

**APPENDIX E: DEFENSE REUTILIZATION MARKETING OFFICE**

**Supply Methodology**

The S&S JCSG capacity model utilizes a standard Supply product to analyze each S&S activity. The standard product, together with four supply resource productivity rates, supports the analysis. These calculations form the basis for the actual capacity determination and analysis of each activity.

**Supply Product**

The Standard Product for Supply for our Defense Reutilization Marketing Office (DRMO) activities was computed per methodology discussed in Appendix A. The systems output is divided by the number of total standard products required to determine the number of components in each standard product. The number of total Standard Products required for the system as a whole is established by utilizing the supply product with the fewest number of items for simplicity.

| Standard Supply Product                      |                              |                                     |  |
|--|------------------------------|-------------------------------------|--|
| DRMO Function                                | Resource Output<br>Raw Count | Total Standard<br>Products Required | Number of Each<br>Component in a<br>Standard Product |
| Number of Line Items Reutilized              | 108,181                      | 6,089                               | 17.8   |
| Number of Line Items Transferred             | 17,547                       | 6,089                               | 2.9  |
| Number of Line Items Donated                 | 29,519                       | 6,089                               | 4.8  |
| Number of Line Items Demilitarized           | 139,900                      | 6,089                               | 23.0   |
| Number of Line Items Sold                    | 277,174                      | 6,089                               | 45.5   |
| Number of Line Items Abandoned and Destroyed | 6,089                        | 6,089                               | 1.0  |

**Supply Productivities**

Productivity rates for each of the standard Supply resources listed below were computed as discussed in Appendix A utilizing the top performing 50% of DRMOs for each sub function. Because we are using only the top 50% of this group the number of workload counts here will differ from the calculations shown above.

| <b>Supply</b>     | <b>Resource</b>  |              |               |
|-------------------|------------------|--------------|---------------|
|                   | Wage Grade labor | Supply labor | Work space    |
| Productivity Rate | <b>33.97</b>     | <b>22.45</b> | <b>0.0380</b> |

|            | <b>Workload Counts</b> | <b>Labor Resource</b> | <b>Unit Resource Productivity</b> | <b>Work Products in each Standard Product</b> | <b>Productivity per Resource per Standard Product</b> |
|------------|------------------------|-----------------------|-----------------------------------|---|---|
| Wage Grade | 387,202                | 120                   | 3226.68                           | 95.0  | 33.97   |
| Management | 398,751                | 187                   | 2132.36                           | 95.0  | 22.45   |

| <b>Supply Work Space</b>                               | <b>Workload Counts</b> | <b>Work Space Resource</b> |
|--|------------------------|----------------------------|
|  | 427,046                | 118,296                    |
| <b>Work Space Productivity per SQ Ft of Work Space</b> |                        | 3.61                       |
| <b>Work Space Productivity per Standard Product</b>    |                        | <b>0.03800</b>             |

### Storage Methodology

Storage capacity utilizes 85% of reported available storage space. This is a common industry standard to account for unusable space supporting materiel handling equipment, allocated for fire lanes, etc. This figure is considered the current capacity. Actual storage space utilized (for each type of storage) is subtracted from current capacity (and minus surge) to arrive at excess capacity. These amounts are rolled up in cubic feet by Covered Storage (General Purpose, Shed and Transitory); in cubic feet for Special Covered Storage (Controlled Humidity, Refrigerated, Flammable, Magazine and Secure); in square feet for Open Storage (Open Improved, Open Unimproved) and in gallons for POL Storage (Dry Tank, POL).

### DRMO Totals

The numbers presented below are the totals for all S&S DRMOs.

Table E.1 Supply capacity excess calculations for DRMOs:

| <i>Surge</i> | <i>Measure</i>        | <i>Sum of<br/>Wage<br/>Grade<br/>Labor<br/>(FTEs)</i> | <i>Sum of<br/>Supply<br/>Labor<br/>(FTEs)</i> | <i>Sum of Work<br/>Space<br/>(sq ft)</i> |
|--------------|-----------------------|---|---|--|
| No<br>Surge  | Current Capacity      | 328   | 450   | 341,440                                  |
|              | Current Usage         | 178   | 271   | 160,225                                  |
|              | Excess Capacity       | 150   | 179   | 181,215                                  |
|              | <b>Percent Excess</b> | <b>46%</b>  | <b>40%</b>                                    | <b>53%</b>                               |
| 10%          | Current Capacity      | 328   | 450   | 341,440                                  |
|              | Current Usage         | 195   | 298   | 176,248                                  |
|              | Excess Capacity       | 133   | 152   | 165,192                                  |
|              | <b>Percent Excess</b> | <b>40%</b>  | <b>34%</b>                                    | <b>48%</b>                               |
| 20%          | Current Capacity      | 328   | 450   | 341,440                                  |
|              | Current Usage         | 213   | 326   | 192,270                                  |
|              | Excess Capacity       | 115   | 124   | 149,170                                  |
|              | <b>Percent Excess</b> | <b>35%</b>  | <b>28%</b>                                    | <b>44%</b>                               |



Table E.2 Storage capacity excess calculations for DRMOs:

| <i>Surge</i> | <i>Measure</i>   | <i>Sum of Regular Covered Storage (cu ft)</i> | <i>Sum of Special Covered Storage (cu ft)</i> | <i>Sum of Open Storage (sq ft)</i> |
|--------------|------------------|---|---|------------------------------------|
| No Surge     | Current Capacity | 68,068,729                                    | 4,991,318                                     | 36,157,815                         |
|              | Current Usage    | 29,421,944                                    | 3,975,194                                     | 15,064,600                         |
|              | Excess Capacity  | 38,646,785                                    | 1,016,124                                     | 21,093,215                         |
|              | Percent Excess   | <b>57%</b>                                    | <b>20%</b>                                    | <b>58%</b>                         |
| 10%          | Current Capacity | 68,068,729                                    | 4,991,318                                     | 36,157,815                         |
|              | Current Usage    | 32,364,138                                    | 4,372,713                                     | 16,571,060                         |
|              | Excess Capacity  | 35,704,591                                    | 618,605                                       | 19,586,755                         |
|              | Percent Excess   | <b>52%</b>                                    | <b>12%</b>                                    | <b>54%</b>                         |
| 20%          | Current Capacity | 68,068,729                                    | 4,991,318                                     | 36,157,815                         |
|              | Current Usage    | 35,306,333                                    | 4,770,233                                     | 18,077,520                         |
|              | Excess Capacity  | 32,762,396                                    | 221,085                                       | 18,080,295                         |
|              | Percent Excess   | <b>48%</b>                                    | <b>4%</b>                                     | <b>50%</b>                         |

### Methodology Demonstration using DRMO Hill

**An analysis of DRMO Hill is presented as a demonstration of methodology. The portion of the total DRMO Supply Standard product requirements that DRMO Hill must produce is set at the same proportion as that which they currently contribute to the total supply products (with their assigned resources). In DRMO Hill’s case this is 1.61% of the total number of standard units to be produced in the future by the DRMO Group as a whole. (1.61% of 6,089 or 98.09 Standard Supply Units)**

Table E.3 Capacity calculations for Supply and Storage Functions

| Activity  |                  | Labor            | Supply labor | Work       | Storage                 |                         | Open Storage |
|-----------|------------------|------------------|--------------|------------|-------------------------|-------------------------|--------------|
|           |                  | Wage Grade labor |              | Work space | Regular covered storage | Special covered storage |              |
|           |                  | FTEs             |              | SQ FT      | CU FT                   | CU FT                   |              |
| DRMO Hill | Current Capacity | 5                | 19           | 14,923     | 1,946,064               | 224,898                 | 833,283      |
|           | Current Usage    | 3                | 4            | 2,581      | 563,965                 | 65,175                  | 177,834      |
|           | Excess Capacity  | 2                | 15           | 12,342     | 1,382,099               | 159,723                 | 655,449      |

**Surge Methodology**

Surge is an additional demand on an activity’s current resources. For supply, the requirement to produce standard products is increased by 10% and 20% for each activity. For storage, usage rates are computed in the same manner as under normal circumstances and then increased 10% and 20%. Excess capacity is then reduced based on this increase. Tables E.4 and E.5 display DRMO Hill supply and storage calculations at 10% and 20% surge.

Table E.4 Capacity calculations for Supply and Storage Functions at 10% Surge

| Activity  |                     | Labor            |              | Work       | Storage                 |                         | Open Storage |
|-----------|---------------------|------------------|--------------|------------|-------------------------|-------------------------|--------------|
|           |                     | Wage Grade labor | Supply labor | Work space | Regular covered storage | Special covered storage |              |
|           |                     | FTEs             | FTEs         | SQ FT      | CU FT                   | CU FT                   | SQ FT        |
| DRMO Hill | Current Capacity    | 5                | 19           | 14,923     | 1,946,064               | 224,898                 | 833,283      |
|           | Surge Usage at +10% | 3                | 5            | 2,839      | 620,362                 | 71,693                  | 195,617      |
|           | Excess Capacity     | 2                | 14           | 12,084     | 1,325,703               | 153,206                 | 637,666      |

Table E.5 Capacity calculations for Supply and Storage Functions at 20% Surge

| Activity  |                     | Labor            |              | Work       | Storage                 |                         | Open Storage |
|-----------|---------------------|------------------|--------------|------------|-------------------------|-------------------------|--------------|
|           |                     | Wage Grade labor | Supply labor | Work space | Regular covered storage | Special covered storage |              |
|           |                     | FTEs             | FTEs         | SQ FT      | CU FT                   | CU FT                   | SQ FT        |
| DRMO Hill | Current Capacity    | 5                | 19           | 14,923     | 1,946,064               | 224,898                 | 833,283      |
|           | Surge Usage at +20% | 3                | 5            | 3,097      | 676,758                 | 78,210                  | 213,401      |
|           | Excess Capacity     | 2                | 14           | 11,826     | 1,269,306               | 146,688                 | 619,882      |

**Distribution**

As DRMO activities do not perform strategic distribution, there are no distribution numbers for this group.



**DRMO Activities Under Normal Conditions**

| DRMO Totals |                       | FTEs |     | K sq ft |            | K cu ft    |            | K sq ft                 |  |
|-------------|-----------------------|------|-----|---------|------------|------------|------------|-------------------------|--|
|             |                       | 328  | 450 | 341,440 | 68,068,729 | 4,991,318  | 36,157,815 |                         |  |
|             |                       | 46%  |     | 53%     |            | 57%        |            | 20%                     |  |
|             |                       | 150  |     | 181,215 |            | 38,646,785 |            | 21,093,215              |  |
|             |                       | 178  |     | 160,225 |            | 29,421,944 |            | 15,064,600              |  |
|             |                       | 1    |     | 693     |            | 672,131    |            | 316,995                 |  |
|             |                       | 1    |     | 8,817   |            | 608,119    |            | 1,034,805               |  |
|             |                       | 11   |     | 5,690   |            | 3,709,790  |            | 634,000                 |  |
|             |                       | 21   |     | 12,491  |            | 3,572,384  |            | 480,255                 |  |
|             |                       | 1    |     | -6,801  |            | 137,406    |            | 153,745                 |  |
|             |                       | 11   |     | 8,850   |            | 216,574    |            | 41,614                  |  |
|             |                       | 2    |     | 1,316   |            | 151,602    |            | 29,130                  |  |
|             |                       | 6    |     | 7,534   |            | 64,972     |            | 12,484                  |  |
|             |                       | 3    |     | 5,549   |            | 403,272    |            | 41,709                  |  |
|             |                       | 2    |     | 1,279   |            | 162,300    |            | 16,786                  |  |
|             |                       | 1    |     | 4,270   |            | 240,972    |            | 24,923                  |  |
|             |                       | 8    |     | 6,065   |            | 448,605    |            | 61,447                  |  |
|             |                       | 3    |     | 1,699   |            | 177,920    |            | 24,371                  |  |
|             |                       | 6    |     | 4,366   |            | 270,685    |            | 37,076                  |  |
|             |                       | 9    |     | 4,273   |            | 1,059,578  |            | 17,661                  |  |
|             |                       | 3    |     | 3,094   |            | 457,490    |            | 7,625                   |  |
|             |                       | 7    |     | 1,179   |            | 602,088    |            | 10,036                  |  |
|             |                       | 0    |     | 400     |            | 13,440     |            | 5,695                   |  |
|             |                       | na   |     | 162     |            | 194        |            | 82                      |  |
|             |                       | na   |     | 238     |            | 13,246     |            | 5,613                   |  |
|             |                       | 1    |     | 952     |            | 31,152     |            | 16,321                  |  |
|             |                       | 0    |     | 149     |            | 14,797     |            | 7,752                   |  |
|             |                       | 1    |     | 803     |            | 16,355     |            | 8,569                   |  |
|             |                       | 5    |     | 4,736   |            | 636,864    |            | 49,674                  |  |
|             |                       | 2    |     | 1,867   |            | 176,897    |            | 13,798                  |  |
|             |                       | 3    |     | 2,869   |            | 459,967    |            | 35,876                  |  |
|             |                       | 2    |     | 8,831   |            | 2,208,230  |            | 15,917                  |  |
|             |                       | 2    |     | 1,768   |            | 1,268,330  |            | 9,142                   |  |
|             |                       | 0    |     | 7,063   |            | 939,900    |            | 6,775                   |  |
|             |                       | 3    |     | 2,917   |            | 273,328    |            | 0                       |  |
|             |                       | 0    |     | 307     |            | 5,479      |            | 0                       |  |
|             |                       | 3    |     | 2,610   |            | 267,849    |            | 0                       |  |
| 1           | DRMO ANCHORAGE        | 2    | 5   | 9510    | 1,280,250  | 249,276    | 1,351,800  | Open Storage            |  |
| 1           | DRMO ANCHORAGE        | 1    | 1   | 693     | 672,131    | 130,870    | 316,995    | Special covered storage |  |
| 1           | DRMO ANCHORAGE        | 1    | 4   | 8,817   | 608,119    | 118,406    | 1,034,805  | Open Storage            |  |
| 2           | DRMO ANNISTON         | 15   | 11  | 5,690   | 3,709,790  | 0          | 634,000    | Special covered storage |  |
| 2           | DRMO ANNISTON         | 14   | 21  | 12,491  | 3,572,384  | 0          | 480,255    | Open Storage            |  |
| 2           | DRMO ANNISTON         | 1    | -10 | -6,801  | 137,406    | 0          | 153,745    | Special covered storage |  |
| 3           | DRMO BARSTOW          | 7    | 11  | 8,850   | 216,574    | 41,614     | 3,917,016  | Open Storage            |  |
| 3           | DRMO BARSTOW          | 1    | 2   | 1,316   | 151,602    | 29,130     | 111,404    | Special covered storage |  |
| 3           | DRMO BARSTOW          | 6    | 9   | 7,534   | 64,972     | 12,484     | 3,805,612  | Open Storage            |  |
| 4           | DRMO BENNING          | 2    | 3   | 5,549   | 403,272    | 41,709     | 299,196    | Special covered storage |  |
| 4           | DRMO BENNING          | 1    | 2   | 1,279   | 162,300    | 16,786     | 101,726    | Open Storage            |  |
| 4           | DRMO BENNING          | 1    | 1   | 4,270   | 240,972    | 24,923     | 197,470    | Special covered storage |  |
| 5           | DRMO BRAGG            | 8    | 8   | 6,065   | 448,605    | 61,447     | 325,467    | Open Storage            |  |
| 5           | DRMO BRAGG            | 2    | 3   | 1,699   | 177,920    | 24,371     | 279,917    | Special covered storage |  |
| 5           | DRMO BRAGG            | 6    | 5   | 4,366   | 270,685    | 37,076     | 45,550     | Open Storage            |  |
| 6           | DRMO CAMPBELL         | 10   | 9   | 4,273   | 1,059,578  | 17,661     | 406,526    | Special covered storage |  |
| 6           | DRMO CAMPBELL         | 3    | 5   | 3,094   | 457,490    | 7,625      | 193,745    | Open Storage            |  |
| 6           | DRMO CAMPBELL         | 7    | 4   | 1,179   | 602,088    | 10,036     | 212,781    | Special covered storage |  |
| 7           | DRMO CANNON           | 0    | 1   | 400     | 13,440     | 5,695      | 115,506    | Open Storage            |  |
| 7           | DRMO CANNON           | na   | 0   | 162     | 194        | 82         | 1,155      | Special covered storage |  |
| 7           | DRMO CANNON           | na   | 1   | 238     | 13,246     | 5,613      | 114,351    | Open Storage            |  |
| 8           | DRMO CAPE CANAVERAL   | 1    | 4   | 952     | 31,152     | 16,321     | 21,600     | Special covered storage |  |
| 8           | DRMO CAPE CANAVERAL   | 0    | 0   | 149     | 14,797     | 7,752      | 12,118     | Open Storage            |  |
| 8           | DRMO CAPE CANAVERAL   | 1    | 4   | 803     | 16,355     | 8,569      | 9,482      | Special covered storage |  |
| 9           | DRMO COLORADO SPRINGS | 5    | 5   | 4,736   | 636,864    | 49,674     | 741,888    | Open Storage            |  |
| 9           | DRMO COLORADO SPRINGS | 2    | 3   | 1,867   | 176,897    | 13,798     | 192,184    | Special covered storage |  |
| 9           | DRMO COLORADO SPRINGS | 3    | 2   | 2,869   | 459,967    | 35,876     | 549,704    | Open Storage            |  |
| 10          | DRMO COLUMBUS         | 2    | 7   | 8,831   | 2,208,230  | 15,917     | 120,642    | Special covered storage |  |
| 10          | DRMO COLUMBUS         | 2    | 3   | 1,768   | 1,268,330  | 9,142      | 108,578    | Open Storage            |  |
| 10          | DRMO COLUMBUS         | 0    | 4   | 7,063   | 939,900    | 6,775      | 12,064     | Special covered storage |  |
| 11          | DRMO CORPUS CHRISTI   | 3    | 2   | 2,917   | 273,328    | 0          | 422,874    | Open Storage            |  |
| 11          | DRMO CORPUS CHRISTI   | 0    | 1   | 307     | 5,479      | 0          | 11,881     | Special covered storage |  |
| 11          | DRMO CORPUS CHRISTI   | 3    | 1   | 2,610   | 267,849    | 0          | 410,993    | Open Storage            |  |

