

HUMAN DIMENSIONS OF STRATEGIC LEADERSHIP

A Selected Bibliography



U.S. ARMY WAR COLLEGE LIBRARY

January 2010

The Army has long recognized that regardless of current doctrine and technology, wars are fought by men and women operating under conditions of extreme stress and uncertainty. As such, it is critical that strategic leaders have a deep understanding derived from a study of history and behavioral sciences—of the complexity of human behavior under such conditions. Equally important, strategic leaders must get the best ideas and viewpoints from all stakeholders if they are to make high-quality decisions that achieve high acceptability among the diverse groups that make up our changing Army and country. Lastly, strategic leaders must thoroughly understand the culture of the organizations they lead, how to influence that culture, and how to build healthy, resilient, learning organizations that are equal to the challenges ahead. The successful strategic leader will be one who melds all aspects of the human dimension into the practice of the strategic art.

**U.S. Army War College
Curriculum Guidance, 2009-2010**

Leadership is the art of getting someone else to do something you want done because he wants to do it.

**Dwight D. Eisenhower
Leadership: Quotations from the Military Tradition**

Leadership is a potent combination of strategy and character. But if you must be without one, be without the strategy.

**Gen. H. Norman Schwarzkopf
The Military Quotation Book**

PREFACE

The Human Dimensions of Strategic Leadership is a recurring theme in the curriculum of the U.S. Army War College. This selected bibliography reflects books, documents, periodical articles, multimedia, and web sites relating to this topic.

With a few exceptions for important documents, the materials cited in this bibliography are dated 2006 to the present. For older materials, please see previous versions of this bibliography at the USAWC Library home page. All items are available through the USAWC Library. For your convenience, at the end of the entries, we have added library call numbers, Internet addresses, or database links. Web sites were accessed during January 2010.

Our bibliographies, compiled by research librarians, are available online through the Library's home page at <http://www.carlisle.army.mil/library/bibliographies.htm>.

For additional information, please contact the Research and Information Services Branch, U.S. Army War College Library, by sending an e-mail message to USAWC.LibraryR@us.army.mil, or by phoning DSN 242-4259 or Commercial (717) 245-4259.

Lenore K. Garder, compiler

HUMAN DIMENSIONS OF STRATEGIC LEADERSHIP

A Selected Bibliography

January 2010

Contents

GENERAL OVERVIEW.....	1
BIOGRAPHICAL.....	3
CIVIL-MILITARY RELATIONS.....	6
COMMUNICATION, CONFLICT, AND NEGOTIATION.....	8
ETHICS, MORALS, AND VALUES	10
FOCUSED LEADERSHIP SKILLS AND DEVELOPMENT.....	13
ORGANIZATIONAL CLIMATE, CHANGE, AND DECISION MAKING	19
WOMEN AND LEADERSHIP.....	24
OTHER BIBLIOGRAPHIES	25

GENERAL OVERVIEW

Books, Documents, and Internet Resources

- Canadian Defence Academy. *Leadership in the Canadian Forces: Leading People*. Ottawa: National Defence, 2007. 90pp. (UA600 .L21 2007) <http://www.cda.forces.gc.ca/cfli-ilfc/doc/leapeo-eng.pdf>
- Canadian Defence Academy. *Leadership in the Canadian Forces: Leading the Institution*. Ottawa: National Defence, 2007. 159pp. (UA600 .L211 2007) <http://www.cda.forces.gc.ca/cfli-ilfc/doc/leadins-eng.pdf>
- Clayton, Anthony. *The British Officer: Leading the Army from 1660 to the Present*. New York: Pearson Longman, 2006. 271pp. (UB415 .G7C61 2006)
- Crandall, Doug. *Leadership Lessons from West Point*. San Francisco: Jossey-Bass, 2007. 397pp. (HD57.7 .L22 2007)
- Finkelstein, Sydney. *Strategic Leadership: Theory and Research on Executives, Top Management Teams, and Boards*. New York: Oxford University Press, 2009. 463pp. (HD57.7 .F565 2009)
- Garcia, Charles P. *Leadership Lessons of the White House Fellows: Learn How to Inspire Others, Achieve Greatness, and Find Success in Any Organization*. New York: McGraw-Hill, 2009. 288pp. (JK718 .G37 2009)
- Grandstaff, Mark. *Strategic Leadership: The General's Art*. Vienna, VA: ManagementConcepts, 2009. 335pp. (U413 .C67S76 2009)
- Hesselbein, Frances, and Marshall Goldsmith, eds. *The Leader of the Future 2: Visions, Strategies, and Practices for the New Era*. San Francisco: Jossey-Bass, 2006. 318pp. (HD57.7 .L41 2006)
- Kouzes, James M. *The Leadership Challenge*, 4th ed. San Francisco: Jossey-Bass, 2007. 389pp. (HD57.7 .K682 2007)
- Kouzes, James M., and Barry Z. Posner. *A Leader's Legacy*. San Francisco: Jossey-Bass, 2006. 202pp. (HD57.7 .K6792 2006)
- "Leadership." *Changing Minds.org*. Includes links to leadership styles, theories, and articles about leadership. <http://changingminds.org/disciplines/leadership/leadership.htm>
- Lombardo, Michael M. *FYI: For Your Improvement; A Guide for Development and Coaching*, 5th ed. Minneapolis: Lominger International, 2009. 1 vol. (HD57.7 .L551 2009)
- Lucas, James R. *Broaden the Vision and Narrow the Focus: Managing in a World of Paradox*. Westport: Praeger, 2006. 208pp. (HD57.7 .L71 2006)
- Matthews, Lloyd J., ed. *The Future of the Army Profession*, 2nd ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

- McKay, J.R. *The Scylla and Charybdis of Strategic Leadership*. Winnipeg: Canadian Defence Academy Press, 2008. 126pp. (UB210 .M14 2008)
- Mumford, Michael D. *Pathways to Outstanding Leadership: A Comparative Analysis of Charismatic, Ideological, and Pragmatic Leaders*. Mahwah: Lawrence Erlbaum Associates, 2006. 311pp. (BF637 .L4M85 2006)
- Murray, Williamson. *The Past as Prologue: The Importance of History to the Military Profession*. New York: Cambridge University Press, 2006. 287pp. (U27 .P28 2006)
- Northouse, Peter G. *Leadership Theory and Practice*, 3rd ed. Thousand Oaks: Sage, 2004. 343pp. (HM1261 .N56 2004)
- Nye, Joseph S. *The Powers to Lead*. Oxford: Oxford University Press, 2008. 226pp. (JC330.3 .N92 2008)
- Phillips, Donald T. *The Architecture of Leadership: Preparation Equals Performance*. Annapolis: Naval Institute Press, 2008. 102pp. (HD57.7 .P33 2008)
- Puryear, Edgar F. *Marine Corps Generalship*. Washington, DC: National Defense University Press, 2009. 513pp. (VE23 .P87 2009) <http://www.ndu.edu/inss/press/books/Web%20Puryear.pdf>
- Rosefielde, Steven, and D. Quinn Mills. *Masters of Illusion: American Leadership in the Media Age*. New York: Cambridge University Press, 2007. 540pp. (JK468 .S4R58 2007)
- Rosenbach, William E., and Robert L. Taylor, eds. *Contemporary Issues in Leadership*, 6th ed. Boulder: Westview Press, 2006. 290pp. (HM141 .C69 2006)
- Shambach, Stephen A., ed. *Strategic Leadership Primer*, 2nd ed. Carlisle Barracks: U.S. Army War College, Department of Command, Leadership and Management, 2004. 68pp. (U413 .C67S77 2004) <http://www.carlisle.army.mil/usawc/dclm/slp2ndEd.pdf>
- Slaughter, Anne Marie, et al. *Strategic Leadership: Framework for a 21st Century National Security Strategy*. Washington, DC: Center for a New American Security, July 2008. 32pp. http://www.brookings.edu/~media/Files/rc/reports/2008/07_national_security_brainard/07_national_security_brainard.pdf
- Taylor, Robert L. *Military Leadership: In Pursuit of Excellence*, 6th ed. Boulder: Westview Press, 2009. 321pp. (UB210 .M553 2009)
- Uhl-Bien, Mary. *Complexity Leadership*. Charlotte: IAP-Information Age, 2008. 422pp. (HD57.7 .C56 pt.1)
- U.S. Air War College. "Leadership, Ethics, and Command Central." *Air War College Gateway to the Internet*. Maxwell Air Force Base: U.S. Air War College, 6 March 2008. <http://www.au.af.mil/au/awc/awcgate/awc-ldr.htm>

