



# FACT SHEET

## U.S. Air Force Fact Sheet

### AIR FORCE CULTURE AND LANGUAGE CENTER FELLOWS PROGRAM

The Air Force Culture and Language Center's Fellows Program is a means for AFCLC to partner with external scholars and practitioners on issues of mutual interest. The appointment is honorific, and the relationship is non-contractual and non-remunerative. However, the program benefits both the Air Force and the individual Fellow.

Fellows conduct scholarly activities which are related to his or her primary employment and/or education. AFCLC supports these activities and gains critical external perspectives for the Air Force in return. The Air Force cannot pay Fellows' salaries, but can facilitate base access (to include the library privileges and temporary office space), share certain types of data, cover pre-approved official travel costs and provide other types of support. There are two types of AFCLC Fellows:

Faculty Fellows are equivalent to adjunct professors supporting the AFCLC's educational efforts. A Faculty Fellow should hold a PhD (or terminal degree) and be (or have been) on faculty at another university. The Faculty Fellow's areas of collaboration should fall within the university model of teach, research and serve. Teaching could entail guest lectures, curriculum development, faculty development workshops, etc. Research could entail either AFCLC support of the Fellow's externally-funded work that aligns with AFCLC efforts or assistance with a priority AFCLC study. Service could entail representing the AFCLC at scholarly conferences, providing subject matter input, etc.

Research Fellows are affiliated researchers that can range from junior research assistants to senior independent scholars. Research Fellows need not be (or have been) on faculty at another university. Appointment as a Research Fellow does not require a PhD (or other terminal degree), as long as the person is a subject matter expert in the relevant area. His or her areas of potential collaboration should entail either AFCLC support of the Fellow's externally funded study that aligns with AFCLC efforts or assistance with a priority AFCLC study.

Previous Fellows have conducted activities in the following areas:

- Research on military culture, human security, cross-cultural communication and related topics;
- Conferring on relevant military professional development models and approaches to assessment;
- Assisting with new course design and development; and
- Presenting research at scholarly conferences.

AFCLC faculty and staff members can nominate potential Fellows to the AFCLC Director. Upon acceptance of Fellow status, the AFCLC will provide a letter of introduction and determine the appropriate Center counterpart. Together, the Fellow and the AFCLC counterpart will identify areas of collaboration. Fellow status is valid for two years, at which point it can be renewed by mutual consent.

For more information, see [www.culture.af.mil](http://www.culture.af.mil), e-mail [afclc.pa@maxwell.af.mil](mailto:afclc.pa@maxwell.af.mil) or call 334-953-7729.