Resources >>>

DRMO Activities Under Normal Conditions

| Activity            | Measure          | FTEs             |      |         | Supply       |            |                         | Storage                 |              |  |
|---------------------|------------------|------------------|------|---------|--------------|------------|-------------------------|-------------------------|--------------|--|
|                     |                  | Wage Grade labor | FTEs | K sq ft | Supply labor | Work space | Regular covered storage | Special covered storage | Open Storage |  |
|                     |                  |                  |      | K cu ft |              | K sq ft    | K cu ft                 | K cu ft                 | K sq ft      |  |
| 12 DRMO CRANE       | Current Capacity | 7                | 8    | 3825    | 8            | 448,672    | 0                       | 0                       | 1,071,810    |  |
| 12 DRMO CRANE       | Current Usage    | 12               | 18   | 10,461  | 18           | 189,045    | 0                       | 0                       | 322,593      |  |
| 12 DRMO CRANE       | Excess Capacity  | -5               | -10  | -6,636  | -10          | 259,627    | 0                       | 0                       | 749,217      |  |
| 13 DRMO DRUM        | Current Capacity | 0                | 1    | 960     | 1            | 0          | 0                       | 0                       | 182,394      |  |
| 13 DRMO DRUM        | Current Usage    | na               | 0    | 196     | 0            | 0          | 0                       | 0                       | 1,104        |  |
| 13 DRMO DRUM        | Excess Capacity  | na               | 1    | 764     | 1            | 0          | 0                       | 0                       | 181,290      |  |
| 14 DRMO DULUTH      | Current Capacity | 1                | 3    | 1800    | 3            | 218,040    | 45,920                  | 0                       | 39,798       |  |
| 14 DRMO DULUTH      | Current Usage    | 1                | 1    | 595     | 1            | 143,906    | 30,307                  | 0                       | 26,266       |  |
| 14 DRMO DULUTH      | Excess Capacity  | 0                | 2    | 1,205   | 2            | 74,134     | 15,613                  | 0                       | 13,532       |  |
| 15 DRMO DYESS       | Current Capacity | 1                | 2    | 900     | 2            | 328,520    | 76,085                  | 0                       | 40,232       |  |
| 15 DRMO DYESS       | Current Usage    | 1                | 1    | 453     | 1            | 201,390    | 46,642                  | 0                       | 24,375       |  |
| 15 DRMO DYESS       | Excess Capacity  | 0                | 1    | 447     | 1            | 127,130    | 29,443                  | 0                       | 15,857       |  |
| 16 DRMO EGLIN       | Current Capacity | 10               | 6    | 4000    | 6            | 1,159,156  | 72,663                  | 0                       | 617,112      |  |
| 16 DRMO EGLIN       | Current Usage    | 2                | 3    | 1,864   | 3            | 492,641    | 30,882                  | 0                       | 262,273      |  |
| 16 DRMO EGLIN       | Excess Capacity  | 8                | 3    | 2,136   | 3            | 666,515    | 41,781                  | 0                       | 354,839      |  |
| 17 DRMO ELLSWORTH   | Current Capacity | 1                | 1    | 3000    | 1            | 270,000    | 0                       | 0                       | 180,000      |  |
| 17 DRMO ELLSWORTH   | Current Usage    | 0                | 0    | 235     | 0            | 179,795    | 0                       | 0                       | 157,528      |  |
| 17 DRMO ELLSWORTH   | Excess Capacity  | 1                | 1    | 2,765   | 1            | 90,205     | 0                       | 0                       | 22,472       |  |
| 18 DRMO FAIRBANKS   | Current Capacity | 2                | 4    | 6390    | 4            | 550,620    | 109,477                 | 0                       | 761,724      |  |
| 18 DRMO FAIRBANKS   | Current Usage    | 1                | 1    | 732     | 1            | 264,298    | 52,549                  | 0                       | 485,218      |  |
| 18 DRMO FAIRBANKS   | Excess Capacity  | 1                | 3    | 5,658   | 3            | 286,322    | 56,928                  | 0                       | 276,506      |  |
| 19 DRMO FAIRCHILD   | Current Capacity | 0                | 1    | 3100    | 1            | 240,000    | 0                       | 0                       | 11,400       |  |
| 19 DRMO FAIRCHILD   | Current Usage    | na               | 0    | 67      | 0            | 144,000    | 0                       | 0                       | 7,500        |  |
| 19 DRMO FAIRCHILD   | Excess Capacity  | na               | 1    | 3,033   | 1            | 96,000     | 0                       | 0                       | 3,900        |  |
| 20 DRMO GREAT FALLS | Current Capacity | 2                | 1    | 1836    | 1            | 181,640    | 27,654                  | 0                       | 150,516      |  |
| 20 DRMO GREAT FALLS | Current Usage    | 0                | 1    | 372     | 1            | 47,862     | 7,287                   | 0                       | 33,866       |  |
| 20 DRMO GREAT FALLS | Excess Capacity  | 2                | 0    | 1,464   | 0            | 133,778    | 20,367                  | 0                       | 116,650      |  |
| 21 DRMO GREAT LAKES | Current Capacity | 1                | 2    | 4050    | 2            | 1,018,830  | 65,026                  | 0                       | 143,010      |  |
| 21 DRMO GREAT LAKES | Current Usage    | 1                | 1    | 513     | 1            | 672,428    | 42,917                  | 0                       | 94,387       |  |
| 21 DRMO GREAT LAKES | Excess Capacity  | 0                | 1    | 3,537   | 1            | 346,402    | 22,109                  | 0                       | 48,623       |  |
| 22 DRMO GROTON      | Current Capacity | 1                | 4    | 3247    | 4            | 76,390     | 12,502                  | 0                       | 83,610       |  |
| 22 DRMO GROTON      | Current Usage    | 2                | 3    | 1,480   | 3            | 61,876     | 10,127                  | 0                       | 20,903       |  |
| 22 DRMO GROTON      | Excess Capacity  | -1               | 1    | 1,767   | 1            | 14,514     | 2,375                   | 0                       | 62,707       |  |
| 23 DRMO GUAM        | Current Capacity | 4                | 12   | 5101    | 12           | 1,710,000  | 424,584                 | 0                       | 386,750      |  |
| 23 DRMO GUAM        | Current Usage    | 3                | 5    | 2,950   | 5            | 493,812    | 122,611                 | 0                       | 147,240      |  |
| 23 DRMO GUAM        | Excess Capacity  | 1                | 7    | 2,151   | 7            | 1,216,188  | 301,973                 | 0                       | 239,510      |  |
| 24 DRMO HAWAII      | Current Capacity | 14               | 22   | 15164   | 22           | 1,778,000  | 265,699                 | 0                       | 322,000      |  |
| 24 DRMO HAWAII      | Current Usage    | 12               | 18   | 10,583  | 18           | 1,333,500  | 199,274                 | 0                       | 257,600      |  |
| 24 DRMO HAWAII      | Excess Capacity  | 2                | 4    | 4,581   | 4            | 444,500    | 66,425                  | 0                       | 64,400       |  |
| 25 DRMO HILL        | Current Capacity | 5                | 19   | 14923   | 19           | 1,946,064  | 224,898                 | 0                       | 833,283      |  |
| 25 DRMO HILL        | Current Usage    | 3                | 4    | 2,581   | 4            | 563,965    | 65,175                  | 0                       | 177,834      |  |
| 25 DRMO HILL        | Excess Capacity  | 2                | 15   | 12,342  | 15           | 1,382,099  | 159,723                 | 0                       | 655,449      |  |
| 26 DRMO HOLLOWMAN   | Current Capacity | 3                | 3    | 3696    | 3            | 29,304     | 9,197                   | 0                       | 371,907      |  |
| 26 DRMO HOLLOWMAN   | Current Usage    | 1                | 1    | 646     | 1            | 422        | 132                     | 0                       | 3,719        |  |
| 26 DRMO HOLLOWMAN   | Excess Capacity  | 2                | 2    | 3,050   | 2            | 28,882     | 9,065                   | 0                       | 368,188      |  |

