

#### THE UNDER SECRETARY OF DEFENSE

#### 3010 DEFENSE PENTAGON WASHINGTON, DC 20301-3010

NOV 3 0 2004

#### MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP (ISG) MEMBERS

SUBJECT: Coordination on Scenario Conflicts Proposed Resolutions

As agreed at the October 15, 2004, Infrastructure Steering Group meeting, the DASs were to brief only those scenarios for which they could not agree on a proposed resolution. Because the DAS's review of the seventh batch of scenarios indicated there were no issues for in-person ISG deliberations, we will obtain your concurrence on the DAS's newly proposed resolutions via paper.

The attached package includes all 518 scenarios registered in the tracking tool as of November 12, 2004. A summary of these scenarios, broken out by category (Independent, Enabling, Conflicting, Deleted, and Not Ready for Categorization) can be found at TAB 1. The section titled "New Conflicts Settled" includes new scenario conflicts on which the DASs and affected JCSGs agree regarding the proposed resolution (TAB 2).

TAB 3 represents the one contested conflict resolution for an E&T and Air Force scenario. Discussions regarding this issue are scheduled for the December 3, 2004, ISG meeting. Details of the remaining scenarios, by category (Old Conflicts Settled, Independent, Enabling, Deleted, and Not Ready for Categorization), are provided on a disc at TAB 4-8.

Request your written concurrence on the proposed resolutions (TAB 2) by close of business on Friday, December 3, 2004.

Michael W. Wynne

Acting USD (Acquisition, Technology & Logistics)

Chairman, Infrastructure Steering Group

Attachment:

As stated

cc: Joint Cross-Service Groups Chairs



# **INDEX**

Tab 1 – Summary of Scenarios Registered

Tab 2 – New Conflicts Settled

Tab 3 – Not Resolved

Tab 4 – Old Conflicts Settled - disc

Tab 5 – Independent - disc

Tab 6 – Enabling - disc

Tab 7 – Deleted - disc

Tab 8 – Not ready for Categorization - disc



# Scenarios Registered (Scenarios as of 12Nov 04) DAS Review 24 Nov 04

	Total	Not Ready for Categorization	Independent	Enabling	Conflicting	Deleted
Army	119	20	44		47	8: USA-0005, 0025,0037, 0042, 0043, 0052, 0071, 0079
DoN	69	28	32		5	4: DoN-0027, 0028, 0029, 0030
Air Force	29	11	2		1	15: USAF-0001, 0002, 0004, 0005, 0009, 0019, 0020, 0021,0022, 0023, 0024, 0025, 0026, 0028, 0029
Ed & Training	36	1	17		16	2: E&T-0011, 0019
H&SA	109	1	74		25	9: H&SA-0023, 0037, 0038, 0039, 0052, 0054, 0066, 0073, 0091
Industrial	53	6	7	19	16	5: IND-0002, 0005, 0007, 0010, 0011
Intelligence	11	0	3		5	3: INTEL-0001, 0002, 0008
Medical	32	0	28		4	
Supply & Storage	26	9	9		6	2: S&S-0001, 0002
Technical	34	7	8		11	8: TECH-0011, 0015, 0016, 0021, 0022, 0023, 0024, 0025
TOTAL	518	83	224	19	136	56



# New Conflicts Settled

Redacted



# **E&T-0031**, H&SA-0045, 0048, 0071, 0072, 0076, 0099 & 0100, & INT-0005 – Ft Meade

# **Conflicts**

#### New

■ Facilities (**E&T-0031**, H&SA-0045, 0048, 0071, 0072, 0076, 0099, & 0100, & INT-0005)

#### **Previous**

■ Facilities (H&SA-0045, 0048, 0071, 0072, 0076, 0099, & 0100, & INT-0005)

# **Proposed Resolution**

#### New

- Continue with original scenario (**E&T-0031**)
- E&T already has a scenario (E&T-0030) that does not use Ft Meade (**E&T-0031**)

#### **Previous**

- Continue with original scenario(s) (H&SA-0045, 0048, 0071, 0072, 0076, 0099, & 0100 & INT-0005)
- INT already has scenarios (INT-0003 & 0004) that use other locations. (INT-0005).
- Direct H&SA to develop and analyze scenario(s) that do not use Ft Meade (H&SA-0045, 0048, 0071, 0072, & 0076)
  - •Note: H&SA has developed scenarios (H&SA-0046, 0047, 0049, & 0072) that use other locations (H&SA-0045, 0048, 0072, 0076, & 0100)
- H&SA already has a scenario (H&SA-0098) that uses other locations (H&SA-0099)



# E&T-0028, 0034, & 0036, H&SA-0055, 0057, &

# **0063**, & MED-0013 – Fort Eustis

#### **Scenarios Involved**

- Consolidate senior service colleges, national war colleges and industrial college as a single school under the National Defense University at Ft Eustis. (E&T-0028)
- Realign senior service colleges under the National Defense University with the national war colleges and industrial colleges co-located but under their chain of command. (E&T-0034)
- Realign senior service colleges under the National Defense University and relocate to Ft Eustis. (E&T-0036)
- Realign Ft McPherson, GA by co-locating FORSCOM and USARC at Ft Eustis, VA. (H&SA-0055)
- Realign Ft Monroe, VA, Naval Station Norfolk, and JFCOM leased facilities in Suffolk, VA by co-locating TRADOC (minus Army Accessions Command and Cadet Command), JFCOM HQ, and JFCOM leased facilities in Suffolk, VA to Ft. Eustis, VA. (H&SA-0057)
- Realign Washington Navy Yard and 1 leased location in Alexandria, Virginia by co-locating USN Military Sealift Command (COMSC) and USA Surface Deployment and Distribution Command (SDDC) with existing SDDC offices at Ft. Eustis. (H&SA-0063)
- Disestablish Langley AFB Medical Facility and move patient workload to expanded Fort Eustis Medical Facility. (MED-0013)

#### **Conflicts**

#### New

- Facilities (E&T-0028, 0034, & 0036, & H&SA-0055, 0057 & 0063)
- Doctrinal Senior Service colleges under NDU (E&T-0028, 0034, & 0036)

#### **Previous**

■ Cultural – AF patients at Army facility (MED-0013)

## **Proposed Resolution**

#### New

- Continue with original scenarios (E&T-0028, 0034, & 0036, & H&SA-0055, 0057 & 0063)
- Direct H&SA to develop scenarios that do not use Ft Eustis (H&SA-0063)
- E&T and H&SA already have scenarios (E&T-0025, 0026 & 0027, & H&SA-0060 & 0083) that use other locations (E&T-0028, 0034, & 0036, & H&SA-0055, & 0057)

#### **Previous**

■ Continue with original scenario. (MED-0013)



# DoN 0033 & MED-0023 – SUBASE New London

## **Scenarios Involved**

- Close SUBASE New London, CT (D0N-0033)
- Create Tri-service Biomedical research centers of excellence at four sites by relocating hyperbaric medicine department, NMRC to SUBASE New London. (MED-0023)

## **Conflicts**

■ Force Structure – (DoN-0004, & 0033, IND-0003 & 0026, & MED-0023)

# **Proposed Resolution**

- Continue with Original Scenarios (DoN-0033 & MED-0023)
- Direct MED to develop and analyze a scenario that does not use SUBASE New London.

  (MED-0023)



# E&T-0027, 0033, & 0035, H&SA-0041, 0094, & 0108 – MCB Quantico

#### **Scenarios Involved**

- Consolidate the United States Army War College, Air War College, College of Naval Warfare, Marine Corps War College, National War College, and the Industrial College of the Armed Forces as a single school under the National Defense University at MCB Quantico. (E&T-0027)
- Consolidate the United States Army War College, Air War College, College of Naval Warfare, and the Marine Corps War College as a single school under the National Defense University at MCB Quantico. The National War College, and the Industrial College of the Armed Forces will co-locate at MCB Quantico, but with retention of the current chain of command. (E&T-0033)
- Consolidate the United States Army War College, Air War College, College of Naval Warfare, and the Marine Corps War College under the National Defense University at MCB Quantico. (E&T-0035)

- Realign NSA New Orleans, LA by co-locating Marine Corps Recruiting Command with HQ Marine Corps and Marine Corps Recruiting Command at MCB Quantico, VA. (H&SA-0041)
- Relocate Marine Corps Reserve Command by realigning NSA New Orleans, LA by relocating with HQ Marine Corps and Marine Corps Recruiting Command at MCB Quantico, VA. (H&SA-0094)
- Realign Washington Navy Yard, Andrews AFB, and Ft. Belvoir by co-locating Navy Criminal Investigation Service, AF Office of Special Investigation, and USA Criminal Investigation Command at MCB Quantico. (H&SA-0108)



# E&T-0027, 0033, & 0035, H&SA-0041, 0094, & 0108 – MCB Quantico

### **Conflicts**

- Facilities (E&T-0027, 0033, & 0035, H&SA-0041, 0094, & 0108)
- Doctrinal (E&T-0027, 0033, & 0035)

# **Proposed Resolution**

- Continue with original scenarios (E&T-0027, 0033, & 0035, H&SA-0041, 0094, 0108)
- Direct H&SA to develop and analyze scenarios that do not use MCB Quantico facilities. (H&SA-0041, 0094)
- E&T and H&SA already have scenarios (E&T-0028, 0032, & 0036 and H&SA-0076) that use other locations (E&T-0027, 0033, & 0035 and H&SA-0108)



# H&SA-0070 & 0106 & MED-0023 & 0024 – Walter Reed Army Medical Center

# **Scenarios Involved**

- Close 1 and realign 5 leased locations in the NCR, Bolling AFB and Potomac Medical Annex by relocating medical activities to Walter Reed Medical Center (H&SA-0070)
- Close 9 and realign 26 leased locations by relocating OSD components to Walter Reed Medical Center (H&SA-0106)
- Create Tri-Service Biomedical/Research
   Centers at 4 locations by relocating Division
   of Retrovirology, WRAIR, and the Vacuum
   Research Program NMRC to Walter Reed
   Medical Center. (MED-0023)
- Create Tri-Service Biomedical/Research Centers at 4 locations by relocating Division of Retrovirology, WRAIR, and the Vacuum Research Program NMRC to Walter Reed Medical Center. (MED-0024)

# **Conflicts**

■ Facilities – (H&SA-0070 & 0106 & MED-0023 & 0024)

# **Proposed Resolution**

- Continue with original scenarios (H&SA-0070 & 0106 & MED-0023 & 0024)
- Direct H&SA and MED to develop and analyze scenarios that do not use Walter Reed Medical Center (H&SA-0070 & MED-0023 & 0024)
- H&SA already has a scenario (H&SA-0053) that uses another location (H&SA-0106)

Redacted



# H&SA-0101, INT-0003, 0006, & 0007, and USA-0017, 0019, 0021, 0029, 0070, 0080, 0081, 0087, 0088, 0093, 0097, 0098, 0100, 0101, 0102, 0103, & 0105

Various Locations (Purchased Land)

#### **Scenarios Involved**

- Close a leased United States Army Reserve Centers (USARCs) in Cape Girardeau and close 3 Missouri Army National Guard (MOARNG) Armories (Cape Girardeau, Jackson, and Charleston). All affected units will relocate to new Armed Forces Reserve Center (AFRC) (USA-0087)
- 9th Regional Readiness Command and the Missouri Army National Guard (MOARNG) will close existing United States Army Reserve (USAR) Center in Greentop (leased facility) and MOARNG Armory in Kirksville, Missouri and construct a new Armed Forces Reserve Center (AFRC) in Kirksville. All affected units will relocate to this new facility. (USA-0088)
- Closes five Army Installation Status Report (ISR) RED state-owned facilities (Henryetta, Okemah, Stilwell, Muskogee, and Pryor Readiness Centers) and one ISR GREEN, under-utilized Federal facility (Muskogee). Create one Center (AFRC) in the Muskogee area. (USA-0093)
- Close Puerto Rico Army National Guard (PRARNG) Center in Mayaguez and realign the Aguadilla-Ramey United States Army Reserve (USAR); construct a new center vicinity of Mayaguez, PR. (USA-0097)
- .Closes 3 Texas Army National Guard (TXARNG Armories Denton, Irving, and Denison) (1 leased) and 1 United States Army Reserve (USAR) Center in the Dallas area. Centers suffer acreage constraints and cannot be expanded. Build 89,000 square foot Center in the Lewisville, TX area. Location to be determined. Estimated land acquisition cost is \$450,000 (\$30,000 per acre; requirement is for 11.5 acres). (USA 0098)

- Close 2 Texas Army National Guard (TXARNG)
  Armories (Lufkin and Nacogdoches), terminate lease of 1
  USAR Center in lufkin. Collocate all units assigned to
  those facilities to be constructed (a new 57,600 square
  foot facility) in vicinity of Lufkin, TX. (USA-0100)
- Close 1 Texas Army National Guard (TXARNG) Armory and 1 United States Army Reserve (USAR) Center in Huntsville and move the assigned units to a new facility to be built in Huntsville. Build a 40,800 square foot facility in vicinity of Huntsville, TX. (USA-0101)
- Close 3 Texas Army National Guard (TXARNG)
  Armories (San Marcos, Seguin, New Braunfels) and 1
  United States Army Reserve (USAR) Center in San
  Marcos and move assigned units to a new facility in San
  Marcos. (USA-0102)
- Close the Texas Army National Guard (TXARNG)
  Armories, realign the Marshall TXARNG Field
  maintenance activity (co-located at Marshall Armory)
  and close the Tyler and Marshall USAR Centers. Build a
  new AFRC in Tyler, TX. (USA-0103)
- Close the Courcelle Brothers United States Army
  Reserve Center with adjoining organizational
  maintenance activity, the Rutland ARNG Armory, and
  the Rutland USAR area maintenance support activity
  (leased) and constructs an Armed Forces Reserve Center
  and Support site in Rutland, VT. (USA-0105)

# **Conflicts**

- ■Other Availability of receiving location uncertain because DoD does not own/control the land.
  - Requires purchase of land; availability and cost uncertain

# **Proposed Resolution**

■ Requires heightened monitoring to ensure any resulting recommendation properly reflects contingencies.



USA-0024, 0028, 0075, 0082, 0083, 0084, 0085, 0086, 0089, 0094, 0106, 0107, 0108, 0109, 0110, & 0111 - Various locations (State/Local Donated Land)

#### **Scenarios Involved**

- Closes 2 United States Army Reserve (USAR) RED Centers and organizational maintenance sites, closes 3 Pennsylvania Army National Guard (PAARNG) armories (AMBER). The 99th Regional Readiness Command (RRC) and PAARNG propose construction of 1,600 soldier Tier II, Phase II Armed Forces Reserve Center (AFRC) training, maintenance, and support complex in the Lewisburg/Bloomsburg PA area. (USA-0024)
- Closes Camp Atterbury Garrison Armory (BLDG 500) realigns ASG ARNG Readiness Center (BLDG 4) build new facility in Interstate165/U S31 corridor between cities of Greenwood and Franklin. (USA-0028)

- Closes 2 USAR Centers (PADUCAH MEMORIAL USARC, and PADUCAH USARC 2), 1 ARNG Center (PADUCAH ARMORY/OMS 12) and 1 colocated ARNG OMS. Consolidate units and Construct an AFRC/FMS. Need to acquire 12 acres adjacent to Paducah Airport. KY will provide land at no cost. (USA-0075)
- Close current Iowa Army National Guard (IAARNG)
  Armory (Muscatine) and the United States Army
  Reserve Center (USAR) Muscatine (terminate lease)
  and consolidate to a new Armed Forces Reserve Center
  (AFRC) in Muscatine, IA. Site has been identified but
  not acquired. The state of Iowa will purchase land at no
  cost to Federal Government. (USA 0082)
- Close Cairo and Carbondale Illinois Army National Guard (ILARNG) Centers (RED on Army's Installation Status Report (ISR)) and Marion United States Army Reserve (USAR) Center (RED on ISR) and construct a new Armed Forces Reserve Center (AFRC) in the Carbondale area. The local community has agreed to donate the land for this facility. (USA 0083)



USA-0024, 0028, 0075, 0082, 0083, 0084, 0085, 0086, 0089, 0094, 0106, 0107, 0108, 0109, 0110, & 0111 - Various locations (State/Local Donated Land)

#### **Scenarios Involved**

- Close the Salem and (2) Mt Vernon Illinois Army National Guard (ARNG) Armories (terminate a lease for one of the Mt Vernon Armories) and the Centralia and Fairfield United States Army Reserve Centers (USARCs) and construct a new Armed Forces Reserve Center (AFRC) on a 25 acre parcel donated by the city of Mt Vernon. Consolidates 5-9 units in one new facility on 25 acre parcel. (USA 0084)
- Minnesota Army National Guard (MNARNG) and the United States Army Reserve (USAR) will close their facilities (1 ea) and relocate affected units into a new Armed Forces Reserve Center (AFRC) in Faribult. (USA-0085)
- Close Cambridge Army National Guard (ARNG) Armory and Cambridge United States Army Reserve Center (USARC) and construct an Armed Forces Reserve Center (AFRC) on approximately 30 acre site in Cambridge that will be donated by the community. (USA 0086)

- Close United States Army Reserve Center (USAR)
  Vueve Hall (Bldg 26) and Area Maintenance Support
  Activity (AMSA) #75 at Ft. Missoula and close
  Missoulsa Army National Guard (ARNG) Armory and
  consolidate in a new Armed Forces Reserve Center
  (AFRC) on 22 acres of state owned land in Missoula,
  MT. (USA-0089)
- Closes the Pennsylvania Army National Guard (PAARNG) Williamsport facility, the 99th Regional Rreadiness Command Lycoming facility and constructs a new facility in a rural site outside Williamsport with access to I80 acres. Pulls an Infantry Company, a Tank Company and a Quartermaster Battalion Headquarters together. (USA-0094)
- Close Ripley (SSG Kuhl) United States Army Reserve Center (USARC) and supporting Organizational Maintenance Site (OMS) and the West Virginia Army National Guard (WVARNG) Spencer Armory and build a new 61,000 square foot facility in the Ripley area. The new facility/property (approx 25 acres) will be located on property acquired by the WVARNG. (USA-0106)



USA-0024, 0028, 0075, 0082, 0083, 0084, 0085, 0086, 0089, 0094, 0106, 0107, 0108, 0109, 0110, & 0111 - Various locations (State/Local Donated Land)

#### **Scenarios Involved**

- Closes 1 West Virginia Army National Guard (WVARNG) facility and 1 United States Army Reserve (USAR) Center in Fairmont and moves the units to a new facility. The new facility will be on property acquired by WVARNG in the Fairmont, WV area. (USA-0107)
- Closes 1 United States Army Reserve
  Center (USARC) and 1 West Virginia
  Army National Guard (WVARNG) Armory
  and relocates their assigned units to a new
  facility vicinity Elkins near a major
  transportation corridor. New facility will
  be operated and maintained by the
  WVARNG. Sufficient land is available and
  would meet force protection, accessibility,
  training and security requirements. (USA0108)

- Close one 89th Regional Readiness
  Command Reserve Center (leased facility in
  Wymore, NE) and the Nebraska Army
  National Guard (NEARNG) closes 3
  Readiness Centers (Beatrice, Fairbury, and
  Falls City). All affected units will relocate to
  a new facility in new property located in
  Beatrice, NE. (USA-0109)
- Close Nebraska Army National Guard (NEARNG) Columbus, NE facility (48 years old) and 89th Regional Readiness Command will not renew lease on Columbus, NE facility. Establish/construct a new combined facility on new property in Columbus, NE. (USA-0110)
- 89th Regional Readiness Command will not renew lease on McCook facility and Nebraska Army Nationla Guard (NEARNG) will close McCook existing facility. They want to establish a new joint facility on new property in McCook, NE. (USA-0111)



# **Conflicts**

- ■Other Availability of receiving location uncertain because DoD does not own/control the land.
  - Assumes state or local community will provide land at no cost

# **Proposed Resolution**

■ Requires heightened monitoring to ensure any resulting recommendation properly reflects contingencies.



