and Pollux satellites along with deployment mechanisms from the shuttle Aug. 6, 2009.

Blackberry.

The size, mass and power advantages allow iMESA to easily be deployed on all military and civilian low-earth orbit spacecraft.

"We have an iMESA on the International Space Station right now. It comes back in November timeframe, and we replace it with another," said Dr. Geoff McHarg, director of SPARC. "We also have three iMESAs promised to Naval Research Laboratory as part of a cubesat program. We delivered two iMESAs to the Air Force Research Laboratory for inclusion on the AFRL Plug and Play satel-

lite, but that program's goals changed, and they never launched."

Having several copies of iMESA on multiple spacecraft allows them to gather more data, and also mitigates the impact if any one spacecraft carrying iMESA were to fail.

The Naval Research Laboratory announced Sept. 16 that Pollux stopped operating. According to NRL, the batteries apparently drained.

For more information on the ANDESat mission, go to <https://goby.nrl.navy.mil/ANDE/Main.html>.



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# Airmen play major role in remains identification

By Tech. Sgt. John Jung  
455th Air Expeditionary Wing Public Affairs

BAGRAM AIRFIELD, Afghanistan (AFNS) — Recently there was a solemn burial outside a mosque in the town that borders Bagram Airfield. A small group of mourners and the local mullah were in attendance as prayers were said for the deceased. It was not an event of major significance except to those who attended and those who had a hand in making it happen.

Remains from six separate skin and bone segments were returned to the local community for burial. As is the Afghan locals Muslim custom, the remains were buried the same day they were received and before sunset at the mosque.

"Sometimes Afghans are brought in for improvised explosive device injuries and have skin and bone segments removed in the course of their medical treatment. The hospital keeps these in case the person needs to have them grafted back at a later point in time," said Senior Airman Timothy McCallum from the 455th Expeditionary Medical Squadron.

Airman McCallum, a medical laboratory technician who is deployed from the U.S. Air Force Academy, played a major role in the ceremony taking place by conducting extensive research for several days to identify specific skin and bone segments belonging to local Afghans



Photo by Tech. Sgt. John Jung  
**An Afghan man transports the remains of skin and bone segments of six local Afghans back to the community where he lives. The remains were buried at a mosque in the town that surrounds Bagram Airfield.**

so they could be returned for proper burial.

"Trying to identify who a specific skin or bone segment belongs to is often difficult, because they usually come in as trauma patients and it gets hectic and sometimes they aren't identified clearly," Airman McCallum said.

The Craig Joint Theater Hospital here treats any injured person, regardless of nationality or whether they are friend or foe, as long as they are brought to the hospital because of injuries caused by

combat. Like any other medical facility, the hospital keeps skin or bone segment for a specific amount of time before they are either used as grafts or they are disposed of.

"After identifying the samples as belonging to local Afghans, Airman McCallum came to me wanting to know if there was something better that could be done with the remains; if maybe there was some more spiritual way to have them used other than to be disposed of," said Chaplain (Capt.) Christopher Underwood,



the chaplain for the Craig Joint Theater Hospital and Task Force Med/East at the 455th Air Expeditionary Wing.

"Returning the remains to the local Afghans is a simple gesture of kindness and respect," Chaplain Underwood said. "I have a good working relationship with the local Afghans who work as interpreters and asked if they knew of a way to help return these remains back with the respect and dignity they deserved."

Fortunately, the interpreters did know of some men who work in the hospital and live in the town outside of Bagram Airfield. In coordination with the two Airmen, they were able to arrange for the men to accept the remains, transport them from the hospital and have them buried at a local mosque.

"I just saw one of the men who accepted the bone samples the other day," Airman McCallum said. "He seemed really happy to have been able to help return the samples and help in the proper burial."

This small act by two concerned Airmen shows the dedication Americans have in helping two different cultures understand that kindness and respect is universal.

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# EMGA charter members recognized

By **Butch Wehry**  
 Academy Spirit Staff

Some memories and the people in them should never be lost.

A shadow box commemorating the 205 Eisenhower Men's Golf Association pioneers, and containing the historical artifacts from 1988, was presented by the association to the Eisenhower Golf Club Sept. 17.

The Eisenhower Men's Golf Association provides competitive and social golf events every Thursday morning during the season for about 250 male golfers. They are organized and operated by volunteers on the board and committees.

This was a special Thursday.

"We recognized 16 of the original association founders who still come here," said Joe Schaefer, appointed as historian of the Academy's EMGA at the Eisenhower Golf Club last year.

The appointment led him to talk to the senior golfers and research the events and decisions that brought this unique Academy resource into being.

"I learned the Blue Course opened in 1959-60 principally as an athletic resource of the Air Force Academy," said the association historian. "Cadets, active duty and retired men and women



Photo by Butch Wehry

**Charter members of the Eisenhower Men's Golf Association pose for a group photo after receiving their red Eisenhower Golf Club hats bearing the label "EMGA Charter Member 1988." Sixteen of the original 205 EMGA members are still actively playing golf. They were recognized at the luncheon for their stamina and continued athleticism and for contributing their knowledge and memories.**

quickly helped fill up the available tee times. Club sponsored golf outings, as well as those organized by small groups, included tournaments, home and home play, and co-ed golf."

His research shows that retired Brig. Gen. Ster Bettinger started EMGA in

1988 with 205 members in the charter group. General Bettinger was the group president for the first two years. His wife, Bettye, was a key player in the EWGA, the ladies golf group which preceded the men and still plays events every Wednesday.

Mr. Schaefer said he learned that the Blue Course, designed by Robert Trent Jones, was a championship level course which demanded accuracy, shot making, and good course management. It also had a creek running out of the foothills and through much of the course.

"As a result, five- to six-hour rounds were not unusual," Mr. Schaefer said. "In 1969-70 the front and back nines were switched, much of the creek rerouted, and other changes made to fairways and traps to speed up play and accommodate more golfers." Construction of the less demanding Silver Course in 1976 helped make golf more available to all eligible users at the Academy.

Sixteen of the original 205 EMGA members are still actively playing golf. They were recognized at the luncheon for their stamina and continued athleticism, and for contributing their knowledge and memories.

Each of the following active charter members received a red Eisenhower Golf Club hat bearing the label "EMGA Charter Member 1988": Bill Bennett, Jesse Boyd, Arnie Bruland, Don Carbaugh, Jerry Davenport, Bob DeLange, Greg Dillon, Jim Gillespie, Julius Grant, Vic Hanna, Vic Kregel, Bill McPeek, Bert Laird, Jim Mazza, Ron Stull and Ed Tompkins.

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# Transformative Leadership: Mountain with no top

By Capt. Kari Granger  
Center for Character Development

What do you call a group of 23 faculty and staff members from across USAFA who meet once a week to personally engage in transformational dialogue about realizing futures that are not predictably going to happen given our current trajectory?

While you surely have plenty of pleasant answers for such a question ranging from “a group that should include me” to “hopelessly motivated optimists”, the real answer is CCLD 500, a course designed for faculty and staff who are interested in expanding their capacity for leadership.

