



70 YEARS

Serving the Nation

2011 ECONOMIC IMPACT REPORT

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NOTE: This economic impact analysis (EIA) was prepared by the 14th Comptroller Squadron, Financial Analysis Flight to provide unclassified key information about the resources and economic impact of Columbus Air Force Base on surrounding communities. It generally is limited to those counties that fall within a 50-mile radius of the base. However, it may also include other counties where a material number of base personnel reside, or it may be less than 50 miles due to natural barriers. (All information contained herein is current as of September 30, 2011) The EIA for fiscal year 2011 was produced using the same methodology used by the Office of the Secretary of Defense during the 1995 Base Realignment and Closure (BRAC) studies. The methodology is consistent among all Air Force installations. Users of the EIA should note that any calculations on the impact of spending would differ depending upon the type of model used. Questions or comments concerning this report should be directed to 14 CPTS/FMA, 495 Harpe Blvd., Suite 256C, Columbus AFB, MS 39710-1006, (662) 434-2696. All requests for additional information or copies to this report should be directed to the 14 FTW/PA (Public Affairs) at (662) 434-7068. This report is also available at www.columbus.af.mil.



Commander's Message

This *Fiscal Year 2011 Economic Impact Report* provides state and local leaders and interested citizens an overview of Columbus Air Force Base's mission, history and financial impact on the local economy.

Columbus AFB is the home of the 14th Flying Training Wing of Air Education and Training Command (AETC). The wing's mission is to *Produce Pilots, Advance Airmen, Feed the Fight*.

Our primary mission to *Produce Pilots* is done through Specialized Undergraduate Pilot Training in the T-1A Jayhawk, T-6A Texan II and T-38C Talon aircraft. Each day, the wing flies approximately 300 sorties, making Columbus AFB one of the busiest flying wings in the United States Air Force. To earn the coveted silver wings of an Air Force pilot, each student flies nearly 200 hours during a 54-week program. In conjunction with flying training, students complete 300 hours of flight-related academics.

Over the last year, my guidance to each supervisor, director and commander has been to personally, professionally, physically, mentally, spiritually, and socially *Advance Airmen* entrusted to their care and to inspire their Airmen to leave our base better than they found it.

Columbus AFB not only trains the world's best military pilots, we also Feed the Fight by developing unrivaled leaders and warriors in all career fields to support overseas contingency operations and other tasking as part of Air Expeditionary Forces. Our highly trained and ready Airmen

part of Air Expeditionary Forces. Our highly trained and ready Airmen deploy at a moment's notice to support taskings worldwide.

The **BLAZE** logo is a unifying theme that appears throughout Columbus AFB and an acronym for **B**uilding **L**eaders, **A**dvancing Integrity, **S**ervice Before **S**elf and **E**xcellence in All We Do. It is our Team's cornerstone and encapsulates our Air Force Core Values of Integrity First, Service Before Self and Excellence in All We Do, as well as the importance and focus we place on developing and empowering leaders at all levels.

The 1,520 military and 1,477 civilian employees of Columbus AFB proudly deliver unmatched training, maintenance and support to your Air Force and to 5,644 retired military that live in the Columbus area. In fiscal year 2011, the base generated \$262.1 million in economic activity and provided 977 indirect jobs. This represents \$140.2 million in payroll, \$70.7 million spent on base equipment, supplies and contracts, and \$38.7 million in indirect jobs. These figures do not include local retired military pay totaling \$103.1 million.

This past year was one of tremendous accomplishment for Team BLAZE. In 2011 we landed the first-ever Columbus T-38 on Golden Triangle Regional Airport's new 8,000-ft. runway; we broke ground on construction of a new fuel maintenance hangar; and the Columbus community was awarded the first-ever Altus Trophy as the most supportive community in AETC. Additionally, our T-1 team took home top honors from the Air Mobility Command Rodeo competition; we wished our Air Force a happy birthday with Vice Chief of Staff General Phil Breedlove at our annual Air Force Ball; and Columbus Security Forces Airmen marched 146 miles in the *Ruck March to Remember*, a tribute march from San Antonio to New York City in commemoration of 9/11.

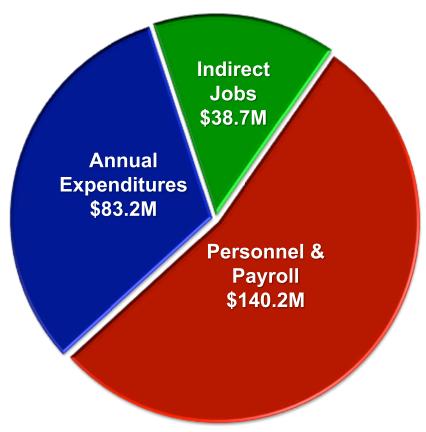
In total, we trained 335 new Air Force pilots for our great nation in FY 2011. Of special note, 27 of 335 pilots were international students who participated in one of two unique international flying training programs. These numbers account for one-third of the new pilots that graduate from Air Force pilot training each year.

