

NATO CONFIDENTIALReport of a Meeting held on Thursday, 7th June, 1956,
in preparation for the work of the Committee of ThreePRESENT

Chairman : Baron A. Bentinck

Canada: Mr. L.D. Wilgress
Mr. P. TremblayNorway: Mr. J. M. Boyesen
Mr. K. AarsItaly : Mr. M. Pinna-Caboni
Mr. E. Rubino

Secretary: Mr. K. H. Beyen

I. ARRANGEMENTS FOR THE JUNE MEETING OF THE THREE MINISTERS

The meeting is to take place from Wednesday, 20th June, to Friday, 22nd June. The first meeting is to be held on Wednesday morning at 11 o'clock provided the Ministers arrive in Paris in time. Otherwise the first meeting will be held at 3 o'clock. In order to enable the Committee to meet on Wednesday it will be suggested that the Council advance its weekly meeting to Tuesday, 19th June.

2. The Committee of Three is to meet with the Council on Friday afternoon at 3.30 p.m. unless Mr. Martino, who is to leave for Rome that same evening, were to require an earlier meeting.

3. A note is to be sent to all Permanent Representatives suggesting that the normal Council meeting be held on the 19th June, and a meeting with the Committee of Three on the 22nd June in the afternoon or possible in the morning.

4. It was agreed that attendance at the June meeting of the Committee of Three should be kept as small as possible. Presumably each participating country will be represented by the Foreign Minister, the Permanent Representative and not more than two advisers. The International Staff would be represented by three, or at the most four, of its members (including the Secretary General).

5. The meetings are to take place in Conference Room VIII. There will be one "stand-by" interpreter for interpretation from French into English when required. Room 404 will be reserved for the Committee of Three and, if possible, two or three other offices will be put at the disposal of the Foreign Ministers.

6. It was agreed that, in order to reduce the eagerness of the Press, a short Press Release should be issued on the 19th June stating that the meeting of the three Foreign Ministers would only discuss the procedure for the Committee's future work, and that no decisions of substance could be expected as a result of it.

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7. It was agreed that the question whether a second meeting of the Committee of Three should be held in July would have to be decided by the Ministers themselves at their meeting in June. It was pointed out, however, that Mr. Pearson will be in London for the Commonwealth Conference until 5th July. If a meeting of the Committee of Three is to be held in July he would therefore prefer it to be held as soon after the 5th as possible. A further meeting of the Committee of Three will probably have to be held by the end of September or early in October.

II. DATE AND PLACE OF A MEETING OF FOREIGN MINISTERS TO CONSIDER THE REPORT

8. After discussion it was agreed to recommend a proposal made by the Norwegian Representative to the effect that the Report of the Committee of Three should be presented to the Council of Ministers at a special meeting to take place in the United States one or two days before the opening of the United Nations General Assembly (11th November). This meeting might be held either in Ottawa, New York or Washington. The Chairman felt that it would be preferable to avoid the United Nations atmosphere and suggested that Washington might provide an advantage from the point of view of American public opinion.

9. Presenting the Report by the Committee of Three to a special meeting of the Council of Ministers was felt to have a considerable advantage from the point of view of public relations and would prevent contents of the Report from leaking out before it had been officially transmitted. The Report could subsequently be discussed by the Council of Ministers at its December meeting in Paris. The presence of the Ministers of Finance on this occasion was felt to be an advantage.

10. The meeting in December is to take place from Tuesday 11th to Friday, 14th. If one day is to be devoted to a full discussion of the current international political situation it might be necessary to continue the meeting on the Saturday of that week. It was agreed to suggest that in any case a possible meeting of the WEU Council of Ministers should not be allowed to interfere with the work of the North Atlantic Council. It might be proposed that the WEU Council meet on Monday, 10th December, before the opening of the NATO Council meeting.

11. The three Ministers have agreed that they should visit the different NATO capitals individually and not as a team, Mr. Lange taking the northern countries, Mr. Pearson Washington and London, and Mr. Martino Paris and the southern capitals. It was felt, however, that a preference might exist for a visit to Washington to be made by the Committee as a whole. This might conceivably be combined with the Committee's meeting mentioned in paragraph 7 above.

12. Finally, the Chairman asked to be given clear instructions by the delegations concerned with respect to the way in which the operation, including the meeting in June, had to be presented to the Press. It was the general agreement that at least for the time being the operation would have to be played down so as not to create too great expectations about the outcome.

III. QUESTIONNAIRE - INTRODUCTORY SECTION ON POLITICAL AIMS

13. The Canadian Representative suggested that in order to save time some work might already be done by the Permanent Representatives and the International Staff on the drafting of an introductory section

to the questionnaire which might possibly be sent to the NATO Member governments, without prejudice to the ultimate decision on the usefulness of such a questionnaire.

14. The Italian and Norwegian Representatives promised to get instructions on this point.

15. The Norwegian Representative said that whereas general questions and questions concerning political consultation would presumably be handled directly by the Ministers themselves, certain specific questions of a more technical nature might be entrusted to specialised people from outside who could act as rapporteurs. Such questions were, for instance, scientific and technical education, closer co-operation in the economic and financial field, increased information activities particularly with respect to troop information, the possibility of having recruits serve part of their time in other countries than their own, etc. The possibility of entrusting the study of these and similar questions to a small group of highly qualified people was also discussed but it was felt that, at least for the time being, the Committee of Three should not delegate its powers to another Body.

16. It was agreed that the delegations present would seek further instructions on the principle of the questionnaire and the proposed introductory statement, and on specific subjects to be included therein.