- U.S. Air War College. *Strategic Leadership Studies*. Maxwell Air Force Base: U.S. Air War College, 14 March 2009. <http://leadership.au.af.mil>
- U.S. Army War College. Department of Command, Leadership, and Management. *Strategic Leadership Course: Selected Readings*. Carlisle Barracks: U.S. Army War College, Department of Command, Leadership, and Management, 2010. 291pp. (U413 AY10 .S762)
- U.S. Army War College. Department of Military Strategy, Planning, and Operations. *Joint Force Land Component Commander's Reference Guide*. Carlisle Barracks: U.S. Army War College, Department of Military Strategy, Planning, and Operations, 2008. 35pp. (U413 .J531 2008)
- U.S. Department of the Army. *Army Leadership*. Army Regulation 600-100. Washington, DC: U.S. Department of the Army, 8 March 2007. 24pp. http://www.apd.army.mil/pdffiles/r600_100.pdf
- U.S. Department of the Army. *Army Leadership—Competent, Confident, and Agile*. Field Manual 6-22. Washington, DC: U.S. Department of the Army, October 2006. 1 vol. <http://www.fas.org/irp/doddir/army/fm6-22.pdf>
- Walker, Robert William. *The Military Leadership Handbook*. Kingston: Canadian Defence Academy Press, 2008. 560pp. (UB210 .M343 2008)
- Yukl, Gary. *Leadership in Organizations*, 6th ed. Upper Saddle River: Pearson/Prentice Hall, 2006. 542pp. (HD57.7 .Y85 2006)
- Zinni, Anthony C. *Leading the Charge: Leadership Lessons from the Battlefield to the Boardroom*. New York: Palgrave Macmillan, 2009. 243pp. (HD57.7 .Z56 2009)

Periodical Articles

- Myers, Richard B., and Albert C. Pierce. "On Strategic Leadership." *Joint Force Quarterly* 54 (3rd Quarter 2009): 12-13. [ProQuest](#)
- Paparone, Christopher R., Ruth A. Anderson, and Reuben R. McDaniel, Jr. "Where Military Professionalism Meets Complexity Science." *Armed Forces and Society* 34 (Spring 2008): 433-449. [Sage](#)
- Resteigne, Delphine, and Joseph Soeters. "Managing Militarily." *Armed Forces and Society* 35 (January 2009): 307-332. [Sage](#)
- Shulstad, Raymond A. "Perspectives on Leadership and Management." *Air & Space Power Journal* 23 (Summer 2009): 11-18, 127. <http://www.airpower.maxwell.af.mil/airchronicles/apj/apj09/sum09/shulstad.html>

BIOGRAPHICAL

Books, Documents, Multimedia, and Internet Resources

- Axelrod, Alan. *Eisenhower on Leadership: Ike's Enduring Lessons in Total Victory Management*. San Francisco: Jossey-Bass, 2006. 296pp. (UB210 .A82 2006)

- Black, Jeremy. *Great Military Leaders and Their Campaigns*. London: Thames & Hudson, 2008. 304pp. (D25 .G62 2008)
- Burns, James MacGregor. *Running Alone: Presidential Leadership—JFK to Bush II; Why It Has Failed and How We Can Fix It*. New York: Basic Books, 2006. 278pp. (E176.1 .B86 2006)
- Cloud, David, and Greg Jaffe. *The Fourth Star: Four Generals and the Epic Struggle for the Future of the United States Army*. New York: Crown, 2009. 330pp. (DS79.76 .C57 2009)
- Cox, Douglas A. *Airpower Leadership on the Front Line: Lt. Gen. George H. Brett and Combat Command*. Maxwell Air Force Base: Air University Press, 2006. 102pp. (UG635.3 .C58 2006)
<http://handle.dtic.mil/100.2/ADA459938>
- Gole, Henry G. *General William E. Depuy: Preparing the Army for Modern War*. Lexington: University Press of Kentucky, 2008. 364pp. (U53 .D46G54 2008)
- Groves, Bryan N. *MG Matthew Ridgway as the 82nd Airborne Division Commander: A Case Study on the Impact of Vision and Character in Leadership*. Arlington: Association of the U.S. Army, Institute of Land Warfare, 2006. 14pp. (UA23 .A95L16 no.59)
- Hanson, David S. *"When You Get a Job to Do, Do It": The Airpower Leadership of Lt. Gen. William H. Tunner*. Maxwell Air Force Base: Air University Press, 2008. 74pp. (UG635.3 .D72 no.4)
- Horn, Bernd. *Intrepid Warriors: Perspectives on Canadian Military Leaders*. Kingston: Canadian Defence Academy Press, 2007. 269pp. (U54 .C2157 2007)
- Husted, Stewart W. *George C. Marshall: The Rubrics of Leadership*. Carlisle Barracks: U.S. Army War College Foundation, 2006. 264pp. (E745 .M37H87 2006)
- Korda, Michael. *Ike: An American Hero*. New York: Harper, 2007. 779pp. (E836 .K56 2007)
- Meinhart, Richard M. *Strategic Planning by the Chairmen, Joint Chiefs of Staff, 1990 to 2005*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2006. 28pp. (U413 .A66L48 no.13)
<http://www.strategicstudiesinstitute.army.mil/pdf/PUB703.pdf>
- Morris, Errol. *The Fog of War: Eleven Lessons from the Life of Robert S. McNamara*. 107 min. Culver City: Columbia TriStar Home Entertainment, 2004. DVD. (E743 .F53 2004)
- Ricks, Thomas E. *The Gamble: General David Petraeus and the American Military Adventure in Iraq, 2006-2008*. New York: Penguin Press, 2009. 394pp. (DS79.76 .R33 2009)
- Riley, J.P. *Napoleon as a General*. New York: Hambledon Continuum, 2007. 227pp. (DC203.9 .R34 2007)
- Robinson, Linda. *Tell Me How This Ends: General David Petraeus and the Search for a Way out of Iraq*. New York: PublicAffairs, 2008. 411pp. (DS79.76 .R51 2008)

Sanchez, Ricardo S. *Wiser in Battle: A Soldier's Story*. New York: HarperCollins, 2008. 494pp. (DS79.76 .S15 2008)

Smith, Perry M. *Twice a Hero: The Jimmie Dyess Story*. 60 min. Augusta: Scrapbook Video Productions, 2006. DVD. (VE25 .D94T95 2006)

Stavridis, James. *Destroyer Captain: Lessons of a First Command*. Annapolis: Naval Institute Press, 2008. 201pp. (V63 .S73S73 2008)

Winton, Harold R. *Corps Commanders of the Bulge: Six American Generals and Victory in the Ardennes*. Lawrence: University Press of Kansas, 2007. 504pp. (D756.5 .A7W35 2007)

Zabecki, David T. *Chief of Staff: The Principal Officers behind History's Great Commanders*. Annapolis: Naval Institute Press, 2008. 2 vols. (UB210 .Z11 2008)
v.1 *Napoleonic Wars to World War I*.
v.2 *World War II to Korea and Vietnam*.

U.S. Army War College Student Papers

Dillon, James T. *John A. Lejeune, the Marine Corps' Greatest Strategic Leader*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 25 March 2008. 22pp. (AD-A479-606) <http://handle.dtic.mil/100.2/ADA479606>

Orr, Alan L. *George Washington: America's First Strategic Leader*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 14pp. (AD-A468-988) <http://handle.dtic.mil/100.2/ADA468988>

Tipton, Jeffrey S. *George C. Marshall: The Essential Strategic Leader*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 22pp. (AD-A469-633) <http://handle.dtic.mil/100.2/ADA469633>

Periodical Articles

Bar-Joseph, Uri, and Rose McDermott. "Personal Functioning under Stress: Accountability and Social Support of Israeli Leaders in the Yom Kippur War." *Journal of Conflict Resolution* 52 (February 2008): 144-170. [Sage](#)

Carroll, Robert C. "The Making of a Leader: Dwight D. Eisenhower." *Military Review* 89 (January-February 2009): 77-85. [ProQuest](#)

Saunders, Elizabeth N. "Transformative Choices: Leaders and the Origins of Intervention Strategy." *International Security* 34 (Fall 2009): 119-161. [MIT Press](#)

Sullivan, Michael D. "Leadership in Counterinsurgency: A Tale of Two Leaders." *Military Review* 87 (September-October 2007): 119-123. [ProQuest](#)

CIVIL-MILITARY RELATIONS

Books, Documents, and Internet Resources

- Bruneau, Thomas C. *Who Guards the Guardians and How: Democratic Civil-Military Relations*. Austin: University of Texas Press, 2006. 317pp. (JF195 .W56 2006)
- Gibson, Christopher P. *Securing the State: Reforming the National Security Decisionmaking Process at the Civil-Military Nexus*. Burlington: Ashgate, 2008. 162pp. (JK330 .G31 2008)
- Krebs, Ronald R. *Fighting for Rights: Military Service and the Politics of Citizenship*. Ithaca: Cornell University Press, 2006. 265pp. (UB417 .K62 2006)
- Morgan, Matthew J. *The American Military After 9/11: Society, State, and Empire*. New York: Palgrave Macmillan, 2008. 211pp. (JK330 .M56 2008)
- Nielsen, Suzanne C., and Don M. Snider, eds. *American Civil-Military Relations: The Soldier and the State in a New Era*. Baltimore: Johns Hopkins University Press, 2009. 409pp. (UA23 .A45 2009)
- Rosenthal, Seth A., et al. *National Leadership Index: A National Study of Confidence in Leadership*. Cambridge: Harvard University, Kennedy School of Government, Center for Public Leadership: 2009. 21pp. http://content.ksg.harvard.edu/leadership/images/CPLpdf/cpl_nli_2009.pdf
- Sarkesian, Sam C., and Robert E. Connor, Jr. "Civil-Military Relations." In *The US Military Profession into the Twenty-first Century: War, Peace and Politics*, 2nd ed., 59-76. New York: Routledge, 2006. (UA23 .S2291 2006)
- Snider, Don M. *Dissent and Strategic Leadership of the Military Professions*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, February 2008. 38pp. (U413 .A66S626 2008) <http://www.strategicstudiesinstitute.army.mil/pdffiles/PUB849.pdf>
- Stanton, Louise. *The Civilian-Military Divide: Obstacles to the Integration of Intelligence in the United States*. Westport: Praeger Security International, 2009. [Praeger Security International](#)
- Stevenson, Charles A. *Warriors and Politicians: U.S. Civil-Military Relations under Stress*. New York: Routledge, 2006. 252pp. (JK330 .S72 2006)
- Szayna, Thomas S. *The Civil-Military Gap in the United States: Does It Exist, Why, and Does It Matter?* Santa Monica: RAND, 2007. 177pp. (UA23 .S91 2007) http://www.rand.org/pubs/monographs/2007/RAND_MG379.pdf
- Wilson, Isaiah. *Thinking beyond War: Civil-Military Relations and Why America Fails to Win the Peace*. New York: Palgrave Macmillan, 2007. 308pp. (JK330 .W34 2007)

