Major Capital Projects <sup>1</sup> - End-of-Project Target Performance Q3 2011										
		Direct Capital \$M <sup>2</sup>						In-Service Date		
Project	Description	T	arget	Fc	recast	Α	ctual <sup>3</sup>	Target	Forecast	
Transmission										
Spacer Damper Replacement Program (FY08-12)	Replace all spring type double and triple bundle spacer-dampers on the 500 kV system.	\$	65.2	\$	49.0	\$	38.0	9/30/12	9/30/12	
California - Oregon AC Intertie Addition Project	Upgrade California-Oregon AC Intertie to improve transfer capability, decrease congestion and improve stability.	\$	47.7	\$	50.0	\$	48.5	5/31/11	5/27/11	
Spectrum Relocation (3G 1710-1755 MHz Project)	Vacate radio frequencies as required by P.L. 108-494.	\$	48.6	\$	43.8	\$	23.5	3/31/13	3/31/13	
Land Acquisition and Rebuilds (Access Roads)	Includes road improvements in or near transmission corridors.	\$	15.5	\$	19.0	\$	13.6	9/30/10	12/31/12	
500 kV Spare Transformer Project	Acquire 5 spares and relocate 2 existing transformers that will be used as spares. The spares will be placed strategically across the system.	\$	33.6	\$	28.0	\$	11.7	9/30/11	12/31/11	
FY10 - TEAP Fleet Equipment Replacement Program	Heavy duty and specialized vehicle replacement program for FY10, FY11 and part of FY12.	\$	29.6	\$	24.1	\$	8.5	3/31/12	9/30/12	
Lower Mid-Columbia 230 kV Project	Increase capacity between Vantage/Wanapum and Midway.	\$	11.5	\$	11.9	\$	11.6	5/1/11	7/31/12	
Redmond 230 - 115 kV Transformer Addition	Install an additional transformer at the Redmond substation.	\$	12.0	\$	13.8	\$	10.7	11/1/11	11/1/11	
#KC SONET Phase II Spur Healing	Complete the digital microwave and radio conversion in Oregon.	\$	18.0	\$	17.6	\$	6.5	10/1/12	12/15/14	
#NC Analog Microwave Replacement	Complete the digital microwave and radio conversion in NW Washington.	\$	13.6	\$	7.9	\$	1.5	9/1/13	12/31/13	
Alvey Substation 500 kV Shunt Reactor	Add a 500 kV shunt reactor for voltage stabilization.	\$	10.9	\$	10.5	\$	0.2	4/30/12	12/1/11	
West of McNary Reinforcement - Group 1	West of McNary reinforcement project - group 1	\$	246.5	\$	144.5	\$	128.5	12/31/12	2/1/12	
NEPA - I-5 Corridor Reinforcement	Conduct NEPA study, preliminary engineering and design.	\$	45.0	\$	45.0	\$	12.5	1/31/13	1/11/13	
NEPA - Big Eddy - Knight	Conduct NEPA study, preliminary engineering and design.	\$	16.7	\$	16.7	\$	14.1	9/30/11	9/30/11	
Condon Wind Voltage Control	Install ring bus, transformer bank and breaker to control voltage fluctuations on the DeMoss-Fossil-Maupin 69kV line.	\$	9.4	\$	10.6	\$	5.5	5/31/11	11/2/11	
DC RAS Upgrade	Replace the DC RAS controllers at Celilo with upgraded units at the Ross and Munro control centers.	\$	11.8	\$	11.0	\$	1.5	11/30/13	11/30/13	
Ostrander 500-230 kV Transformer Bank Addition	Replace transformer bank at McLoughlin with a new transformer bank at Ostrander.	\$	18.9	\$	20.3	\$	2.7	11/30/11	11/30/11	
Synchrophasor Project	5-year effort to acquire, install, test, and implement synchronized Wide Area Measurement (WAM) and control technology at BPA.		17.2 to \$18.1	\$	17.4	\$	1.7	Achieve FY11 items in workplan	Currently on track	
Wood Pole Line Sustain Program FY10 - FY13	Implement a stable, sustained wood pole replacement program. The four year plan includes cumulative cost and work plan completion targets.	\$5 F	43.4 to 54.2 for FY10 - FY11	\$	48.5	\$	37.5	Achieve 90% to 100% of workplan and 120 miles	93% of workplan and 111 miles	

