



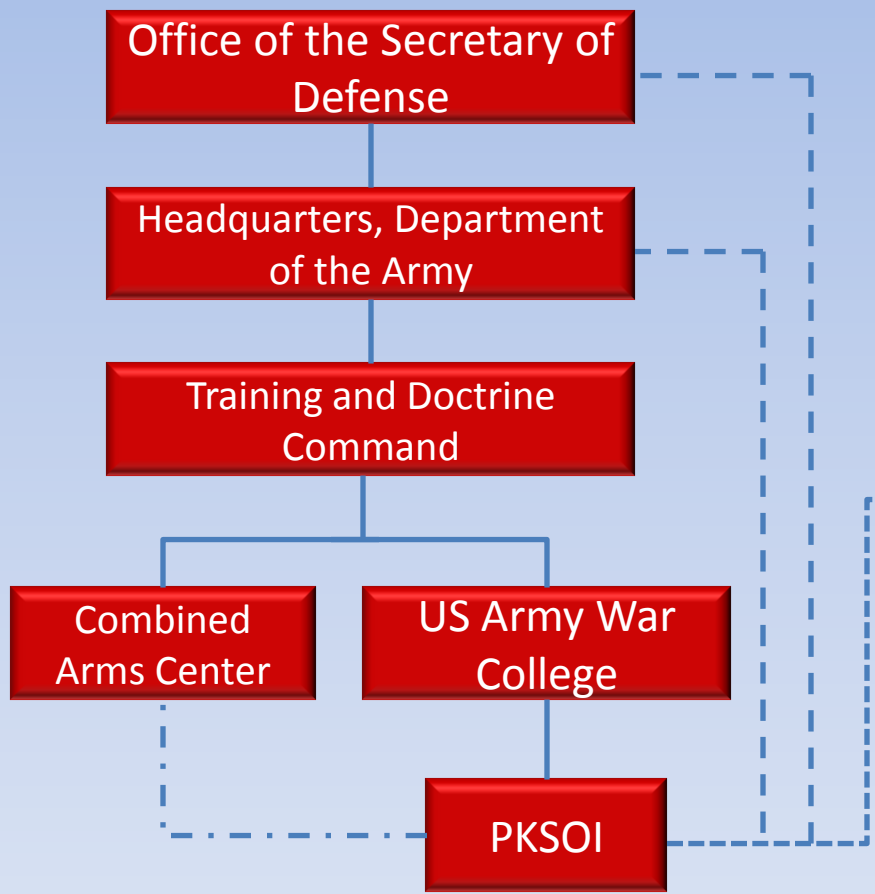
PWSOI



U.S. Army

**Peacekeeping and
Stability Operations Institute**

Joint, Interagency, Intergovernmental, and Multinational (JIIM) Connectivity



Key:
 Operational Control
 Direct Liaison Authorized



Adaptive and Flexible

2011

CAC designates PKSOI as lead for Protection of Civilians (PoC) DOTMLPF-P Integration



2009

DA G-3/5/7 (LTG Thurman) places PKSOI OPCON to Commanding General, Combined Arms Center for Stability Operations DOTMLPF-P Integration

2008

DA re-publishes authorities message

2005

CSA (GEN Schoomaker) expanded PKSOI missions/manning to address an Era of Persistent Conflict and JIIM considerations

2004

U.S. Army War College is assigned to Training and Doctrine Command

2003

During Operation Iraqi Freedom (OIF), re-chartered by VCSA (GEN Cody) to include Stability Operations to become PKSOI; reported directly to HQDA thru the US Army War College

1993

Post Gulf War and Somalia, CSA (GEN Sullivan) established US Army Peacekeeping Institute (PKI) in 1993; assigned to USAWC



