

**Recommendation Detail**

**1 Army - 5 Fort Wainwright, AK**  Y  N **1**

**DoD Description** Recommendation: Realign Fort Wainwright, AK, by relocating the Cold Regions Test Center (CRTC) headquarters from Fort Wainwright, AK, to Fort Greely, AK.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$0.05	<b>Rank/190</b> 190	<b>% Total</b> 0.00%	<b>Payback (Years)</b> 2	<b>6 Year Net (\$M)</b> (\$0.19)	<b>Rank/190</b> 76	<b>20-Year NPV (\$M)</b> (\$0.70)	<b>Rank/190</b> 166	<b>% Total</b> 0.00%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Greely	AK	0	0	0	0	0	0
Realign	Fort Wainwright	AK	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**2 Army - 6 Fort Gillem, GA**  Y  N **2**

**DoD Description** Close Fort Gillem, GA. Relocate the Headquarters, 1st US Army to Rock Island Arsenal, IL. Relocate the 2nd Recruiting Brigade to Redstone Arsenal, AL. Relocate the 52nd Explosive Ordnance Disposal (EOD) Group to Fort Campbell, KY. Relocate the 81st RRC Equipment Concentration Site to Fort Benning, GA. Relocate the 3rd US Army Headquarters support office to Shaw Air Force Base, SC. Relocate the Headquarters US Forces Command (FORSCOM) VIP Explosive Ordnance Support to Pope Air Force Base, NC. Close the Army-Air Force Exchange System (AAFES) Atlanta Distribution Center and establish an enclave for the Georgia Army National Guard, the remainder of the 81st RRC units and the Criminal Investigation Division (CID) Forensics Laboratory.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$56.80	<b>Rank/190</b> 83	<b>% Total</b> 0.24%	<b>Payback (Years)</b> 1	<b>6 Year Net (\$M)</b> (\$85.46)	<b>Rank/190</b> 27	<b>20-Year NPV (\$M)</b> (\$421.50)	<b>Rank/190</b> 37	<b>% Total</b> 0.86%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Fort Gillem	GA	-517	-570	0	-1,087	-736	-1,823
Realign	Undistributed or Overseas Reductions	US	78	79	0	157	0	157
Gainer	Fort Benning	GA	0	93	0	93	51	144
Gainer	Fort Campbell	KY	73	10	0	83	60	143
Gainer	Pope Air Force Base	NC	8	0	0	8	5	13
Gainer	Redstone Arsenal	AL	104	63	0	167	93	260
Gainer	Rock Island Arsenal	IL	157	120	0	277	173	450
Gainer	Shaw Air Force Base	SC	26	0	0	26	18	44
<b>Net jobs for this Recommendation</b>			<b>-71</b>	<b>-205</b>	<b>0</b>	<b>-276</b>	<b>-336</b>	<b>-612</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**3 Army - 8 Fort McPherson, GA**

Y  N **3**

### DoD Description

Close Fort McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope Air Force Base, NC. Relocate the Headquarters 3rd US Army to Shaw Air Force Base, SC. Relocate the Installation Management Agency Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Fort Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Fort Sam Houston.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$197.80	27	0.82%	2	(\$111.39)	19	(\$895.20)	20	1.83%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Fort McPherson	GA	-2,260	-1,881	0	-4,141	-2,705	-6,846
Closure	Peachtree Leases Atlanta	GA	-65	-97	0	-162	-114	-276
Realign	Undistributed or Overseas Reductions	US	190	102	0	292	0	292
Gainer	Fort Eustis	VA	2	64	0	66	90	156
Gainer	Fort Sam Houston	TX	1	36	0	37	40	77
Gainer	Pope Air Force Base	NC	1,096	1,115	0	2,211	1,604	3,815
Gainer	Shaw Air Force Base	SC	748	49	0	797	584	1,381
<b>Net jobs for this Recommendation</b>			<b>-288</b>	<b>-612</b>	<b>0</b>	<b>-900</b>	<b>-501</b>	<b>-1,401</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**4 Army - 10 Fort Bragg, NC**

Y  N **4**

### DoD Description

Realign Fort Bragg, NC, by relocating the 7th Special Forces Group (SFG) to Eglin AFB, FL, and by activating the 4th Brigade Combat Team (BCT), 82d Airborne Division and relocating European-based forces to Fort Bragg, NC.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$334.80	16	1.39%	Never	\$446.12	185	\$639.25	188	-1.31%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Undistributed or Overseas Reductions	GE	-716	0	0	-716	0	-716
Gainer	Eglin Air Force Base	FL	1,352	50	0	1,402	1,158	2,560
Gainer	Fort Bragg	NC	2,518	22	0	2,540	1,697	4,237
<b>Net jobs for this Recommendation</b>			<b>3,154</b>	<b>72</b>	<b>0</b>	<b>3,226</b>	<b>2,855</b>	<b>6,081</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**5** Army - 11 Fort Monmouth, NJ

Y  N

**5**

### DoD Description

Close Fort Monmouth, NJ. Relocate the US Army Military Academy Preparatory School to West Point, NY. Relocate the Joint Network Management System Program Office to Fort Meade, MD. Relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Aberdeen Proving Ground, MD, and designate them as Inventory Control Point functions, detachment of Defense Supply Center Columbus, OH, and relocate the remaining integrated materiel management, user, and related support functions to Aberdeen Proving Ground, MD. Relocate Information Systems, Sensors, Electronic Warfare, and Electronics Research and Development & Acquisition (RDA) to Aberdeen Proving Ground, MD. Relocate the elements of the Program Executive Office for Enterprise Information Systems and consolidate into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA. Realign Fort Belvoir, VA by relocating and consolidating Sensors, Electronics, and Electronic Warfare Research, Development and Acquisition activities to Aberdeen Proving Ground, MD, and by relocating and consolidating Information Systems Research and Development and Acquisition (except for the Program Executive Office, Enterprise Information Systems) to Aberdeen Proving Ground, MD.

Realign Army Research Institute, Fort Knox, KY, by relocating Human Systems Research to Aberdeen Proving Ground, MD. Realign Redstone Arsenal, AL, by relocating and consolidating Information Systems Development and Acquisition to Aberdeen Proving Ground, MD. Realign the PM Acquisition, Logistics and Technology Enterprise Systems and Services (ALTESS) facility at 2511 Jefferson Davis Hwy, Arlington, VA, a leased installation, by relocating and consolidating into the Program Executive Office, Enterprise Information Systems at Fort Belvoir, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$822.30	5	3.41%	6	\$395.61	184	(\$1,025.80)	15	2.10%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Fort Monmouth	NJ	-620	-4,652	0	-5,272	-4,464	-9,736
<b>Realign</b>	CRYSTAL CITY LEASE, VA	VA	-3	-14	0	-17	-11	-28
<b>Realign</b>	Fort Belvoir	VA	-13	-681	0	-694	-523	-1,217
<b>Realign</b>	Fort Knox	KY	0	-11	0	-11	-9	-20
<b>Realign</b>	Redstone Arsenal	AL	-7	-30	0	-37	-26	-63
<b>Realign</b>	Undistributed or Overseas Reductions	US	44	108	0	152	0	152
Gainer	Aberdeen Proving Ground	MD	188	4,853	0	5,041	4,789	9,830
Gainer	Defense Supply Center Columbus	OH	0	49	0	49	40	89
Gainer	Fort Meade	MD	0	2	0	2	1	3
Gainer	United States Military Academy	NY	226	38	0	264	157	421
<b>Net jobs for this Recommendation</b>			<b>-185</b>	<b>-338</b>	<b>0</b>	<b>-523</b>	<b>-46</b>	<b>-569</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

6

Army - 15 Fort Hood, TX

Y  N

6

**DoD Description** Realign Fort Hood, TX, by relocating a Brigade Combat Team (BCT) and Unit of Employment (UEX) Headquarters to Fort Carson, CO.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$435.80	13	1.81%	Never	\$579.49	186	\$980.40	189	-2.01%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Undistributed or Overseas Reductions	GE	-62	0	0	-62	0	-62
Gainer	Fort Carson	CO	4,152	192	0	4,344	3,283	7,627
Gainer	Fort Hood	TX	4,998	-53	0	4,945	3,222	8,167
<b>Net jobs for this Recommendation</b>			<b>9,088</b>	<b>139</b>	<b>0</b>	<b>9,227</b>	<b>6,505</b>	<b>15,732</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**7** Army - 16 Red River Army Depot

Y  N

**7**

### DoD Description

Close Red River Army Depot, TX. Relocate the storage and demilitarization functions of the Munitions Center to McAlester Army Ammunition Plant, OK. Relocate the munitions maintenance functions of the Munitions Center to McAlester Army Ammunition Plant, OK, and Blue Grass Army Depot, KY. Relocate the depot maintenance of Armament and Structural Components, Combat Vehicles, Depot Fleet/Field Support, Engines and Transmissions, Fabrication and Manufacturing, Fire Control Systems and Components, and Other to Anniston Army Depot, AL. Relocate the depot maintenance of Powertrain Components, and Starters/Generators to Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Construction Equipment to Anniston Army Depot, AL, and Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Tactical Vehicles to Tobyhanna Army Depot, PA and Letterkenny Depot, PA. Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA. Disestablish the supply, storage, and distribution functions for tires, packaged Petroleum, Oil, and Lubricants, and compressed gases. Relocate the storage and distribution functions and associated inventories of the Defense Distribution Depot to the Defense Distribution Depot, Oklahoma City, OK.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$456.20	11	1.89%	4	\$216.64	177	(\$539.00)	30	1.10%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Red River Army Depot	TX	-9	-2,491	0	-2,500	-1,675	-4,175
<b>Realign</b>	Undistributed or Overseas Reductions	US	0	56	0	56	0	56
Gainer	Anniston Army Depot	AL	0	979	0	979	726	1,705
Gainer	Letterkenny Army Depot	PA	0	344	0	344	187	531
Gainer	Marine Corps Logistics Base Albany	GA	0	156	0	156	123	279
Gainer	Tinker Air Force Base	OK	0	440	0	440	557	997
Gainer	Tobyhanna Army Depot	PA	0	66	0	66	46	112
<b>Net jobs for this Recommendation</b>			<b>-9</b>	<b>-450</b>	<b>0</b>	<b>-459</b>	<b>-36</b>	<b>-495</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**8 Army - 19 Fort Monroe, VA**

Y  N **8**

### DoD Description

Close Fort Monroe, VA. Relocate the US Army Training & Doctrine Command (TRADOC) Headquarters, the Installation Management Agency (IMA) Northeast Region Headquarters, the US Army Network Enterprise Technology Command (NETCOM) Northeast Region Headquarters and the Army Contracting Agency Northern Region Office to Fort Eustis, VA. Relocate the US Army Accessions Command and US Army Cadet Command to Fort Knox, KY.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$72.40	73	0.30%	1	(\$146.96)	17	(\$686.60)	26	1.41%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Fort Monroe	VA	-1,393	-1,948	-223	-3,564	-4,418	-7,982
Realign	Undistributed or Overseas Reductions	US	86	94	0	180	0	180
Gainer	Fort Eustis	VA	960	1,368	223	2,551	3,155	5,706
Gainer	Fort Knox	KY	90	185	0	275	202	477
<b>Net jobs for this Recommendation</b>			<b>-257</b>	<b>-301</b>	<b>0</b>	<b>-558</b>	<b>-1,061</b>	<b>-1,619</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**9 Army - 20 Maneuver Training**

Y  N **9**

### DoD Description

Realign Fort Knox, KY, by relocating the Armor Center and School to Fort Benning, GA, to accommodate the activation of an Infantry Brigade Combat Team (BCT) at Fort Knox, KY, and the relocation of engineer, military police, and combat service support units from Europe and Korea. Realign Fort McCoy, WI, by relocating the 84th Army Reserve Regional Training Center to Fort Knox, KY.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$773.10	6	3.21%	5	\$244.05	179	(\$948.10)	16	1.94%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Knox	KY	-5,479	-621	0	-6,100	-2,421	-8,521
Realign	Fort McCoy	WI	-382	-115	0	-497	-336	-833
Realign	Undistributed or Overseas Reductions	KO	-166	0	0	-166	0	-166
Realign	Undistributed or Overseas Reductions	GE	-1,563	0	0	-1,563	0	-1,563
Gainer	Fort Benning	GA	9,393	530	0	9,923	4,032	13,955
<b>Net jobs for this Recommendation</b>			<b>1,803</b>	<b>-206</b>	<b>0</b>	<b>1,597</b>	<b>1,275</b>	<b>2,872</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**10** Army - 22 Operational Army (IGPBS)

Y  N **10**

### DoD Description

Realign Fort Bliss, TX by relocating air defense artillery units to Fort Sill and relocating 1st Armored Division and various echelon above division units from Germany and Korea to Fort Bliss, TX. Realign Fort Sill by relocating an artillery (Fires) brigade to Fort Bliss. Realign Fort Hood, TX by relocating maneuver battalions, a support battalion, and aviation units to Fort Bliss, TX. Realign Fort Riley, KS by inactivating various units, activating a Brigade Combat Team (BCT) and relocating 1st Infantry Division units and various echelons above division units from Germany and Korea to Fort Riley, KS. Realign Fort Campbell, KY, by relocating an attack aviation battalion to Fort Riley, KS.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$3,946.00	1	16.37%	Never	\$5,229.01	190	\$7,846.70	190	-16.06%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Campbell	KY	-433	-1	0	-434	-313	-747
Realign	Fort Hood	TX	-5,071	-65	0	-5,136	-3,385	-8,521
Realign	Undistributed or Overseas Reductions	KO	-16	0	0	-16	0	-16
Realign	Undistributed or Overseas Reductions	GE	-12,364	0	0	-12,364	0	-12,364
Gainer	Fort Bliss	TX	14,388	482	0	14,870	11,533	26,403
Gainer	Fort Riley	KS	2,415	334	0	2,749	1,737	4,486
Gainer	Fort Sill	OK	1,055	44	0	1,099	730	1,829
<b>Net jobs for this Recommendation</b>			<b>-26</b>	<b>794</b>	<b>0</b>	<b>768</b>	<b>10,302</b>	<b>11,070</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**11** Army - 25 RC Transformation, AL

Y  N **11**

### DoD Description

Realign Birmingham Armed Forces Reserve Center, Birmingham, Alabama, by relocating Detachment 1, 450th Military Police Company into a new Armed Forces Reserve Center (AFRC) on or near Birmingham Air National Guard Base, Birmingham, Alabama.  
 Close the Wright United States Army Reserve Center, Mobile, Alabama and relocate units into a new Armed Forces Reserve Center in Mobile, Alabama.  
 Close the Faith Wing United States Army Reserve Center on Fort McClellan, Alabama and relocate units into a new Armed Forces Reserve Center on Pelham Range in Anniston, Alabama.  
 Close the Finnell United States Army Reserve Center and the Area Maintenance Support Activity, Tuscaloosa, Alabama, and the Vicksburg United States Army Reserve Center, Vicksburg, Mississippi, and relocate units into a new Armed Forces Reserve Center and Area Maintenance Support Activity (AMSA) in Tuscaloosa, Alabama.  
 Close the Screws Army Reserve Center in Montgomery, Alabama; close the Cleveland Abbot Army Reserve Center, Tuskegee, Alabama; close the Harry Gary, Jr. Army Reserve Center, in Enterprise, Alabama; close the Quarles-Flowers Army Reserve Center in Decatur, Alabama; close the Grady Anderson Army Reserve Center, Troy, Alabama; and relocate all units to a new Armed Forces Reserve Center (AFRC) at the Alabama Army National Guard Joint Forces Headquarters Complex in Montgomery, AL.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$109.20	51	0.45%	6	\$31.09	131	(\$140.30)	70	0.29%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Abbott U.S. Army Reserve Center Tuskegee	AL	-2	-1	0	-3	-1	-4
Closure	Anderson U.S. Army Reserve Center Troy	AL	-15	0	0	-15	-8	-23
Closure	BG William P. Screws U.S. Army Reserve Center Montgomery	AL	-15	-3	0	-18	-11	-29
Closure	Fort Ganey Army National Guard Reserve Center Mobile	AL	-13	0	0	-13	-5	-18
Closure	Fort Hanna Army National Guard Reserve Center Birmingham	AL	-28	0	0	-28	-12	-40
Closure	Gary U.S. Army Reserve Center Enterprise	AL	-9	-1	0	-10	-8	-18
Closure	The Adjutant General Bldg, AL Army National Guard Montgomery	AL	-85	0	0	-85	-56	-141
Closure	U.S. Army Reserve Center Vicksburg	MS	-26	-2	0	-28	-14	-42
Closure	Wright U.S. Army Reserve Center	AL	-8	-1	0	-9	-3	-12
<b>Net jobs for this Recommendation</b>			<b>-201</b>	<b>-8</b>	<b>0</b>	<b>-209</b>	<b>-118</b>	<b>-327</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**12** Army - 28 RC Transformation, AZ

Y  N **12**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$31.10	106	0.13%	5	\$5.32	96	(\$51.70)	102	0.11%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Allen Hall Armed Forces Reserve Center, Tucson	AZ	-60	0	0	-60	-52	-112
<b>Net jobs for this Recommendation</b>			<b>-60</b>	<b>0</b>	<b>0</b>	<b>-60</b>	<b>-52</b>	<b>-112</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**13** Army - 30 RC Transformation, AR

Y  N **13**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$118.90	49	0.49%	31	\$97.58	167	\$38.20	182	-0.08%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	El Dorado Armed Forces Reserve Center	AR	-24	0	0	-24	-12	-36
Closure	Stone U.S. Army Reserve Center, Pine Bluff	AR	-30	-4	0	-34	-13	-47
<b>Net jobs for this Recommendation</b>			<b>-54</b>	<b>-4</b>	<b>0</b>	<b>-58</b>	<b>-25</b>	<b>-83</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**14** Army - 33 RC Transformation, CA

Y  N **14**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$78.70	<b>Rank/190</b> 68	<b>% Total</b> 0.33%	<b>Payback (Years)</b> 10	<b>6 Year Net (\$M)</b> \$41.34	<b>Rank/190</b> 139	<b>20-Year NPV (\$M)</b> (\$46.00)	<b>Rank/190</b> 106	<b>% Total</b> 0.09%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Bell	CA	-72	0	0	-72	-34	-106
Closure	U.S. Army Reserve Center, Moffett Field	CA	-3	0	0	-3	0	-3
<b>Net jobs for this Recommendation</b>			<b>-75</b>	<b>0</b>	<b>0</b>	<b>-75</b>	<b>-34</b>	<b>-109</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**15** Army - 35 RC Transformation, CT

Y  N **15**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$128.60	<b>Rank/190</b> 44	<b>% Total</b> 0.53%	<b>Payback (Years)</b> 36	<b>6 Year Net (\$M)</b> \$107.03	<b>Rank/190</b> 170	<b>20-Year NPV (\$M)</b> \$47.50	<b>Rank/190</b> 185	<b>% Total</b> -0.10%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	SGT Libby U.S. Army Reserve Center, New Haven	CT	-14	-7	0	-21	-11	-32
Closure	Turner U.S. Army Reserve Center, Fairfield	CT	-13	-4	0	-17	-9	-26
Closure	U.S. Army Reserve Center Area Maintenance Support Facility Middletown	CT	-13	-5	0	-18	-7	-25
<b>Net jobs for this Recommendation</b>			<b>-40</b>	<b>-16</b>	<b>0</b>	<b>-56</b>	<b>-27</b>	<b>-83</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**16** Army - 37 RC Transformation, DE

Y  N **16**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$13.60	137	0.06%	19	\$9.80	109	\$0.90	170	0.00%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Kirkwood U.S. Army Reserve Center, Newark	DE	-7	-2	0	-9	-3	-12
<b>Net jobs for this Recommendation</b>			<b>-7</b>	<b>-2</b>	<b>0</b>	<b>-9</b>	<b>-3</b>	<b>-12</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**17** Army - 39 RC Transformation, GA

Y  N **17**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$21.40	126	0.09%	5	\$3.51	91	(\$44.80)	108	0.09%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Fort Benning Bldg 15	GA	-53	-3	0	-56	-32	-88
Closure	U.S. Army Reserve Center Columbus	GA	-9	0	0	-9	-5	-14
<b>Net jobs for this Recommendation</b>			<b>-62</b>	<b>-3</b>	<b>0</b>	<b>-65</b>	<b>-37</b>	<b>-102</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**18 Army - 40 RC Transformation, HI**

Y  N **18**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$56.60	84	0.23%	7	\$26.35	128	(\$62.40)	95	0.13%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Honokaa	HI	-118	0	0	-118	-100	-218
<b>Net jobs for this Recommendation</b>			<b>-118</b>	<b>0</b>	<b>0</b>	<b>-118</b>	<b>-100</b>	<b>-218</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**19 Army - 42 RC Transformation, IL**

Y  N **19**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$42.60	95	0.18%	14	\$28.10	129	(\$6.50)	151	0.01%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Carbondale	IL	-32	0	0	-32	-17	-49
<b>Net jobs for this Recommendation</b>			<b>-32</b>	<b>0</b>	<b>0</b>	<b>-32</b>	<b>-17</b>	<b>-49</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**20** Army - 44 RC Transformation, IN

Y  N **20**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$47.60	<b>Rank/190</b> 90	<b>% Total</b> 0.20%	<b>Payback (Years)</b> 22	<b>6 Year Net (\$M)</b> \$33.68	<b>Rank/190</b> 134	<b>20-Year NPV (\$M)</b> \$6.10	<b>Rank/190</b> 174	<b>% Total</b> -0.01%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	U.S. Army Reserve Center Lafayette	IN	-21	0	0	-21	-11	-32
Closure	U.S. Army Reserve Center Seston	IN	-12	0	0	-12	-4	-16
<b>Net jobs for this Recommendation</b>			<b>-33</b>	<b>0</b>	<b>0</b>	<b>-33</b>	<b>-15</b>	<b>-48</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**21** Army - 46 RC Transformation, IA

Y  N **21**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$68.90	<b>Rank/190</b> 75	<b>% Total</b> 0.29%	<b>Payback (Years)</b> 3	<b>6 Year Net (\$M)</b> (\$16.54)	<b>Rank/190</b> 47	<b>20-Year NPV (\$M)</b> (\$201.70)	<b>Rank/190</b> 57	<b>% Total</b> 0.41%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Army National Guard Reserve Center Camp Dodge	IA	-217	-1	0	-218	-83	-301
<b>Net jobs for this Recommendation</b>			<b>-217</b>	<b>-1</b>	<b>0</b>	<b>-218</b>	<b>-83</b>	<b>-301</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**22** Army - 48 RC Transformation, KY

Y  N **22**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$25.30	117	0.10%	6	\$6.89	99	(\$34.10)	113	0.07%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Paducah	KY	-31	0	0	-31	-16	-47
Closure	U.S. Army Reserve Center Maysville	KY	-16	-2	0	-18	-9	-27
<b>Net jobs for this Recommendation</b>			<b>-47</b>	<b>-2</b>	<b>0</b>	<b>-49</b>	<b>-25</b>	<b>-74</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**23** Army - 50 RC Transformation, LA

Y  N **23**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$30.70	107	0.13%	2	(\$17.67)	46	(\$147.60)	68	0.30%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Baton Rouge Army National Guard Reserve Center	LA	-128	0	0	-128	-62	-190
Closure	Roberts U.S. Army Reserve Center, Baton Rouge	LA	-30	0	0	-30	-14	-44
<b>Net jobs for this Recommendation</b>			<b>-158</b>	<b>0</b>	<b>0</b>	<b>-158</b>	<b>-76</b>	<b>-234</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**24** Army - 52 RC Transformation, MD

Y  N **24**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$6.30	<b>Rank/190</b> 163	<b>% Total</b> 0.03%	<b>Payback (Years)</b> 3	<b>6 Year Net (\$M)</b> (\$1.37)	<b>Rank/190</b> 73	<b>20-Year NPV (\$M)</b> (\$17.80)	<b>Rank/190</b> 132	<b>% Total</b> 0.04%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	PFC Flair U.S. Army Reserve Center, Frederick	MD	-20	-2	0	-22	-15	-37
<b>Net jobs for this Recommendation</b>			<b>-20</b>	<b>-2</b>	<b>0</b>	<b>-22</b>	<b>-15</b>	<b>-37</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**25** Army - 54 RC Transformation, MA

Y  N **25**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$85.50	<b>Rank/190</b> 64	<b>% Total</b> 0.35%	<b>Payback (Years)</b> 100	<b>6 Year Net (\$M)</b> \$79.73	<b>Rank/190</b> 159	<b>20-Year NPV (\$M)</b> \$60.40	<b>Rank/190</b> 186	<b>% Total</b> -0.12%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Combined Support Maintenance Shop Devens	MA	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Ayer	MA	0	0	0	0	0	0
Closure	Fort Devens, 323d Maintenance Facility	MA	0	0	0	0	0	0
Closure	Regional Training Site Maintenance (98), U.S. Army Reserve Fort Devens	MA	0	0	0	0	0	0
Closure	U.S. Army Reserve Ayer Area 3713	MA	0	0	0	0	0	0
Closure	U.S. Army Reserve ECS 65 Ayers	MA	0	0	0	0	0	0
Realign	Armed Forces Reserve Center Ayers	MA	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**26 Army - 55 RC Transformation, MI**

Y  N **26**

**DoD Description** (See Vol.1 part II for details)

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$7.90	<b>Rank/190</b> 157	<b>% Total</b> 0.03%	<b>Payback (Years)</b> 3	<b>6 Year Net (\$M)</b> (\$1.44)	<b>Rank/190</b> 71	<b>20-Year NPV (\$M)</b> (\$21.60)	<b>Rank/190</b> 126	<b>% Total</b> 0.04%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Parisan U.S. Army Reserve Center, Lansing	MI	-25	0	0	-25	-11	-36
<b>Net jobs for this Recommendation</b>			<b>-25</b>	<b>0</b>	<b>0</b>	<b>-25</b>	<b>-11</b>	<b>-36</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**27 Army - 57 RC Transformation, MN**

Y  N **27**

**DoD Description** (See Vol.1 part II for details)

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$17.30	<b>Rank/190</b> 132	<b>% Total</b> 0.07%	<b>Payback (Years)</b> Never	<b>6 Year Net (\$M)</b> \$17.77	<b>Rank/190</b> 122	<b>20-Year NPV (\$M)</b> \$17.10	<b>Rank/190</b> 180	<b>% Total</b> -0.03%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Cambridge	MN	0	0	0	0	0	0
Closure	Army National Guard Faribault	MN	0	0	0	0	0	0
Closure	U.S. Army Reserve Cambridge	MN	0	0	0	0	0	0
Closure	U.S. Army Reserve Faribault	MN	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Cambridge	MN	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Faribault	MN	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**28 Army - 58 RC Transformation, MO**

Y  N **28**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$28.60	111	0.12%	3	\$0.90	80	(\$61.00)	97	0.12%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Jefferson Barracks	MO	-67	0	0	-67	-54	-121
<b>Net jobs for this Recommendation</b>			<b>-67</b>	<b>0</b>	<b>0</b>	<b>-67</b>	<b>-54</b>	<b>-121</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**29 Army - 60 RC Transformation, MT**

Y  N **29**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$26.00	115	0.11%	23	\$19.75	123	\$4.30	173	-0.01%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Galt Hall U.S. Army Reserve Center, Great Falls	MT	-14	-3	0	-17	-8	-25
<b>Net jobs for this Recommendation</b>			<b>-14</b>	<b>-3</b>	<b>0</b>	<b>-17</b>	<b>-8</b>	<b>-25</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**30** Army - 62 RC Transformation, NE

Y  N

**30**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$33.10	103	0.14%	5	\$6.03	97	(\$53.70)	99	0.11%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Columbus	NE	-31	0	0	-31	-16	-47
Closure	Army National Guard Reserve Center Grand Island	NE	-31	0	0	-31	-16	-47
Closure	Army National Guard Reserve Center Kearny	NE	-8	0	0	-8	-4	-12
<b>Net jobs for this Recommendation</b>			<b>-70</b>	<b>0</b>	<b>0</b>	<b>-70</b>	<b>-36</b>	<b>-106</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**31** Army - 65 RC Transformation, NH

Y  N

**31**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$54.20	86	0.22%	26	\$44.57	143	\$12.90	179	-0.03%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Doble U.S. Army Reserve Center Portsmouth	NH	-39	-5	0	-44	-29	-73
<b>Net jobs for this Recommendation</b>			<b>-39</b>	<b>-5</b>	<b>0</b>	<b>-44</b>	<b>-29</b>	<b>-73</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**32** Army - 66 RC Transformation, NJ

Y  N **32**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$15.10	<b>Rank/190</b> 135	<b>% Total</b> 0.06%	<b>Payback (Years)</b> 5	<b>6 Year Net (\$M)</b> \$2.03	<b>Rank/190</b> 88	<b>20-Year NPV (\$M)</b> (\$26.60)	<b>Rank/190</b> 119	<b>% Total</b> 0.05%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	SFC Nelson V. Brittin U.S. Army Reserve Center	NJ	-34	-1	0	-35	-29	-64
<b>Net jobs for this Recommendation</b>			<b>-34</b>	<b>-1</b>	<b>0</b>	<b>-35</b>	<b>-29</b>	<b>-64</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**33** Army - 68 RC Transformation, NM

Y  N **33**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$17.90	<b>Rank/190</b> 129	<b>% Total</b> 0.07%	<b>Payback (Years)</b> 6	<b>6 Year Net (\$M)</b> \$4.64	<b>Rank/190</b> 94	<b>20-Year NPV (\$M)</b> (\$24.60)	<b>Rank/190</b> 121	<b>% Total</b> 0.05%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Jenkins Armed Forces Reserve Center Albuquerque	NM	-35	-1	0	-36	-29	-65
<b>Net jobs for this Recommendation</b>			<b>-35</b>	<b>-1</b>	<b>0</b>	<b>-36</b>	<b>-29</b>	<b>-65</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**34** Army - 69 RC Transformation, NY

Y  N **34**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$103.80	<b>Rank/190</b> 53	<b>% Total</b> 0.43%	<b>Payback (Years)</b> 47	<b>6 Year Net (\$M)</b> \$88.49	<b>Rank/190</b> 164	<b>20-Year NPV (\$M)</b> \$46.50	<b>Rank/190</b> 184	<b>% Total</b> -0.10%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Armed Forces Reserve Center Amityville	NY	-24	-4	0	-28	-8	-36
Closure	Army National Guard Reserve Center Niagara Falls	NY	-1	0	0	-1	0	-1
<b>Net jobs for this Recommendation</b>			<b>-25</b>	<b>-4</b>	<b>0</b>	<b>-29</b>	<b>-8</b>	<b>-37</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**35** Army - 72 RC Transformation, NC

Y  N **35**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$9.20	<b>Rank/190</b> 153	<b>% Total</b> 0.04%	<b>Payback (Years)</b> 2	<b>6 Year Net (\$M)</b> (\$5.11)	<b>Rank/190</b> 60	<b>20-Year NPV (\$M)</b> (\$30.20)	<b>Rank/190</b> 117	<b>% Total</b> 0.06%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Niven U.S. Army Reserve Center, Albermarle	NC	-34	5	0	-29	-14	-43
<b>Net jobs for this Recommendation</b>			<b>-34</b>	<b>5</b>	<b>0</b>	<b>-29</b>	<b>-14</b>	<b>-43</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**36** Army - 73 RC Transformation, ND

Y  N **36**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$7.90	<b>Rank/190</b> 156	<b>% Total</b> 0.03%	<b>Payback (Years)</b> Never	<b>6 Year Net (\$M)</b> \$8.11	<b>Rank/190</b> 104	<b>20-Year NPV (\$M)</b> \$8.00	<b>Rank/190</b> 175	<b>% Total</b> -0.02%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Johnson U.S. Army Reserve Center, Fargo	ND	0	0	0	0	0	0
Realign	Fargo, ND Armed Forces Reserve Center	ND	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**37** Army - 75 RC Transformation, OH

Y  N **37**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$134.80	<b>Rank/190</b> 42	<b>% Total</b> 0.56%	<b>Payback (Years)</b> 18	<b>6 Year Net (\$M)</b> \$93.62	<b>Rank/190</b> 166	<b>20-Year NPV (\$M)</b> \$1.30	<b>Rank/190</b> 172	<b>% Total</b> 0.00%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Mansfield	OH	-37	0	0	-37	-34	-71
Closure	Army National Guard Reserve Center Westerville	OH	-12	0	0	-12	-4	-16
Closure	Parrott U.S. Army Reserve Center Kenton	OH	-9	-1	0	-10	-4	-14
Closure	Scouten U.S. Army Reserve Center Mansfield	OH	-22	-2	0	-24	-22	-46
Closure	U.S. Army Reserve Center Whitehall	OH	-25	0	0	-25	-9	-34
Realign	Rickenbacker Army National Guard Bldg 943 Columbus	OH	-4	0	0	-4	-1	-5
<b>Net jobs for this Recommendation</b>			<b>-109</b>	<b>-3</b>	<b>0</b>	<b>-112</b>	<b>-74</b>	<b>-186</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**38 Army - 77 RC Transformation, OK**

Y  N **38**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$168.70	35	0.70%	11	\$98.56	168	(\$63.80)	94	0.13%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Broken Arrow RC	OK	-26	0	0	-26	-9	-35
Closure	Army National Guard Reserve Center Tishomingo	OK	-30	0	0	-30	-16	-46
Closure	Ashworth U.S. Army Reserve Center Muskogee	OK	-14	-2	0	-16	-8	-24
Closure	Krowse U.S. Army Reserve Center Oklahoma City	OK	-78	-6	0	-84	-77	-161
<b>Net jobs for this Recommendation</b>			<b>-148</b>	<b>-8</b>	<b>0</b>	<b>-156</b>	<b>-110</b>	<b>-266</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**39 Army - 80 RC Transformation, OR**

Y  N **39**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$24.10	121	0.10%	100	\$23.49	126	\$19.80	181	-0.04%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Jackson Band	OR	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Lake Oswego	OR	0	0	0	0	0	0
Closure	Sears U.S. Army Reserve Center, Portland	OR	0	0	0	0	0	0
Closure	Sharff U.S. Army Reserve Center, Portland	OR	0	0	0	0	0	0
Realign	Armed Forces Reserve Center Camp With (New)	OR	0	0	0	0	0	0
Realign	Army National Guard Reserve Center Camp Withycombe	OR	0	0	0	0	0	0
Realign	Army National Guard Reserve Center Maison	OR	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**40** Army - 82 RC Transformation, PA