Resources >>



DRMO Activities Under Normal Conditions

| Activity              | Measure          | FTEs             |      |         | Supply       |            |                         | Storage                 |              |  |
|-----------------------|------------------|------------------|------|---------|--------------|------------|-------------------------|-------------------------|--------------|--|
|                       |                  | Wage Grade labor | FTEs | K sq ft | Supply labor | Work space | Regular covered storage | Special covered storage | Open Storage |  |
|                       |                  |                  |      | K cu ft |              |            | K cu ft                 | K cu ft                 | K sq ft      |  |
| 27 DRMO HOMESTEAD     | Current Capacity | 0                | 2    | 1440    | 2            | 1440       | 71,656                  | 0                       | 49,194       |  |
| 27 DRMO HOMESTEAD     | Current Usage    | na               | 1    | 327     | 1            | 327        | 47,292                  | 0                       | 22,137       |  |
| 27 DRMO HOMESTEAD     | Excess Capacity  | na               | 1    | 1,113   | 1            | 1,113      | 24,364                  | 0                       | 27,057       |  |
| 28 DRMO HOOD          | Current Capacity | 9                | 11   | 7599    | 11           | 7599       | 777,052                 | 190,718                 | 401,157      |  |
| 28 DRMO HOOD          | Current Usage    | 2                | 3    | 2,058   | 3            | 2,058      | 723,560                 | 177,589                 | 313,348      |  |
| 28 DRMO HOOD          | Excess Capacity  | 7                | 8    | 5,541   | 8            | 5,541      | 53,492                  | 13,129                  | 87,809       |  |
| 29 DRMO HUNTSVILLE    | Current Capacity | 2                | 2    | 9077    | 2            | 9077       | 1,819,924               | 317,995                 | 69,515       |  |
| 29 DRMO HUNTSVILLE    | Current Usage    | 1                | 2    | 989     | 2            | 989        | 1,187,177               | 207,435                 | 32,085       |  |
| 29 DRMO HUNTSVILLE    | Excess Capacity  | 1                | 0    | 8,088   | 0            | 8,088      | 632,747                 | 110,560                 | 37,430       |  |
| 30 DRMO JACKSON       | Current Capacity | 6                | 4    | 1809    | 4            | 1809       | 426,900                 | 7,835                   | 369,100      |  |
| 30 DRMO JACKSON       | Current Usage    | 2                | 3    | 1,555   | 3            | 1,555      | 265,285                 | 4,869                   | 260,362      |  |
| 30 DRMO JACKSON       | Excess Capacity  | 4                | 1    | 254     | 1            | 254        | 161,615                 | 2,966                   | 108,738      |  |
| 31 DRMO JACKSONVILLE  | Current Capacity | 6                | 14   | 13681   | 14           | 13681      | 650,650                 | 7,019                   | 334,494      |  |
| 31 DRMO JACKSONVILLE  | Current Usage    | 2                | 4    | 2,118   | 4            | 2,118      | 309,059                 | 3,334                   | 158,885      |  |
| 31 DRMO JACKSONVILLE  | Excess Capacity  | 4                | 10   | 11,563  | 10           | 11,563     | 341,591                 | 3,685                   | 175,609      |  |
| 32 DRMO KEESLER       | Current Capacity | 5                | 3    | 1650    | 3            | 1650       | 960,000                 | 19,546                  | 242,235      |  |
| 32 DRMO KEESLER       | Current Usage    | 2                | 3    | 1,701   | 3            | 1,701      | 890,728                 | 18,136                  | 181,630      |  |
| 32 DRMO KEESLER       | Excess Capacity  | 3                | 0    | -51     | 0            | -51        | 69,272                  | 1,410                   | 60,605       |  |
| 33 DRMO KIRTLAND      | Current Capacity | 2                | 2    | 3134    | 2            | 3134       | 30,666                  | 117,315                 | 195,777      |  |
| 33 DRMO KIRTLAND      | Current Usage    | 1                | 1    | 678     | 1            | 678        | 442                     | 0                       | 1,520        |  |
| 33 DRMO KIRTLAND      | Excess Capacity  | 1                | 1    | 2,456   | 1            | 2,456      | 30,224                  | 117,315                 | 194,257      |  |
| 34 DRMO KNOX          | Current Capacity | 2                | 4    | 2989    | 4            | 2989       | 632,180                 | 2,585                   | 558,102      |  |
| 34 DRMO KNOX          | Current Usage    | 2                | 2    | 1,434   | 2            | 1,434      | 200,131                 | 37                      | 197,845      |  |
| 34 DRMO KNOX          | Excess Capacity  | 0                | 2    | 1,555   | 2            | 1,555      | 432,049                 | 2,548                   | 360,257      |  |
| 35 DRMO LEJEUNE       | Current Capacity | 14               | 13   | 5517    | 13           | 5517       | 1,287,972               | 71,680                  | 2,302,785    |  |
| 35 DRMO LEJEUNE       | Current Usage    | 3                | 4    | 2,657   | 4            | 2,657      | 585,320                 | 32,575                  | 1,957,367    |  |
| 35 DRMO LEJEUNE       | Excess Capacity  | 11               | 9    | 2,860   | 9            | 2,860      | 702,652                 | 39,105                  | 345,418      |  |
| 36 DRMO LETTERKENNY   | Current Capacity | 1                | 3    | 5940    | 3            | 5940       | 745,720                 | 0                       | 630,000      |  |
| 36 DRMO LETTERKENNY   | Current Usage    | 1                | 2    | 1,315   | 2            | 1,315      | 429,301                 | 0                       | 10,974       |  |
| 36 DRMO LETTERKENNY   | Excess Capacity  | 0                | 1    | 4,625   | 1            | 4,625      | 316,419                 | 0                       | 619,026      |  |
| 37 DRMO LEWIS         | Current Capacity | 15               | 19   | 23430   | 19           | 23430      | 2,782,500               | 592,195                 | 2,286,000    |  |
| 37 DRMO LEWIS         | Current Usage    | 6                | 9    | 5,065   | 9            | 5,065      | 1,473,390               | 313,579                 | 1,371,600    |  |
| 37 DRMO LEWIS         | Excess Capacity  | 9                | 10   | 18,365  | 10           | 18,365     | 1,309,110               | 278,616                 | 914,400      |  |
| 38 DRMO MEADE         | Current Capacity | 1                | 22   | 6236    | 22           | 6236       | 936,000                 | 0                       | 1,197,900    |  |
| 38 DRMO MEADE         | Current Usage    | 8                | 13   | 7,584   | 13           | 7,584      | 840,000                 | 0                       | 871,200      |  |
| 38 DRMO MEADE         | Excess Capacity  | -7               | 9    | -1,348  | 9            | -1,348     | 96,000                  | 0                       | 326,700      |  |
| 39 DRMO MECHANICSBURG | Current Capacity | 1                | 13   | 1804    | 13           | 1804       | 2,776,800               | 0                       | 890,937      |  |
| 39 DRMO MECHANICSBURG | Current Usage    | 3                | 5    | 2,702   | 5            | 2,702      | 738,000                 | 0                       | 890,937      |  |
| 39 DRMO MECHANICSBURG | Excess Capacity  | -2               | 8    | -898    | 8            | -898       | 2,038,800               | 0                       | 0            |  |
| 40 DRMO MINOT         | Current Capacity | 1                | 2    | 3360    | 2            | 3360       | 412,250                 | 34,440                  | 87,621       |  |
| 40 DRMO MINOT         | Current Usage    | 0                | 1    | 384     | 1            | 384        | 389,996                 | 32,581                  | 53,661       |  |
| 40 DRMO MINOT         | Excess Capacity  | 1                | 1    | 2,976   | 1            | 2,976      | 22,254                  | 1,859                   | 33,960       |  |
| 41 DRMO MOUNTAIN HOME | Current Capacity | 1                | 1    | 800     | 1            | 800        | 300,613                 | 155,686                 | 90,000       |  |
| 41 DRMO MOUNTAIN HOME | Current Usage    | 0                | 1    | 329     | 1            | 329        | 207,412                 | 107,417                 | 25,203       |  |
| 41 DRMO MOUNTAIN HOME | Excess Capacity  | 1                | 0    | 471     | 0            | 471        | 93,201                  | 48,269                  | 64,797       |  |

Resources >>



**DRMO Activities Under Normal Conditions**

| Activity | Measure            | FTEs             |      |         | Supply       |            |                         | Storage                 |              |  |
|----------|--------------------|------------------|------|---------|--------------|------------|-------------------------|-------------------------|--------------|--|
|          |                    | Wage Grade labor | FTEs | K sq ft | Supply labor | Work space | Regular covered storage | Special covered storage | Open Storage |  |
|          |                    |                  |      | K cu ft |              | K sq ft    | K cu ft                 | K cu ft                 | K sq ft      |  |
| 42       | DRMO NELLIS        | 2                | 0    | 4828    | 1            | 137,072    | 20,669                  | 306,693                 |              |  |
| 42       | DRMO NELLIS        | 0                | 1    | 324     | 1            | 130,218    | 19,635                  | 129,578                 |              |  |
| 42       | DRMO NELLIS        | 2                | 0    | 4,504   | 0            | 6,854      | 1,034                   | 177,115                 |              |  |
| 43       | DRMO NORFOLK       | 20               | 22   | 1200    | 22           | 7,326,232  | 0                       | 112,500                 |              |  |
| 43       | DRMO NORFOLK       | 4                | 7    | 3,840   | 7            | 1,144,780  | 0                       | 50,100                  |              |  |
| 43       | DRMO NORFOLK       | 16               | 15   | -2,640  | 15           | 6,181,452  | 0                       | 62,400                  |              |  |
| 44       | DRMO OFFUTT        | 2                | 1    | 1200    | 1            | 329,176    | 43,775                  | 122,400                 |              |  |
| 44       | DRMO OFFUTT        | 1                | 1    | 564     | 1            | 282,968    | 37,630                  | 94,230                  |              |  |
| 44       | DRMO OFFUTT        | 1                | 0    | 636     | 0            | 46,208     | 6,145                   | 28,170                  |              |  |
| 45       | DRMO OKLAHOMA CITY | 12               | 15   | 10480   | 15           | 1,538,483  | 346,825                 | 655,440                 |              |  |
| 45       | DRMO OKLAHOMA CITY | 3                | 4    | 2,528   | 4            | 251,031    | 56,591                  | 121,692                 |              |  |
| 45       | DRMO OKLAHOMA CITY | 9                | 11   | 7,952   | 11           | 1,287,452  | 290,234                 | 533,748                 |              |  |
| 46       | DRMO POLK          | 3                | 2    | 1625    | 2            | 26,400     | 3,416                   | 293,600                 |              |  |
| 46       | DRMO POLK          | 2                | 2    | 1,391   | 2            | 10,193     | 1,319                   | 57,897                  |              |  |
| 46       | DRMO POLK          | 1                | 0    | 234     | 0            | 16,207     | 2,097                   | 235,703                 |              |  |
| 47       | DRMO PORT HUENEME  | 2                | 2    | 5354    | 2            | 1,069,800  | 0                       | 377,600                 |              |  |
| 47       | DRMO PORT HUENEME  | 1                | 1    | 535     | 1            | 524,202    | 0                       | 185,024                 |              |  |
| 47       | DRMO PORT HUENEME  | 1                | 1    | 4,819   | 1            | 545,598    | 0                       | 192,576                 |              |  |
| 48       | DRMO PORTSMOUTH    | 1                | 4    | 2304    | 4            | 480,960    | 0                       | 26,250                  |              |  |
| 48       | DRMO PORTSMOUTH    | 3                | 4    | 2,318   | 4            | 0          | 277,978                 | 3,438                   |              |  |
| 48       | DRMO PORTSMOUTH    | -2               | 0    | -14     | 0            | 480,960    | -277,978                | 22,812                  |              |  |
| 49       | DRMO RICHMOND      | 1                | 9    | 9234    | 9            | 2,204,904  | 506,996                 | 387,208                 |              |  |
| 49       | DRMO RICHMOND      | 5                | 7    | 4,056   | 7            | 1,056,720  | 242,982                 | 44,534                  |              |  |
| 49       | DRMO RICHMOND      | -4               | 2    | 5,178   | 2            | 1,148,184  | 264,014                 | 342,674                 |              |  |
| 50       | DRMO RILEY         | 6                | 9    | 4284    | 9            | 696,000    | 6,561                   | 347,711                 |              |  |
| 50       | DRMO RILEY         | 2                | 4    | 2,140   | 4            | 491,511    | 4,634                   | 278,692                 |              |  |
| 50       | DRMO RILEY         | 4                | 5    | 2,144   | 5            | 204,489    | 1,927                   | 69,019                  |              |  |
| 51       | DRMO ROCK ISLAND   | 2                | 2    | 2750    | 2            | 583,870    | 0                       | 456,192                 |              |  |
| 51       | DRMO ROCK ISLAND   | 1                | 2    | 1,202   | 2            | 385,354    | 0                       | 301,087                 |              |  |
| 51       | DRMO ROCK ISLAND   | 1                | 0    | 1,548   | 0            | 198,516    | 0                       | 155,105                 |              |  |
| 52       | DRMO SAN ANTONIO   | 8                | 11   | 13958   | 11           | 2,717,085  | 35,141                  | 306,000                 |              |  |
| 52       | DRMO SAN ANTONIO   | 3                | 5    | 2,765   | 5            | 78,284     | 1,012                   | 33,562                  |              |  |
| 52       | DRMO SAN ANTONIO   | 5                | 6    | 11,193  | 6            | 2,638,801  | 34,129                  | 272,438                 |              |  |
| 53       | DRMO SAN DIEGO     | 24               | 25   | 14784   | 25           | 1,159,824  | 0                       | 855,630                 |              |  |
| 53       | DRMO SAN DIEGO     | 6                | 8    | 4,943   | 8            | 566,843    | 0                       | 389,312                 |              |  |
| 53       | DRMO SAN DIEGO     | 18               | 17   | 9,841   | 17           | 592,981    | 0                       | 466,318                 |              |  |
| 54       | DRMO SCOTT         | 4                | 5    | 600     | 5            | 613,200    | 0                       | 0                       |              |  |
| 54       | DRMO SCOTT         | 1                | 2    | 1,215   | 2            | 202,356    | 0                       | 0                       |              |  |
| 54       | DRMO SCOTT         | 3                | 3    | -615    | 3            | 410,844    | 0                       | 0                       |              |  |
| 55       | DRMO SELFRIEDGE    | 3                | 3    | 3538    | 3            | 652,960    | 51,822                  | 296,064                 |              |  |
| 55       | DRMO SELFRIEDGE    | 1                | 2    | 1,114   | 2            | 322,088    | 25,563                  | 62,401                  |              |  |
| 55       | DRMO SELFRIEDGE    | 2                | 1    | 2,424   | 1            | 330,872    | 26,259                  | 233,663                 |              |  |

Resources >>

**DRMO Activities Under Normal Conditions**

| Resources >> |                       | FTEs             |    | FTEs   |     | K sq ft    |                         | K cu ft    |                         | K sq ft |              | K sq ft |         |
|--------------|-----------------------|------------------|----|--------|-----|------------|-------------------------|------------|-------------------------|---------|--------------|---------|---------|
| Activity     | Measure               | Wage Grade labor |    | Supply |     | Work space | Regular covered storage |            | Special covered storage |         | Open Storage | K sq ft | K sq ft |
|              |                       | 2                | 0  | 1      | 0   |            | 844,800                 | 0          | 0                       | 968,328 |              |         |         |
| 56           | DRMO SIERRA           | Current Capacity | 2  | 0      | 1   | 700        | 844,800                 | 0          | 0                       | 0       | 968,328      |         |         |
| 56           | DRMO SIERRA           | Current Usage    | 0  | 0      | 0   | 92         | 253,440                 | 0          | 0                       | 0       | 242,082      |         |         |
| 56           | DRMO SIERRA           | Excess Capacity  | 2  | 1      | 1   | 608        | 591,360                 | 0          | 0                       | 0       | 726,246      |         |         |
| 57           | DRMO SPARTA           | Current Capacity | 1  | 4      | 4   | 1800       | 291,000                 | 22,885     | 0                       | 0       | 367,525      |         |         |
| 57           | DRMO SPARTA           | Current Usage    | 1  | 2      | 2   | 925        | 192,060                 | 15,104     | 0                       | 0       | 176,567      |         |         |
| 57           | DRMO SPARTA           | Excess Capacity  | 0  | 2      | 2   | 875        | 98,940                  | 7,781      | 0                       | 0       | 190,958      |         |         |
| 58           | DRMO ST JULIENS       | Current Capacity | 1  | 3      | 3   | 2048       | 225,000                 | 0          | 0                       | 0       | 1,524,240    |         |         |
| 58           | DRMO ST JULIENS       | Current Usage    | 4  | 5      | 5   | 3,181      | 0                       | 13,500     | 0                       | 0       | 742,308      |         |         |
| 58           | DRMO ST JULIENS       | Excess Capacity  | -3 | -2     | -2  | -1,133     | 225,000                 | -13,500    | 0                       | 0       | 781,932      |         |         |
| 59           | DRMO STEWART          | Current Capacity | 3  | 4      | 4   | 4120       | 516,665                 | 161,371    | 0                       | 0       | 308,997      |         |         |
| 59           | DRMO STEWART          | Current Usage    | 1  | 1      | 1   | 814        | 255,749                 | 0          | 0                       | 0       | 4,623        |         |         |
| 59           | DRMO STEWART          | Excess Capacity  | 2  | 3      | 3   | 3,306      | 260,916                 | 161,371    | 0                       | 0       | 304,374      |         |         |
| 60           | DRMO STOCKTON         | Current Capacity | 7  | 14     | 14  | 10492      | 2,380,800               | 0          | 0                       | 0       | 13,194       |         |         |
| 60           | DRMO STOCKTON         | Current Usage    | 2  | 4      | 4   | 2,147      | 999,936                 | 0          | 0                       | 0       | 3,695        |         |         |
| 60           | DRMO STOCKTON         | Excess Capacity  | 5  | 10     | 10  | 8,345      | 1,380,864               | 0          | 0                       | 0       | 9,499        |         |         |
| 61           | DRMO TEXARKANA        | Current Capacity | 19 | 9      | 9   | 5076       | 4,510,292               | 299,467    | 0                       | 0       | 1,486,000    |         |         |
| 61           | DRMO TEXARKANA        | Current Usage    | 13 | 19     | 19  | 11,222     | 1,043,068               | 69,256     | 0                       | 0       | 775,596      |         |         |
| 61           | DRMO TEXARKANA        | Excess Capacity  | 6  | -10    | -10 | -6,146     | 3,467,224               | 230,211    | 0                       | 0       | 710,404      |         |         |
| 62           | DRMO TOBYHANNA        | Current Capacity | 2  | 3      | 3   | 1956       | 460,800                 | 0          | 0                       | 0       | 181,288      |         |         |
| 62           | DRMO TOBYHANNA        | Current Usage    | 2  | 4      | 4   | 2,138      | 460,800                 | 0          | 0                       | 0       | 181,288      |         |         |
| 62           | DRMO TOBYHANNA        | Excess Capacity  | 0  | -1     | -1  | -182       | 0                       | 0          | 0                       | 0       | 0            |         |         |
| 63           | DRMO TUCSON           | Current Capacity | 15 | 12     | 12  | 3744       | 37,000                  | 6,050      | 0                       | 0       | 1,455,408    |         |         |
| 63           | DRMO TUCSON           | Current Usage    | 16 | 25     | 25  | 14,729     | 533                     | 87         | 0                       | 0       | 14,554       |         |         |
| 63           | DRMO TUCSON           | Excess Capacity  | -1 | -13    | -13 | -10,985    | 36,467                  | 5,963      | 0                       | 0       | 1,440,854    |         |         |
| 64           | DRMO VANDENBERG       | Current Capacity | 1  | 2      | 2   | 4800       | 219,200                 | 0          | 0                       | 0       | 54,498       |         |         |
| 64           | DRMO VANDENBERG       | Current Usage    | 1  | 1      | 1   | 584        | 131,520                 | 0          | 0                       | 0       | 32,698       |         |         |
| 64           | DRMO VANDENBERG       | Excess Capacity  | 0  | 1      | 1   | 4,216      | 87,680                  | 0          | 0                       | 0       | 21,800       |         |         |
| 65           | DRMO WARNER ROBINS    | Current Capacity | 11 | 12     | 12  | 7860       | 2,595,332               | 136,307    | 0                       | 0       | 1,631,592    |         |         |
| 65           | DRMO WARNER ROBINS    | Current Usage    | 3  | 5      | 5   | 3,050      | 778,600                 | 40,892     | 0                       | 0       | 669,732      |         |         |
| 65           | DRMO WARNER ROBINS    | Excess Capacity  | 8  | 7      | 7   | 4,810      | 1,816,732               | 95,415     | 0                       | 0       | 961,860      |         |         |
| 66           | DRMO WHITEMAN         | Current Capacity | 0  | 2      | 2   | 2004       | 0                       | 0          | 0                       | 0       | 117,657      |         |         |
| 66           | DRMO WHITEMAN         | Current Usage    | na | 1      | 1   | 722        | 124,133                 | 0          | 0                       | 0       | 77,654       |         |         |
| 66           | DRMO WHITEMAN         | Excess Capacity  | na | 1      | 1   | 1,282      | -124,133                | 0          | 0                       | 0       | 40,003       |         |         |
| 67           | DRMO WRIGHT PATTERSON | Current Capacity | 3  | 3      | 3   | 2470       | 1,604,672               | 0          | 0                       | 0       | 248,922      |         |         |
| 67           | DRMO WRIGHT PATTERSON | Current Usage    | 3  | 4      | 4   | 2,239      | 0                       | 1,424,000  | 0                       | 0       | 211,138      |         |         |
| 67           | DRMO WRIGHT PATTERSON | Excess Capacity  | 0  | -1     | -1  | 231        | 1,604,672               | -1,424,000 | 0                       | 0       | 37,784       |         |         |