17. The next meeting is to be held on Thursday, 14th June, at 10.30 a.m. in Room 404.

NATO CONFIDENTIALReport of a Meeting held on Thursday, 14th June, 1956,
in preparation for the work of the Committee of ThreePRESENT

Chairman: Lord Ismay

Canada: Mr. L.D. Wilgress
Mr. P. TremblayNorway: Mr. K. Aars
Mr. P. JebsenItaly: Mr. M. Pinna-Caboni
Mr. E. Rubino

Baron A. Bentinck

Secretary: Mr. K.H. Beyen

I. ARRANGEMENTS FOR THE JUNE MEETING OF THE THREE MINISTERS

The following points were made:

- (a) Mr. Martino would like the very first meeting of the Committee on Wednesday morning, to be attended by the Three Ministers only without anybody else present. This meeting will take place in Room 404 at 11 a.m. Mr. Lange and Mr. Pearson have been informed about this wish of Mr. Martino and it can be assumed that they will agree.
- (b) The further meetings of the Committee will be attended by the Three Ministers, the three Permanent Representatives, one or two advisers per delegation, the Secretary General and the Deputy Secretary General (possibly alternatively), and the Secretary. Other members of the International Staff will only be called in when their presence is required. The advisers each delegation may bring along will not sit at the table.

II. DATE AND PLACE OF MEETING OF FOREIGN MINISTERS TO CONSIDER
REPORT

2. Mr. Pearson has agreed to Mr. Lange's proposals that the Report of the Committee of Three be presented to a special meeting of the Council to be held in North America between the date of the United States Presidential Elections (4th November) and the opening session of the United Nations General Assembly (11th November). At this meeting the Report will only be tabled and explained by the Committee of Three, but it will not be discussed. The discussion will take place at the Ministerial Conference in December in Paris.

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III. PRESS COMMUNIQUE

3. The text of the Press Communiqué prepared by the Secretary was discussed and redrafted. It was agreed that delegations would cable this text to their capitals for approval. The Chairman pointed out that it was highly desirable to issue the Communiqué prior to the meeting since many representatives of the Press would be calling up and asking for information as soon as the news of the meeting of the Committee of Three had leaked out, and a sensible answer had to be given them. It was agreed that each representative should try to get approval for the release of the Communiqué by the beginning of next week.

IV. QUESTIONNAIRE - INTRODUCTORY SECTION ON POLITICAL AIMS

4. It was generally agreed that the questions to be sent to countries should be few, direct, simple and leading. The Deputy Secretary General particularly stressed the time factor involved. In view of the coming holiday season it would not be easy to get answers to the questionnaire early enough to be of use for the drafting of the Report. It was agreed that, subject to any final decisions to be made by the Three Ministers with respect to the questionnaire, the replies should be asked for by the beginning of August.

5. The following comments were made with respect to the questionnaire:

- (a) Lord Ismay suggested that a question might be included on how to strengthen the NATO machine. He stressed the necessity of appointing to delegations and to the International Staff the very best people available for the job.
- (b) With reference to questions 1 B and E of the Canadian proposal, Lord Ismay suggested that any discrimination between the Ministerial Council and the Council of Permanent Representatives would be fatal to the whole concept of NATO. (i) attached to letter of 8-6-56

Mr. Wilgress explained that the idea behind question E was that in addition to Ministerial Council meetings certain meetings might be held at which countries would be represented by top officials from their respective Ministries of Foreign Affairs. He added, however, that he personally was more in favour of meetings of the Foreign Ministers themselves at stated intervals, e.g. every three months. This system would combine the advantages of the League of Nations, at which Ministers used to meet frequently, and those of the United Nations, where member nations are represented by Permanent Representatives in the same way as in NATO.

A question might be added whether meetings in other cities than Paris would be desirable;

- (c) Lord Ismay felt that although meetings of Parliamentarians should continue to be encouraged it was necessary to avoid a situation in which such meetings could pass resolutions mandatory on the Council. The Council should not be put into a position where it had to serve two masters. If a meeting of Parliamentarians reached a decision it was up to the participants to convince their own home parliaments of the necessity to have these decisions carried out by their governments.
- (d) The question was discussed how to obtain the views of private organizations such as the Atlantic Treaty Association. The possibility of organizing an unofficial Seminar consisting of highly qualified personalities, similar to the group which had met at Garmisch under the Chairmanship of Prince Bernard of the Netherlands was considered. The Deputy Secretary General pointed out that the Chairman of the International Federation of Trade Unions had indicated that he would like to be consulted by the Committee of Three. It might be useful to include a representative of the Trade Unions in such a Seminar. The Norwegian Representative pointed out that the Conference of Youth Leaders, which was shortly to be held at the Palais de Chaillot, might also come up with suggestions which could be of interest to the Committee of Three. It was agreed that this entire subject needed further study.
- (e) Lord Ismay suggested the inclusion of the question whether countries would be prepared to keep their representatives in non-NATO countries fully informed about the decisions and the policy of NATO and to instruct them to defend NATO's position when the occasion arose.

6. The Canadian Representative indicated that Mr. Pearson's proposals for economic and cultural questions would be forthcoming soon.

7. It was agreed to hold another meeting on Monday morning, at 10.30 a.m. The Norwegian Representative agreed to prepare a redraft of the introductory section and of the questionnaire for that meeting.

will be accompanied by Mr. Christiansen. The latter will presumably have to return to Norway at the end of this week.