Consistent with the new strategy for the Center for Character and Leadership Development, “The Center will serve as a resource to prepare, support and sustain staff and faculty substantively and pedagogically to effectively develop cadets as leaders of character”; each CCLD 500 course participant has realized for themselves that they are the lid to developing others.

This group realizes to the degree we expand our own capacities as leaders of character; we are then able to provide that for others. To take the point of view that we have somehow “made it” leaves us confined to a limited set of possible ways of being, and a certain fixed set of formulas or strategies for success (or more likely survival). Such limits leave us with little possibility for growth and development beyond the leader we ‘wound up being’. In other words, this group knows leadership development is a

mountain that has no top.

As you look around the room, you would recognize most CCLD 500 participants as involved leaders at USAFA. In fact, there is not a single person in that room that has the time to ‘take a class’ given their commitments across USAFA and in the community as they work to develop our next generation of global leaders. These are people who are involved in teaching and training others to be leaders! If they are the ‘leader experts’, why are they in a class for leadership?

CCLD 500 participants are people who are living for a commitment bigger than themselves, bigger than the person they ‘wound up being’, and, they know that their own development is crucial to fulfilling on that commitment.

Our nation and world community are demanding leaders who can lead in any situation, with or without positional authority, is no agreement. Such demand requires that as leaders, we go beyond not only what we ‘know’ of the world, others and of the situations we are dealing with, but more importantly, requires we go beyond the bounds of who we know ourselves to be.

In fact, it is likely we will not have the luxury of knowing what is required to accomplish our commitment at the outset, but our commitment endures nonetheless – our commitment itself is the source of our leadership rather than our set of strengths, weaknesses, preferences, traits, characteristics, and styles.

To this end, one of the unique and transformative aspects of CCLD 500 is the employment of a

developmental model that is commitment-based rather than individual-based. Throughout the course, participants begin to constitute themselves as a commitment that is bigger than ‘the person they know themselves to be’. Throughout history many of us has had the tendency to attribute great leadership to a certain set of characteristics, styles and traits of noteworthy leaders; this course takes the perspective that these great leaders were ordinary people like you and I who were committed to an extraordinary future. What made them great leaders was their ability to allow for their commitment to give them their being and their actions in the present rather than their opinions, decisions and projections of what they assessed they could or could not accomplish.

The Center for Character and Leadership Development, in conjunction with world-renowned experts and academics, have cracked the code on providing access to what has thus far been merely described, and to move beyond the limits and confines of who we know ourselves to be. USAFA is out in front, providing this cutting-edge semester-long course for faculty and staff who are dead serious about their own leadership development.

Equipped as a powerful coach, able to integrate character and leadership development in their areas of concern and energized to go beyond what is comfortable and the ‘way it is’, course participants from across the mission elements have begun to create a community of leaders who support and empower one another in making the kind of difference they are each committed to making.

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# “Falcon Eyes” see base appearance

By Ann Patton  
Academy Spirit staff

The 10th Air Base Wing is asking TEAM USAFA to go the extra mile to keep the Academy in tip-top shape. A new program called “Falcon Eyes,” with its kindred verb “Falcon-ize,” is now underway and in high gear.

It is, in its simplest form, good housekeeping to ensure construction sites, unit facility areas, gates, roads, parking lots, and work spaces are decluttered and take on a more tidy, clean face for those who live, work and visit the Academy, and it takes everyone to see where improvements can be made.

“There are lots of Air Force bases...but only one Air Force Academy,” said Col. Rick LoCastro, 10th Air Base Wing commander. “Our installation is the premier base in the Air Force...and we need to ensure it continues to look as special as it is.”

It’s clear the 10th ABW is reinvented and moving out quickly on improving areas and service all over the base and with a motto of focusing on people, base, and job (PB&J). “Falcon Eyes touches all three of our key areas,” said Colonel LoCastro. “This Academy belongs to all of us, and we are all extensions of the superintendent’s office. As we drive or walk by areas and we put Falcon Eyes on something we are not proud of—let’s act. This program affects People, improves the appearance of our Base, and causes us to think differently about how we do our Jobs.”

Eddie Lee, director of the Academy Community Relations Division, said at least 450,000 guests pass through the Visitor Center every year. With additional visitors for athletics, special events and short stops at the Chapel and other



Photo by Ann Patton

**Chains and stanchions are replacing plywood and yellow law enforcement tape to keep non-construction personnel at bay during work between Arnold and Harmon Halls. The stanchions are more attractive and can be reused for other construction projects.**

Academy facilities, he estimates the total number of visitors to be easily well over one million.

“We have an Open House here every single day,” said Colonel LoCastro of the base’s hospitality, “if it’s 50 visitors or 50,000—we want them to see their Air Force Academy at its best.”

The idea for the terms “Falcon Eyes” and “Falcon-ize” came from observing the Academy’s mascots. “Unlike the wild turkeys we often see around our Academy which tend to be self-involved, narrowly focused, and often with little awareness of their surroundings—falcons see a bigger and total picture,” said Colonel LoCastro. “They are sharp and in tune to their entire environment, and are always thinking ahead. They sense what’s happening around

them, and they’re constantly analyzing it.”

One effort to improve the appearance of construction sites has been the work being done around the outside of Mitchell Hall. Sandbags and unattractive, warped plywood walls draped in yellow police tape to keep non-construction personnel at bay and very visible from the Chapel wall—are now a thing of the past. These unsightly items have been replaced by professional-looking chain and stanchions which are more attractive and can be used repeatedly for other projects. Other construction sites and visible areas all over the installation have also been “Falcon-ized.”

Academy personnel are encouraged to keep their eyes open for other areas, such as overflowing trash bins, work

and cleaning supplies inappropriately visible, overgrown weeds, stop signs covered by trash bags during athletic events and discarded items in full view for an extended time.

“We want everyone feeling proud this is a special place,” said Colonel LoCastro. “Falcon Eyes” is a mindset to have everything as polished as possible, in place, and squared away.”

He stressed the Falcon Eyes motto of look, see, act and follow-up...and urged personnel to recognize what things on the installation can be made to look better with a little more effort and attention to detail. “Everyone can put “Falcon Eyes” on things and make a difference in improving our base appearance. If you see something you’re not proud of—raise your hand and say something...or just fix it” he said.

In some cases, there may be no need for tasking the fix or improvement. Individuals are encouraged, if they are able, to take care of a problem area on the spot themselves and in their own work centers and living spaces.

Colonel LoCastro emphasized there are no magic tricks to keeping the base clean and neat. He encouraged personnel to take responsibility, but if the issue calls for a bigger fix, contact building managers, supervisors, or go direct to the unit in charge. “Don’t dream up stuff for other people to do,” he said. “Look closer to home at areas around your own space...and see how you can improve it.”

Colonel LoCastro said he is also directly accessible for observations from Falcon Eyes. “I’m in the global email and have a phone for a reason...and so do members of the USAFA team. We all welcome inputs and observations...but most of all—action.”

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# CDCs to meet revised accreditation standards

By Maj. Beth Kelley Horine  
Air Force Personnel Center Public Affairs

SAN ANTONIO (AFNS) — Air Force services leaders implemented a five-year plan to gradually phase Air Force child development centers through the new, re-accreditation system and assist them in meeting the strict accreditation requirements and 64 CDCs have already met the new standards.