**DRMO Activities Under 10% Surge Conditions**

| DRMO Totals   |                       | Current Capacity |      | 328     |         | 450                     |                         | 341,440      |         | 68,068,729 |  | 4,991,318 |  | 36,157,815 |  |
|---------------|-----------------------|------------------|------|---------|---------|-------------------------|-------------------------|--------------|---------|------------|--|-----------|--|------------|--|
|               |                       | Current Usage    |      | 195     |         | 298                     |                         | 176,248      |         | 32,364,138 |  | 4,372,713 |  | 16,571,060 |  |
|               |                       | Excess Capacity  |      | 133     |         | 152                     |                         | 165,192      |         | 35,704,591 |  | 618,605   |  | 19,586,755 |  |
|               |                       | Percent Excess   |      | 40%     |         | 34%                     |                         | 48%          |         | 52%        |  | 12%       |  | 54%        |  |
| Resources >>> |                       |                  |      |         |         |                         |                         |              |         |            |  |           |  |            |  |
| Activity      | Measure               | Supply           |      |         |         | Storage                 |                         |              |         |            |  |           |  |            |  |
|               |                       | Wage Grade labor | FTEs | K sq ft | K cu ft | Regular covered storage | Special covered storage | Open Storage | K sq ft | K cu ft    |  |           |  |            |  |
| 1             | DRMO ANCHORAGE        | 2                | 5    | 9510    |         | 1,280,250               | 249,276                 | 1,351,800    |         |            |  |           |  |            |  |
| 1             | DRMO ANCHORAGE        | 1                | 1    | 762     |         | 739,344                 | 143,957                 | 348,695      |         |            |  |           |  |            |  |
| 1             | DRMO ANCHORAGE        | 1                | 4    | 8,748   |         | 540,906                 | 105,319                 | 1,003,106    |         |            |  |           |  |            |  |
| 2             | DRMO ANNISTON         | 15               | 11   | 5690    |         | 3,709,790               | 0                       | 634,000      |         |            |  |           |  |            |  |
| 2             | DRMO ANNISTON         | 0                | -12  | -8,050  |         | 3,929,622               | 0                       | 528,281      |         |            |  |           |  |            |  |
| 3             | DRMO BARSTOW          | 7                | 11   | 8850    |         | 216,574                 | 41,614                  | 3,917,016    |         |            |  |           |  |            |  |
| 3             | DRMO BARSTOW          | 2                | 2    | 1,448   |         | 166,762                 | 32,043                  | 122,544      |         |            |  |           |  |            |  |
| 3             | DRMO BARSTOW          | 5                | 9    | 7,402   |         | 49,812                  | 9,571                   | 3,794,472    |         |            |  |           |  |            |  |
| 4             | DRMO BENNING          | 2                | 3    | 5549    |         | 403,272                 | 41,709                  | 299,196      |         |            |  |           |  |            |  |
| 4             | DRMO BENNING          | 2                | 2    | 1,407   |         | 178,530                 | 18,465                  | 111,899      |         |            |  |           |  |            |  |
| 4             | DRMO BENNING          | 0                | 1    | 4,142   |         | 224,742                 | 23,244                  | 187,297      |         |            |  |           |  |            |  |
| 5             | DRMO BRAGG            | 8                | 8    | 6065    |         | 448,605                 | 61,447                  | 325,467      |         |            |  |           |  |            |  |
| 5             | DRMO BRAGG            | 2                | 3    | 1,869   |         | 195,712                 | 26,808                  | 307,909      |         |            |  |           |  |            |  |
| 5             | DRMO BRAGG            | 6                | 5    | 4,196   |         | 252,893                 | 34,639                  | 17,558       |         |            |  |           |  |            |  |
| 6             | DRMO CAMPBELL         | 10               | 9    | 4273    |         | 1,059,578               | 17,661                  | 406,526      |         |            |  |           |  |            |  |
| 6             | DRMO CAMPBELL         | 4                | 6    | 3,403   |         | 503,239                 | 8,388                   | 213,120      |         |            |  |           |  |            |  |
| 6             | DRMO CAMPBELL         | 6                | 3    | 870     |         | 556,339                 | 9,274                   | 193,407      |         |            |  |           |  |            |  |
| 7             | DRMO CANNON           | 0                | 1    | 400     |         | 13,440                  | 5,695                   | 115,506      |         |            |  |           |  |            |  |
| 7             | DRMO CANNON           | na               | 0    | 179     |         | 213                     | 90                      | 1,271        |         |            |  |           |  |            |  |
| 7             | DRMO CANNON           | na               | 1    | 221     |         | 13,227                  | 5,605                   | 114,236      |         |            |  |           |  |            |  |
| 8             | DRMO CAPE CANAVERAL   | 1                | 4    | 952     |         | 31,152                  | 16,321                  | 21,600       |         |            |  |           |  |            |  |
| 8             | DRMO CAPE CANAVERAL   | 0                | 0    | 164     |         | 16,277                  | 8,527                   | 13,330       |         |            |  |           |  |            |  |
| 8             | DRMO CAPE CANAVERAL   | 1                | 4    | 788     |         | 14,875                  | 7,794                   | 8,270        |         |            |  |           |  |            |  |
| 9             | DRMO COLORADO SPRINGS | 5                | 5    | 4736    |         | 636,864                 | 49,674                  | 741,888      |         |            |  |           |  |            |  |
| 9             | DRMO COLORADO SPRINGS | 2                | 3    | 2,053   |         | 194,587                 | 15,178                  | 211,402      |         |            |  |           |  |            |  |
| 9             | DRMO COLORADO SPRINGS | 3                | 2    | 2,683   |         | 442,277                 | 34,496                  | 530,486      |         |            |  |           |  |            |  |
| 10            | DRMO COLUMBUS         | 2                | 7    | 8831    |         | 2,208,230               | 15,917                  | 120,642      |         |            |  |           |  |            |  |
| 10            | DRMO COLUMBUS         | 2                | 3    | 1,945   |         | 1,395,163               | 10,056                  | 119,436      |         |            |  |           |  |            |  |
| 10            | DRMO COLUMBUS         | 0                | 4    | 6,886   |         | 813,067                 | 5,861                   | 1,206        |         |            |  |           |  |            |  |
| 11            | DRMO CORPUS CHRISTI   | 3                | 2    | 2917    |         | 273,328                 | 0                       | 422,874      |         |            |  |           |  |            |  |
| 11            | DRMO CORPUS CHRISTI   | 0                | 1    | 337     |         | 6,027                   | 0                       | 13,069       |         |            |  |           |  |            |  |
| 11            | DRMO CORPUS CHRISTI   | 3                | 1    | 2,580   |         | 267,301                 | 0                       | 409,805      |         |            |  |           |  |            |  |
| 12            | DRMO CRANE            | 7                | 8    | 3825    |         | 448,672                 | 0                       | 1,071,810    |         |            |  |           |  |            |  |
| 12            | DRMO CRANE            | 13               | 19   | 11,507  |         | 207,950                 | 0                       | 354,852      |         |            |  |           |  |            |  |
| 12            | DRMO CRANE            | -6               | -11  | -7,682  |         | 240,723                 | 0                       | 716,958      |         |            |  |           |  |            |  |

DRMO Activities Under 10% Surge Conditions

| Resources >> |                  | FTEs             |    | FTEs         |        | K. sq ft   |                         | K. cu ft |         | K. sq ft |              |
|--------------|------------------|------------------|----|--------------|--------|------------|-------------------------|----------|---------|----------|--------------|
| Activity     | Measure          | Wage Grade labor |    | Supply       |        | Work space | Regular covered storage |          | Storage |          | Open Storage |
|              |                  |                  |    | Supply labor |        |            | Special covered storage | storage  |         |          |              |
| 13           | DRMO DRUM        | Current Capacity | 0  | 1            | 960    | 0          | 0                       | 0        | 0       | 182,394  |              |
| 13           | DRMO DRUM        | Current Usage    | na | 0            | 216    | 0          | 0                       | 0        | 0       | 1,214    |              |
| 13           | DRMO DRUM        | Excess Capacity  | na | 1            | 744    | 0          | 0                       | 0        | 0       | 181,180  |              |
| 14           | DRMO DULUTH      | Current Capacity | 1  | 3            | 1800   | 218,040    | 45,920                  | 39,798   | 39,798  | 39,798   |              |
| 14           | DRMO DULUTH      | Current Usage    | 1  | 1            | 654    | 158,297    | 33,338                  | 28,893   | 28,893  | 28,893   |              |
| 14           | DRMO DULUTH      | Excess Capacity  | 0  | 2            | 1,146  | 59,743     | 12,582                  | 10,905   | 10,905  | 10,905   |              |
| 15           | DRMO DYESS       | Current Capacity | 1  | 2            | 900    | 328,520    | 76,085                  | 40,232   | 40,232  | 40,232   |              |
| 15           | DRMO DYESS       | Current Usage    | 1  | 1            | 498    | 221,529    | 51,306                  | 26,813   | 26,813  | 26,813   |              |
| 15           | DRMO DYESS       | Excess Capacity  | 0  | 1            | 402    | 106,991    | 24,779                  | 13,420   | 13,420  | 13,420   |              |
| 16           | DRMO EGLIN       | Current Capacity | 10 | 6            | 4000   | 1,159,156  | 72,663                  | 617,112  | 617,112 | 617,112  |              |
| 16           | DRMO EGLIN       | Current Usage    | 2  | 3            | 2,050  | 541,905    | 33,970                  | 288,500  | 288,500 | 288,500  |              |
| 16           | DRMO EGLIN       | Excess Capacity  | 8  | 3            | 1,950  | 617,251    | 38,693                  | 328,612  | 328,612 | 328,612  |              |
| 17           | DRMO ELLSWORTH   | Current Capacity | 1  | 1            | 3000   | 270,000    | 0                       | 180,000  | 0       | 180,000  |              |
| 17           | DRMO ELLSWORTH   | Current Usage    | 0  | 0            | 259    | 197,775    | 0                       | 173,281  | 0       | 173,281  |              |
| 17           | DRMO ELLSWORTH   | Excess Capacity  | 1  | 1            | 2,741  | 72,226     | 0                       | 6,719    | 0       | 6,719    |              |
| 18           | DRMO FAIRBANKS   | Current Capacity | 2  | 4            | 6390   | 550,620    | 109,477                 | 761,724  | 761,724 | 761,724  |              |
| 18           | DRMO FAIRBANKS   | Current Usage    | 1  | 1            | 805    | 290,728    | 57,804                  | 533,740  | 533,740 | 533,740  |              |
| 18           | DRMO FAIRBANKS   | Excess Capacity  | 1  | 3            | 5,585  | 259,892    | 51,673                  | 227,984  | 227,984 | 227,984  |              |
| 19           | DRMO FAIRCHILD   | Current Capacity | 0  | 1            | 3100   | 240,000    | 0                       | 11,400   | 0       | 11,400   |              |
| 19           | DRMO FAIRCHILD   | Current Usage    | na | 0            | 74     | 158,400    | 0                       | 8,250    | 0       | 8,250    |              |
| 19           | DRMO FAIRCHILD   | Excess Capacity  | na | 1            | 3,026  | 81,600     | 0                       | 3,150    | 0       | 3,150    |              |
| 20           | DRMO GREAT FALLS | Current Capacity | 2  | 1            | 1836   | 181,640    | 27,654                  | 150,516  | 150,516 | 150,516  |              |
| 20           | DRMO GREAT FALLS | Current Usage    | 0  | 1            | 409    | 52,648     | 8,016                   | 37,253   | 37,253  | 37,253   |              |
| 20           | DRMO GREAT FALLS | Excess Capacity  | 2  | 0            | 1,427  | 128,992    | 19,638                  | 113,263  | 113,263 | 113,263  |              |
| 21           | DRMO GREAT LAKES | Current Capacity | 1  | 2            | 4050   | 1,018,830  | 65,026                  | 143,010  | 143,010 | 143,010  |              |
| 21           | DRMO GREAT LAKES | Current Usage    | 1  | 1            | 564    | 739,671    | 47,209                  | 103,826  | 103,826 | 103,826  |              |
| 21           | DRMO GREAT LAKES | Excess Capacity  | 0  | 1            | 3,486  | 279,159    | 17,817                  | 39,184   | 39,184  | 39,184   |              |
| 22           | DRMO GROTON      | Current Capacity | 1  | 4            | 3247   | 76,390     | 12,502                  | 83,610   | 83,610  | 83,610   |              |
| 22           | DRMO GROTON      | Current Usage    | 2  | 3            | 1,628  | 68,064     | 11,140                  | 22,993   | 22,993  | 22,993   |              |
| 22           | DRMO GROTON      | Excess Capacity  | -1 | 1            | 1,619  | 8,326      | 1,362                   | 60,617   | 60,617  | 60,617   |              |
| 23           | DRMO GUAM        | Current Capacity | 4  | 12           | 5101   | 1,710,000  | 424,584                 | 386,750  | 386,750 | 386,750  |              |
| 23           | DRMO GUAM        | Current Usage    | 4  | 5            | 3,245  | 543,193    | 134,872                 | 161,964  | 161,964 | 161,964  |              |
| 23           | DRMO GUAM        | Excess Capacity  | 0  | 7            | 1,856  | 1,166,807  | 289,712                 | 224,786  | 224,786 | 224,786  |              |
| 24           | DRMO HAWAII      | Current Capacity | 14 | 22           | 15164  | 1,778,000  | 265,699                 | 322,000  | 322,000 | 322,000  |              |
| 24           | DRMO HAWAII      | Current Usage    | 13 | 20           | 11,641 | 1,466,850  | 219,201                 | 283,360  | 283,360 | 283,360  |              |
| 24           | DRMO HAWAII      | Excess Capacity  | 1  | 2            | 3,523  | 311,150    | 46,498                  | 38,640   | 38,640  | 38,640   |              |
| 25           | DRMO HILL        | Current Capacity | 5  | 19           | 14923  | 1,946,064  | 224,898                 | 833,283  | 833,283 | 833,283  |              |
| 25           | DRMO HILL        | Current Usage    | 3  | 5            | 2,839  | 620,362    | 71,693                  | 195,617  | 195,617 | 195,617  |              |
| 25           | DRMO HILL        | Excess Capacity  | 2  | 14           | 12,084 | 1,325,703  | 153,206                 | 637,666  | 637,666 | 637,666  |              |
| 26           | DRMO HOLLOWMAN   | Current Capacity | 3  | 3            | 3696   | 29,304     | 9,197                   | 371,907  | 371,907 | 371,907  |              |
| 26           | DRMO HOLLOWMAN   | Current Usage    | 1  | 1            | 710    | 464        | 145                     | 4,091    | 4,091   | 4,091    |              |
| 26           | DRMO HOLLOWMAN   | Excess Capacity  | 2  | 2            | 2,986  | 28,840     | 9,052                   | 367,816  | 367,816 | 367,816  |              |