# H&SA-0058 & **0103** – Request for Leased Land

## **Scenarios Involved**

- Realign leased space in Miami, FL by consolidating SOUTHCOM HQ from its multiple leased locations to a state owned built-to-lease facility in Miami, FL. (H&SA-0058)
- Close 7 leased locations in Patuxent River and Lexington Park, Maryland by relocating NAVAIR Components to a single, AT/FP compliant leased location. (H&SA-0103)

### **Conflicts**

- Other Availability of receiving location uncertain because DoD does not own/control the land. (H&SA-0058 & 0103)
  - Requires leasing of land; availability and cost uncertain

# **Proposed Resolution**

■ Requires heightened monitoring to ensure any resulting recommendation properly reflects contingencies.





# E&T-0008 & USAF-0018 – Little Rock AFB

## **Scenarios Involved**

- Realign Altus AFB by relocating the 47<sup>th</sup> (T-1 portion) and 88<sup>th</sup> Flying Training Squadron to Little Rock AFB. (E&T-0008)
- Realign Dyess AFB, TX by relocating C-130H Aircraft to Little Rock AFB, AR. (USAF-0018)

### **Conflicts**

- Facilities (E&T-0008 & USAF-0018)
- Doctrine (E&T-0008)
  - •UFT with operational units
  - •New trng concept not discussed with USAF

# **Proposed Resolution**

- Continue with original scenarios (E&T-0008 & USAF-0018)
- Direct E&T and USAF to develop and analyze scenarios that do not use Little Rock AFB. (E&T-0008 & USAF-0018)
- USAF objects to developing and analyzing an alternate scenario at this time. (USAF-0018)

As Of:

11/12/2004

Scenario Title: Relocate Defense Language Institute Foreign Language Center (DLIFLC) to Fort Meade (Army Proposal)

Description:

Realign Presidio of Monterey by relocating the Defense Language Institute Foreign Language Center to Fort Meade, MD.

This scenario will relocate the school. The School will remain an independent training activity. Currrent command relationship will be maintained.

Losing Bases	Losing Activities		
Presidio of Monterey (Monterey, CA) - Realignment	Defense Language Institute Foreign Language - Relocate		
Receiving Bases	Receiving Activities		
Meade (Fort George G Meade, MD) - Receive	Defense Language Institute Foreign Language		

As Of:

11/12/2004

Scenario Title: MAH-MAH-0001 (Dc): Consolidate Defense Information Systems Agency (DISA) Components within DC Area

#### Description:

Close 5 leased locations and realign 4 leased locations, Arlington Service Center (Navy), and Ft. Belvoir by consolidating components of DISA at Ft. Meade.

#### Justification/Impact:

- Consolidation of HQ locations from 11 to 1 eliminates redundancy and enhances efficiency.
- Encompasses 1.06 million GSF (or equivalent), as currently reported. Computed space required at 200 GSF/person = 754,200 GSF.
- Eliminates 581,000 USF of leased space within the DC Area (726,000 GSF equiv).
- 5 leased locations can be closed: approx. 555,000 USF.
- Affects 4,714 personnel, as currently reported. Scenario estimates a 20% personnel savings as a result of consolidation, or 943 positions.
- Enhances AT/FP
- Relocates major tenant from Arlington Service Center and allows Navy to consider closing that installation.
- Ft. Meade reports 28,755 GSF of vacant administrative space and sufficient land to accommodate 7.4 million GSF of new administrative space.
- Scenario does not consolidate the following locations: Anacostia Annex, Chambersburg, and Mechanicsburg.

Losing Bases	Losing Activities		
Arlington Service Center (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate		
Belvoir (Fort Belvoir, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate		
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate		
Fern Street Warehouse; Arlington; VA (Arlington, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate		
Hoffman 1; Alexandria; VA (Alexandria, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate		
Joint Spectrum Center; Annapolis; MD (Annapolis, MD) - Close	Defense Information Systems Agency (DISA) - Consolidate		
Northpoint Building; Sterling; VA (Sterling, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate		
Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate		
Skyline Four ; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate		
Skyline Place (Skyline VII); Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate		
Suffolk Building; Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate		
Receiving Bases	Receiving Activities		
Meade (Fort George G Meade, MD) - Receive	DISA		

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 160 of 669

Scenario Title: MAH-MAH-0002 (Dc): Consolidate Missile Defense Agency (MDA) within DC Area

#### Description:

Realign 2 leased locations, close 7 leased locations, and facilitate disposal of Federal Office Building 2 (FOB 2) by consolidating MDA HQ and relocating at Ft. Meade.

#### Justification/Impact:

- Consolidation of MDA-controlled HQ locations from 10 to 1 eliminates redundancy and enhances efficiency.
- Encompasses nearly 600,000 GSF (or equivalent), as currently reported as MDA-controlled. Computed space required at 200 GSF/person=419.600 GSF.
- Eliminates over 248,000 USF of leased space within the DC Area.
- 7 leased locations can be closed: approx. 195,000 USF.
- Affects approximately 2,400 personnel, as currently reported. Scenario estimates a 14% personnel savings as a result of consolidation, or 341 positions.
- Enhances AT/FP.
- Relocates major tenant from FOB 2, which is projected to close in 2010+.
- Ft. Meade reports 28,755 GSF of vacant administrative space and sufficient land to accommodate 7.4 million GSF of new administrative space.

-				
$I \Lambda$	sin	σK	118	00
$L_{U}$	DUIL	$\sim$	us	טע

1710 SAIC Drive; McLean; VA (McLean, VA) - Close
1901 North Beauregard Street; Alexandria; VA (Alexandria, VA) - Realignment
4725-B Eisenhower Avenue; Alexandria; VA (Alexandria, VA) - Close
9861 Broken Land Parkway; Columbia; MD (Columbia, MD) - Close
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment
Federal Office Building 2 (aka Navy Annex) (Washington, DC) - OTHER
Sequoia Plaza Bldg 1; Arlington; VA (Arlington, VA) - Close
Sequoia Plaza Bldg 2; Arlington; VA (Arlington, VA) - Close
Sequoia Plaza Bldg 3; Arlington; VA (Arlington, VA) - Close
Suffolk Building; Falls Church; VA (Falls Church, VA) - Close

Meade (Fort George G Meade, MD) - Receive

Receiving Bases

#### Losing Activities

Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	

#### Receiving Activities

Missle Defense Agency (MDA)

Monday, November 22, 2004 Page 164 of 669

*As Of:* 11/12/2004

Scenario Title: MAH-MAH-0012 (Dc): Create New Agency for Media and Publications

#### Description:

- Realign Fort Belvoir, Anacostia Annex, 2 leased locations in Alexandria, VA, 1 leased location in Norfolk, VA, and 1 leased location in San Antonio, TX by consolidating Army Broadcasting Service, Soldiers Radio & TV; Soldiers Magazine, Air Force News Agency, Army/Air Force Hometown News Service; Naval Media Center; and Navy's Fleet Hometown News into a newly created DoD Media Activity at Ft. Meade.

- Close 1 leased location in Alexandria, VA by co-locating the American Forces Information Service with the Defense Information School and the new DoD Media Activity at Ft. Meade.

#### Justification/Impact:

- -Eliminates approximately 84,000 USF of leased space.
- -Affects 608 personnel. Scenario estimates a 20% personnel savings for the media activities as a result of consolidation, or 78 positions, and a 10% savings for AFIS as a result of co-location, or 22 positions.
- -Space required is approximately 101,600 GSF.
- -Enhances AT/FP.
- -Consolidation and co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Consolidation and co-location of organizations facilitates possible consolidation of common support functions.
- -Ft. Meade reports 28,755 GSF of vacant administrative space and sufficient land to accommodate 7.4 million GSF of new administrative space.

Losing Activities		
Army/Air Force Hometown News Service - Consolidate		
Army Broadcasting & Soldier Radio/TV - Consolidate		
American Forces Information Service (AFIS) - Consolidate		
Army Broadcasting & Soldier Radio/TV - Consolidate		
Navy Fleet Hometown News - Consolidate		
NAVMEDCEN WASHINGTON DC - Consolidate		
USA Soldiers Magazine - Consolidate		
Receiving Activities		
American Forces Information Service (AFIS)		
Army Broadcasting & Soldier Radio/TV		
Army/Air Force Hometown News Service		
NAVMEDCEN WASHINGTON DC		
Navy Fleet Hometown New		
USA Soldiers Magazine		

Monday, November 22, 2004 Page 190 of 669

As Of:

Scenario Title: GC-DA-0003: [I] [Alt to HSA-0095] Consolidate DSS/CIFA At Fort Meade, MD (12 Oct 04)

#### Description:

Realign leased space in Arlington and Alexandria, VA; Columbus, OH; Smyrna, GA, Long Beach, CA; Elkridge and Linthicum, MD, and Colorado Springs, CO, by disestablishing Defense Security Service and Defense Counterintelligence Field Activity (CIFA) and consolidating functions under a newly-created organization, e.g., DoD Counterintelligence and Security Agency, and relocating them to a new facility to be built on 526 acres of available administrative space at Fort Meade, MD. This is an HSA and Intel collaborative scenario; the HSA JCSG is Office of Primary Responsibility, Intel JCSG is the Office of Collatoral Responsibility. This is an alternate scenario to HSA-0095, which places this organization at Wright Patterson AFB, OH.

Losing Bases	Losing Activities		
CIFA - Joint Training Academy (Elridge, MD) - Realignment	CIFA JCITA 6855 Deerpath Road (leased) Elkridge - Consolidate		
CIFA-Arlington (Arlington, VA) - Realignment	CIFA HQ 1725 Jefferson Davis Highway (leased) Arlington - Consolidate		
	CIFA HQ 1745 Jefferson Davis Highway (leased) Arlington - Consolidate		
	CIFA HQ 1755 Jefferson Davis Highway (leased) Arlington - Consolidate		
	CIFA HQ 1919 South Eads Street (leased) Arlington - Consolidate		
	CIFA HQ 1921 Jefferson Davis Highway (leased) Arlington - Consolidate		
CIFA-Colorado Springs (Colorado Springs, CO) - Realignment	CIFA WEST 121 South Tejon (leased) Colorado Springs - Consolidate		
DSS - Alexandria (HQ) (Alexandria, VA) - Realignment	DSS HQ 1340 Braddock Place (leased) Alexandria - Consolidate		
DSS - DISCO (Columbus, OH) - Realignment	DSS DISCO 2780 Airport Dr Ste 400 (leased) Columbus - Consolidate		
DSS - DSS-A (Linthicum, MD) - Realignment	DSS ACADEMY 938 Elridge Landing (leased) Linthicum - Consolidate		
DSS - Northeast Region (Columbus, GA) - Realignment	DSS NORTH 2780 Airport Dr Ste 450 (leased) Columbus - Consolidate		
DSS - Southern Region (Smyrna, GA) - Realignment	DSS SOUTH 2300 Lake Park Dr Ste 250 (leased) Smyrna - Consolidate		
DSS - Western Region (Long Beach, CA) - Realignment	DSS WEST 1 World Trade Ctr #622 (leased) Long Beach - Consolidate		
Receiving Bases	Receiving Activities		
Meade (Fort George G Meade, MD) - Receive	CIFA WEST 121 South Tejon (leased) Colorado Springs		
	CIFA HQ 1725 Jefferson Davis Highway (leased) Arlington		
	CIFA HQ 1745 Jefferson Davis Highway (leased) Arlington		
	CIFA HQ 1755 Jefferson Davis Highway (leased) Arlington		
	CIFA HQ 1919 South Eads Street (leased) Arlington		
	CIFA HQ 1921 Jefferson Davis Highway (leased)		

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 191 of 669

As Of:

11/12/2004

CIFA JCITA 6855 Deerpath Road (leased) Elkridge, MD

DSS ACADEMY 938 Elridge Landing (leased) Linthicum

DSS DISCO 2780 Airport Dr Ste 400 (leased) Columbus

DSS HQ 1340 Braddock Place (leased) Alexandria

DSS NORTH 2780 Airport Dr Ste 450 (leased) Columbus

DSS SOUTH 2300 Lake Park Dr Ste 250 (leased) Smyrna

DSS WEST 1 World Trade Ctr #622 (leased) Long Beach

Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # HSA-0076 Date Created: 10/21/2004
Scenario Title: MAH-MAH-0007 (Dc): Co-locate MILDEP Investigation Agencies

#### Description:

Realign Washington Navy Yard, Andrews AFB, and Ft. Belvoir by co-locating Navy Criminal Investigation Service, AF Office of Special Investigation, and USA Criminal Investigation Command at Ft. Meade.

#### Justification/Impact:

- -Frees up 510,000 GSF close to Pentagon for other uses.
- -Affects 2,293 personnel, as currently reported.
- -Co-location of organizations facilitates possible consolidation of common support functions; applied a 10% personnel savings factor to the smallest organizations in this scenario, resulting in a forecast reduction of 141 positions.
- -Computed space required at 200 GSF/person = 430,000 GSF.
- -Navy NCIS needs upgraded HQ facility.
- -Ft. Meade reports 28,755 GSF of vacant administrative space and sufficient land to accommodate 7.4 million GSF of new administrative space.
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.

Losing Bases	Losing Activities	
Andrews AFB (Camp Springs, MD) - Realignment	AFOSI - Co-locate  USA Criminal Investigation Command - Co-locate  NCIS - Co-locate  Receiving Activities	
Belvoir (Fort Belvoir, VA) - Realignment		
Washington Navy Yard (Washington, DC) - Realignment		
Receiving Bases		
Meade (Fort George G Meade, MD) - Receive	AFOSI	
	NCIS	
	USA Criminal Investigation Command	

Scenario Title: GC-DA-0007: [E] Collocate Defense/MILDEP Adjudication Activities at Ft Meade, MD (26 Oct 04)

#### Description:

Realign Bolling AFB, Washington Navy Yard, the Pentagon, and Fort Meade, MD; and leased space in Arlington, VA, and Columbus, OH, by collocating MILDEP, Office of the Secretary of Defense, Department of Defense agency/activity security clearance adjudication activities in a new facility to be built at Ft Meade, MD. This is an HSA and Intel collaborative scenario; the HSA JCSG is the Office of Primary Responsibility, the Intel JCSG is the Office of Collateral Responsibility. This scenario enables HSA-0072; it creates a security clearance investigation/adjudication Center of Excellence at Ft Meade, MD.

Losing Bases	Losing Activities		
Bolling AFB (Washington, DC) - Realignment	AF CAF 229 Brookley Ave, Bldg 520 (owned) Bolling AFB - Co-locate		
DIA - Arlington (CAF) (Arlington, VA) - Realignment	DIA CAF 3100 Clarendon Blvd (leased) Arlington - Co-locate		
DLSA - Arlington (DOHA) (Arlington, VA) - Realignment	DLSA DOHA 4015 Wilson Blvd (leased) Arlington - Co-locate		
Meade (Fort George G Meade, MD) - Realignment	Army CCF 4552 Pike Road (owned) Ft Meade - Co-locate		
NSA - CAF (Ft Meade, MD) - Realignment	NSA CAF 9800 Savage Rd (owned) Ft Meade - Co-locate		
Pentagon (Arlington, VA) - Realignment	JCS CAF Room 1B738 (owned) Pentagon - Colocate		
Washington Headquarters Services (Arlington, VA) - Realignment	WHS CAF 1777 N. Kent St Ste 12047 (leased) Arlington - Co-locate		
Washington Navy Yard (Washington, DC) - Realignment	Navy CAF 1339 Patterson Ave Ste 308 (owned) Washington Navy Yard - Co-locate		
Receiving Bases	Receiving Activities		
Meade (Fort George G Meade, MD) - Receive	AF CAF 229 Brookley Ave, Bldg 520 (owned) Bolling AFB		
	Army CCF 4552 Pike Road (owned) Ft Meade		
	DIA CAF 3100 Clarendon Blvd (leased) Arlington		
	DLSA DOHA 4015 Wilson Blvd (leased) Arlington		
	JCS CAF Room 1B738 (owned) Pentagon		
	Navy CAF 1339 Patterson Ave Ste 308 (owned) Washington Navy Yard		
	NSA CAF 9800 Savage Rd (owned) Ft Meade		
	WHS CAF 1777 N. Kent St Ste 12047 (leased) Arlington		

Monday, November 22, 2004 Page 224 of 669

As Of:

11/12/2004

Scenario Title: GC-DA-0006: [I] Consolidate DSS Academy and Joint CI Training Academy At Ft Meade, MD (26 Oct 04)

#### Description:

Realign leased space in Elkridge and Linthicum, MD, by consolidating Defense Security Service Academy and the Joint Counterintelligence Training Academy at Fort Meade, MD. This is an alternate scenario to HSA-0095, which consolidates all DSS/CIFA activities at Wright Patterson AFB, OH. This is an HSA and Intel collaborative scenario; the HSA JCSG is the Office of Primary Responsibility, the Intel JCSG the Office of Collatoral Responsibility.

Losing Bases	Losing Activities	
CIFA - Joint Training Academy (Elridge, MD) - Realignment	CIFA JCITA 6855 Deerpath Road (leased) Elkridge - Consolidate  DSS ACADEMY 938 Elridge Landing (leased) Linthicum - Consolidate  Receiving Activities	
DSS - DSS-A (Linthicum, MD) - Realignment		
Receiving Bases		
Meade (Fort George G Meade, MD) - Receive	CIFA JCITA 6855 Deerpath Road (leased) Elkridge	
	DSS ACADEMY 938 Elridge Landing (leased) Linthicum	

Monday, November 22, 2004

# Redacted

As Of:

11/12/2004

Scenario Title: Consolidate SLCs at Fort Eustis

#### Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; Marine Corps Base Quantico, VA; and Fort McNair, Washington D.C. by moving the United States Army War College, Air War College, College of Naval Warfare, Marine Corps War College, National War College, and the Industrial College of the Armed Forces to Fort Eustis, VA and consolidate as a single school under the National Defense University.