III. SUBJECTS TO BE COVERED BY THE COMMITTEE

8. The subjects will include political consultation, education (Mr. Lange's proposal on scientific education), information activities, and cultural relations. With respect to this last subject, it was suggested by the Canadian Representative that the Committee might wish to wait for the results of the meeting of Heads of Cultural Departments which is to take place in Paris from 10th to 12th July.

9. The Chairman stressed, however, that the first task of the Committee should be the organization of its work. In this connection it was agreed that if the questionnaire is ~~to be~~ decided upon, replies should be requested to be sent to the Secretary and copies distributed by him to the three Ministers and the three Permanent Representatives.

PRESS RELEASE

Lord Ismay, Secretary General of the North Atlantic Treaty Organization, announced today that the Committee of Three Foreign Ministers which was set up by the North Atlantic Council in May will hold their first series of meetings in Paris from the 20th to 22nd June.

The Committee of Three was set up in order to advise the Council on ways and means to improve and extend NATO co-operation in non-military fields and to develop greater unity within the Atlantic Community.

Mr. Lange, Mr. Martino and Mr. Pearson will devote these first meetings to discussing the preparatory work that has been done so far, and to co-ordinating their further action. The meetings will be private and exploratory in character and it is not expected that any further information will be given out to the Press.

NATO CONFIDENTIALReport of a Meeting held on Monday, 9th July, 1956,
in preparation for the work of the Committee of ThreePRESENT

Chairman: Baron A. Bentinck

Canada: Mr. L.D. Wilgress
Mr. K.J. BurbridgeItaly: Mr. A. Alessandrini
Mr. C. GaspariniNorway: Mr. Raeder
Mr. K. Aars

Acting Secretary: Lucille M. Peart

I. CONSULTANTSA. Consultants on Economic Questions

The CANADIAN REPRESENTATIVE circulated a copy of a letter, dated 28th June, which Mr. Pearson had addressed to Professor Lincoln Gordon. The letter set out, inter alia, the terms of reference of the consultants on economic questions (attached as Annex A). A reply had not yet been received. The Deputy Secretary General would be kept informed.

2. The CANADIAN REPRESENTATIVE went on to say that Mr. Marjolin had also been approached but he had been unable to take on the task of full-time consultant. As one of the French Government's principle advisers on the negotiations taking place in Brussels, Mr. Marjolin would be fully occupied in the latter part of August and in September. He hoped, however, to be able to consult informally with the Group.

3. The ITALIAN REPRESENTATIVE said that Professor Carli had not yet been approached but this could be done in the immediate future.

4. It was recalled that Mr. Eric Roll of the United Kingdom had been mentioned as a possible substitute.

5. In conclusion, it was agreed that the main task of the Consultants on economic questions was the preparation of the economic section of the report. It would be helpful to Ministers if the Group could begin to draft their report as soon as practicable after their arrival in Paris and before the September meeting of the Committee of Three.

B. Consultants on Scientific and Technical Education

6. The CANADIAN REPRESENTATIVE proposed, and it was agreed, that decision on this question should be postponed until after

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the meeting of Heads of Cultural Departments which was to be held from 10th-12th July under the auspices of the Committee on Information and Cultural Relations. The United States Delegation had tabled a paper on scientific and technical education for discussion at the meeting.⁽¹⁾ It would be advisable to await the outcome of the discussion, to see if any recommendations were put forward.

7. It was noted that Mr. Martino approved the terms of reference proposed by Mr. Lange, and that a reply from Mr. Pearson was awaited. The Deputy Secretary General would be kept informed.

8. It was further noted that substantively the terms of references proposed by Mr. Lange were the same as those agreed earlier, although the wording had been changed somewhat.

9. With regard to Mr. Lange's other proposal to the effect that a Three-Man Expert Group should be established, the CANADIAN REPRESENTATIVE asked whether it might not be preferable to entrust the task to Mr. Robert Major, Director of the Royal Norwegian Council for Scientific and Industrial Research, on the understanding that he would be free to travel and consult other experts, in particular Dr. Stratton of the United States and Mr. Zuckerman of London, the other two names put forward by Mr. Lange. To convene a second group of experts might create a wrong impression, especially as the news was bound to leak to the Press.

10. The NORWEGIAN REPRESENTATIVE had some reservations about this suggestion but undertook to consult Mr. Lange. The Deputy Secretary General would be kept informed.

11. The DEPUTY SECRETARY GENERAL undertook to clear the point about travelling expenses.

II. ARRANGEMENTS FOR THE SEPTEMBER MEETING OF THE COMMITTEE OF THREE

12. The CANADIAN REPRESENTATIVE circulated a proposed programme (Annex B).

13. It was generally agreed that it would be most desirable for Foreign Ministers to be present to consult individually with the Committee of Three or, otherwise, to be represented by a high ranking official.

14. After discussion of the Canadian draft it was agreed:

- (a) that the approval of Mr. Pearson, Mr. Martino and Mr. Lange would be sought as a matter of urgency;
- (b) if the proposal did not have the unanimous approval of the Three, another meeting would be held to iron out the difficulties;
- (c) on the other hand, if the proposal was approved by the Three, the Secretary General would be invited to circulate the draft to other members of the Council with the request that they

(1) AC/52(CE)D/12

ascertain whether the dates proposed were acceptable to their respective Foreign Ministers. If all went well Permanent Representatives might be in a position to relay answers at the Council's meeting on 18th July.