I extend my gratitude to every Team BLAZE member, to their families and to the Golden Triangle Region for their award winning service, hospitality and support to Columbus AFB.

BARRE R. SEGUIN, Colonel, USAF Commander, 14th Flying Training Wing



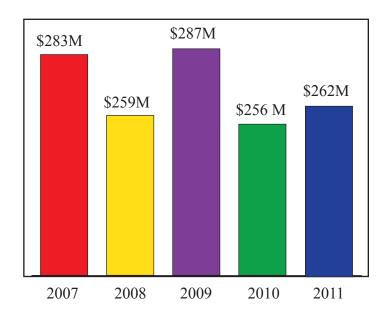
CAFB FY2011 Economic Impact



FY11: \$262.1 Million

Columbus AFB's economic impact increased \$5.1 million over FY10. Although, there was a \$11.4 million decrease in annual expenditures, CAFB realized a \$14.1 million increase in payroll driving a \$2.4 million increase in indirect jobs. Economic Impact is measured in three categories: Personnel & Payroll, Indirect Jobs and Annual Expenditures.

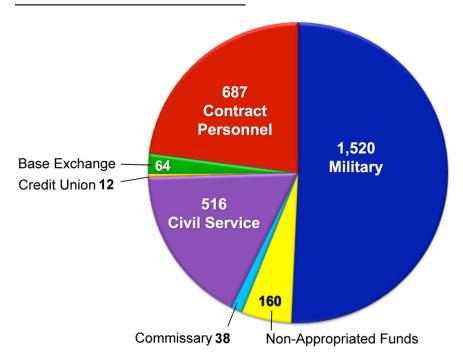
In FY11, the economic impact of Columbus AFB increased \$5.1 million. The trends for the past years' economic impact are shown in this chart.





Personnel & Payroll

FY11 Payroll: \$140.2 Million



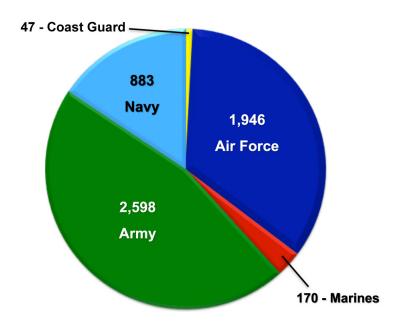
Columbus AFB Personnel: 2,997

In FY11, Columbus AFB enjoyed a continued growth of \$14.1 million in payroll from 2010. In addition to the contribution of payroll to the local economy, the base's requirements and personnel also energize the local economy and spark the creation on indirect jobs.

Indirect Jobs
977
Value of Indirect Jobs
\$38.7 million

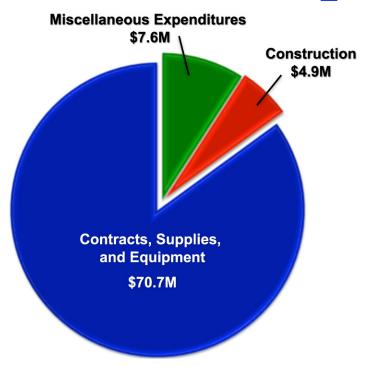
Local Area Retirees: 5,644

Local area military retirees contributed over \$103 million to the local economy in FY11. Note: this amount is not included in the base's economic impact. The information is provided since the payroll local retirees receive contributes to the local enconomy.





Annual Expenditures



FY11: \$83.2 Million

Annual Expenditures is broken up into three categories: Construction; Contracts, Supplies and Equipment; and Miscellaneous Expenditures. See the following three pages for detailed breakdowns of each category.