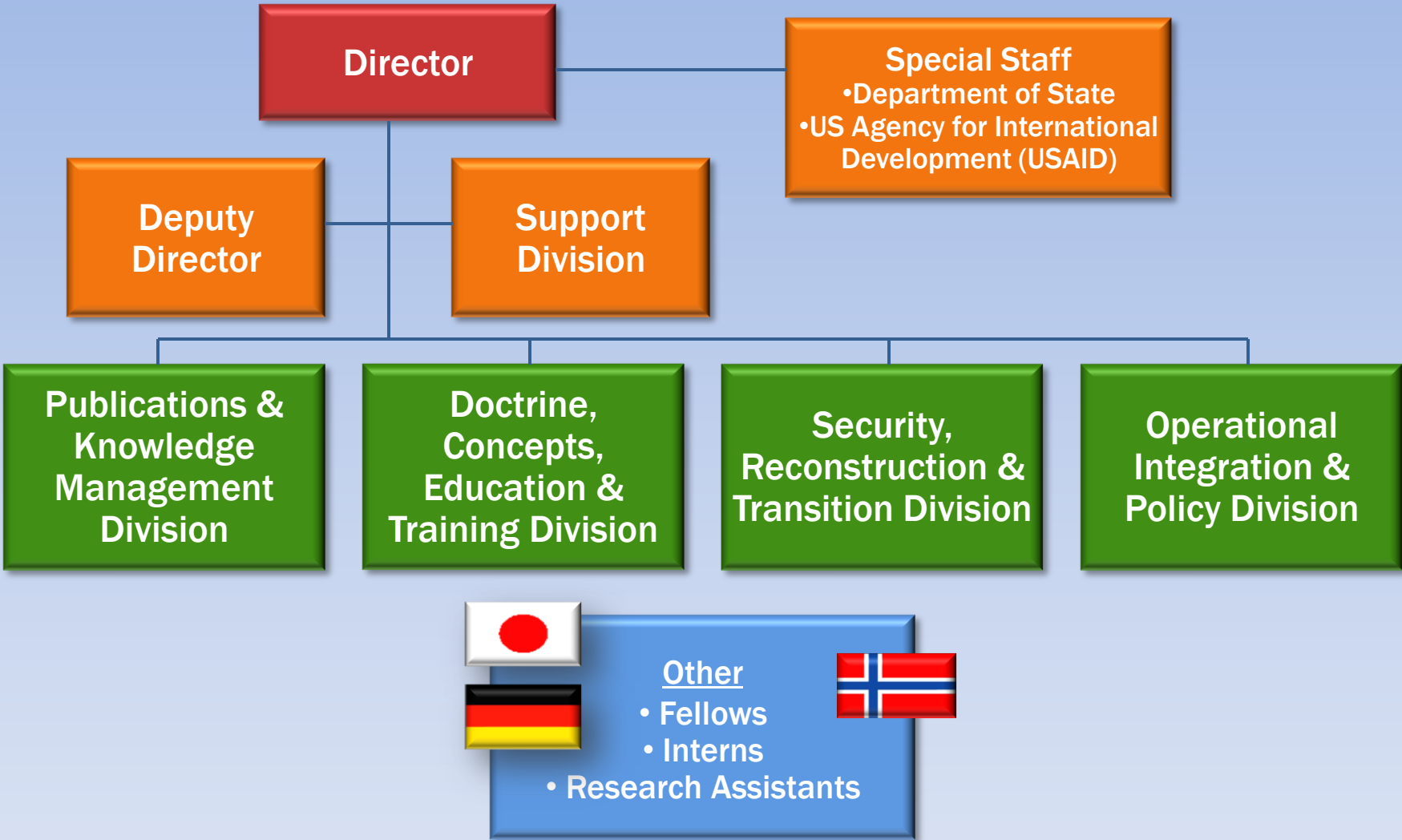
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PKSOI

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Organizational Structure



US Military Support of Peace Operations

- Knowledge and understanding of peace operations is essential for the Army
 - Engagement under Security Cooperation through the Global Peacekeeping Operations Initiative (GPOI)
 - PACOM
 - SOUTHCOM
 - AFRICOM
 - Key military connectivity (e.g., China, India, & Italy)
 - Support of the Guidance for Employment of the Force (GEF)
 - Support of the Presidential Peacekeeping Initiative
 - Interoperability with others
- US Army has been engaged in peace operations since 1948 and currently is deployed in 6 operations



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Mission

Serve as the U.S. Army's Center of Excellence for Stability and Peace Operations at the Strategic and Operational levels in order to improve military, civilian agency, international, and multinational capabilities and execution.