U.S. Army War College Student Papers

Beckwith, David. *Dangers of Military Entanglement in Partisan Politics*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 24 March 2009. 22pp. (AD-A500-790) <http://handle.dtic.mil/100.2/ADA500790>

Field, Kimberly C. *The Long War and America's Relationship with Its Military*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 23 March 2008. 32pp. (AD-A479-656) <http://handle.dtic.mil/100.2/ADA479656>

Norris, Tracy R. *Strengthening Military Relationships for Defense Support of Civil Authorities*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 18 March 2008. 24pp. (AD-A478-993) <http://handle.dtic.mil/100.2/ADA478993>

Rice, Robert J. *McNamara and Rumsfeld: Control and Imbalance in Civil-Military Relations*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 24 March 2008. 32pp. (AD-A478-987) <http://handle.dtic.mil/100.2/ADA478987>

Roberts, Gordon R. *Mental Reservation and Military Testimony before Congress*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 25 March 2008. 26pp. (AD-A480-156) <http://handle.dtic.mil/100.2/ADA480156>

Snyder, Lewis R. *The General's Revolt and Civil-Military Revelations*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 11 May 2009. 28pp. (AD-A508-321) <http://handle.dtic.mil/100.2/ADA508321>

Periodical Articles

Choi, Seung-Whan, and Patrick James. "Civil-Military Structure, Political Communication, and the Democratic Peace." *Journal of Peace Research* 45 (January 2008): 37-53. [Sage](#)

Cook, Martin L. "Revolt of the Generals: A Case Study in Professional Ethics." *Parameters* 38 (Spring 2008): 4-15. <http://www.carlisle.army.mil/usawc/parameters/08spring/cook.htm>

Desch, Michael C. "Bush and the Generals." *Foreign Affairs* 86 (May-June 2007): 97-108. [ProQuest](#)

Herspring, Dale. "Civil-Military Relations in the United States and Russia: An Alternative Approach." *Armed Forces and Society* 35 (July 2009): 667-687. [Sage](#)

Hoffman, Frank G. "Dereliction of Duty Redux? Post-Iraq American Civil-Military Relations." *Orbis* 52 (Spring 2008): 217-235. [Wilson OmniFile](#)

James, Ronald J. "Army Leadership—Filling the Talent Gap in Our Changing Workforce." *Army* 58 (October 2008): 47-48, 50, 52. [ProQuest](#)

Kemble, C. Robert. "Mutations in America's Perceptions of Its Professional Military Leaders: An Historical Overview and Update." *Armed Forces and Society* 34 (October 2007): 29-45. [Sage](#)

- Kohn, Richard H. "Coming Soon: A Crisis in Civil-Military Relations." *World Affairs* 170 (Winter 2008): 69-80. [ProQuest](#)
- Mastroianni, George R., and Wilbur J. Scott. "After Iraq: The Politics of Blame and Civilian-Military Relations." *Military Review* 88 (July-August 2008): 54-60. [ProQuest](#)
- Rotmann, Philipp, David Tohn, and Jaron Wharton. "Learning under Fire: Progress and Dissent in the U.S. Military." *Survival* 51 (August 2009): 31-48. [Informaworld](#)
- Terriff, Terry. "Warriors and Innovators: Military Change and Organizational Culture in the U.S. Marine Corps." *Defence Studies* 6 (June 2006): 215-247. [Informaworld](#)
- Vandergriff, Donald E., and George Reed. "Old Dogs and New Tricks: Setting the Tone for Adaptability." *Army* 57 (August 2007): 11-16, 18-20. [ProQuest](#)
- Williams, John A. "The Military and Society beyond the Postmodern Era." *Orbis* 52 (Spring 2008): 217-235. [Wilson OmniFile](#)
- Williams, Thomas M. "Understanding Innovation." *Military Review* 89 (July-August 2009): 59-67. [ProQuest](#)
- Wong, Leonard, and Douglas Lovelace. "Knowing When to Salute." *Orbis* 52 (Spring 2008): 278-288. [Wilson OmniFile](#)
- Wrona, Richard M., Jr. "A Dangerous Separation." *World Affairs* 169 (Summer 2006): 25-38. [ProQuest](#)

COMMUNICATION, CONFLICT, AND NEGOTIATION

Books, Documents, and Internet Resources

- Acuff, Frank L. *How to Negotiate Anything with Anyone Anywhere around the World*. New York: AMACOM/American Management Association, 2008. 307pp. (HD58.6 .A27 2008)
- Barrett, Deborah J. *Leadership Communication*. Boston: McGraw-Hill, 2006. 344pp. (HD30.3 .B16 2006)
- Chhokar, Jagdeep S., Felix C. Bridbek, and Robert J. House, eds. *Culture and Leadership, across the World: The GLOBE Book of In-Depth Studies of 25 Societies*. Mahwah: Lawrence Erlbaum Associates, 2007. 1162pp. (HM141 .C74 2007)
- Denning, Stephen. *The Secret Language of Leadership: How Leaders Inspire Action through Narrative*. San Francisco: Jossey-Bass, 2007. 279pp. (HD57.7 .D26 2007)
- Goffee, Rob, and Gareth Jones. "Communicate with Care." In *Why Should Anyone Be Led by You? What It Takes to Be an Authentic Leader*. Boston: Harvard Business School Press, 2006. 244pp. (HD57.7 .G663 2006)

- Harris, Richard M. *The Listening Leader: Powerful New Strategies for Becoming an Influential Communicator*. Westport: Praeger, 2006. 132pp. (HD30.3 .H16 2006)
- Heifetz, Ronald A., and Marty Linsky. *Leadership on the Line: Staying Alive through the Dangers of Leading*. Boston: Harvard Business School Press, 2002. 252pp. (HD57.7 .H23 2002)
- Lewis, Richard D. *When Cultures Collide: Leading across Cultures*, 3rd ed. Boston: Nicholas Brealey International, 2006. 599pp. (HD62.4 .L28 2006)
- Morrison, William F. *The Savvy Negotiator: Building Win-Win Relationships*. Westport: Praeger, 2006. 199pp. (HD58.6 .M56 2006)
- "Negotiating." *Changingminds.org*. Includes links to negotiation styles, tactics, and articles about negotiation. <http://changingminds.org/disciplines/negotiation/negotiation.htm>
- O'Hair, Dan. *Strategic Communication in Business and the Professions*, 6th ed. Boston: Pearson Education, 2008. 465pp. (HD30.3 .O31 2008)
- Runde, Craig E. *Becoming a Conflict Competent Leader: How You and Your Organization Can Manage Conflict Effectively*. San Francisco: Jossey-Bass, 2007. 217pp. (HD57.7 .R85 2007)
- Tressler, David M. *Negotiation in the New Strategic Environment: Lessons from Iraq*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, August 2007. 111pp. (U413 .A66T72 2007) <http://handle.dtic.mil/100.2/ADA471230>
- Watkins, Michael. *Shaping the Game: The New Leader's Guide to Effective Negotiating*. Boston: Harvard Business School Press, 2006. 196pp. (HD30.3 .W17 2006)
- Yellin, Keith. *Battle Exhortation: The Rhetoric of Combat Leadership*. Columbia: University of South Carolina Press, 2008. 191pp. (UB210 .Y24 2008)

U.S. Army War College Student Papers

- Janser, Michael J. *Cognitive Biases in Military Decision Making*. Civilian Research Project. Carlisle Barracks: U.S. Army War College, 14 June 2007. 16pp. (AD-A493-560) <http://handle.dtic.mil/100.2/ADA493560>
- Parker, Richard B. *Growth of Diplomacy and Negotiation Skills at the Strategic Level*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 4 February 2009. 22pp. (AD-A494-763) <http://handle.dtic.mil/100.2/ADA494763>
- Sobotta, Stephen C. *Strategic Collaboration: Beyond a String and Two Cans*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 19 March 2008. 28pp. (AD-A478-592) <http://handle.dtic.mil/100.2/ADA478592>
- Wriggle, Rebecca M. *Strategic Leader as Strategic Communicator*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 15 March 2006. 16pp. (AD-A449-643) <http://handle.dtic.mil/100.2/ADA449643>