III. EXPLANATORY NOTE ON QUESTION 3 OF THE POLITICAL SECTION OF THE QUESTIONNAIRE

15.✓ The Secretary was invited to circulate an addendum to CT-D/2 in accordance with the suggestion of the Italian Authorities, communicated by letter dated 3rd July. ✓

IV. NATO PARLIAMENTARY GROUP

16. It was confirmed that Mr. Pearson and Mr. Martino had conversations in London with the Secretariat of the NATO Parliamentary Group.

V. PUBLICITY FOR THE SEPTEMBER MEETING

17. In a preliminary discussion of this question it was agreed that publicity should be kept to the minimum consistent with the realities of the occasion - personalities involved, etc.

VI. DATE OF THE NEXT MEETING

18. The meeting adjourned without fixing the date for a subsequent meeting.

(Copy of letter to Professor Gordon from Mr. Pearson)

London, 28th June, 1956.

Dear Professor Gordon,

As you probably know, the Committee of three Ministers consisting of Dr. Martino, Mr. Lange and myself have been asked by the North Atlantic Council to advise on "ways and means to improve and extend NATO co-operation in non-military fields and to develop greater unity within the Atlantic community".

We have just had a meeting in Paris to agree on a programme of work and procedures to carry it out. We have also agreed on a questionnaire which will be going out to member governments.

I anticipate one of the most difficult chapters of the report which we hope to submit to member governments at the end of this year will be the economic one and we therefore agreed to try to bring together a small group of consultants of high qualifications and experience such as yourself and Marjolin to help us with the economic material. Professor Carli has also been suggested by Dr. Martino.

The plan is that the three Ministers will meet again in mid-September and conduct discussions with other foreign ministers or their representatives, on the basis of their governments' answers to the questionnaire, rather on the model of the TCC exercise, with which you are familiar. It will be my idea that the consultants will meet in Paris by the middle of August, if possible, and be available for advice on economic matters for about six weeks or two months.

The terms of reference which I have put to my two colleagues will be as follows:

"To assist the Committee of Three in surveying and analyzing ways and means to improve and extend NATO co-operation in the economic field with a view to developing greater unity within the Atlantic community. To examine this subject in the light of the economic questions put to member governments by the Committee of Three and the answers received and to be available to the Committee of Three for advice on the economic chapter of the report for a period of at least two months".

I would hope that you would be willing to take on this assignment, the importance of which for the future of the coalition I need hardly stress to you. I would certainly feel happier if your experience and knowledge in this field were available to the Committee.

If you agree, the Secretary-General of NATO would follow up with an official offer including, I believe, the offer of an allowance of 10,000 francs per day and your travelling expenses.

Yours sincerely,

(Signed) L.B. PEARSON

Prof. Lincoln Gordon,
Graduate School, Business Administration,
Harvard University,
BOSTON 63, Mass., U.S.A.

Proposed Programme for the Committee of Three

September 10th to 22nd, 1956

Preparatory Meetings

September 10th and 11th

Consultations with other NATO Governments

September 12th	a.m.	Belgium
	p.m.	Turkey
September 13th	a.m.	Netherlands
	p.m.	Greece
September 14th	a.m.	Luxembourg
	p.m.	Germany
September 17th	a.m.	Iceland
	p.m.	United States
September 18th	a.m.	Portugal
	p.m.	United Kingdom
September 19th	a.m.	Denmark
	p.m.	France

Concluding Meetings

September 20th to 22nd

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Report of a Meeting held on Thursday, 12th July, 1956,
concerning the work of the Committee of Three

PRESENT

Chairman: Baron A. Bentick

Canada: Mr. L. D. Wilgress
Mr. K. J. Burbridge

Italy: Mr. A. Alessandrini
Mr. C. Gasparini

Norway: Mr. J. G. Raeder
Mr. K. Aars

Secretary: Mr. K. H. Beyen

I. PROPOSED TIMETABLE FOR THE MEETINGS IN SEPTEMBER

It was agreed to submit to the Council the timetable as proposed by the Canadian Delegation with slight amendments. (CT-D/3)

2. It was noted that Dr. Martino and Mr. Pearson had tentatively agreed in London that the Standing Committee of the Conference on Members of Parliament would meet with the Committee of Three on Wednesday, 12th September. This might necessitate re-arrangement of the proposed meetings with representatives of NATO Governments on that date (Iceland and Turkey).

II. ECONOMIC CONSULTANTS

3. It was agreed that Professor Lincoln Gordon would be available to the Committee of Three from 3rd September until the end of that month, and that Professor Carli should be asked to be in Paris on the 3rd September and to stay, if possible, as long as Professor Gordon or otherwise at least until the 22nd September.

4. It was decided to increase the daily allowances for these consultants from Fr.frs. 10,000 to Fr.frs. 20,000.

5. Since Mr. Marjolin will not be available the question will be submitted to the Three Ministers whether they wish to approach Professor Austin Robinson of Oxford University to be a third economic consultant or whether two consultants would be sufficient.

6. Dr. Martino, as Chairman of the Committee, will authorise the Secretary General to write to prospective consultants on behalf of the Committee as soon as preliminary arrangements will have been concluded. The Terms of Reference to be mentioned by the Secretary General in his letter of invitation should be the same as those contained in Mr. Pearson's letter to Professor Lincoln Gordon. The task of the consultants should mainly consist of analysing the replies to the Questionnaire and of formulating recommendations. It would not necessarily include the actual drafting of the economic chapter of the report.

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III. CONSULTANTS ON TECHNICAL EDUCATION

7. The NORWEGIAN REPRESENTATIVE stated that Mr. Robert Major had indicated that he would prefer a Committee of Three Experts as originally proposed by Mr. Lange, to the Canadian proposal under which he would do the job alone. It was agreed that a final decision would have to wait for the views of Mr. Lange to become known on this point.