The five-year plan was in response to the 2006 announcement from the National Association for the Education of Young Children as they made sweeping changes to the standards, included 412 criteria with which to evaluate programs in including curriculum, assessment, health, relationship and leadership and management.

“The National Association for the Education of Young Children has sponsored a national accreditation system since 1985, designed to establish professional standards for early childhood education programs and to help families identify high-quality programs,” said Candace Bird, the child and youth programs deputy chief for Headquarters Manpower, Personnel and Services.

The Air Force plan developed at the Air Staff including training, consultant visits, process standardization, and Air Force-wide solution development to provide consistency in programs.

“Additionally, the phases allowed for more individ-

ualized support to bases and provided bases in subsequent phases the opportunity to take advantage of lessons learned by bases in earlier phases,” Ms. Bird added.

There are four steps a child development program must complete in the new accreditation process: application, self-study, candidacy and the on-site visit.

“We have approximately 60 additional Air Force programs in one of the various accreditation steps or stages,” Ms. Bird said. She also noted that a single Air Force base may have multiple child development programs, depending on the number of children served and number of faculty members required by the NAEYC.

At Ramstein Air Base, Germany, Janna Keller, the CDC and Family Child Care director, initially faced some challenges bringing the Ramstein AB programs in line with the new accreditation standards, but now feels the changes have brought great improvements to the care and family interaction in their overseas child development programs.

“Familiarizing ourselves and the classroom teachers with a little over 400 new criteria for the NAEYC accreditation was our greatest challenge,” Ms. Keller said. She also added that being overseas, the CDCs encounter constant staff turnover because family members comprise a large majority of the work force and those who are hired stay only as long as their sponsor’s assignment allows.

“This adds additional challenges because we were always training new staff on quality child care and NAEYC

criteria,” she said.

However, the new NAEYC criteria allowed the Ramstein AB CDC to better share the program’s story and to become better communicators with the parents enrolled in the program, Ms. Keller added.

“We have built community relationships that were not present in the past,” she said, “and the parents that took on an active role through evaluating our policies and procedures, being advocates for our program, and giving us suggestions for improvements have become stronger leaders within the programs. It has made us a closer CDC community.”

Ms. Keller also said the Air Force greatly helped by providing initial training and preparation for the new NAEYC accreditation standards.

“Programs were allowed the time they needed to adequately prepare. By connecting bases through small group training, resources and ideas were shared. I believe this has attributed to the Air Force’s successful accreditation rates,” she said.

“Historically, Air Force child development programs have led the other services with the highest number of accredited CDCs — 99 percent — attaining this hallmark of quality,” Ms. Bird said.

For information about Air Force child development centers, visit the Air Force services child development programs Web site at <http://public.afsv.net/FMP/ChildProgramsDotCom/CDC.htm>.

# Airmen deployed may be home for holidays

By Staff Sgt. Angelique Smythe  
451st Air Expeditionary Wing Public Affairs

KANDAHAR AIRFIELD, Afghanistan (AFNS) — Some active-duty Airmen deployed supporting the war on terrorism may get to go home 30 days early, which may have them home in time for the holiday season.

In an effort to move all 179-day tours and rotations back to the pivot months of June and December, most Airmen will be scheduled to leave one month earlier beginning January 2010.

This plan is scheduled to last approximately 2.5 years. This decision was made in July, so some Airmen were given six months notice and already have orders in hand to relieve people from the area of responsibility in January.

But just because an Airman’s estimated departure date may be in January, it doesn’t mean he or she will automatically leave in

December. However, if one’s replacement arrives on time and the turnover can be done in December, some may return in time for the holidays.

“Year round, each month, people are rotating on 179 days,” said Tech. Sgt. Susan Padgett, a 451st Expeditionary Logistics Readiness Squadron logistics planner. “They’re working to get back into the old way of doing things. Not everyone will leave 30 days early though. Some people have had their orders cut for the purpose of relieving others.”

After approximately five rotations, only those whose rotations fall in December or June will be on a 179-day tour.

Guard and Reserve members are on a case-by-case basis.

“Now, will you require an early release letter if you’re leaving 30 days earlier? That’s yet to be determined through (Personnel Support for Contingency Operations) and whether the person shows up in the system

as having a shortened tour length,” Sergeant Padgett said. “If it doesn’t show up as a shortened tour length, then the unit may have to process in an early release letter.”

In regard to individuals who are receiving an early release, no paperwork is required if leaving within a week early.

“If your turnover’s done, we can put you out a week early on the rotator without an early release letter,” Sergeant Padgett said.

“Also, memorize your (unit line number) because that’s how logistics personnel will be able to assist you or answer questions such as, ‘When does my relief come in? Can I leave a week early if my turnover’s done? How long do I have to stay if my relief doesn’t show up?’” she said.

Involuntary extensions have different meanings for those who have been here for less than one year, those who are at their one year mark, and those who are Guard, Reserve or active-duty members.

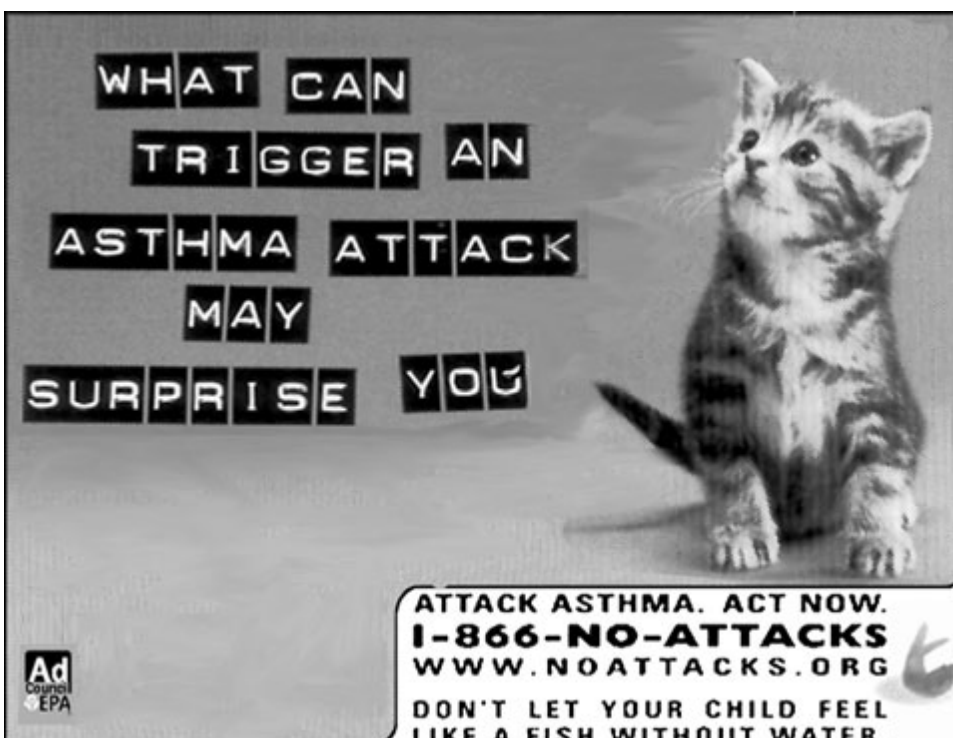
“The command cannot push you more than two weeks past your termination date without the approval of the Secretary of Defense,” Sergeant Padgett said. “If it’s been two weeks past your termination date and your relief has not showed up, you still get to go home with or without your relief.”