Periodical Articles

- Caldwell, William B., IV, Shawn Stroud, and Anton Menning. "Fostering a Culture of Engagement." *Military Review* 89 (September-October 2009): 10-18. [ProQuest](#)
- Deutsch, Robert D. "The Droning of Strategic Communication and Public Diplomacy." *Military Review* 87 (September-October 2007): 124-125. [ProQuest](#)
- Haraburda, Scott S. "The 'Seven Sins of Memory': How They Affect Your Program." *Defense AT&L* 36 (January-February 2007): 30-32. http://www.dau.mil/pubscats/PubsCats/atl/2007_01_02/har_jf06.pdf
- Murphy, Dennis M. "The Trouble with Strategic Communication(s)." *IO Sphere* (Winter 2008): 24-26.
- Paparone, Christopher R. "On Metaphors We Are Led by Reflection." *Military Review* 88 (November-December 2008): 55-64. [ProQuest](#)
- Silvela, Enrique. "The Influential Leader." *Military Review* 89 (May-June 2009): 106-114. [ProQuest](#)
- Silverberg, Daniel, and Joseph Heimann. "An Ever-Expanding War: Legal Aspects of Online Strategic Communication." *Parameters* 39 (Summer 2009): 77-93. <http://www.carlisle.army.mil/usawc/parameters/09summer/silverberg%20and%20heimann.pdf>
- Summers, Kim L., and Michele Costanza. "The Next Gunpowder: The Power of BCKS and the Command Net Forum." *Military Review* 87 (March-April 2007): 70-73. [ProQuest](#)
- Wass de Czege, Huba. "Keeping Friends and Gaining Allies: The Indivisible Challenge of Military Public Relations." *Military Review* 89 (May-June 2009): 57-66. [ProQuest](#)
- Wunderle, William. "How to Negotiate in the Middle East." *Military Review* 87 (March-April 2007): 33-37. [ProQuest](#)

ETHICS, MORALS, AND VALUES

Books, Documents, and Internet Resources

- Bennett, Mark D., and Joan McIver Gibson. *A Field Guide to Good Decisions: Values in Action*. Westport: Praeger, 2006. 194pp. (HD30.23 .B25 2006)
- Carrick, Don. *Ethics Education for Irregular Warfare*. Burlington: Ashgate, 2009. 165pp. (U22 .E84 2009)
- Challans, Timothy L. *Awakening Warrior: Revolution in the Ethics of Warfare*. Albany: State University of New York Press, 2007. 227pp. (U22 .C31 2007)
- Coker, Christopher. *Ethics and War in the 21st Century*. New York: Routledge, 2008. 261pp. (U22 .J878 2008)

- Fowler, Martin. *The Ethical Practice of Critical Thinking*. Durham: Carolina Academic Press, 2008. 150pp. (BC177 .F69 2008)
- Hicks, Douglas A. *With God on All Sides: Leadership in a Devout and Diverse America*. Oxford: Oxford University Press, 2009. 228pp. (BL325 .L4H53 2009)
- Johnson, W. Brad. *The Elements of Ethics: For Professionals*. New York: Palgrave Macmillan, 2008. 213pp. (BJ1725 .J64 2008)
- Kille, Kent J. *The UN Secretary-General and Moral Authority: Ethics and Religion in International Leadership*. Washington, DC: Georgetown University Press, 2007. (JZ1306 .U53 2007)
- Knapp, John C. *For the Common Good: The Ethics of Leadership in the 21st Century*. Westport: Praeger, 2007. (HD57.7 .F56 2007)
- Manning, Rita C. *A Practical Guide to Ethics: Living and Leading with Integrity*. Boulder: Westview Press, 2008. 254pp. (BJ1012 .M15 2008)
- Pritchard, Michael S. *Professional Integrity: Thinking Ethically*. Lawrence: University Press of Kansas, 2006. 195pp. (BJ1725 .P63 2006)
- Puryear, Edgar F. *American Admiralship: The Moral Imperatives of Naval Command*. Annapolis: Naval Institute Press, 2006. 467pp. (VB203 .P87 2005)
- Rhode, Deborah L. *Moral Leadership: The Theory and Practice of Power, Judgment, and Policy*. San Francisco: Jossey-Bass, 2006. 385pp. (HF5387 .M56 2006)
- Rhodes, Bill. *An Introduction to Military Ethics: A Reference Handbook*. Westport: Praeger Security International, 2009. 1 vol. [Praeger Security International](#)
- Robinson, Paul. *Ethics Education in the Military*. Burlington: Ashgate, 2008. 208pp. (U22 .E733 2008)
- Snider, Don M. *The Army's Professional Military Ethic in an Era of Persistent Conflict*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2009. 31pp. (U413 .A66S654 2009) <http://www.strategicstudiesinstitute.army.mil/pdf/PUB895.pdf>
- Sorley, Lewis. *Honor Bright: History and Origins of the West Point Honor Code and System*. Boston: McGraw Hill Learning Solutions, 2009. 181pp. (U410 .L1S56 2009)
- Stouffer, Jeff. *Leveraging Trust: A Force Multiplier for Today*. Kingston: Canadian Defence Academy Press, 2008. 125pp. (JZ6377 .C2L27 2008)
- U.S. Air War College. *Air War College Gateway to the Internet*. "Values and Ethics." Maxwell Air Force Base: U.S. Air War College: 20 April 2006. <http://www.au.af.mil/au/awc/awcgate/awc-ethx.htm>
- U.S. Department of the Army. *U.S. Army Center of Excellence for the Professional Military Ethic*. Links to research material such as case studies, publications, reports, and suggested reading lists. Requires AKO login. <https://acpme.army.mil/login.fcc>

U.S. Department of the Army. Training and Doctrine Command. *Army Values*. 23 March 2006.
<http://www.tradoc.army.mil/pao/ArmyValues/ArmyValues.htm>

U.S. Military Academy. *Simon Center for the Professional Military Ethic*. The SCPME supervises the Cadet Honor Code and Respect programs, in addition to other activities promoting the Professional Military Ethic. <http://www.usma.edu/cpme>

U.S. Naval Academy. *Stockdale Center for Ethical Leadership*. The Stockdale Center's mission is to promote and enhance the ethical development of current and future military leaders.
<http://www.usna.edu/ethics>

"Values." *Changingminds.com*. Includes comparison of values, morals, and ethics, lists of historical values, and research on values. <http://changingminds.org/explanations/values/values.htm>

U.S. Army War College Student Papers

Frazier, Joseph. *The Military Profession: What Happens When Values Collide?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 22 March 2006. 24pp. (AD-A449-655)
<http://handle.dtic.mil/100.2/ADA449655>

Holland, Dale A. *Integration of Faith and Profession*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 17 March 2008. 22pp. (AD-A497-530) <http://handle.dtic.mil/100.2/ADA497530>

Miller, David M. *Leadership: The Decisive Factor in the Ethical Performance of Units*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 15 March 2006. 16pp. (AD-A448-481)
<http://handle.dtic.mil/100.2/ADA448481>

Millonig, William. *The Impact of Religious and Political Affiliation on Strategic Military Decisions and Policy Recommendations*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 15 March 2006. 18pp. (AD-A449-308) <http://handle.dtic.mil/100.2/ADA449308>

Muskopf, James A. *Integrity Failures: A Strategic Leader Problem*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 22 March 2006. 12pp. (AD-A449-640)
<http://handle.dtic.mil/100.2/ADA449640>

Periodical Articles

Brown, Michael E., and Linda K. Treviño. "Ethical Leadership: A Review and Future Directions." *Leadership Quarterly* 17 (December 2006): 595-616.

Carlson, John D. "Winning Souls and Minds: The Military's Religion Problem and the Global War on Terror." *Journal of Military Ethics* 7 (June 2008): 85-101. [Informaworld](http://informaworld)

Ceulemans, Carl. "The Moral Equality of Combatants." *Parameters* 37 (Winter 2007-2008): 99-109.
<http://www.carlisle.army.mil/usawc/parameters/07winter/ceuleman.htm>

- Challans, Tim. "Leading Our Leaders." *Military Review* 89 (September-October 2009): 122-124. [ProQuest](#)
- Doty, Joseph, Pat Sullivan, and Rich Chudzik. "The Army's New Center of Excellence for the Professional Military Ethic." *Army* 57 (December 2007): 13-14. [ProQuest](#)
- Ficarrotta, J. Carl. "Military Ethics: Some Lessons Learned from Manuel Davenport." *Air & Space Power Journal* 20 (Winter 2006): 91-98, 126. <http://www.au.af.mil/au/cadre/aspi/airchronicles/apj/apj06/win06/ficarrotta.html>
- Kohn, Richard H. "Tarnished Brass: Is the U.S. Military Profession in Decline?" *World Affairs* 171 (Spring 2009): 73-83. [ProQuest](#)
- Lieberman, Peter. "Punitiveness and U.S. Elite Support for the 1991 Persian Gulf War." *Journal of Conflict Resolution* 51 (February 2007): 3-32. [Sage](#)
- Olsthoorn, Peter. "A Critique of Integrity: Has a Commander a Moral Obligation to Uphold His Own Principles?" *Journal of Military Ethics* 8 (June 2009): 90-104. [Informaworld](#)
- Perez, Celestino, Jr. "The Embedded Morality in FM 3-24 Counterinsurgency." *Military Review* 89 (May-June 2009) 24-32. [ProQuest](#)
- "Special Issue: Military Virtues." *Journal of Military Ethics* 6 (December 2007): entire issue. [Informaworld](#)
- Swain, Richard. "Reflection on an Ethic of Officership." *Parameters* 37 (Spring 2007): 4-22. <http://www.carlisle.army.mil/usawc/parameters/07spring/swain.htm>
- Tracy, Jared. "Ethical Challenges in Stability Operations." *Military Review* 89 (January-February 2009): 86-94. [ProQuest](#)
- Thornton, Linda Fisher. "Leadership Ethics Training: Why Is It So Hard to Get It Right?" *T+D* 63 (September 2009): 58-61, 8. [ProQuest](#)
- Walzer, Michael. "Responsibility and Proportionality in State and Nonstate Wars." *Parameters* 39 (Spring 2009): 40-52. <http://www.carlisle.army.mil/usawc/parameters/09spring/walzer.pdf>