**DRMO Activities Under 10% Surge Conditions**

| Activity              | Resources >> |       | Measure          | Supply       |           | Work space | K sq ft                 |                         | K cu ft      |  | K sq ft |
|-----------------------|--------------|-------|------------------|--------------|-----------|------------|-------------------------|-------------------------|--------------|--|---------|
|                       | FTEs         | FTEs  |                  | Supply labor | labor     |            | Regular covered storage | Special covered storage | Open Storage |  |         |
|                       | Wage labor   | labor |                  | labor        | labor     |            | storage                 | storage                 | storage      |  |         |
| 27 DRMO HOMESTEAD     | 0            | 2     | Current Capacity | 1440         | 71,656    | 0          | 49,194                  |                         |              |  |         |
| 27 DRMO HOMESTEAD     | na           | 1     | Current Usage    | 360          | 52,021    | 0          | 24,351                  |                         |              |  |         |
| 27 DRMO HOMESTEAD     | na           | 1     | Excess Capacity  | 1,080        | 19,635    | 0          | 24,843                  |                         |              |  |         |
| 28 DRMO HOOD          | 9            | 11    | Current Capacity | 7599         | 777,052   | 190,718    | 401,157                 |                         |              |  |         |
| 28 DRMO HOOD          | 3            | 4     | Current Usage    | 2,264        | 795,916   | 195,348    | 344,683                 |                         |              |  |         |
| 28 DRMO HOOD          | 6            | 7     | Excess Capacity  | 5,335        | -18,864   | -4,630     | 56,474                  |                         |              |  |         |
| 29 DRMO HUNTSVILLE    | 2            | 2     | Current Capacity | 9077         | 1,819,924 | 317,995    | 69,515                  |                         |              |  |         |
| 29 DRMO HUNTSVILLE    | 1            | 2     | Current Usage    | 1,088        | 1,305,895 | 228,179    | 35,294                  |                         |              |  |         |
| 29 DRMO HUNTSVILLE    | 1            | 0     | Excess Capacity  | 7,989        | 514,029   | 89,817     | 34,222                  |                         |              |  |         |
| 30 DRMO JACKSON       | 6            | 4     | Current Capacity | 1809         | 426,900   | 7,835      | 369,100                 |                         |              |  |         |
| 30 DRMO JACKSON       | 2            | 3     | Current Usage    | 1,710        | 291,814   | 5,356      | 286,398                 |                         |              |  |         |
| 30 DRMO JACKSON       | 4            | 1     | Excess Capacity  | 99           | 135,087   | 2,479      | 82,702                  |                         |              |  |         |
| 31 DRMO JACKSONVILLE  | 6            | 14    | Current Capacity | 13681        | 650,650   | 7,019      | 334,494                 |                         |              |  |         |
| 31 DRMO JACKSONVILLE  | 3            | 4     | Current Usage    | 2,330        | 339,965   | 3,667      | 174,774                 |                         |              |  |         |
| 31 DRMO JACKSONVILLE  | 3            | 10    | Excess Capacity  | 11,351       | 310,685   | 3,352      | 159,721                 |                         |              |  |         |
| 32 DRMO KEESLER       | 5            | 3     | Current Capacity | 1650         | 960,000   | 19,546     | 242,235                 |                         |              |  |         |
| 32 DRMO KEESLER       | 2            | 3     | Current Usage    | 1,871        | 979,801   | 19,950     | 199,793                 |                         |              |  |         |
| 32 DRMO KEESLER       | 3            | 0     | Excess Capacity  | -221         | -19,801   | -404       | 42,442                  |                         |              |  |         |
| 33 DRMO KIRTLAND      | 2            | 2     | Current Capacity | 3134         | 30,666    | 117,315    | 195,777                 |                         |              |  |         |
| 33 DRMO KIRTLAND      | 1            | 1     | Current Usage    | 746          | 486       | 0          | 1,672                   |                         |              |  |         |
| 33 DRMO KIRTLAND      | 1            | 1     | Excess Capacity  | 2,388        | 30,180    | 117,315    | 194,105                 |                         |              |  |         |
| 34 DRMO KNOX          | 2            | 4     | Current Capacity | 2989         | 632,180   | 2,585      | 558,102                 |                         |              |  |         |
| 34 DRMO KNOX          | 2            | 3     | Current Usage    | 1,577        | 220,144   | 41         | 217,630                 |                         |              |  |         |
| 34 DRMO KNOX          | 0            | 1     | Excess Capacity  | 1,412        | 412,036   | 2,544      | 340,473                 |                         |              |  |         |
| 35 DRMO LEJEUNE       | 14           | 13    | Current Capacity | 5517         | 1,287,972 | 71,680     | 2,302,785               |                         |              |  |         |
| 35 DRMO LEJEUNE       | 3            | 5     | Current Usage    | 2,922        | 643,852   | 35,833     | 2,153,104               |                         |              |  |         |
| 35 DRMO LEJEUNE       | 11           | 8     | Excess Capacity  | 2,595        | 644,120   | 35,848     | 149,681                 |                         |              |  |         |
| 36 DRMO LETTERKENNY   | 1            | 3     | Current Capacity | 5940         | 745,720   | 0          | 630,000                 |                         |              |  |         |
| 36 DRMO LETTERKENNY   | 2            | 2     | Current Usage    | 1,447        | 472,231   | 0          | 12,071                  |                         |              |  |         |
| 36 DRMO LETTERKENNY   | -1           | 1     | Excess Capacity  | 4,493        | 273,489   | 0          | 617,929                 |                         |              |  |         |
| 37 DRMO LEWIS         | 15           | 19    | Current Capacity | 23430        | 2,782,500 | 592,195    | 2,286,000               |                         |              |  |         |
| 37 DRMO LEWIS         | 6            | 9     | Current Usage    | 5,572        | 1,620,729 | 344,937    | 1,508,760               |                         |              |  |         |
| 37 DRMO LEWIS         | 9            | 10    | Excess Capacity  | 17,858       | 1,161,771 | 247,258    | 777,240                 |                         |              |  |         |
| 38 DRMO MEADE         | 1            | 22    | Current Capacity | 6236         | 936,000   | 0          | 1,197,900               |                         |              |  |         |
| 38 DRMO MEADE         | 9            | 14    | Current Usage    | 8,343        | 924,000   | 0          | 958,320                 |                         |              |  |         |
| 38 DRMO MEADE         | -8           | 8     | Excess Capacity  | -2,107       | 12,000    | 0          | 239,580                 |                         |              |  |         |
| 39 DRMO MECHANICSBURG | 1            | 13    | Current Capacity | 1804         | 2,776,800 | 0          | 890,937                 |                         |              |  |         |
| 39 DRMO MECHANICSBURG | 3            | 5     | Current Usage    | 2,972        | 811,800   | 0          | 980,031                 |                         |              |  |         |
| 39 DRMO MECHANICSBURG | -2           | 8     | Excess Capacity  | -1,168       | 1,965,000 | 0          | -89,094                 |                         |              |  |         |
| 40 DRMO MINOT         | 1            | 2     | Current Capacity | 3360         | 412,250   | 34,440     | 87,621                  |                         |              |  |         |
| 40 DRMO MINOT         | 0            | 1     | Current Usage    | 423          | 428,996   | 35,839     | 59,027                  |                         |              |  |         |
| 40 DRMO MINOT         | 1            | 1     | Excess Capacity  | 2,937        | -16,746   | -1,399     | 28,594                  |                         |              |  |         |
| 41 DRMO MOUNTAIN HOME | 1            | 1     | Current Capacity | 800          | 300,613   | 155,686    | 90,000                  |                         |              |  |         |
| 41 DRMO MOUNTAIN HOME | 0            | 1     | Current Usage    | 362          | 228,153   | 118,159    | 27,723                  |                         |              |  |         |
| 41 DRMO MOUNTAIN HOME | 1            | 0     | Excess Capacity  | 438          | 72,460    | 37,527     | 62,277                  |                         |              |  |         |

DRMO Activities Under 10% Surge Conditions

| Activity | Resources >>       |                  | FTEs         |    | FTEs                    |                         | K sq ft      |         | K cu ft |  | K sq ft |  |
|----------|--------------------|------------------|--------------|----|-------------------------|-------------------------|--------------|---------|---------|--|---------|--|
|          | Measure            |                  | Supply       |    | Supply                  |                         | Work space   |         | Storage |  | Storage |  |
|          | Wage Grade labor   |                  | Supply labor |    | Regular covered storage | Special covered storage | Open Storage |         |         |  |         |  |
| 42       | DRMO NELLIS        | Current Capacity | 2            | 1  | 4828                    | 137,072                 | 20,669       | 306,693 |         |  |         |  |
| 42       | DRMO NELLIS        | Current Usage    | 0            | 1  | 357                     | 143,240                 | 21,599       | 142,536 |         |  |         |  |
| 42       | DRMO NELLIS        | Excess Capacity  | 2            | 0  | 4,471                   | -6,168                  | -930         | 164,157 |         |  |         |  |
| 43       | DRMO NORFOLK       | Current Capacity | 20           | 22 | 1200                    | 7,326,232               | 0            | 112,500 |         |  |         |  |
| 43       | DRMO NORFOLK       | Current Usage    | 5            | 7  | 4,225                   | 1,259,258               | 0            | 55,110  |         |  |         |  |
| 43       | DRMO NORFOLK       | Excess Capacity  | 15           | 15 | -3,025                  | 6,066,974               | 0            | 57,390  |         |  |         |  |
| 44       | DRMO OFFUTT        | Current Capacity | 2            | 1  | 1200                    | 329,176                 | 43,775       | 122,400 |         |  |         |  |
| 44       | DRMO OFFUTT        | Current Usage    | 1            | 1  | 620                     | 311,265                 | 41,393       | 103,653 |         |  |         |  |
| 44       | DRMO OFFUTT        | Excess Capacity  | 1            | 0  | 580                     | 17,911                  | 2,382        | 18,747  |         |  |         |  |
| 45       | DRMO OKLAHOMA CITY | Current Capacity | 12           | 15 | 10480                   | 1,538,483               | 346,825      | 655,440 |         |  |         |  |
| 45       | DRMO OKLAHOMA CITY | Current Usage    | 3            | 5  | 2,780                   | 276,134                 | 62,250       | 133,861 |         |  |         |  |
| 45       | DRMO OKLAHOMA CITY | Excess Capacity  | 9            | 10 | 7,700                   | 1,262,349               | 284,575      | 521,579 |         |  |         |  |
| 46       | DRMO POLK          | Current Capacity | 3            | 2  | 1625                    | 26,400                  | 3,416        | 293,600 |         |  |         |  |
| 46       | DRMO POLK          | Current Usage    | 2            | 3  | 1,530                   | 11,212                  | 1,451        | 63,687  |         |  |         |  |
| 46       | DRMO POLK          | Excess Capacity  | 1            | -1 | 95                      | 15,188                  | 1,965        | 229,913 |         |  |         |  |
| 47       | DRMO PORT HUENEME  | Current Capacity | 2            | 2  | 5354                    | 1,069,800               | 0            | 377,600 |         |  |         |  |
| 47       | DRMO PORT HUENEME  | Current Usage    | 1            | 1  | 589                     | 576,622                 | 0            | 203,526 |         |  |         |  |
| 47       | DRMO PORT HUENEME  | Excess Capacity  | 1            | 1  | 4,765                   | 493,178                 | 0            | 174,074 |         |  |         |  |
| 48       | DRMO PORTSMOUTH    | Current Capacity | 1            | 4  | 2304                    | 480,960                 | 0            | 26,250  |         |  |         |  |
| 48       | DRMO PORTSMOUTH    | Current Usage    | 3            | 4  | 2,550                   | 0                       | 305,776      | 3,782   |         |  |         |  |
| 48       | DRMO PORTSMOUTH    | Excess Capacity  | -2           | 0  | -246                    | 480,960                 | -305,776     | 22,468  |         |  |         |  |
| 49       | DRMO RICHMOND      | Current Capacity | 1            | 9  | 9234                    | 2,204,904               | 506,996      | 387,208 |         |  |         |  |
| 49       | DRMO RICHMOND      | Current Usage    | 5            | 8  | 4,462                   | 1,162,392               | 267,280      | 48,987  |         |  |         |  |
| 49       | DRMO RICHMOND      | Excess Capacity  | -4           | 1  | 4,772                   | 1,042,512               | 239,716      | 338,221 |         |  |         |  |
| 50       | DRMO RILEY         | Current Capacity | 6            | 9  | 4284                    | 696,000                 | 6,561        | 347,711 |         |  |         |  |
| 50       | DRMO RILEY         | Current Usage    | 3            | 4  | 2,354                   | 540,662                 | 5,097        | 306,561 |         |  |         |  |
| 50       | DRMO RILEY         | Excess Capacity  | -3           | 5  | 1,930                   | 155,338                 | 1,464        | 41,150  |         |  |         |  |
| 51       | DRMO ROCK ISLAND   | Current Capacity | 2            | 2  | 2750                    | 583,870                 | 0            | 456,192 |         |  |         |  |
| 51       | DRMO ROCK ISLAND   | Current Usage    | 1            | 2  | 1,322                   | 423,889                 | 0            | 331,196 |         |  |         |  |
| 51       | DRMO ROCK ISLAND   | Excess Capacity  | 1            | 0  | 1,428                   | 159,981                 | 0            | 124,996 |         |  |         |  |
| 52       | DRMO SAN ANTONIO   | Current Capacity | 8            | 11 | 13958                   | 2,717,085               | 35,141       | 306,000 |         |  |         |  |
| 52       | DRMO SAN ANTONIO   | Current Usage    | 3            | 5  | 3,041                   | 86,112                  | 1,113        | 36,918  |         |  |         |  |
| 52       | DRMO SAN ANTONIO   | Excess Capacity  | 5            | 6  | 10,917                  | 2,630,973               | 34,028       | 269,082 |         |  |         |  |
| 53       | DRMO SAN DIEGO     | Current Capacity | 24           | 25 | 14784                   | 1,159,824               | 0            | 855,630 |         |  |         |  |
| 53       | DRMO SAN DIEGO     | Current Usage    | 6            | 9  | 5,437                   | 623,527                 | 0            | 428,243 |         |  |         |  |
| 53       | DRMO SAN DIEGO     | Excess Capacity  | 18           | 16 | 9,347                   | 536,297                 | 0            | 427,387 |         |  |         |  |
| 54       | DRMO SCOTT         | Current Capacity | 4            | 5  | 600                     | 613,200                 | 0            | 0       |         |  |         |  |
| 54       | DRMO SCOTT         | Current Usage    | 1            | 2  | 1,336                   | 222,592                 | 0            | 0       |         |  |         |  |
| 54       | DRMO SCOTT         | Excess Capacity  | 3            | 3  | -736                    | 390,608                 | 0            | 0       |         |  |         |  |
| 55       | DRMO SELFRIDGE     | Current Capacity | 3            | 3  | 3538                    | 652,960                 | 51,822       | 296,064 |         |  |         |  |
| 55       | DRMO SELFRIDGE     | Current Usage    | 1            | 2  | 1,226                   | 354,297                 | 28,119       | 68,641  |         |  |         |  |
| 55       | DRMO SELFRIDGE     | Excess Capacity  | 2            | 1  | 2,312                   | 298,663                 | 23,703       | 227,423 |         |  |         |  |