8. The CANADIAN REPRESENTATIVE was very much in favour of Mr. Major's travelling around to collect the views of different national administrations. He agreed, however, that Mr. Major should be available in Paris during the time the Committee of Three was meeting here. He furthermore indicated that the United States proposal to the conference of Heads of Cultural Departments, made on 11th July (AC/52(CE)D/12), would be turned over to the Committee on Information and Cultural Relations, and that he would suggest that this Committee turn it over to the Committee of Three.

IV. PUBLICITY

9. It was agreed that for the time being no publicity should be given to the appointment of the consultants. The matter could be looked at again in September if necessary. It was furthermore agreed that Dr. Martino and Mr. Pearson would inform Professor Carli and Professor Gordon accordingly so as to avoid undue publicity.

V. NEXT MEETING

10. It was agreed that the next meeting be held on Friday, 20th July, at 11 a.m. in order to finalise the timetable which would have been discussed by the Council on Wednesday, 18th July, and to come to a final decision on the appointment of the consultants.

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Report of a Meeting held on Friday, 20th July, 1956,
concerning the work of the Committee of Three

PRESENT

Chairman: Baron A. Bentinck

Canada: Mr. L.D. Wilgress
Mr. K.J. Burbridge

Norway: Mr. J.G. Raeder
Mr. K. Aars

Italy: Mr. A. Alessandrini
Mr. C. Gasparini

Secretary: Mr. K.H. Beyen

I. TIMETABLE FOR THE MEETINGS IN SEPTEMBER

As a number of delegations (Iceland, The Netherlands, Germany, the United States, the United Kingdom, France) had already given their approval to the proposed timetable, and as the Portuguese Delegation had stated its provisional agreement, it was agreed that the Delegations of Turkey, Greece, Belgium, Luxembourg and Denmark would be asked individually and informally to state their views on the proposed timetable at the earliest possible date.

2. It was agreed that at the next private meeting of the Council Ambassador Alessandrini would mention that the Committee of Three deemed it highly desirable that the Foreign Ministers of the different member countries should themselves meet with the Committee of Three in September.

II. CONSULTANTS

3. The CANADIAN REPRESENTATIVE stated that Professor Lincoln Gordon had accepted to serve as consultant. The text of a letter drafted by the Secretary and to be sent by Lord Ismay to Professor Gordon and Professor Carli was read and agreed to with one small amendment.

4. The Three Ministers had agreed that Dr. Robert Major should be the only consultant on scientific and technical education, and that he should travel to different capitals of member nations to contact national administrations. His terms of reference should be those contained in a letter from the Norwegian Delegation to the Secretary General dated 30th June, 1956. It was agreed that the reimbursement of Dr. Major's expenses during the time he was travelling would be checked with the Financial Controller.

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5. (The letters of invitation by the Secretary General to the three consultants have been sent out on 23rd July. In the letter to Dr. Major it has been specified that he would, in addition to reimbursement of his expenses for transportation, receive a daily allowance of 20,000 francs during the period he has to spend abroad. The letter also stated that Dr. Major's presence in Paris during the period the Committee of Three was to meet here was highly desirable.)

III. PUBLICITY

6. It appeared from a letter read by the Canadian Representative that Mr. Pearson did not wish too rigid a rule to be applied against publicity concerning the consultants. They could state to their universities or national authorities the work on which they were going to be engaged, without, however, publicising their terms of reference. If the Press were to ask questions about it later on the Director of Information could confirm the appointment of these consultants.

IV. PROGRAMME OF FUTURE WORK

7. (a) The Italian and Norwegian "advance party" will arrive on the 3rd September; the Canadian "advance party" presumably not before the 4th September;
- (b) The papers which the International Staff was asked to prepare (CT-R/1, points 6, 7, 8 and 9) will be circulated to the Committee as soon as they are ready.
- (c) It will be necessary to prepare a draft outline of the report during the time the Committee of Three meets in September so that it can be available before Ministers leave Paris.
- (d) The Norwegian Delegation will ask Dr. Major to draft and submit a plan of the trips he proposes to make.

Palais de Chaillot,
Paris, XVIIe.

Baron Bentinck

NATO CONFIDENTIAL

Report of a Meeting held on Friday, 10th August, 1956,
concerning the work of the Committee of Three

PRESENT

Chairman: Baron A. Bentinck

Canada: Mr. L.D. Wilgress
Mr. K.J. Burbridge

Norway: Mr. J.G. Raeder
Mr. P. Jebsen

Italy: Mr. M. Pinna-Caboni
Mr. C. Borin

Acting Secretary: Miss Lucille M. Peart

I. CENTRE OF ATLANTIC COMMUNITY STUDIES

It was agreed that the memorandum by the Danish and Norwegian Governments on this subject should be circulated to all delegations with a cover note by the Acting Secretary General, stating that the memorandum was circulated at the request of the Committee of Three who considered that it would be useful to governments in the preparation of their answers to the questions set out in Section III, sub-sections 1(a) and (b) of the Committee of Three's questionnaire(1).

II. SEPTEMBER TIME-TABLE

2. It was noted that all the dates proposed for consultations by the Committee of Three with other member governments had now been confirmed(2). Consultations would start at 10.0 a.m. and 3.0 p.m.

