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http://www.communitywest.com

February 24, 2009

Office of the Special Inspector General Troubled Asset Relief Program Attn: Neil M. Barofsky, Special Inspector General 1500 Pennsylvania Ave., N.W., Suite 1064 Washington, D.C. 20220

SIGTARP.response@do.treas.gov

Re: Response to Your Letter dated February 6, 2009

Dear Mr. Barofsky,

Thank you for your letter referenced above. Community West Bancshares (CWBC) appreciates the Treasury's purchase of 15,600 shares of Preferred Stock and believes the responses in this letter will demonstrate the effectiveness of the TARP program.

#### Anticipated Use of TARP Funds

In December 2008, when the Board of Directors accepted \$15.6 million of TARP funds, it was with the anticipation of the need to support the measured asset growth in meeting the loan demands of our customers. In fact, though at well-capitalized levels, the CWBC board realized in July 2008 that to continue Community West Bank's growth, additional capital would be needed and initiated the process of a rights offering. Several months into that process, the capital market deteriorated and it became apparent that the most economically feasible capital alternative would be TARP.

Receiving the TARP funds has allowed Community West Bank (the "Bank") to grow as opposed to "no growth" or "retract", which would have been our only alternatives had the U.S. Treasury's investment not been received. The receipt of the \$15.6 Million in new capital allowed us to revise our 2009 budget and capital plan (Exhibit A attached) which budget now reflects

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Additional detail on loan growth is presented in the 2009 budget attached.

Office of the Special Inspector Mr. Neil Barofsky, Special Inspector General February 24, 2009 Page 2

#### Segregation of TARP Funds

TARP cash is not segregated. Once received on December 19, 2008, the funds were recorded and allocated on our balance sheet to preferred stock and warrants. We "downstreamed" four million dollars to the Bank to support required capital ratios and to continue lending to qualified borrowers. We will continue to downstream capital when necessary to support the anticipated business and consumer lending and maintain the Bank in a well capitalized condition.

#### Actual Use of TARP Funds

Since receiving TARP funds on December 19, 2008 and through February 12, 2009, loans have been funded as follows:

(Dollars in 000's)

Loans to small business (SBA):

27 loans @ \$12,432

Loans primarily for entry-level housing:

22 loans @ \$ 2,449

New and renewed loans for business or

consumers originated in Bank's

service area:

41 loans @ \$28,020

TOTAL FUNDED:

90 loans @ \$42,901

#### Expected Use of Unspent TARP Funds

As previously noted and reflected in the 2009 budget attached as part of Exhibit A although no assurances can be given, we anticipate using the TARP funds received to achieve our budgeted asset growth in 2009 and beyond affording us the opportunity to serve the ongoing credit needs of our target market where our standards for credit quality are met, including capturing the full value of a customer relationship. We would not have been able to increase our asset base and provide credit to deserving borrowers had we not had this injection of capital.

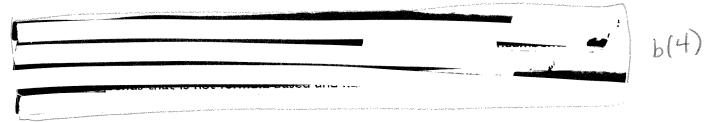
Community West Bank will also use the funds to address credit issues, including problem loans and, where indicated, to restructure credit.

Finally, we expect to use TARP funds to support the Bank's required capital ratios while achieving the goals outlined.

Office of the Special Inspector Mr. Neil Barofsky, Special Inspector General February 24, 2009 Page 3

#### **Executive Compensation**

Executive compensation has always been carefully managed and monitored by the Board Compensation Committee of the Bank. Current executive compensation levels for the last three years are reflected on attached Exhibit B.



#### Closing

Community West Bancshares will continue to maintain files relevant to public references to TARP, internal memos and other related TARP documents. Included as Exhibit C, you will find all public and internal communications on this subject at this juncture.

Should you have any questions or need clarification, please do not hesitate to contact me at the number below.

I, the undersigned, hereby certify that the statements, representations, and supporting information contained in this letter are, to the best of my actual knowledge, accurate as of the date of this letter.

Sincerely,

President/CEO

#### **EXHIBIT A**

#### COMMUNITY WEST BANCSHARES and its banking subsidiary, COMMUNITY WEST BANK

### CAPITAL PROGRAM Updated December 2008 and January 2009

This plan incorporates the current budget and capital projections, and became effective when formally approved by the Board of Directors on December 18, 2008, subsequent to revisions made because of substantial interest rate market changes.