Develop and review stability and peace operations concepts and doctrine

Develop and review civilian and military training and education programs

Advise civilian/military in developing requirements and capabilities to plan, prepare, and execute Peace & Stability Operations

Collect, evaluate, and disseminate lessons learned

Inform/support stability and peace operations policy development



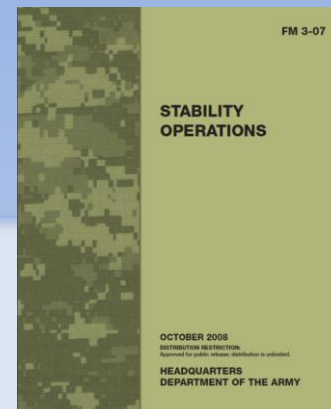
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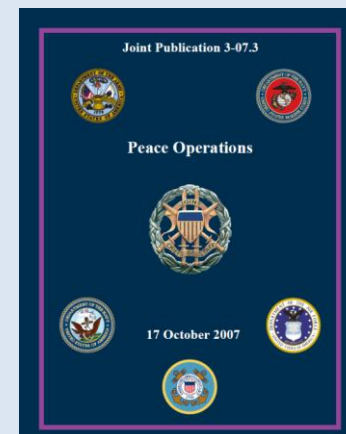
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Develop and review stability and peace operations concepts and doctrine



- Army – Doctrine 2015 Lead for Stability
 - ADP/ADRP/FM 3-07, Stability Operations
 - FM 3-30, Army Support to Security Cooperation
 - FM 3-07.31 Multi-Service TTP Peace Operations
 - ATTP 3-07.5, Tactics, Techniques and Procedures for Stability Operations (TBP)
 - ATP 3-37.1, Protection of Civilians (PoC) (TBP) (including CIVCAS & SGBV mitigation and MARO)
 - Army Experimentation - Unified Quest, GAMOA, CAM/WAS, et al
- Joint Force
 - JP 3-07, Stability Operations; and JP 3-07.3, Peace Operations
 - JP 3-29, Foreign Humanitarian Assistance
- Comprehensive and Whole of Government
 - Mass Atrocity Response Operations (MARO) Handbook
 - NATO: AJP-3.4.1, Peace Support Operations
 - AJP-3.4.5, Stability Operations
 - UK: JDP 3-40, Military Contribution to Stabilization



“Stability operations are a core U.S. military mission which we should be prepared to conduct with a proficiency equivalent to combat operations.” Leon Panetta, SECDEF, Confirmation Testimony, July 2011

Develop and review civilian and military training and education programs

• Joint and Army

- Combined Army Training Strategy (CATS)
- Army Universal Task List (AUTL) and Universal Joint Task List (UJTL) Development
- CGSC Elective Courses and Faculty Development
- USAWC Core, Electives and BSAP/ASAP Courses
- Civil Affairs RC Certification Course
- Brigade- thru Corps-level Counter Insurgency (COIN) Seminars
- DA Security Cooperation Planners Course
- MCTP Interagency Exercise

• Comprehensive and Whole of Government

- NATO's Training and Education for Peace Support Operations (TEPSO) Workgroup
- Annual Stability Operations Training and Education Workshop (SOTEW)
- OSD Civilian Expeditionary Workforce (CEW), Ministry of Defense Advisor (MoDA) and Provincial Reconstruction Team (PRT) Training Program Review



“The US Army Peacekeeping and Stability Operations Institute at Carlisle Barracks...charged with maintaining our doctrine on stability operations and coordinating with other government agencies to facilitate interagency cooperation required to ensure a whole of government approach to the conduct of stability operations.”