Y  N **40**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$142.70	40	0.59%	10	\$81.06	160	(\$58.40)	98	0.12%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Bristol U.S. Army Reserve Center, Philadelphia	PA	-9	-2	0	-11	-5	-16
Closure	North Penn U.S. Army Reserve Center, Norristown	PA	-22	-1	0	-23	-10	-33
Closure	Serrenti U.S. Army Reserve Center, Scranton	PA	-47	-8	0	-55	-20	-75
Closure	U.S. Army Reserve Center Bloomsburg	PA	-20	-2	0	-22	-11	-33
Closure	U.S. Army Reserve Center Lewisburg	PA	-9	-2	0	-11	-5	-16
Closure	U.S. Army Reserve Williamsport	PA	-25	-4	0	-29	-16	-45
Closure	W. Reese U.S. Army Reserve Center/OMS, Chester	PA	-9	-1	0	-10	-4	-14
<b>Net jobs for this Recommendation</b>			<b>-141</b>	<b>-20</b>	<b>0</b>	<b>-161</b>	<b>-71</b>	<b>-232</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**41** Army - 85 RC Transformation, PR

Y  N **41**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$87.00	61	0.36%	15	\$64.01	156	(\$8.60)	145	0.02%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Humacao	PR	-26	0	0	-26	-18	-44
Closure	Lavergne U.S. Army Reserve Center Bayamon	PR	-25	-1	0	-26	-18	-44
Realign	Aguadilla-Ramey U.S. Army Reserve Center/BMA-126	PR	-10	0	0	-10	-5	-15
Realign	Camp Euripedes Rubio, Puerto Nuevo	PR	-43	0	0	-43	-29	-72
<b>Net jobs for this Recommendation</b>			<b>-104</b>	<b>-1</b>	<b>0</b>	<b>-105</b>	<b>-70</b>	<b>-175</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**42** Army - 87 RC Transformation, RI

Y  N **42**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$32.40	<b>Rank/190</b> 105	<b>% Total</b> 0.13%	<b>Payback (Years)</b> 6	<b>6 Year Net (\$M)</b> \$9.44	<b>Rank/190</b> 108	<b>20-Year NPV (\$M)</b> (\$35.30)	<b>Rank/190</b> 111	<b>% Total</b> 0.07%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Bristol U.S. Army Reserve Center	RI	-24	0	0	-24	-28	-52
Closure	Harwood U.S. Army Reserve Center, Providence	RI	-20	-4	0	-24	-30	-54
<b>Net jobs for this Recommendation</b>			<b>-44</b>	<b>-4</b>	<b>0</b>	<b>-48</b>	<b>-58</b>	<b>-106</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**43** Army - 89 RC Transformation, TN

Y  N **43**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$36.90	<b>Rank/190</b> 99	<b>% Total</b> 0.15%	<b>Payback (Years)</b> 18	<b>6 Year Net (\$M)</b> \$28.17	<b>Rank/190</b> 130	<b>20-Year NPV (\$M)</b> \$1.10	<b>Rank/190</b> 171	<b>% Total</b> 0.00%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	U.S. Army Reserve Area Maintenance Support Facility Kingsport	TN	-30	-2	0	-32	-6	-38
<b>Net jobs for this Recommendation</b>			<b>-30</b>	<b>-2</b>	<b>0</b>	<b>-32</b>	<b>-6</b>	<b>-38</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

44 Army - 91 RC Transformation, TX

Y  N 44

**DoD Description** (See Vol.1 part II for details)

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$375.60	14	1.56%	12	\$220.58	178	(\$133.20)	72	0.27%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center # 2 Dallas	TX	-90	0	0	-90	-48	-138
Closure	Army National Guard Reserve Center (Hondo Pass) El Paso	TX	-106	0	0	-106	-81	-187
Closure	Army National Guard Reserve Center California Crossing	TX	-47	0	0	-47	-25	-72
Closure	Army National Guard Reserve Center Ellington	TX	-14	-45	0	-59	-41	-100
Closure	Army National Guard Reserve Center Marshall	TX	-15	-1	0	-16	-8	-24
Closure	Army National Guard Reserve Center New Braunfels	TX	-106	0	0	-106	-89	-195
Closure	U.S. Army Reserve Center # 2 Houston	TX	-2	0	0	-2	0	-2
Closure	U.S. Army Reserve Center Lufkin	TX	-10	0	0	-10	-5	-15
<b>Net jobs for this Recommendation</b>			<b>-390</b>	<b>-46</b>	<b>0</b>	<b>-436</b>	<b>-297</b>	<b>-733</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**45** Army - 95 RC Transformation, VT

Y  N **45**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$61.40	<b>Rank/190</b> 81	<b>% Total</b> 0.25%	<b>Payback (Years)</b> 100	<b>6 Year Net (\$M)</b> \$57.17	<b>Rank/190</b> 154	<b>20-Year NPV (\$M)</b> \$41.70	<b>Rank/190</b> 183	<b>% Total</b> -0.09%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army National Guard Reserve Center Ludlow	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center North Springfield	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Rutland	VT	0	0	0	0	0	0
Closure	Army National Guard Reserve Center Windsor	VT	0	0	0	0	0	0
Closure	Courcelle Brothers U.S. Army Reserve Center, Rutland	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Area Maintenance Support Facility #160, Rutland	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Center Berlin	VT	0	0	0	0	0	0
Closure	U.S. Army Reserve Center Chester	VT	0	0	0	0	0	0
Realign	Armed Forces Reserve Center New Rutland	VT	0	0	0	0	0	0
Realign	Armed Forces Reserve Center White River Jct	VT	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**46** Army - 97 RC Transformation, WA

Y  N **46**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b> \$61.20	<b>Rank/190</b> 82	<b>% Total</b> 0.25%	<b>Payback (Years)</b> 9	<b>6 Year Net (\$M)</b> \$33.27	<b>Rank/190</b> 133	<b>20-Year NPV (\$M)</b> (\$46.10)	<b>Rank/190</b> 105	<b>% Total</b> 0.09%
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	1LT Richard H. Walker U.S. Army Reserve Center	WA	-38	0	0	-38	-32	-70
Closure	Army National Guard Reserve Center Everett	WA	-57	0	0	-57	-32	-89
<b>Net jobs for this Recommendation</b>			<b>-95</b>	<b>0</b>	<b>0</b>	<b>-95</b>	<b>-64</b>	<b>-159</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**47** Army - 99 RC Transformation, WV

Y  N **47**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$29.50	109	0.12%	3	(\$4.17)	63	(\$77.00)	90	0.16%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Bias U.S. Army Reserve Center, Huntington	WV	-1	0	0	-1	0	-1
Closure	Fairmont U.S. Army National Guard Reserve Center	WV	-88	0	0	-88	-47	-135
<b>Net jobs for this Recommendation</b>			<b>-89</b>	<b>0</b>	<b>0</b>	<b>-89</b>	<b>-47</b>	<b>-136</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**48** Army - 102 RC Transformation, WI

Y  N **48**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$10.70	145	0.04%	Immediate	(\$37.67)	37	(\$139.70)	71	0.29%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Olson U.S. Army Reserve Center, Madison	WI	-113	0	0	-113	-42	-155
Closure	U.S. Army Reserve Center O'Connell	WI	-11	-1	0	-12	-4	-16
<b>Net jobs for this Recommendation</b>			<b>-124</b>	<b>-1</b>	<b>0</b>	<b>-125</b>	<b>-46</b>	<b>-171</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**49** Army - 103 RC Transformation, WY

Y  N **49**

**DoD Description** (See Vol.1 part II for details)

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$72.40	<b>Rank/190</b> 72	<b>% Total</b> 0.30%	<b>Payback (Years)</b> 21	<b>6 Year Net (\$M)</b> \$53.80	<b>Rank/190</b> 153	<b>20-Year NPV (\$M)</b> \$9.00	<b>Rank/190</b> 176	<b>% Total</b> -0.02%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Army Aviation Support Facility Cheyenne	WY	-23	0	0	-23	-10	-33
Closure	Army National Guard Reserve Center Thermopolis	WY	-19	0	0	-19	-10	-29
<b>Net jobs for this Recommendation</b>			<b>-42</b>	<b>0</b>	<b>0</b>	<b>-42</b>	<b>-20</b>	<b>-62</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**50** Army - 105 Single Drill Sergeant

Y  N **50**

**DoD Description** Realign Fort Benning, GA, and Fort Leonard Wood, MO, by relocating the Drill Sergeant School at each location to Fort Jackson, SC.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$1.80	<b>Rank/190</b> 182	<b>% Total</b> 0.01%	<b>Payback (Years)</b> 1	<b>6 Year Net (\$M)</b> (\$7.57)	<b>Rank/190</b> 54	<b>20-Year NPV (\$M)</b> (\$31.30)	<b>Rank/190</b> 116	<b>% Total</b> 0.06%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Benning	GA	-119	-2	0	-121	-49	-170
Realign	Fort Leonard Wood	MO	-181	-2	0	-183	-53	-236
Gainer	Fort Jackson	SC	268	11	0	279	120	399
<b>Net jobs for this Recommendation</b>			<b>-32</b>	<b>7</b>	<b>0</b>	<b>-25</b>	<b>18</b>	<b>-7</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**51 Army - 106 U.S. Army Garrison, MI**

Y  N

**51**

**DoD Description**

Close United States Army Garrison Michigan at Selfridge, which is located on Selfridge Air National Guard Base. Retain an enclave to support the Dynamic Structural Load Simulator (Bridging) Laboratory and the Water Purification Laboratory on Selfridge.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$9.50	<b>Rank/190</b> 148	<b>% Total</b> 0.04%	<b>Payback (Years)</b> Immediate	<b>6 Year Net (\$M)</b> (\$91.39)	<b>Rank/190</b> 23	<b>20-Year NPV (\$M)</b> (\$260.90)	<b>Rank/190</b> 49	<b>% Total</b> 0.53%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Selfridge Army Activity	MI	-126	-174	-76	-376	-225	-601
Realign	Undistributed or Overseas Reductions	US	113	37	0	150	0	150
Gainer	Detroit Arsenal	MI	1	5	0	6	3	9
<b>Net jobs for this Recommendation</b>			<b>-12</b>	<b>-132</b>	<b>-76</b>	<b>-220</b>	<b>-222</b>	<b>-442</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**52 Army - 107 USAR Command and Control New England**

Y  N

**52**

**DoD Description**

Close the Westover Armed Forces Reserve Center, Chicopee, Massachusetts, the MacArthur United States Army Reserve Center, Springfield, Massachusetts, the United States Army Reserve Area Maintenance Support Activity, Windsor Locks, Connecticut, and realign the Malony United States Army Reserve Center on Devens Reserve Forces Training Area by disestablishing the 94th Regional Readiness Command, and relocate all units from the closed facilities to a new Armed Forces Reserve Center on Westover Air Reserve Base. Establish an Army Reserve Sustainment Brigade headquarters in the new Armed Forces Reserve Center on Westover Air Reserve Base. Realign Devens Reserve Forces Training Area by relocating the 5th JTF, 654th ASG and the 382nd MP Battalion to the new Armed Forces Reserve Center on Westover Air Reserve Base. The new Armed Forces Reserve Center shall have the capability to accommodate Massachusetts Army National Guard units from the Massachusetts Army National Guard Armory in Agawam Massachusetts, if the state decides to relocate those National Guard units.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$96.10	<b>Rank/190</b> 58	<b>% Total</b> 0.40%	<b>Payback (Years)</b> 13	<b>6 Year Net (\$M)</b> \$61.19	<b>Rank/190</b> 155	<b>20-Year NPV (\$M)</b> (\$21.80)	<b>Rank/190</b> 125	<b>% Total</b> 0.04%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Malony U.S. Army Reserve Center	MA	-100	-55	0	-155	-87	-242
Closure	Westover U.S. Army Reserve Center, Cicopee	MA	-13	0	0	-13	-5	-18
Gainer	Armed Forces Reserve Center Westover (new)	MA	67	11	0	78	39	117
<b>Net jobs for this Recommendation</b>			<b>-46</b>	<b>-44</b>	<b>0</b>	<b>-90</b>	<b>-53</b>	<b>-143</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**53** Army - 109 USAR Command and Control Northeast

Y  N

**53**

### DoD Description

Realign Pitt USARC, Coraopolis, PA by disestablishing the HQ 99th Regional Readiness Command and establishing a Northeast Regional Readiness Command Headquarters at Fort Dix, NJ. Close Camp Kilmer, NJ and relocate the HQ 78th Division at Fort Dix, NJ. Realign Fort Totten, NY by disestablishing the HQ 77th Regional Readiness Command and establishing a Maneuver Enhancement Brigade at Fort Dix, NJ. Realign Fort Sheridan IL by relocating the 244th Aviation Brigade to Fort Dix, NJ. Realign Fort Dix, NJ by relocating Equipment Concentration Site 27 to the New Jersey Army National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, NJ. Close Charles Kelly Support Center and relocate units to Pitt US Army Reserve Center, PA. Close Carpenter USARC, Poughkeepsie, NY, close McDonald USARC, Jamaica, NY, close Fort Tilden USARC, Far Rockaway, NY, close Muller USARC, Bronx, NY, and relocate units to a new Armed Forces Reserve Center at Fort Totten, NY. Close the United States Army Reserve Center on Fort Hamilton, NY and relocate the New York Recruiting Battalion Headquarters and Army Reserve units into a new Armed Forces Reserve Center on Fort Hamilton, NY. The new AFRC shall have the capacity to accommodate units from the NYARNG 47th Regiment Marcy Armory, Brooklyn and the Brooklyn Bedford Armory/OMS, Brooklyn NY if the state decides to relocate those National Guard units.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$171.20	34	0.71%	5	\$44.32	142	(\$302.10)	46	0.62%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Carpenter U.S. Army Reserve Center, Poughkeepsie	NY	-8	-1	0	-9	-4	-13
Closure	Kelly Support Center	PA	-174	-136	0	-310	-183	-493
Closure	Kilmer U.S. Army Reserve Center, Edison	NJ	-23	-21	0	-44	-31	-75
Realign	Fort Sheridan	IL	-17	-17	0	-34	-52	-86
Realign	Fort Totten / Pyle	NY	-75	-74	0	-149	-72	-221
Realign	Pitt U.S. Army Reserve Center, Corapolis	PA	-119	-101	0	-220	-132	-352
Gainer	Fort Dix	NJ	178	224	0	402	385	787
<b>Net jobs for this Recommendation</b>			<b>-238</b>	<b>-126</b>	<b>0</b>	<b>-364</b>	<b>-89</b>	<b>-453</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**54** Army - 112 USAR Command and Control Northwest

Y  N **54**

### DoD Description

Close Vancouver Barracks and relocate the 104th Division (IT) to Fort Lewis, WA. Relocate all other units to a new Armed Forces Reserve Center in Vancouver, WA. Close Fort Lawton by disestablishing the 70th Regional Readiness Command, relocate all other units to a new Armed Forces Reserve Center on Fort Lewis, WA and establish a Maneuver Enhancement Brigade. Realign Fort Snelling, MN by disestablishing the 88th Regional Readiness Command and establish the Northwest Regional Readiness Command Headquarters at Fort McCoy, WI. Realign the Wichita US Army Reserve Center by disestablishing the 89th Regional Readiness Command and establishing a Sustainment Unit of Action at the Wichita Army Reserve Center in support of the Northwest Regional Readiness Command at Fort McCoy, WI. Realign Fort Douglas, UT by disestablishing the 96th Regional Readiness Command and establishing a Sustainment Unit of Action in support of the Northwest Regional Readiness Command at Fort McCoy, WI.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$80.40	66	0.33%	9	\$43.37	140	(\$65.00)	93	0.13%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	U.S. Army Reserve Center Fort Lawton	WA	-53	-54	0	-107	-75	-182
<b>Closure</b>	Vancouver Barracks	WA	-29	-16	0	-45	-27	-72
<b>Realign</b>	Fort Douglas	UT	-15	-38	0	-53	-41	-94
<b>Realign</b>	Fort Snelling	MN	-130	-124	0	-254	-155	-409
<b>Realign</b>	U.S. Army Reserve Center Wichita	KS	-22	-56	0	-78	-75	-153
Gainer	Fort Lewis	WA	63	33	0	96	81	177
Gainer	Fort McCoy	WI	100	166	0	266	202	468
<b>Net jobs for this Recommendation</b>			<b>-86</b>	<b>-89</b>	<b>0</b>	<b>-175</b>	<b>-90</b>	<b>-265</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**55 Army - 115 USAR Command and Control Southeast**

Y  N

**55**

### DoD Description

Realign Birmingham Armed Forces Reserve Center Alabama by disestablishing the 81st Regional Readiness Command, and establishing the Army Reserve Southeast Regional Readiness Command in a new Armed Forces Reserve Center on Fort Jackson, SC. Close Louisville United States Army Reserve Center and relocate the 100th DIV(IT) headquarters to Fort Knox, KY.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$29.90	108	0.12%	16	\$22.54	125	(\$1.50)	164	0.00%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	U.S. Army Reserve Center Louisville	KY	-30	-13	0	-43	-21	-64
Realign	Birmingham Armed Forces Reserve Center	AL	-146	-159	0	-305	-192	-497
Gainer	Fort Jackson	SC	100	166	0	266	211	477
Gainer	Fort Knox	KY	30	13	0	43	27	70
<b>Net jobs for this Recommendation</b>			<b>-46</b>	<b>7</b>	<b>0</b>	<b>-39</b>	<b>25</b>	<b>-14</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**56 Army - 117 USAR Command and Control Southwest**

Y  N

**56**

### DoD Description

Realign the Joint Force Training Base Los Alamitos, CA by disestablishing the 63rd Regional Readiness Command (RRC) Headquarters, Robinson Hall, USARC and activating a Southwest Regional Readiness Command headquarters at Moffett Field, CA in a new AFRC. Realign Camp Pike Reserve Complex, Little Rock, AR by disestablishing the 90th RRC and activating a Sustainment Brigade. Close the Major General Harry Twaddle United States Armed Forces Reserve Center, Oklahoma City, OK, and relocate the 95th DIV (IT) to Fort Sill, OK. Realign Camp Parks Reserve Forces Training Area, CA, by relocating the 91st Div (TSD) to Fort Hunter Liggett, CA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$55.50	85	0.23%	23	\$44.13	141	\$9.80	177	-0.02%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Oklahoma City (95th)	OK	-31	-22	0	-53	-55	-108
Realign	Camp Parks (91st)	CA	-25	-18	0	-43	-25	-68
Realign	Camp Pike (90th)	AR	-86	-91	0	-177	-158	-335
Realign	Los Alamitos (63rd)	CA	-92	-78	0	-170	-99	-269
Gainer	Armed Forces Reserve Center Moffett Field	CA	90	166	0	256	107	363
Gainer	Fort Hunter Liggett	CA	25	18	0	43	40	83
Gainer	Fort Sill	OK	31	22	0	53	41	94
<b>Net jobs for this Recommendation</b>			<b>-88</b>	<b>-3</b>	<b>0</b>	<b>-91</b>	<b>-149</b>	<b>-240</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**57** DoN - 6 **Marine Corps Logistics Base, Barstow, CA**

Y  N

**57**

### DoD Description

Realign Marine Corps Logistics Base Barstow, CA. Disestablish the depot maintenance of Aircraft Other Components, Aircraft Rotary, and Strategic Missiles. Consolidate depot maintenance of Engines/Transmissions, Other Components, and Small Arms/Personal Weapons at Anniston Army Depot, AL. Consolidate the depot maintenance of Conventional Weapons, Engines/Transmissions, Material Handling, Powertrain Components, Starters/Alternators/Generators, Test Measurement Diagnostic Equipment, and Wire at Marine Corps Logistics Base Albany, GA. Consolidate depot maintenance of Electronic Components (Non-Airborne), Electro-Optics/Night Vision/Forward-Looking-Infrared, Generators, Ground Support Equipment, Radar, and Radio at Tobyhanna Army Depot, PA. Consolidate depot maintenance of Tactical Missiles at Letterkenny Army Depot, PA. Realign Fleet Support Division Maintenance Center Barstow and Marine Corps Logistics Base Barstow operations to increase efficiencies and reduce infrastructure.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$26.00	114	0.11%	Immediate	(\$56.49)	32	(\$230.60)	54	0.47%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Marine Corps Logistics Base Barstow	CA	-137	-323	51	-409	-387	-796
Gainer	Anniston Army Depot	AL	0	25	0	25	18	43
Gainer	Letterkenny Army Depot	PA	0	36	0	36	19	55
Gainer	Marine Corps Logistics Base Albany	GA	1	35	0	36	27	63
Gainer	Tobyhanna Army Depot	PA	3	123	0	126	87	213
<b>Net jobs for this Recommendation</b>			<b>-133</b>	<b>-104</b>	<b>51</b>	<b>-186</b>	<b>-236</b>	<b>-422</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**58** DoN - 7 **Naval Support Activity Corona, CA**

Y  N

**58**

### DoD Description

Close Naval Support Activity Corona, CA. Relocate Naval Surface Warfare Center Division Corona, CA to Naval Base Ventura County (Naval Air Station Point Mugu), CA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$80.20	67	0.33%	15	\$65.47	157	(\$0.40)	169	0.00%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Support Activity Corona	CA	-6	-886	0	-892	-903	-1,795
Gainer	Naval Base Ventura County	CA	5	849	0	854	1,108	1,962
<b>Net jobs for this Recommendation</b>			<b>-1</b>	<b>-37</b>	<b>0</b>	<b>-38</b>	<b>205</b>	<b>167</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

59

DoN - 9

Naval Weapons Station Seal Beach Detachment, Concord, CA

Y  N

59

**DoD Description**

Close the Inland area of Naval Weapons Station Seal Beach Detachment, Concord CA, except retain such property and facilities as are necessary to support operations in the Tidal area of Naval Weapons Station Seal Beach Detachment Concord. The Tidal area of Naval Weapons Station Seal Beach Detachment Concord, along with the retained portion of the Inland area, shall be transferred to the Army.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$14.00	136	0.06%	1	(\$43.24)	36	(\$199.70)	58	0.41%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Weapons Station Seal Beach Det Concord	CA	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**60** DoN - 10 **Submarine Base New London, CT**

Y  N **60**

### DoD Description

Close Naval Submarine Base New London, CT. Relocate its assigned submarines, Auxiliary Repair Dock 4 (ARDM-4), and Nuclear Research Submarine 1 (NR-1) along with their dedicated personnel, equipment and support to Submarine Base Kings Bay, GA, and Naval Station Norfolk, VA. Relocate the intermediate submarine repair function to Shore Intermediate Repair Activity Norfolk, at Naval Shipyard Norfolk, VA, and Trident Refit Facility Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to Submarine Base Kings Bay, GA. Consolidate the Naval Security Group Activity Groton, CT with Naval Security Group Activity Norfolk, VA at Naval Station Norfolk, VA. Consolidate Naval Submarine Medical Research Laboratory Groton, CT, with Naval Medical Research Center at Walter Reed Army Medical Center Forest Glenn Annex, MD. Relocate Naval Undersea Medical Institute Groton, CT to Naval Air Station Pensacola, FL, and Fort Sam Houston, TX. Consolidate Navy Region Northeast, New London, CT, with Navy Region, Mid-Atlantic, Norfolk, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$679.60	8	2.82%	3	\$345.44	180	(\$1,576.40)	11	3.23%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Submarine Base New London	CT	-7,093	-952	-412	-8,457	-7,349	-15,806
Gainer	Fort Sam Houston	TX	23	2	0	25	20	45
Gainer	Naval Air Station Pensacola	FL	53	1	0	54	67	121
Gainer	Naval Medical Center Portsmouth	VA	28	0	0	28	29	57
Gainer	Naval Shipyard Norfolk	VA	0	106	85	191	239	430
Gainer	Naval Station Newport	RI	23	47	0	70	103	173
Gainer	Naval Station Norfolk	VA	2,983	100	0	3,083	3,280	6,363
Gainer	Naval Weapons Station Earle	NJ	2	0	0	2	1	3
Gainer	Submarine Base Kings Bay	GA	3,145	80	20	3,245	1,606	4,851
Gainer	Walter Reed Army Medical Center	DC	17	16	0	33	22	55
Gainer	Westover Air Force Base	MA	2	0	0	2	0	2
<b>Net jobs for this Recommendation</b>			<b>-817</b>	<b>-600</b>	<b>-307</b>	<b>-1,724</b>	<b>-1,982</b>	<b>-3,706</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**61** DoN - 12 **Officer Training Command, Pensacola, FL**

Y  N **61**

**DoD Description** Realign Naval Air Station Pensacola, FL by relocating Officer Training Command Pensacola, FL to Naval Station Newport, RI, and consolidating with Officer Training Command Newport, RI.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$3.60	170	0.01%	4	(\$1.38)	72	(\$10.00)	144	0.02%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Air Station Pensacola	FL	-274	-21	0	-295	-379	-674
Gainer	Naval Station Newport	RI	265	14	-3	276	335	611
<b>Net jobs for this Recommendation</b>			<b>-9</b>	<b>-7</b>	<b>-3</b>	<b>-19</b>	<b>-44</b>	<b>-63</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**62** DoN - 13 **Naval Air Station Atlanta, GA**

Y  N **62**

**DoD Description** Close Naval Air Station Atlanta, GA. Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA. Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA. Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX. Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA. Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA. Retain the Windy Hill Annex.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$40.41	94	0.18%	Immediate	(\$128.70)	13	(\$445.95)	19	1.86%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Air Station Atlanta	GA	-1,274	-156	-68	-1,498	-806	-2,304
Gainer	Dobbins Air Reserve Base	GA	64	8	0	72	37	109
Gainer	Fort Gillem	GA	6	0	0	6	2	8
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	276	17	2	295	176	471
Gainer	Naval Air Station New Orleans	LA	50	3	0	53	35	88
Gainer	Robins Air Force Base	GA	327	23	0	350	240	590
<b>Net jobs for this Recommendation</b>			<b>-551</b>	<b>-105</b>	<b>-66</b>	<b>-722</b>	<b>-316</b>	<b>-1,038</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

63

DoN - 14 Navy Supply Corps School Athens, GA

Y  N

63

**DoD Description**

Close the naval installation at Athens, GA. Relocate the Navy Supply Corps School and the Center for Service Support to Naval Station Newport, RI. Disestablish the Supply Corps Museum.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$23.80	122	0.10%	7	\$13.56	117	(\$21.80)	124	0.04%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Supply Corps School Athens	GA	-393	-108	-16	-517	-318	-835
Realign	Undistributed or Overseas Reductions	US	4	0	0	4	2	6
Gainer	Naval Station Newport	RI	359	86	16	461	593	1,054
<b>Net jobs for this Recommendation</b>			<b>-30</b>	<b>-22</b>	<b>0</b>	<b>-52</b>	<b>277</b>	<b>225</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**64** DoN - 15 Naval Support Activity New Orleans, LA

Y  N **64**

### DoD Description

Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Recruiting Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL. Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA. Relocate 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$164.60	37	0.68%	3	\$86.12	162	(\$276.40)	48	0.57%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Support Activity New Orleans	LA	-1,997	-652	-62	-2,711	-2,015	-4,726
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	54	19	0	73	50	123
Gainer	Naval Air Station New Orleans	LA	1,181	335	3	1,519	1,111	2,630
Gainer	Naval Support Activity Mid South	TN	228	145	3	376	217	593
Gainer	Naval Support Activity Norfolk	VA	345	105	7	457	515	972
<b>Net jobs for this Recommendation</b>			<b>-189</b>	<b>-48</b>	<b>-49</b>	<b>-286</b>	<b>-122</b>	<b>-408</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**65** DoN - 18 Naval Air Station Brunswick, ME

Y  N **65**

### DoD Description

Realign Naval Air Station Brunswick, ME to a Naval Air Facility and relocate its aircraft along with dedicated personnel, equipment and support to Naval Air Station Jacksonville, FL. Consolidate Aviation Intermediate Maintenance with Fleet Readiness Center Southeast Jacksonville, FL.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$147.20	39	0.61%	4	\$112.62	172	(\$238.80)	51	0.49%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Air Station Brunswick	ME	-2,317	-61	-42	-2,420	-1,844	-4,264
Gainer	Naval Air Station Jacksonville	FL	1,971	4	46	2,021	2,350	4,371
<b>Net jobs for this Recommendation</b>			<b>-346</b>	<b>-57</b>	<b>4</b>	<b>-399</b>	<b>506</b>	<b>107</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**66** DoN - 19 Marine Corps Support Activity Kansas City, MO

Y  N **66**

**DoD Description** Close Marine Corps Support Activity, Kansas City, MO. Relocate Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Headquarters, Marine Forces Reserve. Retain an enclave for the 9th Marine Corps District and the 24th Marine Regiment.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$23.30	<b>Rank/190</b> 123	<b>% Total</b> 0.10%	<b>Payback (Years)</b> 3	<b>6 Year Net (\$M)</b> \$8.03	<b>Rank/190</b> 103	<b>20-Year NPV (\$M)</b> (\$49.80)	<b>Rank/190</b> 104	<b>% Total</b> 0.10%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Marine Corps Support Center Kansas City	MO	-191	-139	-3	-333	-249	-582
Gainer	Naval Air Station New Orleans	LA	176	106	0	282	221	503
<b>Net jobs for this Recommendation</b>			<b>-15</b>	<b>-33</b>	<b>-3</b>	<b>-51</b>	<b>-28</b>	<b>-79</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**67** DoN - 20 Naval Station Pascagoula, MS

Y  N **67**

**DoD Description** Close Naval Station Pascagoula, MS. Relocate its ships along with dedicated personnel, equipment, and support to Naval Station Mayport, FL. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity Mayport, FL.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$17.90	<b>Rank/190</b> 128	<b>% Total</b> 0.07%	<b>Payback (Years)</b> Immediate	<b>6 Year Net (\$M)</b> (\$220.02)	<b>Rank/190</b> 15	<b>20-Year NPV (\$M)</b> (\$665.70)	<b>Rank/190</b> 28	<b>% Total</b> 1.36%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Station Pascagoula	MS	-844	-112	-7	-963	-797	-1,760
Realign	Undistributed or Overseas Reductions	US	12	0	0	12	0	12
Gainer	Naval Station Mayport	FL	403	2	0	405	470	875
<b>Net jobs for this Recommendation</b>			<b>-429</b>	<b>-110</b>	<b>-7</b>	<b>-546</b>	<b>-327</b>	<b>-873</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

68

DoN - 21

Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnston, PA  Y  N

68

### DoD Description

Close Naval Air Station Joint Reserve Base Willow Grove, PA. Relocate all Navy and Marine Corps squadrons, their aircraft and necessary personnel, equipment and support to McGuire Air Force Base, Cookstown, NJ. Relocate the minimum amount of manpower and equipment to support intermediate maintenance workload and capacity for Tire and Wheel, non-destruction inspections, and Aviation Life Support System equipment to McGuire Air Force Base. Relocate intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing, and Support Equipment to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC. Deactivate the 111th Fighter Wing (Air National Guard) and relocate assigned A-10 aircraft to the 124th Wing (Air National Guard), Boise Air Terminal Air Guard Station, Boise, ID (three primary aircraft authorized); 175th Wing (Air National Guard), Martin State Airport Air Guard Station, Baltimore, MD, (three primary aircraft authorized); 127th Wing (Air National Guard), Selfridge Air National Guard Base, Mount Clemens, MI (three primary aircraft authorized) and retired (six primary aircraft authorized). Relocate Armed Forces Reserve Center Expeditionary Combat Support manpower to Eglin Air Force Base, FL. Relocate Co A/228th Aviation to Fort Dix, Trenton, NJ. Relocate Reserve Intelligence Area 16 to Fort Dix. Establish an enclave for the Army Reserve units remaining on or relocating to Willow Grove and the Air National Guard 270th Engineering Installation Squadron. Realign Cambria Regional Airport, Johnstown, PA, by relocating Marine Light Attack Helicopter Squadron 775 Detachment A, to include all required personnel, equipment, and support, to McGuire Air Force Base.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$126.30	46	0.52%	2	(\$134.73)	18	(\$710.50)	25	1.45%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Naval Air Station Willow Grove	PA	-726	-357	-5	-1,088	-628	-1,716
<b>Realign</b>	Marine Corps Reserve Center Johnstown	PA	-86	0	0	-86	-52	-138
Gainer	Fort Dix	NJ	24	2	0	26	21	47
Gainer	Marine Corps Air Station Cherry Point	NC	64	8	0	72	52	124
Gainer	McGuire Air Force Base	NJ	497	36	0	533	448	981
<b>Net jobs for this Recommendation</b>			<b>-227</b>	<b>-311</b>	<b>-5</b>	<b>-543</b>	<b>-159</b>	<b>-702</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**69** DoN - 23 Naval Shipyard Portsmouth, Kittery, ME

Y  N **69**

**DoD Description** Close the Naval Shipyard Portsmouth, Kittery, ME. Relocate the ship depot repair function to Naval Shipyard Norfolk, VA, Naval Shipyard and Intermediate Maintenance Facility Pearl Harbor, HI and Naval Shipyard Puget Sound, WA. Relocate the Submarine Maintenance, Engineering, Planning and Procurement Command to Naval Shipyard Norfolk.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$448.40	12	1.86%	4	(\$21.42)	43	(\$1,262.40)	14	2.58%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Shipyard Portsmouth	ME	-201	-4,032	-277	-4,510	-4,655	-9,165
Gainer	Naval Shipyard Norfolk	VA	12	1,341	0	1,353	1,875	3,228
Gainer	Naval Station Bremerton	WA	0	1,358	0	1,358	1,430	2,788
Gainer	Naval Station Pearl Harbor	HI	0	357	0	357	357	714
<b>Net jobs for this Recommendation</b>			<b>-189</b>	<b>-976</b>	<b>-277</b>	<b>-1,442</b>	<b>-993</b>	<b>-2,435</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**70** DoN - 25 Naval Station Newport, RI

Y  N **70**

**DoD Description** Realign Naval Station Newport, RI by relocating the Navy Warfare Development Command to Naval Station Norfolk, VA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$11.80	140	0.05%	13	\$8.33	105	(\$2.10)	160	0.00%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Station Newport	RI	-53	-58	-89	-200	-288	-488
Gainer	Naval Station Norfolk	VA	53	58	89	200	232	432
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-56</b>	<b>-56</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

71

DoN - 26 Naval Station Ingleside, Texas and Naval Air Station Corpus Christi, TX

Y  N

71

### DoD Description

Close Naval Station Ingleside, TX. Relocate its ships along with dedicated personnel, equipment and support to Naval Station San Diego, CA. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity San Diego, CA. Consolidate Mine Warfare Training Center with Fleet Anti-submarine Warfare Training Center San Diego, CA. Realign Naval Air Station Corpus Christi, TX. Relocate Commander Mine Warfare Command and Commander Mobile Mine Assembly Group to Fleet Anti-Submarine Warfare Center, Point Loma, CA. Relocate Helicopter Mine Countermeasures Squadron 15 (HM-15) and dedicated personnel, equipment and support to Naval Station Norfolk, VA. Disestablish Commander Helicopter Tactical Wing U.S. Atlantic Fleet Aviation Intermediate Maintenance Detachment Truax Field at Naval Air Station Corpus Christi, TX and relocate its intermediate maintenance function for Aircraft Components, Fabrication & Manufacturing, and Support Equipment to Fleet Readiness Center Mid-Atlantic Site Norfolk, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$177.05	31	0.74%	2	(\$44.33)	21	(\$614.20)	21	1.68%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Station Ingleside	TX	-1,901	-260	-57	-2,218	-2,581	-4,799
Realign	Naval Air Station Corpus Christi	TX	-926	-30	-10	-966	-1,097	-2,063
Gainer	Naval Base Point Loma	CA	311	30	0	341	310	651
Gainer	Naval Station Norfolk	VA	741	2	0	743	782	1,525
Gainer	Naval Station San Diego	CA	1,085	86	2	1,173	1,069	2,242
<b>Net jobs for this Recommendation</b>			<b>-690</b>	<b>-172</b>	<b>-65</b>	<b>-927</b>	<b>-1,517</b>	<b>-2,444</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