Senior level education will be provided a single Department of Defense School under the National Defense University. The consolidated school will maintain educational tracks focusing on Land Warfare, Maritime Warfare, Air Warfare, and Expeditionary Warfare. The scenario will disestablish all individual Service senior level education. The curriculum will be controlled by the Chairman of the Joint Chiefs of Staff. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

Losing Bases	Losing Activities		
Carlisle (Carlisle, PA) - Realignment	United States Army War College - Consolidate		
Marine Corps Base Quantico (Quantico, VA) - Realignment	Marine Corps War College - Consolidate  Air War College - Consolidate		
Maxwell AFB (Montgomery, AL) - Realignment			
McNair (Washington, DC) - Realignment	Industrial College of the Armed Forces - Consolidate		
	National War College - Consolidate		
Naval Station Newport (Newport, RI) - Realignment	College of Naval Warfare - Consolidate		
Receiving Bases	Receiving Activities		
Eustis (Fort Eustis, VA) - Receive	Air War College		
	College of Naval Warfare		
	Fort Eustis		
	Industrial College of the Armed Forces		
	Marine Corps War College		
	National War College		
	United States Army War College		

Monday, November 22, 2004 Page 104 of 669

Scenario Title: Realign SLCs under NDU and co-locate at Fort Eustis

#### Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; and Marine Corps Base Quantico by moving the United States Army War College, Air War College, College of Naval Warfare and Marine Corps War College to Fort Eustis, VA and realigning under the National Defense University. Realign Fort McNair, Washington D.C. by moving the National War College and the Industrial College of the Armed Forces to Fort Eustis, VA.

Senior level education will be provided by multiple colleges under the National Defense University. The National War College and the Industrial College of the Armed Forces are being moved in order to co-locate with the other SLCs and will maintain their current chain of command. The colleges will fall under the National Defense University Chain of Command and will combine all common support requirements. The Army will be the proponent for a Land Centric College. The Air Force will be the proponent for an Air Centric College. The Navy will be the proponent for a Maritime Centric College. The Marine Corps will be the proponent for an Expeditionary Centric College. All of the colleges will teach a common Joint Professional Military education curriculum controlled by the Chairman of the Joint Chiefs of Staff. Professional Military Education curricula will be controlled by the appropriate Service Chief. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

Losing Bases	Losing Activities			
Carlisle (Carlisle, PA) - Realignment	United States Army War College - Relocate			
Marine Corps Base Quantico (Quantico, VA) - Realignment	Marine Corps war College - Relocate  Air War College - Relocate			
Maxwell AFB (Montgomery, AL) - Realignment				
McNair (Washington, DC) - Realignment	Industrial College of the Armed Forces - Relocate			
	National War College - Relocate			
Naval Station Newport (Newport, RI) - Realignment	College of Naval Warfare - Relocate			
Receiving Bases	Receiving Activities			
Eustis (Fort Eustis, VA) - Receive	Air War College			
	College of Naval Warfare			
	Fort Eustis			
	Industrial College of the Armed Forces			
	Marine Corps War College			
	National War College			
	United States Army War College			

Monday, November 22, 2004 Page 110 of 669

As Of:

11/12/2004

Scenario Title: Realign SSCs under NDU and co-locate at Fort Eustis

#### Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; Marine Corps Base Quantico; and Fort Eustis, VA by moving the United States Army War College, Air War College, College of Naval Warfare and the Marine Corps War College to Fort Eustis, VA and realign under the National Defense University.

Senior level education will be provided by multiple colleges under the National Defense University. The colleges will fall under the National Defense University Chain of Command and will combine all common support requirements. The Army will be the proponent for a Land Centric College. The Air Force will be the proponent for an Air Centric College. The Navy will be the proponent for a Maritime Centric College. The Marine Corps will be the proponent for an Expeditionary Centric College. All of the colleges will teach a common Joint Professional Military education curriculum controlled by the Chairman of the Joint Chiefs of Staff. Professional Military Education curricula will be controlled by the appropriate Service Chief. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

1	าก	si	n	ø	$\boldsymbol{R}$	as	es
_	40	,	u,	5	$\boldsymbol{\boldsymbol{\nu}}$	us	CD

Carlisle (Carlisle, PA) - Realignment

Marine Corps Base Quantico (Quantico, VA) - Realignment

Maxwell AFB (Montgomery, AL) - Realignment

Naval Station Newport (Newport, RI) - Realignment

#### Receiving Bases

Eustis (Fort Eustis, VA) - Receive

#### Losing Activities

United States Army War College - Relocate

Marine Corps War College - Relocate

Air War College - Relocate

College of Naval Warfare - Relocate

#### Receiving Activities

Air War College

College of Naval Warfare

Fort Eustis

Marine Corps War College

United States Army War College

Monday, November 22, 2004

As Of: 11/12/2004

HSA-0055 Scenario # Date Created: 10/15/2004

MAH-COCOMs-0008: Co-locate FORSCOM & USARC Scenario Title:

Description:

Realign Ft McPherson, GA by co-locating FORSCOM and USARC at Ft Eustis, VA.

Merge common support functions. Realize savings through the potential closure of Ft McPherson, GA.

Moves FORSCOM in the vicinity of JFCOM. 427 Admin Buildable acres at Ft Eustis.

MILCON required.

Losing Bases	Losing Activities		
McPherson (Atlanta, GA) - Realignment	FORSCOM HQ Relocate		
	USARC HQ Relocate		
Receiving Bases	Receiving Activities		
Eustis (Fort Eustis, VA) - Receive	FORSCOM HQ.		
	USARC HQ.		

As Of: 11/12/2004

HSA-0057 Scenario # Date Created: 10/15/2004

MAH-COCOMs-0003: Co-locate JFCOM & TRADOC Scenario Title:

Description:

Realign Ft Monroe, VA, Naval Station Norfolk, and JFCOM leased facilities in Suffolk, VA by co-locating TRADOC (minus Army Accessions Command and Cadet Command), JFCOM HQ, and JFCOM leased facilities in Suffolk, VA to Ft. Eustis, VA.

Merge common support functions.

Realize savings through the potential closure of Ft Monroe, VA. Eliminates leased space/cost for 619,030 GSF.

Co-locates JFCOM with TRADOC.

427 Admin Buildable acres at Ft Eustis.

MILCON required.

Losing Bases	Losing Activities			
JFCOM HQ (Norfolk, VA) - Realignment	JFCOM HQ - Relocate  JFCOM Leased Facilities - Relocate			
JFCOM Leased Facilities (Suffolk, VA) - Realignment				
Monroe (Hampton, VA) - Realignment	TRADOC HQ - Relocate			
Receiving Bases	Receiving Activities			
Eustis (Fort Eustis, VA) - Receive	JFCOM HQ			
	JFCOM Leased Facilities			
	TRADOC HQ			

Monday, November 22, 2004 Page 175 of 669

**As Of:** 11/12/2004

**Scenario** # HSA-0063 **Date Created:** 10/15/2004

Scenario Title: MAH-MAH-0013 (I): Co-locate TRANSCOM Components

#### Description:

Realign Washington Navy Yard and 1 leased location in Alexandria, Virginia by co-locating USN Military Sealift Command (COMSC) and USA Surface Deployment and Distribution Command (SDDC) with existing SDDC offices at Ft. Eustis.

#### Justification/Impact:

- Eliminates 162,000 USF of leased space within the DC Area.
- -Affects 959 personnel. Scenario estimates a 14% personnel savings for SDDC as a result of consolidation, or 74 positions, and a 7% personnel savings factor for COMSC as a result of co-location, or 30 positions.
- -Space required is 171,000 GSF.
- -Enhances AT/FP.
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Consolidation and co-location of organizations facilitates possible consolidation of common support functions.
- -Ft. Eustis reports no vacant administrative space and sufficient land to accommodate 6 million GSF of new administrative space.

Losing Bases	Losing Activities
Hoffman 2; Alexandria; VA (Alexandria, VA) - Realignment	USA SDDC - Co-locate
Washington Navy Yard (Washington, DC) - Realignment	COMSC WASHINGTON DC - Co-locate
Receiving Bases	Receiving Activities
Eustis (Fort Eustis, VA) - Receive	COMSC WASHINGTON DC USA SDDC

*As Of:* 11/12/2004

Scenario # DON-0033 Date Created: 9/27/2004

Scenario Title: Close SUBASE New London, CT (NS Norfolk and SUBASE Kings Bay Receive)

#### Description:

- 1. Close SUBASE New London, CT.
- 2. Relocate SSNs from SUBASE New London, CT, to SUBASE Kings Bay, GA, as determined by CFFC, to include required personnel, equipment, and support.
- 3. Relocate SSNs from SUBASE New London, CT, to Naval Station Norfolk, VA, as dictated by CFFC, to include required personnel, equipment, and support.
- 4. Relocate NAVSUBSCOL New London, CT, to SUBASE Kings Bay, GA.
- 5. Relocate COMSUBGRU TWO to Naval Station Norfolk, VA.
- 6. COMNAVREG NE, Groton, CT: disestablish. Realign Installation Management function to COMNAVREG MIDLANT Norfolk, VA.
- 7. Relocate CENSUBLEARNING Groton, CT, to SUBASE Kings Bay, GA.
- 8. Consolidate NAVHLTHCARE NEW ENGLAND NEWPORT, RI, function Naval Dental Clinic, Groton, CT to NAVDENCEN SE Jacksonville, FL, to support transferred personnel to SE Region.
- 9. Consolidate NAVHLTHCARE NEW ENGLAND NEWPORT, RI, function Naval Dental Clinic, Groton, CT to NAVDENCEN MIDLANT Norfolk, VA, to support transferred personnel to MIDLANT Region.
- 10. Relocate/Consolidate Naval Security Group Activity, Groton, CT to Base X as determined by the Intel JCSG.
- 11. Relocate/Consolidate Naval Submarine Medical Research Laboratory, Groton, CT to Base X as determined by the Medical JCSG.
- 12. Relocate/Consolidate Naval Submarine Support Facility New London, CT, to Base X as determined by the Industrial JCSG.
- 13. Relocate/Consolidate the Naval Undersea Medical Institute Groton, CT, to Base X as determined by the Medical JCSG.
- 14. Relocate/Consolidate NAVHLTHCARE NEW ENGLAND NEWPORT, RI, function Naval Ambulatory Care Center Groton, CT, to Base X as determined by the Medical JCSG.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: Need enabling scenario for NSGA from INTEL JSCG.

Need enabling scenario for NSSSF from Industrial JCSG.

Need enabling scenario for NACC, NUMI, and NSMRL New London from Medical JCSG.

Losing Bases	Losing Activities
Naval Submarine Base New London (Groton, CT) - Close	CENSUBLEARNING_GROTON_CT - Relocate
	COMNAVREG_NE_GROTON_CT - Consolidate
	NAVSUBSCOL_GROTON_CT - Relocate
	SUBASE_NEW_LONDON_CT - Disestablish
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	COMNAVREG_NE_GROTON_CT
	SUBASE_NEW_LONDON_CT
Naval Submarine Base Kings Bay (Kings Bay, GA) - Receive	CENSUBLEARNING_GROTON_CT
	NAVSUBSCOL_GROTON_CT
	SUBASE_NEW_LONDON_CT

Monday, November 22, 2004 Page 38 of 669

**As Of:** 11/12/2004

Page 327 of 669

Scenario # MED-0023 Date Created: 11/10/2004

Scenario Title: Create Tri-Service Biomedical Research Centers of Excellence

#### Description:

Abstract: The end state of this multi-action scenario will reduce the amount of leased space required in the National Capital Region (NCR) and create/expand Centers of Excellence for Battlefield Health and Trauma at Fort Sam Houston TX, Hyperbaric and Undersea Medicine at Groton CT, Infectious Disease at WRAMC-Forest Glenn Annex MD, and Medical Chemical Defense at APG-EA MD.

Narrative: This scenario realigns combat casualty care R&D activities, less neuroprotection, from Walter Reed Army Medical Center Forest Glen Annex in Silver Spring, MD (Walter Reed Army Institute of Research and Naval Medical Research Center), and disestablishes and relocates dental R&D activities currently at Great Lakes Naval Training Center (U. S. Army Dental and Trauma Research Detachment, Naval Dental and Biomedical Research Laboratory, Air Force Dental Investigative Service) to a Tri-Service Center of Excellence for Battlefield Health and Trauma at the U.S. Army Institute of Surgical Research at Brooke Army Medical Center, Fort Sam Houston TX.

The three units at Great Lakes will realign to BAMC-ISR in their entirety (~83 FTEs), and the following elements of the Naval Medical Research Center and Walter Reed Army Institute of Research will realign:

- NMRC's Combat Casualty Care and Resuscitative Medicine Directorate, including those FTEs for the Tissue Transplant program office currently in leased space, but excluding those in the Hyperbaric Medicine Department (NMRC total ~60 FTEs)
- All of WRAIR's Division of Military Trauma Research (~89 FTEs) and approximately 20 additional authorized Combat Casualty support positions from the Divisions of Veterinary Medicine, Pathology, Logistics and Biometrics (WRAIR total ~109 FTEs)

Since USAISR's excess capacity is only 20 FTE's, if space is not available elsewhere within the BAMC facility, a MILCON project to accommodate a total of up to 232 personnel, including any associated increase in veterinary facilities, will be required as part of this scenario.

As part of this scenario, the NMRC Hyperbaric Medicine R&D program, including approximately 9 FTE's and associated unique equipment will relocate to Groton CT to consolidate with the Naval Submarine Medical Research Laboratory (NSMRL). This move assumes that a planned MILCON project for NSMRL, currently scheduled for 2012, will be accelerated and expanded to accommodate relocation of unique equipment from NMRC. It is assumed that no military animal facility support is required, as this support can be provided through an agreement with local industry or academic facilities.

Also, as part of this scenario, portions of the Division of Biochemistry and Medicine, WRAIR, which has historically been a major participant in the Medical Chemical Defense R&D program, will relocate to Aberdeen Proving Ground –Edgewood Area to consolidate with the U.S. Army Medical Research Institute of Chemical Defense to occupy excess capacity. (~31 FTEs)

In order to optimally utilize capacity at the NMRC-WRAIR complex at Forest Glen Annex, the following organizational elements, currently located within leased space in the National Capital Region, will be relocated to the Forest Glen Annex:

- The Division of Retrovirology, WRAIR (~146 FTEs)
- The vaccine research program of the NMRC Biological Defense Research Directorate (~24 FTEs). An alternative site for these personnel would be Fort Detrick, MD, but such a move would require accelerated recapitalization and expansion of the U.S. Army Medical Research Institute of Infectious Diseases and a relocation to Fort Detrick of the entire NMRC Biological Defense Directorate (~60 FTEs), as well as consideration of relocation of biodefense efforts of the WRAIR to Fort Detrick.

#### Assumptions:

- A planned MILCON project for NSMRL, currently scheduled for 2012, will be accelerated and expanded to accommodate relocation of unique equipment from NMRC.
- UICs for leased space in NCR are the same as the parent organization.
- Excess space, or land for a MILCON, for up to 232 people is available in or adjacent to Brooke Army Medical Center.
- Definitions of TBRCEs are aligned at the sub-DTAP level and associated FTEs and Equipment must be confirmed.

#### Action list:

Creation of TBRCE for Battlefield Health and Trauma moves relevant assets of the following activities to 48399, Fort Sam Houston, TX, for collocation with W03SAA, U.S. Army Institute of Surgical Research.

#### Defense agency:

- None

#### Army activities:

- Division of Military Trauma Research and associated support personnel, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA
- Army Dental and Trauma Detachment, Great Lakes Naval Training Station, IL, W03K05

#### Air Force activities:

- Air Force Dental Investigative Service, Great Lakes Naval Training Station, IL

#### Marine Corps activities:

- None

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

**As Of:** 11/12/2004

Page 328 of 669

#### Navy activity:

- Naval Institute of Dental and Biomedical Research, Great Lakes NTS, IL, N65786
- Combat Casualty Care and Resuscitative Medicine Directorate, including those FTEs for the Tissue Transplant program office currently in leased space, but excluding those in the Hyperbaric Medicine Department, NAVMEDRSCHCEN BETHESDA, Silver Spring, MD, N32398

#### **Exclusions**

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.
- Neuroprotection research will remain at Forest Glen Annex.
- Hyperbaric Medicine Department of NMRC will be realigned to the Hyperbaric and Undersea Medicine TBRCE, instead of the Battlefield Health and Trauma TBRCE.

Creation of TBRCE for Hyperbaric and Undersea Medicine moves relevant assets of the following activities to N00129, Naval Submarine Base New London, Groton CT, for collocation with N66596, NAVSUBMEDRSCHLAB NEW LONDON.

#### Defense agency:

- None

#### Army activities:

- None

#### Air Force activities:

- None

#### Marine Corps activities:

- None

#### Navy activity:

Hyperbaric Medicine Department of the Combat Casualty Care and Resuscitative Medicine Directorate, NAVMEDRSCHCEN BETHESDA,
 Silver Spring, MD, N32398

#### Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined JBRCE.

Creation of TBRCE for Medical Chemical Defense moves relevant assets of the following activities to 24004, Aberdeen Proving Ground, Edgewood Area, for collocation with W4D7AA, U. S. Army Medical Research Institute of Chemical Defense.

#### Defense agency:

- None

#### Army activities:

- A total of 33 manpower requirements from the Division of Biochemistry and Medicine, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA

#### Air Force activities:

- None

#### Marine Corps activities:

- None

#### Navy activity:

- None

#### Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.

Creation of TBRCE for Infectious Disease moves relevant assets of the following activities from leased space in the National Capital Region to 11933, Walter Reed Army Medical Center – Forest Glen Annex, for collocation with W03KAA, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD.

#### Defense agency:

- None

#### Army activities:

- Division of Retrovirology, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA

#### Air Force activities:

- None

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

As Of: 11/12/2004

Marine Corps activities:
- None

Navy activity:

- The vaccine research program of the NMRC Biological Defense Research Directorate, NAVMEDRSCHCEN BETHESDA, Silver Spring, MD, N32398.

#### Exclusions:

- None.

Losing Bases	Losing Activities
Leased Space NCR (Silver Spring, MD) - OTHER	Division of Retrovirology-WRAIR - Relocate
	Vaccine Research Program, Biological Defense Research Directorate-NMRC - Relocate
Naval Station Great Lakes (Great Lakes, IL) - OTHER	Air Force Dental Investigative Service - Relocate
	Army Dental and Trauma Detachment - Relocate
	Naval Institute of Dental and Biomedical Research - Relocate
Walter Reed (Washington, DC) - OTHER	33 manpower requirements from the Division of Biochemistry and Medicine - Relocate
	Combat and Resuscitative Medicine Directorate - Relocate
	Division of Military Trauma Research-WRAIR - Relocate
	Hyperbaric Medicine DeptNMRC - Relocate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	33 manpower requirements from the Division of Biochemistry and Medicine
Naval Submarine Base New London (Groton, CT) - Receive	Hyperbaric Medicine DeptNMRC
Sam Houston (San Antonio, TX) - Receive	Air Force Dental Investigative Service
	Combat and Resuscitative Medicine Directorate
	Division of Military Trauma Research-WRAIR
	Naval Institute of Dental and Biomedical Research
Walter Reed (Washington, DC) - Receive	Division of Retrovirology-WRAIR
	Vaccine Research Program, Biological Defense Research Directorate-NMRC

Monday, November 22, 2004 Page 329 of 669

As Of:

11/12/2004

Scenario # DON-0066 Date Created: 9/29/2004

Scenario Title: Close MCRD San Diego; Relocate all USMC Recruit Training to MCRD Parris Island SC.