FOCUSED LEADERSHIP SKILLS AND DEVELOPMENT

Books, Documents, and Internet Resources

- Baldoni, John. *Lead Your Boss: The Subtle Art of Managing Up*. New York: AMACOM, 2010. 225pp. (HF5548.83 .B35 2010)
- Bennis, Warren G. *On Becoming a Leader*, rev. ed. Cambridge: Perseus, 2003. 218pp. (BF637 .L4B37 2003)

- Berke, David. *Developing Leadership Talent*. San Francisco: Pfeiffer, 2008. 136pp. (HD30.4 .B26 2008)
- Bourgeois, Trudy. *The Hybrid Leader: Blending the Best of the Male and Female Leadership Styles*. Winchester: Oakhill Press, 2006. 191pp. (HD57.7 .B57 2006)
- Boyatzis, Richard, and Annie McKee. *Resonant Leadership: Renewing Yourself and Connecting with Others through Mindfulness, Hope, and Compassion*. Boston: Harvard Business School Press, 2005. 286pp. (HD57.7 .B59 2005)
- Conley, Raymond E., et al. *Enhancing the Performance of Senior Department of Defense Civilian Executives, Reserve Component General/Flag Officers, and Senior Noncommissioned Officers in Joint Matters*. Santa Monica: RAND, 2008. 83pp. http://www.rand.org/pubs/monographs/2008/RAND_MG621.pdf
- Cottrell, David. *Leadership Energy ($E=mc^2$): A High-Velocity Formula to Energize Your Team, Customers, and Profits*. Dallas: Cornerstone Leadership Institute, 2008. 108pp. (HD57.7 .C688 2008)
- Day, David V. *An Integrative Approach to Leader Development: Connecting Adult Development, Identity, and Expertise*. New York: Routledge, 2009. 335pp. (BF637 .L4D39 2009)
- Douglas, Antonio T. *Is Air War College Teaching the Right Leadership Skill Sets?* Maxwell Air Force Base: U.S. Air War College, 15 February 2008. 45pp. <http://handle.dtic.mil/100.2/ADA493765>
- Franklin, Joseph P. *Building Leaders the West Point Way: Ten Principles from the Nation's Most Powerful Leadership Lab*. Nashville: Thomas Nelson, 2007. 192pp. (HM1261 .F73 2007)
- Gladwell, Malcolm. *Outliers*. New York: Little, Brown, 2008. 309pp. (BF637 .S8G41 2008)
- Goffee, Rob, and Gareth Jones. *Why Should Anyone Be Led by You? What It Takes to Be an Authentic Leader*. Boston: Harvard Business School Press, 2006. 244pp. (HD57.7 .G663 2006)
- Hanser, Lawrence M. *Developing Senior Navy Leaders: Requirements for Flag Officer Expertise Today and in the Future*. Santa Monica: RAND, 2008. 151pp. (VB203 .D22 2008) http://www.rand.org/pubs/monographs/2008/RAND_MG618.pdf
- Hardaway, James M. *Strategic Leader Development for a 21st Century Army*. Ft. Leavenworth: U.S. Army Command and General Staff College, School of Advanced Military Studies, 2008. 59pp. <http://handle.dtic.mil/100.2/ADA485591>
- Hook, John R. *Leading at the Top: Requirements for Senior Executive Effectiveness: A Framework for Developing and Assessing Senior Leaders*. New York: iUniverse, 2006. 152pp. (HD38.2 .H55 2006)
- Krepinevich, Andrew F., and Barry D. Watts. *Regaining Strategic Competence*. Washington, DC: Center for Strategic and Budgetary Assessments, 2009. 49pp. http://www.csbaonline.org/4Publications/PubLibrary/R.20090901.Regaining_Strategi/R.20090901.Regaining_Strategi.pdf

- Lee, Gus. *Courage: The Backbone of Leadership*. San Francisco: Jossey-Bass, 2006. 220pp. (HD57.7 .L442 2006)
- Lim, Nelson, et al. *Officer Classification and the Future of Diversity among Senior Military Leaders: A Case Study of the Army ROTC*. Santa Monica: RAND, 2009. 39pp. (U428.5 .O33 2009)
<http://handle.dtic.mil/100.2/ADA507944>
- Lombardo, Michael M. *FYI: For Your Improvement; A Guide for Development and Coaching*, 5th ed. Minneapolis: Lominger International, 2009. 1 vol. (HD57.7 .L551 2009)
- Martin, Roger L. *The Opposable Mind: How Successful Leaders Win through Integrative Thinking*. Boston: Harvard Business School Press, 2007. 210pp. (HD57.7 .M17 2007)
- McCausland, Jeffrey D. *Developing Strategic Leaders for the 21st Century*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2008. 105pp. (U413 .A66M115 2008)
<http://handle.dtic.mil/100.2/ADA477020>
- Menkes, Justin. *Executive Intelligence: What All Great Leaders Have*. New York: Collins, 2006. 306pp. (HD38.2 .M25 2006)
- Rosenstein, Bruce. *Living in More than One World: How Peter Drucker's Wisdom Can Inspire and Transform Your Life*. San Francisco: Berrett-Koehler Publishers, 2009. 151pp. (HD6955 .R67 2009)
- Schirmer, Peter, et al. *Leader Development in Army Units: Views from the Field*. Santa Monica: RAND, 2008. 149pp. <http://handle.dtic.mil/100.2/ADA482590>
- Scott, Lynn M. *Compensating for Incomplete Domain Knowledge*. Santa Monica: RAND, 2007. 64pp.
<http://handle.dtic.mil/100.2/ADA471856>
- Smith, Anthony F. *The Taboos of Leadership: The 10 Secrets No One Will Tell You about Leaders and What They Really Think*. San Francisco: Jossey-Bass, 2007. 166pp. (HD57.7 .S53 2007)
- Stringer, Kevin D. *The War on Terror and the War for Officer Talent: Linked Challenges for the U.S. Army*. Arlington: Association of the United States Army, Institute of Land Warfare, 2008. 14pp. (UA23 .A95L16 no.67) <http://www.ausa.org/SiteCollectionDocuments/ILW%20Web-ExclusivePubs/Land%20Warfare%20Papers/LWP67.pdf>
- U.S. Army Command and General Staff College. *A Leader Development Strategy for a 21st Century Army*. Fort Leavenworth: U.S. Army Command and General Staff College, 25 November 2009. 15pp. (UB210 .L432 2009) http://cgsc.edu/ALDS/ArmyLdrDevStrategy_20091125.pdf
- U.S. Army War College, Strategic Studies Institute, and United States Military Academy, Office of Economic and Manpower Analysis. *Future of the U.S. Army Officer Corps*. Virtual Conference to develop a strategy that covers how the officer corps should be accessed, developed, retained, and employed. Web site includes topic papers and interviews with key leaders. <https://www.officer-strategy.strategicstudiesinstitute.army.mil>

U.S. Department of the Army. *Army Training and Leader Development*. Army Regulation 350-1. Washington, DC: U.S. Department of the Army, 3 August 2007. 158pp.
http://www.apd.army.mil/pdffiles/r350_1.pdf

Ventura, Steve. *Start Right, Stay Right—Lead Right: Every Leader's Straight-Talk Guide to Job Success*. Flower Mound, TX: Walk the Talk Co., 2008. 66pp. (HD57.7 .V25 2008)

Wageman, Ruth, et al. *Senior Leadership Teams: What It Takes to Make Them Great*. Boston: Harvard Business School Press, 2008. 241pp. (HD66.7 .S46 2008)

Wardynski, Casey, David S. Lyle, and Michael J. Colarusso. *Talent: Implications for a U.S. Army Officer Corps Strategy*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, November 2009. 24pp. (U413 .A66W273 2009 v.2) <http://www.strategicstudiesinstitute.army.mil/pdffiles/PUB948.pdf>

Wardynski, Casey, David S. Lyle, and Michael J. Colarusso. *Towards a U.S. Army Officer Corps Strategy for Success: A Proposed Human Capital Model Focused upon Talent*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, April 2009. 42pp. (U413 .A66W273 2009)
<http://handle.dtic.mil/100.2/ADA496369>

Zaccaro, Stephen J. *The Nature of Organizational Leadership: Understanding the Performance Imperatives Confronting Today's Leaders*. San Francisco: Jossey-Bass, 2001. 504pp. (HD57.7 .N38 2001)