72

DoN - 28 Engineering Field Division/Activity

Y  N

72

### DoD Description

Close Naval Facilities Engineering Field Division South leased space in Charleston, SC. Consolidate Naval Facilities Engineering Field Division South, Charleston, SC, with Naval Facilities Engineering Field Activity Southeast, Jacksonville, FL, at Naval Air Station Jacksonville, FL; Naval Facilities Midwest, Great Lakes, IL, at Naval Station Great Lakes, IL; and Naval Facilities Atlantic, Norfolk, VA at Naval Station Norfolk, VA. Close Naval Facilities Engineering Field Activity Northeast leased space in Lester, PA. Consolidate Naval Facilities Engineering Field Activity Northeast, Philadelphia, PA, with Naval Facilities Atlantic, Norfolk, VA at Naval Station Norfolk, VA and relocate Navy Crane Center Lester, PA, to Norfolk Naval Shipyard, Norfolk, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$37.90	98	0.16%	4	\$9.06	107	(\$81.80)	86	0.17%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Engineering Field Activity Northeast	PA	-4	-188	0	-192	-154	-346
Closure	Navy Crane Center Lester	PA	-1	-54	0	-55	-44	-99
Closure	South Naval Facilities Engineering Command	SC	-6	-492	-45	-543	-890	-1,433
Gainer	Naval Air Station Jacksonville	FL	3	301	12	316	434	750
Gainer	Naval Shipyard Norfolk	VA	1	54	0	55	76	131
Gainer	Naval Station Great Lakes	IL	1	65	1	67	112	179
Gainer	Naval Station Norfolk	VA	1	156	0	157	217	374
Gainer	Naval Support Activity Norfolk	VA	0	78	9	87	117	204
<b>Net jobs for this Recommendation</b>			<b>-5</b>	<b>-80</b>	<b>-23</b>	<b>-108</b>	<b>-132</b>	<b>-240</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**73** DoN - 29 Navy and Marine Corps Reserve Centers \*\*(RollUp)

Y  N **73**

DoD Description (See Vol.1 part II for details)

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$62.35	79	0.26%	Immediate	\$17.09	121	(\$76.80)	91	0.16%

Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Inspector/Instructor Center West Trenton	NJ	-11	-1	0	-12	-3	-15
Closure	Inspector/Instructor Rome GA	GA	-9	0	0	-9	-3	-12
Closure	Navy Reserve Center La Crosse	WI	-7	0	0	-7	-2	-9
Closure	Navy-Marine Corps Reserve Center Akron	OH	-26	0	0	-26	-10	-36
Closure	Navy-Marine Corps Reserve Center Baton Rouge	LA	-18	0	0	-18	-8	-26
Closure	Navy-Marine Corps Reserve Center Cleveland	OH	-24	-1	0	-25	-7	-32
Closure	Navy-Marine Corps Reserve Center Dubuque	IA	-19	-5	0	-24	-7	-31
Closure	Navy-Marine Corps Reserve Center Madison	WI	-23	-3	0	-26	-10	-36
Closure	Navy-Marine Corps Reserve Center Moundsville	WV	-16	0	0	-16	-5	-21
Closure	Navy-Marine Corps Reserve Center Reading	PA	-18	0	0	-18	-6	-24
Closure	Navy-Marine Corps Reserve Center Tulsa	OK	-32	0	0	-32	-11	-43
Closure	Navy-Marine Corps Reserve Center, Encino	CA	-33	0	0	-33	-15	-48
Closure	Navy-Marine Corps Reserve Center, Los Angeles	CA	-48	0	0	-48	-22	-70
Closure	Navy-Marine Corps Reserve Center, Mobile AL	AL	-27	0	0	-27	-11	-38
Realign	Undistributed or Overseas Reductions	NJ	0	1	0	1	0	1
Realign	Undistributed or Overseas Reductions	US	2	0	0	2	0	2
Realign	Undistributed or Overseas Reductions	US	7	0	0	7	0	7
Gainer	Armed Forces Reserve Center Akron	OH	37	0	0	37	14	51
Gainer	Armed Forces Reserve Center Bell	CA	48	0	0	48	22	70
Gainer	Armed Forces Reserve Center Broken Arrow	OK	32	0	0	32	11	43
Gainer	Armed Forces Reserve Center Madison	WI	40	8	0	48	21	69
Gainer	Armed Forces Reserve Center Mobile	AL	22	0	0	22	9	31
Gainer	Baton Rouge Army National Guard Reserve Center	LA	11	0	0	11	5	16
Gainer	Dobbins Air Reserve Base	GA	9	0	0	9	4	13
Gainer	Fort Dix	NJ	11	0	0	11	9	20
Gainer	Marine Corps Reserve Center Pasadena CA	CA	25	0	0	25	11	36
Gainer	Navy-Marine Corps Reserve Center Lehigh	PA	8	0	0	8	3	11
Gainer	Navy-Marine Corps Reserve Center Pittsburgh	PA	7	0	0	7	2	9
<b>Net jobs for this Recommendation</b>			<b>-52</b>	<b>-1</b>	<b>0</b>	<b>-53</b>	<b>-9</b>	<b>-62</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 74 DoN - 34 Navy Recruiting Districts

 Y  N **74**

**DoD Description** Close the following Navy Recruiting Districts: Montgomery, AL; Indianapolis, IN; Kansas City, MO; Omaha, NE; Buffalo, NY

#### COBRA Data

<b>1 Time Costs (\$M)</b> \$2.40	<b>Rank/190</b> 178	<b>% Total</b> 0.01%	<b>Payback (Years)</b> Immediate	<b>6 Year Net (\$M)</b> (\$78.27)	<b>Rank/190</b> 28	<b>20-Year NPV (\$M)</b> (\$214.50)	<b>Rank/190</b> 55	<b>% Total</b> 0.44%
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#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Recruiting District Headquarters Omaha	NE	-19	-7	-6	-32	-27	-59
Closure	Navy Recruiting District Headquarters Buffalo	NY	-25	-6	-6	-37	-14	-51
Closure	Navy Recruiting District Headquarters Indianapolis	IN	-27	-5	-6	-38	-14	-52
Closure	Navy Recruiting District Headquarters Kansas	MO	-21	-6	-6	-33	-22	-55
Closure	Navy Recruiting District Headquarters Montgomery	AL	-31	-5	-5	-41	-25	-66
<b>Net jobs for this Recommendation</b>			<b>-123</b>	<b>-29</b>	<b>-29</b>	<b>-181</b>	<b>-102</b>	<b>-283</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 75 DoN - 35 Navy Regions

 Y  N **75**

**DoD Description** Realign Naval Air Station Pensacola, FL, by consolidating Navy Region Gulf Coast, with Navy Region Southeast at Naval Air Station Jacksonville, FL. Realign Naval Air Station Corpus Christi, TX by consolidating Navy Region South with Navy Region Midwest at Naval Station Great Lakes, IL and Navy Region Southeast at Naval Station Jacksonville, FL.

#### COBRA Data

<b>1 Time Costs (\$M)</b> \$3.20	<b>Rank/190</b> 173	<b>% Total</b> 0.01%	<b>Payback (Years)</b> 1	<b>6 Year Net (\$M)</b> (\$8.88)	<b>Rank/190</b> 53	<b>20-Year NPV (\$M)</b> (\$34.60)	<b>Rank/190</b> 112	<b>% Total</b> 0.07%
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#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Air Station Corpus Christi	TX	0	-59	0	-59	-85	-144
Realign	Naval Air Station Pensacola	FL	0	-24	0	-24	-41	-65
Gainer	Naval Air Station Jacksonville	FL	0	5	0	5	6	11
Gainer	Naval Station Great Lakes	IL	0	33	0	33	56	89
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-45</b>	<b>0</b>	<b>-45</b>	<b>-64</b>	<b>-109</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**76** DoN - 37 Navy Reserve Centers\*\* (Roll up)

Y  N **76**

### DoD Description

Close the following Navy Reserve Centers: Tuscaloosa, AL; St. Petersburg, FL; Pocatello, ID; Forest Park, IL; Evansville, IN; Cedar Rapids, IA; Sioux City, IA; Lexington, KY; Bangor, ME; Adelphi, MD; Duluth, MN; Cape Girardeau, MO; Lincoln, NE; Glens Falls, NY; Horseheads, NY; Watertown, NY; Asheville, NC; Central Point, OR; Lubbock, TX; Orange, TX.

Close the Navy Reserve Facility in Marquette, MI.

Close the following Navy Marine Corps Reserve Centers: Grissom Air Reserve Base, Peru, IN, and Tacoma, WA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$2.55	176	0.01%	Immediate	(\$87.02)	26	(\$236.60)	53	0.48%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Reserve Center, Bangor	ME	-7	0	0	-7	-2	-9
Closure	Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	IN	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Adelphi	MD	-17	0	0	-17	-10	-27
Closure	Navy Reserve Center Asheville	NC	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Cape Girardeau	MO	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Cedar Rapids	IA	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Central Point	OR	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Duluth	MN	-8	0	0	-8	-2	-10
Closure	Navy Reserve Center Evansville	IN	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Forest Park	IL	-15	0	0	-15	-4	-19
Closure	Navy Reserve Center Glenn Falls	NY	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Horsehead	NY	-7	0	0	-7	-6	-13
Closure	Navy Reserve Center Lexington	KY	-9	0	0	-9	-2	-11
Closure	Navy Reserve Center Lincoln	NE	-7	0	0	-7	-3	-10
Closure	Navy Reserve Center Lubbock, TX	TX	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Marquette	MI	-7	0	0	-7	-1	-8
Closure	Navy Reserve Center Orange, TX	TX	-11	0	0	-11	-6	-17
Closure	Navy Reserve Center Pocatello	ID	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Sioux City	IA	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center ST Petersburg	FL	-12	0	0	-12	-10	-22
Closure	Navy Reserve Center Tuscaloosa AL	AL	-7	0	0	-7	-2	-9
Closure	Navy Reserve Center Watertown	NY	-9	0	0	-9	-5	-14
Closure	Navy-Marine Corps Reserve Center Tacoma	WA	-20	0	0	-20	-15	-35
Realign	Undistributed or Overseas Reductions	US	3	0	0	3	0	3
Realign	Undistributed or Overseas Reductions	US	11	0	0	11	0	11
Realign	Undistributed or Overseas Reductions	US	5	0	0	5	0	5

## Recommendation Detail

<b>Realign</b>	Undistributed or Overseas Reductions	US	5	0	0	5	0	5
<b>Realign</b>	Undistributed or Overseas Reductions	US	5	0	0	5	0	5
<b>Realign</b>	Undistributed or Overseas Reductions	US	5	0	0	5	0	5
<b>Realign</b>	Undistributed or Overseas Reductions	US	12	0	0	12	0	12
<b>Realign</b>	Undistributed or Overseas Reductions	US	8	0	0	8	0	8
<b>Realign</b>	Undistributed or Overseas Reductions	US	4	0	0	4	0	4
<b>Realign</b>	Undistributed or Overseas Reductions	US	2	0	0	2	0	2
<b>Realign</b>	Undistributed or Overseas Reductions	US	3	0	0	3	0	3
<b>Realign</b>	Undistributed or Overseas Reductions	US	2	0	0	2	0	2
<b>Realign</b>	Undistributed or Overseas Reductions	US	2	0	0	2	0	2
<b>Realign</b>	Undistributed or Overseas Reductions	US	2	0	0	2	0	2
<b>Realign</b>	Undistributed or Overseas Reductions	US	2	0	0	2	0	2
<b>Realign</b>	Undistributed or Overseas Reductions	US	1	0	0	1	0	1
<b>Realign</b>	Undistributed or Overseas Reductions	US	1	0	0	1	0	1
<b>Realign</b>	Undistributed or Overseas Reductions	US	1	0	0	1	0	1
<b>Realign</b>	Undistributed or Overseas Reductions	US	2	0	0	2	0	2
<b>Gainer</b>	Undistributed or Overseas Reductions	MN	1	0	0	1	0	1
<b>Net jobs for this Recommendation</b>			<b>-129</b>	<b>0</b>	<b>0</b>	<b>-129</b>	<b>-84</b>	<b>-213</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## 77 DoN - 44 Navy Reserve Readiness Commands Y N **77**

**DoD Description** Realign Naval Air Station Joint Reserve Base Fort Worth, TX, by consolidating Navy Reserve Readiness Command South with Naval Reserve Readiness Command Midwest at Naval Station Great Lakes, IL. Realign Naval Station Newport, RI, and the Washington Navy Yard, Washington, DC, by consolidating Naval Reserve Readiness Command Northeast with Naval Reserve Readiness Command Mid-Atlantic and relocating the consolidated commands to Naval Station, Norfolk, VA

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$2.60	175	0.01%	Immediate	(\$30.94)	39	(\$91.70)	81	0.19%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Naval Air Station Joint Reserve Base Ft. Worth	TX	-54	-5	0	-59	-35	-94
<b>Realign</b>	Naval District Washington	DC	-26	-11	0	-37	-24	-61
<b>Realign</b>	Naval Station Newport	RI	-34	-15	0	-49	-64	-113
<b>Gainer</b>	Naval Station Great Lakes	IL	15	3	0	18	26	44
<b>Gainer</b>	Naval Station Norfolk	VA	42	17	0	59	67	126
<b>Net jobs for this Recommendation</b>			<b>-57</b>	<b>-11</b>	<b>0</b>	<b>-68</b>	<b>-30</b>	<b>-98</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**78** Air Force - 5 Birmingham International Airport Air Guard Station, AL

Y  N **78**

### DoD Description

Realign Birmingham International Airport Air Guard Station (AGS), AL. Distribute the 117th Air Refueling Wing's (ANG) KC-135R aircraft to the 101st Air Refueling Wing (ANG), Bangor International Airport AGS, ME (two aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport AGS, TN (four aircraft); and the 161st Air Refueling Wing (ANG), Phoenix Sky Harbor International Airport AGS, AZ (two aircraft). The 117th Air Refueling Wing's firefighter positions will move to Dannelly Field AGS, AL, and the remaining expeditionary combat support (ECS) will remain in place.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$11.00	142	0.05%	18	\$7.69	101	(\$0.50)	168	0.00%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Birmingham International Airport Air Guard Station	AL	-66	-117	0	-183	-123	-306
Gainer	Bangor International Airport Air Guard Station	ME	10	29	0	39	26	65
Gainer	Dannelly Field Air Guard Station	AL	0	1	0	1	0	1
Gainer	McGee Tyson APT Air Guard Station	TN	46	58	0	104	89	193
Gainer	Phoenix Sky Harbor International Airport	AZ	10	29	0	39	39	78
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31</b>	<b>31</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

### 79 Air Force - 6 Eielson Air Force Base, AK, Moody Air Force Base, GA, and Shaw Airforce Base, SC

 Y  N

**79**

#### DoD Description

Realign Eielson Air Force Base, AK. The 354th Fighter Wing's assigned A-10 aircraft will be distributed to the 917th Wing Barksdale Air Force Base, LA (three aircraft); to a new active duty unit at Moody Air Force Base, GA (12 aircraft); and to backup inventory (three aircraft). The 354th Fighter Wing's F-16 aircraft will be distributed to the 57th Wing, Nellis Air Force Base, NV (18 aircraft). The Air National Guard Tanker unit and rescue alert detachment will remain as tenant on Eielson. Realign Moody Air Force Base, by relocating base-level ALQ-184 intermediate maintenance to Shaw Air Force Base, SC, establishing a Centralized Intermediate Repair Facility (CIRF) at Shaw Air Force Base, SC for ALQ-184 pods. Realign Shaw Air Force Base, relocating base-level TF-34 engine intermediate maintenance to Moody Air Force Base, establishing a CIRF at Moody Air Force Base for TF-34 engines.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$141.40	41	0.59%	Immediate	(\$594.03)	6	(\$2,780.60)	3	5.69%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Eielson Air Force Base	AK	-2,821	-319	200	-2,940	-1,770	-4,710
Realign	Shaw Air Force Base	SC	-23	0	0	-23	-16	-39
Gainer	Barksdale Air Force Base	LA	1	20	0	21	22	43
Gainer	Langley Air Force Base	VA	2	0	0	2	2	4
Gainer	Moody Air Force Base	GA	301	12	0	313	216	529
Gainer	Nellis Air Force Base	NV	607	20	0	627	405	1,032
<b>Net jobs for this Recommendation</b>			<b>-1,933</b>	<b>-267</b>	<b>200</b>	<b>-2,000</b>	<b>-1,141</b>	<b>-3,141</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 80 Air Force - 7 Kulis Air Guard Station, AK, and Elmendorf Air Force Base, AK

 Y  N

**80**

#### DoD Description

Close Kulis Air Guard Station (AGS), AK. Relocate the 176th Wing (ANG) and associated aircraft (eight C-130Hs, three HC-130Ns, and five HH-60s) and Expeditionary Combat Support (ECS) to Elmendorf Air Force Base, AK. Realign Elmendorf Air Force Base. With the addition of four aircraft from another installation (see Air Force recommendation for Ellsworth Air Force Base and Dyess Air Force Base), the 176th Wing at Elmendorf will form an ANG/active duty association with 12 C-130H aircraft. The 3d Wing at Elmendorf Air Force Base will distribute 24 of 42 assigned F-15C/D aircraft to the 1st Fighter Wing, Langley Air Force Base, VA.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$81.40	65	0.34%	4	\$20.61	124	(\$146.70)	69	0.30%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Kulis Air Guard Station	AK	-218	-241	0	-459	-376	-835
Realign	Elmendorf Air Force Base	AK	-580	191	0	-389	-246	-635
Gainer	Langley Air Force Base	VA	697	23	0	720	765	1,485
<b>Net jobs for this Recommendation</b>			<b>-101</b>	<b>-27</b>	<b>0</b>	<b>-128</b>	<b>143</b>	<b>15</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 81 Air Force - 8 Fort Smith Air Guard Station, AR, and Luke Air Force Base, AZ

 Y  N **81**

**DoD Description** Realign Fort Smith Municipal Airport (MAP) Air Guard Station (AGS), AR. Distribute the 188th Fighter Wing's (ANG) F-16s to the 144th Fighter Wing (ANG) Fresno Air Terminal AGS, CA (seven aircraft) and retirement (eight aircraft). The 144th Fighter Wing's F-16s (15 aircraft) retire. The wing's expeditionary combat support (ECS) elements remain in place. Fire fighter positions realign to Tulsa, OK, and the Home Station Training Site moves to Savannah, GA. Realign Luke Air Force Base, AZ. The 56th Fighter Wing, Luke Air Force Base, AZ, distributes its F-16 Block 25s (13 aircraft) and F-16 Block 42s (24 aircraft) to retirement. The 944th Fighter Wing distributes its F-16s to the 144th Fighter Wing at Fresno (11 aircraft).

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$17.60	131	0.07%	16	\$12.44	114	(\$2.00)	162	0.00%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Smith Regional	AR	-19	-59	0	-78	-56	-134
Realign	Luke Air Force Base	AZ	-11	-173	0	-184	-202	-386
Gainer	Fresno Air Terminal	CA	43	204	0	247	164	411
Gainer	Savannah International Airport Air Guard Station	GA	4	0	0	4	3	7
Gainer	Tulsa International Airport Air Guard Station	OK	0	1	0	1	0	1
<b>Net jobs for this Recommendation</b>			<b>17</b>	<b>-27</b>	<b>0</b>	<b>-10</b>	<b>-91</b>	<b>-101</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 82 Air Force - 10 Beale Air Force Base, CA and Selfridge Air National Guard Base, MI

 Y  N **82**

**DoD Description** Realign Beale Air Force Base, CA. The 940th Air Refueling Wing (AFR) will realign its KC-135R tanker aircraft while its expeditionary combat support (ECS) elements will remain in place. Beale's KC-135R aircraft will be distributed to the Air National Guard at Selfridge ANGB, MI (four aircraft) and 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, TN (four aircraft). Realign Selfridge Air Reserve Base, MI. The 927th Air Refueling Wing (AFR) at Selfridge will distribute its eight KC-135 aircraft to the 127th Wing (ANG) at Selfridge. The 127th Wing will retire its 15 F-16 aircraft and eight C-130E aircraft, and will convert to A-10 and KC-135R aircraft.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$45.40	92	0.19%	14	\$34.62	135	(\$6.40)	152	0.01%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Beale Air Force Base	CA	-8	-171	0	-179	-131	-310
Realign	Selfridge Air National Guard Base	MI	51	-69	0	-18	-35	-53
Gainer	MacDill Air Force Base	FL	11	77	0	88	96	184
Gainer	McGee Tyson APT Air Guard Station	TN	3	56	0	59	64	123
<b>Net jobs for this Recommendation</b>			<b>57</b>	<b>-107</b>	<b>0</b>	<b>-50</b>	<b>-6</b>	<b>-56</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 83 Air Force - 11 March Air Force Base, CA

 Y  N **83**

#### DoD Description

Realign March Air Reserve Base, CA. The 163d Air Refueling Wing (ANG) will distribute its nine KC-135R aircraft to the 452d Air Mobility Wing (AFR), March Air Reserve Base (four aircraft); the 157th Air Refueling Wing (ANG), Pease International Tradeport Air Guard Station, NH (three aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, TN (one aircraft); and the 22d Air Refueling Wing, McConnell Air Force Base, KS (one aircraft). The 163d Air Refueling Wing's expeditionary combat support (ECS) will remain in place.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$10.80	143	0.04%	5	\$1.91	87	(\$15.50)	137	0.03%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	March Air Reserve Base	CA	-71	-40	0	-111	-89	-200
Gainer	Armed Forces Reserve Center Pease Air Force Base	NH	20	28	0	48	40	88
Gainer	McConnell Air Force Base	KS	34	1	0	35	24	59
Gainer	McGee Tyson APT Air Guard Station	TN	1	20	0	21	22	43
<b>Net jobs for this Recommendation</b>			<b>-16</b>	<b>9</b>	<b>0</b>	<b>-7</b>	<b>-3</b>	<b>-10</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 84 Air Force - 12 Onizuka Air Force Station, CA

 Y  N **84**

#### DoD Description

Close Onizuka Air Force Station, CA. Relocate the Air Force Satellite Control Network (AFSCN) mission and tenant Defense Information Systems Agency (DISA) Defense Satellite Communication System (DSCS) mission and equipment to Vandenberg Air Force Base, CA.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$123.70	47	0.51%	5	\$45.33	145	(\$211.00)	56	0.43%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Onizuka Air Force Station	CA	-107	-171	0	-278	-114	-392
Realign	Undistributed or Overseas Reductions	US	91	7	0	98	0	98
Gainer	Vandenberg Air Force Base	CA	35	23	0	58	42	100
<b>Net jobs for this Recommendation</b>			<b>19</b>	<b>-141</b>	<b>0</b>	<b>-122</b>	<b>-72</b>	<b>-194</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**85** Air Force - 14 Bradley International Airport Air Guard Station, CT, Barnes Air Guard Station, MA, Selfridge Air National Guard Base, MI, Shaw Air Force Base, SC  Y  N **85**

**DoD Description** Realign Bradley International Airport Air Guard Station, CT. The A-10s assigned to the 103d Fighter Wing will be distributed to the 104th Fighter Wing, Barnes Municipal Airport Air Guard Station, MA (nine aircraft) and retirement (six aircraft). The wing's expeditionary combat support (ECS) elements will remain in place at Bradley and Bradley will retain capability to support a Homeland Defense mission. Realign Barnes Air Guard Station, MA; Selfridge ANGB, MI; Shaw Air Force Base, SC; and Martin State Airport Air Guard Station, MD, by relocating base-level TF-34 engine intermediate maintenance to Bradley, establishing a Centralized Intermediate Repair Facility (CIRF) at Bradley for TF-34 engines.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$3.20	172	0.01%	2	(\$6.12)	56	(\$25.20)	120	0.05%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Bradley International Airport Air Guard Station	CT	-17	-75	0	-92	-61	-153
Realign	Martin State Airport Air Guard Station	MD	0	-4	0	-4	-3	-7
Realign	Selfridge Air National Guard Base	MI	0	-4	0	-4	-3	-7
Realign	Shaw Air Force Base	SC	-24	-1	0	-25	-17	-42
Gainer	Barnes Municipal Airport Air Guard Station	MA	23	83	0	106	84	190
<b>Net jobs for this Recommendation</b>			<b>-18</b>	<b>-1</b>	<b>0</b>	<b>-19</b>	<b>0</b>	<b>-19</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**86** Air Force - 15 New Castle Airport Air Guard Station, DE  Y  N **86**

**DoD Description** Realign New Castle County Airport Air Guard Station (AGS), DE. Distribute the wing's eight C-130H aircraft to the 145th Airlift Wing (ANG), Charlotte/Douglas International Airport (IAP) AGS, NC (four aircraft), and 165th Airlift Wing (ANG), Savannah IAP AGS, GA (four aircraft). Move flying related Expeditionary Combat Support (ECS) to McGuire Air Force Base, NJ (Aeromedical Squadron), and Dover Air Force Base, DE (aerial port and fire fighters). Other ECS remains in place at New Castle.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$15.50	134	0.06%	1	(\$29.06)	41	(\$120.10)	75	0.25%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	New Castle County Airport Air Guard Station	DE	-47	-101	0	-148	-100	-248
Gainer	Charlotte/Douglas International Airport	NC	6	0	0	6	2	8
Gainer	Dover Air Force Base	DE	3	5	0	8	8	16
Gainer	McGuire Air Force Base	NJ	1	1	0	2	1	3
Gainer	Savannah International Airport Air Guard Station	GA	13	21	0	34	34	68
<b>Net jobs for this Recommendation</b>			<b>-24</b>	<b>-74</b>	<b>0</b>	<b>-98</b>	<b>-55</b>	<b>-153</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 87 Air Force - 16 Robins Air Force Base, GA

 Y  N **87**

**DoD Description** Realign Robins Air Force Base, GA. The 19th Air Refueling Group's KC-135R aircraft will be distributed to the 22nd Air Refueling Wing, McConnell Air Force Base, KS (nine aircraft), and to backup aircraft inventory (three aircraft). The 202d Engineering Installation Squadron (ANG), a geographically separated unit at Middle Georgia Regional Airport, will be relocated into available space at Robins Air Force Base.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$6.70	160	0.03%	Immediate	(\$31.95)	38	(\$175.10)	61	0.36%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Robins Air Force Base	GA	-435	-36	0	-471	-323	-794
Gainer	McConnell Air Force Base	KS	307	12	0	319	228	547
<b>Net jobs for this Recommendation</b>			<b>-128</b>	<b>-24</b>	<b>0</b>	<b>-152</b>	<b>-95</b>	<b>-247</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 88 Air Force - 17 Boise Air Terminal Air Guard Station, ID

 Y  N **88**

**DoD Description** Realign Boise Air Terminal Air Guard Station (AGS), ID. Distribute the four C-130H aircraft of the 124th Wing (ANG) to the 153rd Airlift Wing (ANG), Cheyenne, WY. The new, larger unit at Cheyenne will create an active duty/ ANG association.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$2.50	177	0.01%	8	\$1.60	83	(\$1.70)	163	0.00%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Boise Air Terminal Air Guard Station	ID	-22	-62	0	-84	-73	-157
Gainer	Cheyenne Airport Air Guard Station	WY	21	58	0	79	48	127
<b>Net jobs for this Recommendation</b>			<b>-1</b>	<b>-4</b>	<b>0</b>	<b>-5</b>	<b>-25</b>	<b>-30</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 89 Air Force - 18 Mountain Home Air Force, ID, Nellis Air Force Base, NV, and Elmendorf Air Force Base

 Y  N

**89**

#### DoD Description

Realign Mountain Home Air Force Base, ID. Distribute the 366th Fighter Wing assigned F-15Cs (18 aircraft) to the 57th Fighter Wing, Nellis Air Force Base, NV (nine aircraft), to the 125th Fighter Wing, Jacksonville International Airport AGS, FL (six aircraft), and to retirement (three aircraft). The 366th Fighter Wing will distribute assigned F-16 Block 52 aircraft to the 169th Fighter Wing McEntire AGS, SC (nine aircraft), the 57th Wing, Nellis Air Force Base, NV (five aircraft), and to backup inventory (four aircraft). Realign Nellis Air Force Base. The 57th Wing, Nellis Air Force Base, NV, will distribute F-16 Block 42 aircraft to the 138th Fighter Wing Tulsa International Airport AGS, OK (three aircraft), and retire the remaining F-16 Block 42 aircraft (15 aircraft). The 57th Wing also will distribute F-16 Block 32 aircraft (six aircraft) to the 144th Fighter Wing Fresno Air Terminal AGS, CA, and to retirement (one aircraft). Realign Elmendorf Air Force Base. The 366th Fighter Wing, Mountain Home Air Force Base, ID, will receive F-15E aircraft from the 3d Wing, Elmendorf Air Force Base, AK (18 aircraft), and attrition reserve (three aircraft).

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$74.20	69	0.31%	Immediate	(\$21.18)	44	(\$389.00)	38	0.80%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Elmendorf Air Force Base	AK	-769	-33	0	-802	-585	-1,387
Realign	Mountain Home Air Force Base	ID	-498	-30	0	-528	-304	-832
Gainer	Fresno Air Terminal	CA	14	49	0	63	40	103
Gainer	Jacksonville International Airport Air Guard Station	FL	41	6	0	47	55	102
Gainer	McEntire Air Guard Station	SC	418	8	0	426	259	685
Gainer	Nellis Air Force Base	NV	302	14	0	316	204	520
Gainer	Shaw Air Force Base	SC	19	15	0	34	26	60
Gainer	Tulsa International Airport Air Guard Station	OK	9	26	0	35	27	62
<b>Net jobs for this Recommendation</b>			<b>-464</b>	<b>55</b>	<b>0</b>	<b>-409</b>	<b>-278</b>	<b>-687</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**90** Air Force - 20 Capital Air Guard Station, IL, and Hulman Regional Airport Air Guard Station, IN

Y  N

**90**

### DoD Description

Realign Capital Airport Air Guard Station, IL. Distribute the 183d Fighter Wing's F-16s to the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN, (15 aircraft). The 122d Fighter Wing's F-16s (15 aircraft) retire. The wing's expeditionary combat support (ECS) elements, the Illinois ANG State Headquarters, and the 217th Engineering Installation Squadron remain in place. Realign Hulman Regional Airport Air Guard Station, IN. The 181st Fighter Wing's F-16s are distributed to the 122d Fighter Wing, Fort Wayne International Airport Air Guard Station, IN (nine aircraft), and retirement (six aircraft). The 181st Fighter wing's ECS elements remain in place. Realign Dane County Regional Air Guard Station/Truax Field, WI; Joe Foss Field Air Guard Station, SD; Des Moines Air Guard Station, IA; Fort Wayne Air Guard Station, IN; and Lackland Air Force Base, TX; by relocating baselevel F-110 intermediate maintenance to Capital, establishing a Centralized Intermediate Repair Facility (CIRF) at Capital for F110 engines.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$19.90	127	0.08%	13	\$13.34	116	(\$6.30)	153	0.01%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Capital Airport Air Guard Station	IL	-30	-133	0	-163	-105	-268
Realign	Dane County Airport	WI	-4	1	0	-3	-1	-4
Realign	Des Moines International Airport Air Guard Station	IA	-4	0	0	-4	-1	-5
Realign	Hulman Regional Airport Air Guard Station	IN	-12	-124	0	-136	-94	-230
Realign	Joe Foss Field Air Guard Station	SD	-4	0	0	-4	-1	-5
Realign	Lackland Air Force Base	TX	-5	0	0	-5	-4	-9
Gainer	Fort Wayne International Airport Air Guard Station	IN	57	256	0	313	172	485
<b>Net jobs for this Recommendation</b>			<b>-2</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>-34</b>	<b>-36</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**91** Air Force - 22 New Orleans Air Reserve Station, LA

Y  N

**91**

### DoD Description

Realign NAS New Orleans ARS, LA. Distribute the 926th Fighter Wing's A-10 aircraft to the 442d Fighter Wing (AFR), Whiteman Air Force Base, MO (nine aircraft), and the 917th Wing (AFR) at Barksdale Air Force Base, LA (six aircraft). The 442 wing HQ element realigns to Nellis Air Force Base, NV, and the wing Expeditionary Combat Support realigns to Buckley Air Force Base, CO.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$50.20	88	0.21%	5	\$32.50	132	(\$80.70)	87	0.17%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Air Station New Orleans Air Reserve Station	LA	-4	-308	0	-312	-312	-624
Realign	Undistributed or Overseas Reductions	US	-2	-2	0	-4	0	-4
Gainer	Barksdale Air Force Base	LA	4	40	0	44	47	91
Gainer	Buckley Air Force Base	CO	4	33	0	37	31	68
Gainer	Nellis Air Force Base	NV	1	31	0	32	26	58
Gainer	Whiteman Air Force Base	MO	3	58	0	61	49	110
<b>Net jobs for this Recommendation</b>			<b>6</b>	<b>-148</b>	<b>0</b>	<b>-142</b>	<b>-159</b>	<b>-301</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**92** Air Force - 23 Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, Randolph  Y  N **92**

### DoD Description

Realign Andrews Air Force Base, MD, by relocating the Air Force Flight Standards Agency (AFFSA) and its two C-21 aircraft to Will Rogers World Airport Air Guard Station, OK. Realign Randolph Air Force Base, TX, by relocating the USAF Advanced Instrument School (AIS) to Will Rogers Air Guard Station. Realign Tinker Air Force Base, OK, by relocating the Global Air Traffic Operations Program Office (GATOPO) to Will Rogers Air Guard Station. Realign Will Rogers Air Guard Station by relocating the 137th Airlift Wing (ANG) to Tinker Air Force Base and associate with the 507th Air Refueling Wing (AFR). The 137th's C-130H aircraft are distributed to the 136th Airlift Wing (ANG), Naval Air Station Joint Reserve Base Fort Worth, TX (4 aircraft), and 139th Airlift Wing (ANG), Rosecrans Memorial Airport Air Guard Station, MO (4 aircraft). The aerial port squadron at Will Rogers moves to Naval Air Station Joint Reserve Base Fort Worth, the Aeromedical Squadron and fire fighters move to Rosecrans AGB. Other elements of the 137th's Expeditionary Combat Support remain in place at Will Rogers.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$21.70	125	0.09%	2	(\$12.17)	51	(\$83.10)	85	0.17%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Andrews Air Force Base	MD	-85	-30	0	-115	-75	-190
Realign	Randolph Air Force Base	TX	-16	0	0	-16	-13	-29
Realign	Tinker Air Force Base	OK	-2	-16	0	-18	-21	-39
Realign	Will Rogers World Airport Air Guard Station	OK	84	-99	0	-15	-49	-64
Gainer	Carswell ARS, Naval Air Station Fort Worth	TX	8	33	0	41	39	80
Gainer	Rosecrans Memorial Airport Air Guard Station	MO	8	27	0	35	23	58
<b>Net jobs for this Recommendation</b>			<b>-3</b>	<b>-85</b>	<b>0</b>	<b>-88</b>	<b>-96</b>	<b>-184</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**93** Air Force - 24 Martin State Air Guard Station, MD

Y  N

**93**

**DoD Description** Realign Martin State Air Guard Station (AGS), MD. Distribute the eight C-130J aircraft of the 175th Wing (ANG) to the 146th Airlift Wing (ANG), Channel Islands AGS, CA (four aircraft), and 143d Airlift Wing (ANG), Quonset State Airport AGS, RI (four aircraft). The Aerial Port Squadron will move to Andrews Air Force Base, MD. The 143rd and 146th Airlift Wings will each retire two C-130E aircraft (total of four).