#### **Objective**

The objective of this policy is to ensure that the Company and the Bank maintain adequate capital / ratios to support safe and sound banking operations.

#### Monitoring

The Chief Financial Officer will be responsible for reporting the ratios as part of the monthly Board package and will project the capital ratios for the next three years on an annual basis.

The well-capitalized ratios required for the Bank by the Federal Deposit Insurance Corporation Improvement Act (FDICIA) for Risk-Based Capital (RBC), Tier 1 Capital and Tier 1 Leveraged are 10%, 6% and 5%. The RBC ratio requires banks that hold perceived riskier assets to maintain more capital. The Bank goals are to continue to exceed the risk-based, well-capitalized level of 10%. Also, there has been a push by regulators for increased capital and, while the Tier 1 well-capitalized ratio currently remains at 5%, the Bank's goal is to get to and maintain

#### **Results of Projections**

Executives and Division/Business Managers of the Bank went through a detailed budget process and, along with a separate Board retreat, provided the primary basis for the 2009 assumptions and business plans. These were discussed at an Executive Committee Meeting prior to the Board Meeting on December 18, 2008 and a basic consensus was reached as to assumptions.

#### Sources of Capital

Since August 2007, capital, particularly for the banking industry, has been difficult and/or expensive to obtain. The Company has frequently been involved in discussions and presentations and has considered Trust Preferred, Subordinated Debt and Common Equity enhancements. The Company was well along on a Rights Offering as late as October 2008. In a well-publicized effort to support the banking industry and to encourage lending to get the economy moving again, the Treasury initiated the TARP CPP, which offered preferred stock

equity to qualified financial institutions from 1% to 3% of their risk-weighted assets. After careful contemplation of the alternatives, it was deemed to currently be the most inexpensive and the only readily obtainable capital and the Bank submitted its application in October 2008 and received preliminary approval in November 2008. The \$15.6 million capital was received on December 19, 2008. This will significantly enhance consolidated capital, allow for holding company strength and for the Bank to meet its goal of

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#### **Dividend Policy**



#### **Holding Company Strength**

The Company adds additional strength to the Bank as a possible source of additional capital. After the CPP capital was received and \$4 million was downstreamed, the Company still adds approximately \$11.7 million to consolidated capital.

#### **Contingency Plan**

As part of the Asset / Liability policy, the Bank has a detailed Contingency Plan for dealing with unanticipated events that may reduce the capital ratios down to or below the well-capitalized levels.

# Community West Bank Assumptions for Three-Year Projection 2009 through 2011

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# Community West Bank Comparative Projected Balance Sheets December 31, 2008, 2009, 2010, 2011 (dollars in thousands)

Budget	History				Projected	Projected	
Dec-09	Dec-08		550 - 550		Dec-10	Dec-11	
Month End	Month End	Var \$	Var %		Month End	Month End	
	947		_ 71	*Total Cash			
	19,100		17	*Due From Banks			the Manager
						141	
	20,047			**Total Cash/Due		(4)	- NE : 5" S.F.
	1,207			*Total Int. Bear			
-6	9,798			*Tot FF Sold *Invest Sec			
康	37,221		1 3	*Other Sec & I/O			
- AGE	7,159			Other Sec & NO			
Section 1	55,385			"Tot Invest Sec			7.34.
	30,303			TOE HIVEST GCD			
	5,717		<b>1</b> 1	*Tot Sec Lns			
	5,592			*Tot Real Estate			
3.00	150,520			*RE Commi & Cons			
90	2,749		1	*Ln Inv for Sale			
	7,088			*Total Land			
F .	76,546		<b>- 1</b>	*Total Comml			
	130,929			*Tot SBA Loans			
<b>a</b> c.2	189,678			*Mfg. Housing			
i i	438			*Tot Consumer			F P Line
*	13,594	Haras.		*Tot Card/Reserv			
	35	1		*Other Loans			The state of the s
	46	12/4		*Overdrafts			5 - V S - 10
7	20022222	4					
	582,930			"Gross Loans			
		- 13					
	-7,017	10		*Ln Loss Res			
				*Net Loans			
	575,913	-		NEL COMIS			
	3,714			*Total FF&E			it is ile
	3,274		7	*Accrued Int Rec			
	4,129			*Tot Prepaid			
	379			*Tot OREO			
	834			*Tot Serv Asset			
	55			*Tot Due Fr Advt			
	2,438			*Other Assets			7.77
	******	-	· -				
	11,109			**Tot Otr Assets			
	53			Due From Parent			
-	-						
m_ 1	666,220		ينظ	TOTAL ASSETS			
	2222233	прост					