**DRMO Activities Under 10% Surge Conditions**

| Activity                 | Resources >>     |                  | FTEs         |              | K sq ft    |                         | K cu ft                 |              | K sq ft |  |
|--------------------------|------------------|------------------|--------------|--------------|------------|-------------------------|-------------------------|--------------|---------|--|
|                          | Wage Grade labor | Measure          | Supply       |              | Work space | Storage                 |                         | Open Storage |         |  |
|                          |                  |                  | Supply labor | Supply labor |            | Regular covered storage | Special covered storage |              |         |  |
| 56 DRMO SIERRA           | 2                | Current Capacity | 1            | 0            | 700        | 844,800                 | 0                       | 968,328      |         |  |
| 56 DRMO SIERRA           | 0                | Current Usage    | 0            | 0            | 101        | 278,784                 | 0                       | 266,290      |         |  |
| 56 DRMO SIERRA           | 2                | Excess Capacity  | 1            | 0            | 599        | 566,016                 | 0                       | 702,038      |         |  |
| 57 DRMO SPARTA           | 1                | Current Capacity | 4            | 0            | 1800       | 291,000                 | 22,885                  | 367,525      |         |  |
| 57 DRMO SPARTA           | 1                | Current Usage    | 2            | 2            | 1,017      | 211,266                 | 16,614                  | 194,224      |         |  |
| 57 DRMO SPARTA           | 0                | Excess Capacity  | 2            | 2            | 783        | 79,734                  | 6,271                   | 173,301      |         |  |
| 58 DRMO ST JULIENS       | 1                | Current Capacity | 3            | 0            | 2048       | 225,000                 | 0                       | 1,524,240    |         |  |
| 58 DRMO ST JULIENS       | 4                | Current Usage    | 6            | 0            | 3,499      | 0                       | 14,850                  | 816,539      |         |  |
| 58 DRMO ST JULIENS       | -3               | Excess Capacity  | -3           | 0            | -1,451     | 225,000                 | -14,850                 | 707,701      |         |  |
| 59 DRMO STEWART          | 3                | Current Capacity | 4            | 0            | 4120       | 516,665                 | 161,371                 | 308,997      |         |  |
| 59 DRMO STEWART          | 1                | Current Usage    | 2            | 0            | 896        | 281,324                 | 0                       | 5,085        |         |  |
| 59 DRMO STEWART          | 2                | Excess Capacity  | 2            | 0            | 3,224      | 235,341                 | 161,371                 | 303,912      |         |  |
| 60 DRMO STOCKTON         | 7                | Current Capacity | 14           | 0            | 10492      | 2,380,800               | 0                       | 13,194       |         |  |
| 60 DRMO STOCKTON         | 3                | Current Usage    | 4            | 0            | 2,362      | 1,099,930               | 0                       | 4,065        |         |  |
| 60 DRMO STOCKTON         | 4                | Excess Capacity  | 10           | 0            | 8,130      | 1,280,870               | 0                       | 9,130        |         |  |
| 61 DRMO TEXARKANA        | 19               | Current Capacity | 9            | 0            | 5076       | 4,510,292               | 299,467                 | 1,486,000    |         |  |
| 61 DRMO TEXARKANA        | 14               | Current Usage    | 21           | 0            | 12,344     | 1,147,375               | 76,182                  | 853,156      |         |  |
| 61 DRMO TEXARKANA        | 5                | Excess Capacity  | -12          | 0            | -7,268     | 3,362,917               | 223,285                 | 632,844      |         |  |
| 62 DRMO TOBYHANNA        | 2                | Current Capacity | 3            | 0            | 1956       | 460,800                 | 0                       | 181,288      |         |  |
| 62 DRMO TOBYHANNA        | 3                | Current Usage    | 4            | 0            | 2,352      | 506,880                 | 0                       | 199,417      |         |  |
| 62 DRMO TOBYHANNA        | -1               | Excess Capacity  | -1           | 0            | -396       | -46,080                 | 0                       | -18,129      |         |  |
| 63 DRMO TUCSON           | 15               | Current Capacity | 12           | 0            | 3744       | 37,000                  | 6,050                   | 1,455,408    |         |  |
| 63 DRMO TUCSON           | 18               | Current Usage    | 27           | 0            | 16,201     | 586                     | 96                      | 16,009       |         |  |
| 63 DRMO TUCSON           | -3               | Excess Capacity  | -15          | 0            | -12,457    | 36,414                  | 5,954                   | 1,439,399    |         |  |
| 64 DRMO VANDENBERG       | 1                | Current Capacity | 2            | 0            | 4800       | 219,200                 | 0                       | 54,498       |         |  |
| 64 DRMO VANDENBERG       | 1                | Current Usage    | 1            | 0            | 642        | 144,672                 | 0                       | 35,968       |         |  |
| 64 DRMO VANDENBERG       | 0                | Excess Capacity  | 1            | 0            | 4,158      | 74,528                  | 0                       | 18,530       |         |  |
| 65 DRMO WARNER ROBINS    | 11               | Current Capacity | 12           | 0            | 7860       | 2,595,332               | 136,307                 | 1,631,592    |         |  |
| 65 DRMO WARNER ROBINS    | 4                | Current Usage    | 6            | 0            | 3,355      | 856,460                 | 44,981                  | 736,705      |         |  |
| 65 DRMO WARNER ROBINS    | 7                | Excess Capacity  | 6            | 0            | 4,505      | 1,738,872               | 91,326                  | 894,887      |         |  |
| 66 DRMO WHITEMAN         | 0                | Current Capacity | 2            | 0            | 2004       | 0                       | 0                       | 117,657      |         |  |
| 66 DRMO WHITEMAN         | na               | Current Usage    | 1            | 0            | 794        | 136,546                 | 0                       | 85,419       |         |  |
| 66 DRMO WHITEMAN         | na               | Excess Capacity  | 1            | 0            | 1,210      | -136,546                | 0                       | 32,238       |         |  |
| 67 DRMO WRIGHT PATTERSON | 3                | Current Capacity | 3            | 0            | 2470       | 1,604,672               | 0                       | 248,922      |         |  |
| 67 DRMO WRIGHT PATTERSON | 3                | Current Usage    | 4            | 0            | 2,462      | 0                       | 1,566,400               | 232,252      |         |  |
| 67 DRMO WRIGHT PATTERSON | 0                | Excess Capacity  | -1           | 0            | 8          | 1,604,672               | -1,566,400              | 16,670       |         |  |

**DRMO Activities Under 20% Surge Conditions**

| Activity           |                       | FTEs             |              | Supply     |                         | K sq ft                 |              | K cu ft |  | Storage |  |
|--------------------|-----------------------|------------------|--------------|------------|-------------------------|-------------------------|--------------|---------|--|---------|--|
|                    |                       | Wage Grade labor | Supply labor | Work space | Regular covered storage | Special covered storage | Open Storage |         |  |         |  |
| <b>DRMO Totals</b> |                       | 328              | 450          | 341,440    | 68,068,729              | 4,991,318               | 36,157,815   |         |  |         |  |
| 1                  | DRMO ANCHORAGE        | 2                | 5            | 9510       | 1,280,250               | 249,276                 | 1,351,800    |         |  |         |  |
| 1                  | DRMO ANCHORAGE        | 0.9              | 1            | 831        | 806,557                 | 157,044                 | 380,394      |         |  |         |  |
| 1                  | DRMO ANCHORAGE        | 1                | 4            | 8,679      | 473,693                 | 92,232                  | 971,406      |         |  |         |  |
| 2                  | DRMO ANNISTON         | 15               | 11           | 5690       | 3,709,790               | 0                       | 634,000      |         |  |         |  |
| 2                  | DRMO ANNISTON         | 17               | 25           | 14,989     | 4,286,861               | 0                       | 576,306      |         |  |         |  |
| 2                  | DRMO ANNISTON         | -2               | -14          | -9,299     | -577,071                | 0                       | 57,694       |         |  |         |  |
| 3                  | DRMO BARSTOW          | 7                | 11           | 8850       | 216,574                 | 41,614                  | 3,917,016    |         |  |         |  |
| 3                  | DRMO BARSTOW          | 2                | 3            | 1,579      | 181,922                 | 34,956                  | 133,685      |         |  |         |  |
| 3                  | DRMO BARSTOW          | 5                | 8            | 7,271      | 34,652                  | 6,658                   | 3,783,331    |         |  |         |  |
| 4                  | DRMO BENNING          | 2                | 3            | 5549       | 403,272                 | 41,709                  | 299,196      |         |  |         |  |
| 4                  | DRMO BENNING          | 2                | 3            | 1,534      | 194,760                 | 20,143                  | 122,071      |         |  |         |  |
| 4                  | DRMO BENNING          | 0                | 0            | 4,015      | 208,512                 | 21,566                  | 177,125      |         |  |         |  |
| 5                  | DRMO BRAGG            | 8                | 8            | 6065       | 448,605                 | 61,447                  | 325,467      |         |  |         |  |
| 5                  | DRMO BRAGG            | 2                | 3            | 2,039      | 213,504                 | 29,245                  | 335,900      |         |  |         |  |
| 5                  | DRMO BRAGG            | 6                | 5            | 4,026      | 235,101                 | 32,202                  | -10,433      |         |  |         |  |
| 6                  | DRMO CAMPBELL         | 10               | 9            | 4273       | 1,059,578               | 17,661                  | 406,526      |         |  |         |  |
| 6                  | DRMO CAMPBELL         | 4                | 6            | 3,712      | 548,988                 | 9,150                   | 232,494      |         |  |         |  |
| 6                  | DRMO CAMPBELL         | 6                | 3            | 561        | 510,590                 | 8,511                   | 174,032      |         |  |         |  |
| 7                  | DRMO CANNON           | 0                | 1            | 400        | 13,440                  | 5,695                   | 115,506      |         |  |         |  |
| 7                  | DRMO CANNON           | na               | 0            | 195        | 233                     | 98                      | 1,386        |         |  |         |  |
| 7                  | DRMO CANNON           | na               | 1            | 205        | 13,207                  | 5,597                   | 114,120      |         |  |         |  |
| 8                  | DRMO CAPE CANAVERAL   | 1                | 4            | 952        | 31,152                  | 16,321                  | 21,600       |         |  |         |  |
| 8                  | DRMO CAPE CANAVERAL   | 0                | 0            | 179        | 17,756                  | 9,302                   | 14,542       |         |  |         |  |
| 8                  | DRMO CAPE CANAVERAL   | 1                | 4            | 773        | 13,396                  | 7,019                   | 7,058        |         |  |         |  |
| 9                  | DRMO COLORADO SPRINGS | 5                | 5            | 4736       | 636,864                 | 49,674                  | 741,888      |         |  |         |  |
| 9                  | DRMO COLORADO SPRINGS | 3                | 4            | 2,240      | 212,276                 | 16,558                  | 230,621      |         |  |         |  |
| 9                  | DRMO COLORADO SPRINGS | 2                | 1            | 2,496      | 424,588                 | 33,116                  | 511,267      |         |  |         |  |
| 10                 | DRMO COLUMBUS         | 2                | 7            | 8831       | 2,208,230               | 15,917                  | 120,642      |         |  |         |  |
| 10                 | DRMO COLUMBUS         | 2                | 4            | 2,122      | 1,521,996               | 10,970                  | 130,294      |         |  |         |  |
| 10                 | DRMO COLUMBUS         | 0                | 3            | 6,709      | 686,234                 | 4,947                   | -9,652       |         |  |         |  |
| 11                 | DRMO CORPUS CHRISTI   | 3                | 2            | 2917       | 273,328                 | 0                       | 422,874      |         |  |         |  |
| 11                 | DRMO CORPUS CHRISTI   | 0                | 1            | 368        | 6,575                   | 0                       | 14,257       |         |  |         |  |
| 11                 | DRMO CORPUS CHRISTI   | 3                | 1            | 2,549      | 266,753                 | 0                       | 408,617      |         |  |         |  |
| 12                 | DRMO CRANE            | 7                | 8            | 3825       | 448,672                 | 0                       | 1,071,810    |         |  |         |  |
| 12                 | DRMO CRANE            | 14               | 21           | 12,554     | 226,854                 | 0                       | 387,112      |         |  |         |  |
| 12                 | DRMO CRANE            | -7               | -13          | -8,729     | 221,818                 | 0                       | 684,698      |         |  |         |  |