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$9.40	149	0.04%	1	(\$13.69)	48	(\$97.10)	80	0.20%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
	Channel Islands Air Guard Station	CA	0	21	0	0	0	
<b>Realign</b>	Martin State Airport Air Guard Station	MD	-17	-102	0	-119	-109	-228
Gainer	Andrews Air Force Base	MD	1	0	0	1	0	1
Gainer	Quonset State Airport Air Guard Station	RI	13	21	0	34	48	82
<b>Net jobs for this Recommendation</b>			<b>-3</b>	<b>-60</b>	<b>0</b>	<b>-84</b>	<b>-61</b>	<b>-145</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**94** Air Force - 25 Otis Air National Guard Base, MA, Lambert St. Louis International Airport Air Guard Station, MO, Atlanta  Y  N **94**

### DoD Description

Close Otis ANGB, MA. The 102d Fighter Wing's F-15s will be distributed to the 125th Fighter Wing, Jacksonville International Airport Air Guard Station, FL (three aircraft), and 177th Fighter Wing, Atlantic City International Airport Air Guard Station, NJ (12 aircraft). The 253d Combat Communications Group, and 267th Communications Squadron will remain in place at Otis, with 104th Fighter Wing at Barnes providing administrative support as the parent wing. An air sovereignty alert (ASA) facility will be constructed at Bradley International Airport Air Guard Station, CT. Firefighter positions from Otis will move to Barnes Municipal Airport Air Guard Station, MA.

Realign Lambert-St. Louis International Airport Air Guard Station, St. Louis, MO. The 131st Fighter Wing's F-15s (15 aircraft) will distribute to the 57th Fighter Wing, Nellis Air Force Base, NV (nine aircraft), and 177th Fighter Wing, Atlantic City International Airport Air Guard Station, NJ (six aircraft). Realign Atlantic City International Airport Air Guard Station, NJ. The 177th Fighter Wing's F-16s will be distributed to the 158th Fighter Wing, Burlington International Airport Air Guard Station, VT (three aircraft), and retire (12 aircraft). The wing's expeditionary combat support (ECS) elements will remain in place. Firefighter positions move to Scott Air Force Base, IL. The 157th Air Operations Group (AOG) and the 218th Engineering Installation Group (EIG) will relocate from Jefferson Barracks geographically separated unit (GSU) into space at Lambert International. Jefferson Barracks real property accountability will transfer to the Army.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$103.00	54	0.43%	3	(\$12.25)	50	(\$336.10)	42	0.69%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Otis Air Guard Base	MA	-62	-443	0	-505	-321	-826
<b>Realign</b>	Lambert International Airport- St Louis	MO	-34	-215	0	-249	-260	-509
Gainer	Atlantic City International Airport Air Guard Station	NJ	40	167	0	207	161	368
Gainer	Barnes Municipal Airport Air Guard Station	MA	0	1	0	1	0	1
Gainer	Bradley International Airport Air Guard Station	CT	20	2	0	22	7	29
Gainer	Burlington International Airport Air Guard Station	VT	3	53	0	56	38	94
Gainer	Jacksonville International Airport Air Guard Station	FL	4	16	0	20	26	46
Gainer	Nellis Air Force Base	NV	10	186	0	196	163	359
<b>Net jobs for this Recommendation</b>			<b>-19</b>	<b>-233</b>	<b>0</b>	<b>-252</b>	<b>-186</b>	<b>-438</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**95** Air Force - 27 W.K. Kellogg Airport Air Guard Station, MI

Y  N **95**

**DoD Description** Close W.K. Kellogg Airport Air Guard Station, MI. Distribute the 110th Fighter Wing's A-10s (15 aircraft) to the 127th Wing (ANG), Selfridge ANGB, MI.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$8.30	<b>Rank/190</b> 154	<b>% Total</b> 0.03%	<b>Payback (Years)</b> Immediate	<b>6 Year Net (\$M)</b> (\$46.73)	<b>Rank/190</b> 34	<b>20-Year NPV (\$M)</b> (\$166.80)	<b>Rank/190</b> 64	<b>% Total</b> 0.34%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	W. K. Kellogg Airport Air Guard Station	MI	-68	-206	0	-274	-166	-440
Gainer	Selfridge Air National Guard Base	MI	18	164	0	182	132	314
<b>Net jobs for this Recommendation</b>			<b>-50</b>	<b>-42</b>	<b>0</b>	<b>-92</b>	<b>-34</b>	<b>-126</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**96** Air Force - 28 Duluth International Airport Air Guard Station

Y  N **96**

**DoD Description** Realign Duluth International Airport Air Guard Station, MN, by retiring the 148th Fighter Wing's F-16s (15 aircraft).

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$2.10	<b>Rank/190</b> 179	<b>% Total</b> 0.01%	<b>Payback (Years)</b> 5	<b>6 Year Net (\$M)</b> (\$0.22)	<b>Rank/190</b> 75	<b>20-Year NPV (\$M)</b> (\$7.80)	<b>Rank/190</b> 149	<b>% Total</b> 0.02%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Duluth International Airport Air Guard Station	MN	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 97 Air Force - 28 Key Field Air Guard Station, MS

Y  N 97

**DoD Description** Realign Key Field Air Guard Station, MS. Distribute the 186th Air Refueling Wing's KC-135R aircraft to the 128th Air Refueling Wing (ANG), General Mitchell Air Guard Station, WI (three aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, TN (three aircraft); and 101st Air Refueling Wing (ANG), Bangor International Airport Air Guard Station, ME (two aircraft). One aircraft will revert to backup aircraft inventory. The 186th Air Refueling Wing's fire fighter positions move to the 172nd Air Wing at Jackson International Airport, MS, and the expeditionary combat support (ECS) will remain in place.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$10.70	144	0.04%	13	\$6.89	98	(\$2.50)	157	0.01%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Key Field Air Guard Station	MS	-33	-142	0	-175	-163	-338
Gainer	Bangor International Airport Air Guard Station	ME	1	29	0	30	23	53
Gainer	Gen Mitchell International Airport ARS	WI	24	56	0	80	56	136
Gainer	Jackson International Airport Air Guard Station	MS	0	1	0	1	0	1
Gainer	McGee Tyson APT Air Guard Station	TN	8	56	0	64	67	131
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-17</b>	<b>-17</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 98 Air Force - 30 Great Falls International Airport Air Guard Station

Y  N 98

**DoD Description** Realign Great Falls International Airport Air Guard Station, MT. Distribute the 120th Fighter Wing's F-16s to the 187th Fighter Wing, Dannelly Field Air Guard Station, AL (three aircraft); the 132d Fighter Wing, Des Moines International Airport Air Guard Station, IA (three aircraft); and retire (nine aircraft). The wing's expeditionary combat support (ECS) elements remain in place.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$9.30	151	0.04%	4	(\$0.73)	74	(\$18.10)	128	0.04%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Great Falls International Airport Air Guard Station	MT	-26	-81	0	-107	-66	-173
Gainer	Boise Air Terminal Air Guard Station	ID	0	1	0	1	1	2
Gainer	Dannelly Field Air Guard Station	AL	18	41	0	59	43	102
Gainer	Des Moines International Airport Air Guard Station	IA	8	39	0	47	33	80
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11</b>	<b>11</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**99** Air Force - 31 Reno-Tahoe International Airport Air Guard Station, NV

Y  N

**99**

### DoD Description

Realign Reno-Tahoe International Airport Air Guard Station, NV. Distribute the eight C-130H aircraft of the 152nd Airlift Wing (ANG) to the 189th Airlift Wing (ANG), Little Rock Air Force Base, AR. Flying related Expeditionary Combat Support (ECS) moves to Channel Islands Air Guard Station, CA (aerial port), and Fresno Air Guard Station, CA (fire fighters). The remaining ECS elements and the Distributed Common Ground System (DCGS) remain in place.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$22.90	124	0.09%	9	\$12.23	113	(\$22.70)	122	0.05%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Reno-Tahoe International Airport Air Guard Station	NV	-23	-124	0	-147	-115	-262
Gainer	Channel Islands Air Guard Station	CA	0	5	0	5	6	11
Gainer	Fresno Air Terminal	CA	0	1	0	1	0	1
Gainer	Little Rock Air Force Base	AR	21	114	0	135	134	269
<b>Net jobs for this Recommendation</b>			<b>-2</b>	<b>-4</b>	<b>0</b>	<b>-6</b>	<b>25</b>	<b>19</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**100** Air Force - 32 Cannon Air Force Base, NM

Y  N **100**

### DoD Description

Close Cannon Air Force Base, NM. Distribute the 27th Fighter Wing's F-16s to the 115th Fighter Wing, Dane County Regional Airport, Truax Field Air Guard Station, WI (three aircraft); 114th Fighter Wing, Joe Foss Field Air Guard Station, SD (three aircraft); 150th Fighter Wing, Kirtland Air Force Base, NM (three aircraft); 113th Wing, Andrews Air Force Base, MD (nine aircraft); 57th Fighter Wing, Nellis Air Force Base, NV (seven aircraft), the 388th Wing at Hill Air Force Base, UT (six aircraft), and backup inventory (29 aircraft).

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$90.10	60	0.37%	Immediate	(\$815.56)	3	(\$2,706.80)	4	5.54%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Cannon Air Force Base	NM	-2,385	-384	-55	-2,824	-1,954	-4,778
<b>Realign</b>	Undistributed or Overseas Reductions	US	0	38	0	38	0	38
Gainer	Andrews Air Force Base	MD	34	79	0	113	80	193
Gainer	Dane County Airport	WI	22	36	0	58	35	93
Gainer	Hill Air Force Base	UT	212	10	0	222	197	419
Gainer	Joe Foss Field Air Guard Station	SD	32	27	0	59	35	94
Gainer	Kirtland Air Force Base	NM	1	14	0	15	14	29
Gainer	Nellis Air Force Base	NV	248	12	0	260	169	429
<b>Net jobs for this Recommendation</b>			<b>-1,836</b>	<b>-168</b>	<b>-55</b>	<b>-2,059</b>	<b>-1,424</b>	<b>-3,483</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 101 Air Force - 33 Niagara Falls Air Reserve Station, NY

 Y  N **101**

#### DoD Description

Close Niagara Falls Air Reserve Station (ARS), NY. Distribute the eight C-130H aircraft of the 914th Airlift Wing (AFR) to the 314th Airlift Wing, Little Rock Air Force Base, AR. The 914th's headquarters moves to Langley Air Force Base, VA, the Expeditionary Combat Support (ECS) realigns to the 310th Space Group (AFR) at Schriever Air Force Base, CO, and the Civil Engineering Squadron moves to Lackland Air Force Base, TX. Also at Niagara, distribute the eight KC-135R aircraft of the 107th Air Refueling Wing (ANG) to the 101st Air Refueling Wing (ANG), Bangor International Airport Air Guard Station, ME. The 101st will subsequently retire its eight KC-135E aircraft and no Air Force aircraft remain at Niagara.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$65.20	77	0.27%	2	(\$5.31)	59	(\$199.40)	59	0.41%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Niagara Falls International Airport Air Guard Station	NY	-115	-527	0	-642	-430	-1,072
Gainer	Bangor International Airport Air Guard Station	ME	34	137	0	171	122	293
Gainer	Lackland Air Force Base	TX	1	3	0	4	3	7
Gainer	Langley Air Force Base	VA	1	31	0	32	44	76
Gainer	Little Rock Air Force Base	AR	368	13	0	381	282	663
Gainer	Schriever Air Force Base	CO	44	51	0	95	84	179
<b>Net jobs for this Recommendation</b>			<b>333</b>	<b>-292</b>	<b>0</b>	<b>41</b>	<b>105</b>	<b>146</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 102 Air Force - 34 Schenectady County Airport Air Guard Station

 Y  N **102**

#### DoD Description

Realign Schenectady County Airport Air Guard Station (Air Guard Station), NY. The 109th Airlift Wing (ANG) will transfer four C-130H aircraft to the 189th Airlift Wing (ANG), Little Rock Air Force Base, AR.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$3.50	171	0.01%	8	\$3.32	90	(\$2.40)	158	0.00%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Schenectady County Air Guard Station	NY	-10	-9	0	-19	-18	-37
Gainer	Little Rock Air Force Base	AR	7	5	0	12	10	22
<b>Net jobs for this Recommendation</b>			<b>-3</b>	<b>-4</b>	<b>0</b>	<b>-7</b>	<b>-8</b>	<b>-15</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**103** Air Force - 35 Pope Air Force Base, NC, Pittsburgh International Airport Air Reserve Station, PA, Yeager Air Guard  Y  N **103**

### DoD Description

Realign Pope Air Force Base (Air Force Base), NC. Distribute the 43rd Airlift Wing's C-130E aircraft (25 aircraft) to the 314th Airlift Wing, Little Rock Air Force Base, AR; realign the 23rd Fighter Group's A-10 aircraft (36 aircraft) to Moody Air Force Base, GA; transfer real property accountability to the Army; disestablish the 43rd Medical Group and establish a medical squadron. At Little Rock Air Force Base, AR, realign eight C-130E aircraft to backup inventory; retire 27 C-130Es; realign one C-130J aircraft to the 143rd Airlift Wing (ANG), Quonset State Airport Air Guard Station, RI; two C-130Js to the 146th Airlift Wing (ANG), Channel Islands Air Guard Station, CA; and transfer four C-130Js from the 314th Airlift Wing (AD) to the 189th Airlift Wing (ANG), Little Rock Air Force Base.

Realign Yeager Airport Air Guard Station (AGS), WV, by realigning eight C-130H aircraft to Pope/Fort Bragg to form a 16 aircraft Air Force Reserve/active duty associate unit, and by relocating flying-related expeditionary combat support (ECS) to Eastern West Virginia Regional Airport/Shepherd Field AGS (aerial port and fire fighters). Close Pittsburgh International Airport (IAP) Air Reserve Station (ARS), PA, and relocate 911th Airlift Wing's (AFRC) eight C-130H aircraft to Pope/Fort Bragg to form a 16 aircraft Air Force Reserve/active duty associate unit. Relocate AFRC operations and maintenance manpower to Pope/Fort Bragg. Relocate flight related ECS (aeromedical squadron) to Youngstown-Warren Regional APT ARS. Relocate all remaining Pittsburgh ECS and headquarters manpower to Offutt Air Force Base, NE. Air National Guard units at Pittsburgh are unaffected.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$218.15	24	0.90%	Immediate	(\$652.52)	4	(\$2,515.35)	5	5.15%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Pittsburgh International Airport Air Reserve Station	PA	-44	-278	0	-322	-258	-580
Realign	Pope Air Force Base	NC	-5,969	-384	-132	-6,485	-4,356	-10,841
Realign	Sheppard Air Force Base	TX	-4	0	0	-4	-2	-6
Realign	Yeager Airport Air Guard Station	WV	-27	-129	0	-156	-88	-244
Gainer	Channel Islands Air Guard Station	CA	4	10	0	14	16	30
Gainer	Columbus Air Force Base	MS	4	0	0	4	2	6
Gainer	Eastern West Virginia Regional Airport Sheppard Air Guard Station	WV	7	3	0	10	7	17
Gainer	Fort Bragg	NC	1,560	225	0	1,785	1,216	3,001
Gainer	Laughlin Air Force Base	TX	4	0	0	4	2	6
Gainer	Little Rock Air Force Base	AR	1,736	85	0	1,821	1,361	3,182
Gainer	Moody Air Force Base	GA	926	38	0	964	667	1,631
Gainer	Offutt Air Force Base	NE	54	77	0	131	127	258
Gainer	Quonset State Airport Air Guard Station	RI	4	8	0	12	16	28
Gainer	Randolph Air Force Base	TX	4	0	0	4	3	7
Gainer	Vance Air Force Base	OK	4	0	0	4	3	7
Gainer	Youngstown-Warren Regional Airport	OH	0	8	0	8	7	15
<b>Net jobs for this Recommendation</b>			<b>-1,737</b>	<b>-337</b>	<b>-132</b>	<b>-2,206</b>	<b>-1,277</b>	<b>-3,483</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**104** Air Force - 37 Grand Forks Air Force Base, ND

Y  N **104**

### DoD Description

Realign Grand Forks Air Force Base (AFB), ND. Distribute the 319th Air Refueling Wing's KC-135R aircraft to the 126th Air Refueling Wing (ANG), Scott AFB, IL (12 aircraft), which retires its eight KC-135E aircraft; the 916th Air Refueling Wing (AFR), Seymour-Johnson AFB, NC (eight aircraft), which will host an active duty associate unit; the 6th Air Mobility Wing, MacDill AFB, FL (four aircraft), which will host a Reserve association with 927th Air Refueling Wing (AFR) manpower realigned from Selfridge ANGB, MI; the 154th Wing (ANG), Hickam AFB, HI (four aircraft), which will host an active duty associate unit; and the 22nd Air Refueling Wing, McConnell AFB, KS (eight aircraft), which currently associates with the 931st Air Refueling Group (AFR). Grand Forks will remain an active Air Force installation with a new active duty/Air National Guard association unit created in anticipation of emerging missions at Grand Forks.

Realign McConnell Air National Guard (ANG) Base by relocating the 184th Air Refueling Wing (ANG) nine KC-135R aircraft to the 190th Air Refueling Wing at Forbes Field AGS, KS, which will retire its eight assigned KC-135E aircraft. The 184th Air Refueling Wing's operations and maintenance manpower will transfer with the aircraft to Forbes, while the wing's expeditionary combat support (ECS) elements will remain at McConnell.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$131.50	43	0.55%	1	(\$322.49)	11	(\$1,982.00)	7	4.06%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Grand Forks Air Force Base	ND	-2,290	-355	0	-2,645	-2,283	-4,928
<b>Realign</b>	Undistributed or Overseas Reductions	US	0	80	0	80	0	80
Gainer	Forbes Field Air Guard Station	KS	27	175	0	202	144	346
Gainer	Hickam Air Force Base	HI	159	7	0	166	127	293
Gainer	MacDill Air Force Base	FL	-123	155	0	32	72	104
Gainer	McConnell Air Force Base	KS	273	-171	0	102	7	109
Gainer	Scott Air Force Base	IL	53	187	0	240	245	485
Gainer	Seymore Johnson Air Force Base	NC	319	16	0	335	279	614
<b>Net jobs for this Recommendation</b>			<b>-1,582</b>	<b>94</b>	<b>0</b>	<b>-1,488</b>	<b>-1,409</b>	<b>-2,897</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 105 Air Force - 38 Hector International Airport Air Guard Station, ND

 Y  N **105**

**DoD Description** Realign Hector International Airport Air Guard Station, ND. The 119th Fighter Wing's F-16s (15 aircraft) retire. The wing's expeditionary combat support elements remain in place.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1.80	181	0.01%	2	(\$3.32)	65	(\$12.90)	141	0.03%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Construction Battalion Center Gulfport	MS	0	0	0	0	0	0
Realign	Hector International Airport Air Guard Station	ND	0	0	0	0	0	0
Realign	Joe Foss Field Air Guard Station	SD	0	0	0	0	0	0
Realign	McGee Tyson APT Air Guard Station	TN	0	0	0	0	0	0
Realign	Undistributed or Overseas Reductions	US	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

### 106 Air Force - 39 Mansfield-Lahm Municipal Airport Air Guard Station, OH

 Y  N **106**

**DoD Description** Close Mansfield-Lahm Municipal Airport Air Guard Station (AGS), OH. Distribute the eight C-130H aircraft of the 179th Airlift Wing (ANG) to the 908th Airlift Wing (AFR), Maxwell Air Force Base, AL (four aircraft), and the 314th Airlift Wing, Little Rock Air Force Base, AR (four aircraft). Flying related Expeditionary Combat Support (ECS) moves to Louisville International Airport AGS, KY (aerial port) and Toledo Express Airport AGS, OH (fire fighters).

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$33.40	101	0.14%	3	(\$3.07)	66	(\$86.20)	83	0.18%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Mansfield Lahm Municipal Airport Air Guard Station	OH	-63	-171	0	-234	-293	-527
Gainer	Little Rock Air Force Base	AR	184	6	0	190	140	330
Gainer	Louisville International Airport Air Guard Station	KY	0	5	0	5	3	8
Gainer	Maxwell Air Force Base	AL	3	39	0	42	32	74
Gainer	Toledo Express Airport Air Guard Station	OH	0	1	0	1	0	1
<b>Net jobs for this Recommendation</b>			<b>124</b>	<b>-120</b>	<b>0</b>	<b>4</b>	<b>-118</b>	<b>-114</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 107 Air Force - 40 Springfield-Beckley Municipal Airport Air Guard Station, OH

Y  N 107

#### DoD Description

Realign Springfield-Beckley Municipal Airport Air Guard Station, OH. Distribute the 178th Fighter Wing's F-16 aircraft to the 132nd Fighter Wing, Des Moines International Airport Air Guard Station, IA (nine aircraft); the 140th Wing (ANG), Buckley Air Force Base, CO (three aircraft) and 149th Fighter Wing (ANG), Lackland Air Force Base, TX (six aircraft), but retain the wing's expeditionary combat support (ECS) elements, the 251st Combat Communications Group (ANG) and 269th Combat Communications Squadron (ANG) in place, and relocate the wing's firefighter positions, which will move to Rickenbacker Air Guard Station, OH.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$11.40	141	0.05%	17	\$8.35	106	(\$0.70)	167	0.00%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Springfield-Beckley Municipal Airport Air Guard Station	OH	-66	-225	0	-291	-148	-439
Gainer	Buckley Air Force Base	CO	9	48	0	57	46	103
Gainer	Des Moines International Airport Air Guard Station	IA	31	83	0	114	75	189
Gainer	Lackland Air Force Base	TX	22	58	0	80	83	163
Gainer	Rickenbacker International Airport Air Guard Station	OH	0	1	0	1	0	1
<b>Net jobs for this Recommendation</b>			<b>-4</b>	<b>-35</b>	<b>0</b>	<b>-39</b>	<b>56</b>	<b>17</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**108** Air Force - 41 Portland International Airport Air Guard Station, OR

Y  N

**108**

### DoD Description

Realign Portland International Airport Air Guard Station, OR. Realign the 939th Air Refueling Wing (AFR) by distributing the wing's KC-135R aircraft to the 507th Air Refueling Wing (AFR), Tinker Air Force Base, OK (four aircraft); the 190th Air Refueling Wing (ANG), Forbes Field Air Guard Station, KS (three aircraft); and by reverting one aircraft to backup inventory. Operations and maintenance manpower for four aircraft from the 939th Air Refueling Wing is realigned with the aircraft to Tinker Air Force Base. The 939th Air Refueling Wing's remaining manpower, to include expeditionary combat support, is realigned to Vandenberg Air Force Base, CA. Realign the 142nd Fighter Wing (ANG) by distributing the wing's F-15 aircraft to the 177th Fighter Wing (ANG), Atlantic City, NJ (six aircraft) and the 159th Fighter Wing (ANG), New Orleans ARS, LA (nine aircraft). The 142nd Fighter Wing's expeditionary combat support elements, along with the 244th and 272nd Combat Communications Squadrons (ANG), will remain at Portland and Portland will continue to support a Homeland Defense alert commitment. The 304th Rescue Squadron (AFR) at Portland is realigned to McChord Air Force Base, WA, with no aircraft involved. The 214th Engineering Installation Squadron (ANG), a geographically separated unit at Jackson Barracks, LA, is relocated onto available facilities at New Orleans.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$85.50	63	0.35%	7	\$36.22	137	(\$100.20)	79	0.21%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Portland International Airport Air Guard Station	OR	-112	-452	0	-564	-453	-1,017
Gainer	Atlantic City International Airport Air Guard Station	NJ	19	43	0	62	44	106
Gainer	Forbes Field Air Guard Station	KS	26	19	0	45	23	68
Gainer	McChord Air Force Base	WA	38	9	0	47	37	84
Gainer	Naval Air Station New Orleans Air Reserve Station	LA	17	70	0	87	81	168
Gainer	Tinker Air Force Base	OK	3	60	0	63	78	141
Gainer	Vandenburg Air Force Base	CA	9	78	0	87	71	158
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-173</b>	<b>0</b>	<b>-173</b>	<b>-119</b>	<b>-292</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 109 Air Force - 43 Ellsworth Air Force Base, SD and Dyess Air Force Base, TX

 Y  N **109**

#### DoD Description

Close Ellsworth Air Force Base, SD. The 24 B-1 aircraft assigned to the 28th Bomb Wing will be distributed to the 7th Bomb Wing, Dyess Air Force Base, TX. Realign Dyess Air Force Base, TX. The C-130 aircraft assigned to the 317th Airlift Group will be distributed to the active duty 314th Airlift Wing (22 aircraft) and Air National Guard 189th Airlift Wing (two aircraft), Little Rock Air Force Base, AR; the 176th Wing (ANG), Elmendorf Air Force Base, AK (four aircraft); and the 302nd Airlift Wing (AFR), Peterson Air Force Base, CO (four aircraft). Peterson Air Force Base will have an active duty/Air Force Reserve association in the C-130 mission. Elmendorf Air Force Base will have an active duty/Air National Guard association in the C-130 mission.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$299.10	18	1.24%	1	(\$316.38)	12	(\$1,853.30)	10	3.79%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Ellsworth Air Force Base	SD	-3,315	-438	-99	-3,852	-2,913	-6,765
Gainer	Dyess Air Force Base	TX	310	64	0	374	357	731
Gainer	Elmendorf Air Force Base	AK	247	10	0	257	187	444
Gainer	Little Rock Air Force Base	AR	1,095	90	0	1,185	896	2,081
Gainer	Peterson Air Force Base	CO	482	-19	0	463	339	802
<b>Net jobs for this Recommendation</b>			<b>-1,181</b>	<b>-293</b>	<b>-99</b>	<b>-1,573</b>	<b>-1,134</b>	<b>-2,707</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 110 Air Force - 44 Nashville International Airport Air Guard Station, TN

 Y  N **110**

#### DoD Description

Realign Nashville International Airport (IAP) Air Guard Station (AGS), TN. This recommendation distributes the C-130H aircraft of the 118th Airlift Wing (ANG) to the 182nd Airlift Wing (ANG), Greater Peoria Airport AGS, IL (four aircraft), and the 123rd Airlift Wing (ANG), Louisville IAP AGS, KY (four aircraft). Flying related ECS (aerial port and fire fighters) moves to Memphis IAP AGS. The Aeromedical Squadron from Nashville moves to Naval Air Station Joint Reserve Base Fort Worth. Other ECS remains in place at Nashville.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$25.40	116	0.11%	2	\$16.74	120	(\$120.00)	76	0.25%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Nashville International Airport Air Guard Station	TN	-19	-172	0	-191	-136	-327
Gainer	Greater Peoria Regional Airport	IL	13	21	0	34	23	57
Gainer	Louisville International Airport Air Guard Station	KY	0	1	0	1	0	1
Gainer	Memphis International Airport Air Guard Station	TN	2	6	0	8	5	13
<b>Net jobs for this Recommendation</b>			<b>-4</b>	<b>-144</b>	<b>0</b>	<b>-148</b>	<b>-108</b>	<b>-256</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 111 Air Force - 45 Ellington Air Guard Station, TX

 Y  N **111**

**DoD Description** Realign Ellington Field Air Guard Station, TX. The 147th Fighter Wing's F-16s (15 aircraft) will retire. The wing's expeditionary combat support (ECS) elements will remain in place. Ellington retains the capability to support the Homeland Defense mission. The 272nd Engineering Installation Squadron, an ANG geographically separated unit, moves into available space on Ellington.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1.60	183	0.01%	5	\$0.10	78	(\$3.60)	156	0.01%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Ellington Field Air Guard Station	TX	0	-3	0	-3	-2	-5
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-3</b>	<b>0</b>	<b>-3</b>	<b>-2</b>	<b>-5</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 112 Air Force - 46 Lackland Air Force Base, TX

 Y  N **112**

**DoD Description** Realign Lackland Air Force Base, TX. Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) function from Lackland Air Force Base, Medina Annex to McConnell Air Force Base, KS, and transfer the mission to the Air National Guard.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$8.10	155	0.03%	2	(\$4.69)	62	(\$32.40)	115	0.07%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Lackland Air Force Base	TX	-103	-4	0	-107	-90	-197
Gainer	McConnell Air Force Base	KS	63	3	0	66	47	113
<b>Net jobs for this Recommendation</b>			<b>-40</b>	<b>-1</b>	<b>0</b>	<b>-41</b>	<b>-43</b>	<b>-84</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**113** Air Force - 47 Hill Air Force Base, UT, Edwards Air Force Base, CA, Mountain Home Air Force, Base, ID, Luke Air Fo  Y  N **113**

**DoD Description** Realign Hill Air Force Base, UT. Distribute the 419th Fighter Wing F-16s to the 482nd Fighter Wing, Homestead Air Reserve Base, FL (six aircraft) and the 301st Fighter Wing, Naval Air Station Joint Reserve Base Fort Worth, TX (nine aircraft). The AFMC F-16s at Hill will remain in place. Realign Edwards Air Force Base, CA; Mountain Home Air Force Base, ID; and Luke Air Force Base, AZ, by relocating base-level LANTIRN intermediate maintenance to Hill, establishing a Centralized Intermediate Repair Facility (CIRF) for Low Altitude Navigation and Targeting Infrared for Night (LANTIRN) pods at Hill. Realign Naval Air Station Joint Reserve Base Fort Worth, TX, and Nellis Air Force Base, NV, by relocating base-level F110 engine intermediate maintenance to Hill, establishing a CIRF for F110 engines at Hill.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$28.20	112	0.12%	4	(\$7.23)	55	(\$85.90)	84	0.18%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Edwards Air Force Base	CA	-2	0	0	-2	-1	-3
Realign	Hill Air Force Base	UT	80	-201	0	-121	-124	-245
Realign	Luke Air Force Base	AZ	-29	-1	0	-30	-22	-52
Realign	Mountain Home Air Force Base	ID	-40	-1	0	-41	-23	-64
Realign	Nellis Air Force Base	NV	-19	0	0	-19	-12	-31
Gainer	Carswell ARS, Naval Air Station Fort Worth	TX	0	71	0	71	76	147
Gainer	Homestead Air Reserve Station	FL	0	42	0	42	41	83
Gainer	Langley Air Force Base	VA	1	0	0	1	1	2
Gainer	Shaw Air Force Base	SC	-4	12	0	8	8	16
<b>Net jobs for this Recommendation</b>			<b>-13</b>	<b>-78</b>	<b>0</b>	<b>-91</b>	<b>-56</b>	<b>-147</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**114** Air Force - 49 Langley Air Force Base, VA  Y  N **114**

**DoD Description** Realign Langley Air Force Base, VA. Realign base-level F-15 avionics intermediate maintenance from Langley Air Force Base to Tyndall Air Force Base, FL, by establishing a Centralized Intermediate Repair Facility (CIRF) at Tyndall Air Force Base, FL, for F-15 avionics.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1.80	180	0.01%	3	(\$1.47)	70	(\$8.30)	146	0.02%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Langley Air Force Base	VA	-19	0	0	-19	-20	-39
Gainer	Tyndall Air Force Base	FL	11	0	0	11	10	21
<b>Net jobs for this Recommendation</b>			<b>-8</b>	<b>0</b>	<b>0</b>	<b>-8</b>	<b>-10</b>	<b>-18</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

### 115 Air Force - 50 Richmond Air Guard Station, VA, Des Moines International Airport Air Guard Station, IA

 Y  N

**115**

#### DoD Description

Realign Richmond International Airport Air Guard Station, VA. Distribute the 192nd Fighter Wing's F-16s to the 132nd Fighter Wing, Des Moines International Airport Air Guard Station, IA (six aircraft); 482nd Fighter Wing Homestead Air Reserve Base, FL (three aircraft) and to backup inventory (six aircraft). Richmond International Airport Air Guard Station real property accountability will transfer to the Department of the Army. The 192nd Fighter Wing's manpower will associate with the 1st Fighter Wing. Realign Des Moines International Airport Air Guard Station, IA. The F-16 aircraft currently assigned to the 132nd Fighter Wing at Des Moines are redistributed to the 180th Fighter Wing, Toledo Express Airport Air Guard Station, OH (nine aircraft) and 138th Fighter Wing, Tulsa International Airport Air Guard Station, OK (six aircraft).