GEN Odierno, CSA, Confirmation Testimony, July 2011

Advise civilian/military in developing requirements and capabilities to plan, prepare, and execute Peace & Stability Ops

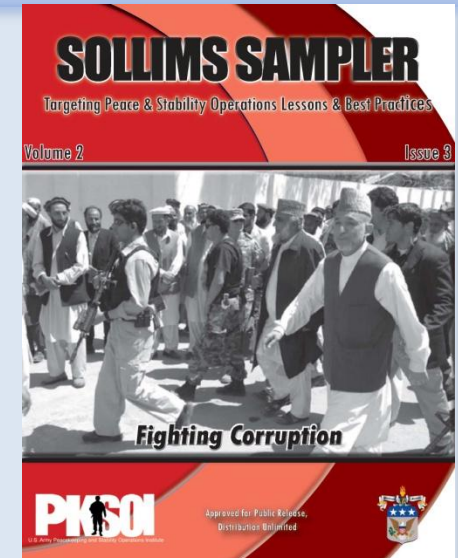
- CAC-Designated Lead for Stability Operations DOTMLPF Integration
- CAC-Designated Lead for Protection of Civilians DOTMLPF Integration
- Ongoing Support to Operational Forces
 - OEF Lessons Learned Forum
 - Unity of Effort, Counter Corruption, CIVCAS
 - OEF Reach Back/Forward
 - Pre-deployment Training (COIN, MODA, BCT-PRT)
 - Contributor to TRADOC's Building Partner Capacity (BPC) Capabilities Based Analysis (CBA)
 - Advise/Assist Humanitarian Assistance/Disaster Relief
- Review/support Combatant Command Regional Security Plans and Army Service Component Command Theater Security Cooperation Plans and Exercises
- Provide UN Peacekeeping Education
- Support to Army G-3/5/7 Security Cooperation Planners Course



In your view, beyond providing key personnel and observers, what support, if any, should the DOD provide to multilateral peacekeeping missions? “The Army’s Peacekeeping and Stability Operations Institute is involved in a number of efforts to improve international peacekeeping.” Michael Sheehan, ASD SOLIC, Senate Confirmation Testimony, Nov 2011

Collect, evaluate, and disseminate lessons learned

- Provide open access (.org site) for the global Peace and Stability Operations community (SOLLIMS)
- Provide reach back and reach forward for operational and academic communities
- Publish and disseminate lessons learned and best practices for community of interest (SOLLIMS Sampler)
- Implement data-sharing capability with Army, JIIM and non-governmental lessons learned agencies/organization
- Leverage emerging “social media” and advanced KM technologies to expand lessons learned engagement with practitioners – e.SOLLIMS, SOLLIMS Facebook (www.facebook.com/sollims), SOLLIMS Twitter (@SOLLIMS_PKSOI)



“We must be able to operate across any operational environment, in a broad mission set, including regular and irregular warfare, stability operations, counterinsurgency, humanitarian assistance, and any other mission that is out there.”

GEN Odierno, CSA, AUSA Institute of Land Warfare Breakfast, 25 Jan 2012

Inform and support stability and peace operations policy development

- Provide input to OSD/Joint, and Army policy documents
 - Army Action Plan for Stability Operations (AAP-SO)
 - DODI 3000.05, Stability Operations
- Integrate and collaborate across the JIIM community in policy development
 - UN Quadrilateral Talks
 - IAPTC and Challenges Forum
 - Mass Atrocity Prevention and Response Operations (MAPRO) Handbook
 - NGO Guidelines (USIP)
- Execute policy programs and activities as directed
 - CUNPK (India) - PKSOI Memo of Understanding

THE SECRETARY OF STATE
WASHINGTON

December 23, 2011

The Honorable Leon E. Panetta
Secretary of Defense
Washington, DC 20301-1000

Dear Mr. Secretary:

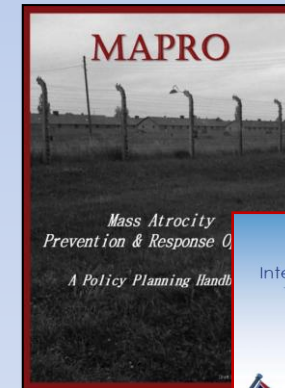
I appreciate the Department of Defense's hosting of the conference of the International Association of Peacekeeping Training Centres (IAPTC) in November at the Army War College's Peacekeeping and Stability Operations Institute in Carlisle, Pennsylvania.