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<sup>&</sup>lt;sup>4</sup>Contracts have not been awarded - cost estimates are confidential

Major Capital Projects <sup>1</sup> - End-of-Project Target Performance					0	<b>CB42</b>		Q3 2011		
					Capital		2	In-Service Date		
Project	Description	Target F		Target For		A	ctual <sup>3</sup>	Target	Forecast	
Transmission - Continued										
Steel Lines Sustain Program FY11 - FY13	Implement a stable, sustained steel line replacement program. The four year plan includes cumulative cost and work plan completion targets.	\$7 F	5.6 to 7.0 for FY11	\$	6.5		1.8	Achieve 90% to 150% of workplan	100%	
System Protection and Control (SPC) Sustain Program FY11 - FY13	Implement a stable, sustained SPC replacement program. The four year plan includes cumulative cost and work plan completion targets.	\$7	\$6.1 to \$7.6 for FY11		6.4	\$	1.1	Achieve 90% to 100% of workplan	100%	
Control Replacement COI Series Capacitors	Replace the protection and control systems for the series capacitor banks for the California-Oregon Intertie.	\$	15.7	\$	15.1	\$	0.0	3/30/14	3/30/14	
Ross - Schultz Fiber Replacement	Replace the obsolete and limited 36 strand fiber with standard 72 strand fiber.	\$	34.0	\$	34.0	\$	-	9/15/17	9/15/17	
#DC Microwave Analog Spur Replacement	Complete the digital microwave and radio conversion in Northeast Washington.	\$	39.5	\$	39.5	\$	0.0	8/30/17	8/30/17	
Central Oregon Transformer Addition	Install a second 500/230 kV transformer bank at BPA's Ponderosa substation.	\$	29.1	\$	25.3	\$	0.4	10/31/13	7/29/13	
Central Ferry to Lower Monumental (Little Goose Area Reinforcement)	Construct a 38 mile 500 kV transmission line between Central Ferry and Lower Monumental substations.	\$	90.0	\$	87.5	\$	6.1	12/31/13	12/31/13	
Celilo Mercury Containment and Abatement	Contain and abate the mercury contamination at the Celilo Converter Station.	\$	10.8	\$	10.8	\$	2.4	5/31/13	5/31/13	
Central Ferry Generation Interconnection	Generation interconnection request G0284. Construction of a new 500/230 kV substation and related fiber communications additions and upgrades.	\$	98.4	\$	81.3	\$	51.2	5/30/12	12/30/11 for line work TBD for fiber	
Federal Hydro										
Grand Coulee and Hungry Horse SCADA Replacement	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$	46.8	\$	46.8	\$	19.3	9/30/15	9/30/15	
Grand Coulee Exciter Replacement	Replace 6 original excitation units in Powerhouse 3.	\$	20.9	\$	19.9	\$	8.3	11/30/13	11/30/13	

Grand Coulee Exciter Replacement Replace 2 banks (6 single phase transformers) in the third powerhouse, units Grand Coulee Transformer Replacement (G19, 11/30/13 11/30/13 21.5 G19 and G20. G20) Grand Coulee Left Powerhouse Transformer Replace transformer banks K1, K5, K7, K8 and purchase one spare 2.4 10/31/14 10/31/14 43.7 15.7 \$ transformer bank. Replacement Grand Coulee Pre Overhaul - Winding Replacement Replace the stator core and windings on units G19 and G20. <sup>4</sup> N/A <sup>4</sup> N/A 0.2 5/31/13 7/30/13 G19, G20