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$24.20	120	0.10%	10	\$11.59	112	(\$13.20)	140	0.03%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Des Moines International Airport Air Guard Station	IA	-12	-98	0	-110	-80	-190
Realign	Richmond International Airport Air Guard Station	VA	-25	-101	0	-126	-92	-218
Gainer	Homestead Air Reserve Station	FL	0	29	0	29	28	57
Gainer	Toledo Express Airport Air Guard Station	OH	14	111	0	125	89	214
Gainer	Tulsa International Airport Air Guard Station	OK	13	54	0	67	54	121
<b>Net jobs for this Recommendation</b>			<b>-10</b>	<b>-5</b>	<b>0</b>	<b>-15</b>	<b>-1</b>	<b>-16</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 116 Air Force - 51 Fairchild Air Force Base, WA

 Y  N

**116**

#### DoD Description

Realign Fairchild Air Force Base, WA. The 141st Air Refueling Wing (ANG) will associate with the 92nd Air Refueling Wing at Fairchild Air Force Base, and the 141st Air Refueling Wing's eight KC-135R aircraft are distributed to the 185th Air Refueling Wing (ANG), Sioux Gateway Airport Air Guard Station, IA. The 256th Combat Communications Squadron and 242nd Combat Communications Squadron, which are ANG geographically separated units at Four Lakes and Spokane, are relocated into available facilities at Fairchild Air Force Base.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$6.40	162	0.03%	7	\$1.65	85	(\$8.30)	147	0.02%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fairchild Air Force Base	WA	-26	-172	0	-198	-215	-413
Gainer	Sioux Gateway Airport Air Guard	IA	33	170	0	203	154	357
<b>Net jobs for this Recommendation</b>			<b>7</b>	<b>-2</b>	<b>0</b>	<b>5</b>	<b>-61</b>	<b>-56</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**117** Air Force - 52 General Mitchell Air Reserve Station, WI

Y  N **117**

### DoD Description

Close General Mitchell Air Reserve Station (ARS). Distribute the eight C-130H aircraft of the 440th Airlift Wing to the 94th Airlift Wing (AFR), Dobbins Air Reserve Base (ARB), GA (four aircraft) and to the 314th Airlift Wing, Little Rock Air Force Base, AR (four aircraft). Realign the 440th Airlift Wing's operations, maintenance and Expeditionary Combat Support (ECS) manpower to Fort Bragg, NC. Air National Guard units at Mitchell are unaffected by this recommendation.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$38.40	97	0.16%	5	\$14.26	118	(\$50.20)	103	0.10%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Gen Mitchell International Airport ARS	WI	-44	-302	0	-346	-270	-616
Gainer	Dobbins Air Reserve Base	GA	0	37	0	37	31	68
Gainer	Little Rock Air Force Base	AR	184	6	0	190	140	330
Gainer	Pope Air Force Base	NC	44	77	0	121	89	210
<b>Net jobs for this Recommendation</b>			<b>184</b>	<b>-182</b>	<b>0</b>	<b>2</b>	<b>-10</b>	<b>-8</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 118 Air Force - 53 Air Force Logistics Support Centers

Y  N 118

#### DoD Description

Realign Altus Air Force Base, OK; Hickam Air Force Base, HI; Hurlburt Field, FL; Langley Air Force Base, VA; Little Rock Air Force Base, AR; Luke Air Force Base, AZ; and Scott Air Force Base, IL. Establish Air Force Logistics Support Centers (LSCs) at Langley Air Force Base and Scott Air Force Base by combining five major command (MAJCOM) Regional Supply Squadrons (RSS) into two LSCs.

Combat Air Forces (CAF): Establish a CAF LSC at Langley Air Force Base by realigning RSS positions from Hickam Air Force Base and Sembach, Germany (non-BRAC programmatic) as well as base-level Logistics Readiness Squadron (LRS) positions from Luke Air Force Base.

Mobility Air Forces (MAF): Establish a MAF LSC at Scott Air Force Base by realigning RSS positions from Hurlburt Field and Sembach (non-BRAC programmatic) and LRS positions from Little Rock Air Force Base and Altus Air Force Base.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$9.30	150	0.04%	1	(\$19.24)	45	(\$77.00)	89	0.16%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Altus Air Force Base	OK	-16	0	0	-16	-10	-26
Realign	Hickam Air Force Base	HI	-134	-17	0	-151	-118	-269
Realign	Hurlburt Field	FL	-48	-6	0	-54	-43	-97
Realign	Little Rock Air Force Base	AR	-16	0	0	-16	-11	-27
Realign	Luke Air Force Base	AZ	-16	0	0	-16	-11	-27
Gainer	Langley Air Force Base	VA	80	15	0	95	104	199
Gainer	Scott Air Force Base	IL	97	6	0	103	84	187
<b>Net jobs for this Recommendation</b>			<b>-53</b>	<b>-2</b>	<b>0</b>	<b>-55</b>	<b>-5</b>	<b>-60</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 119 Air Force - 55 F-100 Engine Centralized Intermediate Repair Facilities

 Y  N **119**

**DoD Description** Realign Langley Air Force Base, VA; Tyndall Air Force Base, FL; and Jacksonville International Airport Air Guard Station, FL. Establish a Centralized Intermediate Repair Facility (CIRF) for F100 engines at Seymour Johnson Air Force Base, NC by realigning base-level F100 engine intermediate maintenance from Langley Air Force Base. Establish a CIRF for F100 engines at New Orleans Air Reserve Station, LA (Air National Guard unit) by realigning base-level F100 engine intermediate maintenance from Tyndall Air Force Base and Jacksonville Air Guard Station.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$9.20	152	0.04%	9	\$3.80	92	(\$7.10)	150	0.01%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Jacksonville International Airport Air Guard Station	FL	0	-6	0	-6	-8	-14
Realign	Langley Air Force Base	VA	-31	-1	0	-32	-33	-65
Realign	Tyndall Air Force Base	FL	-33	0	0	-33	-32	-65
Gainer	Naval Air Station New Orleans Air Reserve Station	LA	28	6	0	34	24	58
Gainer	Seymore Johnson Air Force Base	NC	26	1	0	27	21	48
<b>Net jobs for this Recommendation</b>			<b>-10</b>	<b>0</b>	<b>0</b>	<b>-10</b>	<b>-28</b>	<b>-38</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 120 E&T - 5 Aviation Logistics School

 Y  N **120**

**DoD Description** Realign Fort Eustis by relocating the Aviation Logistics School and consolidating it with the Aviation Center and School at Fort Rucker.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$492.30	10	2.04%	13	\$348.07	181	(\$77.40)	88	0.16%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Eustis	VA	-2,262	-148	0	-2,410	-2,588	-4,998
Gainer	Fort Rucker	AL	1,752	256	0	2,008	1,812	3,820
<b>Net jobs for this Recommendation</b>			<b>-510</b>	<b>108</b>	<b>0</b>	<b>-402</b>	<b>-776</b>	<b>-1,178</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**121 E&T - 6 Combat Service Support Center**

Y  N **121**

**DoD Description** Realign Fort Eustis, VA, by relocating the Transportation Center and School to Fort Lee, VA. Realign Aberdeen Proving Ground, MD by relocating the Ordnance Center and School to Fort Lee, VA. Realign Redstone Arsenal, AL, by relocating the Missile and Munitions Center to Fort Lee, VA. Consolidate the Transportation Center and School and the Ordnance Center and School with the Quartermaster Center & School, the Army Logistic Management College, and Combined Arms Support Command, to establish a Combat Service Support Center at Fort Lee, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$754.00	7	3.13%	6	\$352.42	182	(\$934.20)	18	1.91%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Aberdeen Proving Ground	MD	-3,857	-343	0	-4,200	-3,184	-7,384
Realign	Fort Eustis	VA	-1,499	-210	0	-1,709	-1,870	-3,579
Realign	Redstone Arsenal	AL	-1,311	-132	0	-1,443	-675	-2,118
Gainer	Fort Lee	VA	5,672	303	0	5,975	3,467	9,442
<b>Net jobs for this Recommendation</b>			<b>-995</b>	<b>-382</b>	<b>0</b>	<b>-1,377</b>	<b>-2,262</b>	<b>-3,639</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**122 E&T - 7 Joint Center for Consolidated Transportation Management Training**

Y  N **122**

**DoD Description** Realign Lackland Air Force Base, TX, by relocating the Transportation Management training to Fort Lee, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1.50	185	0.01%	1	(\$5.78)	58	(\$18.00)	129	0.04%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Lackland Air Force Base	TX	-140	-15	0	-155	-103	-258
Gainer	Fort Lee	VA	136	4	0	140	80	220
<b>Net jobs for this Recommendation</b>			<b>-4</b>	<b>-11</b>	<b>0</b>	<b>-15</b>	<b>-23</b>	<b>-38</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**123**    **E&T - 8**    **Joint Center of Excellence for Culinary Training**

Y  N **123**

**DoD Description** Realign Lackland Air Force Base, TX, by relocating Culinary Training to Fort Lee, VA, establishing it as a Joint Center of Excellence for Culinary Training.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$5.00	165	0.02%	4	(\$2.57)	67	(\$16.10)	136	0.03%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Lackland Air Force Base	TX	-282	-9	0	-291	-179	-470
Gainer	Fort Lee	VA	276	0	0	276	156	432
<b>Net jobs for this Recommendation</b>			<b>-6</b>	<b>-9</b>	<b>0</b>	<b>-15</b>	<b>-23</b>	<b>-38</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**124**    **E&T - 9**    **Joint Center of Excellence for Religious Training and Education**

Y  N **124**

**DoD Description** Realign Maxwell Air Force Base, AL; Naval Air Station Meridian, MS; and Naval Station Newport, RI, by relocating religious training and education to Fort Jackson, SC, establishing a Joint Center of Excellence for religious training and education.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1.00	187	0.00%	1	(\$3.96)	64	(\$11.90)	142	0.02%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Maxwell Air Force Base	AL	-19	-1	0	-20	-11	-31
Realign	Naval Air Station Meridian	MS	-15	0	-1	-16	-12	-28
Realign	Naval Station Newport	RI	-37	-2	0	-39	-46	-85
Gainer	Fort Jackson	SC	68	3	0	71	35	106
<b>Net jobs for this Recommendation</b>			<b>-3</b>	<b>0</b>	<b>-1</b>	<b>-4</b>	<b>-34</b>	<b>-38</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**125**    **E&T - 10**    **Joint Strike Fighter Initial Joint Training Site**

Y  N **125**

**DoD Description** Realign Luke Air Force Base, AZ, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Air Force's portion of the Joint Strike Fighter (JSF) Initial Joint Training Site, hereby established at Eglin Air Force Base, FL. Realign Marine Corps Air Station Miramar, CA, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Marine Corps' portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL. Realign Naval Air Station Oceana, VA, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots, operations, and maintenance support personnel to stand up the Navy's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL. Realign Sheppard Air Force Base, TX, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Air Force's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL. Realign Naval Air Station Pensacola, FL, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Department of the Navy's portion of the JSF Initial Joint Training Site hereby established at Eglin Air Force Base, FL.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$199.10	26	0.83%	Never	\$209.60	176	\$226.30	187	-0.46%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Luke Air Force Base	AZ	-45	-3	0	-48	-35	-83
Realign	Marine Corps Base Miramar	CA	-40	-3	0	-43	-38	-81
Realign	Naval Air Station Oceana	VA	-30	-3	0	-33	-34	-67
Realign	Naval Air Station Pensacola	FL	-384	-8	0	-392	-494	-886
Realign	Sheppard Air Force Base	TX	-291	-4	0	-295	-190	-485
Gainer	Eglin Air Force Base	FL	790	21	0	811	670	1,481
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-121</b>	<b>-121</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**126**    **E&T - 12**    **Net Fires Center**

Y  N **126**

**DoD Description** Realign Fort Bliss, TX, by relocating the Air Defense Artillery (ADA) Center & School to Fort Sill, OK. Consolidate the Air Defense Artillery Center & School with the Field Artillery Center & School to establish a Net Fires Center.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$247.00	22	1.02%	6	\$92.96	165	(\$319.10)	44	0.65%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Bliss	TX	-3,034	-335	0	-3,369	-2,649	-6,018
Gainer	Fort Sill	OK	2,527	279	0	2,806	1,645	4,451
<b>Net jobs for this Recommendation</b>			<b>-507</b>	<b>-56</b>	<b>0</b>	<b>-563</b>	<b>-1,004</b>	<b>-1,567</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**127**    **E&T - 13**    **Prime Power to Fort Leonard Wood, Mo**

Y  N **127**

**DoD Description** Realign Fort Belvoir, VA, by relocating Army Prime Power School training to Fort Leonard Wood, MO.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$6.02	164	0.02%	16	\$3.91	93	(\$0.80)	165	0.00%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Belvoir	VA	-73	-29	0	-102	-66	-168
Gainer	Fort Leonard Wood	MO	71	25	0	96	38	134
<b>Net jobs for this Recommendation</b>			<b>-2</b>	<b>-4</b>	<b>0</b>	<b>-6</b>	<b>-28</b>	<b>-34</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**128**    **E&T - 14**    **Undergraduate Pilot and Navigator Training**

Y  N **128**

**DoD Description** Realign Moody Air Force Base, GA, as follows: relocate the Primary Phase of Fixed-wing Pilot Training to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Pilots to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Randolph Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Weapons Systems Officers to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; and relocate Introduction to Fighter Fundamentals Training for Instructor Pilots to Randolph Air Force Base, TX.

Realign Randolph Air Force Base, TX, by relocating Undergraduate Navigator Training to Naval Air Station, Pensacola, FL.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$71.70	74	0.30%	4	\$1.62	84	(\$174.20)	62	0.36%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Moody Air Force Base	GA	-557	-145	0	-702	-466	-1,168
Realign	Randolph Air Force Base	TX	-472	-99	0	-571	-507	-1,078
Gainer	Columbus Air Force Base	MS	100	3	0	103	67	170
Gainer	Laughlin Air Force Base	TX	98	80	0	178	133	311
Gainer	Naval Air Station Pensacola	FL	502	123	0	625	841	1,466
Gainer	Sheppard Air Force Base	TX	51	2	0	53	33	86
Gainer	Vance Air Force Base	OK	89	6	0	95	90	185
<b>Net jobs for this Recommendation</b>			<b>-189</b>	<b>-30</b>	<b>0</b>	<b>-219</b>	<b>191</b>	<b>-28</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**129**    **H&SA - 3**    **Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations**     Y     N    **129**

### DoD Description

Close 1501 Wilson Blvd, a leased installation in Arlington, VA. Relocate the Air Force-Judge Advocate General to Andrews Air Force Base, MD.  
 Close 1560 Wilson Blvd, a leased installation in Arlington, VA. Relocate the Secretary of the Air Force-Acquisition to Andrews Air Force Base, MD.  
 Close Arlington Plaza, a leased installation in Arlington, VA. Relocate the Secretary of the Air Force-Auditor General to Andrews Air Force Base, MD.  
 Realign 1401 Wilson Blvd, the Nash Street Building, and 1919 Eads Street, leased installations in Arlington, VA, by relocating Air Force-Operations to Andrews Air Force Base, MD.  
 Realign 1815 N. Fort Myer Drive, a leased installation in Arlington, VA, by relocating Air Force-Operations, the Secretary of the Air Force-Administrative Assistant, and the Secretary of the Air Force-Auditor General to Andrews Air Force Base, MD.  
 Realign Ballston Metro Center, a leased installation in Arlington, VA, by relocating the Secretary of the Air Force-Public Affairs and the Secretary of the Air Force-Small Business to Andrews Air Force Base, MD.  
 Realign Crystal Gateway 1, a leased installation in Arlington, VA, by relocating Air Force- Personnel, Air Force-Installation and Logistics, Air Force-Operations, and Air Force-Personnel Operations to Andrews Air Force Base, MD.  
 Realign Crystal Gateway 2 and Jefferson Plaza 2, leased installations in Arlington, VA, by relocating Air Force-Installation and Logistics to Andrews Air Force Base, MD.  
 Realign Crystal Gateway North, a leased installation in Arlington, VA, by relocating Air Force- Installation and Logistics and the Secretary of the Air Force-Financial Management to Andrews Air Force Base, MD.  
 Realign Crystal Park 5 and Crystal Plaza 6, leased installations in Arlington, VA, by relocating the Secretary of the Air Force-Administrative Assistant to Andrews Air Force Base, MD.  
 Realign Crystal Plaza 5, a leased installation in Arlington, VA, by relocating the Air Force-Chief Information Officer and Air Force-Operations to Andrews Air Force Base, MD.  
 Realign Crystal Square 2, a leased installation in Arlington, VA, by relocating Air Force- Personnel and Air Force-Personnel Operations to Andrews Air Force Base, MD.  
 Realign the Webb Building, a leased installation in Arlington, VA, by relocating Air Force- Personnel and the Secretary of the Air Force/General Counsel to Andrews Air Force Base, MD.  
 Realign Jefferson Plaza-1, Arlington, VA, by relocating the National Guard Bureau Headquarters, the Air National Guard Headquarters, and elements of the Army National Guard Headquarters to the Army National Guard Readiness Center, Arlington, VA, and Andrews Air Force Base, MD

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$90.50	59	0.38%	Immediate	(\$10.83)	52	(\$308.30)	45	0.63%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	CRYSTAL CITY LEASE, VA	VA	-753	-342	-385	-1,480	-983	-2,263
Realign	Leased Space - VA	VA	-119	-160	-10	-289	-201	-490
Realign	Leased Space - VA	VA	-240	-169	0	-409	-278	-687
Gainer	Andrews Air Force Base	MD	640	450	271	1,361	919	2,280
Gainer	Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	VA	412	186	81	679	450	1,129
<b>Net jobs for this Recommendation</b>			<b>-60</b>	<b>-35</b>	<b>-43</b>	<b>-138</b>	<b>-93</b>	<b>-31</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**130 H&SA - 5 Co-locate Defense Military Department Adjudication Activities**

Y  N **130**

### DoD Description

Close 21820 Burbank Boulevard, a leased installation in Woodland Hills, CA. Relocate all components of the Defense Office of Hearings and Appeals Western Hearing Office to Fort Meade, MD.  
 Close 800 Elkridge Landing Road, a leased installation in Linthicum, MD. Relocate all components of the National Security Agency Central Adjudication Facility to Fort Meade, MD.  
 Realign 2780 Airport Drive, a leased installation in Columbus, OH, by relocating all components of the Defense Industrial Security Clearance Office and the Defense Office of Hearings and Appeals Personal Security Division to Fort Meade, MD.  
 Realign 1777 N. Kent Street, a leased installation in Arlington, VA, by relocating all components of the Washington Headquarters Service Central Adjudication Facility to Fort Meade, MD.  
 Realign 875 N. Randolph Street, a leased installation in Arlington, VA, by relocating all components of the Defense Office of Hearings and Appeals Headquarters to Fort Meade, MD.  
 Realign 10050 North 25th Avenue, a leased installation in Phoenix, AZ, by relocating all components of the Defense Office of Hearings and Appeals Arizona office to Fort Meade, MD.  
 Realign the Washington Navy Yard, DC, by relocating all components of the Navy Central Adjudication Facility Fort Meade, MD.  
 Realign Bolling Air Force Base, DC, by relocating all components of the Air Force Central Adjudication Facility and the Defense Intelligence Agency Central Adjudication Facility Fort Meade, MD.  
 Realign the Pentagon, Washington, DC, by relocating all components of the Joint Staff Central Adjudication Facility to Fort Meade, MD.  
 Realign the U.S. Army Soldiers Systems Center Garrison, Natick, MA, by relocating all components of the Defense Office of Hearings and Appeals Boston Hearing office to Fort Meade, MD.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$67.10	76	0.28%	13	\$47.51	150	(\$11.30)	143	0.02%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Leased Space - AZ	AZ	0	-1	0	-1	-1	-2
Closure	Leased Space - CA	CA	-2	-10	-2	-14	-8	-22
Closure	Leased Space - MD	MD	0	-42	0	-42	-40	-82
Closure	Leased Space - OH	OH	0	-177	-59	-236	-145	-381
Closure	Leased Space - VA	VA	-1	-5	0	-6	-4	-10
Closure	Leased Space - VA	VA	-2	-140	-22	-164	-123	-287
Realign	Bolling Air Force Base	DC	-32	-91	-60	-183	-128	-311
Realign	Natick Soldier Systems Center	MA	0	-1	0	-1	0	-1
Realign	Naval District Washington	DC	0	-136	-12	-148	-111	-259
Gainer	Fort Meade	MD	28	556	153	737	688	1,425
<b>Net jobs for this Recommendation</b>			<b>-9</b>	<b>-47</b>	<b>-2</b>	<b>-58</b>	<b>128</b>	<b>70</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**131** **H&SA - 8** **Co-locate Military Department Investigation Agencies with DoD Counterintelligence and Security Age**  Y  N **131**

### DoD Description

Close 1919 South Eads Street, and 1801 South Bell Street, leased installations in Arlington, VA; 1340 Braddock Place, a leased installation in Alexandria, VA; and 938 Elridge Landing, a leased installation in Linthicum, MD. Relocate all components of the Counterintelligence Field Activity (CIFA) and Defense Security Service (DSS) to Marine Corps Base Quantico, VA.  
 Realign Crystal Square 2, Crystal Square 4, and 251 18th Street South, leased installations in Arlington, VA; and 6845 and 6856 Deerpath Road, leased installations in Elkrige, MD; 1 World Trade Center, a leased installation in Long Beach, California; 2300 Lake Park Drive, a leased installation in Smyrna, GA; and 2780 Airport Drive, a leased installation in Columbus, OH, by relocating all components of CIFA and DSS to Marine Corps Base Quantico, VA.  
 Realign 121 Tejon, a leased installation in Colorado Springs, CO, by relocating all components of CIFA to Peterson Air Force Base, CO.  
 Disestablish CIFA and DSS, and consolidate their components into the newly created Department of Defense Counterintelligence and Security Agency.  
 Realign Washington Navy Yard, Washington, DC, by relocating the Naval Criminal Investigation Service (NCIS) to Marine Corp Base Quantico, VA.  
 Realign Andrews Air Force Base, MD by relocating the Air Force Office of Special Investigations (AFOSI) to Marine Corps Base Quantico, VA.  
 Realign Fort Belvoir, VA, by relocating the Army Criminal Investigation Command (CID) to Marine Corp Base Quantico, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$174.00	33	0.72%	7	\$87.99	163	(\$172.70)	63	0.35%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Leased Space - CA	CA	0	-4	-2	-6	-5	-11
<b>Closure</b>	Leased Space - CO	CO	0	-11	0	-11	-11	-22
<b>Closure</b>	Leased Space - GA	GA	0	-6	-2	-8	-6	-14
<b>Closure</b>	Leased Space - MD	MD	-3	-79	-76	-158	-146	-304
<b>Closure</b>	Leased Space - OH	OH	0	-10	0	-10	-8	-18
<b>Closure</b>	Leased Space - VA	VA	-1	-454	0	-455	-343	-798
<b>Realign</b>	Andrews Air Force Base	MD	-273	-165	-362	-800	-534	-1,334
<b>Realign</b>	Fort Belvoir	VA	-161	-163	-85	-409	-279	-688
<b>Realign</b>	Naval District Washington	DC	-82	-526	-102	-710	-516	-1,226
Gainer	Marine Corps Base Quantico	VA	496	1,357	1,216	3,069	2,143	5,212
Gainer	Peterson Air Force Base	CO	0	11	36	47	36	83
<b>Net jobs for this Recommendation</b>			<b>-24</b>	<b>-50</b>	<b>623</b>	<b>549</b>	<b>331</b>	<b>880</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**132**    **H&SA - 10**    **Co-locate Miscellaneous Army Leased Locations**

Y  N **132**

**DoD Description**

Realign Ballston Metro Center, a leased installation in Arlington, VA, by relocating the U.S. Army Legal Agency to Fort Belvoir, VA.  
 Realign Park Center Office 1, a leased installation in Alexandria, VA, by relocating the U.S. Army Audit Agency to Fort Belvoir, VA.  
 Realign Skyline VI, a leased installation in Falls Church, VA, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.  
 Realign the Zachary Taylor Building, a leased installation in Arlington, VA, by relocating the U.S. Army G6/DISC4, the G8/Force Development, the G1/Army Research Institute, the U.S. Army Network Enterprise Technology Command, and the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.  
 Realign Crystal Square 2, a leased installation in Arlington, VA, by relocating U.S. Army NISAP, the U.S. Army Environmental Policy Institute, and Senior Executive Public Affairs Training to Fort Belvoir, VA.  
 Realign Crystal Gateway 2, a leased installation in Arlington, VA, by relocating the Deputy Under Secretary of the Army - Operations Research to Fort Belvoir, VA.  
 Realign the Hoffman 1 and 2 Buildings, leased installations in Alexandria, VA, by relocating U.S. Army G1/Civilian Personnel Office, G1/Personnel Transformation, the Administrative Assistant to the Secretary of the Army(SAAA), and the Communication and Electronics Command to Fort Belvoir, VA.  
 Realign Rosslyn Metro Center, a leased installation in Arlington, VA, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.  
 Realign Jefferson Plaza 1 and 2, leased installations in Arlington, VA, by relocating the U.S. Army Office of the Chief Army Reserve, Assistant Secretary of the Army Financial Management and Comptroller/CEAC, the Administrative Assistant to the Secretary of the Army(SAAA), and Chief of Chaplains to Fort Belvoir, VA.  
 Realign Crystal Gateway North, a leased installation in Arlington, VA, by relocating the U.S. Army G3/Army Simulation to Fort Belvoir, VA.  
 Realign Crystal Plaza 5, a leased installation in Arlington, VA, by relocating the U.S. Army Safety Office and OSAA to the Fort Belvoir, VA.  
 Realign Crystal Mall 4, a leased installation in Arlington, VA, by relocating the Assistant Secretary of the Army Manpower and Reserve Affairs/Army Review Board/Equal Opportunity Office to the Fort Belvoir, VA.  
 Realign Crystal Gateway 1, a leased installation in Arlington, VA, by relocating U.S. Army Office of Environmental Technology to Fort Belvoir, VA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$44.10	93	0.18%	1	(\$59.49)	30	(\$322.00)	43	0.66%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	BAILEY'S CROSSROADS, VA	VA	-1	-85	-10	-96	-70	-166
Realign	BALSTON LEASE, VA	VA	-262	-93	-191	-546	-359	-905
Realign	CRYSTAL CITY LEASE, VA	VA	-294	-893	-408	-1,595	-1,129	-2,724
Realign	HOFFMAN LEASE, VA	VA	0	-360	0	-360	-272	-632
Realign	ROSSLYN LEASE, VA	VA	0	-209	-83	-292	-212	-504
Gainer	Fort Belvoir	VA	557	1,681	692	2,930	2,079	5,009
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>41</b>	<b>0</b>	<b>41</b>	<b>37</b>	<b>78</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**133 H&SA - 12 Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations**

Y  N **133**

### DoD Description

Close 1010 North Glebe Road, 1515 Wilson Boulevard, 4850 Mark Center Drive, the Crown Ridge Building at 4035 Ridgetop, and 1901 N. Beauregard, leased installations in Northern VA, by relocating the Office of the Secretary of Defense to Fort Belvoir, VA.  
 Close North Tower at 2800 Crystal Drive, a leased installation in Arlington, VA, by relocating the DoD Inspector General to Fort Belvoir, VA.  
 Close 1600 Wilson Boulevard, a leased installation in Arlington, VA, by relocating the Defense Human Resources Activity to Fort Belvoir, VA.  
 Close 1500 Wilson Boulevard and Presidential Towers, leased installations in Arlington, VA, by relocating offices accommodating Pentagon Renovation temporary space to Fort Belvoir, VA.  
 Close Metro Park III and IV (6350 and 6359 Walker Lane), a leased installation in Alexandria, VA, by relocating the Defense Contract Management Agency Headquarters to Fort Lee, VA.  
 Realign 400 Army Navy Drive, a leased installation in Arlington, VA, by relocating the Office of the Secretary of Defense, Washington Headquarters Services, and the DoD Inspector General to Fort Belvoir, VA.  
 Realign the Webb Building, a leased installation in Arlington, VA, by relocating the Department of Defense Education Activity and the Defense Human Resources Activity to Fort Belvoir, VA.  
 Realign Rosslyn Plaza North, a leased installation in Arlington, VA, by relocating offices accommodating Pentagon Renovation temporary space, Washington Headquarters Services and the Defense Human Resources Activity to Fort Belvoir, VA.  
 Realign Crystal Gateway North, a leased installation in Arlington, VA, by relocating the Office of the Secretary of Defense, Washington Headquarters Services, and the DoD Inspector General to Fort Belvoir, VA.  
 Realign 2001 North Beauregard Street, 621 North Payne Street, Ballston Metro Center, Crystal Square 4, Crystal Square 5, Crystal Plaza 6, 4015 Wilson Boulevard, Skyline 5, and Skyline 6, leased installations in Northern VA, by relocating the Office of the Secretary of Defense to Fort Belvoir, VA.  
 Realign Crystal Mall 3, a leased installation in Arlington, VA, by relocating the Office of the Secretary of Defense and the Defense Finance and Accounting Service at Fort Belvoir, VA.  
 Realign Hoffman 1, Crystal Gateway 1, Crystal Gateway 2, Crystal Gateway 3, and the James K. Polk Building, leased installations in Northern VA, by relocating the Office of the Secretary of Defense and Washington Headquarters Services to Fort Belvoir, VA.  
 Realign the Nash Street Building, a leased installation in Arlington, VA, by relocating the Defense Human Resources Activity to Fort Belvoir, VA.  
 Realign Alexandria Tech Center IV, a leased installation in Alexandria, VA, by relocating the Defense Technology Security Administration to Fort Belvoir, VA.  
 Realign 1400-1450 South Eads Street, a leased installation in Arlington, VA, by relocating the DoD Inspector General to Fort Belvoir, VA.  
 Realign 1401 Wilson Boulevard, a leased installation in Arlington, VA, by relocating the Office of the Secretary of Defense, Washington Headquarters Services, and Defense Human Resources Activity to Fort Belvoir, VA.  
 Realign 1555 Wilson Boulevard, a leased installation in Arlington, VA, by relocating offices of the Office of the Secretary of Defense and Defense Human Resources Activity to Fort Belvoir, VA.  
 Realign Crystal Mall 2-3-4 and Skyline 4, leased installations in Northern VA, by relocating Washington Headquarters Services to Fort Belvoir, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$539.00	9	2.24%	9	\$376.85	183	(\$257.60)	50	0.53%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Leased Space - VA	VA	0	-9	-1,518	-1,527	-1,013	-2,540
Realign	Leased Space - VA	VA	-1,459	-2,326	0	-3,785	-2,674	-6,459
Realign	Leased Space - VA	VA	-1,288	-3,218	0	-4,506	-3,243	-7,749
Gainer	Fort Belvoir	VA	2,693	5,215	1,462	9,370	6,603	15,973
Gainer	Fort Lee	VA	54	496	56	606	448	1,054
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>158</b>	<b>0</b>	<b>158</b>	<b>121</b>	<b>279</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

### 134 H&SA - 15 Co-locate Missile and Space Defense Agencies Y N 134

#### DoD Description

Close the Suffolk Building, a leased installation in Falls Church, VA. Relocate all Missile Defense Agency (MDA) functions, except the Ballistic Missile Defense System Sensors Directorate, to Redstone Arsenal, AL.  
 Close the Space and Missile Defense Command (SMDC) Building, a leased installation in Huntsville, AL. Relocate all functions of the Missile Defense Agency to Redstone Arsenal, AL.  
 Realign Federal Office Building 2, Arlington, VA, by relocating a Headquarters Command Center for the Missile Defense Agency to Fort Belvoir, VA, and by relocating all other functions of the Missile Defense Agency, except the Command and Control Battle Management and Communications Directorate, to Redstone Arsenal, AL.  
 Realign Crystal Square 2, a leased installation in Arlington, VA, by relocating all functions of the Missile Defense Agency and the Headquarters component of the USA Space and Missile Defense Command to Redstone Arsenal, AL.  
 Realign Crystal Mall 4, a leased installation in Arlington, VA, by relocating the Headquarters component of the USA Space and Missile Defense Command to Redstone Arsenal, AL.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$178.20	32	0.74%	1	(\$12.98)	49	(\$359.10)	39	0.73%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Leased Space - VA	VA	-46	-282	0	-328	-241	-569
Realign	Leased Space - VA	VA	-98	-418	-952	-1,468	-1,010	-2,478
Gainer	Fort Belvoir	VA	13	139	0	152	113	265
Gainer	Redstone Arsenal	AL	131	568	1,055	1,754	993	2,747
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>7</b>	<b>103</b>	<b>110</b>	<b>-145</b>	<b>-35</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

### 135 H&SA - 17 Co-locate Navy Education and Training Command and Navy Education and Training Professional De Y N 135

#### DoD Description

Realign Naval Air Station Pensacola, FL, by relocating Navy Education and Training Command to Naval Support Activity Millington, TN.  
 Realign Saufley Field, FL, by relocating Navy Education and Training Professional Development & Technology Center to Naval Support Activity Millington, TN.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$33.30	102	0.14%	10	\$23.64	127	(\$14.40)	138	0.03%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Air Station Pensacola	FL	-159	-488	-91	-738	-1,139	-1,877
Gainer	Naval Support Activity Mid South	TN	144	456	85	685	449	1,134
<b>Net jobs for this Recommendation</b>			<b>-15</b>	<b>-32</b>	<b>-6</b>	<b>-53</b>	<b>-690</b>	<b>-743</b>

#### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**136** H&SA - 18 **Consolidate Army Test and Evaluation Command Headquarters**

Y  N **136**

**DoD Description** Realign Park Center Four, a leased installation in Alexandria, VA, by relocating and consolidating Army Test and Evaluation Command (ATEC) with its subcomponents at Aberdeen Proving Ground (APG), MD.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$7.10	<b>Rank/190</b> 159	<b>% Total</b> 0.03%	<b>Payback (Years)</b> Immediate	<b>6 Year Net (\$M)</b> (\$43.97)	<b>Rank/190</b> 35	<b>20-Year NPV (\$M)</b> (\$125.70)	<b>Rank/190</b> 73	<b>% Total</b> 0.26%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	ATEC LEASE, VA	VA	-181	-227	-62	-470	-325	-795
Gainer	Aberdeen Proving Ground	MD	169	193	62	424	364	788
<b>Net jobs for this Recommendation</b>			<b>-12</b>	<b>-34</b>	<b>0</b>	<b>-46</b>	<b>39</b>	<b>-7</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**137** H&SA - 19 **Consolidate Civilian Personnel Offices within each Military Department and the Defense Agencies**  Y  N **137**

### DoD Description

Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$97.50	56	0.40%	4	\$46.37	148	(\$196.70)	60	0.40%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Bolling Air Force Base	DC	0	-37	0	-37	-28	-65
Realign	Fort Richardson	AK	-2	-59	-1	-62	-54	-116
Realign	Hill Air Force Base	UT	0	-85	0	-85	-82	-167
Realign	Human Resources Support Center Northeast	PA	0	-174	-9	-183	-148	-331
Realign	Human Resources Support Center Southeast	MS	0	-138	-10	-148	-131	-279
Realign	Human Resources Support Center Southwest	CA	0	-164	0	-164	-175	-339
Realign	Leased Space - VA	VA	0	-323	-6	-329	-249	-578
Realign	Naval Station Pearl Harbor	HI	0	-68	0	-68	-68	-136
Realign	Robins Air Force Base	GA	-1	-94	0	-95	-59	-154
Realign	Rock Island Arsenal	IL	0	-251	0	-251	-219	-470
Realign	Tinker Air Force Base	OK	0	-111	0	-111	-140	-251
Realign	Wright Patterson Air Force Base	OH	0	-127	0	-127	-107	-234
Gainer	Aberdeen Proving Ground	MD	0	106	0	106	101	207