3. A letter from the Secretary of the Atlantic Treaty Association to the Acting Secretary General was discussed, and, in conclusion, it was agreed that the Secretary of the ATA should be informed that plans had already been made for the Committee of Three to meet with representatives of other governments on 13th and 14th September. For this reason, it would be difficult for the Committee to receive the ATA Assembly on either of those days. On the other hand, 15th September was being kept in reserve for the Ministers to meet privately. The suggestion could be put to them that they might wish to receive the ATA Assembly on Saturday morning (15th September), and this would be done if the ATA Secretary agreed.

4. It was confirmed that the Committee of Three would meet the Standing Committee of the Conference of NATO Members of Parliament on 12th September, the following time-table being proposed for that day:

(1) CT-D/1(Revised) ✓
(2) CT-D/3 ✓

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| 10.0 a.m. to 12 noon | Meeting with the Parliament Standing Committee |
| 12 noon to 1.0 p.m. | Consultation with the Representative of the Icelandic Government. |
| 3.0 to 4.0 p.m. | Continuation of consultation with Iceland (if necessary) |
| 4.0 to 6.0 p.m. | Consultation with the Representative of the Turkish Government. |

5. It was agreed that the definitive time-table should be circulated about 1st September.

III. CONSULTANTS

6. It was noted that Professor Gordon and Dr. Carli had replied in the affirmative to the Secretary General's invitation. The Norwegian Representative stated that Dr. Major's reply could be expected the following day.

7. Security Clearance. The Italian Representative confirmed that Dr. Carli had already been "cleared". The Norwegian Delegation will confirm in writing that Dr. Major had also been "cleared". The Acting Secretary General will request clearance for Professor Gordon through the United States Delegation.

8. Secretarial Assistance. Dr. Major and Professor Gordon will require English-language secretarial assistance. The Acting Secretary General will ask Dr. Carli whether he prefers to work in English or French.

IV. DOCUMENTATION

9. On behalf of the Committee of Three the Acting Secretary General will invite all delegations to submit 35 copies of their replies to the questionnaire. Replies by governments will be circulated in the original language only; each Minister is to receive six copies. Ministers should also receive six copies of all other relevant papers, e.g., memoranda prepared by the staff, the latter to be circulated in English (or French) in the first instance and in translation as soon as possible thereafter. Staff studies will be circulated to other Governments at the request of the Committee only.

10. The suggestions put to the Committee of Three by Professor Sohn, Mr. Koster and Dr. Hahn will not be circulated to other governments unless a member of the Committee requests that this should be done.

V. CONFERENCE ROOMS, OFFICE SPACE, SECRETARIAL ASSISTANCE, DRAFT REPORT, ETC.

11. Conference Rooms. The following should be reserved on the dates noted:

- | | |
|-------------------------|--|
| 3rd September | Room VI (See VI (3) below) |
| 10th to 22nd September | Room VI (Ministerial Meeting, including Consultations) |
| 3rd to end of September | Rooms VII, VIII and the Secretary General's summer office (Working Groups) |

12th September a.m. Room II

15th September a.m. (Provisional) Room II

12. Delegations. It is foreseen that each Minister will be accompanied by three officials. These officials will probably set up two, or possibly three, working groups to prepare draft chapters of the Ministers' report. (The staff may be asked to produce first drafts as a basis for discussion by the officials.) Drafts, insofar as possible, should be prepared in English. Translation will not be required.

13. Chairmen of Working Groups. Unless otherwise agreed by the Working Groups, an Italian Representative will preside as Chairman.

14. Records. Summary records should be kept of all "consultations". The Ministers' meetings with the Parliamentary Standing Committee and the ATA Assembly will be held in Room II and should be recorded on tape.

15. Offices. Each of the 3 delegations should be provided with an office in the Palais de Chaillot from the 3rd to the end of September. (The Canadian Delegation is making arrangements for an office in the hotel where the Minister will be staying.)

16. Secretarial Assistance. An undetermined number of shorthand/typists will be required, especially at the drafting stage.

VI. SCHEDULE OF MEETINGS

- (1) Friday, 17th August (provisional, no time fixed). It is proposed that the Ambassadors should meet with Dr. Major on that day to hear his plan of work. The Norwegian Delegation was invited to arrange for Dr. Major to attend.
- (2) A second meeting of the Ambassadors will be held before the end of the month.
- (3) Monday, 3rd September, 10.30 a.m. Meeting of the Ambassadors, officials from capitals, and the three Consultants. The Acting Secretary General will preside.

NATO CONFIDENTIALReport of a Meeting held on Friday, 17th August, 1956,
concerning the work of the Committee of ThreePRESENT

Chairman: Baron A. Bentinck

Canada: Mr. L.D. Wilgress
 Mr. ~~Kenneth~~ ~~Embridge~~ I.W. Robertson
 Norway: Mr. J.G. Raeder
 Italy: Mr. A. Alessandrini
 Mr. C. Borin
 Mr. P. Jebsen

Dr. Robert Major, Director of the Royal Norwegian Council
 for Scientific and Industrial Research

Acting Secretary: Miss Lucille M. Peart

The Chairman welcomed Dr. Major, Consultant to the
 Committee of Three on questions of scientific and technical
 education.

Dr. Major said he did not plan to travel to the United
 States. He had an opportunity of discussing the problem at length
 with Dr. Trytten of the United States, who had spent some days in
 Norway. Furthermore, he had accumulated a good deal of printed
 matter deriving from United States sources.

He had been in the United Kingdom before coming to Paris
 and planned to go on to Rome and Bonn before returning to Oslo.
 It was difficult to contact the people he hoped to see in the
 various capitals at this time of year.