#### **Community West Bank** Comparative Projected Balance Sheets December 31, 2008, 2009, 2010, 2011

(dollars in thousands)

Budget	History		(20) (20)	
Dec-09	Dec-08			
Month End	Month End	Var \$	Var %	
1-3				
	51,986			
1 1	50,509			
1 4 1	102,495			
198	16,980			
	3,846			
1. 3	4,463		1	
	8,309		£ I	
M	25,744		1	
1	30,046	E P		
	55,791			
17	130,243	on and and and and and and and and and an	ş /	
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	503,446			
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	0			
4	104,500		74.	
	106,833			
	1,650			
	-1,748			
	1,460	- 4	7/ 1	
	222222			
	1,361			
Al .				
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4	611,640	I	1 1	
1				
3	4,052			
	29,017			
4	19,160			
4	2,352			
		===	NAM.	
	54,581			
	ECC 220	7	,	
	666,220	- I		
	and that that that the state and			

\*Non-Int Demand \*I/B Demand "Total Demand \*Tot Savings Tot Bus CD <100 Tot Bus CD >100 Tot All Bus CD Tot Ind CD <100 Tot Ind CD >100 Tot All Ind CD **Tot Money Desk** \*Total CDARS \*Total Brokered \*Total CDs \*\*Total Deposits \*Tot Acc Int Pay **Discount Window** \*Total FHLB

\*Other Borrowing \*Tot Accrued Exp \*Tot Taxes Pybl

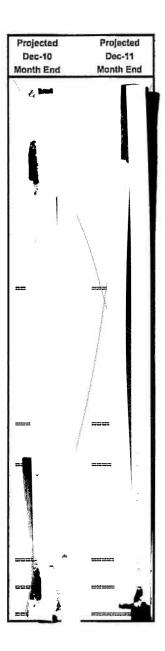
\*Other Llab \*\*Tot Otr Liab

\*\*Tot Llab

Common Stock Surplus **Ret Earnings** Profit/Loss YTD

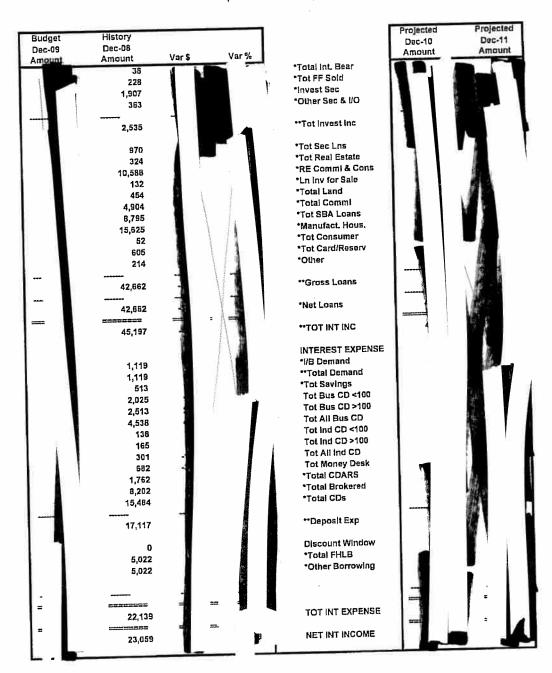
Total Equity Cap

TOTAL LIAB & EQ



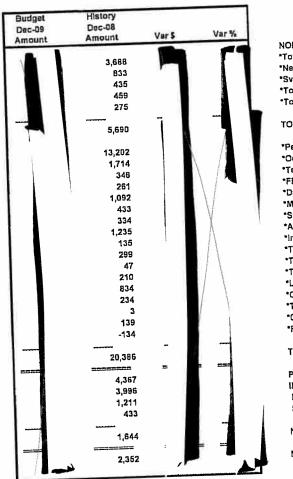
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#### Community West Bank Projected Income Statements December 31, 2008, 2009, 2010, 2011 (dollars in thousands)



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#### Community West Bank Projected Income Statements December 31, 2008, 2009, 2010, 2011 (dollars in thousands)