U.S. Army War College Student Papers

Becker, Bradley A. *Strategic Leader Competencies for the Twenty-First Century*. Carlisle Barracks: U.S. Army War College, 1 March 2007. 21pp. (AD-A467-158)
<http://handle.dtic.mil/100.2/ADA467158>

Burleson, Willard M. *Leading Strategic Leader Teams*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 25 March 2008. 28pp. (AD-A479-025)
<http://handle.dtic.mil/100.2/ADA479025>

Carlson, Kenneth D. *A Deliberate Process: Developing Strategic Leaders in the United States Air Force*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 18pp. (AD-A469-621) <http://handle.dtic.mil/100.2/ADA469621>

Drechsler, Donald R. *Why Brilliant Military Leaders Fail: Learning from Their Mistakes*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 24 March 2009. 47pp. (AD-A498-022) <http://handle.dtic.mil/100.2/ADA498022>

Farrington, Jessie O. *Developing Strategic Leaders While Maintaining the Warfighting Edge*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 23 March 2007. 18pp. (AD-A467-210) <http://handle.dtic.mil/100.2/ADA467210>

Gabram, Douglas M. *Leader-Development: Are We Keeping Pace?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 9 October 2007. 31pp. (AD-A493-564)
<http://handle.dtic.mil/100.2/ADA493564>

- Gay, Phillip W., Sr. *Leadership Core Competencies*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 21 March 2008. 32pp. (AD-A481-442)
<http://handle.dtic.mil/100.2/ADA481442>
- Gerlach, James M. *A Comprehensive Officer Sabbatical Program: Rethinking the Military Officer Career Path*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 9 April 2009. 32pp. (AD-A499-117) <http://handle.dtic.mil/100.2/ADA499117>
- Heard, Caryn S. *Finding the Right Leaders for the Team*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 25 March 2008. 20pp. (AD-A478-992)
<http://handle.dtic.mil/100.2/ADA478992>
- James, Gary B. *A Nonlinear Approach to Strategy Formulation*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 25 March 2008. 28pp. (AD-A482-263)
<http://handle.dtic.mil/100.2/ADA482263>
- Jenkins, James H. *Strategic Leadership Competencies and Development*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 20pp. (AD-A469-662)
<http://handle.dtic.mil/100.2/ADA469662>
- Keller, Jonathan S. *Addressing Deficiencies in Army Civilian Leader Development*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 28 February 2008. 26pp. (AD-A478-263)
<http://handle.dtic.mil/100.2/ADA478263>
- Montgomery, William H., III. *Beyond Words: Leader Self-Awareness and Interpersonal Skills*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 9 March 2007. 24pp. (AD-A469-614) <http://handle.dtic.mil/100.2/ADA469614>
- Muellerweiss, Alice. *Leadership Makes a Difference: Growing Federal Civilian Leaders*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 22 February 2008. 26pp. (AD-A478-258) <http://handle.dtic.mil/100.2/ADA478258>
- Mulbury, Douglas S. *Developing Adaptive Leaders, a Cultural Imperative*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 17 December 2008. 26pp. (AD-A478-244)
<http://handle.dtic.mil/100.2/ADA478244>
- Mundell, Robert M. *Empowerment: A 21st Century Critical Leader Core Competency*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 29 January 2009. 28pp. (AD-A501-012) <http://handle.dtic.mil/100.2/ADA501012>
- Nason, Ronald O. *Leadership Development: Key to Success for Navy Civilian Workforce Transformation*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 21 March 2008. 28pp. (AD-A479-657) <http://handle.dtic.mil/100.2/ADA479657>
- Putko, Christopher J. *Teambuilding: A Strategic Leader Imperative*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 10 March 2006. 16pp. (AD-A449-740)
<http://handle.dtic.mil/100.2/ADA449740>

- Rau, Carl R. *Strategic Leadership Principles to Shape the Future*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 11 May 2009. 22pp. (AD-A508-277) <http://handle.dtic.mil/100.2/ADA508277>
- Simmons, Ricky L. *Competencies to Attain a Joint, Interagency, Intergovernmental, and Multinational Perspective*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 1 March 2009. 32pp. (AD-A494-777) <http://handle.dtic.mil/100.2/ADA494777>
- Svystak, Oleh. *Military Leadership Preparedness to Meet Counterinsurgency Requirements*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 19 March 2008. 20pp. (AD-A479-753) <http://handle.dtic.mil/100.2/ADA479753>
- Weiss, Bartholomew W. *Transforming Military Leaders*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 15 March 2006. 16pp. (AD-A449-377) <http://handle.dtic.mil/100.2/ADA449377>
- Yackley, Stephen G. *Leader Development for a Transforming Army*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 15 December 2005. 20pp. (AD-A449-729) <http://handle.dtic.mil/100.2/ADA449729>

Periodical Articles

- Allen, Charles D., and Stephen J. Gerras. "Developing Creative and Critical Thinkers." *Military Review* 89 (November-December 2009): 77-83. http://www.carlisle.army.mil/usawc/dclm/MilitaryReview_20091231_art012.pdf
- Banach, Stefan J. "Educating by Design: Preparing Leaders for a Complex World." *Military Review* 89 (March-April 2009): 96-104. [ProQuest](#)
- Burrell, Darrell Norman. "Nontraditional Leadership Training for Public Managers." *Public Manager* 36 (Fall 2007): 62-66. [ProQuest](#)
- Casey, George W., Jr. "The Army of the 21st Century." *Army* 59 (October 2009): 25-28, 30, 32, 34, 36, 38, 40. [ProQuest](#)
- Dubik, James M. "Leader-Team Training." *Army* 59 (November 2009): 16-17. [ProQuest](#)
- Kunich, John C., and Richard I. Lester. "Reality Leadership." *Air & Space Power Journal* 20 (Winter 2006): 82-90, 127. <http://www.au.af.mil/au/cadre/aspi/airchronicles/apj/apj06/win06/kunich.html>
- Myers, Susan R. "Senior Leader Cognitive Development through Distance Education." *American Journal of Distance Education* 22 (April-June 2008): 110-122. [Informaworld](#)
- Nestler, Scott T. "Developing Strategic Leaders for the Army." *Army* 56 (September 2006): 13-16. [ProQuest](#)

- Paparone, Christopher R., and George Reed. "The Reflective Military Practitioner: How Military Professionals Think in Action." *Military Review* 88 (March-April 2008): 66-76. [ProQuest](#)
- Proctor, John W. "Developing NCO Leaders for the 21st Century." *Military Review* 89 (September-October 2009): 102-109. [ProQuest](#)
- Singer, P.W. "Tactical Generals: Leaders, Technology, and the Perils of Battlefield Micromanagement." *Air & Space Power Journal* 23 (Summer 2009): 78-87, 127. [ProQuest](#)
- Tucker, Jennifer S., and Katie M. Gunther. "The Application of a Model of Adaptive Performance to Army Leader Behaviors." *Military Psychology* 21 (July 2009): 315-333. [Informaworld](#)
- Turner, Jeff. "Developing Executive Leadership in the Public Sector." *Public Manager* 36 (Winter 2007-2008): 50-55. [ProQuest](#)
- Wansink, Brian, Collin R. Payne, and Koert van Ittersum. "Profiling the Heroic Leader: Empirical Lessons from Combat-Decorated Veterans of World War II." *Leadership Quarterly* 19 (October 2008): 547-555.

ORGANIZATIONAL CLIMATE, CHANGE, AND DECISION MAKING

Books, Documents, and Internet Resources

- Allen, Charles D., and Breena E. Coates. *Strategic Decision Making Paradigms*. Carlisle Barracks: U.S. Army War College, 2009. 20pp. [http://www.carlisle.army.mil/usawc/dclm/Strategic%20Decision%20making%20\(Allen%20Coates%20July%202009\)%20final.pdf](http://www.carlisle.army.mil/usawc/dclm/Strategic%20Decision%20making%20(Allen%20Coates%20July%202009)%20final.pdf)
- Ariely, Dan. *Predictably Irrational: The Hidden Forces That Shape Our Decisions*. New York: Harper, 2008. 280pp. (BF448 .A75 2008)
- Barton, Laurence. *Crisis Leadership Now: A Real-World Guide to Preparing for Threats, Disaster, Sabotage, and Scandal*. New York: McGraw-Hill, 2008. 346pp. (HD57.7 .B16 2008)
- Bass, Bernard M., and Ronald E. Riggio. *Transformational Leadership*, 2nd ed. Mahwah: Lawrence Erlbaum Associates, 2006. 282pp. (HD57.7 .B178 2006)
- Beach, Lee Roy. *Leadership and the Art of Change: A Practical Guide to Organizational Transformation*. Thousand Oaks: Sage, 2006. 180pp. (HD57.7 .B21 2006)
- Best, Suzanne, and Paula Domenici. *Courage after Fire: Coping Strategies for Troops Returning from Iraq and Afghanistan and Their Families*. Berkeley: Ulysses, 2006. 239pp. (UH629.3 .A65 2006)