#### Description:

- 1. Close MCRD San Diego; Relocate all USMC Recruit Training to MCRD Parris Island SC.
- 2. Relocate HQ, Western Recruiting Region to MCB Camp Pendleton CA.
- 3. Relocate HQ, 12th Marine Corps District to MCB Camp Pendleton CA.
- 4. Relocate USMC Recruiters School to MCB Quantico VA.
- 5. Consolidate Weapons & Field Training Battalion at MCB Camp Pendleton CA with Weapons & Field Training Battalion at MCRD Parris Island SC.

Losing Bases	Losing Activities
Marine Corps Base Camp Pendleton (Camp Pendleton, CA) - Realignment	WFTBN CAMP PENDLETON - Consolidate
Marine Corps Recruit Depot San Diego (San Diego, CA) - Close	CG_MCRD_SAN_DIEGO_CA - Consolidate CG_WRR_SAN_DIEGO_CA - Relocate
	RECRUITERS SCHOOL - Relocate TWELTH_MCD_SAN_DIEGO_CA - Relocate
Receiving Bases	Receiving Activities
20000000	Receiving Activities
Marine Corps Base Camp Pendleton (Camp Pendleton, CA) - Receive	CG_WRR_SAN_DIEGO_CA TWELTH_MCD_SAN_DIEGO_CA
	CG_WRR_SAN_DIEGO_CA

Scenario Title: Consolidate SLCs at MCB Quantico

#### Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; Marine Corps Base Quantico, VA; and Fort McNair, Washington D.C. by moving the United States Army War College, Air War College, College of Naval Warfare, National War College, and the Industrial College of the Armed Forces to Marine Corps base Quantico, VA. Consolidate the United States Army War College, Air War College, College of Naval Warfare, Marine Corps War College, National War College, and the Industrial College of the Armed Forces as a single school under the National Defense University.

Senior level education will be provided a single Department of Defense School under the National Defense University. The consolidated school will maintain educational tracks focusing on Land Warfare, Maritime Warfare, Air Warfare, and Expeditionary Warfare. The scenario will disestablish all individual Service senior level education. The curriculum will be controlled by the Chairman of the Joint Chiefs of Staff. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

Losing Bases	Losing Activities
Carlisle (Carlisle, PA) - Realignment	United States Army War College - Consolidate
Maxwell AFB (Montgomery, AL) - Realignment	Air War College - Consolidate
McNair (Washington, DC) - Realignment	Industrial College of the Armed Forces - Consolidate
	National War College - Consolidate
Naval Station Newport (Newport, RI) - Realignment	College of Naval Warfare - Consolidate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	Air War College
	College of Naval Warfare
	Industrial College of the Armed Forces
	Marine Corps Base Quantico
	Marine Corps War College
	National War College
	United States Army War College

Monday, November 22, 2004 Page 103 of 669

Scenario Title: Realign SLCs under NDU and co-locate at MCB Quantico

#### Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; and Marine Corps Base Quantico by moving the United States Army War College, Air War College, and the College of Naval Warfare to Marine Corps Base Quantico, VA. Realign the United States Army War College, Air War College of Naval Warfare, and the Marine Corps War College under the National Defense University. Realign Fort McNair, Washington D.C. by moving the National War College and the Industrial College of the Armed Forces to Marine Corps Base Quantico, VA.

Senior level education will be provided by multiple colleges under the National Defense University. The National War College and the Industrial College of the Armed Forces are being moved in order to co-locate with the other SLCs and will maintain their current chain of command. The colleges will fall under the National Defense University Chain of Command and will combine all common support requirements. The Army will be the proponent for a Land Centric College. The Air Force will be the proponent for an Air Centric College. The Navy will be the proponent for a Maritime Centric College. The Marine Corps will be the proponent for an Expeditionary Centric College. All of the colleges will teach a common Joint Professional Military education curriculum controlled by the Chairman of the Joint Chiefs of Staff. Professional Military Education curricula will be controlled by the appropriate Service Chief. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

Losing Bases	Losing Activities
Carlisle (Carlisle, PA) - Realignment	United States Army War College - Relocate
Maxwell AFB (Montgomery, AL) - Realignment	Air War College - Relocate
McNair (Washington, DC) - Realignment	Industrial College of the Armed Forces - Relocate
	National War College - Relocate
Naval Station Newport (Newport, RI) - Realignment	College of Naval Warfare - Relocate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	Air War College
	Army War College
	College of Naval Warfare
	Industrial College of the Armed Forces
	Marine Corps Base Quantico
	Marine Corps War College
	National War College

As Of:

11/12/2004

Scenario Title: Realign SSCs under NDU and co-locate at MCB Quantico

#### Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; and Marine Corps Base Quantico by moving the United States Army War College, Air War College, and the College of Naval Warfare to Marine Corps Base Quantico, VA. Realign the United States Army War College, Air War College, College of Naval Warfare, and the Marine Corps War College under the National Defense University.

Senior level education will be provided by multiple colleges under the National Defense University. The colleges will fall under the National Defense University Chain of Command and will combine all common support requirements. The Army will be the proponent for a Land Centric College. The Air Force will be the proponent for an Air Centric College. The Navy will be the proponent for a Maritime Centric College. The Marine Corps will be the proponent for an Expeditionary Centric College. All of the colleges will teach a common Joint Professional Military education curriculum controlled by the Chairman of the Joint Chiefs of Staff. Professional Military Education curricula will be controlled by the appropriate Service Chief. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

Losing Bases	Losing Activities
Carlisle (Carlisle, PA) - Realignment	United States Army War College - Relocate
Maxwell AFB (Montgomery, AL) - Realignment	Air War College - Relocate
Naval Station Newport (Newport, RI) - Realignment	College of Naval Warfare - Relocate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	Air War College
	College of Naval Warfare
	Marine Corps Base Qunatico

Marine Corps War College
United States Army War College

Monday, November 22, 2004 Page 111 of 669

As Of: 11/12/2004

HSA-0041 Scenario # 10/14/2004 Date Created:

MAH-R&RC-0016: Relocate Naval Reserve & Marine Corps Reserve Commands Scenario Title:

#### Description:

Realign NSA New Orleans, LA by co-locating Naval Reserve Command with Commander Fleet Forces Command at Norfolk, VA., Marine Corps Reserve Command with HQ Marine Corps and Marine Corps Recruiting Command at MCB Quantico, VA.

MPC-0001, 0010, 0012 enable the closure of NSA New Orleans by relocating Naval Reserve Personnel Center and Enlisted Placement & Management Center at either San Antonio, TX mega-center, Ft Leavenworth, TX or NSA Millington, TN, respectively.

Enhances Service AC/RC interoperability.

Merge common support functions.

Reduce footprint: 17.8k gsf (7% Common Support factor). Potential to close NSA New Orleans (MPC-0001, 0010, 0012).

Administrative buildable acres at Norfolk: 16.5. Required maximum acres at Norfolk: 5.8 Undetermined available acres at Quantico: 243. Required maximum acres at Quantico: 9.2.

Total personnel relocated: 1179.

Losing Bases	Losing Activities
Naval Support Activity New Orleans (New Orleans, LA) - Realignment	COMMARFORRES - Co-locate  COMNAVRESFORCOM - Co-locate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	COMMARFORRES
Naval Support Activity Norfolk (Norfolk, VA) - Receive	COMNAVRESFORCOM

As Of: 11/12/2004

HSA-0094 Scenario # 10/28/2004 Date Created:

MAH-R&RC-0018: Relocate Naval Reserve & Marine Corps Reserve Commands Scenario Title:

#### Description:

Realign NSA New Orleans, LA by co-locating Naval Reserve Command with Commander Fleet Forces Command at NAB Little Creek, VA., Marine Corps Reserve Command with HQ Marine Corps and Marine Corps Recruiting Command at MCB Quantico, VA.

Enhances Service AC/RC interoperability.

Merge common support functions.

Reduce staff: 89 per/17.8k gsf (7% CS factor). Potential to close NSA New Orleans.

Administrative buildable acres NAB Little Creek: .

Required maximum acres NAB Little Creek:

Undetermined available acres at Quantico: 243.

Required maximum acres at Quantico: 9.97.

Total personnel relocated: 1179.

Losing Bases	Losing Activities
Naval Support Activity New Orleans (New Orleans, LA) - Realignment	COMNAVRESFORCOM - Co-locate  MARFORRESCOM - Co-locate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	MARFORRESCOM
Naval Amphibious Base Little Creek (Norfolk, VA) - Receive	COMNAVRESFORCOM

Monday, November 22, 2004 Page 216 of 669

**As Of:** 11/12/2004

Scenario Title: MAH-MAH-0043 (Alt to MAH-0007): Co-locate MILDEP Investigation Agencies

#### Description:

Realign Washington Navy Yard, Andrews AFB, and Ft. Belvoir by co-locating Navy Criminal Investigation Service, AF Office of Special Investigation, and USA Criminal Investigation Command at MCB Quantico.

#### Justification/Impact:

- -Frees up 510,000 GSF close to Pentagon for other uses.
- -Affects 2,293 personnel, as currently reported.
- -Co-location of organizations facilitates possible consolidation of common support functions; applied a 10% personnel savings factor to the smallest organizations in this scenario, resulting in a forecast reduction of 141 positions.
- -Computed space required at 200 GSF/person = 430,000 GSF.
- -Navy NCIS needs upgraded HQ facility.
- -MCB Quantico reports 61,436 GSF of vacant administrative space and sufficient land to accommodate 3.4 million GSF of new administrative space.
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.

Losing Bases	Losing Activities
Andrews AFB (Camp Springs, MD) - Realignment	AFOSI - Co-locate
Belvoir (Fort Belvoir, VA) - Realignment	USA Criminal Investigation Command - Co-locate
Washington Navy Yard (Washington, DC) - Realignment	NCIS - Co-locate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	AFOSI
	NCIS
	USA Criminal Investigation Command

 Scenario #
 HSA-0070
 Date Created:
 10/15/2004

Scenario Title: MAH-MAH-0011 (I): Co-locate MILDEP and DoD Medical Activities

#### Description:

Close 1 and realign 5 leased locations in the DC Area and realign Bolling AFB and Potomac Annex by co-locating the following medical entities at Walter Reed Army Medical Center(WRAMC): Tricare Management Agency, AF Medical Support Agency, USA Office of the Surgeon General (includes USA Medical Command (DC Area offices)), and Navy Bureau of Medicine (BUMED).

#### Justification/Impact:

- -Eliminates 168,000 USF of leased space within the DC Area.
- -Affects 1,589 personnel.
- -Enhances AT/FP.
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Co-location of organizations facilitates possible consolidation of common support functions; applied a 7% personnel savings factor to the smallest organizations in this scenario, resulting in a forecast reduction of 71 positions.
- -Space required is approximately 303,600 GSF.
- -Relocates major tenant from Potomac Annex and allows Navy to consider closing that installation.
- -Space is expected to become available at WRAMC as a result of other BRAC actions.

•	•	-	
10	CIM	a K	ACAC
IN	SULL	z D	ases
	~,	o –	

Bolling AFB (Washington, DC) - Realignment

Forest Glen Annex 172; Washington; DC (Washington, DC) - Realignment

Hoffman 2; Alexandria; VA (Alexandria, VA) - Realignment

Potomac Annex (Washington, DC) - Realignment

Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment

Skyline Four; Falls Church; VA (Falls Church, VA) - Realignment

Skyline Office Building; Falls Church; VA (Falls Church, VA) - Realignment

Skyline Six; Falls Church; VA (Falls Church, VA) - Realignment

#### Receiving Bases

Walter Reed (Washington, DC) - Receive

#### Losing Activities

USAF Medical Support Agency - Co-locate

USA Office of the Surgeon General (OTSG) - Colocate

USA Office of the Surgeon General (OTSG) - Colocate

BUMED WASHINGTON DC - Co-locate

Tricare Management Agency (TMA) - Co-locate

USA Office of the Surgeon General (OTSG) - Co-

locate

#### Receiving Activities

BUMED WASHINGTON DC

Tricare Management Agency (TMA)

USA Office of the Surgeon General (OTSG)

**USAF Medical Support Agency** 

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario* # HSA-0106 *Date Created*: 11/4/2004

Scenario Title: MAH-MAH-0047 (Alt to MAH-0022): Co-locate Miscellaneous OSD and 4th Estate Leased Locations

#### Description:

Close 9 and realign 26 leased locations by co-locating components of the Office of the Secretary of Defense, Washington Headquarters Services, the Defense Technology Security Administration, the Defense Legal Services Agency, the Defense Human Resources Activity, and the DOD Inspector General along with sufficient space to accommodate overflow from the Pentagon Renovation Project to an administrative campus at Walter Reed Army Medical Center (WRAMC).

#### Justification/Impact:

- -Encompasses 1.1 million GSF (or equivalent) of regular leased space plus 1.0 million GSF as a placeholder for Pentagon Renovation overflow. Computed space required at 200 GSF/person = 1.6 million GSF.
- -Eliminates 939,000 USF of regular leased space within the DC Area, plus over 900,000 equiv GSF in Pentagon Renovation space.
- -9 leased locations can be closed, including Pentagon Renovation buildings: approx. 1.26 million USF.
- -Affects 3,208 personnel in regular space plus provides space for an estimated 5,000 personnel potentially affected by the Pentagon Renovation overflow, as currently reported.
- -Scenario estimates a 20% personnel savings for WHS as a result of consolidation, or 61 positions, and a 7% factor for all other entities except OSD as a result of co-location, or 109 positions.

-Enhances AT/FP.

- -Consolidation of HQ location with sub-components eliminates redundancy and enhances efficiency.
- -Space is expected to become available at WRAMC as a result of other BRAC actions.

Losing Bases	Losing Activities
1010 North Glebe Road; Arlington; VA (Arlington, VA) - Close	OSD - Co-locate
1400-1450 S. Eads Street; Arlington; VA (Arlington, VA) - Realignment	DoD IG - Co-locate
1401 Wilson Boulevard; Arlington; VA (Arlington, VA) - Realignment	DHRA - Co-locate
	OSD - Co-locate
	WHS - Co-locate
1515 Wilson Boulevard; Arlington; VA (Arlington, VA) - Close	OSD - Co-locate
1555 Wilson Boulevard; Arlington; VA (Arlington, VA) - Realignment	DHRA - Co-locate
	OSD - Co-locate
1600 Wilson Boulevard; Arlington; VA (Arlington, VA) - Close	DHRA - Co-locate
2001 North Beauregard Street; Alexandria; VA (Alexandria, VA) - Close	OSD - Co-locate
400 Army Navy Drive; Arlington; VA (Arlington, VA) - Realignment	DoD IG - Co-locate
	OSD - Co-locate
	WHS - Co-locate
4850 Mark Center ; Alexandria; VA (Alexandria, VA) - Close	OSD - Co-locate
621 North Payne Street; Alexandria; VA (Alexandria, VA) - Realignment	OSD - Co-locate
A&M Building; Arlington; VA (Arlington, VA) - Close	PENREN Placeholder - Co-locate
Alexandria Tech Center IV; Alexandria; VA (Alexandria, VA) - Realignment	DTSA - Co-locate
AMC Building; Alexandria; VA (Alexandria, VA) - Realignment	WHS - Co-locate
Ballston Metro Center; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
Crown Ridge; Fairfax; VA (Fairfax, VA) - Close	OSD - Co-locate
Crystal Gateway 1; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
	WHS - Co-locate

Monday, November 22, 2004 Page 231 of 669

*As Of:* 11/12/2004

	DLSA
Walter Reed (Washington, DC) - Receive	DHRA
Receiving Bases	Receiving Activities
Webb Building; Arlington; VA (Arlington, VA) - Realignment	DHRA - Co-locate
Skyline Six; Falls Church; VA (Falls Church, VA) - Realignment	OSD - Co-locate
Skyline Four ; Falls Church; VA (Falls Church, VA) - Realignment	WHS - Co-locate
Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment	OSD - Co-locate
	PENREN Placeholder - Co-locate WHS - Co-locate
	OSD - Co-locate
Rosslyn Plaza North; Arlington; VA (Arlington, VA) - Close	DHRA - Co-locate
Presidential Tower (PENREN); Arlington; VA (Arlington, VA) - Close	PENREN Placeholder - Co-locate
	OSD - Co-locate
One Liberty Center; Arlington; VA (Arlington, VA) - Realignment	DLSA - Co-locate
North Tower; Arlington; VA (Arlington, VA) - Close	DoD IG - Co-locate
Nash Street Building; Arlington; VA (Arlington, VA) - Realignment	DHRA - Co-locate
	WHS - Co-locate
Hoffman 1; Alexandria; VA (Alexandria, VA) - Close	OSD - Co-locate
Forest Glen Annex 172; Washington; DC (Washington, DC) - Close	OSD - Co-locate
Crystal Square 5; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
Crystal Square 4; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
Crystal Mall 3; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
Crystal Mall 2-3-4; Arlington; VA (Arlington, VA) - Realignment	WHS - Co-locate
	WHS - Co-locate
	OSD - Co-locate
Crystal Gateway North; Arlington; VA (Arlington, VA) - Realignment	DoD IG - Co-locate
organia Catalay of Amagan, Arakamigan, Ary Araanganian	OSD - Co-locate WHS - Co-locate
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	WHS - Co-locate
Crystal Gateway 2, Allington, VA (Allington, VA) - Realignment	OSD - Co-locate
Crystal Gateway 2; Arlington; VA (Arlington, VA) - Realignment	000 0 1 1

WHS

DoD IG DTSA

**As Of:** 11/12/2004

Page 327 of 669

Scenario # MED-0023 Date Created: 11/10/2004

Scenario Title: Create Tri-Service Biomedical Research Centers of Excellence

#### Description:

Abstract: The end state of this multi-action scenario will reduce the amount of leased space required in the National Capital Region (NCR) and create/expand Centers of Excellence for Battlefield Health and Trauma at Fort Sam Houston TX, Hyperbaric and Undersea Medicine at Groton CT, Infectious Disease at WRAMC-Forest Glenn Annex MD, and Medical Chemical Defense at APG-EA MD.