It was agreed that it would be most desirable for Dr. Major
 to visit Turkey and Greece if he could spare the time.

His task was complicated by the fact that the answers to
 the OEEC questionnaire were not due until the 15th September and
 would probably not be received until later in the month. It was
 essential to assemble all relevant facts before he could see the
 problem in the round and begin to think about recommendations for
 action by NATO. Conditions varied so much as between countries.

After an exchange of views it was agreed that Dr. Major
 should plan to return to Paris on the 10th September to meet with
 the Committee of Three on that or the following day. It would be
 useful if he could prepare an outline of his report for discussion
 with the Ministers. At the same time, it was recognised that
 Dr. Major could not finalise his recommendations until he had an
 opportunity of studying the replies to the OEEC questionnaire. It
 was hoped that Dr. Major would be available to advise the Ministers
 during their consultations with other governments.

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Meeting of the Committee of Three with the ATA Assembly

The Canadian and Norwegian Representatives said that their Ministers agreed to meet the ATA Assembly on the morning of Saturday, 15th September. Mr. Martino's concurrence was awaited.

Private Meetings with Ministers

It was agreed that during their stay in Paris Ministers would not find it possible to make private appointments between the hours of 10.0 a.m. and 1 p.m. and from 3 p.m. to 6.30 p.m.

Date of the Next Meeting

The date of the next meeting was not fixed.*

* See report of the meeting held on Friday, 10th August, Item VI.

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NATO CONFIDENTIAL

Report of a Meeting held on Wednesday,
29th August, 1956, concerning the work
of the Committee of Three

PRESENT

Chairman: Baron A. Bentinck

Canada: Mr. K.J. Burbridge Norway: Mr. J.G. Raeder
 Mr. I.W. Robertson Mr. A. Langeland

Italy: Mr. A. Alessandrini
 Mr. O. Borin

Secretary: Mr. K.H. Beyen

I. PROPOSED WEU COUNCIL MEETING

In view of the difficulties of having a Council meeting of WEU and the consultations of the Committee of Three at the same time, on 13th and 14th September, Ambassador Alessandrini agreed to suggest to his authorities that the WEU meeting be held either during evening hours or on Saturday afternoon 15th September.

II. ACCOMMODATION

2. Mr. Lange and Mr. Pearson will not require offices in the Palais de Chaillot. Dr. Martino's requirements will be communicated to the Secretary when they are known.

3. The Italian and Norwegian Delegations request one office each in the Palais de Chaillot for their delegations. In addition to the two economic consultants, Dr. Robert Major will also have to have an office at his disposal during his stay in Paris.

III. PROCEDURES

4. Dr. Martino has indicated his agreement with the meeting with the Atlantic Treaty Association on the 15th September. The meeting with the Parliamentarians is to take place on the 12th September in Room II.

5. Mr. Burbridge introduced and distributed a proposal by Mr. Pearson on the procedure for the work of the Committee of Three. The text of this proposal is attached. It was agreed that after discussion by the government officials who will arrive on the 3rd September, a paper setting out agreed points of procedure might be circulated to all delegations.

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NATO CONFIDENTIAL

6. At the opening meeting on Monday, 3rd September, at 11 a.m. the three Permanent Representatives concerned will be present. It may be difficult, however, for the three Permanent Representatives to be present at all consultations between the Committee of Three and the different governmental representatives.

7. In principle the working groups to be established by the officials and consultants after the 3rd September should be chaired by the Italian Representative at such working groups.

DECLASSIFIED - PUBLIC DISCLOSURE / DECLASSIFIE - MISE EN LECTURE PUBLIQUE

Some Thoughts on Procedure for the Work of the
Committee of Three

The procedures at the forthcoming meetings of the Committee of Three should aim at making the best use of the short time during which the Ministers will be together and governmental representatives will be available for consultation, in order that a set of recommendations should be produced which can be readily implemented and will serve to strengthen the alliance.

2. The object of this series of consultations between the Committee of Three and the governmental representatives should be:

- (a) to enable the Committee of Three to acquaint representatives of other governments with the recommendations which emerge from the preliminary meetings of the Committee of Three in the light of the replies received to their questionnaire;
- (b) to obtain an impression from the governmental representatives of how such recommendations would be received by their several governments; and
- (c) to obtain some impression from the governmental representatives of how these recommendations might be implemented by their several governments, individually and collectively.

3. The object of the preparatory meetings before the consultations between the Committee of Three and the governmental representatives should therefore be:

- (a) to bring out those points in the replies to the questionnaire which seem to have a chance of surviving as recommendations in the report of the Committee of Three;
- (b) to communicate these points to the other governmental representatives before their respective interviews with the Committee of Three take place;
- (c) to identify those points in the replies of any government to the questionnaire which do not seem to command general support or which differ substantially from those contemplated by the Committee of Three so that the representative of that government might be questioned on the implications of such proposals with a view to determining whether they should be discarded or pursued further;
- (d) to identify those ideas from whatever source (i.e. not necessarily from the replies to the questionnaire) which might serve as the basis for recommendations of the Committee of Three, but which might cause difficulty for some members of NATO and on which negotiations might therefore be necessary before inclusion as recommendations in the report.