The plan is based off of each individual’s required delivery date plus their estimated tour length.

Active-duty members may be kept up to two weeks, but those in the Guard and Reserve cannot be kept involuntarily past their tour length, plus their turnover days, which is three days in Afghanistan.

Once the length of the tour, whether 120, 149 or 179 days are completed, plus the three days for turnover, Airmen should be prepared to leave on the fourth day.

Those who’ve spent 365 days “boots on ground” get high priority and cannot be extended one day past 365 days, including turnover days.



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# Defense Department officials to announce balanced social media policy

By Heather Forsgren Weaver  
American Forces Press Service

WASHINGTON (AFNS) — Defense Department officials plan to forward a social media policy to the department leadership within the next two weeks that will balance the pros and cons of social networking sites, the department's top public affairs official said on National Public Radio's "Talk of the Nation" Sept. 22.

"I think there are two issues that need to be balanced," said Price Floyd, principal deputy assistant secretary of defense for public affairs. "No. 1, you need to recognize the benefits taking part in social networking sites and social networking media give you, as well as the risks involved. And I don't want in any way to shortchange the risks.

"I believe [the policy] ... will encourage the use of social networking because of the benefits that are there, but also understand and underscore the risks there," he added.

Social media generally refers to using Facebook, Twitter, MySpace and other interactive media tools to communicate with ever-expanding networks of family, friends and colleagues. Currently, Mr. Floyd said, the department does not have a policy on the use of social media.

"Right now there is no (DoD) policy on working with or in social networking sites or media. It's currently under review," he said. "It's on course to be finished within about two weeks."

Introduced on NPR as the department's "social media guru," Mr. Floyd said not everyone in the department feels the same because they worry that operational security — OPSEC — will be violated.

"In the past, when a Soldier, Airman, [Sailor] or Marine sent home a letter to their family or loved ones and had information in it that might have been sensitive, it could have been read by two or three people, and that was it," he explained.

"The problem now with social networking is that when you Twitter that information that might be sensitive ... or put it on your Facebook page, thousands of people see it immediately, and then thousands more could see it as it's forwarded on to others," he said. "The ramifications of making a mistake, of putting things that shouldn't be on there on those sites, are even greater than they used to be."

The U.S. Air Force Academy in Colorado Springs, Colo., created offi-



Courtesy Graphic

cial social media sites on Facebook and Twitter in August. Most of the Academy's 4,400 cadets have Facebook pages and are required to let their cadet leaders see what content is on those pages, said Cadet 1st Class Andrea Wise, the Cadet Wing public affairs officer. Students and staff members on the Academy's .edu network can access these sites, but the .mil network will continue to block social media sites for computer security reasons.

Noah Shactman, editor of Wired magazine's National Security Blog 'Danger Room,' was also a guest on the NPR program. He noted there are dozens of overlapping policies about what various branches of the military are allowed to do. The Marines, for example, recently banned Twitter and Facebook from its official networks, while the Army ordered that its networks be allowed access to the sites.

"That's just one example of how there's a lot of tension within the military about whether to use these sites or not, and that's why I think this review is very helpful," Mr. Shactman said.

The operational security concerns "might be a little overblown," Mr. Shactman said, noting that a 2006 study revealed independent military blogs only had 28 security violations during the course of a year, while official military sites had more than 1,800 violations of those same security policies.

Mr. Floyd said he used his Twitter account to get feedback on the Marine policy ban when it was

announced. Most people who responded said they wanted folks to have access, but "a large minority" said they understood there were security concerns.

"These people were on Twitter saying, 'Yes, this should be blocked,' so not everyone who uses social networking sites is in favor of having complete and open access," he said.

Many of the people who called into the NPR program spoke in favor of more regulation of social media sites, even as they pleaded for more constant access to their deployed loved ones.

One former soldier, Matt, who served two tours as an officer in Iraq, said using social media in Iraq earlier this decade was distracting to his troops.

"I've also heard comments from other commanders on the ground that they need to be focused on the fight, not what's going on at home," Mr. Floyd said. "But I've also heard lots of comments about how it was easier to reintegrate once they came back."

Mike, a noncommissioned officer who served a tour in Afghanistan and two tours in Iraq, said for his soldiers to have "seamless communication with their families was absolutely helpful to morale."

Kira called in to say she talks to her deployed boyfriend in Iraq via Skype, a free video chat service. She thanked Mr. Floyd for being able to use social networking, but she said she also recognizes the risks it poses.

"It might seem innocuous, but if the right pieces of information are put in the right order, then that can really

put our troops in danger," she said. "I think [operational security] needs to be emphasized more within the military community."

Mr. Floyd pointed out that some military commands have been using social media for years: Navy Adm. James G. Stavridis, commander of U.S. European Command and NATO's top military commander, launched his Facebook page and blogged while leading Southern Command.

Recruiters also are using social media to keep in touch with troops who have signed up but have yet to report for duty, Mr. Floyd said.

"I was at the Recruiting Command at Fort Knox, Kentucky, several weeks ago, and they're going to use Twitter to keep in touch with recruits before they show up," he said. "They also use Twitter to let their recruits know how they can earn credit towards promo-

tion even before they show up for their first day of duty."

Overall, Mr. Floyd said, he believes there is a general misunderstanding about social media.

"A lot of people think of it as a new way to get information out. So in that sense, when we went from blast faxing information to blast e-mailing, people were so excited you could push one button and reach so many people," he said. "And they believed that Web 2.0 is just the next extension of that. I believe that's just a fundamental misunderstanding of what Web 2.0 is all about."

It's not so much a way of getting more information out, he said, it's also a way of engaging the American people, and "in the case of the military, engaging internally with our internal audience of several million members of the Defense Department."

The department's newly revamped Web site, [www.defense.gov](http://www.defense.gov), is designed to engage the public in discussion, Mr. Floyd stressed. He added that he is not concerned that things may be posted that haven't been strenuously scrubbed - "things that may not be — quote-unquote — 'approved talking points' from public affairs."

"I actually welcome that sort of talk and chatter on the Web," he said. "I believe it shows a Pentagon that has multiple voices, and it gives a transparency to our decision-making process that I believe is good."

(Information compiled by American Forces Press Service and Academy staff reports.)

# USAF Academy Space Forum identifies rising space professionals

General Kehler, commander of AFSPC, shares space policy knowledge

By Julie Imada  
Research Publicist

On a recent September afternoon in the ballroom of the Mayflower Hotel in downtown Washington D.C.; rising space professionals, senior policy mentors from government and industry, and space policy academics; debated and dissected current American space policies ranging from the long-term policy impacts of China's anti-satellite efforts to the use of space technologies in the ongoing military campaigns in Iraq and Afghanistan. The event, called the Project on Strategic Space Issues (POSSI), was organized by the U.S. Air Force Academy's Eisenhower Center for Space and Defense Policies. While some of the ideas reflected the idealism young professionals are known for, some showed wisdom beyond their age and experience and spotlighted innovative new ways of approaching how the United States and military leadership addresses the impact of space on the nation.