**Recommendation Detail**

Gainer	Defense Finance and Accounting Service, Indianapolis	IN	0	22	4	26	16	42
Gainer	Defense Supply Center Columbus	OH	0	237	0	237	194	431
Gainer	Fort Huachuca	AZ	0	44	1	45	32	77
Gainer	Fort Riley	KS	0	106	0	106	80	186
Gainer	Human Resources Support Center Northwest	WA	0	23	0	23	24	47
Gainer	Naval Base Coronado	CA	0	198	0	198	212	410
Gainer	Naval Support Activity Philadelphia	PA	0	291	0	291	237	528
Gainer	Randolph Air Force Base	TX	1	379	0	380	425	805
<b>Net jobs for this Recommendation</b>			<b>-2</b>	<b>-225</b>	<b>-21</b>	<b>-248</b>	<b>-139</b>	<b>-387</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**138 H&SA - 22 Consolidate Correctional Facilities into Joint Regional Correctional Facilities**

Y  N **138**

### DoD Description

Realign Edwards Air Force Base, CA, Kirtland Air Force Base, NM, and Marine Corps Base Camp Pendleton, CA, by relocating the correctional function of each to Marine Corps Air Station, Miramar, CA, and consolidating them with the correctional function already at Marine Corps Air Station Miramar, CA, to form a single Level II Southwest Joint Regional Correctional Facility.  
 Realign Lackland Air Force Base, TX, Fort Knox, KY, and Fort Sill, OK by relocating the correctional function of each to Fort Leavenworth, KS, and consolidating them with the correctional function already at Fort Leavenworth, KS, to form a single Level II Midwest Joint Regional Correctional Facility.  
 Realign Naval Air Station Jacksonville, FL, and Naval Air Station Pensacola, FL, by relocating the correctional function of each to Naval Weapons Station Charleston, SC, and consolidating them with the correctional function already at Naval Weapons Station Charleston, SC, to form a single Level II Southeastern Joint Regional Correctional Facility.  
 Realign Naval Support Activity Norfolk, VA, Marine Corps Base Quantico, VA, and Camp LeJeune, NC, by relocating the correctional function of each and consolidating them at Naval Support Activity, Northwest Annex, Chesapeake, VA, to form a single Level II Mid-Atlantic Joint Regional Correctional Facility.  
 Realign Fort Lewis, WA, by relocating the management of correctional functions to Submarine Base Bangor, WA. The correctional facilities at Submarine Base Bangor, WA, and Fort Lewis, WA, will together form the Level II Northwestern Joint Regional Correctional Facility.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$178.80	30	0.74%	16	\$149.39	175	(\$2.30)	159	0.00%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Edwards Air Force Base	CA	-12	0	0	-12	-10	-22
Realign	Fort Knox	KY	-98	-7	0	-105	-62	-167
Realign	Fort Lewis	WA	-2	-1	0	-3	-2	-5
Realign	Fort Sill	OK	-117	-3	-3	-123	-79	-202
Realign	Kirtland Air Force Base	NM	-12	0	0	-12	-9	-21
Realign	Lackland Air Force Base	TX	-9	0	0	-9	-7	-16
Realign	Marine Corps Base Camp Lejeune	NC	-182	-16	-9	-207	-118	-325
Realign	Marine Corps Base Camp Pendleton	CA	-145	-6	0	-151	-136	-287
Realign	Marine Corps Base Quantico	VA	-50	0	-6	-56	-34	-90
Realign	Naval Air Station Jacksonville	FL	-34	-2	0	-36	-41	-77
Realign	Naval Air Station Pensacola	FL	-17	-13	0	-30	-43	-73
Realign	Naval Station Norfolk	VA	-117	-6	0	-123	-131	-254
Realign	Submarine Base Bangor	WA	0	-1	0	-1	-1	-2
Gainer	Fort Leavenworth	KS	195	8	0	203	130	333
Gainer	Marine Corps Base Miramar	CA	81	6	0	87	78	165
Gainer	Naval Support Activity Norfolk	VA	222	22	0	244	263	507
Gainer	Naval Weapons Station Charleston	SC	39	3	0	42	58	100
<b>Net jobs for this Recommendation</b>			<b>-258</b>	<b>-16</b>	<b>-18</b>	<b>-292</b>	<b>-144</b>	<b>-436</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**139** H&SA - 26 **Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell Offices**  Y  N **139**

**DoD Description** Close 300 AFCOMS Way, a leased installation in San Antonio, TX; 5258 Oaklawn Boulevard, a leased installation in Hopewell, VA; and 5151 Bonney Road, a leased installation in Virginia Beach, VA. Relocate all components of the Defense Commissary Agency (DeCA) to Fort Lee, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$47.20	91	0.20%	14	\$35.39	136	(\$4.90)	155	0.01%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Leased Space - TX	TX	-1	-82	0	-83	-92	-175
Closure	Leased Space - VA	VA	0	-215	0	-215	-166	-381
Realign	Naval Station Norfolk	VA	-2	-107	0	-109	-150	-259
Gainer	Fort Lee	VA	1	346	0	347	268	615
<b>Net jobs for this Recommendation</b>			<b>-2</b>	<b>-58</b>	<b>0</b>	<b>-60</b>	<b>-140</b>	<b>-200</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**140** H&SA - 27 **Consolidate Defense Information Systems Agency and Establish Joint C4ISR Capability**

Y  N **140**

### DoD Description

Close 5600 Columbia Pike and Skyline Place (Skyline VII), leased installations in Falls Church, VA, and 1010 Gause Boulevard, a leased installation in Slidell, LA. Relocate all components of the Defense Information Systems Agency (DISA) to Fort Meade, MD.  
 Close the Logicon Building, a leased installation in Arlington, Virginia. Relocate the Joint Task Force-Global Network Operation (JTF-GNO) to Fort Meade, MD.  
 Realign Skyline IV and Skyline V, leased installations in Falls Church, VA, and GSA Franconia Warehouse Depot, a leased installation in Springfield, VA, by relocating all components of DISA to Fort Meade, MD.  
 Realign Arlington Service Center, VA, by relocating all components of DISA and the JTF-GNO to Fort Meade, MD.  
 Realign Naval Support Activity Panama City, Florida by relocating the Deployable Joint Command and Control (DJC2) Program Office of the Naval Surface Warfare Center to Fort Meade, MD.  
 Realign Rosslyn Plaza North, a leased location in Arlington, VA, by relocating the Joint Tactical Radio System (JTRS) Program Office to Fort Meade, MD.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$220.00	23	0.91%	2	\$102.07	169	(\$491.20)	32	1.01%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Arlington Service Center	VA	-224	-516	-383	-1,123	-785	-1,908
Realign	Leased Space - Slidell	LA	-1	-102	-48	-151	-143	-294
Realign	Leased Space - VA	VA	-5	-16	-15	-36	-25	-61
Realign	Leased Space - VA	VA	-225	-1,605	-1,037	-2,867	-2,044	-4,911
Realign	Naval Support Activity Panama City	FL	-12	-12	0	-24	-23	-47
Gainer	Fort Meade	MD	429	2,119	1,370	3,918	3,572	7,490
<b>Net jobs for this Recommendation</b>			<b>-38</b>	<b>-132</b>	<b>-113</b>	<b>-283</b>	<b>552</b>	<b>269</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**141** H&SA - 30 **Consolidate Media Organizations into a New Agency for Media and Publications**

Y  N **141**

### DoD Description

Realign Fort Belvoir, VA, by relocating Soldier Magazine to Fort Meade, MD. Realign Anacostia Annex, District of Columbia, by relocating the Naval Media Center to Fort Meade, MD. Realign 2320 Mill Road, a leased installation in Alexandria, VA, by relocating Army Broadcasting-Soldier Radio/TV to Fort Meade, MD. Realign 103 Norton Street, a leased installation in San Antonio, TX, by relocating Air Force News Agency-Army/Air Force Hometown News Service (a combined entity) to Fort Meade, MD. Close 601 North Fairfax Street, a leased installation in Alexandria, VA, by relocating the American Forces Information Service and the Army Broadcasting-Soldier Radio/TV to Fort Meade, MD. Consolidate Soldier Magazine, Naval Media Center, Army Broadcasting-Soldier Radio/TV, and the Air Force News Agency-Army/Air Force Hometown News Service into a single DoD Media Activity at Fort Meade, MD.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$42.00	96	0.17%	4	\$2.90	89	(\$89.00)	82	0.18%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Belvoir	VA	-3	0	0	-3	-2	-4
Realign	Leased Space - DC	DC	-103	-68	-10	-181	-123	-296
Realign	Leased Space - TX	TX	-77	-65	-131	-273	-242	-410
Realign	Leased Space - VA	VA	-65	-117	-100	-282	-195	-477
Gainer	Fort Meade	MD	225	238	241	704	609	1,313
<b>Net jobs for this Recommendation</b>			<b>-23</b>	<b>-12</b>	<b>0</b>	<b>-35</b>	<b>47</b>	<b>126</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**Recommendation Detail**

**142 H&SA - 31 Consolidate Transportation Command Components**  Y  N **142**

**DoD Description** Realign Fort Eustis, VA, by relocating the Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command (TRANSCOM) Headquarters at Scott Air Force Base, IL.  
 Realign Hoffman 2, a leased installation in Alexandria, VA, by relocating the US Army Surface Deployment and Distribution Command to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.  
 Realign US Army Surface Deployment and Distribution Command -Transportation Engineering Agency facility in Newport News, VA, by relocating US Army Surface Deployment and Distribution Command – Transportation Engineering Agency to Scott Air Force Base, IL, and consolidating it with the Air Force Air Mobility Command Headquarters and Transportation Command Headquarters at Scott Air Force Base, IL.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$101.80	55	0.42%	Immediate	(\$339.32)	9	(\$1,278.20)	13	2.62%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Eustis	VA	-23	-300	-54	-377	-498	-875
Realign	Leased Space - VA	VA	-24	-508	-325	-857	-615	-1,472
Realign	Naval Station Norfolk	VA	-1	-104	0	-105	-145	-250
Gainer	Scott Air Force Base	IL	-209	654	86	531	634	1,165
<b>Net jobs for this Recommendation</b>			<b>-257</b>	<b>-258</b>	<b>-293</b>	<b>-808</b>	<b>-624</b>	<b>-1,432</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**143** H&SA - 33 **Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force**  Y  N **143**

### DoD Description

Realign Army Human Resources Command leased facilities in Alexandria, VA, Indianapolis, IN, and St. Louis, MO. Relocate and consolidate all functions at Fort Knox, KY. Realign the Air Reserve Personnel Center (Buckley Annex), CO, by relocating the Air Reserve Personnel Center processing functions to Randolph Air Force Base, TX, and consolidating them with the Air Force Personnel Center at Randolph Air Force Base, TX, and by relocating the Individual Mobilization Augmentee operational management functions to Robins Air Force Base, GA, and consolidating them with the Air Force Reserve Command at Robins Air Force Base, GA. Realign Robins Air Force Base, GA, by relocating Air Force Reserve Recruiting Service to Randolph Air Force Base, TX.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$119.30	48	0.49%	Immediate	(\$463.03)	7	(\$1,913.40)	8	3.92%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Air Reserve Personnel Center	CO	-122	-284	-59	-465	-363	-828
Realign	HOFFMAN LEASE, VA	VA	-575	-1,438	-164	-2,177	-1,558	-3,735
Realign	Leased Space - IN	IN	-25	-111	-1	-137	-90	-227
Realign	Leased Space - MO	MO	-709	-1,234	-150	-2,093	-2,078	-4,171
Gainer	Fort Knox	KY	619	2,175	326	3,120	2,365	5,485
Gainer	Randolph Air Force Base	TX	110	243	63	416	414	830
Gainer	Robins Air Force Base	GA	0	30	-4	26	16	42
<b>Net jobs for this Recommendation</b>			<b>-702</b>	<b>-619</b>	<b>11</b>	<b>-1,310</b>	<b>-1,294</b>	<b>-2,604</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**144** H&SA - 35 Create Joint Mobilization Sites

Y  N **144**

### DoD Description

Realign Aberdeen Proving Ground, MD, Washington Navy Yard, DC, and Naval Submarine Base New London, CT, by relocating all mobilization functions to Fort Dix, NJ, designating it as Joint Pre-Deployment/Mobilization Site Dix/McGuire/Lakehurst. Realign Submarine Base Bangor, WA, by relocating all mobilization processing functions to Ft Lewis, WA, designating it as Joint Pre-Deployment/Mobilization Site Lewis/McChord. Realign Ft Huachuca, AZ, by relocating all mobilization processing functions to Ft Bliss, TX, designating it as Joint Pre-Deployment/Mobilization Site Bliss/Holloman. Realign Ft Eustis, VA, Ft Jackson, SC, and Ft Lee, VA, by relocating all mobilization processing functions to Ft Bragg, NC, designating it as Joint Pre-Deployment/Mobilization Site Bragg/Pope.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$0.10	189	0.00%	Immediate	(\$30.85)	40	(\$37.90)	110	0.08%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Eustis	VA	-1	0	0	-1	-1	-2
Realign	Fort Jackson	SC	-1	0	0	-1	0	-1
Realign	Submarine Base New London	CT	-3	0	0	-3	-2	-5
Gainer	Fort Dix	NJ	3	0	0	3	2	5
<b>Net jobs for this Recommendation</b>			<b>-2</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>-1</b>	<b>-3</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

### 145 H&SA - 37 Defense Finance and Accounting Service

Y  N 145

#### DoD Description

Close the Defense Finance and Accounting Service (DFAS) sites at Rock Island IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Limestone, ME; Charleston, SC; Orlando, FL; Rome, NY; Lexington, KY; Kansas City, MO; Seaside, CA; San Bernardino, CA; and Oakland, CA. Relocate and consolidate business, corporate and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN.

Realign DFAS Arlington, VA, by relocating and consolidating business, corporate, and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. Retain a minimum essential DFAS liaison staff to support the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Military Service Chief Financial Officers, and Congressional requirements.

Realign DFAS Cleveland, OH, by relocating and consolidating business, corporate, and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. Retain an enclave for the Military Retired and Annuitant Pay Services contract function and government oversight.

Realign DFAS Columbus, OH, by relocating up to 55 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Denver, CO, or DFAS Indianapolis, IN, and up to 30 percent of the Commercial Pay function and associated corporate and administrative functions to DFAS Indianapolis, IN, for strategic redundancy.

Realign DFAS Denver, CO, by relocating up to 25 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Columbus, OH, or DFAS Indianapolis, IN, and up to 35 percent of the Military Pay function and associated corporate and administrative functions to DFAS Indianapolis, IN, for strategic redundancy.

Realign DFAS Indianapolis, IN, by relocating up to 10 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Columbus, OH or DFAS Denver, CO, and up to 20 percent of the Commercial Pay function and associated corporate and administrative functions to DFAS Columbus, OH, for strategic redundancy.

#### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$282.10	20	1.17%	Immediate	(\$158.12)	16	(\$1,313.80)	12	2.69%

#### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Defense Finance and Accounting Service, Charleston	SC	0	-368	0	-368	-607	-975
Closure	Defense Finance and Accounting Service, Dayton	OH	0	-230	0	-230	-194	-424
Closure	Defense Finance and Accounting Service, Kansas City	MO	-37	-576	0	-613	-548	-1,161
Closure	Defense Finance and Accounting Service, Lexington	KY	-5	-40	0	-45	-26	-71
Closure	Defense Finance and Accounting Service, Limestone	ME	0	-241	0	-241	-149	-390
Closure	Defense Finance and Accounting Service, Oakland	CA	0	-50	0	-50	-40	-90
Closure	Defense Finance and Accounting Service, Orlando	FL	-9	-200	0	-209	-204	-413
Closure	Defense Finance and Accounting Service, Patuxent River	MD	0	-53	0	-53	-70	-123
Closure	Defense Finance and Accounting Service, Rome	NY	0	-290	0	-290	-274	-564
Closure	Defense Finance and Accounting Service, San Antonio	TX	-32	-303	0	-335	-366	-701
Closure	Defense Finance and Accounting Service, San Bernardino	CA	0	-120	0	-120	-121	-241
Closure	Defense Finance and Accounting Service, San Diego	CA	-3	-237	0	-240	-256	-496
Closure	Defense Finance and Accounting Service, Seaside	CA	-10	-51	0	-61	-61	-122
Closure	Defense Finance and Accounting Service, St. Louis	MO	-2	-291	0	-293	-317	-610
Realign	Air Reserve Personnel Center	CO	6	-195	0	-189	-169	-358

## Recommendation Detail

<b>Realign</b>	Defense Finance and Accounting Service, Arlington	VA	-7	-401	0	-408	-307	-715
<b>Realign</b>	Defense Finance and Accounting Service, Cleveland	OH	-15	-1,013	0	-1,028	-846	-1,874
<b>Realign</b>	Fort Sill	OK	-52	-181	0	-233	-206	-439
<b>Realign</b>	Naval Air Station Pensacola	FL	-1	-636	0	-637	-1,099	-1,736
<b>Realign</b>	Naval Station Norfolk	VA	-3	-311	0	-314	-435	-749
<b>Realign</b>	Naval Station Pearl Harbor	HI	-29	-177	0	-206	-198	-404
<b>Realign</b>	Offutt Air Force Base	NE	0	-235	0	-235	-259	-494
<b>Realign</b>	Rock Island Arsenal	IL	0	-235	0	-235	-205	-440
Gainer	Air Reserve Personnel Center	CO	14	532	0	546	477	1,023
Gainer	Defense Finance and Accounting Service, Indianapolis	IN	72	2,313	0	2,385	1,701	4,086
Gainer	Defense Finance and Accounting Service, Indianapolis	IN	42	1,043	0	1,085	770	1,855
Gainer	Defense Supply Center Columbus	OH	65	877	0	942	742	1,684
Gainer	Defense Supply Center Columbus	OH	0	395	0	395	323	718
<b>Net jobs for this Recommendation</b>			<b>-6</b>	<b>-1,274</b>	<b>0</b>	<b>-1,280</b>	<b>-2,944</b>	<b>-4,224</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**146 H&SA - 41 Joint Basing**

Y  N **146**

### DoD Description

Realign McChord Air Force Base (AFB), WA, by relocating the installation management functions to Fort Lewis, WA, establishing Joint Base Lewis-McChord.  
 Realign Fort Dix, NJ, and Naval Air Engineering Station Lakehurst, NJ, by relocating the installation management functions to McGuire AFB, NJ, establishing Joint Base McGuire-Dix- Lakehurst.  
 Realign Naval Air Facility Washington, MD, by relocating the installation management functions to Andrews AFB, MD, establishing Joint Base Andrews-Naval Air Facility Washington, MD.  
 Realign Bolling AFB, DC, by relocating the installation management functions to Naval District Washington at the Washington Navy Yard, DC, establishing Joint Base Anacostia-Bolling-Naval Research Laboratory (NRL), DC.  
 Realign Henderson Hall, VA, by relocating the installation management functions to Fort Myer, VA, establishing Joint Base Myer-Henderson Hall, VA.  
 Realign Fort Richardson, AK, by relocating the installation management functions to Elmendorf AFB, AK, establishing Joint Base Elmendorf-Richardson, AK.  
 Realign Hickam AFB, HI, by relocating the installation management functions to Naval Station Pearl Harbor, HI, establishing Joint Base Pearl Harbor-Hickam, HI.  
 Realign Fort Sam Houston, TX, and Randolph AFB, TX, by relocating the installation management functions to Lackland AFB, TX.  
 Realign Naval Weapons Station Charleston, SC, by relocating the installation management functions to Charleston AFB, SC.  
 Realign Fort Eustis, VA, by relocating the installation management functions to Langley AFB, VA.  
 Realign Fort Story, VA, by relocating the installation management functions to Commander Naval Mid-Atlantic Region at Naval Station Norfolk, VA.  
 Realign Andersen AFB, Guam, by relocating the installation management functions to Commander, U.S. Naval Forces, Marianas Islands, Guam.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$50.60	87	0.21%	Immediate	(\$601.32)	5	(\$2,342.50)	6	4.79%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Andersen Air Force Base	GU	-64	-31	0	-95	-79	-174
Realign	Bolling Air Force Base	DC	-64	-55	0	-119	-81	-200
Realign	Fort Dix	NJ	-7	-82	0	-89	-92	-181
Realign	Fort Eustis	VA	-68	-170	0	-238	-307	-545
Realign	Fort Richardson	AK	-84	-140	0	-224	-187	-411
Realign	Fort Sam Houston	TX	-28	-52	0	-80	-81	-161
Realign	Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	VA	-11	-2	0	-13	-7	-20
Realign	Hickam Air Force Base	HI	-177	-100	0	-277	-233	-510
Realign	McChord Air Force Base	WA	-306	-116	0	-422	-353	-775
Realign	Naval Air Engineering Station Lakehurst	NJ	-132	-41	0	-173	-111	-284
Realign	Naval Air Facility Washington	MD	-9	-9	0	-18	-11	-29
Realign	Naval Weapons Station Charleston	SC	-163	-101	0	-264	-392	-656
Realign	Randolph Air Force Base	TX	-40	-69	0	-109	-110	-219
<b>Net jobs for this Recommendation</b>			<b>-1,153</b>	<b>-968</b>	<b>0</b>	<b>-2,121</b>	<b>-2,044</b>	<b>-4,165</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**147** H&SA - 44 Relocate Air Force Real Property Agency (AFRPA)

Y  N **147**

**DoD Description** Realign Rosslyn Center and the Nash Street Building, leased installations in Arlington, VA, by relocating the Air Force Real Property Agency to Lackland Air Force Base, San Antonio, TX.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$4.50	<b>Rank/190</b> 166	<b>% Total</b> 0.02%	<b>Payback (Years)</b> 5	<b>6 Year Net (\$M)</b> \$0.92	<b>Rank/190</b> 81	<b>20-Year NPV (\$M)</b> (\$7.90)	<b>Rank/190</b> 148	<b>% Total</b> 0.02%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Bolling Air Force Base	DC	0	-59	-3	-62	-45	-107
Gainer	Lackland Air Force Base	TX	0	59	0	59	66	125
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>-3</b>	<b>-3</b>	<b>21</b>	<b>18</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**148 H&SA - 46 Relocate Army Headquarters and Field Operating Agencies**

Y  N **148**

### DoD Description

Realign the Zachary Taylor Building, a leased installation in Arlington, VA, by relocating the Army Installation Management Agency headquarters to Fort Sam Houston, TX.  
 Realign Rock Island Arsenal, Illinois, as follows: relocate the Army Installation Management Agency Northwest Region headquarters to Fort Sam Houston, TX, and consolidate it with the Army Installation Management Agency Southwest Region headquarters to form the Army Installation Management Agency Western Region; and relocate the Army Network Enterprise Technology Command Northwest Region headquarters to Fort Sam Houston, TX, and consolidate it with the Army Network Enterprise Technology Command Southwest Region headquarters to form the Army Network Enterprise Technology Command Western Region.  
 Realign Crystal Square 2, a leased installation in Arlington, VA, by relocating the Army HR XXI office to Fort Knox, KY.  
 Realign the Park Center IV Building, a leased installation in Falls Church, VA, by relocating the Army Center for Substance Abuse to Fort Knox, KY.  
 Realign Seven Corners Corporate Center, a leased installation in Falls Church, VA, and 4700 King Street, a leased installation in Alexandria, VA, by relocating the Army Community and Family Support Center to Fort Sam Houston, TX.  
 Realign Rosslyn Metro Center, a leased installation in Arlington, VA, by relocating the Army Family Liaison Office to Fort Sam Houston, TX.  
 Realign Skyline Six, a leased installation in Falls Church, VA, by relocating the Army Contracting Agency headquarters to Fort Sam Houston, TX.  
 Realign the Hoffman 1 Building, a leased installation in Alexandria, VA, by relocating the Army Contracting Agency E-Commerce Region headquarters to Fort Sam Houston, TX.  
 Realign Fort Buchanan, Puerto Rico, by relocating the Army Contracting Agency Southern Hemisphere Region headquarters to Fort Sam Houston, TX.  
 Realign Aberdeen Proving Ground, MD, by relocating the Army Environmental Center to Fort Sam Houston, TX.  
 Realign Fort Belvoir, VA by relocating Army Materiel Command (AMC) and the Security Assistance Command (USASAC, an AMC major subordinate command) to Redstone Arsenal, AL.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$199.90	25	0.83%	10	\$111.82	171	(\$122.90)	74	0.25%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Aberdeen Proving Ground	MD	-5	-175	0	-180	-170	-350
Realign	BAILEY'S CROSSROADS, VA	VA	-23	-527	0	-550	-413	-963
Realign	CRYSTAL CITY LEASE, VA	VA	-25	-204	0	-229	-169	-398
Realign	Fort Belvoir	VA	-91	-1,212	0	-1,303	-974	-2,277
Realign	Fort Buchanan	PR	-9	-47	0	-56	-54	-110
Realign	HOFFMAN LEASE, VA	VA	0	-83	0	-83	-62	-145
Realign	Rock Island Arsenal	IL	-3	-130	0	-133	-114	-247
Realign	ROSSLYN LEASE, VA	VA	0	-2	0	-2	-1	-3
Gainer	Fort Knox	KY	5	56	0	61	48	109
Gainer	Fort Sam Houston	TX	57	1,016	0	1,073	1,188	2,261
Gainer	Redstone Arsenal	AL	85	1,137	0	1,222	913	2,135
<b>Net jobs for this Recommendation</b>			<b>-9</b>	<b>-171</b>	<b>0</b>	<b>-180</b>	<b>192</b>	<b>12</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**149** H&SA - 49 Relocate Miscellaneous Department of Navy Leased Locations

Y  N **149**

### DoD Description

Close Crystal Park 3 and Crystal Square 3, leased installations in Arlington, VA, and 214191 Great Mills Road and 21535 Pacific Drive, leased installations in Lexington Park, MD. Relocate all Department of the Navy organizations to DoD owned space in the National Capital Region. Realign Crystal Gateway 3, Crystal Gateway 4, Crystal Mall 2, Crystal Mall 3, Crystal Park 1, Crystal Park 5, Crystal Square 2, 1400-1450 S. Eads Street, and 2300 Clarendon Blvd, all leased installations in Arlington, VA, and any other Department of the Navy occupied leased space in the National Capital Region, by relocating all Department of the Navy organizations to DoD owned space in the National Capital Region. Realign Federal Office Building 2, Arlington, VA, by relocating all Department of the Navy organizations to DoD owned space in the National Capital Region.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$61.90	80	0.26%	1	\$12.79	115	(\$164.00)	67	0.34%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Leased Space - MD	MD	0	-164	0	-164	-217	-381
<b>Realign</b>	Leased Space - VA	VA	0	-10	0	-10	-7	-17
<b>Realign</b>	Leased Space - VA	VA	-459	-973	0	-1,432	-1,024	-2,456
Gainer	Arlington Service Center	VA	435	406	0	841	579	1,420
Gainer	Leased Space - DC	DC	0	79	0	79	59	138
Gainer	Naval Air Station Patuxent River	MD	0	164	6	170	222	392
Gainer	Naval District Washington	DC	24	498	164	686	500	1,186
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>170</b>	<b>170</b>	<b>112</b>	<b>282</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**150**      **Ind - 4**      **Naval Weapons Station Seal beach, CA**       Y  N      **150**

**DoD Description**      Realign Naval Weapons Station Seal Beach, CA, as follows: relocate the depot maintenance of Electronic Components (Non-Airborne), Fire Control Systems and Components, Radar, and Radio to Tobyhanna Army Depot, PA; relocate the depot maintenance of Material Handling to Marine Corps Logistics Base Albany, GA; relocate the depot maintenance of Other Components to Anniston Army Depot, AL; and relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$4.10	168	0.02%	1	(\$2.26)	68	(\$17.70)	133	0.04%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Weapons Station Seal Beach	CA	0	-47	0	-47	-38	-85
Gainer	Anniston Army Depot	AL	0	2	0	2	1	3
Gainer	Letterkenny Army Depot	PA	0	2	0	2	1	3
Gainer	Marine Corps Logistics Base Albany	GA	0	5	0	5	3	8
Gainer	Tobyhanna Army Depot	PA	0	31	0	31	21	52
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-7</b>	<b>0</b>	<b>-7</b>	<b>-12</b>	<b>-19</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**151**      **Ind - 5**      **Riverbank Army Ammunition Plant, CA**       Y  N      **151**

**DoD Description**      Close Riverbank Army Ammunition Plant, CA. Relocate the artillery cartridge case metal parts functions to Rock Island Arsenal, IL.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$25.20	119	0.10%	3	\$10.44	110	(\$53.30)	100	0.11%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Riverbank Army Ammunition Plant	CA	0	-4	-85	-89	-16	-105
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-4</b>	<b>-85</b>	<b>-89</b>	<b>-16</b>	<b>-105</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**152** Ind - 6 **Sierra Army Depot, CA**

Y  N **152**

**DoD Description** Realign Sierra Army Depot, CA. Relocate Storage to Tooele Army Depot, NV and Demilitarization to Crane Army Ammunition Activity, IN, and McAlester Army Ammunition Plant, OK.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$33.40	100	0.14%	7	\$7.21	100	(\$66.70)	92	0.14%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Crane Army Ammunition Plant	IN	0	0	0	0	0	0
Realign	McAlester Army Ammunition Plant	OK	0	0	0	0	0	0
Realign	Sierra Army Depot	CA	0	0	0	0	0	0
Realign	Tooele Army Depot	UT	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**153** Ind - 7 **Rock Island Arsenal, IL**

Y  N **153**

**DoD Description** Realign Rock Island Arsenal, IL, by relocating the depot maintenance of Combat Vehicles and Other to Anniston Army Depot, AL, and the depot maintenance of Other Equipment and Tactical Vehicles to Letterkenny Army Depot, PA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$27.00	113	0.11%	9	\$16.20	119	(\$13.80)	139	0.03%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Rock Island Arsenal	IL	0	-181	0	-181	-158	-339
Gainer	Anniston Army Depot	AL	0	119	0	119	88	207
Gainer	Letterkenny Army Depot	PA	0	27	0	27	14	41
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-35</b>	<b>0</b>	<b>-35</b>	<b>-56</b>	<b>-91</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**154** Ind - 8 **Newport Chemical Depot, IN**

Y  N **154**

**DoD Description** Close Newport Chemical Depot, IN.

**COBRA Data**

1 Time Costs (\$M)	Rank/190	% Total
\$7.10	158	0.03%

Payback (Years)
Immediate

6 Year Net (\$M)	Rank/190
(\$95.62)	22

20-Year NPV (\$M)	Rank/190	% Total
(\$436.20)	35	0.89%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Newport Chemical Depot	IN	-210	-81	-280	-571	-267	-838
Realign	Undistributed or Overseas Reductions	US	5	0	0	5	0	5
<b>Net jobs for this Recommendation</b>			<b>-205</b>	<b>-81</b>	<b>-280</b>	<b>-566</b>	<b>-267</b>	<b>-833</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**155** Ind - 9 **Kansas Army Ammunition Plant, KS**

Y  N **155**

**DoD Description** Close Kansas Army Ammunition Plant (AAP), KS. Relocate Sensor Fuzed Weapon/Cluster Bomb function and Missile warhead production to McAlester AAP, OK; 155MM ICM Artillery and 60MM, 81MM, and 120MM Mortar functions to Milan, TN; 105MM HE, 155MM HE, and Missile Warhead functions to Iowa AAP, IA; and Detonators/relays/delays to Crane Army Ammunition Activity, IN.

**COBRA Data**

1 Time Costs (\$M)	Rank/190	% Total
\$25.20	118	0.10%

Payback (Years)
2

6 Year Net (\$M)	Rank/190
(\$2.14)	69

20-Year NPV (\$M)	Rank/190	% Total
(\$101.40)	78	0.21%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Kansas Army Ammunition Plant	KS	0	-8	-159	-167	-108	-275
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-8</b>	<b>-159</b>	<b>-167</b>	<b>-108</b>	<b>-275</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**156** Ind - 10 **Lima Tank Plant, OH**

Y  N **156**

**DoD Description** Realign Lima Tank Plant, OH. Retain the portion required to support the manufacturing of armored combat vehicles to include Army Future Combat System (FCS) program, Marine Corps Expeditionary Force Vehicle (EFV) chassis, and M1 Tank recapitalization program.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$0.20	<b>Rank/190</b> 188	<b>% Total</b> 0.00%	<b>Payback (Years)</b> Immediate	<b>6 Year Net (\$M)</b> (\$5.85)	<b>Rank/190</b> 57	<b>20-Year NPV (\$M)</b> (\$22.30)	<b>Rank/190</b> 123	<b>% Total</b> 0.05%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Lewis	OH	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**157** Ind - 11 **Mississippi Army Ammunition Plant, MS**

Y  N **157**

**DoD Description** Close Mississippi Army Ammunition Plant, MS. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal, IL.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$32.40	<b>Rank/190</b> 104	<b>% Total</b> 0.13%	<b>Payback (Years)</b> 7	<b>6 Year Net (\$M)</b> \$10.75	<b>Rank/190</b> 111	<b>20-Year NPV (\$M)</b> (\$38.60)	<b>Rank/190</b> 109	<b>% Total</b> 0.08%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Mississippi Army Ammunition Plant	MS	0	-4	-50	-54	-35	-89
Realign	Undistributed or Overseas Reductions	US	0	1	0	1	0	1
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-3</b>	<b>-50</b>	<b>-53</b>	<b>-35</b>	<b>-88</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**158** Ind - 12 Hawthorne Army Depot, NV

Y  N **158**

**DoD Description** Close Hawthorne Army Depot, NV. Relocate Storage and Demilitarization functions to Tooele Army Depot, UT.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$180.30	29	0.75%	Immediate	(\$59.22)	31	(\$777.70)	23	1.59%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
	Tooele Army Depot	UT	0	0	0	0	0	0
<b>Closure</b>	Hawthorne Army Depot	NV	-74	-45	-80	-199	-125	-324
<b>Realign</b>	Undistributed or Overseas Reductions	US	0	20	0	20	0	20
<b>Net jobs for this Recommendation</b>			<b>-74</b>	<b>-25</b>	<b>-80</b>	<b>-179</b>	<b>-125</b>	<b>-304</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**159** Ind - 13 Watervliet Arsenal, NY

Y  N **159**

**DoD Description** Realign Watervliet Arsenal, NY, by disestablishing all capabilities for Other Field Artillery Components.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$63.70	78	0.26%	18	\$46.81	149	(\$5.20)	154	0.01%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Watervliet Arsenal	NY	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**Recommendation Detail**

**160**      **Ind - 14**      **Umatilla Chemical Depot, OR**       Y  N      **160**

**DoD Description**    Close Umatilla Chemical Depot, OR.

<b>COBRA Data</b>			<b>Payback (Years)</b>		<b>6 Year Net (\$M)</b>		<b>20-Year NPV (\$M)</b>		
<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Immediate</b>	<b>(\$89.06)</b>	<b>Rank/190</b>	<b>(\$681.10)</b>	<b>Rank/190</b>	<b>% Total</b>	
\$15.50	133	0.06%		24		27		1.39%	

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Umatilla Army Depot	OR	-127	-385	0	-512	-371	-883
<b>Net jobs for this Recommendation</b>			<b>-127</b>	<b>-385</b>	<b>0</b>	<b>-512</b>	<b>-371</b>	<b>-883</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**161**      **Ind - 15**      **Lackland Air Force Base, TX**       Y  N      **161**

**DoD Description**    Realign Lackland Air Force Base, TX, by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA; and disestablishing all depot maintenance capabilities.