Narrative: This scenario realigns combat casualty care R&D activities, less neuroprotection, from Walter Reed Army Medical Center Forest Glen Annex in Silver Spring, MD (Walter Reed Army Institute of Research and Naval Medical Research Center), and disestablishes and relocates dental R&D activities currently at Great Lakes Naval Training Center (U. S. Army Dental and Trauma Research Detachment, Naval Dental and Biomedical Research Laboratory, Air Force Dental Investigative Service) to a Tri-Service Center of Excellence for Battlefield Health and Trauma at the U.S. Army Institute of Surgical Research at Brooke Army Medical Center, Fort Sam Houston TX.

The three units at Great Lakes will realign to BAMC-ISR in their entirety (~83 FTEs), and the following elements of the Naval Medical Research Center and Walter Reed Army Institute of Research will realign:

- NMRC's Combat Casualty Care and Resuscitative Medicine Directorate, including those FTEs for the Tissue Transplant program office currently in leased space, but excluding those in the Hyperbaric Medicine Department (NMRC total ~60 FTEs)
- All of WRAIR's Division of Military Trauma Research (~89 FTEs) and approximately 20 additional authorized Combat Casualty support positions from the Divisions of Veterinary Medicine, Pathology, Logistics and Biometrics (WRAIR total ~109 FTEs)

Since USAISR's excess capacity is only 20 FTE's, if space is not available elsewhere within the BAMC facility, a MILCON project to accommodate a total of up to 232 personnel, including any associated increase in veterinary facilities, will be required as part of this scenario.

As part of this scenario, the NMRC Hyperbaric Medicine R&D program, including approximately 9 FTE's and associated unique equipment will relocate to Groton CT to consolidate with the Naval Submarine Medical Research Laboratory (NSMRL). This move assumes that a planned MILCON project for NSMRL, currently scheduled for 2012, will be accelerated and expanded to accommodate relocation of unique equipment from NMRC. It is assumed that no military animal facility support is required, as this support can be provided through an agreement with local industry or academic facilities.

Also, as part of this scenario, portions of the Division of Biochemistry and Medicine, WRAIR, which has historically been a major participant in the Medical Chemical Defense R&D program, will relocate to Aberdeen Proving Ground –Edgewood Area to consolidate with the U.S. Army Medical Research Institute of Chemical Defense to occupy excess capacity. (~31 FTEs)

In order to optimally utilize capacity at the NMRC-WRAIR complex at Forest Glen Annex, the following organizational elements, currently located within leased space in the National Capital Region, will be relocated to the Forest Glen Annex:

- The Division of Retrovirology, WRAIR (~146 FTEs)
- The vaccine research program of the NMRC Biological Defense Research Directorate (~24 FTEs). An alternative site for these personnel would be Fort Detrick, MD, but such a move would require accelerated recapitalization and expansion of the U.S. Army Medical Research Institute of Infectious Diseases and a relocation to Fort Detrick of the entire NMRC Biological Defense Directorate (~60 FTEs), as well as consideration of relocation of biodefense efforts of the WRAIR to Fort Detrick.

#### Assumptions:

- A planned MILCON project for NSMRL, currently scheduled for 2012, will be accelerated and expanded to accommodate relocation of unique equipment from NMRC.
- UICs for leased space in NCR are the same as the parent organization.
- Excess space, or land for a MILCON, for up to 232 people is available in or adjacent to Brooke Army Medical Center.
- Definitions of TBRCEs are aligned at the sub-DTAP level and associated FTEs and Equipment must be confirmed.

#### Action list:

Creation of TBRCE for Battlefield Health and Trauma moves relevant assets of the following activities to 48399, Fort Sam Houston, TX, for collocation with W03SAA, U.S. Army Institute of Surgical Research.

#### Defense agency:

- None

#### Army activities:

- Division of Military Trauma Research and associated support personnel, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA
- Army Dental and Trauma Detachment, Great Lakes Naval Training Station, IL, W03K05

#### Air Force activities:

- Air Force Dental Investigative Service, Great Lakes Naval Training Station, IL

#### Marine Corps activities:

- None

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

**As Of:** 11/12/2004

Page 328 of 669

#### Navy activity:

- Naval Institute of Dental and Biomedical Research, Great Lakes NTS, IL, N65786
- Combat Casualty Care and Resuscitative Medicine Directorate, including those FTEs for the Tissue Transplant program office currently in leased space, but excluding those in the Hyperbaric Medicine Department, NAVMEDRSCHCEN BETHESDA, Silver Spring, MD, N32398

#### **Exclusions**

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.
- Neuroprotection research will remain at Forest Glen Annex.
- Hyperbaric Medicine Department of NMRC will be realigned to the Hyperbaric and Undersea Medicine TBRCE, instead of the Battlefield Health and Trauma TBRCE.

Creation of TBRCE for Hyperbaric and Undersea Medicine moves relevant assets of the following activities to N00129, Naval Submarine Base New London, Groton CT, for collocation with N66596, NAVSUBMEDRSCHLAB NEW LONDON.

#### Defense agency:

- None

#### Army activities:

- None

#### Air Force activities:

- None

#### Marine Corps activities:

- None

#### Navy activity:

Hyperbaric Medicine Department of the Combat Casualty Care and Resuscitative Medicine Directorate, NAVMEDRSCHCEN BETHESDA,
 Silver Spring, MD, N32398

#### Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined JBRCE.

Creation of TBRCE for Medical Chemical Defense moves relevant assets of the following activities to 24004, Aberdeen Proving Ground, Edgewood Area, for collocation with W4D7AA, U. S. Army Medical Research Institute of Chemical Defense.

#### Defense agency:

- None

#### Army activities:

- A total of 33 manpower requirements from the Division of Biochemistry and Medicine, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA

#### Air Force activities:

- None

#### Marine Corps activities:

- None

#### Navy activity:

- None

#### Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.

Creation of TBRCE for Infectious Disease moves relevant assets of the following activities from leased space in the National Capital Region to 11933, Walter Reed Army Medical Center – Forest Glen Annex, for collocation with W03KAA, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD.

#### Defense agency:

- None

#### Army activities:

- Division of Retrovirology, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA

#### Air Force activities:

- None

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

As Of: 11/12/2004

Marine Corps activities:
- None

Navy activity:

- The vaccine research program of the NMRC Biological Defense Research Directorate, NAVMEDRSCHCEN BETHESDA, Silver Spring, MD, N32398.

#### Exclusions:

- None.

Losing Bases	Losing Activities
Leased Space NCR (Silver Spring, MD) - OTHER	Division of Retrovirology-WRAIR - Relocate
	Vaccine Research Program, Biological Defense Research Directorate-NMRC - Relocate
Naval Station Great Lakes (Great Lakes, IL) - OTHER	Air Force Dental Investigative Service - Relocate
	Army Dental and Trauma Detachment - Relocate
	Naval Institute of Dental and Biomedical Research - Relocate
Walter Reed (Washington, DC) - OTHER	33 manpower requirements from the Division of Biochemistry and Medicine - Relocate
	Combat and Resuscitative Medicine Directorate - Relocate
	Division of Military Trauma Research-WRAIR - Relocate
	Hyperbaric Medicine DeptNMRC - Relocate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	33 manpower requirements from the Division of Biochemistry and Medicine
Naval Submarine Base New London (Groton, CT) - Receive	Hyperbaric Medicine DeptNMRC
Sam Houston (San Antonio, TX) - Receive	Air Force Dental Investigative Service
	Combat and Resuscitative Medicine Directorate
	Division of Military Trauma Research-WRAIR
	Naval Institute of Dental and Biomedical Research
Walter Reed (Washington, DC) - Receive	Division of Retrovirology-WRAIR
	Vaccine Research Program, Biological Defense Research Directorate-NMRC

Monday, November 22, 2004 Page 329 of 669

**As Of:** 11/12/2004

Scenario Title: Create Tri-Service Biomedical Research Centers of Excellence - Alternative 1b

Description:

Abstract: The end state of this multi-action scenario will reduce the amount of leased space required in the National Capital Region (NCR) and create/expand Centers of Excellence for Battlefield Health and Trauma at Fort Sam Houston TX, Hyperbaric and Undersea Medicine at Panama City FL, Infectious Disease at WRAMC-Forest Glenn Annex MD, and Medical Chemical Defense at APG-EA MD.

Narrative: This scenario realigns combat casualty care R&D activities, less neuroprotection, from Walter Reed Army Medical Center Forest Glen Annex in Silver Spring, MD (Walter Reed Army Institute of Research and Naval Medical Research Center), and disestablishes and relocates dental R&D activities currently at Great Lakes Naval Training Center (U. S. Army Dental and Trauma Research Detachment, Naval Dental and Biomedical Research Laboratory, Air Force Dental Investigative Service) to a Tri-Service Center of Excellence for Battlefield Health and Trauma at the U.S. Army Institute of Surgical Research at Brooke Army Medical Center, Fort Sam Houston TX.

The three units at Great Lakes will realign to BAMC-ISR in their entirety (~83 FTEs), and the following elements of the Naval Medical Research Center and Walter Reed Army Institute of Research will realign:

-NMRC's Combat Casualty Care and Resuscitative Medicine Directorate, including those FTEs for the Tissue Transplant program office currently in leased space, but excluding those in the Hyperbaric Medicine Department (NMRC total ~60 FTEs)

-All of WRAIR's Division of Military Trauma Research (~89 FTEs) and approximately 20 additional authorized Combat Casualty support positions from the Divisions of Veterinary Medicine, Pathology, Logistics and Biometrics (WRAIR total ~109 FTEs)

Since USAISR's excess capacity is only 20 FTE's, if space is not available elsewhere within the BAMC facility, a MILCON project to accommodate a total of up to 232 personnel, including any associated increase in veterinary facilities, will be required as part of this scenario.

As part of this scenario, the NMRC Hyperbaric Medicine R&D program, including approximately 9 FTE's and associated unique equipment, and the Naval Submarine Medical Research Lab, Groton CT, will relocate to Panama City FL to collocate with the Navy Experimental Diving Unit. This move assumes that a MILCON project for accredited animal facilities at Panama City can be funded and built prior to FY11, and that space exists at Panama City for renovation or a MILCON to accommodate relocation of personnel and unique equipment from NMRC.

Also, as part of this scenario, portions of the Division of Biochemistry and Medicine, WRAIR, which has historically been a major participant in the Medical Chemical Defense R&D program, will relocate to Aberdeen Proving Ground –Edgewood Area to consolidate with the U.S. Army Medical Research Institute of Chemical Defense to occupy excess capacity. (~31 FTEs)

In order to optimally utilize capacity at the NMRC-WRAIR complex at Forest Glen Annex, the following organizational elements, currently located within leased space in the National Capital Region, will be relocated to the Forest Glen Annex:

-The Division of Retrovirology, WRAIR (~146 FTEs)

-The vaccine research program of the NMRC Biological Defense Research Directorate (~24 FTEs). An alternative site for these personnel would be Fort Detrick, MD, but such a move would require accelerated recapitalization and expansion of the U.S. Army Medical Research Institute of Infectious Diseases and a relocation to Fort Detrick of the entire NMRC Biological Defense Directorate (~60 FTEs), as well as consideration of relocation of biodefense efforts of the WRAIR to Fort Detrick.

#### Assumptions:

- -This move assumes that access to accredited animal facilities at Panama City prior to FY11, and that space exists at Panama City for relocation of personnel and unique equipment from NMRC.
- -Excess space, or land for a MILCON, for up to 232 people is available in or adjacent to Brooke Army Medical Center.
- -Definitions of TBRCEs are aligned at the sub-DTAP level and associated FTEs and Equipment must be confirmed.

#### Action list:

Creation of TBRCE for Battlefield Health and Trauma Research moves relevant assets of the following activities to Fort Sam Houston, TX, 48399, for collocation with W03SAA, U. S. Army Institute of Surgical Research.

#### Defense agency:

- None

#### Army activities:

- Division of Military Trauma Research and associated support personnel, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA
- Army Dental and Trauma Detachment, Great Lakes Naval Training Station, IL, W03K05

#### Air Force activities:

- Air Force Dental Investigative Service, Great Lakes Naval Training Station, IL

#### Marine Corps activities:

- None

Navy activity:

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

*As Of:* 11/12/2004

- Naval Institute of Dental and Biomedical Research, Great Lakes NTS, IL, N65786
- Combat Casualty Care and Resuscitative Medicine Directorate, including those FTEs for the Tissue Transplant program office currently in leased space, but excluding those in the Hyperbaric Medicine Department, NAVMEDRSCHCEN BETHESDA, Silver Spring, MD, N32398

#### Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE
- Neuroprotection research will remain at Forest Glen Annex.
- Hyperbaric Medicine Department of NMRC will be realigned to the Hyperbaric and Undersea Medicine TBRCE, instead of the Battlefield Health and Trauma TBRCE.

Creation of TBRCE for Hyperbaric and Undersea Medicine moves relevant assets of the following activities to N61008, Panama City, FL for collocation with N0463A, NAVXDIVINGU.

#### Defense agency:

- None

#### Army activities:

- None

#### Air Force activities:

- None

#### Marine Corps activities:

- None

#### Navy activity:

- NÁVSUBMEDRSCHLAB NEW LONDON, Groton CT, N66596
- Hyperbaric Medicine Department of the Combat Casualty Care and Resuscitative Medicine Directorate, NAVMEDRSCHCEN BETHESDA, Silver Spring, MD, N32398

#### Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.

Creation of TBRCE for Medical Chemical Defense moves relevant assets of the following activities to 24004, Aberdeen Proving Ground, Edgewood Area, for collocation with W4D7AA, U. S. Army Medical Research Institute of Chemical Defense.

#### Defense agency:

- None

#### Army activities:

- A total of 33 manpower requirements from the Division of Biochemistry and Medicine, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA

#### Air Force activities:

- None

#### Marine Corps activities:

- None

#### Navy activity:

- None

#### Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.

Creation of TBRCE for Infectious Disease moves relevant assets of the following activities from leased space in the National Capital Region to 11933, Walter Reed Army Medical Center – Forest Glen Annex, for collocation with W03KAA, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD.

#### Defense agency:

- None

#### Army activities:

- Division of Retrovirology, Walter Reed Army Institute of Research, WRAMC, Silver Spring MD, W03KAA

#### Air Force activities:

- None

#### Marine Corps activities:

- None

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

**As Of:** 1

11/12/2004

#### Navy activity:

- The vaccine research program of the NMRC Biological Defense Research Directorate, NAVMEDRSCHCEN BETHESDA, Silver Spring, MD, N32398.

#### Exclusions:

- None.

Losing Bases	Losing Activities
Leased Space NCR (Silver Spring, MD) - OTHER	Division of Retro Virology-WRAIR - Relocate
	Vaccine Research Program, Biological Defense Research Directorate-NMRC - Relocate
Naval Station Great Lakes (Great Lakes, IL) - OTHER	Air Force Dental Investigative Service - Relocate
	Army Dental and Trauma Detachment - Relocate
	Naval Institute of Dental and Biomedical Research - Relocate
Naval Submarine Base New London (Groton, CT) - OTHER	Naval Submarine Medical Research Lab - Relocate
Walter Reed (Washington, DC) - OTHER	33 manpower requirements from the Division of Biochemistry and Medicine-WRAIR - Relocate
	Combat Casualty Care and Resuscitative Medicine Directorate-NMRC - Relocate
	Division of Military Trauma Research-WRAIR - Relocate
	Hyperbaric Medicine Department - NMRC - Relocate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	33 manpower requirements from the Division of Biochemistry and Medicine-WRAIR
Naval Support Activity Panama City (Panama City, FL) - Receive	Hyperbaric Medicine Department - NMRC
	Naval Submarine Medical Research Lab
Sam Houston (San Antonio, TX) - Receive	Air Force Dental Investigative Service
	Army Dental and Trauma Detachment
	Combat Casualty Care and Resuscitative Medicine Directorate-NMRC
	Division of Military Trauma Research-WRAIR
	Naval Institute of Dental and Biomedical Research
Walter Reed (Washington, DC) - Receive	Division of Retro Virology-WRAIR
	Vaccine Research Program, Biological Defense Research Directorate-NMRC

Monday, November 22, 2004 Page 332 of 669

**cenarios** As Of: 11/12/2004

*Scenario #* HSA-0101 *Date Created:* 11/4/2004

Scenario Title: MAH-COCOMs-0011: Realign SOUTHCOM HQ

Description:

Realign SOUTHCOM HQ by purchasing SOUTHCOM HQ's leased facility and land in Miami, FL.

Reduces leased space/costs for 239,714 GSF.

Enhances AT/FP.

In addition to utilizing main HQ building, MILCON will be required in order to move personnel (372) from satellite facilities onto main campus.

Losing Bases	Losing Activities
SOUTHCOM HQ. (Miami, FL) - OTHER	SOUTHCOM HQ - Other
Receiving Bases	Receiving Activities
SOUTHCOM HQ. (Miami, FL) - Receive	SOUTHCOM HQ

# Redacted

Scenario # USA-0017 Date Created: 9/23/2004

Scenario Title: 24 AFRC Jonesboro AR

Description:

Closes the Jonesboro Armory (includes an Organizational Maintenance Site (OMS)) and close the Paragould Armory and the Jonesboro USARC. Construct a new AFRC/OMS in Jonesboro, AR.

*As Of:* 11/12/2004

*Scenario #* USA-0019 *Date Created:* 9/23/2004

Scenario Title: 28 AFRC El Dorado, AR

Description:

Close the El Dorado Armory (ARARNG) and the Rufus N. Garrett Jr. El Dorado USARC, collocating the units into a new AFRC in El Dorado, AR.

Losing Bases	Losing Activities
EL DORADO ARMORY (EL DORADO, AR) - Close	CO A 3/153 IN - Relocate
	WQN0A0 3/153 IN CO A (AGR) - Relocate
RUFUS N GARRETT JR USARC (EL DORADO, AR) - Close	CO B 3/153 IN - Relocate
	HHB 142 FA - Relocate
	WP2RAA 142 FA BDE HHB (AGR) - Relocate
	WP2RAA 142 FA BDE HHB (FTS) - Relocate
	WQN0B0 3/153 IN CO B (AGR) - Relocate
Receiving Bases	Receiving Activities
Receiving Bases  EL DORADO AFRC (EL DORADO, AR) - Receive	CO A 3/153 IN
	CO A 3/153 IN
	CO A 3/153 IN CO B 3/153 IN
	CO A 3/153 IN CO B 3/153 IN HHB 142 FA
	CO A 3/153 IN CO B 3/153 IN HHB 142 FA WP2RAA 142 FA BDE HHB (AGR)

Scenario # USA-0021 Date Created: 9/23/2004

Scenario Title: 92 AFRC Oklahoma City,OK

Description:

Closes five ARNG armories (Oaklahoma City Armoy (44th Street Readiness Center), Enid (includes FMS #10 in Enid), El Reno, Minco, and Pawnee (Pawnee is vacant.)); and two USAR centers (Perez and Krowse). Realigns two units from the MidWest City Readiness Center. Construct a new AFRC/OMS in Oklahoma City, OK.