Resources >>>



DRMO Activities Under 20% Surge Conditions

| Resources >> |                  | FTEs             |    | FTEs   |    | K sq ft    |                         | K cu ft |                 | K cu ft |              | K sq ft |  |
|--------------|------------------|------------------|----|--------|----|------------|-------------------------|---------|-----------------|---------|--------------|---------|--|
| Activity     | Measure          | Wage Grade labor |    | Supply |    | Work space | Regular covered storage |         | Special storage |         | Open Storage |         |  |
|              |                  |                  |    | labor  |    |            | storage                 | storage | storage         | storage |              |         |  |
| 13           | DRMO DRUM        | 0                | na | 1      | 0  | 960        | 0                       | 0       | 0               | 0       | 182,394      |         |  |
| 13           | DRMO DRUM        | 0                | na | 0      | 0  | 235        | 0                       | 0       | 0               | 0       | 1,325        |         |  |
| 13           | DRMO DRUM        | 0                | na | 1      | 1  | 725        | 0                       | 0       | 0               | 0       | 181,069      |         |  |
| 14           | DRMO DULUTH      | 1                | 1  | 3      | 1  | 1800       | 218,040                 | 45,920  | 36,368          | 39,798  | 31,519       |         |  |
| 14           | DRMO DULUTH      | 0                | 0  | 2      | 2  | 1,086      | 172,687                 | 45,353  | 9,552           | 8,279   | 40,232       |         |  |
| 15           | DRMO DYESS       | 1                | 1  | 2      | 1  | 900        | 328,520                 | 76,085  | 55,970          | 29,250  | 10,982       |         |  |
| 15           | DRMO DYESS       | 1                | 1  | 1      | 1  | 543        | 241,668                 | 86,852  | 20,115          | 617,112 | 314,728      |         |  |
| 15           | DRMO DYESS       | 0                | 0  | 1      | 1  | 357        | 1,159,156               | 72,663  | 37,058          | 35,605  | 302,384      |         |  |
| 16           | DRMO EGLIN       | 10               | 3  | 6      | 4  | 4000       | 591,169                 | 270,000 | 215,754         | 0       | 180,000      |         |  |
| 16           | DRMO EGLIN       | 7                | 7  | 2      | 2  | 1,763      | 567,987                 | 0       | 0               | 0       | 189,034      |         |  |
| 17           | DRMO ELLSWORTH   | 1                | 0  | 1      | 0  | 3000       | 215,754                 | 0       | 0               | 0       | -9,034       |         |  |
| 17           | DRMO ELLSWORTH   | 0                | 0  | 1      | 1  | 2,718      | 54,246                  | 0       | 0               | 0       | 761,724      |         |  |
| 17           | DRMO ELLSWORTH   | 1                | 1  | 4      | 4  | 6390       | 550,620                 | 109,477 | 63,059          | 582,262 | 179,462      |         |  |
| 18           | DRMO FAIRBANKS   | 2                | 1  | 1      | 1  | 878        | 317,158                 | 240,000 | 46,418          | 0       | 11,400       |         |  |
| 18           | DRMO FAIRBANKS   | 1                | 1  | 3      | 3  | 5,512      | 233,462                 | 0       | 0               | 0       | 9,000        |         |  |
| 18           | DRMO FAIRBANKS   | 0                | na | 1      | 0  | 3100       | 172,800                 | 67,200  | 0               | 0       | 2,400        |         |  |
| 19           | DRMO FAIRCHILD   | na               | na | 0      | 0  | 81         | 181,640                 | 27,654  | 8,744           | 40,639  | 150,516      |         |  |
| 19           | DRMO FAIRCHILD   | na               | na | 1      | 1  | 3,019      | 57,434                  | 18,910  | 51,500          | 113,264 | 109,877      |         |  |
| 20           | DRMO GREAT FALLS | 2                | 0  | 1      | 1  | 1836       | 124,206                 | 65,026  | 13,526          | 29,746  | 83,610       |         |  |
| 20           | DRMO GREAT FALLS | 0                | 0  | 0      | 0  | 1,390      | 76,390                  | 12,502  | 350             | 25,084  | 58,526       |         |  |
| 20           | DRMO GREAT FALLS | 2                | 2  | 4      | 4  | 3,247      | 1,710,000               | 424,584 | 147,133         | 176,688 | 386,750      |         |  |
| 21           | DRMO GREAT LAKES | 1                | 0  | 1      | 1  | 616        | 806,914                 | 277,451 | 210,062         | 322,000 | 309,120      |         |  |
| 21           | DRMO GREAT LAKES | 0                | 0  | 1      | 1  | 3,434      | 211,916                 | 177,800 | 26,570          | 12,880  | 12,880       |         |  |
| 21           | DRMO GREAT LAKES | 0                | 0  | 1      | 1  | 1,471      | 74,251                  | 12,502  | 350             | 25,084  | 58,526       |         |  |
| 22           | DRMO GROTON      | 1                | 2  | 4      | 3  | 3247       | 76,390                  | 12,502  | 350             | 25,084  | 58,526       |         |  |
| 22           | DRMO GROTON      | 2                | -1 | 1      | 1  | 1,471      | 74,251                  | 12,502  | 350             | 25,084  | 58,526       |         |  |
| 22           | DRMO GROTON      | -1               | 4  | 12     | 6  | 5101       | 1,710,000               | 424,584 | 147,133         | 176,688 | 386,750      |         |  |
| 23           | DRMO GUAM        | 4                | 4  | 6      | 6  | 3,540      | 592,574                 | 277,451 | 210,062         | 322,000 | 309,120      |         |  |
| 23           | DRMO GUAM        | 0                | 0  | 6      | 6  | 1,561      | 1,117,426               | 265,699 | 239,129         | 26,570  | 12,880       |         |  |
| 24           | DRMO HAWAII      | 14               | 14 | 22     | 21 | 15164      | 1,778,000               | 265,699 | 239,129         | 26,570  | 12,880       |         |  |
| 24           | DRMO HAWAII      | 0                | 0  | 1      | 1  | 2,465      | 177,800                 | 26,570  | 26,570          | 12,880  | 12,880       |         |  |
| 25           | DRMO HILL        | 5                | 3  | 19     | 5  | 14923      | 1,946,064               | 224,898 | 78,210          | 833,283 | 213,401      |         |  |
| 25           | DRMO HILL        | 3                | 2  | 5      | 14 | 3,097      | 676,758                 | 146,688 | 146,688         | 619,882 | 619,882      |         |  |
| 25           | DRMO HILL        | 2                | 3  | 14     | 3  | 11,826     | 1,269,306               | 9,197   | 9,197           | 371,907 | 4,463        |         |  |
| 26           | DRMO HOLLOWMAN   | 3                | 1  | 3      | 1  | 3696       | 29,304                  | 506     | 158             | 371,907 | 4,463        |         |  |
| 26           | DRMO HOLLOWMAN   | 1                | 1  | 1      | 1  | 775        | 506                     | 158     | 158             | 4,463   | 4,463        |         |  |
| 26           | DRMO HOLLOWMAN   | 2                | 2  | 2      | 2  | 2,921      | 28,798                  | 9,039   | 9,039           | 367,444 | 367,444      |         |  |

DRMO Activities Under 20% Surge Conditions

| Activity              | Resources >>     |              | Measure          | FTEs       |                         | K sq ft | K cu ft                 |              | Storage |              | K sq ft |
|-----------------------|------------------|--------------|------------------|------------|-------------------------|---------|-------------------------|--------------|---------|--------------|---------|
|                       | Wage Grade labor | Supply labor |                  | Work space | Regular covered storage |         | Special covered storage | Open Storage |         |              |         |
|                       |                  |              |                  |            |                         |         |                         |              | FTEs    | Supply labor |         |
| 27 DRMO HOMESTEAD     | 0                | 2            | Current Capacity | 1440       | 71,656                  | 0       | 49,194                  |              |         |              |         |
| 27 DRMO HOMESTEAD     | na               | 1            | Current Usage    | 393        | 56,750                  | 0       | 26,564                  |              |         |              |         |
| 27 DRMO HOMESTEAD     | na               | 1            | Excess Capacity  | 1,047      | 14,906                  | 0       | 22,630                  |              |         |              |         |
| 28 DRMO HOOD          | 9                | 11           | Current Capacity | 7599       | 777,052                 | 190,718 | 401,157                 |              |         |              |         |
| 28 DRMO HOOD          | 3                | 4            | Current Usage    | 2,470      | 868,272                 | 213,107 | 376,018                 |              |         |              |         |
| 28 DRMO HOOD          | 6                | 7            | Excess Capacity  | 5,129      | -91,220                 | -22,389 | 25,139                  |              |         |              |         |
| 29 DRMO HUNTSVILLE    | 2                | 2            | Current Capacity | 9077       | 1,819,924               | 317,995 | 69,515                  |              |         |              |         |
| 29 DRMO HUNTSVILLE    | 1                | 2            | Current Usage    | 1,187      | 1,424,612               | 248,922 | 38,502                  |              |         |              |         |
| 29 DRMO HUNTSVILLE    | 1                | 0            | Excess Capacity  | 7,890      | 395,312                 | 69,073  | 31,013                  |              |         |              |         |
| 30 DRMO JACKSON       | 6                | 4            | Current Capacity | 1809       | 426,900                 | 7,835   | 369,100                 |              |         |              |         |
| 30 DRMO JACKSON       | 2                | 3            | Current Usage    | 1,866      | 318,342                 | 5,843   | 312,434                 |              |         |              |         |
| 30 DRMO JACKSON       | 4                | 1            | Excess Capacity  | -57        | 108,558                 | 1,992   | 56,666                  |              |         |              |         |
| 31 DRMO JACKSONVILLE  | 6                | 14           | Current Capacity | 13681      | 650,650                 | 7,019   | 334,494                 |              |         |              |         |
| 31 DRMO JACKSONVILLE  | 3                | 4            | Current Usage    | 2,542      | 370,871                 | 4,001   | 190,662                 |              |         |              |         |
| 31 DRMO JACKSONVILLE  | 3                | 10           | Excess Capacity  | 11,139     | 279,779                 | 3,018   | 143,832                 |              |         |              |         |
| 32 DRMO KEESLER       | 5                | 3            | Current Capacity | 1650       | 960,000                 | 19,546  | 242,235                 |              |         |              |         |
| 32 DRMO KEESLER       | 2                | 3            | Current Usage    | 2,041      | 1,068,874               | 21,763  | 217,956                 |              |         |              |         |
| 32 DRMO KEESLER       | 3                | 0            | Excess Capacity  | -391       | -108,874                | -2,217  | 24,279                  |              |         |              |         |
| 33 DRMO KIRTLAND      | 2                | 2            | Current Capacity | 3134       | 30,666                  | 117,315 | 195,777                 |              |         |              |         |
| 33 DRMO KIRTLAND      | 1                | 1            | Current Usage    | 814        | 530                     | 0       | 1,824                   |              |         |              |         |
| 33 DRMO KIRTLAND      | 1                | 1            | Excess Capacity  | 2,320      | 30,136                  | 117,315 | 193,953                 |              |         |              |         |
| 34 DRMO KNOX          | 2                | 4            | Current Capacity | 2989       | 632,180                 | 2,585   | 558,102                 |              |         |              |         |
| 34 DRMO KNOX          | 2                | 3            | Current Usage    | 1,720      | 240,157                 | 44      | 237,414                 |              |         |              |         |
| 34 DRMO KNOX          | 0                | 1            | Excess Capacity  | 1,269      | 392,023                 | 2,541   | 320,688                 |              |         |              |         |
| 35 DRMO LEJUNE        | 14               | 13           | Current Capacity | 5517       | 1,287,972               | 71,680  | 2,302,785               |              |         |              |         |
| 35 DRMO LEJUNE        | 4                | 5            | Current Usage    | 3,188      | 702,384                 | 39,090  | 2,348,840               |              |         |              |         |
| 35 DRMO LEJUNE        | 10               | 8            | Excess Capacity  | 2,329      | 585,588                 | 32,590  | -46,055                 |              |         |              |         |
| 36 DRMO LETTERKENNY   | 1                | 3            | Current Capacity | 5940       | 745,720                 | 0       | 630,000                 |              |         |              |         |
| 36 DRMO LETTERKENNY   | 2                | 3            | Current Usage    | 1,578      | 515,161                 | 0       | 13,169                  |              |         |              |         |
| 36 DRMO LETTERKENNY   | -1               | 0            | Excess Capacity  | 4,362      | 230,559                 | 0       | 616,831                 |              |         |              |         |
| 37 DRMO LEWIS         | 15               | 19           | Current Capacity | 23430      | 2,782,500               | 592,195 | 2,286,000               |              |         |              |         |
| 37 DRMO LEWIS         | 7                | 10           | Current Usage    | 6,078      | 1,768,068               | 376,295 | 1,645,920               |              |         |              |         |
| 37 DRMO LEWIS         | 8                | 9            | Excess Capacity  | 17,352     | 1,014,432               | 215,900 | 640,080                 |              |         |              |         |
| 38 DRMO MEADE         | 1                | 22           | Current Capacity | 6236       | 936,000                 | 0       | 1,197,900               |              |         |              |         |
| 38 DRMO MEADE         | 10               | 15           | Current Usage    | 9,101      | 1,008,000               | 0       | 1,045,440               |              |         |              |         |
| 38 DRMO MEADE         | -9               | 7            | Excess Capacity  | -2,865     | -72,000                 | 0       | 152,460                 |              |         |              |         |
| 39 DRMO MECHANICSBURG | 1                | 13           | Current Capacity | 1804       | 2,776,800               | 0       | 890,937                 |              |         |              |         |
| 39 DRMO MECHANICSBURG | 4                | 5            | Current Usage    | 3,243      | 885,600                 | 0       | 1,069,124               |              |         |              |         |
| 39 DRMO MECHANICSBURG | -3               | 8            | Excess Capacity  | -1,439     | 1,891,200               | 0       | -178,187                |              |         |              |         |
| 40 DRMO MINOT         | 1                | 2            | Current Capacity | 3360       | 412,250                 | 34,440  | 87,621                  |              |         |              |         |
| 40 DRMO MINOT         | 1                | 1            | Current Usage    | 461        | 467,995                 | 39,097  | 64,393                  |              |         |              |         |
| 40 DRMO MINOT         | 0                | 1            | Excess Capacity  | 2,899      | -55,745                 | -4,657  | 23,228                  |              |         |              |         |
| 41 DRMO MOUNTAIN HOME | 1                | 1            | Current Capacity | 800        | 300,613                 | 155,686 | 90,000                  |              |         |              |         |
| 41 DRMO MOUNTAIN HOME | 0                | 1            | Current Usage    | 395        | 248,894                 | 128,900 | 30,244                  |              |         |              |         |
| 41 DRMO MOUNTAIN HOME | 1                | 0            | Excess Capacity  | 405        | 51,719                  | 26,786  | 59,756                  |              |         |              |         |