<b>COBRA Data</b>			<b>Payback (Years)</b>		<b>6 Year Net (\$M)</b>		<b>20-Year NPV (\$M)</b>		
<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>3</b>	<b>\$0.07</b>	<b>Rank/190</b>	<b>(\$28.00)</b>	<b>Rank/190</b>	<b>% Total</b>	
\$10.20	147	0.04%		77		118		0.06%	

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Lackland Air Force Base	TX	0	-177	0	-177	-198	-375
Gainer	Tobyhanna Army Depot	PA	0	138	0	138	96	234
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-39</b>	<b>0</b>	<b>-39</b>	<b>-102</b>	<b>-141</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**162** Ind - 16 Lone Star Army Ammunition Plant

Y  N **162**

**DoD Description** Close Lone Star Army Ammunition Plant (AAP), TX. Relocate the Storage and Demilitarization functions to McAlester AAP, IL. Relocate the 105MM and 155MM ICM Artillery, MLRS Artillery, Hand Grenades, 60MM and 81MM Mortars functions to Milan AAP, TN. Relocate Mines and Detonators/Relays/Delays functions to Iowa AAP, IA. Relocate Demolition Charges functions to Crane Army Ammunition Activity (AAA), IN.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$29.00	110	0.12%	1	\$4.66	95	(\$164.20)	66	0.34%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Lone Star Army Ammunition Plant	TX	-2	-18	-129	-149	-79	-228
<b>Net jobs for this Recommendation</b>			<b>-2</b>	<b>-18</b>	<b>-129</b>	<b>-149</b>	<b>-79</b>	<b>-228</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**163** Ind - 17 Deseret Chemical Depot, UT

Y  N **163**

**DoD Description** Close Deseret Chemical Depot, UT. Transfer the storage igloos and magazines to Tooele Army Depot, UT.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$4.40	167	0.02%	Immediate	(\$65.05)	29	(\$356.40)	41	0.73%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Deseret Chemical Depot	UT	-186	-62	0	-248	-142	-390
<b>Net jobs for this Recommendation</b>			<b>-186</b>	<b>-62</b>	<b>0</b>	<b>-248</b>	<b>-142</b>	<b>-390</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**164**    **Ind - 18**    **Ship Intermediate Maintenance Activity Norfolk, VA**

Y  N **164**

**DoD Description**    Realign Ship Intermediate Maintenance Activity (SIMA) Norfolk, VA, by relocating intermediate ship maintenance function to Naval Shipyard Norfolk, VA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$10.60	146	0.04%	1	(\$26.82)	42	(\$104.30)	77	0.21%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Station Norfolk	VA	-217	-242	0	-459	-564	-1,023
Gainer	Naval Shipyard Norfolk	VA	164	200	0	364	449	813
<b>Net jobs for this Recommendation</b>			<b>-53</b>	<b>-42</b>	<b>0</b>	<b>-95</b>	<b>-115</b>	<b>-210</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

165

Ind - 19

Fleet Readiness Centers \*\*(Roll up)

Y  N

165

### DoD Description

Realign Naval Air Station Oceana, VA, by disestablishing the Aircraft Intermediate Maintenance Department Oceana, the Naval Air Depot Cherry Point Detachment, and the Naval Air Depot Jacksonville Detachment; establishing Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA; and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA.

Realign Naval Air Station Patuxent River, MD, by disestablishing the Aircraft Intermediate Maintenance Department at Naval Air Warfare Center Aircraft Division; establishing Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD; and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD.

Realign Naval Air Station Norfolk, VA, by disestablishing the Aircraft Intermediate Maintenance Department Norfolk VA, the Naval Air Depot Jacksonville Detachment, and Naval Air Warfare Center Aircraft Division Lakehurst Detachment; establishing Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA.

Realign Naval Air Station Joint Reserve Base New Orleans, LA, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA; and transfer all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA.

Realign Marine Corps Air Station Cherry Point, NC, as follows: disestablish Naval Air Depot Cherry Point; establish Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 39 K DLHs), Aircraft Hydraulic Components (approximately 69 K DLHs), Aircraft Landing Gear Components (approximately 8 K DLHs), Aircraft Other Components (approximately 23 K DLHs), and Aircraft Structural Components (approximately 126 K DLHs) to Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 11 K DLHs), Aircraft Hydraulic Components (approximately 19 K DLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Structural Components (approximately 35 K DLHs), and Aircraft Other Components (approximately 6 K DLHs) to Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 10 K DLHs), Aircraft Landing Gear Components (approximately 1 K DLHs), Aircraft Other Components (approximately 3 K DLHs), and Aircraft Structural Components (approximately 18 K DLHs) to Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 2 K DLHs), Aircraft Hydraulic Components (approximately 3 K DLHs), Aircraft Landing Gear Components (approximately 0.4K DLHs), Aircraft Other Components (approximately 1 K DLHs), and Aircraft Structural Components (approximately 6 KDLHs) to FRC Mid Atlantic Site New Orleans, Naval Air Station JRB New Orleans, LA.; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 9 K DLHs), Aircraft Hydraulic Components (approximately 16 KDLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Other Components (approximately 6 K DLHs) and Aircraft Structural Components (approximately 30 K DLHs) to the Fleet Readiness Center East Site Beaufort, hereby established at Marine Corps Air Station Beaufort, SC; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 11 K DLHs), Aircraft Hydraulic Components (approximately 20 K DLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Other Components (approximately 6 K DLHs), Aircraft Structural Components (approximately 36 K DLHs), Aircraft Rotary (approximately 1 K DLHs), Aircraft VSTOL (approximately 2 K DLHs), Aircraft Cargo/Tanker (approximately 0.02K DLHs), Aircraft Other (approximately 18 K DLHs), Aircraft Structural Components (approximately 0.001K DLHs), Calibration (approximately 0.15 K DLHs) and "Other" Commodity (approximately 0.3 K DLHs) to Fleet Readiness Center East Site New River, hereby established at Marine Corps Air Station New River, Camp Lejeune, NC; and transfer all remaining depot maintenance workload and capacity to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC.

Realign Marine Corps Air Station Beaufort, SC, by disestablishing Naval Air Depot Jacksonville Detachment Beaufort and transferring all depot maintenance workload and capacity to Fleet Readiness Center East Site Beaufort, Marine Corps Air Station Beaufort, SC.

Realign Naval Air Station Jacksonville, FL, as follows: disestablish Naval Air Depot Jacksonville, Naval Air Depot Jacksonville Detachment Jacksonville, and Aircraft Intermediate Maintenance Department Jacksonville; establish Fleet Readiness Center Southeast, Naval Air Station, Jacksonville, FL; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 8 K DLHs), Aircraft Hydraulic Components (approximately 6 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 27 K DLHs), and Aircraft Structural Components (approximately 9 K DLHs) to Fleet Readiness Center Southeast Site Mayport, hereby established at Naval Air Station, Mayport, FL; transfer all remaining intermediate and depot maintenance workload and capacity to Fleet Readiness Center Southeast, Naval Air Station Jacksonville, FL.

Realign Naval Air Station Mayport, FL, by disestablishing Aircraft Intermediate Maintenance Department, Naval Air Depot Jacksonville Detachment Mayport, and Naval Air Warfare Center Aircraft Division Lakehurst Voyage Repair Team Detachment Mayport and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Southeast Site Mayport, Naval Air Station Mayport, FL.

Realign Naval Air Station Lemoore, CA, by disestablishing Aircraft Intermediate Maintenance Department Lemoore and Naval Air Depot North Island Detachment; establishing Fleet Readiness Center West, Naval Air Station Lemoore, CA; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center West, Naval Air Station Lemoore, CA.

Realign Naval Air Station Fallon, NV, by disestablishing the Aircraft Intermediate Maintenance Department Fallon and the Naval Air Depot North Island Detachment Fallon; establishing Fleet Readiness Center West Site Fallon, Naval Air Station Fallon, NV; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center West Site Fallon, Naval Air Station Fallon, NV.

Realign Naval Air Warfare Center Weapons Division China Lake, CA, by disestablishing the Aircraft Intermediate Maintenance Department and relocating its maintenance

## Recommendation Detail

workload and capacity for Aircraft (approximately 3 K DLHs), Aircraft Components (approximately 45 K DLHs), Fabrication & Manufacturing (approximately 6 K DLHs) and Support Equipment (approximately 16 K DLHs) to Fleet Readiness Center West, Naval Air Station Lemoore, CA.

Realign Naval Air Station Joint Reserve Base Fort Worth, TX, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center West Site Fort Worth, Naval Air Station Fort Worth, TX, and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center West Site Fort Worth, Naval Air Station Joint Reserve Base Fort Worth, TX.

Realign Naval Air Station Whidbey Island, WA, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA, and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA.

Realign Naval Support Activity Crane, IN, by relocating the depot maintenance workload and capacity for ALQ-99 Electronic Warfare to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA.

Realign Naval Air Station North Island, Naval Base Coronado, CA, as follows: disestablish Naval Air Depot North Island, COMSEACONWINGPAC (AIMD), and NADEP North Island Detachment North Island; establish Fleet Readiness Center Southwest, Naval Air Station North Island, Naval Base Coronado, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 13 K DLHs), and Aircraft Structural Components (approximately 4 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Point Mugu, Naval Base Ventura, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 26 K DLHs), Aircraft Hydraulic Component (approximately 8 K DLHs), Aircraft Landing Gear Components (approximately 13 K DLHs), Aircraft Other Components (approximately 55 K DLHs), Aircraft Structural Components (approximately 16 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Miramar, hereby established at Marine Corps Air Station Miramar, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 8 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 4 K DLHs), Aircraft Other Components (approximately 17 K DLHs), and Aircraft Structural Components (approximately 5 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Pendleton, hereby established at Marine Corps Air Station Camp Pendleton, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 12 K DLHs), Aircraft Structural Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Yuma, hereby established at Marine Corps Air Station Yuma, AZ; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 12 K DLHs), and Aircraft Structural Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center West Site Fort Worth, Fort Worth TX; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 25 K DLHs), Aircraft Hydraulic Components (approximately 8 K DLHs), Aircraft Landing Gear Components (approximately 13 K DLHs), Aircraft Other Components (approximately 53 K DLHs), and Aircraft Structural Components (approximately 15 K DLHs), from Naval Air Depot North Island to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA; and transfer all remaining intermediate and depot maintenance workload and capacity to Fleet Readiness Center Southwest, Naval Air Station North Island, Naval Base Coronado, CA.

Realign Naval Air Station Point Mugu, Naval Base Ventura, CA, by disestablishing the Aircraft Intermediate Maintenance Department and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Southwest Site Point Mugu, Naval Base Ventura, CA.

Realign Marine Corps Air Station Miramar, CA, by transferring depot maintenance workload and capacity for Aircraft Other (approximately 28 K DLHs) and Aircraft Fighter/Attack (approximately 39 K DLHs) and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing and Support Equipment from Marine Aviation Logistics Squadron (MALS)-11 and 16 to Fleet Readiness Center Southwest Site Miramar, Marine Corps Air Station Miramar, CA.

Realign Marine Corps Air Station Camp Pendleton, CA, by transferring depot maintenance workload and capacity for Aircraft Other (approximately 22 K DLHs) and Aircraft Rotary (approximately 102 K DLHs) and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing and Support Equipment from MALS-39 to Fleet Readiness Center Southwest Site Camp Pendleton, Marine Corps Air Station Camp Pendleton, CA.

Realign Marine Corps Air Station Yuma, AZ, by transferring depot maintenance workload and capacity for Aircraft Fighter/Attack, Aircraft Other and Aircraft Rotary and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Communication/Electronics Equipment, Ordnance Weapons & Missiles, Software and Support Equipment from MALS-13 to Fleet Readiness Center Southwest Site Yuma, Marine Corps Air Station Yuma, AZ.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$298.10	19	1.24%	Immediate	(\$1,528.16)	1	(\$4,724.20)	1	9.67%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Marine Corps Air Station Cherry Point	NC	0	-415	0	-415	-366	-781
Realign	Marine Corps Air Station Cherry Point	NC	0	-217	0	-217	-191	-408



## Recommendation Detail

<b>Realign</b>	Naval Air Station Fallon	NV	-7	0	0	-7	-5	-12
<b>Realign</b>	Naval Air Station Jacksonville	FL	-38	-180	0	-218	-294	-512
<b>Realign</b>	Naval Air Station Oceana	VA	-80	53	0	-27	-11	-38
<b>Realign</b>	Naval Air Station Patuxent River	MD	-8	8	0	0	3	3
<b>Realign</b>	Naval Air Station Willow Grove	PA	-139	-5	0	-144	-68	-212
<b>Realign</b>	Naval Air Weapons Station China Lake	CA	-44	-9	0	-53	-50	-103
<b>Realign</b>	Naval Base Coronado	CA	0	-120	0	-120	-128	-248
<b>Realign</b>	Naval Base Coronado	CA	0	-167	0	-167	-179	-346
<b>Realign</b>	Naval Base Coronado	CA	-71	-300	0	-371	-384	-755
<b>Realign</b>	Naval Base Ventura County	CA	-12	5	0	-7	-5	-12
<b>Realign</b>	Naval Station Norfolk	VA	-31	14	0	-17	-13	-30
<b>Realign</b>	Naval Support Activity Crane	IN	0	-152	0	-152	-68	-220
Gainer	Marine Corps Air Station Beaufort	SC	0	12	0	12	9	21
Gainer	Marine Corps Air Station Yuma	AZ	0	5	0	5	4	9
Gainer	Marine Corps Base Camp Lejeune	NC	0	15	0	15	9	24
Gainer	Marine Corps Base Camp Pendleton	CA	0	7	0	7	7	14
Gainer	Marine Corps Base Miramar	CA	0	28	0	28	30	58
Gainer	Naval Air Station Joint Reserve Base Ft. Worth	TX	0	5	0	5	5	10
Gainer	Naval Air Station Lemoore	CA	5	35	0	40	32	72
Gainer	Naval Air Station New Orleans	LA	0	2	0	2	2	4
Gainer	Naval Air Station Whidbey Island	WA	-34	173	0	139	162	301
Gainer	Naval Station Mayport	FL	-6	11	0	5	9	14
<b>Net jobs for this Recommendation</b>			<b>-465</b>	<b>-1,192</b>	<b>0</b>	<b>-1,657</b>	<b>-1,490</b>	<b>-3,147</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**166**    **Ind - 26**    **Naval Shipyard Detachments**

Y  N    **166**

**DoD Description**

Realign Puget Sound Naval Shipyard Detachment Boston, MA, by relocating the ship repair function to Puget Sound Naval Shipyard, WA.  
 Realign Naval Station Annapolis, MD, by relocating the Norfolk Naval Shipyard Detachment, Naval Sea Systems Command Plant Equipment Support Office ship repair function to Norfolk Naval Shipyard, VA.  
 Realign the Navy Philadelphia Business Center, PA, by relocating the Norfolk Naval Shipyard Detachment, Naval Sea Systems Command Shipbuilding Support Office ship repair function to Norfolk Naval Shipyard, VA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$12.50	139	0.05%	4	\$0.95	82	(\$20.70)	127	0.04%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Shipyard Puget Sound-Boston Detachment	MA	0	-108	0	-108	-105	-213
Realign	Naval Station Annapolis	MD	0	-13	0	-13	-12	-25
Realign	Navy Philadelphia Business Center	PA	0	-63	0	-63	-51	-114
Gainer	Naval Shipyard Norfolk	VA	0	73	0	73	101	174
Gainer	Naval Station Bremerton	WA	0	103	0	103	108	211
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-8</b>	<b>0</b>	<b>-8</b>	<b>41</b>	<b>33</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**167**    **Int - 3**    **Defense intelligence Agency**

Y  N    **167**

**DoD Description**

Realign Defense Intelligence Analysis Center, Bolling Air Force Base, DC, by relocating select Defense Intelligence Agency intelligence analysis functions to a new facility at Rivanna Station, VA. Realign Crystal Park 5, a leased facility in Arlington, VA, by relocating the Defense Intelligence Agency analysis function to the Defense Intelligence Analysis Center, Bolling Air Force Base, DC.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$96.70	57	0.40%	8	\$48.78	151	(\$52.80)	101	0.11%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Bolling Air Force Base	DC	0	0	0	0	0	0
Realign	CRYSTAL CITY LEASE, VA	VA	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**168**    **Int - 4**    **National Geospatial Intelligence Agency**

Y  N    **168**

**DoD Description**

Close National Geospatial-Intelligence Agency (NGA) Dalecarlia and Sumner sites, Bethesda, MD; Reston 1, 2 and 3, leased installations in Reston, VA; Newington buildings 8510, 8520, and 8530, Newington, VA; and Building 213 a leased installation at the South East Federal Center, Washington, DC. Relocate all functions to a new facility at Fort Belvoir, VA. Realign the National Reconnaissance Office facility, Westfields, VA, by relocating all NGA functions to a new facility at the Fort Belvoir, VA. Consolidate all NGA National Geospatial-Intelligence College functions on Fort Belvoir into the new facility at Fort Belvoir, VA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1,117.30	2	4.58%	8	\$796.70	188	(\$535.10)	31	1.10%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Leased Space - DC	DC	0	0	0	0	0	0
Closure	Leased Space - MD	MD	-97	-1,770	-1,233	-3,100	-2,219	-5,319
Closure	Leased Space - VA	VA	0	0	0	0	0	0
Gainer	Fort Belvoir	VA	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>-97</b>	<b>-1,770</b>	<b>-1,233</b>	<b>-3,100</b>	<b>-2,219</b>	<b>-5,319</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**169**      **Med - 4**      **Walter Reed National Military Medical Center, Bethesda, MD**

Y  N      **169**

### DoD Description

Realign Walter Reed Army Medical Center, Washington, DC, as follows: relocate all tertiary (sub-specialty and complex care) medical services to National Naval Medical Center, Bethesda, MD, establishing it as the Walter Reed National Military Medical Center Bethesda, MD; relocate Legal Medicine to the new Walter Reed National Military Medical Center Bethesda, MD; relocate sufficient personnel to the new Walter Reed National Military Medical Center Bethesda, MD, to establish a Program Management Office that will coordinate pathology results, contract administration, and quality assurance and control of DoD second opinion consults worldwide; relocate all non-tertiary (primary and specialty) patient care functions to a new community hospital at Ft Belvoir, VA; relocate the Office of the Secretary of Defense supporting unit to Fort Belvoir, VA; disestablish all elements of the Armed Forces Institute of Pathology except the National Medical Museum and the Tissue Repository; relocate the Armed Forces Medical Examiner, DNA Registry, and Accident Investigation to Dover Air Force Base, DE; relocate enlisted histology technician training to Fort Sam Houston, TX; relocate the Combat Casualty Care Research sub-function (with the exception of those organizational elements performing neuroprotection research) of the Walter Reed Army Institute of Research (Forest Glen Annex) and the Combat Casualty Care Research sub-function of the Naval Medical Research Center (Forest Glen Annex) to the Army Institute of Surgical Research, Fort Sam Houston, TX; relocate Medical Biological Defense Research of the Walter Reed Army Institute of Research (Forest Glen Annex) and Naval Medical Research Center (Forest Glen Annex) to Fort Detrick, MD, and consolidate it with US Army Medical Research Institute of Infectious Diseases; relocate Medical Chemical Defense Research of the Walter Reed Army Institute of Research (Forest Glen Annex) to Aberdeen Proving Ground, MD, and consolidate it with the US Army Medical Research Institute of Chemical Defense; and close the main post.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$988.80	4	4.10%	10	\$724.20	187	(\$301.20)	47	0.62%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Realign</b>	Undistributed or Overseas Reductions	US	13	47	0	60	0	60
<b>Realign</b>	Walter Reed Army Medical Center	DC	-2,679	-2,388	-750	-5,817	-3,980	-9,797
Gainer	Aberdeen Proving Ground	MD	12	13	44	69	59	128
Gainer	Dover Air Force Base	DE	112	128	0	240	244	484
Gainer	Fort Belvoir	VA	1,258	992	0	2,250	1,538	3,788
Gainer	Fort Detrick	MD	63	17	88	168	127	295
Gainer	Fort Sam Houston	TX	96	51	63	210	187	397
Gainer	National Naval Medical Center Bethesda	MD	839	109	0	948	689	1,637
<b>Net jobs for this Recommendation</b>			<b>-286</b>	<b>-1,031</b>	<b>-555</b>	<b>-1,872</b>	<b>-1,136</b>	<b>-3,008</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

170 Med - 6 Brooks City Base, TX

Y  N 170

### DoD Description

Close Brooks City Base, San Antonio, TX. Relocate the Air Force Audit Agency and 341st Recruiting Squadron to Randolph AFB. Relocate the United States Air Force School of Aerospace Medicine, the Air Force Institute of Occupational Health, the Naval Health Research Center Electro-Magnetic Energy Detachment, the Human Systems Development and Acquisition function, and the Human Effectiveness Directorate of the Air Force Research Laboratory to Wright Patterson Air Force Base, OH. Consolidate the Human Effectiveness Directorate with the Air Force Research Laboratory, Human Effectiveness Directorate at Wright Patterson Air Force Base, OH. Relocate the Air Force Center for Environmental Excellence, the Air Force Medical Support Agency, Air Force Medical Operations Agency, Air Force Element Medical Defense Agency, Air Force Element Medical-DoD, Air Force-Wide Support Element, 710th Information Operations Flight and the 68th Information Operations Squadron to Lackland Air Force Base, TX. Relocate the Army Medical Research Detachment to the Army Institute of Surgical Research, Fort Sam Houston, TX. Relocate the Non-Medical Chemical Biological Defense Development and Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD. Disestablish any remaining organizations.

Realign Holloman AFB by disestablishing the high-onset gravitational force centrifuge and relocating the physiological training unit (49 ADOS/SGGT) to Wright-Patterson AFB.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$325.30	17	1.35%	2	\$45.93	147	(\$940.70)	17	1.93%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Brooks City-Base	TX	-1,297	-1,268	-358	-2,923	-2,799	-5,722
<b>Realign</b>	Holloman Air Force Base	NM	-17	0	0	-17	-11	-28
Gainer	Aberdeen Proving Ground	MD	35	26	27	88	73	161
Gainer	Fort Sam Houston	TX	10	17	13	40	37	77
Gainer	Lackland Air Force Base	TX	220	361	127	708	690	1,398
Gainer	Randolph Air Force Base	TX	1	77	0	78	86	164
Gainer	Wright Patterson Air Force Base	OH	579	409	69	1,057	852	1,909
<b>Net jobs for this Recommendation</b>			<b>-469</b>	<b>-378</b>	<b>-122</b>	<b>-969</b>	<b>-1,072</b>	<b>-2,041</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**171**      **Med - 9**      **McChord Air Force Base, WA**       Y  N      **171**

**DoD Description**      Realign McChord Air Force Base, WA, by relocating all medical functions to Fort Lewis, WA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1.10	186	0.00%	Immediate	(\$55.12)	33	(\$164.40)	65	0.34%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	McChord Air Force Base	WA	-156	-29	-7	-192	-153	-345
Gainer	Fort Lewis	WA	124	13	0	137	106	243
<b>Net jobs for this Recommendation</b>			<b>-32</b>	<b>-16</b>	<b>-7</b>	<b>-55</b>	<b>-47</b>	<b>-102</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**172**      **Med - 10**      **San Antonio Regional Medical Center, TX**       Y  N      **172**

**DoD Description**      Realign Lackland Air Force Base, TX, by relocating the inpatient medical function of the 59th Medical Wing (Wilford Hall Medical Center) to the Brooke Army Medical Center, Ft Sam Houston, TX, establishing it as the San Antonio Regional Military Medical Center, and converting Wilford Hall Medical Center into an ambulatory care center.

Realign Naval Air Station Great Lakes, IL, Sheppard Air Force Base, TX, Naval Medical Center Portsmouth, Naval Medical Center San Diego, CA, by relocating basic and specialty enlisted medical training to Fort Sam Houston, TX.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$1,040.90	3	4.32%	10	\$826.72	189	(\$476.20)	33	0.97%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Lackland Air Force Base	TX	-1,849	-808	-243	-2,900	-2,655	-5,555
Realign	Naval Medical Center Portsmouth	VA	-463	-25	-1	-489	-522	-1,011
Realign	Naval Medical Center San Diego	CA	-1,596	-33	-1	-1,630	-1,469	-3,099
Realign	Naval Station Great Lakes	IL	-1,868	-58	0	-1,926	-2,445	-4,371
Realign	Sheppard Air Force Base	TX	-2,224	-154	0	-2,378	-1,583	-3,961
Gainer	Fort Sam Houston	TX	7,428	534	0	7,962	6,839	14,801
<b>Net jobs for this Recommendation</b>			<b>-572</b>	<b>-544</b>	<b>-245</b>	<b>-1,361</b>	<b>-1,835</b>	<b>-3,196</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**173**    **Med - 12**    **Convert Inpatient Services to Clinics**

Y  N    **173**

### DoD Description

Realign Marine Corps Air Station Cherry Point, NC by disestablishing the inpatient mission at Naval Hospital Cherry Point; converting the hospital to a clinic with an ambulatory surgery center.  
 Realign Fort Eustis, VA, by disestablishing the inpatient mission at the Fort Eustis Medical Facility; converting the hospital to a clinic with an ambulatory surgery center.  
 Realign the United States Air Force Academy, CO, by relocating the inpatient mission of the 10th Medical Group to Fort Carson Medical Facility, CO; converting the 10th Medical Group into a clinic with an ambulatory surgery center.  
 Realign Andrews Air Force Base, MD, by disestablishing the inpatient mission at the 89th Medical Group; converting the hospital to a clinic with an ambulatory surgery center.  
 Realign MacDill Air Force Base, FL, by disestablishing the inpatient mission at the 6th Medical Group; converting the hospital to a clinic with an ambulatory surgery center.  
 Realign Keesler Air Force Base, MS, by disestablishing the inpatient mission at the 81st Medical Group; converting the medical center to a clinic with an ambulatory surgery center.  
 Realign Scott Air Force Base, IL, by disestablishing the inpatient mission at the 375th Medical Group; converting the hospital to a clinic with an ambulatory surgery center.  
 Realign Naval Station Great Lakes, IL, by disestablishing the inpatient mission at Naval Hospital Great Lakes; converting the hospital to a clinic with an ambulatory surgery center.  
 Realign Fort Knox, KY, by disestablishing the inpatient mission at Fort Knox's Medical Facility; converting the hospital to a clinic with an ambulatory surgery center.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$12.90	138	0.05%	Immediate	(\$250.88)	14	(\$818.10)	22	1.67%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Andrews Air Force Base	MD	-126	-34	0	-160	-103	-263
Realign	Fort Eustis	VA	-10	-24	0	-34	-43	-77
Realign	Fort Knox	KY	-34	-51	-142	-227	-146	-373
Realign	Keesler Air Force Base	MS	-181	-31	-190	-402	-247	-649
Realign	MacDill Air Force Base	FL	-18	-1	0	-19	-16	-35
Realign	Marine Corps Air Station Cherry Point	NC	-16	-22	-20	-58	-42	-100
Realign	Naval Station Great Lakes	IL	-70	-45	0	-115	-175	-290
Realign	Scott Air Force Base	IL	-62	-15	0	-77	-66	-143
Realign	United States Air Force Academy	CO	-30	-9	-1	-40	-31	-71
Gainer	Fort Carson	CO	26	7	0	33	26	59
<b>Net jobs for this Recommendation</b>			<b>-521</b>	<b>-225</b>	<b>-353</b>	<b>-1,099</b>	<b>-843</b>	<b>-1,942</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**174**    **Med - 15**    **Joint Centers of Excellence for Chemical, Biologist, and Medical Research and Development and Acq**  Y  N    **174**

### DoD Description

Realign Building 42, 8901 Wisconsin Ave, Bethesda, MD, by relocating the Combat Casualty Care Research sub-function of the Naval Medical Research Center to the Army Institute of Surgical Research, Fort Sam Houston, TX.  
 Realign Naval Station Great Lakes, IL, by relocating the Army Dental Research Detachment, the Air Force Dental Investigative Service, and the Naval Institute for Dental and Biomedical Research to the Army Institute of Surgical Research, Fort Sam Houston, TX.  
 Realign 13 Taft Court and 1600 E. Gude Drive, Rockville, MD, by relocating the Walter Reed Army Institute of Research, Division of Retrovirology to the Walter Reed Army Institute of Research, Walter Reed Army Medical Center – Forest Glen Annex, MD, establishing it as a Center of Excellence for Infectious Disease.  
 Realign Naval Air Station Pensacola, FL, by relocating the Naval Aeromedical Research Laboratory to Wright-Patterson AFB, OH.  
 Realign 12300 Washington Ave, Rockville, MD, by relocating the Medical Biological Defense Research sub-function to the U. S. Army Medical Research Institute of Infectious Diseases, Ft. Detrick, MD.  
 Realign Potomac Annex-Washington, DC, by relocating Naval Bureau of Medicine, Code M2, headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the biomedical RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.  
 Realign 64 Thomas Jefferson Drive, Frederick, MD, by relocating the Joint Program Executive Office for Chemical Biological Defense, Joint Project Manager for Chemical Biological Medical Systems headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.  
 Realign Fort Belvoir, VA, by relocating the Chemical Biological Defense Research component of the Defense Threat Reduction Agency to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$73.90	70	0.31%	7	\$45.93	146	(\$46.00)	107	0.09%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	BAILEY'S CROSSROADS, VA	VA	-9	-36	-44	-89	-61	-150
Realign	Bethesda/Chevy Chase	MD	-5	-2	0	-7	-3	-10
Realign	Fort Belvoir	VA	-9	-47	-11	-67	-47	-114
Realign	Leased Space - MD	MD	-16	-35	0	-51	-37	-88
Realign	Naval Air Station Pensacola	FL	-22	-12	-6	-40	-53	-93
Realign	Naval Station Great Lakes	IL	-67	-21	-11	-99	-149	-248
Realign	Naval Support Activity Crane	IN	0	-57	-11	-68	-30	-98
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-131	-17	-148	-172	-320
Realign	Potomac Annex	DC	-4	-5	-3	-12	-6	-18
Realign	Tyndall Air Force Base	FL	-15	-19	0	-34	-34	-68
Gainer	Aberdeen Proving Ground	MD	33	256	83	372	343	715
Gainer	Fort Detrick	MD	13	26	-132	-93	285	-112
Gainer	Fort Sam Houston	TX	61	20	16	97	85	182
Gainer	Walter Reed Army Medical Center	DC	11	15	128	154	101	255
Gainer	Wright Patterson Air Force Base	OH	22	11	6	39	30	69
<b>Net jobs for this Recommendation</b>			<b>-7</b>	<b>-37</b>	<b>-2</b>	<b>-46</b>	<b>252</b>	<b>-98</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases



## Recommendation Detail

**175**    **S&S - 5**    **Commodity Management Privatization**

Y  N **175**

### DoD Description

Realign Detroit Arsenal, MI, by relocating the supply contracting function for tires to the Inventory Control Point at Defense Supply Center Columbus, OH, and disestablishing all other supply functions for tires.  
 Realign Hill Air Force Base, UT, as follows: relocate the supply contracting function for tires to the Inventory Control Point at Defense Supply Center Columbus, OH; disestablish all other supply functions for tires; and disestablish the storage, and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases.  
 Realign Naval Support Activity, Mechanicsburg, PA, by relocating the supply contracting function for packaged petroleum, oils, and lubricants to the Inventory Control Point at Defense Supply Center, Richmond, VA, and disestablishing all other supply functions for packaged petroleum, oils, and lubricants.  
 Realign Defense Supply Center, Richmond, VA by disestablishing storage and distribution functions for tires, and the supply, storage, and distribution functions for packaged petroleum, oils, and lubricants, and compressed gases. Retain the supply contracting function for packaged petroleum, oils, and lubricants, and compressed gases.  
 Realign Defense Supply Center Columbus, OH, Tobyhanna Army Depot, PA, Defense Distribution Depot Susquehanna, PA, Naval Station Norfolk, VA, Marine Corps Air Station Cherry Point, NC, Marine Corps Logistics Base, Albany, GA, Robins Air Force Base, GA, Anniston Army Depot, AL, Naval Air Station Jacksonville, FL, Tinker Air Force Base, OK, Corpus Christi Army Depot, TX, Naval Station Bremerton, WA, Naval Station San Diego, CA, Defense Distribution Depot Barstow, CA, Defense Distribution Depot San Joaquin, CA, and Naval Station Pearl Harbor, HI, by disestablishing storage and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases at each location.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$6.40	161	0.03%	Immediate	(\$333.75)	10	(\$735.90)	24	1.51%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
	Hill Air Force Base	UT	0	4	0	0	0	
<b>Realign</b>	Anniston Army Depot	AL	0	-1	0	-1	0	-1
<b>Realign</b>	Defense Distribution Depot San Joaquin	CA	0	-31	0	-31	-20	-51
<b>Realign</b>	Defense Distribution Depot Susquehanna	PA	0	-15	0	-15	-13	-28
<b>Realign</b>	Defense Supply Center Richmond	VA	0	-32	0	-32	-24	-56
<b>Realign</b>	Detroit Arsenal	MI	0	-30	0	-30	-18	-48
<b>Realign</b>	Naval Station Bremerton	WA	0	-1	0	-1	-1	-2
<b>Realign</b>	Naval Station Norfolk	VA	0	-7	0	-7	-9	-16
<b>Realign</b>	Naval Station Pearl Harbor	HI	0	-1	0	-1	-1	-2
<b>Realign</b>	Naval Support Activity Mechanicsburg	PA	0	-1	0	-1	0	-1
<b>Realign</b>	Tinker Air Force Base	OK	0	-1	0	-1	-1	-2
Gainer	Defense Supply Center Columbus	OH	0	4	0	4	3	7
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-112</b>	<b>0</b>	<b>-116</b>	<b>-84</b>	<b>-200</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

176

S&S - 7

### Depot level Repairable Procurement Management Consolidation

Y  N

176

#### DoD Description

Realign Lackland Air Force Base, TX, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Robins Air Force Base, GA, and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; relocate the remaining integrated materiel management, user, and related support functions to Robins Air Force Base, GA.

Realign Soldier Systems Center, Natick, MA, by relocating the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Philadelphia, PA, and reestablishing them as Defense Logistics Agency Inventory Control Point functions and by disestablishing the procurement management and related support functions for Depot Level Repairables and designating them as Defense Supply Center Philadelphia, PA, Inventory Control Point functions.

Realign Detroit Arsenal, MI, by relocating the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablishing them as Defense Logistics Agency Inventory Control Point functions, and by disestablishing the procurement management and related support functions for Depot Level Repairables and designating them as Defense Supply Center Columbus, OH, Inventory Control Point functions.

Realign Rock Island Arsenal, IL, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Detroit Arsenal, MI, and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the remaining integrated materiel management, user, and related support functions to Detroit Arsenal, MI.