- Britt, Thomas W., Carl Andrew Castro, and Amy B. Adler, eds. *Military Life: The Psychology of Serving in Peace and Combat*. Westport: Praeger Security International, 2006. 4vols. (U22.3 .M485 2006)
- v.1 *Military Performance*.
[Praeger Security International](#)
 - v.2 *Operational Stress*.
[Praeger Security International](#)
 - v.3 *The Military Family*.
[Praeger Security International](#)
 - v.4 *Military Culture*.
[Praeger Security International](#)
- Bstan-'dzin-rgya-mtsho, Dalai Lama XIV. *The Leader's Way: The Art of Making the Right Decisions in Our Careers, Our Companies, and the World at Large*. New York: Broadway Books, 2009. 218pp. (HD57.7 .B78 2009)
- Burns, James MacGregor. *Transforming Leadership: The Pursuit of Happiness*. New York: Atlantic Monthly Press, 2003. 319pp. (HM1261 .B76 2003)
- Cornish, Edward. *Futuring: The Exploration of the Future*. Bethesda: World Future Society, 2004. 313pp. (HM901 .C56 2004)
- Desportes, Vincent. *Deciding in the Dark*, 2nd ed. Paris: Economica, 2008. 122pp. (UB210 .D47 2008)
- Duggan, William R. *Strategic Intuition: The Creative Spark in Human Achievement*. New York: Columbia Business School, 2007. 192pp. (HD53 .D84 2007)
- Finkelstein, Sydney. *Think Again: Why Good Leaders Make Bad Decisions and How to Keep It from Happening to You*. Boston: Harvard Business Press, 2008. 236pp. (HD30.23 .F35 2008)
- Gerras, Stephen J., Leonard Wong, and Charles D. Allen. *Organizational Culture: Applying a Hybrid Model to the U.S. Army*. Carlisle Barracks: U.S. Army War College, 2008. 31pp.
<http://www.carlisle.army.mil/usawc/dclm/Organizational%20Culture%20Applying%20a%20Hybrid%20Model%20to%20the%20U%20S%20Army%20Nov%2008.docx>
- Goffee, Rob, and Gareth Jones. *Clever: Leading Your Smartest, Most Creative People*. Boston: Harvard Business Press, 2009. 182pp. (HD53 .G64 2009)
- Heifetz, Ronald A. *The Practice of Adaptive Leadership: Tools and Tactics for Changing Your Organization and the World*. Boston: Harvard Business Press, 2009. (HD57.7 .H45 2009)
- Herman, Mark L. *Wargaming for Leaders: Strategic Decision Making from the Battlefield to the Boardroom*. New York: McGraw-Hill, 2009. 275pp. (HD30.26 .H26 2009)
- Isaksen, Scott G. *Meeting the Innovation Challenge: Leadership for Transformation and Growth*. Hoboken: John Wiley, 2006. 392pp. (HD57.7 .I71 2006)

- Johnson, Fred. *Arrowhead Ripper: Adaptive Leadership in Full Spectrum Operations*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2009. 15pp. (U413 .C2J646 2009) <http://www.strategicstudiesinstitute.army.mil/pdf/PUB922.pdf>
- Kahn, Laura H. *Who's in Charge? Leadership during Epidemics, Bioterror Attacks, and Other Public Health Crises*. Westport: Praeger Security International, 2009. [Praeger Security International](#)
- Kellerman, Barbara. *Bad Leadership: What It Is, How It Happens, Why It Matters*. Boston: Harvard Business School Press, 2004. 282pp. (HD57.7 K47 2004)
- Kiszely, John. *Coalition Command in Contemporary Operations*. London: Royal United Services Institute, 2008. 30pp. (U543 .R68W7 no.08-1)
- Kolditz, Thomas A. *In Extremis Leadership: Leading as if Your Life Depended on It*. San Francisco: Jossey-Bass, 2007. 250pp. (HD49 .K65 2007)
- Kott, Alexander. *Battle of Cognition: The Future of Information-Rich Warfare and the Mind of the Commander*. Westport: Praeger Security International, 2008. 263pp. (UB212 .B37 2008) [Praeger Security International](#)
- Kotter, John P. *Leading Change*. Boston: Harvard Business School Press, 1996. 187pp. (HD58.8 .K65 1996)
- Lawler, Edward E., and Christopher G. Worley. *Built to Change: How to Achieve Sustained Organizational Effectiveness*. San Francisco: Jossey-Bass, 2006. 334pp. (HD58.8 .L18 2006)
- LeGault, Michael R. *Think! Why Crucial Decisions Can't Be Made in the Blink of an Eye*. New York: Threshold Editions, 2006. 355pp. (E169.1 .L23 2006)
- Lehrer, Johan. *How We Decide*. Boston: Houghton Mifflin Harcourt, 2009. 302pp. (BF448 .L23 2009)
- Newsome, Bruce. "Force Employment, Command, Leadership, and Decision-Making," In *Made, Not Born: Why Some Soldiers Are Better than Others*. Westport: Praeger Security International, 2007. 210pp. (U408.3 .N26 2007) [Praeger Security International](#)
- Puccio, Gerard J., Mary C. Murdock, and Marie Mance. *Creative Leadership: Skills That Drive Change*. Thousand Oaks: Sage, 2007. 308pp. (HD57.7 .P71 2007)
- Rock, David. *Quiet Leadership: Six Steps to Transforming Performance at Work*. New York: Harper Collins, 2006. 262pp. (HD57.7 .R51 2006)
- Rodgers, Chris. *Informal Coalitions: Mastering the Hidden Dynamics of Organizational Change*. New York: Palgrave Macmillan, 2007. 286pp. (HD58.8 .R636 2007)
- Rosen, Stephen Peter. "Emotions, Memory, and Decision Making." In *War and Human Nature*. Princeton: Princeton University Press, 2007. 211pp. (U21.2 .R67 2007)
- Sadler-Smith, Eugene. *Inside Intuition*. New York: Routledge, 2008. 352pp. (BF315.5 .S12 2008)

- Sarkesian, Sam C., and Robert E. Connor, Jr. "Civilian and Military Cultures." In *The US Military Profession into the Twenty-first Century: War, Peace and Politics*, 2nd ed. New York: Routledge, 2006. 238pp. (UA23 .S2291 2006)
- Sashkin, Marshall, and Molly G. Sashkin. *Leadership That Matters: The Critical Factors for Making a Difference in People's Lives and Organizations' Success*. San Francisco: Berrett-Koehler, 2003. 241pp. (HD57.7 .S27 2003)
- Schein, Edgar H. *Organizational Culture and Leadership*. San Francisco: Jossey-Bass, 2004. 437pp. (HD58.7 .S33 2004)
- Senge, Peter M. *The Fifth Discipline: The Art and Practice of the Learning Organization*, rev. and updated ed. New York: Doubleday/Currency, 2006. 445pp. (HD58.9 .S46 2006)
- Tichy, Noel M. *Judgment: How Winning Leaders Make Great Calls*. New York: Portfolio, 2007. 392pp. (HD57.7 .T496 2007)
- Weiner, Edie, and Arnold Brown. *Futurethink: How to Think Clearly in a Time of Change*. Upper Saddle River: Pearson Prentice Hall, 2006. 286pp. (HD58.8 .W45 2006)
- Wilcove, Gerry L. *The Deployment Experience: Organizational Climate and Work Life*. Millington: U.S. Department of the Navy, Bureau of Naval Personnel, Navy Personnel Research, Studies, and Technology Division, 2006. 31pp. (VB258 .W36 2006) <http://handle.dtic.mil/100.2/ADA460881>
- Yukl, Gary. "Leading Change in Organizations." In *Leadership in Organizations*, 6th ed. Upper Saddle River: Pearson/Prentice Hall, 2006. 542pp. (HD57.7 .Y85 2006)

U.S. Army War College Student Papers

- Bartholet, Robert G. *Don't Ask, Don't Tell: Failing in Strategic Leadership*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 20pp. (AD-A469-134) <http://handle.dtic.mil/100.2/ADA469134>
- Cheeseborough, Randall K. *Transforming Organizational Culture: Reinvigorating the Warrior Spirit*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 3 March 2009. 20pp. (AD-A498-093) <http://handle.dtic.mil/100.2/ADA498093>
- Clarke, Frederick S. *Changing Army Culture: Creating Adaptive and Critical Thinking Officer Corps*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 27 November 2007. 28pp. (AD-A478-309) <http://handle.dtic.mil/100.2/ADA478309>
- Combs, Peggy C. *U.S. Army Cultural Obstacles to Transformational Leadership*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 28pp. (AD-A469-199) <http://handle.dtic.mil/100.2/ADA469199>
- Forster, Richard A. *Army and Air Force Transformation: Are They Synchronized?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 20pp. (AD-A467-300) <http://handle.dtic.mil/100.2/ADA467300>

- Hicks, Christopher E. *Understanding and Designing Military Organizations for a Complex Dynamic Environment*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 25 March 2008. 28pp. (AD-A479-710) <http://handle.dtic.mil/100.2/ADA479710>
- Kelly, Jeffrey W. *Resistance to Organizational Cultural Change in the Military: A JFO [Joint Fires Observer] Case Study*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2 April 2008. 28pp. (AD-A479-711) <http://handle.dtic.mil/100.2/ADA479711>
- King, Rick T. *Army Transformation: A Cultural Change*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 1 March 2008. 24pp. (AD-A478-312) <http://handle.dtic.mil/100.2/ADA478312>
- Kucharek, Paul. *The Senior Leader's Responsibility for Leading Military Change and Transformation*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 30 March 2007. 22pp. (AD-A469-664) <http://handle.dtic.mil/100.2/ADA469664>
- Schenecker, Parker B. *The "Current" Commander: Understanding and Effecting Change in Civilian Organizations*. Strategy Research Project. Carlisle Barracks: U.S. Army War College. 30 March 2007. 18pp. (AD-A468-838) <http://handle.dtic.mil/100.2/ADA468838>