What made this afternoon of debate on space policy different from an episode of C-SPAN, was the presence and direct participation of General C. Robert Kehler, Commander of Air Force Space Command.

## 2009 Space Forum

The 2009 National Space Forum and the POSSI are organized by the Eisenhower Center for Space and Defense Policies annually. Under Chatham House rules of non-attribution, the forum has earned respect from space professionals around the globe as a safe, unofficial, academic arena for space professionals and policy makers to openly debate the various ideas and challenges faced by today's space industry and the U.S. government.

Throughout the three-day event, more than 180 commercial space professionals, former Eisenhower Summer Space Seminar alumni, six USAF Academy cadets, and military and government space policy makers, addressed the multi-faceted world of U.S. space policy issues. Topics included how to best identify and act on threat assessments, space deterrence and national policy, space arms control, military and civil space cooperation, and China's role in space and its potential impact on U.S. national space security.

Many older participants in the forum highlighted the need to have younger professional entering the fray. The theme of having young professionals introduce their elder counterparts to new ideas and take on greater leadership roles in space policy-making was echoed through the discussions and panels.



Senator Wayne Allard, left, talks with Cadets 1st Class John Dombroski and Oliver Kotelnicki during the Project on Strategic Space Issues. Throughout the three-day event, more than 180 commercial space professionals, former Eisenhower Summer Space Seminar alumni, six USAF Academy cadets, and military and government space policy makers, addressed the multi-faceted world of U.S. space policy issues.

Courtesy Photo

The more volatile panels addressing issues of space deterrence policies, export-control regulations such as the International Trafficking in Arms Regulations (ITAR) and the impact of those regulations on the U.S. space industry and capabilities, and China's role in space generated the most discussion and debate among participants.

Discussion highlighted the frustration with ITAR regulations that have been perceived as strangling U.S. space research and development as well as giving Russian and Chinese space programs carte blanche to successfully compete against the U.S. in the commercial space industry. Concerns about increasing dependence on space assets for communications, navigation systems, and space situational awareness were also voiced. Participants debated how to best address space threat analysis and the changing role of deterrence as applied to those space assets. "We have never really faced a real space threat," said one panelist. The lack of a real threat to those assets in space and the vague concepts of "contested" space versus space control versus space dominance were highlighted as contributing to America's space vulnerability gap with China growing. The defense of space assets in space and exactly how that can be accomplished in an affordable and relatively fast timetable, if there is credibility of retaliation for potential attacks on U.S. space assets, and the lack of real-time space-based situational awareness were also identified as immediate problems facing U.S. space policy makers. Several speakers and conference attendees noted the short- and long-term consequences of adversarial action against a nation's space assets are an unknown factor that cannot truly be understood until a real-time threat occurs.

The keynote speaker of the event, Air Commodore Tim Owen of the Royal Australian Air Force, agreed to speak on the record after his address. He said the forum is the only non-threatening, unclassified avenue available for many of the participants to voice their thoughts and concerns about key American and international space issues and policies.

"Remember the effects in space directly reflect on our ability to serve and support our soldiers and airmen... that is the goal of all nations," said Commodore Owen.

## General Kehler and the POSSI

The American space industry has come a long way since man's first steps on the moon. It was noted by several of the POSSI's attendees that the value of both the space forum and the POSSI was the opportunity to mentor young, rising space professionals and policy makers. Some forum attendees and panelists watched the first moon landing and many noted that with the rapid changes happening in space technology and international space policy, young professionals have fresh perspectives and valuable experiences to bring to the table.

More than 60 of these young professionals – many who had previously participated in the Eisenhower's Summer Space Seminar – said they also had much to learn from their mentors. Participants noted that the combined experiences of leaders like General Kehler, Eisenhower Center director Ambassador Roger Harrison and policymakers such as former Senator Wayne Allard and Australian space policy advisor Brett Biddington would help them to understand the evolution of space policies and technologies and to see more clearly where the industry is going in the future.

"Space is a huge factor in gathering intelligence... knowing the space capabilities of others and of ourselves will help us in our future career paths," said USAF Academy senior and political science major John Dombroski.

A nearly unheard of opportunity, participants in the POSSI spent more than eight hours discussing and problem solving hypothetical space policy and defense scenarios with their mentors and with Space Command's General Kehler. Participants proposed solutions to General Kehler and he in turn, dissected their proposals and gave them priceless feedback on their ideas and on some of the real-world challenges they would face in the space defense and policy arenas.

At the end of the day, mentors and participants alike came away from the discussions with a renewed sense of focus on what is and is not working in today's space arena as well as with new ideas about potential solutions to America's and the international community's critical space needs. They all recognized the rarity of sitting side by side with one of America's space commanders to examine and debate not just today's next step but the technological and policy steps needed for the next 20 years.

# Falcons feast on Lobo turnovers

By John Van Winkle  
Academy Public Affairs

ALBUQUERQUE, N.M. – The Falcons defense forced four turnovers and capitalized on New Mexico's offensive miscues to down the Lobos 37-13 at University Stadium Sept. 19.

Air Force took control of the game from the first series, when the defense held firm on the Lobos' first drive. Falcons defensive lineman Ben Garland blocked the Lobos' field goal attempt, and defensive back Anthony Wright returned the ball to the Air Force 37-yard line.

The Falcons marched the ball down the field in 12 plays, and capped the drive with a nine-yard run by wide receiver Jonathan Warzeka to begin the Falcons first-half scoring spree.

The Falcons defense continued its domination, ending the next drive in two plays when defensive back Anthony Wright popped the ball out of Lobos' running back Desmond Dennis' hands. Falcons defensive back Phil Ofili recovered the fumble at the Falcons' 38.

Starting quarterback Tim Jefferson suffered an ankle sprain early in the Falcons' third series, but the Falcons' offense continued firing on all cylinders with sophomore quarterback Connor Dietz at the helm. Dietz drove the Falcons into the Lobos' red zone, with a chip-shot field goal by Eric Soderberg putting the Falcons up 10-0.

The Falcons defense continued to cause havoc for the Lobos.

"I thought it really started with the pass rush," said Air Force head coach Troy Calhoun. "Without needing to bring a whole lot of five-man pressure, we won some one-on-ones, and when you do that, then it gives you a chance to play with your eyes."

Falcon defensive back Jonathan Davis showed that vision on the Lobos next series. But Davis saw a pass play unfolding and cut inside New Mexico's wide receiver, picking off Lobos quarterback Donovan Porterie and returning the interception for a touchdown. Davis' score was the Falcons second defensive touchdown of the season. The Falcons went up 17-0 with Soderberg's extra point.

New Mexico then benched Porterie and sent in backup QB B.R. Holbrook to jumpstart the Lobos' offense. He moved the Lobos' offense to within field goal range, but Falcon linebacker Andre Morris Jr. ended that drive with one of the Falcons' four sacks on the day, forcing the Lobos to punt.