NON INT INCOME
\*Total Fee Inc
\*Net Gain Ln Sis
\*Svc Chg Income
\*Tot Misc Inc
\*Tot FAS91 Def

#### TOT NON INT INC

\*Personnel Exp \*Occupancy Exp \*Telephone Exp •FF&E Expense \*Data Proc Exp \*Marketing Exp \*Supl, Post, Del \*Acctg Prof & As \*insurance \*Travel Ent Dues \*Tot Ln Serv \*Tot Ln Coll Exp \*Ln Orlg Exp Other Op Exp \*Teller Shorts \*Other Losses \*FAS91 Exp

#### TOT NON INT EXP

PROV LN LOSS INCOME BEFOR TAX Federal Taxes State Taxes

NET TAXES & ADJ.

NET INCOME



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## **EXHIBIT B – Executive Compensation**

	SALARY	BONUS	TOTAL COMPENSATION	
President & CEO Lynda Nahra				
2008				
2007				
2006				
EVP/CFO Chick Baltuskonis				4-2
2008				
2007				
2006				
EVP/CCO Richard Favor				
2008				
2007				
Former EVP/COO Bill Viani				
2007				
2006				
				T
				J

#### **EXHIBIT C**

C1 - Copy of February 5, 2009 article in the Ventura County Star.
Unsolicited interview by Star reporter Allison Bruce.

#### C2 - An Investment, Not a Bailout

This document was posted on the Bank's website, provided to staff as handouts and through the Bank's internal portal. It is anticipated that it will also be provided to shareholders either in the proxy mailing scheduled to go out in April 2009 or as a handout at the annual shareholders meeting on May 24, 2009.



February 2, 2009

#### An Investment, Not a Bailout

In December 2008, Community West Bancshares received \$15.6 million as part of the Capital Purchase Program (CPP), a sub-program under the TARP umbrella designed to inject capital into healthy financial institutions. The Board of Directors voted unanimously to apply for and accept the Treasury's *investment* in our Bank, anticipating the need to support measured asset growth in meeting the loan demands of our customers.

The purpose of the government's \$250 billion capital infusion program is to restore confidence in the financial system, increase the flow of financing to businesses and consumers, and to support the economy. The Treasury Department has stated that it would only buy preferred stock from banks and thrifts considered to be healthy; participation in this program is voluntary.

The funds Community West Bank received from the US Treasury was not a blank check, a grant or a gift, as many like to portray. Instead, it is an investment by the Treasury Department, in exchange for preferred stock, that must be repaid. Until it is repaid, the Bank will pay the government dividends at a rate of 5% annually for the first five years and 9% in succeeding years if, by that time, the Bank has not bought back the shares.

As the Treasury intended, Community West Bank is using this investment to help increase the flow of credit to businesses and consumers, lending to where our standards for credit quality are met and we can capture the full value of a customer relationship. We will also use the funds to address credit issues, including problem loans and, where indicated, to restructure credit. From December 19, 2008, when we received the CPP funds until January 19, 2009, Community West Bank funded \$26.8 million in loans.

Finally, the TARP-CPP program does come with some strings attached. Rules passed by Congress require companies to adopt Treasury's standards for executive compensation and corporate governance (both of which Community West Bank already complies with), restrictions on "golden parachutes" to departing executives, and rules about bonus payments. The program also restricts share repurchases and dividend payment increases.

Far from being a bailout, our Bank has gained access to capital through this program as traditional capital sources shrank. As an investment, the Treasury has the potential to make billions of dollars as banks pay for the use of the money, not to mention a considerable profit as the stock value of participating banks increase. Taxpayers will also gain as financial markets stabilize, ensuring the orderly flow of credit that supports basic economic activity.

As an investment in healthy banks, not a bailout of the weak, this much-maligned program actually has significant upside potential for the Bank, the Treasury and you, the tax payer and credit consumer.

Community West Bank President & CEO

# Area banks say federal funds are used well

Much of money goes to loans; some builds needed reserves

By Allison Bruce

abruce@VenturaCountpStar.com

It's been called a bailout and criticized for not translating into more loans, but local banks say the federal Troubled Asset Relief Program is providing money to strengthen healthy institutions.

Since it started, TARP's Capital Purchase Program has invested more than \$195.3 billion in 359 banks in 45 states, and Puerto Rico. The largest investments were \$25 billion each, and the smallest investment was about \$1 million.