Periodical Articles

- Abrahams, David S. "Emotional Intelligence and Army Leadership: Give It to Me Straight!" *Military Review* 87 (March-April 2007): 86-93. [ProQuest](#)
- Bales, Stephen H. "Burnout: Staff Exhaustion." *Military Review* 88 (July-August 2009): 82-86. [ProQuest](#)
- Barnett, Roger W. "Strategic Culture and Its Relationship to Naval Strategy." *Naval War College Review* 60 (Winter 2007): 24-34. [ProQuest](#)
- Boemer, Sabine, Silke Astrid Eisenbeisse, and Daniel Griesser. "Follower Behavior and Organizational Performance: The Impact of Transformational Leaders." *Journal of Leadership and Organizational Studies* 13, no.3 (2007): 15-26. [ProQuest](#)
- Dalton, Catherine M. "From the Battlefield to the Boardroom." *Business Horizons* 51 (March-April 2008): 79-83. [Wilson OmniFile](#)
- Iversen, A.C., et al. "Risk Factors for Post-Traumatic Stress Disorder among UK Armed Forces Personnel." *Psychological Medicine* 38 (April 2008): 511-522. [ProQuest](#)
- Pape, Jason M. "Reassessing Army Leadership in the 21st Century." *Military Review* 89 (January-February 2009): 95-102. [ProQuest](#)
- Peterson, Jeffrey, et al. "Revisiting Priorities for the Army's Future Force." *Military Review* 89 (September-October 2009): 40-47. [ProQuest](#)
- Piliparinen, Touko. "A Clash of Mindsets? An Insider's Account of Provincial Reconstruction Teams." *International Peacekeeping* 14 (February 2007): 143-157. [Informaworld](#)

- Reed, George E., and R. Craig Bullis. "The Impact of Destructive Leadership on Senior Military Officers and Civilian Employees." *Armed Forces and Society* 36 (October 2009): 5-18. [Sage](#)
- Saffo, Paul. "Six Rules for Effective Forecasting." *Harvard Business Review* 85 (July-August 2007): 122-131.
- Snowden, David F., and Mary E. Boone. "A Leader's Framework for Decision Making." *Harvard Business Review* 85 (November 2007): 69-76.
- Spain, Everett S.P. "Managing Expectations while Leading Change." *Military Review* 87 (March-April 2007): 74-85. [ProQuest](#)
- "Special Issue: Destructive Leadership." *Leadership Quarterly* 18 (June 2007): entire issue.
- "Sustaining Soldier High Operations Tempo Performance." *Military Psychology* 21 suppl. 1 (January 2009): entire issue. [Informaworld](#)
- Tilgham, Andrew. "The Army's Other Crisis: Why the Best and Brightest Young Officers are Leaving." *Washington Monthly* 39 (December 2007): 44-46, 48-49, 51-53. [ProQuest](#)
- Van Epps, Geoff. "Relooking Unit Cohesion: A Sensemaking Approach." *Military Review* 88 (November-December 2008): 102-110. [ProQuest](#)
- Van Horn, Mark. "Afternoon PT: Key for an Army Flextime Battle Rhythm." *Military Review* 89 (September-October 2009): 72-79. [ProQuest](#)
- Yardley, Ivan, and Derrick J. Neal. "Understanding the Leadership and Culture Dynamic within a Military Context: Applying Theory to an Operational and Business Context." *Defence Studies* 7 (March 2007): 21-41. [Informaworld](#)
- Yingling, Paul. "A Failure in Generalship." *Armed Forces Journal* 144 (May 2007): 16-23, 45. <http://www.armedforcesjournal.com/2007/05/2635198>

WOMEN AND LEADERSHIP

Books, Documents, and Internet Resources

- Eagly, Alice Hendrickson. *Through the Labyrinth: The Truth about How Women Become Leaders*. Boston: Harvard Business School Press, 2007. (HD6054.3 .E13 2007)
- Frankel, Lois P. *See Jane Lead: 99 Ways for Women to Take Charge at Work*. New York: Warner Business Books, 2007. 279pp. (HD6054.3 .F587 2006)
- Holmstedt, Kirsten A. *Band of Sisters: American Women at War in Iraq*. Mechanicsburg: Stackpole Books, 2007. 327pp. (DS79.76 .H54 2007)
- Kellerman, Barbara. *Women and Leadership: The State of Play and Strategies for Change*. San Francisco: Jossey-Bass, 2007. 501pp. (HQ1233 .W55 2007)

Pelosi, Nancy. *Know Your Power: A Message to America's Daughters*. New York: Doubleday, 2008. 180pp. (HQ1391 .U5P24 2008)

Pierce, Penny F. "The Role of Women in the Military." In *Military Life: The Psychology of Serving in Peace and Combat*, vol. 4, ed. John H. Maurer and Richard H. Porth, 97-118. Westport: Praeger Security International, 2006. (U22.3 .M485 2006) [Praeger Security International](#)

Smith, Anthony F. "Women Make Better Leaders (When That's What They Really Want to Do)." In *The Taboos of Leadership: The 10 Secrets No One Will Tell You about Leaders and What They Really Think*, 55-68. San Francisco: Jossey-Bass, 2007. (HD57.7 .S53 2007)

Steinberg, Blema S. *Women in Power: The Personalities and Leadership Styles of Indira Gandhi, Golda Meir, and Margaret Thatcher*. Montreal: McGill-Queen's University Press, 2008. 436pp. (D839.5 .S72 2008)

U.S. Army War College Student Papers

Baker, Henderson. *Women in Combat: A Culture Issue?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 14 March 2006. 16pp. (AD-A449-305) <http://handle.dtic.mil/100.2/ADA449305>

Sheppard, Cindy. *Women in Combat*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 25 February 2007. 16pp. (AD-A467-244) <http://handle.dtic.mil/100.2/ADA467244>

Periodical Articles

Doll, Yvonne. "Leadership Success Strategies of U.S. Army Women General Officers." *Military Review* 88 (September-October 2008): 77-83. [ProQuest](#)

Furst, Stacie, and Martha Reeves. "Queens of the Hill: Creative Destruction and the Emergence of Executive Leadership of Women." *Leadership Quarterly* 19 (June 2008): 372-384.

Ibarra, Herminia, and Otilia Obodaru. "Women and the Vision Thing." *Harvard Business Review* 87 (January 2009): 62-70.

Yeager, Holly. "Soldiering Ahead." *Wilson Quarterly* 31 (Summer 2007): 54-62. [Wilson OmniFile](#)

OTHER BIBLIOGRAPHIES

Andrusyszyn, Greta H., comp. *Women in the Military: A Selected Bibliography*. Carlisle Barracks: U.S. Army War College Library, August 2009. 26pp. (U413 .Z92W62 2009) <http://handle.dtic.mil/100.2/ADA506391>

Chun, Stephen, comp. *Negotiation*. Maxwell Air Force Base: Muir S. Fairchild Research Information Center, October 2007. <http://www.au.af.mil/au/aul/bibs/negotiation07.htm>

Malladi, Sandhya, comp. *Leadership*. Maxwell Air Force Base: Muir S. Fairchild Research Information Center, September 2007. <http://www.au.af.mil/au/aul/bibs/leadership07.htm>

- Moyer, Jeanette M., comp. *Human Dimensions of Strategic Leadership*. Carlisle Barracks: U.S. Army War College Library, December 2006. 26pp. (U413 .Z92H85 2006)
<http://handle.dtic.mil/100.2/ADA459809>
- Moyer, Jeanette M., comp. *Mentorship*. Carlisle Barracks: U.S. Army War College Library, September 2006. 4pp. <http://cbnet/orgs/library/bibs/mentor06.pdf>
- Sekela, Lori M., comp. *Post-Traumatic Stress Disorder and the Military*. Carlisle Barracks: U.S. Army War College Library, March 2008. 26pp. (U413 .Z92P8 2008) <http://www.carlisle.army.mil/library/bibs/PTSD08.pdf>
- Seymour, Janet L., comp. *Leadership Accountability and Responsibility*. Maxwell Air Force Base: Muir S. Fairchild Research Information Center, June 2006. <http://www.au.af.mil/au/aul/bibs/account.htm>
- Seymour, Janet L., comp. *Patton, George S., 1885-1945: Great Warrior Leaders/Thinkers*. Maxwell Air Force Base: Muir S. Fairchild Research Information Center, July 2006.
<http://www.au.af.mil/au/aul/bibs/patton.htm>
- Shope, Virginia C., comp. *The Military Profession: A Selected Bibliography*. Carlisle Barracks: U.S. Army War College Library, September 2006. 20pp. (U413 .Z92M34 2006)
<http://www.carlisle.army.mil/library/bibs/militaryprofession.pdf>