## Losing Bases Losing Activities

BILLY A KROWSE USARC (OKLAHOMA CITY, OK) - Close	WZLR99 290 4 BDE LANES (AGR) - Relocate
	2/290 IN - Relocate
	3/290 BN (CSS FE) 4BDE75DI - Relocate
	3/290 IN - Relocate
	353 EN - Relocate
	PCS STUDENTS-BILLET LOAD (SCHOOL CODE F615) - Relocate
	TEAM 2 2 JA - Relocate
	SMSO ( OK ) - Relocate
	RDT OFFICE 90 2 - Relocate
	TEAM 6 2 JA - Relocate
	WRJUAA 353 EN GP HHC (AGR) - Relocate
	WRJUAA 353 EN GP HHC (FTS) - Relocate
	WZLQ99 2/290 4 BDE AUG CS-FE (FTS) - Relocate
	WZLQ99 2/290 4 BDE CS-FE (AGR) - Relocate
	WZLR99 290 4 BDE AUG LANES (FTS) - Relocate
	2/290 BN (CS FE)4BDE75DIV - Relocate
EL RENO ARMORY (EL RENO, OK) - Close	BTRY C 1/160 FA - Relocate
	WPS7C0 1/160 FA BTY C (AGR) - Relocate
	WPS7C0 1/160 FA BTY C (FTS) - Relocate
ENID ARMORY/OMS 10 (Enid, OK) - Close	1345 TC DET 1 - Relocate
	45 FA - Relocate
	OMS 10 - Relocate
	W8A860 OMS 10 (FTS) - Relocate
	WPS3T2 120 EN BN HSC DET 2 (AGR) - Relocate
	WPSWAA 45 FA BDE HHB (AGR) - Relocate
	WXB7A1 1345 TC CO DET 1 (AGR) - Relocate
MANUEL A PEREZ JR USARC (OKLAHOMA CITY, OK) - Close	2291 SEC 3 - Relocate
	ENV PROT SPEC - Relocate
	RTD OFFICE 90 1 - Relocate
	W8KL03 2291 USA HSP SEC 3 (AGR) - Relocate
	W8KL03 2291 USA HSP SEC 3 (FTS) - Relocate

MINCO ARMORY (MINCO, OK) - Close

OAKLAHOMA CITY ARMORY (OAKLAHOMA CITY, OK) - Close

Receiving Bases

OAKLAHOMA CITY, OK AFRC (OAKLAHOMA CITY, OK) - Receive

As Of:

11/12/2004

CO A DET 1 1/179 IN - Relocate

WPS9A1 1/179 IN CO A DET 1 (AGR) - Relocate

CO A 1/179 IN - Relocate

CO C 1/179 IN - Relocate

WPS9A0 1/179 IN CO A (AGR) - Relocate

WPS9C0 1/179 IN CO C (AGR) - Relocate

#### Receiving Activities

CO A 1/179 IN

2/290 BN (CS FE)4BDE75DIV

2/290 IN

2291 SEC 3

3/290 BN (CSS FE) 4BDE75DI

3/290 IN

353 EN

BTRY C 1/160 FA

TEAM 6 2 JA

WZLR99 290 4 BDE AUG LANES (FTS)

1345 TC DET 1

CO C 1/179 IN

**ENV PROT SPEC** 

**OMS 10** 

PCS STUDENTS-BILLET LOAD (SCHOOL

CODE F615)

RDT OFFICE 90 2

RTD OFFICE 90 1

45 FA

SMSO (OK)

WZLR99 290 4 BDE LANES (AGR)

W8A860 OMS 10 (FTS)

W8KL03 2291 USA HSP SEC 3 (AGR)

W8KL03 2291 USA HSP SEC 3 (FTS)

WPS3T2 120 EN BN HSC DET 2 (AGR)

WPS7C0 1/160 FA BTY C (AGR)

WPS7C0 1/160 FA BTY C (FTS)

CO A DET 1 1/179 IN

WPS9A1 1/179 IN CO A DET 1 (AGR)

WPS9A0 1/179 IN CO A (AGR)

WPSWAA 45 FA BDE HHB (AGR)

WRJUAA 353 EN GP HHC (AGR)

WRJUAA 353 EN GP HHC (FTS)

WXB7A1 1345 TC CO DET 1 (AGR)

WZLQ99 2/290 4 BDE AUG CS-FE (FTS)

WZLQ99 2/290 4 BDE CS-FE (AGR)

As Of:

11/12/2004

WPS9C0 1/179 IN CO C (AGR)
TEAM 2 2 JA

As Of:

11/12/2004

**Scenario** # USA-0029 **Date Created:** 9/23/2004

Scenario Title: 196 AFRC NW Houston,TX

Description:

Close the Beaumont, Port Arthur, Port Neches (includes the Port Neches Field Maintenance Site (FMS)), and Orange TXARNG facilities and #2 and #3 Houston USAR centers. Collocate these units in a new AFRC on a site TBD in the Northwest Houston area.

#### Losing Bases

BEAUMONT READINESS CENTER (BEAUMONT, TX) - Close

HOUSTON USARC 2 (L) (HOUSTON, TX) - Close

#### Losing Activities

CIV EMPLOYEES 1 - Relocate

HHB 1/133 FA - Relocate

HQ 1/133 FA - Relocate

WYQXT0 1/133 FA HHB (AGR) - Relocate

WVN4AA 340 CM CO (FTS) - Relocate

327 CO SMOKE/DECON (D) - Relocate

340 CO SMOKE/DECON (D) - Relocate

449 EN - Relocate

808 EN CO PIPELINE CONST - Relocate

HHD 450 CHEM BN - Relocate

RTD OFFICE 1 - Relocate

TEAM 1463 EN - Relocate

TEAM 2 463 EN - Relocate

TEAM 3 463 EN - Relocate

TEAM 4 463 EN - Relocate

TEAM 7 463 EN - Relocate

TEAM 6 463 EN - Relocate

TEAM 5 463 EN - Relocate

TM FFTG HQ 463 EN - Relocate

WRZZAA 463 EN TM (AGR) - Relocate

WRZZAA 463 EN TM (FTS) - Relocate

WS50AA 808 EN CO (AGR) - Relocate

WS50AA 808 EN CO (FTS) - Relocate

WV3WAA 450 CM BN HHD (AGR) - Relocate

WV3WAA 450 CM BN HHD (FTS) - Relocate

WVJUAA 327 CM CO (AGR) - Relocate

WVJUAA 327 CM CO (FTS) - Relocate

WVN4AA 340 CM CO (AGR) - Relocate

337 EN - Relocate

Monday, November 22, 2004 Page 515 of 669

**As Of:** 11/12/2004

HOUSTON USARC 3/AMSA 73 (G) (HOUSTON, TX) - Close

31 TC DET FRT CONS/DISTR - Relocate

369 TC TM TERM SUPER DET - Relocate

453 TC - Relocate

614 TC DET AUTO CGO DOC - Relocate

651 TC DET HARBORMASTER - Relocate

HHC 348 BN TERMINAL - Relocate

RTD OFFICE 2 - Relocate

TEAM 4, 1 JA - Relocate

WSQ6AA 369 TC DET (FTS) - Relocate

WSYRAA 348 TC BN HHC (AGR) - Relocate

WSYRAA 348 TC BN HHC (FTS) - Relocate

WZPRAA 453 TC CO (AGR) - Relocate

WZPRAA 453 TC CO (FTS) - Relocate

WZPWAA 614 TC DET (FTS) - Relocate

WZZXAA 651 TC DET (FTS) - Relocate

SVC BTRY 1/133 FA - Relocate

WYQXS0 1/133 FA SVC BTY (AGR) - Relocate

BTRY B 1/133 FA - Relocate

WYQXB0 1/133 FA CO B (AGR) - Relocate

OMS 26 - Relocate

SVC BTRY DET 1 1/133 FA - Relocate

W8BB46 OMS 26 (FTS) - Relocate

WYQXS1 1/133 FA SVC BTY DET 1 (AGR) -

Relocate

#### Receiving Bases

AFRC NORTHWEST HOUSTON (HOUSTON,  $\mathsf{TX}$ ) - Receive

ORANGE READINESS CENTER (ORANGE, TX) - Close

PORT ARTHUR READINESS CENTER (PORT ARTHUR, TX) - Close

PORT NECHES READINESS CENTER/OMS 26 (PORT NECHES, TX) - Close

#### Receiving Activities

HHC 348 BN TERMINAL

HHB 1/133 FA

327 CO SMOKE/DECON (D)

340 CO SMOKE/DECON (D)

369 TC TM TERM SUPER DET

449 EN

453 TC

614 TC DET AUTO CGO DOC

651 TC DET HARBORMASTER

808 EN CO PIPELINE CONST

BTRY B 1/133 FA

HHD 450 CHEM BN

TEAM 5 463 EN

WV3WAA 450 CM BN HHD (AGR)

TEAM 4, 1 JA

HQ 1/133 FA

OMS 26

Monday, November 22, 2004

Page 516 of 669

*As Of:* 11/12/2004

RTD OFFICE 1

RTD OFFICE 2

SVC BTRY 1/133 FA

SVC BTRY DET 1 1/133 FA

**TEAM 1463 EN** 

TEAM 2 463 EN

**TEAM 3 463 EN** 

337 EN

**CIV EMPLOYEES 1** 

WV3WAA 450 CM BN HHD (FTS)

**TEAM 6 463 EN** 

**TEAM 7 463 EN** 

TM FFTG HQ 463 EN

W8BB46 OMS 26 (FTS)

WRZZAA 463 EN TM (AGR)

WRZZAA 463 EN TM (FTS)

WS50AA 808 EN CO (AGR)

WS50AA 808 EN CO (FTS)

WSQ6AA 369 TC DET (FTS)

WSYRAA 348 TC BN HHC (AGR)

31 TC DET FRT CONS/DISTR

WZZXAA 651 TC DET (FTS)

WVJUAA 327 CM CO (AGR)

TEAM 4 463 EN

WVJUAA 327 CM CO (FTS)

WVN4AA 340 CM CO (AGR)

WVN4AA 340 CM CO (FTS)

WYQXB0 1/133 FA CO B (AGR)

WYQXS0 1/133 FA SVC BTY (AGR)

WYQXS1 1/133 FA SVC BTY DET 1 (AGR)

WYQXT0 1/133 FA HHB (AGR)

WZPRAA 453 TC CO (AGR)

WZPRAA 453 TC CO (FTS)

WZPWAA 614 TC DET (FTS)

WSYRAA 348 TC BN HHC (FTS)

Monday, November 22, 2004

As Of:

11/12/2004

**Scenario** # USA-0070 **Date Created:** 10/1/2004

Scenario Title: 29 AFRC NW ARK AR

#### Description:

Close the Fayetteville, Springdale, Rogers and Bentonville Armories. Close the Pond United States Army Reserve Center. Construct a new Armed Forces Reserve Center on a site in NW Arkansas including a 7300 sf multi-purpose instructional facility which could be used as a barracks during mobilization.

Losing Bases	Losing Activities
BENTONVILLE ARMORY (BENTONVILLE, AR) - Close	1/142 BTRY A - Relocate
	WP39A0 1/142 FA BTY A (AGR) - Relocate
FAYETTEVILLE AR ARMORY (FAYETTEVILLE, AR) - Close	HQ 142 FA BDE - Relocate
	WP2RAA 142 FA BDE HHB (AGR) - Relocate
	WP2RAA 142 FA BDE HHB (FTS) - Relocate
LEROY R POND USARC (FAYETTEVILLE, AR) - Close	362 - Relocate
	362 PO - Relocate
	489 EN BN CO C DET 1 - Relocate
	90th RRC RTD OFFICE - Relocate
	CM - Relocate
	WNEAR1 CM CO USAR ELE (FTS) - Relocate
	WNEAR1 CM CO USAR ELE 1 (AGR) - Relocate
	WRKCC2 489 EN BN CO C DET 1 (FTS) - Relocate
	WSQWAA 0362 PO CO (AGR) - Relocate
	WSQWAA 0362 PO CO (FTS) - Relocate
ROGERS ARMORY (ROGERS, AR) - Close	1/142 BTRY C - Relocate
	WP39C0 1/142 FA BTY C (AGR) - Relocate
SPRINGDALE ARMORY (SPRINGDALE, AR) - Close	1/142 FA BTRY B - Relocate
	WP39B0 1/142 FA BTY B (AGR) - Relocate
Receiving Bases	Receiving Activities
AFRC NW ARK (NW Arkansas, AR) - Receive	WSQWAA 0362 PO CO (FTS)
	1/142 BTRY C
	1/142 FA BTRY B
	362
	362 PO
	489 EN BN CO C DET 1
	90th RRC RTD OFFICE
	CM
	WNEAR1 CM CO USAR ELE 1 (AGR)
	WNEAR1 CM CO USAR ELE (FTS)
	HQ 142 FA BDE
	WP2RAA 142 FA BDE HHB (AGR)

As Of:

11/12/2004

WP2RAA 142 FA BDE HHB (FTS)
WP39A0 1/142 FA BTY A (AGR)
WP39B0 1/142 FA BTY B (AGR)
WP39C0 1/142 FA BTY C (AGR)
WRKCC2 489 EN BN CO C DET 1 (FTS)
WSQWAA 0362 PO CO (AGR)
1/142 BTRY A

**As Of:** 11/12/2004

Scenario # USA-0080 Date Created: 10/7/2004

Scenario Title: 31 AFRC Tuscaloosa, AL

Description:

Close Finnel Armed Forces Reserve Center (AFRC) and co-located Area Maintenance Support Activitiy (AMSA) #154, close 1 Alabama Army National Guard (ALARNG) facility and build a new facility. Affected units relocate to a new AFRC in Tuscaloosa, AL.

Losing Bases	Losing Activities
FINNELL AFRC (Tuscaloosa, AL) - Close	75th HSP COMBAT SPT (EAC) - Relocate
	75th MD HUB - Relocate
	AMSA 154 G TUSCALOOSA (FTS) - Relocate
	NAVAL RESERVE UNIT - Relocate
	WSBCT0 75 MD HSP HUB (AGR) - Relocate
	WSBCT0 75 MD HSP HUB (FTS) - Relocate
POWELL-SHAMBLIN ARMORY (Northport, AL) - Close	31 CM AUG HHC BDE - Relocate
	HHC 122 CM CHEM BDE - Relocate
	WPS5AA 0031 CM BN HHD (AGR) - Relocate
Receiving Bases	Receiving Activities
AFRC Tuscaloosa, AL (Tuscaloosa, AL) - Receive	31 CM AUG HHC BDE
	75th HSP COMBAT SPT (EAC)
	75th MD HUB
	AMSA 154 G TUSCALOOSA (FTS)
	HHC 122 CM CHEM BDE
	NAVAL RESERVE UNIT
	WPS5AA 0031 CM BN HHD (AGR)
	WSBCT0 75 MD HSP HUB (AGR)
	WSBCT0 75 MD HSP HUB (FTS)

Scenario # USA-0081 Date Created: 10/7/2004

Scenario Title: 20 AFRC Middletown, CT

Description:

Close 2 United States Army Reserve (USAR) centers (Middletown and SGT George D. Libby) and 1 Area Maintenance Support Activity (AMSA 69) and the Connecticut Army National Guard (CTARNG) closes 3 Armories (Putnam, Manchester, and New Brittain) and the Newington VA Facility Lease. All affected units will move to a new 1200 man Tier II, Phase III Inter-Agency Site in Middletown, CT.

Losing Bases	Losing Activities
MANCHESTER ARMORY (MANCHESTER, CT) - Close	1/102 IN CO B - Relocate
	MANCHESTER ARMORY CUSTODIAN - Relocate
	WP5GB0 1/102 IN CO B (AGR) - Relocate
	WP5GB0 1/102 IN CO B (FTS) - Relocate
MIDDLETOWN USARC (MIDDLETOWN, CT) - Close	HQ, 1205 TC BN - Relocate
	W7TSAA 1205 USA RAILWAY SVC BN (FTS) - Relocate
MilLFORD, CT AMSA 69 (G) (MilLFORD, CT) - Close	AMSA 69 MILFORD CT (FTS) - Relocate
NEW BRITAIN ARMORY (NEW BRITAIN, CT) - Close	141 MD - Relocate
	CO A, 1/102 IN - Relocate
	NEW BRITAIN ARMORY CUSTODIAN - Relocate
	STATE OF CT MARSHALLS - Relocate
	WP5GA0 1/102 IN CO A (AGR) - Relocate
	WP5GA0 1/102 IN CO A (FTS) - Relocate
	WP90AA 141 MD CO (AGR) - Relocate
NEWINGTON ARMORY (NEWINGTON, CT) - Close	103 QM - Relocate
	11 MP - Relocate
	118 MD - Relocate
	119 MP - Relocate
	143 CS - Relocate
	HSC, 118 MD - Relocate
	WPG8AA 143 ASG HHC (AGR) - Relocate
	WPG8AA 143 ASG HHC (FTS) - Relocate
	WQBCAA 118 MD BN (FTS) - Relocate
	WQBCT0 118 MD BN HSC (AGR) - Relocate
	WQBCT0 118 MD BN HSC (FTS) - Relocate
PUTNAM ARMORY (PUTNAM, CT) - Close	250 EN - Relocate
	PUTNAM ARMORY CUSTODIAN - Relocate
	WP8YAA 250 EN CO (AGR) - Relocate
	WP8YAA 250 EN CO (FTS) - Relocate

Monday, November 22, 2004 Page 586 of 669

SSG GEORGE D LIBBY USARC (NEW HAVEN, CT) - Close

3414 - Relocate

3423 - Relocate

344 MP CO GUARD - Relocate

395 CS - Relocate

439 QM CO PETRO SUPP LUPS - Relocate

As Of:

11/12/2004

WQ3EAA 439 QM CO (AGR) - Relocate

WQ3EAA 439 QM CO (FTS) - Relocate

WQ3KAA 395 QM BN HHD (AGR) - Relocate

WQ3KAA 395 QM BN HHD (FTS) - Relocate

WSKYAA 344 MP CO (AGR) - Relocate

WSKYAA 344 MP CO (FTS) - Relocate

#### Receiving Bases

AFRC MIDDLETOWN (MIDDLETOWN, CT) - Receive

#### Receiving Activities

344 MP CO GUARD

3423

11 MP

118 MD

119 MP

141 MD

143 CS

250 EN

395 CS

STATE OF CT MARSHALLS

WPG8AA 143 ASG HHC (AGR)

PUTNAM ARMORY CUSTODIAN

439 QM CO PETRO SUPP LUPS

AMSA 69 MILFORD CT (FTS)

CO A, 1/102 IN

HQ, 1205 TC BN

HSC, 118 MD

MANCHESTER ARMORY CUSTODIAN

1/102 IN CO B

3414

WPG8AA 143 ASG HHC (FTS)

W7TSAA 1205 USA RAILWAY SVC BN (FTS)

WP5GA0 1/102 IN CO A (AGR)

WP5GA0 1/102 IN CO A (FTS)

WP5GB0 1/102 IN CO B (AGR)

WP5GB0 1/102 IN CO B (FTS)

WP8YAA 250 EN CO (AGR)

WP8YAA 250 EN CO (FTS)

103 QM

WSKYAA 344 MP CO (FTS)

Monday, November 22, 2004

Page 587 of 669

As Of:

11/12/2004

WQ3EAA 439 QM CO (AGR)

**NEW BRITAIN ARMORY CUSTODIAN** 

WQ3EAA 439 QM CO (FTS)

WQ3KAA 395 QM BN HHD (AGR)

WQ3KAA 395 QM BN HHD (FTS)

WQBCAA 118 MD BN (FTS)

WQBCT0 118 MD BN HSC (AGR)

WQBCT0 118 MD BN HSC (FTS)

WSKYAA 344 MP CO (AGR)

WP90AA 141 MD CO (AGR)

As Of:

11/12/2004

*Scenario #* USA-0087 *Date Created*: 10/7/2004

Scenario Title: 201 AFRC Cape Girardeau, MO

Description:

Close a leased United States Army Reserve Centers (USARCs) in Cape Girardeau and close 3 Missouri Army National Guard (MOARNG) Armories (Cape Girardeau, Jackson, and Charleston). All affected units will relocate to new Armed Forces Reserve Center (AFRC).