Falcons defenders Rick Ricketts, left, and Justin Moore, right, combine to greet the Lobo's leaping running back, A.J. Butler, at the line for no gain.

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Two possessions later, the Falcons' run-heavy option offense drove down the field to the New Mexico 6-yard line. Running back Savier Stephens stretched for a rushing touchdown to give the Falcons a 24-point lead after the Soderberg PAT.

New Mexico ended its scoring drought two plays later. Holbrook found receiver Lucas Reed downfield for a 29-yard gain, and running back James Wright scampered 43 yards into the end zone. Failing to connect on a two-point conversion, the Lobos cut their deficit to 24-6 with a little more than three minutes left in the first half.

Then the Falcons started to misfire on offense. Starting at their 42-yard line, Air Force quickly drove to the Lobos' 9-

See FOOTBALL, Page 16



Falcons junior running back Savier Stephens stretches to break the plane of the goal line to put the Falcons up 23-0. Stephens finished the game with 35 yards on 8 carries, as the Falcons offense ground out 298 rushing yards and 371 yards of total offense

## AF Prep School Football

Your USAFA Prep School Football Team is currently 2-2.

This week, your Husky Football Team fought a hard battle against the #5 Butler Grizzlies. Unfortunately, the Grizzlies came out ahead by the score of 30-17. The Huskies came out fast with a 67 yard touchdown pass from Zerick Rollins to Nic Harwell to

put the Huskies up early in the 1st by a score of 7-3 (Briceton Cannada extra point). The Grizzlies countered back with a score of their own to make the score 10-7. Cannada later added a 23 yard field goal to tie the score at 10. Jordan Ollis rumbled for a 3 yard run in the 4th to score the Huskies final touchdown of the game. You can be very proud of the way your Huskies

fought until the last whistle.

## Men's tennis coach to retire

Air Force men's tennis coach Rich Gugat has announced his retirement effective at the end of the 2009 fall season. The winningest coach in Academy history, Gugat entered the 2009 fall campaign, his 36th at Air Force, ranked No. 3 among active Division I

coaches with 730 dual-match victories.

## Lindsay Brown triathlon

USAFA is slated to host the Lindsay Brown triathlon Oct. 3. Swim, Cycle and run one of the most challenging courses in Colo. right here on USAFA grounds. For more information on the triathlon contact your

Continued next page

# Falcons Blank Army, 1-0, in overtime

## Freshman Zane Dydasco nets first career Falcon goal

By Jerry Cross  
Athletic Communications

Zane Dydasco scored the first goal of his career two minutes and 16 seconds into the first overtime period Saturday night to lift the Air Force men's soccer team to a 1-0 victory over service academy rival Army before a capacity crowd of 2,132 at Cadet Soccer Stadium. Air Force, off to its best start since the 2004 campaign, improved to 3-1-1 this season, while Army fell to 1-6.

Dydasco, from Honolulu, Hawaii, created a free kick for the Falcons early in the overtime period when he was knocked to the ground just outside the Army penalty box. With the Army defense still getting set for the kick, Air Force senior Kevin Rosser placed the ball and sent a short pass to Dydasco, who was streaking into the box and put a shot from eight yards out past Army goalkeeper Nick Armstrong. The goal set off a raucous celebration that ended in front of the packed Air Force stands. Rosser collected his fourth assist of the season and has an assist in each of his last four games.

Air Force dominated the field from the start, putting three shots on goal in the first 15 minutes, including a point-blank shot from 10 yards out by senior Steven Noller that forced Alexander to make a diving save. The Falcons outshot Army 9-4 in the first half, and had an 11-2 advantage in the second half, partially due to Army playing a man down after Bryan Connolly received a red card in the 26th minute after a hard foul against AFA's Eric Wilson. Including Dydasco's game-winner, the Falcons outshot Army 21-6 in total shots and 6-2 in shots on goal. Air Force also held a 14-2 advantage in corner kicks.

Armstrong came up big for Army on a couple of other shots as well, including a rocket by junior John Melcher in the 38th minute that Armstrong just got a piece of. Armstrong finished the game with five saves, while Air Force goalie senior Jim Gullo made two saves in posting his second consecutive shutout and fifth of his career.

The Falcons head out on the road for four straight games, beginning tonight at Stanford as part of the Stanford Nike Classic.



Photo by Mike Kaplan

**Freshman Zane Dydasco dribbles the ball up field during the Air Force vs. Army game here Saturday. Dydasco scored the first goal of his career two minutes, 16 seconds into the first overtime period to seal the victory for the Falcons.**

## Air Force announces 2010 baseball schedule

By Nick Arseniak  
Athletic Communications

Air Force baseball is slated to play 56 games, 20 at home, for its 2010 schedule, announced today by head coach Mike Hutcheon. The road schedule includes three trips to California, two to Georgia and a spring break series in Hawaii.

"Our schedule this year is very interesting in that it consists of not only new opponents but very interesting venues," Hutcheon said. "One of our goals each year is to travel to as many places that our guys are originally from. It will help showcase Air Force Academy Baseball to recruits and allows an opportunity for parents to come and watch near their hometown."

Air Force opens the season with February road trips to Cal State Bakersfield (Feb. 19-21) and a neutral-site series with Navy (Feb. 26-28) in Savannah, Ga. The Falcons play their first home game on March 2, hosting Colorado Christian, then face South Dakota State in a four-game series, March 5-7, at Falcon Field.

"One of the new wrinkles we have added to the schedule is with Navy where we are scheduled to play in a three-game series in Savannah, Ga.," Hutcheon said. "I think both programs really like the idea of playing at a neutral site in a three-game series."

The Falcons head to Santa Clara, Calif., March 11-14, taking on UC Davis (March 11), San Jose State (March 12 & 14) and Santa Clara

(March 13). After a mid-week home game vs. Colorado School of Mines, March 16, AFA heads to Honolulu, Hawaii to play Hawaii in a four-game series, March 19-22.

"Playing in Hawaii is something we try to schedule every three years," Hutcheon said. "We always know the weather is never going to be a problem, and it's a chance to face a tradition-rich program on the road."

Air Force opens Mountain West Conference play hosting TCU, March 26-28. After a mid-week home game with Colorado Christian on March 30, the Falcons play a three-game set at Utah, April 1-3.

Air Force returns home for four games, hosting Northern Colorado (April 6) and a three-game set with San Diego State, April 9-11. The Falcons' next five games take them on the road at Northern Colorado (April 13) and a four-game set at Georgia State, April 16-18.

The next four games are at home as AFA hosts Northern Colorado (April 20) and a three-game set with New Mexico, April 23-25. The Falcons then play its next 12 games on the road starting with a doubleheader, April 27, at Creighton. Air Force then heads to UNLV, April 30-May 2, San Diego State, May 7-9, Northern Colorado, May 11 and TCU, May 14-16.

The Falcons wrap up the regular season May 20-22, hosting BYU. Air Force will also be looking to qualify for the MWC Championships, held May 25-29, in San Diego.