DRMO Activities Under 20% Surge Conditions

| Activity | Resources >>       |                  | FTEs   |              | FTEs       |                         | K sq ft                 |                         | K cu ft                 |  | K sq ft      |  |
|----------|--------------------|------------------|--------|--------------|------------|-------------------------|-------------------------|-------------------------|-------------------------|--|--------------|--|
|          | Measure            | Wage labor       | Supply |              | Work space | Storage                 |                         | Regular covered storage | Special covered storage |  | Open Storage |  |
|          |                    |                  | labor  | Supply labor |            | Regular covered storage | Special covered storage |                         |                         |  |              |  |
| 42       | DRMO NELLIS        | Current Capacity | 2      | 1            | 4828       | 137,072                 | 20,669                  | 306,693                 |                         |  |              |  |
| 42       | DRMO NELLIS        | Current Usage    | 0      | 1            | 389        | 156,262                 | 23,562                  | 155,494                 |                         |  |              |  |
| 42       | DRMO NELLIS        | Excess Capacity  | 2      | 0            | 4,439      | -19,190                 | -2,893                  | 151,199                 |                         |  |              |  |
| 43       | DRMO NORFOLK       | Current Capacity | 20     | 22           | 1200       | 7,326,232               | 0                       | 112,500                 |                         |  |              |  |
| 43       | DRMO NORFOLK       | Current Usage    | 5      | 8            | 1,373,736  | 0                       | 0                       | 60,120                  |                         |  |              |  |
| 43       | DRMO NORFOLK       | Excess Capacity  | 15     | 14           | -3,409     | 5,952,496               | 0                       | 52,380                  |                         |  |              |  |
| 44       | DRMO OFFUTT        | Current Capacity | 2      | 1            | 1200       | 329,176                 | 43,775                  | 122,400                 |                         |  |              |  |
| 44       | DRMO OFFUTT        | Current Usage    | 1      | 1            | 677        | 339,562                 | 45,156                  | 113,076                 |                         |  |              |  |
| 44       | DRMO OFFUTT        | Excess Capacity  | 1      | 0            | 523        | -10,386                 | -1,381                  | 9,324                   |                         |  |              |  |
| 45       | DRMO OKLAHOMA CITY | Current Capacity | 12     | 15           | 10480      | 1,538,483               | 346,825                 | 655,440                 |                         |  |              |  |
| 45       | DRMO OKLAHOMA CITY | Current Usage    | 3      | 5            | 3,033      | 301,237                 | 67,909                  | 146,030                 |                         |  |              |  |
| 45       | DRMO OKLAHOMA CITY | Excess Capacity  | 9      | 10           | 7,447      | 1,237,246               | 278,916                 | 509,410                 |                         |  |              |  |
| 46       | DRMO POLK          | Current Capacity | 3      | 2            | 1625       | 26,400                  | 3,416                   | 293,600                 |                         |  |              |  |
| 46       | DRMO POLK          | Current Usage    | 2      | 3            | 1,669      | 12,232                  | 1,583                   | 69,476                  |                         |  |              |  |
| 46       | DRMO POLK          | Excess Capacity  | 1      | -1           | -44        | 14,168                  | 1,833                   | 224,124                 |                         |  |              |  |
| 47       | DRMO PORT HUENEME  | Current Capacity | 2      | 2            | 5354       | 1,069,800               | 0                       | 377,600                 |                         |  |              |  |
| 47       | DRMO PORT HUENEME  | Current Usage    | 1      | 1            | 642        | 629,042                 | 0                       | 222,029                 |                         |  |              |  |
| 47       | DRMO PORT HUENEME  | Excess Capacity  | 1      | 1            | 4,712      | 440,758                 | 0                       | 155,571                 |                         |  |              |  |
| 48       | DRMO PORTSMOUTH    | Current Capacity | 1      | 4            | 2304       | 480,960                 | 0                       | 26,250                  |                         |  |              |  |
| 48       | DRMO PORTSMOUTH    | Current Usage    | 3      | 5            | 2,781      | 0                       | 333,574                 | 4,126                   |                         |  |              |  |
| 48       | DRMO PORTSMOUTH    | Excess Capacity  | -2     | -1           | -477       | 480,960                 | -333,574                | 22,124                  |                         |  |              |  |
| 49       | DRMO RICHMOND      | Current Capacity | 1      | 9            | 9234       | 2,204,904               | 506,996                 | 387,208                 |                         |  |              |  |
| 49       | DRMO RICHMOND      | Current Usage    | 5      | 8            | 4,867      | 1,268,064               | 291,578                 | 53,441                  |                         |  |              |  |
| 49       | DRMO RICHMOND      | Excess Capacity  | -4     | 1            | 4,367      | 936,840                 | 215,418                 | 333,767                 |                         |  |              |  |
| 50       | DRMO RILEY         | Current Capacity | 6      | 9            | 4284       | 696,000                 | 6,561                   | 347,711                 |                         |  |              |  |
| 50       | DRMO RILEY         | Current Usage    | 3      | 4            | 2,568      | 589,813                 | 5,561                   | 334,430                 |                         |  |              |  |
| 50       | DRMO RILEY         | Excess Capacity  | 3      | 5            | 1,716      | 106,187                 | 1,000                   | 13,281                  |                         |  |              |  |
| 51       | DRMO ROCK ISLAND   | Current Capacity | 2      | 2            | 2750       | 583,870                 | 0                       | 456,192                 |                         |  |              |  |
| 51       | DRMO ROCK ISLAND   | Current Usage    | 2      | 2            | 1,443      | 462,425                 | 0                       | 361,304                 |                         |  |              |  |
| 51       | DRMO ROCK ISLAND   | Excess Capacity  | 0      | 0            | 1,307      | 121,445                 | 0                       | 94,888                  |                         |  |              |  |
| 52       | DRMO SAN ANTONIO   | Current Capacity | 8      | 11           | 13958      | 2,717,085               | 35,141                  | 306,000                 |                         |  |              |  |
| 52       | DRMO SAN ANTONIO   | Current Usage    | 4      | 6            | 3,318      | 93,941                  | 1,214                   | 40,274                  |                         |  |              |  |
| 52       | DRMO SAN ANTONIO   | Excess Capacity  | 4      | 5            | 10,640     | 2,623,144               | 33,927                  | 265,726                 |                         |  |              |  |
| 53       | DRMO SAN DIEGO     | Current Capacity | 24     | 25           | 14784      | 1,159,824               | 0                       | 855,630                 |                         |  |              |  |
| 53       | DRMO SAN DIEGO     | Current Usage    | 7      | 10           | 5,932      | 680,212                 | 0                       | 467,174                 |                         |  |              |  |
| 53       | DRMO SAN DIEGO     | Excess Capacity  | 17     | 15           | 8,852      | 479,612                 | 0                       | 388,456                 |                         |  |              |  |
| 54       | DRMO SCOTT         | Current Capacity | 4      | 5            | 600        | 613,200                 | 0                       | 0                       |                         |  |              |  |
| 54       | DRMO SCOTT         | Current Usage    | 2      | 2            | 1,458      | 242,827                 | 0                       | 0                       |                         |  |              |  |
| 54       | DRMO SCOTT         | Excess Capacity  | 2      | 3            | -858       | 370,373                 | 0                       | 0                       |                         |  |              |  |
| 55       | DRMO SELFRIDGE     | Current Capacity | 3      | 3            | 3538       | 652,960                 | 51,822                  | 296,064                 |                         |  |              |  |
| 55       | DRMO SELFRIDGE     | Current Usage    | 1      | 2            | 1,337      | 386,506                 | 30,676                  | 74,881                  |                         |  |              |  |
| 55       | DRMO SELFRIDGE     | Excess Capacity  | 2      | 1            | 2,201      | 266,454                 | 21,146                  | 221,183                 |                         |  |              |  |

DRMO Activities Under 20% Surge Conditions

| Activity                 | Measure          | FTEs             |              | FTEs       |                         | K sq ft                 |              | K cu ft      |            | K sq ft    |           |
|--------------------------|------------------|------------------|--------------|------------|-------------------------|-------------------------|--------------|--------------|------------|------------|-----------|
|                          |                  | Wage Grade labor | Supply labor | Work space | Regular covered storage | Special covered storage | Open Storage | Storage      |            | K cu ft    | K sq ft   |
|                          |                  |                  |              |            |                         |                         |              | Supply labor | Work space |            |           |
| 56 DRMO SIERRA           | Current Capacity | 2                | 1            | 700        | 844,800                 | 0                       | 968,328      | 0            | 844,800    | 0          | 968,328   |
| 56 DRMO SIERRA           | Current Usage    | 0                | 0            | 110        | 304,128                 | 0                       | 290,498      | 0            | 304,128    | 0          | 290,498   |
| 56 DRMO SIERRA           | Excess Capacity  | 2                | 1            | 590        | 540,672                 | 0                       | 677,830      | 0            | 540,672    | 0          | 677,830   |
| 57 DRMO SPARTA           | Current Capacity | 1                | 4            | 1800       | 291,000                 | 22,885                  | 367,525      | 22,885       | 291,000    | 22,885     | 367,525   |
| 57 DRMO SPARTA           | Current Usage    | 1                | 2            | 1,110      | 230,472                 | 18,125                  | 211,880      | 18,125       | 230,472    | 18,125     | 211,880   |
| 57 DRMO SPARTA           | Excess Capacity  | 0                | 2            | 690        | 60,528                  | 4,760                   | 155,645      | 4,760        | 60,528     | 4,760      | 155,645   |
| 58 DRMO ST JULIENS       | Current Capacity | 1                | 3            | 2048       | 225,000                 | 0                       | 1,524,240    | 0            | 225,000    | 0          | 1,524,240 |
| 58 DRMO ST JULIENS       | Current Usage    | 4                | 6            | 3,817      | 0                       | 16,200                  | 890,770      | 16,200       | 0          | 16,200     | 890,770   |
| 58 DRMO ST JULIENS       | Excess Capacity  | -3               | -3           | -1,769     | 225,000                 | -16,200                 | 633,470      | -16,200      | 225,000    | -16,200    | 633,470   |
| 59 DRMO STEWART          | Current Capacity | 3                | 4            | 4120       | 516,665                 | 161,371                 | 308,997      | 161,371      | 516,665    | 161,371    | 308,997   |
| 59 DRMO STEWART          | Current Usage    | 1                | 2            | 977        | 306,899                 | 0                       | 5,548        | 0            | 306,899    | 0          | 5,548     |
| 59 DRMO STEWART          | Excess Capacity  | 2                | 2            | 3,143      | 209,766                 | 161,371                 | 303,449      | 161,371      | 209,766    | 161,371    | 303,449   |
| 60 DRMO STOCKTON         | Current Capacity | 7                | 14           | 10492      | 2,380,800               | 0                       | 13,194       | 0            | 2,380,800  | 0          | 13,194    |
| 60 DRMO STOCKTON         | Current Usage    | 3                | 4            | 2,577      | 1,199,923               | 0                       | 4,434        | 0            | 1,199,923  | 0          | 4,434     |
| 60 DRMO STOCKTON         | Excess Capacity  | 4                | 10           | 7,915      | 1,180,877               | 0                       | 8,760        | 0            | 1,180,877  | 0          | 8,760     |
| 61 DRMO TEXARKANA        | Current Capacity | 19               | 9            | 5076       | 4,510,292               | 299,467                 | 1,486,000    | 299,467      | 4,510,292  | 299,467    | 1,486,000 |
| 61 DRMO TEXARKANA        | Current Usage    | 15               | 23           | 13,466     | 1,251,682               | 83,107                  | 930,715      | 83,107       | 1,251,682  | 83,107     | 930,715   |
| 61 DRMO TEXARKANA        | Excess Capacity  | 4                | -14          | -8,390     | 3,258,610               | 216,360                 | 555,285      | 216,360      | 3,258,610  | 216,360    | 555,285   |
| 62 DRMO TOBYHANNA        | Current Capacity | 2                | 3            | 1956       | 460,800                 | 0                       | 181,288      | 0            | 460,800    | 0          | 181,288   |
| 62 DRMO TOBYHANNA        | Current Usage    | 3                | 4            | 2,566      | 552,960                 | 0                       | 217,546      | 0            | 552,960    | 0          | 217,546   |
| 62 DRMO TOBYHANNA        | Excess Capacity  | -1               | -1           | -610       | -92,160                 | 0                       | -36,258      | 0            | -92,160    | 0          | -36,258   |
| 63 DRMO TUCSON           | Current Capacity | 15               | 12           | 3744       | 37,000                  | 6,050                   | 1,455,408    | 6,050        | 37,000     | 6,050      | 1,455,408 |
| 63 DRMO TUCSON           | Current Usage    | 20               | 30           | 17,674     | 640                     | 104                     | 17,465       | 104          | 640        | 104        | 17,465    |
| 63 DRMO TUCSON           | Excess Capacity  | -5               | -18          | -13,930    | 36,360                  | 5,946                   | 1,437,943    | 5,946        | 36,360     | 5,946      | 1,437,943 |
| 64 DRMO VANDENBERG       | Current Capacity | 1                | 2            | 4800       | 219,200                 | 0                       | 54,498       | 0            | 219,200    | 0          | 54,498    |
| 64 DRMO VANDENBERG       | Current Usage    | 1                | 1            | 701        | 157,824                 | 0                       | 39,238       | 0            | 157,824    | 0          | 39,238    |
| 64 DRMO VANDENBERG       | Excess Capacity  | 0                | 1            | 4,099      | 61,376                  | 0                       | 15,260       | 0            | 61,376     | 0          | 15,260    |
| 65 DRMO WARNER ROBINS    | Current Capacity | 11               | 12           | 7860       | 2,595,332               | 136,307                 | 1,631,592    | 136,307      | 2,595,332  | 136,307    | 1,631,592 |
| 65 DRMO WARNER ROBINS    | Current Usage    | 4                | 6            | 3,660      | 934,320                 | 49,070                  | 803,678      | 49,070       | 934,320    | 49,070     | 803,678   |
| 65 DRMO WARNER ROBINS    | Excess Capacity  | 7                | 6            | 4,200      | 1,661,012               | 87,237                  | 827,914      | 87,237       | 1,661,012  | 87,237     | 827,914   |
| 66 DRMO WHITEMAN         | Current Capacity | 0                | 2            | 2004       | 0                       | 0                       | 117,657      | 0            | 0          | 0          | 117,657   |
| 66 DRMO WHITEMAN         | Current Usage    | na               | 1            | 866        | 148,960                 | 0                       | 93,185       | 0            | 148,960    | 0          | 93,185    |
| 66 DRMO WHITEMAN         | Excess Capacity  | na               | 1            | 1,138      | -148,960                | 0                       | 24,472       | 0            | -148,960   | 0          | 24,472    |
| 67 DRMO WRIGHT PATTERSON | Current Capacity | 3                | 3            | 2470       | 1,604,672               | 0                       | 248,922      | 0            | 1,604,672  | 0          | 248,922   |
| 67 DRMO WRIGHT PATTERSON | Current Usage    | 3                | 5            | 2,686      | 0                       | 1,708,800               | 253,366      | 1,708,800    | 0          | 1,708,800  | 253,366   |
| 67 DRMO WRIGHT PATTERSON | Excess Capacity  | 0                | -2           | -216       | 1,604,672               | -1,708,800              | -4,444       | -1,708,800   | 1,604,672  | -1,708,800 | -4,444    |