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Major Capital Projects <sup>1</sup> - End-of-Project Target Performance Q3 2011										
		Direct Capital \$M <sup>2</sup>						In-Service Date		
Project	Description	Ta	arget	For	ecast	A	ctual <sup>3</sup>	Target	Forecast	
Federal Hydro - Continued										
Grand Coulee Pre Overhaul - Crane Rehabilitation	Complete refurbishment of the six third power plant cranes.	\$	23.4	\$	23.4	\$	2.3	12/31/12	12/31/12	
Grand Coulee Pre Overhaul - High Voltage Cable Replace.	Install overhead, high-voltage cables to transfer power from the third power plant.	\$	46.7	\$	46.7	\$	1.9	12/31/12	12/31/12	
Grand Coulee Pre Overhaul - Materials Storage Building	Construct a storage building to create the space needed in the third power plant.	\$	10.2	\$	6.5	\$	1.1	2/28/13	1/31/13	
Chief Joseph Turbine Runner Replacement for Units 5 - 14	Replace 10 turbine runners with more efficient and reliable units	\$	111.0	\$	98.5	\$	34.3	9/30/15	9/30/15	
Chief Joseph Turbine Runner Replacement, Units 1 - 4, 15 - 16	Replace the turbine runners and rehabilitate the turbines on units 1 - 4, 15 - 16.	\$	62.9	\$	62.9	\$		4/1/17	4/1/17	
The Dalles Station Service Improvements	Install 2 new station service transformers and reconfigure existing units to a "base load" standby source.	\$		\$	22.8	\$	21.9	9/30/11	9/30/11	
The Dalles Powerhouse Roof Replacement	Replace the entire powerhouse roof.	\$	7.0	\$	7.0	\$	0.2	10/30/12	10/30/12	
The Dalles Powerhouse Governor Upgrade	Upgrade of the governors with digital controls and replacement of associated components.		N/A		N/A	\$	0.6	9/30/14	9/30/14	
McNary Unit 1-4, 7-12 Stator Winding Replacement	Replace stator windings that are over 50 years old.	\$	80.0	\$	0.08	\$	25.8	12/31/14	12/13/14	
Bonneville PH2 Station Services Replacement	Upgrade Powerhouse 2 station service with new transformers and switchgear.	4	N/A	4	N/A	\$	5.3	5/31/13	5/31/13	
Bonneville PH1 Tailrace Gantry Crane Replacement	Replace the Bonneville Powerhouse 1 tailrace gantry crane and crane rails.	\$	8.2	\$	8.2	\$	6.0	9/30/11	9/30/11	
Ice Harbor Turbine Runner Replacement	Replace the poor condition turbine runners in units 2 & 3 and incorporate a more fish-friendly design.	\$	68.4	\$	68.4	\$	5.0	7/31/15	7/31/15	
Lower Snake Exciter Replacement	Replace 6 exciters at Little Goose, 3 at Lower Monumental and 3 at Lower Granite.	\$	12.9	\$	12.9	\$	0.4	2/27/13	2/27/13	
John Day Powerhouse Bridge Crane Rehabilitation	Replace obsolete equipment on and provide improvements to the two 375 ton Ederer bridge cranes.	\$	10.7	\$	9.4	\$	9.4	9/30/11	4/18/11	
John Day Governor Upgrade	Upgrade of the governors with digital controls and replacement of associated components.		N/A		N/A	\$	-	9/23/14	9/23/14	
Hills Creek Powerhouse Turbine and Unit Rehabilitation	Replace turbine runners and generator windings on units 1 and 2 at Hills Creek.	\$	24.1	\$	24.1	\$	1.1	8/12/14	8/12/14	
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	4	N/A	4	N/A	\$	1.9	12/31/14	12/31/14	
Palisades Turbine Rehabilitation and Runner Replacement	Replace the turbine runners and rehabilitate the turbines on the four Palisades units.	\$	28.8	\$	28.8	\$	0.2	5/31/16	5/31/16	
Dexter Spillway Gate Rehabilitation	Rebuild the seven Tainter spillway gates at Dexter.	\$	18.0	\$	18.0	\$	7.1	9/15/13	9/30/12	
Big Cliff Spillway Gate Rehabilitation	Rebuild the three Tainter spillway gates at Big Cliff.	4	N/A	4	N/A	\$	0.1	12/30/13	12/30/13	

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Major Capital Projects <sup>1</sup> - End-o	Q3 2011											
			Dir	ect (	Capital :	In-Service Date						
Project	Description	T	arget	Forecast		ast Act		Target	Forecast			
IT												
RODS Replacement Project	Develop, build and deploy hardware and software to replace the current RODS functionality.	\$	14.9	\$	14.8	\$	8.2	9/30/12	9/30/12			
Transmission Asset System (TAS)	Develop a single, comprehensive database and associated tools tor asset management.	\$	10.2	\$	9.8	\$	8.9	7/31/11	7/31/11			
Data Center Modernization	Modernize system hardware, software, and support tools for the data centers at Headquarters, Ross and Munro	\$	13.4	\$	37.0	\$	18.3	4/28/12	9/30/12			
Data Storage Modernization	Implement a new data storage architecture and replace existing storage hardware components, while adding software applications for system monitoring, alerting and capacity planning.	\$	13.4					9/30/12				

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