Major Capital Projects ¹ - End-of-Project Target Performance Q1 2011									
		Direct Capital \$M ²				In-Service Date			
Project	Description	1	arget	Fo	recast	A	ctual ³	Target	Forecast
Transmission									
Spacer Damper Replacement Program (FY08-12)	Replace all spring type double and triple bundle spacer-dampers on the 500 kV system.	\$	65.2	\$	60.0	\$	32.9	9/30/12	9/30/12
California - Oregon AC Intertie Addition Project	Upgrade California-Oregon AC Intertie to improve transfer capability, decrease congestion and improve stability.	\$	47.7	\$	47.7	\$	44.9	5/31/11	5/27/11
Spectrum Relocation (3G 1710-1755 MHz Project)	Vacate radio frequencies as required by P.L. 108-494.	\$	48.6	\$	43.0	\$	21.6	3/31/13	3/31/13
Land Acquisition and Rebuilds (Access Roads)	Includes road improvements in or near transmission corridors.	\$	15.5	\$	13.7	\$	13.1	9/30/10	12/31/12
Substations AC (500 kV Spare Transformer Project)	Acquire 5 spares and relocate 2 existing transformers that will be used as spares. The spares will be placed strategically across the system.	\$	33.6	\$	33.5	\$	3.0	9/30/11	12/31/11
FY10 - TEAP Fleet Equipment Replacement Program	Heavy duty and specialized vehicle replacement program for FY10, FY11 and part of FY12.	\$	29.6	\$	23.7	\$	6.9	3/31/12	3/31/12
Lower Mid-Columbia 230 kV Project	Increase capacity between Vantage/Wanapum and Midway.	\$	11.5	\$	11.1	\$	6.2	5/1/11	12/31/11
Redmond 230 - 115 kV Transformer Addition	Install an additional transformer at the Redmond substation.	\$	12.0	\$	12.0	\$	6.0	11/1/11	11/1/11
#KC SONET Phase II Spur Healing	Complete the digital microwave and radio conversion in Oregon.	\$	18.0	\$	18.0	\$	4.7	10/1/12	10/1/12
#NC Analog Microwave Replacement	Complete the digital microwave and radio conversion in NW Washington.	\$	13.6	\$	10.6	\$	0.6	9/1/13	9/1/13
Alvey Substation 500 kV Shunt Reactor	Add a 500 kV shunt reactor for voltage stabilization.	\$	10.9	\$	10.9	\$	0.2	4/30/12	4/30/12
West of McNary Reinforcement - Group 1	West of McNary reinforcement project - group 1	\$	246.5	\$	170.0	\$	98.1	12/31/12	2/1/12
NEPA - I-5 Corridor Reinforcement	Conduct NEPA study, preliminary engineering and design.	\$	14.0	\$	14.0	\$	8.2	9/30/12	9/30/12
NEPA - Big Eddy - Knight	Conduct NEPA study, preliminary engineering and design.	\$	11.5	\$	11.5	\$	7.8	9/30/11	9/1/11
NEPA - Little Goose Reinforcement	Conduct NEPA study, preliminary engineering and design.	\$	6.5	\$	6.5	\$	4.4	9/30/11	9/30/11
Condon Wind Voltage Control	Install ring bus, transformer bank and breaker to control voltage fluctuations on the DeMoss-Fossil-Maupin 69kV line.	\$	9.4	\$	9.4	\$	3.4	5/31/11	12/1/11
DC RAS Upgrade	Replace the DC RAS controllers at Celilo with upgraded units at the Ross and Munro control centers.	\$	11.8	\$	10.1	\$	0.7	11/30/12	11/30/13
Ostrander 500-230 kV Transformer Bank Addition	Replace transformer bank at McLoughlin with a new transformer bank at Ostrander.	\$	18.9	\$	19.5	\$	0.4	11/30/11	11/30/11
Synchrophasor Project	5-year effort to acquire, install, test, and implement synchronized Wide Area Measurement (WAM) and control technology at BPA.		17.2 to \$18.1	\$	17.3	\$	0.7	Achieve FY11 items in workplan	Currently on track

