- Proposal to form working group on "Deliberating Organizational Change"
- Decisions on whether to deliberate:
 - Science of Substance Use, Abuse, and Addiction and the roles of NIDA and NIAAA
 - NIH Intramural Research Program and its Clinical Center
- Future meetings
 - Series of "foundational briefings"
 - Workgroup teleconferences and roundtables: Summer/Early Autumn
 - Full SMRB meeting: October/November
- Website under construction for committee working documents

Deliberating Organizational Change Workgroup DRAFT Charge

- The Deliberating Organizational Change (DOC) workgroup of the SMRB would be convened to provide input to the full SMRB on:
 - 1. How a national biomedical research enterprise could be organized *de novo* today to optimize scientific advances and address public health needs;
 - 2. How the organizational strategies identified in item (1) may need to be adapted in considering the structure of NIH given the agency's substantive historical evolution and existing organization;
 - 3. Fundamental principles and strategies for contemplating, implementing, and evaluating the consequences of changes in the organization of the nation's biomedical research enterprise.

Deliberating Organizational Change Workgroup DRAFT Charge

- In addressing these aims, the DOC workgroup will consider:
 - Scientific opportunities, public health needs, and new research technologies
 - Circumstances motivating organizational change
 - Likelihood of intended results following organizational change
 - Measures used to optimize implementation of organizational change
 - Metrics for evaluating successes and any untoward consequences of organizational change

QUESTION

 Does the SMRB wish to form a Deliberating Organizational Change Workgroup that could gather information and data as well as draft overarching principles for consideration by the entire Board?

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QUESTION

 Does the SMRB wish to consider whether changes within NIH could further optimize research into substance use, abuse, and addiction?

QUESTION

 Does the SMRB wish to consider whether any changes to the NIH Clinical Center and/or the NIH Intramural Research Program could further optimize the opportunities available in a central research program at NIH?

- Decisions on whether to deliberate:
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Overarching Initial Goals of Potential Briefings

- Equip SMRB with overview and data regarding NIH's strategies and tools for:
 - Staying abreast of emerging areas of science/scanning scientific horizon
 - Analyzing whether portfolio is responsive to current and emerging scientific opportunity and public heath needs
 - Assessing short and long-term outcomes of NIH funded research
 - Analyzing effects of polices and funding mechanisms on sustainability of a vibrant and cutting edge scientific workforce
 - Coordinating and collaborating with other Federal agencies to enhance the application of biomedical science in addressing public health needs

SMRB Next Steps: Potential General Briefing Topics

- Agency Capacity for Analysis and Evaluation of Scientific Enterprise:
 - NIH Portfolio Analysis: Strategies, Mechanisms and Processes
 - Outcome Analysis: Conceptual framework, mechanisms, and metrics for assessing short and long-term outcomes of NIH funded research
- Fostering Interdisciplinary Science
 - Capacity of Current paradigm for peer review and funding mechanisms to foster interdisciplinary science
 - Criteria and processes for making decisions regarding the Common Fund
 - Other mechanisms that ICs use to coordinate and collaborate on scientific opportunities and public health needs that transcend the mission of any single IC

SMRB Next Steps: Potential General Briefing Topics

- Development of Scientific Workforce
 - Shifting demographics of scientific workforce and any implications for regeneration of scientific leadership in the future
 - Tenure policies for intramural investigators
- Legal and policy framework for SBIR grants
- Trans-Federal coordination and collaboration
 - Goals, mechanisms and processes for enhancing the application of biomedical science in addressing public health needs
- Other potential topics? (ideas from SMRB members and public)

- Future meetings
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