Losing Bases Losing Activities

CAPE GIRARDEAU ARMORY/OMS 03 (CAPE GIRARDEAU, MO) - Close

CAPE GIRARDEAU USARC (CAPE GIRARDEAU, MO) - Close

CHARLESTON MO ARMORY (CHARLESTON, MO) - Close

JACKSON MO ARMORY (JACKSON, MO) - Close

Receiving Bases Receiving Activities

AFRC CAPE GIRARDEAU (CAPE GIRARDEAU, MO) - Receive

As Of:

11/12/2004

Scenario # USA-0088 Date Created: 10/7/2004

Scenario Title: 207 AFRC Kirksville, MO

Description:

9th Regional Readiness Command and the Missouri Army National Guard (MOARNG) will close existing United States Army Reserve (USAR) Center in Greentop (leased facility) and MOARNG Armory in Kirksville, Missouri and construct a new Armed Forces Reserve Center (AFRC) in Kirksville. All affected units will relocate to this new facility.

Losing Bases	Losing Activities
GREENTOP USARC (GREENTOP, MO) - Close	
KIRKSVILLE ARMORY (KIRKSVILLE, MO) - Close	
Receiving Bases	Receiving Activities

AFRC KIRKSVILLE (KIRKSVILLE, MO) - Receive

*As Of:* 11/12/2004

Scenario Title: 99 AFRC Muskogee,OK

Description:

Closes five Army Installation Status Report (ISR) RED state-owned facilities (Henryetta, Okemah, Stilwell, Muskogee, and Pryor Readiness Centers) and one ISR GREEN, under-utilized Federal facility (Muskogee). Creates one 59,000 square foot Armed Forces Reserve Center (AFRC) with a 7300 square foot Multi-use bldg on a site to be determined in the Muskogee area.

Losing Bases Losing Activities

ALTON M ASHWORTH USARC (MUSKOGEE, OK) - Close

ARMORY/WHITAKER TRAINING (MUSKOGEE, OK) - Close

HENRYETTA ARMORY (HENRYETTA, OK) - Close

MUSKOGEE ARMORY (MUSKOGEE, OK) - Close

OKEMAH ARMORY (OKEMAH, OK) - Close

STILWELL ARMORY (STILWELL, OK) - Close

Receiving Bases Receiving Activities

MUSKOGEE AFRC (MUSKOGEE, OK) - Receive

As Of:

11/12/2004

Scenario Title: 227 AFRC Mayaguez, PR

Description:

Close the forty year old Puerto Rico Army National Guard ( PRARNG) Center in Mayaguez which suffers from urban encroachment, traffic limitations and inadequate administrative, training, storage and maintenance space. Realign the Aguadilla-Ramey United States Army Reserve (USAR) and constructs a new center vicinity of Mayaguez, PR.

Losing Bases

AGUADILLA-RAMEY USARC/BMA 126 (AGUADILLA, PR) - Realignment

CPT RUBEN ACOSTA ARMORY/OMS 05 (MAYAGUEZ, PR) - Close

Receiving Bases

Receiving Activities

AFRC MAYAGUEZ (MAYAGUEZ, PR) - Receive

11/12/2004

*Scenario #* USA-0098 *Date Created:* 10/8/2004

Scenario Title: 247 AFRC Lewisville, TX

Description:

Closes 3 Texas Army National Guard (TXARNG Armories - Denton, Irving (Dallas Readiness 1), and Denison) (1 leased) and Jules E. Muchert United States Army Reserve (USAR) Center in the Dallas area. Centers suffer acreage constraints and cannot be expanded. Build 89,000 square foot Center in the Lewisville, TX area. Location to be determined. Estimated land acquisition cost is \$450,000 (\$30,000 per acre; requirement is for 11.5 acres).

Losing Bases	Losing Activities
DALLAS READINESS CENTER 1 (IRVING, TX) - Close	CO C, 111 EN - Relocate
	WPMUC0 111 EN BN CO C (AGR) - Relocate
DENISON TX READINESS CENTER (DENISON, TX) - Close	CO C, 1/112 AR - Relocate
	WPDXC0 1/112 AR CO C (AGR) - Relocate
DENTON READINESS CENTER (DENTON, TX) - Close	CO A, 2/112 AR - Relocate
	WPDYA0 2/112 AR CO A (AGR) - Relocate
JULES E MUCHERT USARC (DALLAS, TX) - Close	WZP6B0 321 MI BN CO B HQ (FTS) - Relocate
	345 PO CO TACTICAL SPT - Relocate
	CO B 321 MI CI INVEST TEAM V3 - Relocate
	CO B 321 MI CI INVEST TEAM V4 - Relocate
	CO B 321 MI CI INVEST TEAM V5 - Relocate
	CO B 321 MI CI INVEST TEAM V6 - Relocate
	CO B 321 MI INTG EXPL PLT HQ - Relocate
	CO B 321 MI INTG EXPL TEAM V8 - Relocate
	CO B 321 MI CASE CON OFC TEAM V2 - Relocate
	CO B 321 MI INTG EXPL TEAM V9 - Relocate
	CO B 321 MI INTG EXPL TEAM W3 - Relocate
	CO B 321 MI INTG EXPL TEAM W2 - Relocate
	CO B 321 MI INTG EXPL TEAM W1 - Relocate
	CO B, 321 MI - Relocate
	CO B, 321 MI CI ELE HQ TEAM V1 - Relocate
	DET 1, 223 OD - Relocate
	HHD, 468 QM WATER SUPPLY BN - Relocate
	RTD OFFICE - Relocate
	WS6XAA 468 SPT BN HHD (AGR) - Relocate
	WS6XAA 468 SPT BN HHD (FTS) - Relocate
	WTMCAA 0345 PO CO (AGR) - Relocate
	WTMCAA 0345 PO CO (FTS) - Relocate
	WZP6B0 321 MI BN CO B HQ (AGR) - Relocate
	345 - Relocate

Receiving Bases

AFRC LEWISVILLE (LEWISVILLE, TX) - Receive

WZP6B0 321 MI BN CO B HQ (FTS)

Receiving Activities

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

*As Of:* 11/12/2004

345 PO CO TACTICAL SPT

CO A, 2/112 AR

CO B 321 MI CI INVEST TEAM V3

CO B 321 MI CI INVEST TEAM V4

CO B 321 MI CI INVEST TEAM V5

CO B 321 MI CI INVEST TEAM V6

CO B 321 MI INTG EXPL PLT HQ

CO B 321 MI INTG EXPL TEAM V8

CO B 321 MI CASE CON OFC TEAM V2

CO B 321 MI INTG EXPL TEAM V9

CO B 321 MI INTG EXPL TEAM W1

CO B 321 MI INTG EXPL TEAM W2

CO B, 321 MI CI ELE HQ TEAM V1

CO B, 321 MI

CO B 321 MI INTG EXPL TEAM W3

CO C, 1/112 AR

CO C, 111 EN

DET 1, 223 OD

HHD, 468 QM WATER SUPPLY BN

RTD OFFICE

WPDXC0 1/112 AR CO C (AGR)

WPDYA0 2/112 AR CO A (AGR)

WPMUC0 111 EN BN CO C (AGR)

WS6XAA 468 SPT BN HHD (AGR)

WS6XAA 468 SPT BN HHD (FTS)

WTMCAA 0345 PO CO (AGR)

WTMCAA 0345 PO CO (FTS)

WZP6B0 321 MI BN CO B HQ (AGR)

345

*As Of:* 11/12/2004

*Scenario* # USA-0100 *Date Created*: 10/8/2004

Scenario Title: 249 AFRC Lufkin, TX

Description:

Close 2 Texas Army National Guard (TXARNG) Armories (Lufkin and Nacogdoches), terminate lease of 1 USAR Center in lufkin. Collocate all units assigned to those facilities to be constructed (a new 57,600 square foot facility) in vicinity of Lufkin, TX.

Losing Bases	Losing Activities
LUFKIN READINESS CENTER (LUFKIN, TX) - Close	BTRY C, 1/133 FA - Relocate
	WYQXC0 1/133 FA CO C (AGR) - Relocate
LUFKIN USARC (LUFKIN, TX) - Close	DET 1, 354 QM - Relocate
	WRVZA2 354 CM CO DET 1 (AGR) - Relocate
	WRVZA2 354 CM CO DET 1 (FTS) - Relocate
NACOGDOCHES READINESS CENTER (NACOGDOCHES, TX) - Close	BTRY A, 1/133 FA - Relocate
	WYQXA0 1/133 FA CO A (AGR) - Relocate
Receiving Bases	Receiving Activities
AFRC LUFKIN (LUFKIN, TX) - Receive	BTRY A, 1/133 FA
	BTRY C, 1/133 FA
	DET 1, 354 QM
	WRVZA2 354 CM CO DET 1 (AGR)
	WRVZA2 354 CM CO DET 1 (FTS)
	WYQXA0 1/133 FA CO A (AGR)
	WYQXC0 1/133 FA CO C (AGR)

11/12/2004

Scenario # USA-0101 Date Created: 10/8/2004

Scenario Title: 251 AFRC Huntsville, TX

### Description:

Close 1 Texas Army National Guard (TXARNG) Armory and 1 United States Army Reserve (USAR) Center in Huntsville and move the assigned units to a new facility to be built in Huntsville. Build a 40,800 square foot facility in vicinity of Huntsville, TX. The new facility will include classroom and training space (suitable for billeting if necessary). One current facility is AMBER and one GREEN on Army Installation Status Report, but current facilities are overutilized 213% and 330%. Exiting facilities are encroached and do not meet anti-terrorism and force protection requirements..

Losing Bases	Losing Activities
HUNTSVILLE TX READINESS CENTER (HUNTSVILLE, TX) - Close	CO A, 5/112 AR - Relocate
	WPD1A0 5/112 AR CO A (AGR) - Relocate
MILLER MEMORIAL USARC (HUNTSVILLE, TX) - Close	15 QM TM WATER PURIF 12K - Relocate
	DET 1, 302 MP - Relocate
	DET 1, 366 MP - Relocate
	WSU5AA 15 QM TM (AGR) - Relocate
	WSU5AA 15 QM TM (FTS) - Relocate
	WVJ5A2 302 MP CO DET 1 (AGR) - Relocate
	WVJ5A2 302 MP CO DET 1 (FTS) - Relocate
	WZNCA2 366 MP CO DET 1 (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC HUNTSVILLE (HUNTSVILLE, TX) - Receive	15 QM TM WATER PURIF 12K
	CO A, 5/112 AR
	DET 1, 302 MP
	DET 1, 366 MP
	WPD1A0 5/112 AR CO A (AGR)
	WSU5AA 15 QM TM (AGR)
	WSU5AA 15 QM TM (FTS)
	WVJ5A2 302 MP CO DET 1 (AGR)
	WVJ5A2 302 MP CO DET 1 (FTS)
	WZNCA2 366 MP CO DET 1 (FTS)

Monday, November 22, 2004 Page 611 of 669

Scenario # USA-0102 Date Created: 10/8/2004

Scenario Title: 252 AFRC San Marcos, TX

### Description:

Close 3 Texas Army National Guard (TXARNG) Armories (San Marcos, Seguin, New Braunfels) and 1 United States Army Reserve (USAR) Center in San Marcos and move assigned units to a new facility in San Marcos. Build a 86,000 square foot facility in vicinity of San Marcos, TX. Includes a 7300 sq ft multi use facility - classroom, training space or for billeting. Current facilities range in age from 41-50 yrs old. Current facilities are are at occupation levels of 229%, 213%,159%, and 153%. Encroachment/ acreage constraints prohibit expansion and do not meet current anti-terrorism and force protection requirements.

Losing Bases	Losing Activities
NEW BRAUNFELS READINESS CENTER/OMS 23 (NEW BRAUNFELS, TX) -	4/133 FA SVC BTRY PLT OPS - Relocate
Close	HHB, 4/133 FA - Relocate
	HQ, 4/133 FA - Relocate
	OMS 23 W8BB43 - Relocate
	SVC BTRY, 4/133 FA 2 - Relocate
	WPM0S0 4/133 FA SVC BTY (AGR) - Relocate
	WPM0T0 4/133 FA HHB (AGR) - Relocate
SAN MARCOS MEMORIAL USARC (SAN MARCOS, TX) - Close	13 CS USAR ELE 1 - Relocate
	HHD, 363 QM POL SUPPLY BN - Relocate
	WNBTR1 13 COSCOM HHC DET 2 (AGR) - Relocate
	WNBTR1 13 COSCOM HHC DET 2 (FTS) - Relocate
	WS6EAA 363 SPT GP HHC (AGR) - Relocate
	WS6EAA 363 SPT GP HHC (FTS) - Relocate
SAN MARCOS READINESS CENTER (SAN MARCOS, TX) - Close	4/133 FA BTRY A - Relocate
	WPM0A0 4/133 FA BTY A (AGR) - Relocate
SEGUIN READINESS CENTER (SEGUIN, TX) - Close	4/133 FA BTRY B - Relocate
	WPM0B0 4/133 FA BTY B (AGR) - Relocate
Receiving Bases	Receiving Activities
AFRC SAN MARCOS (SAN MARCOS, TX) - Receive	WS6EAA 363 SPT GP HHC (FTS)
	4/133 FA BTRY A
	4/133 FA BTRY B
	4/133 FA SVC BTRY PLT OPS
	HHB, 4/133 FA
	HHD, 363 QM POL SUPPLY BN
	HQ, 4/133 FA
	WNBTR1 13 COSCOM HHC DET 2 (AGR)
	SVC BTRY, 4/133 FA 2
	OMS 23 W8BB43
	WNBTR1 13 COSCOM HHC DET 2 (FTS)
	WPM0A0 4/133 FA BTY A (AGR)
	WPM0B0 4/133 FA BTY B (AGR)

As Of:

11/12/2004

WPM0S0 4/133 FA SVC BTY (AGR) WPM0T0 4/133 FA HHB (AGR) WS6EAA 363 SPT GP HHC (AGR) 13 CS USAR ELE 1

11/12/2004

*Scenario* # USA-0103 *Date Created*: 10/8/2004

Scenario Title: 253 AFRC Tyler, TX

### Description:

Close the Texas Army National Guard (TXARNG) Athens, Tyler, Henderson, Kilgore, Marshall and Corsicana Armories, realign the Marshall TXARNG Field maintneance activity (co-located at Marshall Armory) and close the Tyler and Marshall USAR Centers. Build a new AFRC in Tyler, TX.

Losing Bases	Losing Activities
ATHENS TX READINESS CENTER (ATHENS, TX) - Close	1/124 AR CO C DET 1 - Relocate
	WPMXC1 1/124 AR TRP C DET 1 (AGR) - Relocate
CORSICANA READINESS CENTER (CORSICANA, TX) - Close	TRP C, 1/124 AR - Relocate
	WPMXC0 1/124 CAV TRP C (AGR) - Relocate
HENDERSON TX READINESS CENTER (HENDERSON, TX) - Close	DET 1 HHC 5/112 AR - Relocate
KILGORE READINESS CENTER (KILGORE, TX) - Close	3/144 IN CO B - Relocate
	WPEBB0 3/144 IN CO B (AGR) - Relocate
MARSHALL TX READINESS CENTER/OMS 21 (MARSHALL, TX) - Close	952 EN DET 1 - Relocate
	HHC, 5/112 AR - Relocate
	HQ 5/112 AR - Relocate
	W8BB 41 OMS 21 - Relocate
	W8BB41 OMS 21 (FTS) - Relocate
	WPD1T0 5/112 AR HHC (AGR) - Relocate
	WRY9A2 952 EN CO DET 1 (AGR) - Relocate
	WRY9A2 952 EN CO DET 1 (FTS) - Relocate
MARSHALL TX USARC (MARSHALL, TX) - Close	DET 1, 952 EN CO - Relocate
	WRY9A2 952 EN CO DET 1 (AGR) - Relocate
	WRY9A2 952 EN CO DET 1 (FTS) - Relocate
TYLER READINESS CENTER (TYLER, TX) - Close	HHC 3/144 IN DET 1 - Relocate
TYLER USARC (TYLER, TX) - Close	141 QM CO POL PL&TML OP - Relocate
	90th RRC RTD OFFICE Tyler - Relocate
	WS67AA 141 QM CO (AGR) - Relocate
	WS67AA 141 QM CO (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC TYLER (Tyler, TX) - Receive	WS67AA 141 QM CO (FTS)
	141 QM CO POL PL&TML OP
	3/144 IN CO B
	90th RRC RTD OFFICE Tyler
	952 EN DET 1
	DET 1 HHC 5/112 AR
	HHC 3/144 IN DET 1
	HHC, 5/112 AR

Monday, November 22, 2004 Page 614 of 669

As Of:

11/12/2004

W8BB 41 OMS 21

TRP C, 1/124 AR

HQ 5/112 AR

W8BB41 OMS 21 (FTS)

WPD1T0 5/112 AR HHC (AGR)

WPEBB0 3/144 IN CO B (AGR)

WPMXC0 1/124 CAV TRP C (AGR)

WPMXC1 1/124 AR TRP C DET 1 (AGR)

WRY9A2 952 EN CO DET 1 (AGR)

WRY9A2 952 EN CO DET 1 (FTS)

WS67AA 141 QM CO (AGR)

1/124 AR CO C DET 1

11/12/2004

Scenario # USA-0105 Date Created: 10/8/2004

Scenario Title: 64 AFRC Rutland, VT

Description:

This proposal closes the Courcelle Brothers United States Army Resrve Center with adjoining organizational maintenance activity, the Rutland ARNG Armory, and the Rutland USAR area maintenance support activity (leased) and constructs an Armed Forces Reserve Center and Support site in Rutland, VT.