Realign Ft. Huachuca, AZ, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and designate them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Aberdeen Proving Ground, MD, and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the remaining integrated materiel management, user, and related support functions to Aberdeen Proving Ground, MD.

Realign Naval Support Activity Mechanicsburg, PA, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items, except those Navy items associated with Nuclear Propulsion Support, Level 1/Subsafe and Deep Submergence System Program (DSSP) Management, Strategic Weapon Systems Management, Design Unstable/Preproduction Test, Special Waivers, Major End Items and Fabricated or Reclaimed items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; disestablish the procurement management and related support functions for Depot Level Repairables and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Repairables to the Defense Logistics Agency, Fort Belvoir, VA.

Realign Marine Corps Base, Albany, GA, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for any residual Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; disestablish the procurement management and related support functions for Depot Level Repairables and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Repairables to the Defense Logistics Agency, Fort Belvoir, VA.

Realign Naval Support Activity Philadelphia, PA, Tinker Air Force Base, OK, Hill Air Force Base, UT, and Robins Air Force Base, GA, by relocating the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items, except those Navy items associated with Design Unstable/Preproduction Test, Special Waivers and Major End Items to Defense Supply Center Richmond, VA, and reestablishing them as Defense Logistics Agency Inventory Control Point functions, and by disestablishing the procurement management and related support functions for Depot Level Repairables and designating them as Defense Supply Center Richmond, VA, Inventory Control Point functions.

Realign Redstone Arsenal, AL, as follows: relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Aviation Consumable Items to Defense Supply Center Richmond, VA, and reestablish them as Defense Logistics Agency Aviation Inventory Control Point functions; disestablish the procurement management and related support functions for Aviation Depot Level Repairables and designate them as Defense Supply Center Richmond, VA, Aviation Inventory

## Recommendation Detail

Control Point functions; relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Missile Consumable Items to Defense Supply Center Columbus, OH; reestablish them as Defense Logistics Agency Missile Inventory Control Point functions; disestablish the procurement management and related support functions for Missile Depot Level Repairables and designate them as Defense Supply Center Columbus, OH, Missile Inventory Control Point functions; and realign a portion of the remaining integrated materiel management, user, and related support functions necessary to oversee the Inventory Control Point activities at Aberdeen Proving Ground, MD, Detroit Arsenal, MI, Soldier System Center, Natick, MA, and Redstone Arsenal, AL, to Headquarters Army Materiel Command (AMC).  
 Realign Wright-Patterson Air Force Base, OH, by relocating the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Repairables to the Defense Logistics Agency, Fort Belvoir, VA.  
 Realign Fort Belvoir, VA, by assigning the oversight of Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the oversight of procurement management and related support functions for Depot Level Repairables to the Defense Logistics Agency, Fort Belvoir, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$127.00	45	0.53%	Immediate	(\$369.79)	8	(\$1,889.60)	9	3.87%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Huachuca	AZ	0	-212	0	-212	-158	-370
Realign	Hill Air Force Base	UT	0	-47	0	-47	-45	-92
Realign	Lackland Air Force Base	TX	-97	-196	0	-293	-301	-594
Realign	Marine Corps Logistics Base Albany	GA	0	-7	0	-7	-5	-12
Realign	Natick Soldier Systems Center	MA	0	-18	0	-18	-12	-30
Realign	Naval Support Activity Mechanicsburg	PA	0	-10	0	-10	-9	-19
Realign	Redstone Arsenal	AL	0	-71	0	-71	-54	-125
Realign	Rock Island Arsenal	IL	0	-740	0	-740	-647	-1,387
Realign	Tinker Air Force Base	OK	0	-38	0	-38	-48	-86
Gainer	Aberdeen Proving Ground	MD	0	228	0	228	218	446
Gainer	Defense Supply Center Columbus	OH	0	152	0	152	124	276
Gainer	Defense Supply Center Richmond	VA	0	85	0	85	65	150
Gainer	Detroit Arsenal	MI	0	600	0	600	377	977
Gainer	Fort Belvoir	VA	0	7	0	7	5	12
Gainer	Robins Air Force Base	GA	87	143	0	230	150	380
<b>Net jobs for this Recommendation</b>			<b>-10</b>	<b>-124</b>	<b>0</b>	<b>-134</b>	<b>-340</b>	<b>-474</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

177

### S&S - 13 Supply, Storage, and Distribution Management Reconfiguration

Y  N

177

#### DoD Description

Realign Defense Supply Center Columbus, OH, by disestablishing the Defense Distribution Depot Columbus, OH. Relocate the storage and distribution functions and associated inventories to the Defense Distribution Depot Susquehanna, PA, hereby designated the Susquehanna Strategic Distribution Platform.

Realign Tobyhanna Army Depot, PA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Tobyhanna, PA, with all other supply, storage, and distribution functions and inventories that exist at Tobyhanna Army Depot to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Tobyhanna Army Depot, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform.

Realign Naval Station Norfolk, VA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Norfolk, VA, with all other supply, storage, and distribution functions and inventories that exist at Norfolk Naval Base and at Norfolk Naval Shipyard to support shipyard operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Norfolk Naval Shipyard operations, maintenance and production, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Susquehanna Strategic Distribution Platform.

Realign Defense Supply Center Richmond, VA, by relocating the storage and distribution functions and associated inventories of the Defense Distribution Depot Richmond, VA, to the Susquehanna Strategic Distribution Platform. Retain the minimum necessary storage and distribution functions and associated inventories at Defense Distribution Depot Richmond, VA, to serve as a wholesale Forward Distribution Point.

Realign Marine Corps Air Station, Cherry Point, NC by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Cherry Point, NC, with all other supply, storage, and distribution functions and inventories that exist at Naval Aviation Depot Cherry Point, NC, to support depot operations, maintenance and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Naval Air Depot Cherry Point, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot Warner Robins, GA, hereby designated the Warner Robins Strategic Distribution Platform.

Realign Robins Air Force Base, GA, by consolidating the supply, storage, and distribution functions and associated inventories supporting depot operations, maintenance, and production at the Warner Robins Air Logistics Center with the supply, storage, and distribution functions at the Warner Robins Strategic Distribution Platform.

Realign Marine Corps Logistics Base, Albany, GA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Albany, GA, with all other supply, storage, and distribution functions and inventories that exist at the Maintenance Center Albany, GA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support the Maintenance Center Albany, GA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

Realign Naval Air Station Jacksonville, FL, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Jacksonville, FL, with all other supply, storage, and distribution functions and inventories that exist at the Naval Aviation Depot, Jacksonville, FL, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support the Naval Aviation Depot, Jacksonville, FL, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

Realign Anniston Army Depot, AL, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Anniston, AL, with all other supply, storage, and distribution functions and inventories that exist at Anniston Army Depot, AL, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Anniston Army Depot, AL, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Warner Robins Strategic Distribution Platform.

Realign Corpus Christi Army Depot, TX, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Corpus Christi, TX, with all other supply, storage, and distribution functions and inventories that exist at Corpus Christi Army Depot, TX, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Corpus Christi Army Depot, TX, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot Oklahoma City, hereby designated the Oklahoma City Strategic Distribution Platform.

Realign Tinker AFB, OK, by consolidating the supply, storage, and distribution functions and associated inventories supporting depot operations, maintenance, and production at the Air Logistics Center, Oklahoma City, OK, with the supply, storage, and distribution functions and inventories at the Oklahoma City Strategic Distribution Platform.

Realign Hill AFB, UT, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Hill, UT, with all other supply, storage, and distribution functions and inventories that exist at the Ogden Air Logistics Center, UT, to support depot operations, maintenance, and production. Retain the necessary supply, storage, and distribution functions and inventories required to support the Ogden Air Logistics Center, UT, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the Defense Distribution Depot, San Joaquin, CA, hereby designated the San Joaquin Strategic Distribution Platform.

Realign Naval Station Bremerton, WA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, Puget Sound, WA, with all other supply, storage and distribution functions and inventories that exist at Puget Sound Naval Shipyard, WA, to support shipyard operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Puget Sound Naval Shipyard, WA, and to serve as a

## Recommendation Detail

wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform. Realign Naval Station, San Diego, CA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot, San Diego, CA, with all other supply, storage and distribution functions and inventories that exist at Naval Aviation Depot, North Island, CA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories required to support Naval Aviation Depot, North Island, CA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

Realign Marine Corps Logistics Base, Barstow, CA, by consolidating the supply, storage, and distribution functions and associated inventories of the Defense Distribution Depot Barstow CA, with all other supply, storage, and distribution functions and inventories that exist at the Maintenance Center Barstow, CA, to support depot operations, maintenance, and production. Retain the minimum necessary supply, storage, and distribution functions and inventories at Defense Distribution Depot Barstow, CA, that are required to support the Maintenance Center Barstow, CA, and to serve as a wholesale Forward Distribution Point. Relocate all other wholesale storage and distribution functions and associated inventories to the San Joaquin Strategic Distribution Platform.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$192.70	28	0.80%	Immediate	(\$1,047.33)	2	(\$2,925.80)	2	5.99%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Anniston Army Depot	AL	0	-90	0	-90	-66	-156
Realign	Corpus Christi Army Depot	TX	0	-92	0	-92	-132	-224
Realign	Defense Supply Center Columbus	OH	-2	-19	0	-21	-15	-36
Realign	Defense Supply Center Richmond	VA	0	-47	0	-47	-36	-83
Realign	Hill Air Force Base	UT	-1	-63	0	-64	-61	-125
Realign	Marine Corps Air Station Cherry Point	NC	0	-10	0	-10	-8	-18
Realign	Marine Corps Logistics Base Albany	GA	-2	-38	0	-40	-30	-70
Realign	Marine Corps Logistics Base Barstow	CA	-3	-7	0	-10	-9	-19
Realign	Naval Air Station Jacksonville	FL	0	-29	0	-29	-40	-69
Realign	Naval Station Bremerton	WA	0	-59	0	-59	-62	-121
Realign	Naval Station Norfolk	VA	-1	-306	0	-307	-426	-733
Realign	Naval Station San Diego	CA	-1	-2	0	-3	-2	-5
Realign	Robins Air Force Base	GA	0	-9	785	776	464	1,240
Realign	Tobyhanna Army Depot	PA	-1	-85	0	-86	-59	-145
Gainer	Tinker Air Force Base	OK	0	33	0	33	41	74
<b>Net jobs for this Recommendation</b>			<b>-11</b>	<b>-823</b>	<b>785</b>	<b>-49</b>	<b>-441</b>	<b>-490</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**178**    **Tech - 5**    **Co-locate Extramural Research Program Managers**

Y  N    **178**

**DoD Description**

Close the Office of Naval Research facility, Arlington, VA; the Air Force Office of Scientific Research facility, Arlington, VA; the Army Research Office facilities, Durham, NC, and Arlington, VA; and the Defense Advanced Research Project Agency facility, Arlington, VA. Relocate all functions to the National Naval Medical Center, Bethesda, MD. Realign Fort Belvoir, VA, by relocating the Army Research Office to the National Naval Medical Center, Bethesda, MD. Realign the Defense Threat Reduction Agency Telegraph Road facility, Alexandria, VA, by relocating the Extramural Research Program Management function (except conventional armaments and chemical biological defense research) to the National Naval Medical Center, Bethesda, MD.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$153.50	38	0.64%	2	(\$107.12)	20	(\$572.70)	29	1.17%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Army Research Office, Durham	NC	-1	-113	0	-114	-66	-180
Realign	BALSTON LEASE, VA	VA	0	-1	0	-1	0	-1
Realign	BALSTON LEASE, VA	VA	-23	-110	0	-133	-97	-230
Realign	Center for Naval Research	VA	-25	-313	0	-338	-252	-590
Realign	Fort Belvoir	VA	-76	-132	0	-208	-147	-355
Realign	Leased Space - VA	VA	-18	-182	0	-200	-148	-348
Gainer	National Naval Medical Center Bethesda	MD	143	827	-29	941	839	1,780
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-24</b>	<b>-29</b>	<b>-53</b>	<b>129</b>	<b>76</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**179**      **Tech - 6**      **Consolidate Air and Space C4ISR Research, Development, Acquisition, Test & Evaluation**       Y  N      **179**

**DoD Description**      Realign Wright-Patterson Air Force Base, OH, Maxwell Air Force Base, AL, and Lackland Air Force Base, TX, by relocating Air & Space Information Systems Research and Development & Acquisition to Hanscom Air Force Base, MA. Realign Eglin Air Force Base, FL, by relocating Air & Space Sensors, Electronic Warfare & Electronics and Information Systems Test & Evaluation to Edwards Air Force Base, CA.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$254.40	21	1.06%	8	\$115.25	173	(\$238.00)	52	0.49%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Eglin Air Force Base	FL	-28	-50	0	-78	-61	-139
Realign	Lackland Air Force Base	TX	-12	-42	0	-54	-57	-111
Realign	Maxwell Air Force Base	AL	-724	-549	0	-1,273	-914	-2,187
Realign	Wright Patterson Air Force Base	OH	-62	-542	0	-604	-506	-1,110
Gainer	Edwards Air Force Base	CA	23	42	0	65	74	139
Gainer	Hanscom Air Force Base	MA	559	824	0	1,383	841	2,224
<b>Net jobs for this Recommendation</b>			<b>-244</b>	<b>-317</b>	<b>0</b>	<b>-561</b>	<b>-623</b>	<b>-1,184</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**180**      **Tech - 7**      **Consolidate Ground Vehicle Development & Acquisition in a Joint Center**       Y  N      **180**

**DoD Description**      Realign Redstone Arsenal, Huntsville, AL, by relocating the joint robotics program development and acquisition activities to Detroit Arsenal, Warren, MI, and consolidating them with the Program Executive Office Ground Combat Systems, Program Executive Office Combat Support and Combat Service Support and Tank Automotive Research Development Engineering Center. Realign the USMC Direct Reporting Program Manager Advanced Amphibious Assault (DRPM AAA) facilities in Woodbridge, VA, by relocating the Ground Forces initiative D&A activities to Detroit Arsenal, Warren, MI.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$3.80	169	0.02%	2	\$1.90	86	(\$17.10)	134	0.03%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Redstone Arsenal	AL	-4	-73	0	-77	-57	-134
Realign	U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	VA	0	-32	0	-32	-24	-56
Gainer	Detroit Arsenal	MI	3	103	0	106	64	170
<b>Net jobs for this Recommendation</b>			<b>-1</b>	<b>-2</b>	<b>0</b>	<b>-3</b>	<b>-17</b>	<b>-20</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**181**      **Tech - 9**      **Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation**

Y  N      **181**

### DoD Description

Realign Washington Navy Yard, DC, by disestablishing the Space Warfare Systems Center Charleston, SC, detachment Washington Navy Yard and assign functions to the new Space Warfare Systems Command Atlantic Naval Amphibious Base, Little Creek, VA.

Realign Naval Station, Norfolk, VA, by disestablishing the Space Warfare Systems Center Norfolk, VA, and the Space Warfare Systems Center Charleston, SC, detachment Norfolk, VA, and assign functions to the new Space Warfare Systems Command Atlantic Naval Amphibious Base, Little Creek, VA.

Realign Naval Weapons Station Charleston, SC, as follows: relocate Surface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Surface Warfare Center Division, Dahlgren, VA; relocate Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Station Newport, RI; and relocate the Command Structure of the Space Warfare Center to Naval Amphibious Base, Little Creek, VA, and consolidate it with billets from Space Warfare Systems Command San Diego to create the Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA. The remaining Maritime Information Systems Research, Development & Acquisition, and Test & Evaluation functions at Naval Weapons Station Charleston, SC, are assigned to Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA.

Realign Naval Base Ventura County, CA, Naval Surface Warfare Center Division, Dahlgren, VA, and Naval Station Newport, RI, by relocating Maritime Information Systems Research, Development & Acquisition, and Test & Evaluation to Naval Submarine Base Point Loma, San Diego, CA, and consolidating with the Space Warfare Center to create the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA.

Realign Naval Submarine Base Point Loma, San Diego, CA, as follows: relocate Surface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Surface Warfare Center Division, Dahlgren, VA; relocate Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Station Newport, RI; disestablish Space Warfare Systems Center Norfolk, VA, detachment San Diego, CA, and assign functions to the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA; disestablish Naval Center for Tactical Systems Interoperability, San Diego, CA, and assign functions to the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA; and disestablish Space Warfare Systems Command San Diego, CA, detachment Norfolk, VA, and assign functions to the new Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA.

Realign Naval Air Station Patuxent River, MD, by relocating Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Naval Air Warfare Center, Aircraft Division to Naval Station Newport, RI.

Realign Naval Air Station Jacksonville, FL, by disestablishing the Space Warfare Systems Center Charleston, SC, detachment Jacksonville, FL.

Realign Naval Air Station Pensacola, FL, by relocating the Space Warfare Systems Center Charleston, SC, detachment Pensacola, FL, to Naval Weapons Station Charleston, SC. Realign Naval Weapons Station Yorktown, VA, by relocating the Space Warfare Systems Center Charleston, SC, detachment Yorktown, VA, to Naval Station Norfolk, VA, and consolidating it into the new Space Warfare Systems Command Atlantic detachment, Naval Station Norfolk, VA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$106.10	52	0.44%	1	(\$88.56)	25	(\$455.10)	34	0.93%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Air Station Jacksonville	FL	0	-34	0	-34	-47	-81
Realign	Naval Air Station Patuxent River	MD	-2	-32	0	-34	-43	-77
Realign	Naval Air Station Pensacola	FL	0	-102	0	-102	-176	-278
Realign	Naval Base Ventura County	CA	-1	-102	-24	-127	-158	-285
Realign	Naval District Washington	DC	0	-172	0	-172	-130	-302
Realign	Naval Weapons Station Charleston	SC	-1	-27	-380	-408	-636	-1,044
Realign	Naval Weapons Station Yorktown	VA	0	-130	0	-130	-180	-310
Gainer	Naval Amphibious Base Little Creek	VA	10	27	0	37	47	84
Gainer	Naval Base Point Loma	CA	-11	26	-59	-44	-44	-88
Gainer	Naval Station Newport	RI	2	12	-16	-2	-3	-5
Gainer	Naval Station Norfolk	VA	-1	7	0	6	8	14
Gainer	Naval Surface Warfare Center Dahlgren	VA	0	13	144	157	102	259



## Recommendation Detail

Net jobs for this Recommendation -4 -514 -335 -853 -1,260 -2,113

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## 182 Tech - 12 Consolidate Navy Strategic Test and Evaluation

Y  N

182

**DoD Description** Realign Patrick Air Force Base, Cape Canaveral, FL, by relocating Nuclear Test and Evaluation at the Naval Ordnance Test Unit to Strategic Weapons Facility Atlantic, Kings Bay, GA.

### COBRA Data

<b>1 Time Costs (\$M)</b> \$86.40	<b>Rank/190</b> 62	<b>% Total</b> 0.36%	<b>Payback (Years)</b> 7	<b>6 Year Net (\$M)</b> \$76.69	<b>Rank/190</b> 158	<b>20-Year NPV (\$M)</b> (\$61.40)	<b>Rank/190</b> 96	<b>% Total</b> 0.13%
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### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Patrick Air Force Base	FL	-136	-59	0	-195	-165	-360
Gainer	Submarine Base Kings Bay	GA	100	22	0	122	59	181
<b>Net jobs for this Recommendation</b>			<b>-36</b>	<b>-37</b>	<b>0</b>	<b>-73</b>	<b>-106</b>	<b>-179</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## 183 Tech - 13 Consolidate Sea Vehicle Development & Acquisition

Y  N

183

**DoD Description** Realign Detroit Arsenal, MI, by relocating Sea Vehicle Development and Acquisition to Naval Surface Warfare Center Carderock Division, Bethesda, MD, and Program Management and Direction of Sea Vehicle Development and Acquisition to Naval Sea Systems Command, Washington Navy Yard, DC.

### COBRA Data

<b>1 Time Costs (\$M)</b> \$1.50	<b>Rank/190</b> 184	<b>% Total</b> 0.01%	<b>Payback (Years)</b> 7	<b>6 Year Net (\$M)</b> \$0.14	<b>Rank/190</b> 79	<b>20-Year NPV (\$M)</b> (\$2.00)	<b>Rank/190</b> 161	<b>% Total</b> 0.00%
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### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Detroit Arsenal	MI	-4	-31	0	-35	-19	-54
Gainer	Naval District Washington	DC	4	24	0	28	20	48
Gainer	Naval Surface Weapons Station Carderock	MD	0	6	0	6	5	11
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>-1</b>	<b>0</b>	<b>-1</b>	<b>6</b>	<b>5</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**184**    **Tech - 15**    **Create a Naval Integrated Weapons & Armaments Research, Development & Acquisition, Test and Ev**  Y  N    **184**

### DoD Description

Realign Naval Surface Warfare Center Crane, IN, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except gun/ammo, combat system security, and energetic materials to Naval Air Weapons Station China Lake, CA.  
 Realign Naval Surface Warfare Center Indian Head, MD, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except gun/ammo, underwater weapons, and energetic materials, to Naval Air Weapons Station China Lake, CA.  
 Realign Naval Air Station Patuxent River, MD, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except the Program Executive Office and Program Management Offices in Naval Air Systems Command, to Naval Air Weapons Station China Lake, CA.  
 Realign Naval Base Ventura County, Point Mugu, CA, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation to Naval Air Weapons Station China Lake, CA.  
 Realign Naval Weapons Station Seal Beach, CA, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except underwater weapons and energetic materials, to Naval Air Weapons Station China Lake, CA.  
 Realign Naval Surface Warfare Center, Yorktown, VA, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation to Naval Surface Warfare Center Indian Head, MD.  
 Realign Naval Base Ventura County, Port Hueneme, CA, by relocating all Weapons and Armaments Research, Development & Acquisition, and Test & Evaluation, except weapon system integration, to Naval Air Weapons Station China Lake, CA.  
 Realign Fleet Combat Training Center, CA (Port Hueneme Detachment, San Diego, CA), by relocating all Weapons and Armaments weapon system integration Research, Development & Acquisition, and Test & Evaluation to Naval Surface Warfare Center Dahlgren, VA.  
 Realign Naval Surface Warfare Center Dahlgren, VA, by relocating all Weapons & Armaments Research, Development & Acquisition, and Test & Evaluation, except guns/ammo and weapon systems integration to Naval Air Weapons Station China Lake, CA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$358.10	15	1.49%	7	\$148.66	174	(\$433.40)	36	0.89%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Air Station Patuxent River	MD	0	-110	-148	-258	-285	-543
Realign	Naval Base Point Loma	CA	0	-47	0	-47	-50	-97
Realign	Naval Base Ventura County	CA	-220	-1,679	-351	-2,250	-2,760	-5,010
Realign	Naval Support Activity Crane	IN	0	-227	-31	-258	-117	-375
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-133	-22	-155	-177	-332
Realign	Naval Surface Warfare Center Indian Head	MD	0	-52	0	-52	-39	-91
Realign	Naval Weapons Station Seal Beach	CA	0	-24	-21	-45	-31	-76
Realign	Naval Weapons Station Yorktown	VA	0	-49	-12	-61	-81	-142
Gainer	Naval Air Weapons Station China Lake	CA	187	1,961	493	2,641	3,168	5,809
<b>Net jobs for this Recommendation</b>			<b>-33</b>	<b>-360</b>	<b>-92</b>	<b>-485</b>	<b>-372</b>	<b>-857</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**185**    **Tech - 18**    **Create an Air Integrated Weapons & Armaments Research, Development & Acquisition, Test & Evalu**     Y     N    **185**

**DoD Description**    Realign Hill Air Force Base, UT, by relocating Weapons and Armaments In-Service Engineering Research, Development & Acquisition, and Test and Evaluation to Eglin Air Force Base, FL.    Realign Fort Belvoir, VA, by relocating Defense Threat Reduction Agency National Command Region conventional armament Research to Eglin Air Force Base, FL.

**COBRA Data**

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$2.70	174	0.01%	2	(\$4.87)	61	(\$17.90)	130	0.04%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Belvoir	VA	-24	-41	0	-65	-46	-111
Realign	Hill Air Force Base	UT	-7	-26	0	-33	-31	-64
Gainer	Eglin Air Force Base	FL	26	57	0	83	65	148
<b>Net jobs for this Recommendation</b>			<b>-5</b>	<b>-10</b>	<b>0</b>	<b>-15</b>	<b>-12</b>	<b>-27</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**186**    **Tech - 19**    **Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition**

Y  N    **186**

### DoD Description

Realign the Adelphi Laboratory Center, MD, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.  
 Realign Naval Surface Warfare Center Division Crane, IN, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.  
 Realign the Fallbrook, CA, detachment of Naval Surface Warfare Center Division Crane, IN, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.  
 Realign Naval Surface Warfare Center Division Dahlgren, VA, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.  
 Realign the Louisville, KY, detachment of Naval Surface Warfare Center Division Port Hueneme, CA, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.  
 Realign Naval Air Warfare Center Weapons Division China Lake, CA, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.  
 Realign Naval Surface Warfare Center Division Indian Head, MD, by relocating gun and ammunition Research and Development & Acquisition to Picatinny Arsenal, NJ.  
 Realign Naval Surface Warfare Center Division Earle, NJ, by relocating weapon and armament packaging Research and Development & Acquisition to Picatinny Arsenal, NJ.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$116.30	50	0.48%	13	\$81.24	161	(\$32.60)	114	0.07%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Army Research Laboratory, Adelphi	MD	0	-43	0	-43	-39	-82
Realign	Naval Air Weapons Station China Lake	CA	0	-5	0	-5	-6	-11
Realign	Naval Support Activity Crane	IN	0	-236	0	-236	-106	-342
Realign	Naval Surface Warfare Center Dahlgren	VA	0	-83	0	-83	-102	-185
Realign	Naval Surface Warfare Center Indian Head	MD	0	-43	0	-43	-32	-75
Realign	Naval Weapons Station Earle	NJ	0	-63	0	-63	-55	-118
Realign	Naval Weapons Station Fallbrook	CA	0	-118	0	-118	-126	-244
Realign	Navy Recruiting Command Louisville	KY	-6	-217	0	-223	-165	-388
Gainer	Picatinny Arsenal	NJ	5	688	0	693	565	1,258
<b>Net jobs for this Recommendation</b>			<b>-1</b>	<b>-120</b>	<b>0</b>	<b>-121</b>	<b>-66</b>	<b>-187</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**187**    **Tech - 22**    **Defense Research Service Led Laboratories**

Y  N **187**

### DoD Description

Close the Air Force Research Laboratory, Mesa City, AZ. Relocate all functions to Wright Patterson Air Force Base, OH.  
 Realign Air Force Research Laboratory, Hanscom, MA, by relocating the Sensors Directorate to Wright Patterson Air Force Base, OH, and the Space Vehicles Directorate to Kirtland Air Force Base, NM.  
 Realign Rome Laboratory, NY, by relocating the Sensor Directorate to Wright Patterson Air Force Base, OH, and consolidating it with the Air Force Research Laboratory, Sensor Directorate at Wright Patterson Air Force Base, OH.  
 Realign Air Force Research Laboratory, Wright Patterson Air Force Base, OH, by relocating the Information Systems Directorate to Hanscom Air Force Base, MA.  
 Realign Army Research Laboratory Langley, VA, and Army Research Laboratory Glenn, OH, by relocating the Vehicle Technology Directorates to Aberdeen Proving Ground, MD.  
 Realign the Army Research Laboratory White Sands Missile Range, NM, by relocating all Army Research Laboratory activities except the minimum detachment required to maintain the Test and Evaluation functions at White Sands Missile Range, NM, to Aberdeen Proving Ground, MD.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$164.60	36	0.68%	4	\$45.03	144	(\$357.30)	40	0.73%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
<b>Closure</b>	Air Force Research Lab, Mesa City	AZ	-42	-46	0	-88	-82	-170
<b>Realign</b>	Glenn Research Center	OH	0	-50	0	-50	-42	-92
<b>Realign</b>	Hanscom Air Force Base	MA	-60	-219	0	-279	-178	-457
<b>Realign</b>	Langley Air Force Base	VA	-4	-46	0	-50	-67	-117
<b>Realign</b>	Rome Laboratory	NY	-13	-124	0	-137	-122	-259
<b>Realign</b>	White Sands Missile Range	NM	-13	-165	0	-178	-189	-367
Gainer	Aberdeen Proving Ground	MD	14	214	0	228	215	443
Gainer	Kirtland Air Force Base	NM	41	162	0	203	200	403
Gainer	Wright Patterson Air Force Base	OH	43	99	0	142	116	258
<b>Net jobs for this Recommendation</b>			<b>-34</b>	<b>-175</b>	<b>0</b>	<b>-209</b>	<b>-149</b>	<b>-358</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**188**    **Tech - 24**    **Establish Centers for Fixed Wing Air Platform Research, Development & Acquisition, Test & Evaluation**     Y  N    **188**

**DoD Description**    Realign Tinker Air Force Base, OK, Robins, Air Force Base, GA, and Hill Air Force Base, UT, by relocating fixed wing related Air Platform Development and Acquisition to Wright Patterson Air Force Base, OH.

Realign Wright Patterson Air Force Base, OH, by relocating fixed wing related Live Fire Test and Evaluation to Naval Air Weapons Station China Lake, CA.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$17.70	130	0.07%	9	\$7.91	102	(\$17.90)	131	0.04%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Hill Air Force Base	UT	-6	-11	0	-17	-15	-32
Realign	Robins Air Force Base	GA	-9	-8	0	-17	-11	-28
Realign	Tinker Air Force Base	OK	-1	-12	0	-13	-15	-28
Gainer	Wright Patterson Air Force Base	OH	15	31	0	46	37	83
<b>Net jobs for this Recommendation</b>			<b>-1</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>-4</b>	<b>-5</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**189**    **Tech - 26**    **Establish Centers for Rotary Wing Air Platform Development & Acquisition, Test & Evaluation**     Y  N    **189**

**DoD Description**    Realign Wright Patterson Air Force Base, OH, by relocating Air Force Materiel Command V-22 activities in rotary wing air platform development and acquisition to Patuxent River, MD. Realign the Naval Air Engineering Station Lakehurst, NJ, by relocating activities in rotary wing air platform development, acquisition, test and evaluation to Patuxent River, MD. Realign Ft. Rucker, AL, by relocating the Aviation Technical Test Center to Redstone Arsenal, AL, and consolidating it with the Technical Test Center at Redstone Arsenal, AL. Realign Warner-Robins Air Force Base, GA, by relocating activities in rotary wing air platform development and acquisition to Redstone Arsenal, AL.

### COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$49.40	89	0.20%	26	\$40.22	138	\$11.80	178	-0.02%

### Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Fort Rucker	AL	-18	-102	0	-120	-121	-241
Realign	Naval Air Engineering Station Lakehurst	NJ	0	-13	0	-13	-11	-24
Realign	Robins Air Force Base	GA	0	-50	0	-50	-31	-81
Realign	Wright Patterson Air Force Base	OH	-8	-51	0	-59	-49	-108
Gainer	Naval Air Station Patuxent River	MD	7	54	0	61	77	138
Gainer	Redstone Arsenal	AL	16	124	0	140	102	242
<b>Net jobs for this Recommendation</b>			<b>-3</b>	<b>-38</b>	<b>0</b>	<b>-41</b>	<b>-33</b>	<b>-74</b>

### Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

## Recommendation Detail

**190**    **Tech - 28**    **Navy Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, Test & Eva**  Y  N    **190**

**DoD Description**    Realign Naval Air Warfare Center, Weapons Division, Point Mugu, CA. Relocate the Sensors, Electronic Warfare (EW), and Electronics Research, Development, Acquisition, Test & Evaluation (RDAT&E) functions to Naval Air Warfare Center, Weapons Division, China Lake, CA.

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$72.70	<b>Rank/190</b> 71	<b>% Total</b> 0.30%	<b>Payback (Years)</b> 12	<b>6 Year Net (\$M)</b> \$50.87	<b>Rank/190</b> 152	<b>20-Year NPV (\$M)</b> (\$16.90)	<b>Rank/190</b> 135	<b>% Total</b> 0.03%
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Naval Base Ventura County	CA	-11	-368	-100	-479	-595	-1,074
Gainer	Naval Air Weapons Station China Lake	CA	11	368	0	379	484	863
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>-100</b>	<b>-100</b>	<b>-111</b>	<b>-211</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**191**    **Add 1**    **Close or Further Realign Naval Air Station Brunswick, ME**  Y  N    **191**

**DoD Description**    Close Brunswick

**COBRA Data**

<b>1 Time Costs (\$M)</b> \$185.84	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b> 1	<b>6 Year Net (\$M)</b> \$50.87	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b> (\$844.00)	<b>Rank/190</b>	<b>% Total</b>
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**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Air Station Brunswick	ME	-2,875	-395	0	-3,270	0	0
<b>Net jobs for this Recommendation</b>			<b>-2,875</b>	<b>-395</b>	<b>0</b>	<b>-3,270</b>	<b>0</b>	<b>0</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases

**Recommendation Detail**

**192**      **Add 2**      **Close or Realign Broadway Complex San Diego, CA**       Y  N      **192**

DoD Description

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Broadway Complex San Diego	CA	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations  
 \*\*\*See Appendix - Alphabetical Listing of Bases

**193**      **Add 3**      **Close or Further Realign Master Jet Base Oceana, VA**       Y  N      **193**

DoD Description

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Naval Air Station Oceana	VA	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations  
 \*\*\*See Appendix - Alphabetical Listing of Bases



**Recommendation Detail**

**194**      **Add 4**      **Close or Further Realign Pope AFB, NC**       Y  N      **194**

DoD Description

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Pope Air Force Base	NC	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**195**      **Add 5**      **Close or Further Realign Galena Airport FOL, AK**       Y  N      **195**

DoD Description

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Galena Airport Forward Operating Location	AK	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**Recommendation Detail**

**196**      **Add 6**      **Close or Realign Defense Finance and Accounting Service**       Y  N      **196**

DoD Description

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Air Reserve Personnel Center	CO	0	0	0	0	0	0
Realign	Defense Finance and Accounting Service, Indianapolis	IN	0	0	0	0	0	0
Realign	Defense Supply Center Columbus	OH	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**197**      **Add 7**      **Close or Realign Professional Development Education**       Y  N      **197**

DoD Description

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	NAVPGSCOL MONTEREY, CA	CA	0	0	0	0	0	0
Realign	Wright Patterson Air Force Base	OH	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases

**Recommendation Detail**

**198**      **Add 8**      **Close or Realign Joint Medical Command HQs**       Y  N      **198**

DoD Description

COBRA Data

<b>1 Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
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Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	BAILEY'S CROSSROADS, VA	VA	0	0	0	0	0	0
Closure	Potomac Annex	DC	0	0	0	0	0	0
Realign	Bolling Air Force Base	DC	0	0	0	0	0	0
<b>Net jobs for this Recommendation</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other OSD Recommendations

\*\*\*See Appendix - Alphabetical Listing of Bases