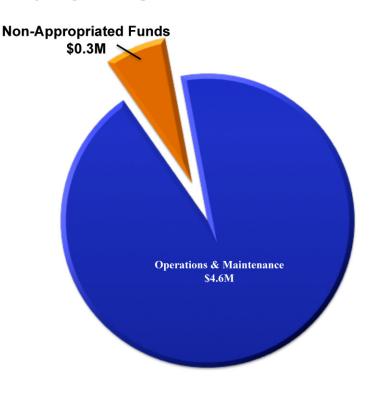


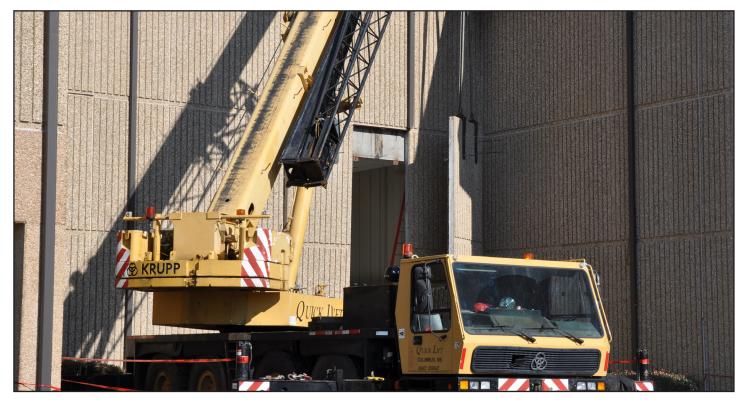


Construction

FY11: \$4.9 Million

Construction is broken down into the different categories used for the multitude of projects executed on Columbus AFB. From 2010 to 2011, the amount spent on construction projects decreased \$4.1 million. This decrease was due to a reduction in both MAJCOM and external funding sources. As the current legislation and the Air Force continues to look for ways to stretch the taxpayers' dollars and reduce Defense spending, less funding is available at end of year for construction projects. Additionally, in prior years, some construction projects were funded by Medical, Defense Energy Support Center, and Stimulus funding sources; however, as you can see, zero funding was received from those sources in FY11.





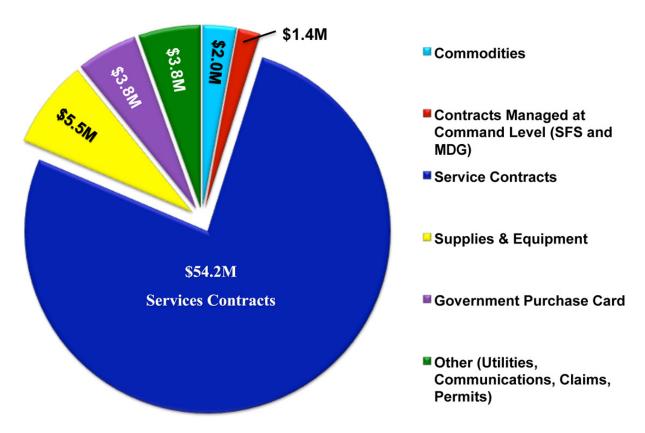


Contracts, Supplies & Equipment



FY11: \$70.7 Million

In FY11, Contracts, Supplies and Equipment decreased \$7.5 million from FY11. There was a significant decrease from the previous year because of a overall decrease in the funding allocated to Columbus AFB. 76 percent of what was spent on this category went to fund service contracts. These service contracts include the DynCorp aircraft maintenance contract, custodial services, grounds maintenance, as well as a physician assistant, choir directors, a Catholic priest, and many others.

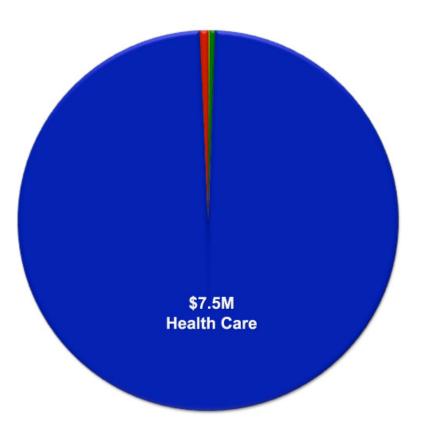




Misc. Expenditures

FY11: \$7.6 Million

Approximately 99 percent the miscellaneous expenditures was attributed to health care. This section highlights the support Columbus AFB receives from regional area hospitals and medical services via the TriCare contract. TriCare is the health care program serving uniformed service members, retirees, and their families. Tri-Care funding is managed by command; however, it directly impacts the local economy, so it's included in Columbus' economic impact analysis.



Commissary: \$14,000

Education, Impact Aid: \$8,600

Education, Tuition Assistance: \$14,007

Travel: \$52,133





FY11 Aircraft Inventory



The T-38C Talon is a twin-engine, high altitude, supersonic jet trainer used in a variety of roles because of its design, economy of operations, ease of maintenance, high performance and exceptional safety record. The T-38C is an upgraded T-38A aircraft and is sometimes called the "glass cockpit" variant because of its improved avionics and support systems, making it closer to what pilots will fly in their follow on training. Columbus AFB has 58 Talons assigned to SUPT and 29 assigned to IFF.