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Major Capital Projects ¹ - End-of-Proje	ect Target Performance							Q1 2011		
		Direct Capita						In-Serv	ce Date	
Project	Description	Target			Forecast		ctual ³	Target	Forecas	
Transmission - Continued										
	Implement a stable, sustained wood pole replacement program. The four year plan includes cumulative cost and work plan completion targets.	\$54 FY F	3.4 to .2 for ′10 - Ƴ11	\$	52.0	\$	13.3	Achieve 90% to 100% of workplan and 120 miles	110% of workplan and 132 miles	
Steel Lines Sustain Program FY11 - FY13	Implement a stable, sustained steel line replacement program. The four year plan includes cumulative cost and work plan completion targets.	\$7.	.6 to 0 for Y11	\$	5.6	\$	0.0	Achieve 90% to 150% of workplan	100%	
	Implement a stable, sustained SPC replacement program. The four year plan includes cumulative cost and work plan completion targets.	\$7.	.1 to 6 for Y11	\$	6.8	\$	0.1	Achieve 90% to 100% of workplan	90% of workplan	
Federal Hydro										
	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$	46.8	\$	46.8	\$	15.9	9/30/15	9/30/15	
Grand Coulee Replace Transformer Bank K10A	Replace all 3 phases of the G10 generator step-up transformer bank.	\$	9.6	\$	9.6	\$	6.2	12/31/10	2/1/11	
Grand Coulee Exciter Replacement	Replace 6 original excitation units in Powerhouse 3.	\$	20.9	\$	19.9	\$	3.2	11/30/13	11/30/13	
Grand Coulee Transformer Replacement (G19, G20)	Replace 2 banks (6 single phase transformers) in the third powerhouse, units G19 and G20.	\$	54.1	\$	29.5	\$	9.9	11/30/13	11/30/13	
Grand Coulee Left Powerhouse Transformer Replacement	Replace transformer banks K1, K5, K7, K8 and purchase one spare transformer bank.	N/A ⁴		N/A ⁴		\$	1.2	10/31/14	10/31/14	
Grand Coulee Pre Overhaul - Winding Replacement G19, G20	Replace the stator core and windings on units G19 and G20.	N/A ⁴		N/A ⁴		\$	0.4	5/31/13	4/13/13	
Grand Coulee Pre Overhaul - Crane Rehabilitation	Complete refurbishment of the six third power plant cranes.	N/A ⁴		N/A ⁴		\$	1.6	12/31/12	12/31/12	
Grand Coulee Pre Overhaul - High Voltage Cable Replace.	Install overhead, high-voltage cables to transfer power from the third power plant.	N/A ⁴		N/A ⁴		\$	1.5	12/31/12	12/31/12	
Grand Coulee Pre Overhaul - Materials Storage Building	Construct a storage building to create the space needed in the third power plant.	N	/A ⁴		N/A ⁴	\$	0.4	2/28/13	1/31/13	
Chief Joseph Turbine Runner Replacement	Replace turbine runners on units 5 - 14 and study the replacement of runners	\$	61.3	\$	48.0	\$	20.8	9/30/11	9/30/11	

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on units 1 - 4, 15 and 16.

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Major Capital Projects ¹ - End-of-Proje	Q1 2011											
		Direct Capital \$M ²							ervice Date			
Project	Description	Target		Forecast		Α	ctual ³	Target	Forecast			
Federal Hydro - Continued												
Chief Joseph Turbine Runner Replacement, Units 1 - 4, 15 - 16	Replace the turbine runners and rehabilitate the turbines on units 1 - 4, 15 - 16.	\$	62.9	\$	62.9	\$	-	4/1/17	4/1/17			
The Dalles Station Service Improvements	Install 2 new station service transformers and reconfigure existing units to a "base load" standby source.	\$	21.1	\$	21.1	\$	20.4	9/30/11	6/30/11			
McNary Installation Banks T1-T2,T4-T5	Replace the four remaining original (50 year old) transformer banks.	\$	27.2	\$	19.9	\$	19.7	9/30/11	9/30/11			
McNary Main Unit 1-4, 7-12 Stator Winding Replacement	Replace stator windings that are over 50 years old.	\$	80.0	\$	80.0	\$	18.1	12/31/14	12/13/14			
Bonneville PH1 Tailrace Gantry Crane Replacement	Replace the Bonneville Powerhouse 1 tailrace gantry crane and crane rails.	\$	8.2	\$	8.2	\$	4.7	9/30/11	2/28/11			
Ice Harbor Turbine Runner Replacement	Replace the poor condition turbine runners in units 2 & 3 and incorporate a more fish-friendly design.	\$	68.4	\$	68.4	\$	3.7	7/31/15	7/31/15			
Lower Snake Exciter Replacement	Replace 6 exciters at Little Goose, 3 at Lower Monumental and 3 at Lower Granite.	\$	12.9	\$	12.9	\$	0.3	2/27/13	2/27/13			
John Day Powerhouse Bridge Crane Rehabilitation	Replace obsolete equipment on and provide improvements to the two 375 ton Ederer bridge cranes.	\$	8.9	\$	8.9	\$	8.3	9/30/11	9/30/11			
Hills Creek Powerhouse Turbine and Unit Rehabilitation	Replace turbine runners and generator windings on units 1 and 2 at Hills Creek.	\$	24.1	\$	24.1	\$	1.0	8/12/14	8/12/14			
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	N/A ⁴		N/A ⁴		\$	1.1	12/31/14	12/31/14			
Palisades Turbine Rehabilitation and Runner Replacement	Replace the turbine runners and rehabilitate the turbines on the four Palisades units.	N/A ⁴ N/A ⁴		N/A ⁴		\$	0.2	5/31/16	5/31/16			
Іп												
RODS Replacement Project	Develop, build and deploy hardware and software to replace the current RODS functionality.	\$	20.1	\$	14.8	\$	6.0	9/30/12	9/30/12			
Transmission Asset System (TAS)	Develop a single, comprehensive database and associated tools tor asset management.	\$	10.2	\$	9.9	\$	6.6	7/31/11	7/31/11			
Data Center Modernization	Modernize system hardware, software, and support tools for the data centers at Headquarters, Ross and Munro. Implement a new data storage architecture and replace existing storage hardware components, while adding software applications for system monitoring, alerting and capacity planning.	\$	26.8		Jnder eview	\$	18.3	9/30/12	7/1/12			

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