4. If as it seems probable the three Ministers may have to interview some, if not all, governmental representatives more than the once provided for under the schedule as now agreed, since some of the more contentious recommendations will only emerge after all the initial interviews have been completed, it should be understood that governmental representatives or their permanent representatives on the Council should hold themselves available for further interviews with the Committee of Three as may be required. It is therefore essential that permanent representatives as well as governmental representatives attend the meetings of consultations between the Committee of Three and governmental representatives so that they might attend the further interviews if governmental representatives cannot remain in Paris for this purpose. Attendance at the consultations might therefore be:

- (a) for the Committee of Three; the three Ministers, each with his permanent representative on the Council, not more than two advisers, the attendance of consultants to be decided later;
- (b) for the other governments; the governmental representative, the permanent representatives, not more than three advisers;
- (c) a representative from the Secretariat.

5. If this general approach is acceptable, the working groups consisting of the permanent representatives of each of the three Ministers, the officials accompanying them, their consultants and members of the International Staff should in the first instance concentrate on culling replies to the questionnaire for ideas which might constitute recommendations in the Committee of Three report and prepare drafts (based presumably on the summaries which the Secretariat will have prepared) of such recommendations for consideration of the three Ministers. The organization of these working groups should be left flexible; it might well be found desirable to split up the work according to the various subdivisions into which the recommendations will naturally fall.

6. It might be desirable at this stage also to clarify the arrangement of the material for the report as this would have a bearing upon procedures of the Committee. If the object of the Committee of Three is to focus attention upon the recommendations and the necessity of following through with specific steps of implementation, perhaps the following might be considered as the revised outline of the Committee of Three report:

Part 1: Introduction - Objectives and needs of NATO (First draft will be circulated when the three Ministers meet).

Part 2: Recommendations - Divided into five chapters - political, economic, cultural, information, organizational (drafts to be prepared during forthcoming meetings of the Committee of Three).

Part 3: Appendices - Such explanatory or historical material as may be necessary to supplement part 2 (to be drafted by the consultants and the International Staff).

7. We are assuming of course that all replies to the questionnaire are being kept strictly confidential.

not capt.

REPORT OF A MEETING HELD ON MONDAY, 3RD SEPTEMBER
1956 CONCERNING THE WORK OF THE COMMITTEE OF THREE

PRESENT

Canada: Mr. G. Ignatieff
Mr. K.J. Burbridge
Mr. E. Ritchie
Mr. P. Tremblay
Mr. R. Cretault

Italy: Mr. A. Alessandrini
Mr. C. Gasparini
Mr. O. Borin
Mr. Pansa Cedronio
Mr. L. Soro

Norway: Mr. J.M. Boyesen
Mr. P. Jebsen
Mr. S. Bille
Mr. G. Kristiansen
Mr. A. Skarstein

Economic Consultants: Dr. Carli
Professor Lincoln Gordon

Secretary: Mr. K.H. Beyen

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I. PROCEDURE

1. The meeting examined the proposals by Mr. Pearson on the procedure for the work of the Committee of Three (see report of the meeting held on 29th August). Commenting on these proposals, Mr. Ignatieff said that the Canadian Delegation considered that the purpose of the present discussions was to put forward suggestions to the Committee of Three in order to assist the three Ministers in deciding on recommendations on which they might wish to consult other member governments. The three Ministers might then incorporate such recommendations as they saw fit into their final report.

2. He accordingly suggested that three drafting groups should be set up to draft recommendations for submission to the three Ministers. Ministers might then consider it advisable, immediately after their opening discussions on 10th and 11th September, to circulate to delegations certain preliminary basic recommendations, or comments, in order to have the reactions of delegations and, if time permitted, of Governments at the forthcoming consultations between the Committee of Three and Governmental representatives.

3. The meeting was in general agreement with the proposals put forward by Mr. Pearson and the comments by Mr. Ignatieff.

4. It was agreed that three working groups should be set up

to deal with the following points:
up as follows:

- (i) political questions, including organizational and functional questions;
- (ii) economic questions
- (iii) information and cultural questions.

The function of the working groups would be to draft recommendations, on the basis of replies to the questionnaire, for consideration by the Committee of Three. The groups would take into account any minority recommendations, and also new recommendations arising from their discussions.

5. The first meeting of the three groups would be held on Tuesday, 4th September, at 10 a.m.

6. It was further agreed to put forward to the Committee of Three the suggestion made by Mr. Ignatieff in paragraph 2 above.

7. In addition, the following procedural points were agreed:

- (a) brief records of the discussions of the working groups would be kept by the Secretariat, and circulated to the delegations concerned. Alternatively, working groups might wish to designate a rapporteur from a delegation;

- (b) the extent of national representation at the forthcoming consultations should be left to the discretion of ministers; however, it would be desirable in order to facilitate freedom of discussion for the number of advisers not to exceed 4. It was noted that in view of the other commitments on their time, it was unlikely that permanent representatives would be able to attend regularly;
- (c) each working group would elect its own Chairman;
- (d) it might be necessary at a later stage for the working groups to meet jointly as a Steering group to review the progress of work; permanent representatives might then be invited to attend;
- (e) questions III, ~~figure 3~~ and IV, ~~figure 4~~ of the questionnaire, the concern of the ~~Cultural~~ and the ~~Political Working Groups~~ respectively, should also be considered by the ~~Economic Working Group~~, and any draft recommendation formulated should be drawn up jointly with the Economic Working Group.

II. PUBLICITY

8. The confidential nature of the present discussions was

emphasised. It was agreed to invite the Information Division to draw up, for discussion by the meeting at the end of the week, the general lines of the information to be released to the press; this should be limited to a statement on the arrival of the Committee of Three, and an indication that consultations were now beginning.

III. PROPOSED WEU COUNCIL MEETING

9. ^{capt} Ambassador ALESSANDRINI said that he would suggest to his authorities that the WEU meeting be held in the afternoon of 15th September.