The IAPTC's annual conference is an important forum for peacekeeping trainers and educators to exchange best practices. Given that this was the first time the conference was held in the United States, it provided an excellent opportunity to highlight the various ways we support UN peace operations generally and peacekeeping training initiatives in particular.

The Department of Defense was very generous to host the 90 organizations and nations that attended the event. I am grateful for your support of events such as these that strengthen both our diplomatic and our security interests.

Sincerely yours,


Hillary Rodham Clinton



“We’ve got to learn the lessons of ...10 years of war...This isn’t about taking COIN or taking stability operations and putting it on a shelf and saying, Wow, I hope we’re not ever going to have to do that again. This is about taking the lessons that we’ve learned and making sure that they permeate.” GEN Dempsey, CJCS, National Journal Article, 26 Jan 2012

PKSOI Internship Program

- PKSOI hosts 15-20 interns every year for undergraduate, graduate and fellowship candidates.
- Interns are given actual assignments working in conjunction with PKSOI staff and regularly produce valuable research.
- Interns create job objectives and goals and are evaluated on them.
- Internships reinforce a collaborative environment in an Interagency, Whole-of-Government, International environment.
- Interns engage with strategic leaders and have the opportunity to participate in a variety of conferences, courses, and other events at PKSOI and the AWC.



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Foundations for Stability

National Security Strategy (2010)

- We will continue to build support in other countries to contribute to sustaining global peace and stability operations
- Prevent Genocide and Mass Atrocities

QDR (2010)

- Prevent and deter conflict
- Conduct COIN, Stability and CT Ops
- Build capacity of partner states

DoDI 3000.05, Stability Operations (2009)

- Establishes DOD policy for stability operations
- Elevates stability to co-equal status w/ combat
- Defines stability operations for military forces

DoDD 3000.07, Irregular Warfare (2008)

- Improve DoD proficiency for IW, which also enhances its conduct of stability operations.

CJCS Notice 3500.01 (2011)

- Establishes stability ops as a high interest training issue



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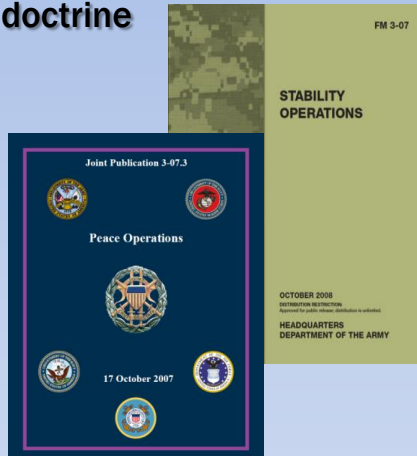


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Questions?

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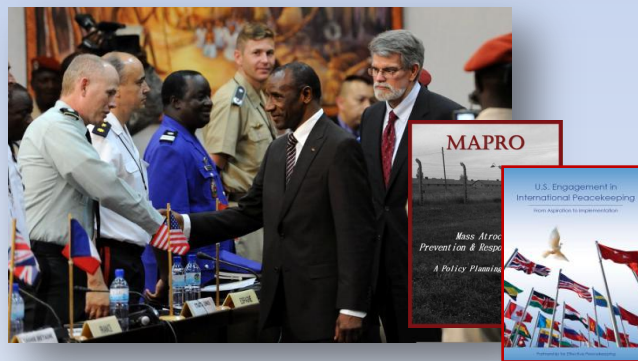
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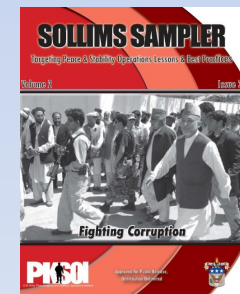
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