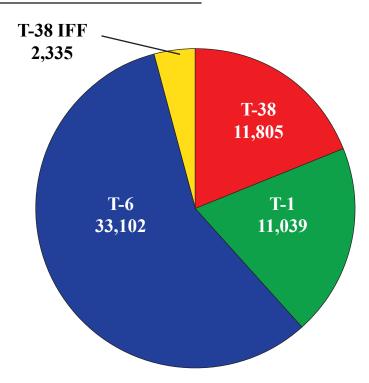


The T-1A Jayhawk is a medium range, twin-engine jet trainer used in the advanced phase of SUPT for students selected to fly airlift or tanker aircraft. The swept-wing T-1A is a military version of the Beech 400A. The T-1A differs from its commercial counterpart with structural enhancements that provide for a large number of landings per flight hour, increased bird strike resistance and additional fuselage fuel tank. Columbus AFB has 47 Jayhawks.

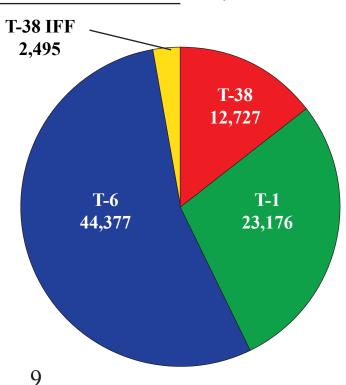


The T·6A Texan II is a single engine, two-seat primary trainer designed to train students in basic flying skills common to USAF pilots. Produced by Raytheon Aircraft, the T·6A Texan II is a military trainer version of Raytheon's Beech/Pilatus Mk II. Columbus AFB received its first T·6 in October 2006 and now has 100 Texans in inventory.

Sorties flown 58,281



Hours flown 82,775





Columbus AFB History

Columbus Air Force Base opened as an advanced flying school prior to World War II. On June 26, 1941, the War Department announced Columbus' selection as the site for an Army Air Corps pilot training school.

Both instrument training and flying standardization boards got their start at Columbus Army Flying School, earning national recognition in Time magazine and the New York Times. By the war's end, the base, then known as Columbus Army Air Field, had become one of the largest in the Southeast, with four runways and seven auxiliary

fields and more than 7,700 students having received their pilot wings.

The base closed in 1945 and remained inactive until the start of the Korean War. To meet the demands of war, the nation's pilot production goal more than doubled, to 10,000 annually, necessitating more training bases. This crisis impelled the Air Force to turn to contract pilot training, which could expand capacity quickly and inexpensively. Columbus AFB reopened in 1951 as a contract flying school operated by California Eastern Airways. The 3301st Pilot Training Squadron oversaw the contract flight instruction of about 3,000 pilots in PA-18 Piper Cubs and AT-6s.

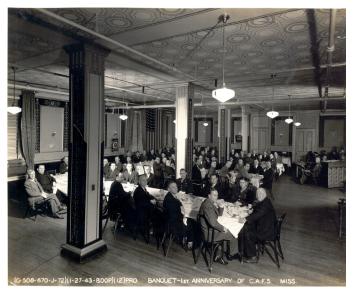
With the Korean War at an end, the decision was made to close the contract flying school at Columbus. As the

Air Force's pilot training requirements were decreasing, its strategic air arm was expanding.

During the 1950s, as the Soviet Union threat grew more pronounced, Strategic Air Command (SAC) bases became increasingly vulnerable targets.

By providing more bases from which the aircraft could be launched, the enemy's targeting problem would be compounded. It was decided to break up the large concentrations of aircraft and disperse them among other bases. Air Training Command relinquished command of Columbus AFB to SAC in April 1955.

In 1958, Columbus became home to a B-52 bomber squadron and a KC-135 tanker refueling squadron.



Banquet for the 1st Anniversary of CAFS, MS



Water tower on base.

Beginning in 1965, the same year it won the coveted Fairchild Trophy as "Best in SAC," Columbus' 454th Bombardment Wing deployed to the western Pacific to support military operations in Vietnam. More than 100 missions were flown without losing a single bomber to enemy fire.

After 14 years as a SAC base, Columbus rejoined ATC on July 1, 1969, and resumed the mission for which it was originally activated. In 1993, the base transitioned to specialized under-graduate pilot training, which consisted of three phases and four specialized tracks. At that time, the T-1A was added to training to support the tanker/transport track. Columbus AFB is also an alternate landing site for the space shuttle on its return trip from California to the Kennedy Space Center in Florida. In addition, the base routinely deploys personnel both stateside and abroad to support overseas contingency operations.



