



Business Capability Lifecycle (BCL)

<https://www.milsuite.mil/book/groups/business-capability-lifecycle-bcl>

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What is BCL?

Overview

First, BCL is an end-to-end process that aligns the requirements, investment, and acquisition processes for DoD Defense Business Systems (DBS) under a single governance framework. Second, BCL is founded on the principle of tiered accountability and delegates authority and accountability for program outcomes and compliance down to the lowest appropriate levels. Third, BCL recognizes that technology rapidly evolves, and consequently, BCL mandates rapid capability delivery – within eighteen months or less from program initiation at Milestone B. Finally, BCL is outcome-focused and modeled on best commercial practices.

The Department has instituted BCL to address the unique challenges of IT, recognizing that the deliberate weapon systems acquisition process is not agile enough to meet the speed at which new IT capabilities are being introduced to the market. BCL's core documents are the Business Case and the Program Charter, which integrate, summarize, and / or replace content that had been used under the Defense Acquisition System (the "5000.02") for executive-level decision making. Importantly, Components are still required to comply with applicable statute and regulation and to conduct the rigorous analysis required to reach the summations or conclusions within the core BCL documents.

BCL policy is found in Directive-Type Memorandum 11-009:
<http://www.dtic.mil/whs/directives/corres/pdf/DTM-11-009.pdf>.

Key Features of BCL

- Focuses on delivery of capability to the user who identified the need;
 - Creates a sensible amount of usable information, rather than a voluminous amount of useless documentation;
 - Focuses on initial business need identification, root cause analysis, and solution scoping;
 - Requires involvement of the functional community from the beginning and throughout the process;
 - Integrates requirements, investment, and acquisition oversight activities into a single governance framework;
 - Mandates rigorous implementation timelines based on an evolutionary approach to capability delivery;
 - Enables Program Managers to focus on program execution, not on program oversight;
 - Uses the Business Enterprise Architecture (BEA) as an enabling tool;
 - Forward-looking independent risk assessments with risk mitigation strategies; and
 - Actionable information visibility through the use of IT tools and business intelligence
- For more BCL information, including more BCL fact sheets, please visit, <http://dcmo.defense.gov/products-and-services/business-capability-lifecycle/> or <https://www.milsuite.mil/book/groups/business-capability-lifecycle-bcl>