Photo by Mike Kaplan

## Endurance test

**Nathan Shepard, Academy physical therapist, finished last weekend's triathlon with a first-place time of 1:01:54 in the male 18-29 division. Other first-place winners included Richard Harper, men 30-39, Gary Poffenbarger, men 40-49, Andrea Caraway, women 18-29, Katherine Stroupe, women 30-39, and Sarah Graydanus, women 40-49.**

From previous page

squadron sports representative. All proceeds go to the Rando fund, a charity that supports cadets in time of need.

## Air Force finishes tied for seventh at Falcon Invitational

With senior Tom Whitney (La

Quinta, Calif.) leading the way, the Air Force golf team finished tied for sixth place at its own Gene Miranda Falcon Invitational, being held at the par-72, 7,321-yard Eisenhower Golf Club-Blue Course. As a team, the Falcons fired an 866 (+2), which ranks seventh on the list of lowest 54-hole team scores in school history.

## AF Runners Place Fifth at Colorado State Classic

The Air Force cross country teams picked up a pair of fifth-place finishes at the Colorado State Classic on Friday, Sept. 18, in Fort Collins, Colo. Senior Brittany Morreale led the women's team with a 17th-place finish, while freshman Matt Bell used his 34th-place finish to pace the men's squad.

## No. 14 AF splits two games at NorCal Tournament

With both of its games decided by a single goal, the No. 14 Air Force water polo team went 1-1 Sunday to place 14th at the NorCal Tournament, hosted by Stanford. The Falcons opened the morning with a 9-8 victory over 11th-ranked Pacific before dropping a 6-5 contest in overtime to No. 10 Concordia.

## Football

From Page 14

yard line before being pushed back to the 37 on a holding penalty. With more than a minute left in the half, the Falcons offense turned ultra-conservative on their play-calling, aiming to get into a better position for a field goal. Lobos linebacker Kendall Briscoe blocked Air Force's kick, giving New Mexico a boost going into the locker room at halftime despite an 18-point deficit.

Coming out in the second half, the Falcons special teams led off with a 60-yard return from cornerback and return specialist Reggie Rembert. But even with Rembert's big play-return, the offense failed to hit goal-line paydirt. Despite starting the ball deep in Lobo territory on the next pair of possessions, the offense failed to capitalize on their field position and settled for field goals.

"We gave up two offensive scores, and those are things we can get fixed," Calhoun said. "We played alright, but we have to play a lot better and we're a group that's still learning a lot about college football."

The team needs to dissect this game's film, determine and overcome this game's mistakes, and train how they'll fight — or in this case, practice how they'll play, Calhoun said.

"Now it's so different that you absolutely hyperventilate, and there's where some point and composure comes into play," he added.

Even with the misfires, the Falcons dusted off a few passing plays and scored on a Conner Dietz 28-yard strike to wide receiver Kevin Fogler. With Soderberg's extra point, the Falcons went up 37-6.

Calhoun also cycled in a number of second- and third stringers in the second half, giving as many Falcons playing time to speed up that learning curve



Photo by John Van Winkle

**Falcons outside linebacker Andre Morris, Jr. wraps up Lobos quarterback B.R. Holbrook for a 7-yard loss. Morris ended the game with two sacks, as the Falcons recorded a season-high four quarterback sacks.**

and increase the capability of his team's depth.

The Lobos kept the game interesting, showing their true character by never giving up. On their final drive, Lobos running back James Wright took a handoff at the New Mexico 16-yard line, darted off the left end and capitalized on a missed assignment to break into the open. He raced down the left sideline for New Mexico's second touchdown of the game.

"I was just trying to stay uplifted and keep my teammates encouraged," said Wright. "We tried to

make big plays and get the offense going. Anytime you do anything, good or bad, you must look at it, learn from it and excel from it."

The win boosted Air Force's record to 2-1 and 1-0 in the Mountain West Conference. The Lobos fell to 0-3 and 0-1 in the MWC.

Air Force returns home for its next game against San Diego State at Falcon Stadium Sept. 26. San Diego State enters the game at 1-2 following a 34-20 loss to Idaho Sept. 19.

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<sup>1</sup>Repayment may be deferred up to 3 months after graduation. The maximum loan amount after a 3 month deferment would be \$32,799. <sup>2</sup>A loan of \$32,799 for 60 months at 1.25% APR would have a monthly payment of \$564.97. <sup>3</sup>ATM fee rebates for withdrawals at PLUS<sup>®</sup> System ATMs. Federal law generally prohibits federal credit unions from serving nonmembers. Copyright © 2009 Navy Federal NFCU 11296-A (9-09)





## Final Friday

Join 10th Air Base Wing Commander Col. Rick LoCastro at the Falcon Club at 4 p.m. today for a selection of hos d'oeuvres and live entertainment. The event is free for club members. Nonmembers price is: Airmen, \$2; NCOs, \$4; all others, \$5.

## CFC Fundraiser

The 10th Air Base Wing is holding a car wash and chili cook-off to benefit the annual Combined Federal Campaign. A donations-only car wash is set for 9 a.m. to 2 p.m. Oct. 10 at the Part-day Enrichment Center, 5150 Community Center Dr. Volunteers are needed, no experience is necessary. The chili cook-off is set for 11 a.m. to 1 p.m. Oct. 29 in the Milazzo Center ballroom. Vote for your favorite chili while listening to the talented 10 ABW karaoke winners.

## SCHEDULE OF WORSHIP

### CADET CHAPEL

Call 719-333-2636 for more information.

#### **Buddhist**

Wednesday - 6:30 p.m.

#### **Jewish**

Friday - 7:00 p.m.

#### **Muslim**

Friday Prayer - 12:15 p.m.

#### **Protestant**

Traditional Worship

Sunday - 9:00 a.m.

Liturgical Worship

Sunday (Music Room) - 10:30 a.m.

Contemporary Worship

Sunday - 11:00 a.m.

#### **Roman Catholic**

Mass

Sunday - 10 a.m.

Academic Year, when cadets are present

Mon, Tues, and Thurs - 6:40 a.m.

Wednesday - 6:30 p.m.

#### **Sacrament of Penance**

Sunday - 9:15-9:45 a.m.

Academic Year, when cadets are present

Wednesday - 5:30-6:15 p.m.

#### **Exposition of the Blessed Sacrament**

Academic Year, when cadets are present

Wednesday - 5:30-6:20 p.m.

#### **Paganism/Earth-centered Spirituality**

Contact TSgt Longcrier at 719-333-6178

or [Robert.Longcrier@usafa.edu](mailto:Robert.Longcrier@usafa.edu)

## COMMUNITY CENTER CHAPEL

### **Catholic Masses:**

#### **Saturday**

Reconciliation - 3:30 p.m.

Mass - 4 p.m.

#### **Sunday**

Mass - 9 a.m.

Religious Formation - 10:15 a.m.

(September - May)

#### **Tuesday-Friday**

Mass - 11:30 a.m.

### **Protestant Services:**

#### **Wednesday**

Wednesday Night Live - 6 p.m.

Dinner followed by Religious Education

(September - May).

#### **Sunday**

Evangelical - 10:15 a.m.

Gospel - 11:30 a.m.