While the program may have strengthened some banks, it hasn't encouraged lending as it was supposed to, said Len Rushield, adjunct professor of finance at Pepperdine's Graziadio School of Business: Broadly speaking, the results have been disappointing—at best, a stalemate, he

Though much of the money originally went to large banks, in ecent months funds have been eaching financially sound community banks. In Ventura and anta Barbara counties, five community banks have received about 226 million since November, and leaders say they are pleased by were selected for the voluntry program and are putting the loney to good use.

Lynda Nahra, president and ife executive of Community 'est Bank, objects to the term allout" for the Capital Purchase ogram. The Goleta bank, which s branches in Ventura County, ceived \$15.6 million in midecember.

Nahra said the financing is not

See TARP on A2

#### TARP funding, big and small

Large banks among top recipients of Troubled Asset Relief Fund Program:

#### \$15 billion

Bank,of America

#### \$25 billion Citigroup

\$10 billion Goldman Sáchs Group

#### \$25 billion

JP Morgan Chase

#### \$10 billion

Morgan Stanley

#### \$25 billion

Wells Fargo & Co.

Local community banks

#### \$180.6 million

Pacific Capital Bancorp In Santa Barbara

#### \$15.6 million

Community West Bank in Goleta

#### \$25 million

First California Financial Group Inc. In Westlake Village

#### \$3.3 million

California Oaks State Bank in Thousand Oaks

#### \$2.08 million

Ojal Community Bank in Ojal

Source: U.S. Treasury Dept.

## U.S. stands to make money, banker argues

#### TARP

From A1

free, but an investment in healthy banks.

this year, it became obvious the program was an economically belter deal, she said. "We were well-capitalized at that point, but we knew there was going to be a need for capital in the future to continue to grow the bank and make credit available to consumers and businesses in

the program was an economically better deal, she said.

"We were well-capitalized at that point, but we knew there was going to be a need for capital in the future to consumers and businesses in the local market," she said.

Each bank has a different view on how to put the more ye to use according to their needs and communities, "After capital allowed the Nahra said. For Community West, it was a way to continue growing responsibly and increase the flow of credit.

Finds bolster banks
California Oaks State Bank in Thousand Oaks, received \$3.3 million toward the end of January. The bank saw it less as a way to fund more to prepare for a dismal economy, said John Merland, president and chief executive.

"We figured, 'We've got to the transport of the program in the most recent local recipient, receiving \$2.08 million toward the end of January. The bank saw it less as a way to fund more to prepare for a dismal economy, said John Merland, president and chief executive.

"We figured, 'We've got Thinnois and said that the end of January.

"In today's economic climate, being well-capitalized is extremely important," said John Seenlin, bank chairman.

"The additional capital was instrumental in helping us instrumental in the that that money in our communities, TARP in the bank's early on the ability to leading program, including its eading program, including its eading in the that money in our communities, TARP

executive.

"We figured, 'We've got Time of restructuring Ojal Community Bank just one shot of taking the capital Ojal Community Bank just through a major expansion.

dropped faster than growth, creating lower net interest income, he said.

"In general, we continue to try to grow," Nerland said.
"We are out there booking for depositors and business relationables so we can continue to grow."

where out there booking for depositors and business relationables as we can continue to grow."

The state of the s means not lending money to just anybody, he said. The hank will continue to lead to existing clients and profitable businesses that can demonstrate they will get a return on their money, he said.

Aim is to hoost economy

Banks are being hit with two messages, Rushfield said.
On the one hand, an infusion

of capital is done to make bunks more capable of lend-ing and growing. But with the absence of many creditworthy borrowers and the regulatory

healthy banks.

The Trensury is buying senior preferred shares from institutions, Banks must pay a 5 percent dividend for the first five years and 9 percent therefore if they haven't bought back the shares.

There's not only cash going his the potential for profit as the profit for profit

in loans.
"The additional capital was

"We figured, 'We've got one shot of taking the capital from the government, we helter do it in case the economy tanks going forward," he said. 'It's an insurance policy from that standpoint."

Noting that California Oaks State Bank is a small-business leater, Nectand said showing the bank has ample capital makes it a safer choice for customers.

"We're not a bank that offers high deposit rates," he said. 'To the other hand, they know we will be around the next day."

In the past year, the bank's asseef a grew from \$105 raillion to \$125 million. But rates dropped faster than growth, creating lower net interest income, he said.

"In general, we continue to try to grow," Nerland said.

"In general, we continue to try to grow," Nerland said.