Donations at either event can benefit a specific CFC organization or go toward all CFC organizations! Contact Diana Thrasher at 333-8264 or [diana.thrasher@usafa.af.mil](mailto:diana.thrasher@usafa.af.mil) for more information.

## Ongoing roadwork

The eastbound lanes of North Gate Boulevard will be closed through Oct. 6 to repave deteriorated roadway surfaces and install drainage lines. Traffic will be reduced to one lane in each direction. The speed limit on the affected area of North Gate Boulevard is 25 mph. For more information, call Christopher Padilla at 896-6445.

## Family bingo

Cards go on sale today at 6 p.m. and calling begins at 6:30 p.m. Call 333-2928 for more information.

## Intramural bowling league

The league bowls every Monday at 5:30 p.m. Contact Mary, the league's secretary, at 648-6319 or at [shattom@hotmail.com](mailto:shattom@hotmail.com), or call the Academy Lanes at 333-4709 for more information.

## Falcon sports blitz

Cris Shumaker and James Cornell update all weekend Falcon sports action, upcoming Air Force events, and other college sports notes every Monday at 6 a.m. and again at 6 p.m. Call Dave West 333-9885 for more information.

## Kempo karate

Classes are offered every Tuesday night for ages 4-adult. Learn self defense, self discipline and control, respect and confidence while getting fit in this class designed for the entire family. Call 333-4169 for more information and to sign up.

## Communication seminar

How do we communicate more effectively? How do we deal with our expectations? Why are men and women so different? How do I get to the real issues? How can I fall back into love? How can we talk like best friends? The questions and more will be answered during a couples' seminar from 8:30 a.m. to 4:30 p.m. Oct. 9 in the Academy Family Advocacy office. Reservations are required. Call 333-5270 for more information.

## Education fair

Academy Education Services and the 10th Medical Group will hold an education fair from 11 a.m. to 1 p.m. Nov. 19 in the Academy Clinic lobby. Attendees can meet representatives from local colleges and universities to find out about education programs suited to the needs of all students. All are welcome. Call the education office at 333-3298.

## Sponsors needed

The Air Force Academy Cadet Sponsor Office still needs sponsors for the Class of 2013. Volunteers may be active-duty or retired and should be captain or above if officers, tech sergeant or above for enlisted, or GS-05 or above if civil service. Volunteers must also be at least 28 years old. See the Sponsor Handbook online by logging on to the USAFA Web site, <http://www.usafa-services.com/cadets/sponbook.htm> for more

or call 333-2727 or e-mail: [cadet.sponsor@usafa.edu](mailto:cadet.sponsor@usafa.edu)

## Parade float

Team USAFA is looking for members of the Veterans Day Parade Float Committee (design and construction). No skill level is too small, and ideas and past experience are welcome. Members will meet to design and build the float approximately every other week until October, then weekly until the Parade Nov. 7. For more information, e-mail [megan.stclair@usafa.af.mil](mailto:megan.stclair@usafa.af.mil) or [todd.farlee@usafa.edu](mailto:todd.farlee@usafa.edu).

## Strength training

Many activities continue at the Academy Health and Wellness Center, including a new strength training class called "Basics to Strength Training." If you're intimidated by strength training machines and techniques, then this class is for you. Every Friday at 8 a.m., Sharon Hawkes, fitness program manager, and assistant Victoria Green will teach. The goal is to ensure attendees learn to create a more efficient, productive, and healthy exercise routine. The staff will help demonstrate correct lifting technique, the proper machine functions, and the overall basics to an effective exercise routine. Call 333-3733 or 333-4522 for more information.

## Spaced out?

There's space available at the Milazzo Center and Community Activities Center downstairs for functions. Rooms are available for military functions, retirements, promotions, dining in/out, off sites, meetings and training sessions, etc. Call 333-2928 to make an appointment to visit facilities.

## A&FRC offerings

The Academy Airman and Family Readiness Center hosts the following classes in October. Call 333-3444 with any questions or for registration.

### **Group pre-separation counseling**

Held every Monday (except during TAP week); 2 to 4 p.m.

Separating or retiring from the Air Force in a year or less? This mandatory briefing assists in identifying benefits and services associated with your transition and beyond.

### **Smooth move**

Thursday 9 to 10 a.m. and Oct. 29, 3 to 4 p.m.

Being prepared certainly lessens the stress of an upcoming move. Learn innovative and proven ways to make moves smooth — "Know Before You Go"

\*\* This is a mandatory class for individuals departing the Academy.\*\*

### **Medical records review**

Oct. 5 and Oct. 19: 7:30 am to 4:30 pm  
Individuals within 180 days of retirement or separation can have the DAV review their medical records in preparation of filing for VA Disability Compensation through the VA Form 21-526. Call for more information or an appointment.

### **Sponsorship training**

Oct. 6 and Oct. 27: 8 to 9 a.m.

This class is for those who have been

assigned to sponsor a newcomer to the Academy. Contact your unit sponsorship monitor to sign up for this class.

### **Resume writing**

Oct 7: 9 a.m. to noon

Learn different types of resume and cover letter styles and how to make them work more effectively. The main purpose of the resume is to entice an employer to call you for an interview. If your resume is not doing this, then it may need some changes.

### **Civil service class**

Oct. 8: 9 a.m. to noon

Learn how to submit a federal resume, search for internal/external vacant positions, and apply for Air Force Federal Civil Service employment.

### **Heart link class**

Oct. 9, 9 a.m. to noon

The main purpose of this class is to introduce new spouses to the military — Air Force customs, protocol, mission, terminology, benefits and services. If you are a new spouse (0 – 5 yrs) to the Air Force, then this class will benefit you in many ways. Briefings provided by finance, TriCare, protocol, and much more.

### **Mock interviewing**

Oct. 14: 9 a.m. to 1 p.m.

Preparing for your next career move? Feeling a little rusty or insecure about your interviewing skills? Sign up for the next best thing to the real thing! Mock interviewing with real HR reps!

### **Orientation and information fair**

Oct. 15: 9 a.m. to 4:30 p.m.

Mandatory orientation for all newly assigned personnel. Spouses are welcome to attend. Event is held at the Milazzo Center.

### **TAP seminar**

Oct. 20-23: 7:30 am to 4:30 pm

Separating in a year or retiring in two years or less? TAP workshop is designed to provide the knowledge and skills necessary for a successful transition into the civilian workforce. Learn interviewing skills, resume writing, networking, negotiations, dress for success, and much more. Call now to reserve your spot in the next available TAP class. These workshops fill very quickly so plan your attendance well in advance.

### **Base tour**

Oct. 23: 8:45 a.m. to 2:30 p.m.

This informative, fun-filled newcomer's base tour gives insight into the Academy's mission and reveals most of the events/activities to see and do here. Stops include: the Academy Stables, Cadet Chapel, Arnold Hall, USAFA Arts & Crafts Center, Outdoor Recreation, and much more.

### **Veterans Affairs benefits**

Oct. 26: 8 a.m. to noon

This briefing provides a comprehensive overview of VA benefits for separating/retiring military personnel. Topics discussed include: medical care, disability compensation, education, vocational training, vet preference, small business loans, home loan guarantees, and more.



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