Losing Bases	Losing Activities
AMSA RUTLAND (LEASED) (RUTLAND, VT) - Close	AREA MAINTENANCE SUPPORT ACTIVITY Rutland - Relocate
COURCELLE BROTHERS USARC (RUTLAND, VT) - Close	368 EN CO C - Relocate
	WS5FC0 368 EN BN CO C (AGR) - Relocate
	WS5FC0 368 EN BN CO C (FTS) - Relocate
RUTLAND ARMORY (RUTLAND, VT) - Close	131 EN DET 2 - Relocate
	2/172 BN TANK BN (HVY DIV) - Relocate
	HHC, 2/172 AR - Relocate
	VT ANG STAR BASE Rutland - Relocate
	WP8JA2 131 EN CO DET 2 (AGR) - Relocate
	WPXFT0 2/172 AR HHC (AGR) - Relocate
	WPXFT0 2/172 AR HHC (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC RUTLAND (RUTLAND, VT) - Receive	131 EN DET 2
	2/172 BN TANK BN (HVY DIV)
	368 EN CO C
	AREA MAINTENANCE SUPPORT ACTIVITY Rutland
	HHC, 2/172 AR
	VT AND CTAD DAGE Dutles d
	VT ANG STAR BASE Rutland
	WP8JA2 131 EN CO DET 2 (AGR)
	WP8JA2 131 EN CO DET 2 (AGR)
	WP8JA2 131 EN CO DET 2 (AGR) WPXFT0 2/172 AR HHC (AGR)

Monday, November 22, 2004 Page 619 of 669

11/12/2004

USA-0024 Date Created: Scenario # 9/23/2004

108 AFRC Lewisburg, PA Scenario Title:

Description:

Closes 2 United States Army Reserve (USAR) RED Centers and organizational maintenance sites, closes 3 Pennsylvania Army National Guard (PAARNG) armories (AMBER). The 99th Regional Readiness Command (RRC) and PAARNG propose construction of 1,600 soldier Tier II, Phase II Armed Forces Reserve Center (AFRC) training, maintenance, and support complex in the Lewisburg/Bloomsburg PA area.

Losing Bases	Losing Activities
BERWICK ARMORY (BERWICK, PA) - Close	CO C 2/103 AR - Relocate WZGUC0 2/103 AR CO C (AGR) - Relocate
BLOOMSBURG USARC (BLOOMSBURG, PA) - Close	814 CO SUPPLY COMPANY DS - Relocate WSNXAA 814 CS CO (FTS) - Relocate
LEWISBURG PA ARMORY (LEWISBURG, PA) - Close	HHC 3/103 AR 1 - Relocate  HHC 3/103 AR 2 - Relocate  WPEST0 3/103 AR HHC (AGR) - Relocate  WPEST0 3/103 AR HHC (FTS) - Relocate
LEWISBURG PA USARC (LEWISBURG, PA) - Close	401 QM TM TAC WATER DIST - Relocate 643 CS CO FORCE PROVIDER - Relocate WQZMAA 643 CS CO (AGR) - Relocate WQZMAA 643 CS CO (FTS) - Relocate WSU7AA 401 QM TM (FTS) - Relocate
SUNBURY ARMORY (SUNBURY, PA) - Close	CO B 3/103 AR - Relocate WPESB0 3/103 AR CO B (AGR) - Relocate
Receiving Bases	Receiving Activities
Lewisburg PA AFRC (Lewisburg, PA) - Receive	401 QM TM TAC WATER DIST
	643 CS CO FORCE PROVIDER
	814 CO SUPPLY COMPANY DS
	CO B 3/103 AR
	CO C 2/103 AR
	HHC 3/103 AR 1
	HHC 3/103 AR 2
	WPESB0 3/103 AR CO B (AGR)
	WPEST0 3/103 AR HHC (AGR)
	WPEST0 3/103 AR HHC (FTS)
	WQZMAA 643 CS CO (AGR)
	WQZMAA 643 CS CO (FTS)
	WSNXAA 814 CS CO (FTS)
	WSU7AA 401 QM TM (FTS)
	WZGUC0 2/103 AR CO C (AGR)

Monday, November 22, 2004 Page 509 of 669

*As Of:* 11/12/2004

Scenario # USA-0028 Date Created: 9/23/2004

Scenario Title: 191 AFRC Greenwood-Franklin, IN

Description:

Closes Camp Atterbury Garrison Armory (BLDG 500) realigns ASG ARNG Readiness Center (BLDG 4) build new facility in Interstate165/U S31 corridor between cities of Greenwood and Franklin.

Losing Bases	Losing Activities
ATTEBURY GARRISON BLDG 500 (ATTEBURY, IN) - Close	219TH ASG - Relocate
Receiving Bases	Receiving Activities

AFRC GREENWOOD FRANKLIN (NEW) (GREENWOOD FRANKLIN, IN) - Receive

Monday, November 22, 2004

11/12/2004

*Scenario* # USA-0075 *Date Created*: 10/1/2004

Scenario Title: 150 AFRC Paducah, KY

Description:

Closes 2 USAR Centers (PADUCAH MEMORIAL USARC, and PADUCAH USARC 2), 1 ARNG Center (PADUCAH ARMORY/OMS 12) and 1 co-located ARNG OMS. Consolidate units and Construct an AFRC/ FMS. Need to acquire 12 acres adjacent to Paducah Airport. KY will provide land at no cost.

Losing Bases	Losing Activities
PADUCAH ARMORY/OMS 12 (PADUCAH, KY) - Close	2113 TC - Relocate
	MAINTENANCE WORKER Paducah OMS 12 - Relocate
	W8A 2OMS 12 - Relocate
	W8A249 OMS 12 (FTS) - Relocate
	WYT7AA 2113 TC CO (AGR) - Relocate
PADUCAH MEMORIAL USARC (PADUCAH, KY) - Close	398 CO A DET 1 - Relocate
	TRN3 BN(AR) 398 REG - Relocate
	W707AA 3/398 100 DIV (AGR) - Relocate
	W707AA 3/398 100 DIV (FTS) - Relocate
PADUCAH USARC 2 (PADUCAH, KY) - Close	933 MD TM FWD SURGICAL - Relocate
	936 MD TM FWD SURGICAL - Relocate
	WZW8AA 936 MD TM (FTS) - Relocate
	WZXAAA 933 MD TM (FTS) - Relocate
Receiving Bases	Receiving Activities
PADUCAH (NEW) (PADUCAH, KY) - Receive	2113 TC
	398 CO A DET 1
	933 MD TM FWD SURGICAL
	936 MD TM FWD SURGICAL
	MAINTENANCE WORKER Paducah OMS 12
	TRN3 BN(AR) 398 REG
	W707AA 3/398 100 DIV (AGR)
	W707AA 3/398 100 DIV (FTS)
	W8A 2OMS 12
	W8A249 OMS 12 (FTS)
	WYT7AA 2113 TC CO (AGR)
	WZW8AA 936 MD TM (FTS)
	WZXAAA 933 MD TM (FTS)

Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario #* USA-0082 *Date Created:* 10/7/2004

Scenario Title: 269 AFRC Muscatine, IA

Description:

Close current Iowa Army National Guard (IAARNG) Armory (Muscatine) and the United States Army Reserve Center (USAR) Muscatine (terminate lease) and consolidate to a new Armed Forces Reserve Center (AFRC) in Muscatine, IA. Site has been identified but not acquired. The state of Iowa will purchase land at no cost to Federal Government.

Losing Bases	Losing Activities
MUSCATINE ARMORY (MUSCATINE, IA) - Close	2133 TC DET 1 - Relocate
	WPGLA1 2133 TC CO DET 1 (AGR) - Relocate
	WPGLA1 2133 TC CO DET 1 (FTS) - Relocate
MUSCATINE USARC (MUSCATINE, IA) - Close	CO C DET 1, 389 EN - Relocate
	WRX8C2 389 EN BN CO C DET 1 (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC MUSCATINE (MUSCATINE, IA) - Receive	2133 TC DET 1
	CO C DET 1, 389 EN
	WPGLA1 2133 TC CO DET 1 (AGR)
	WPGLA1 2133 TC CO DET 1 (FTS)
	WRX8C2 389 EN BN CO C DET 1 (FTS)

11/12/2004

*Scenario* # USA-0083 *Date Created*: 10/7/2004

Scenario Title: 228 AFRC Carbondale, IL

Description:

Close Cairo and Carbondale Illnois Army National Guard (ILARNG) Centers (RED on Army's Installation Status Report (ISR)) and Marion Unitd States Army Reserve (USAR) Center (RED on ISR) and construct a new Armed Forces Reserve Center (AFRC) in the Carbondale area. The local community has agreed to donate the land for this facility.

Losing Bases	Losing Activities
CAIRO ARMORY (CAIRO, IL) - Close	1344 TC DET 1 - Relocate
	WQTNA1 1344 TC CO DET 1 (AGR) - Relocate
CARBONDALE ARMORY/OMS 0 (CARBONDALE, IL) - Close	133 SC CO C - Relocate
	OMS 08 - Relocate
	W8AT57 OMS 08 (FTS) - Relocate
	WVMEC0 133 SC BN CO C (AGR) - Relocate
	WVMEC0 133 SC BN CO C (FTS) - Relocate
PFC R G WILSON USARC (MARION, IL) - Close	347 AG HHD REPL BN-CRC BENN - Relocate
	825 AG REPCO (CRC) - Relocate
	WRNMAA 347 AG BN HHD (AGR) - Relocate
	WRNMAA 347 AG BN HHD (FTS) - Relocate
	WTK4AA 825 AG CO (AGR) - Relocate
	WTK4AA QQE AC CO (FTC) Polocoto
	WTK4AA 825 AG CO (FTS) - Relocate
Receiving Bases	Receiving Activities
Receiving Bases  AFRC CARBONDALE (CARBONDALE, IL) - Receive	,
	Receiving Activities
	Receiving Activities  133 SC CO C
	Receiving Activities  133 SC CO C 1344 TC DET 1
	Receiving Activities  133 SC CO C  1344 TC DET 1  347 AG HHD REPL BN-CRC BENN
	Receiving Activities  133 SC CO C  1344 TC DET 1  347 AG HHD REPL BN-CRC BENN 825 AG REPCO (CRC)
	Receiving Activities  133 SC CO C 1344 TC DET 1 347 AG HHD REPL BN-CRC BENN 825 AG REPCO (CRC) OMS 08
	Receiving Activities  133 SC CO C  1344 TC DET 1  347 AG HHD REPL BN-CRC BENN  825 AG REPCO (CRC)  OMS 08  W8AT57 OMS 08 (FTS)
	Receiving Activities  133 SC CO C 1344 TC DET 1 347 AG HHD REPL BN-CRC BENN 825 AG REPCO (CRC) OMS 08 W8AT57 OMS 08 (FTS) WQTNA1 1344 TC CO DET 1 (AGR)
	Receiving Activities  133 SC CO C 1344 TC DET 1 347 AG HHD REPL BN-CRC BENN 825 AG REPCO (CRC) OMS 08 W8AT57 OMS 08 (FTS) WQTNA1 1344 TC CO DET 1 (AGR) WRNMAA 347 AG BN HHD (AGR)
	Receiving Activities  133 SC CO C  1344 TC DET 1  347 AG HHD REPL BN-CRC BENN 825 AG REPCO (CRC)  OMS 08  W8AT57 OMS 08 (FTS)  WQTNA1 1344 TC CO DET 1 (AGR)  WRNMAA 347 AG BN HHD (AGR)  WRNMAA 347 AG BN HHD (FTS)
	Receiving Activities  133 SC CO C 1344 TC DET 1 347 AG HHD REPL BN-CRC BENN 825 AG REPCO (CRC) OMS 08 W8AT57 OMS 08 (FTS) WQTNA1 1344 TC CO DET 1 (AGR) WRNMAA 347 AG BN HHD (AGR) WRNMAA 347 AG BN HHD (FTS) WTK4AA 825 AG CO (AGR)

Monday, November 22, 2004 Page 590 of 669

11/12/2004

*Scenario #* USA-0084 *Date Created*: 10/7/2004

Scenario Title: 229 AFRC Mt. Vernon. IL

Description:

Close the Salem and (2) Mt Vernon Illinois Army National Guard (ARNG) Armories (terminate a lease for one of the Mt Vernon Armories) and the Centralia and Fairfield United States Army Reserve Centers (USARCs) and construct a new Armed Forces Reserve Center (AFRC) on a 25 acre parcel donated by the city of Mt Vernon. Consolidates 5-9 units in one new facility on 25 acre parcel.

Losing Bases	Losing Activities
LTC MCMACKIN II ARMORY (SALEM, IL) - Close	BTRY C, 3/123 FA - Relocate
	WPDVC0 3/123 FA BTY C (AGR) - Relocate
MOUNT VERNON ARMORY (7TH ST) (MOUNT VERNON, IL) - Close	BTRY A, 3/123 FA - Relocate
	HEALTH & DENTAL CLINIC (MV) - Relocate
	W8AT26 DET 26 (AGR) - Relocate
	WPDVA0 3/123 FA BTY A (AGR) - Relocate
	WPDVA0 3/123 FA BTY A (FTS) - Relocate
SFC E L COPPLE USARC (CENTRALIA, IL) - Close	476 AG REPCO (CRC) - Relocate
	735 AG REPCO CRC - Relocate
	WTK5AA 735 AG CO (AGR) - Relocate
	WTK5AA 735 AG CO (FTS) - Relocate
	WTK6AA 476 AGT CO (AGR) - Relocate
SSG R E WALTON USARC (FAIRFIELD, IL) - Close	CO POSTAL (DS) 2/0, 993 AG - Relocate
	HQ, 993 AG - Relocate
	PLT 1 TEAM 1, 877 AG - Relocate
	PLT 1 TEAM 1, 993 AG - Relocate
	PLT 1 TEAM 2, 877 AG - Relocate
	PLT 1 TEAM 2, 993 AG - Relocate
	PLT 1 TEAM 3, 877 AG - Relocate
	PLT 1, 993 AG - Relocate
	PLT 2, 993 AG - Relocate
	PLT HQ TEAM 1, 877 AG - Relocate
	PLT HQ TEAM 1, 993 AG - Relocate
	WRQRA0 993 AG CO PLT 1 (AGR) - Relocate
	WRQRA0 993 AG CO PLT 1 (FTS) - Relocate
	WRQRT0 993 AG CO HQ (AGR) - Relocate
	WRQRT0 993 AG CO HQ (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC MT. VERNON (MT. VERNON, IL) - Receive	WTK6AA 476 AGT CO (AGR)
	735 AG REPCO CRC
	BTRY A, 3/123 FA
	BTRY C, 3/123 FA
	CO POSTAL (DS) 2/0, 993 AG

**As Of:** 11

11/12/2004

HEALTH & DENTAL CLINIC (MV)

HQ, 993 AG

PLT 1 TEAM 1, 877 AG

PLT 1 TEAM 1, 993 AG

PLT 1 TEAM 2, 877 AG

PLT 1 TEAM 2, 993 AG

PLT 1 TEAM 3, 877 AG

PLT HQ TEAM 1, 877 AG

PLT 2, 993 AG

PLT 1, 993 AG

PLT HQ TEAM 1, 993 AG

W8AT26 DET 26 (AGR)

WPDVA0 3/123 FA BTY A (AGR)

WPDVA0 3/123 FA BTY A (FTS)

WPDVC0 3/123 FA BTY C (AGR)

WRQRA0 993 AG CO PLT 1 (AGR)

WRQRA0 993 AG CO PLT 1 (FTS)

WRQRT0 993 AG CO HQ (AGR)

WRQRT0 993 AG CO HQ (FTS)

WTK5AA 735 AG CO (AGR)

WTK5AA 735 AG CO (FTS)

476 AG REPCO (CRC)

*As Of:* 11/12/2004

Scenario # USA-0085 Date Created: 10/7/2004

Scenario Title: 270 AFRC Faribault, MN

Description:

Minnesota Army National Guard (MNARNG) and the United States Army Reserve (USAR) will close their facilities (1 ea) and relocate affected units into a new Armed Forces Reserve Center (AFRC) in Faribult.

Losing Bases Losing Activities

FARIBAULT ARMORY (FARIBAULT, MN) - Close

GEN LEWIS C BEEBE USARC/AMSA 111 (G) (FARIBAULT, MN) - Close

Receiving Bases Receiving Activities

AFRC FARIBAULT (FARIBAULT, MN) - Receive

As Of:

11/12/2004

Scenario # USA-0086 Date Created: 10/7/2004

Scenario Title: 273 AFRC Cambridge, MN

Description:

Close Cambridge Army National Guard (ARNG) Armory and Cambridge United States Army Reserve Center (USARC) and construct an Armed Forces Reserve Center (AFRC) on approximately 30 acre site in Cambridge that will be donated by the community.

Losing Bases

CAMBRIDGE ARMORY (CAMBRIDGE, MN) - Close

CAMBRIDGE MEMORIAL USAR (CAMBRIDGE, MN) - Close

Receiving Bases

Receiving Activities

AFRC CAMBRIDGE (CAMBRIDGE, MN) - Receive

As Of:

11/12/2004

Scenario # USA-0089 Date Created: 10/7/2004

Scenario Title: 231 AFRC Missoula, MT

Description:

Close United States Army Reserve Center (USAR) Vueve Hall (Bldg 26) and Area Maintenance Support Activity (AMSA) #75 at Ft. Missoula and close Missoulsa Army National Guard (ARNG) Armory and consolidate in a new Armed Forces Reserve Center (AFRC) on 22 acres of state owned land in Missoula, MT.

Losing Bases Losing Activities

FORT MISSOULA/OMS 02 (MISSOULA, MT) - Close

MISSOULA ARMORY (MISSOULA, MT) - Close

SGT ERNEST VEUVE HALL USARC (MISSOULA, MT) - Close

Receiving Bases Receiving Activities

AFRC MISSOULA (MISSOULA, MT) - Receive

As Of:

11/12/2004

*Scenario #* USA-0094 *Date Created:* 10/8/2004

Scenario Title: 211 AFRC Williamsport, PA

Description:

Closes the Pennsylvania Army National Guard (PAARNG) Williamsport facility, the 99th Regional Rreadiness Command Lycoming facility and constructs a new facility in a rural site outside Williamsport with access to I80 acres. Pulls an Infantry Company, a Tank Company and a Quartermaster Battalion Headquarters together.

Losing Bases

LYCOMING MEMORIAL USARC (WILLIAMSPORT, PA) - Close

WILLIAMSPORT ARMORY/OMS (WILLIAMSPORT, PA) - Close

Receiving Bases

Receiving Activities

AFTMSC WILLIAMSPORT (WILLIAMSPORT, PA) - Receive

11/12/2004

Scenario # USA-0106 Date Created: 10/8/2004

Scenario Title: 212 AFRC Spencer-Ripley, WV

Description:

Close Ripley (SSG Kuhl) United States Army Reserve Center (USARC) and supporting Organizational Maintenance Site (OMS) and the West Virginia Army National Guard (WVARNG) Spencer Armory and build a new 61,000 square foot facility in the Ripley area. The new facility/property (approx 25 acres) will be located on property acquired by the WVARNG.

Losing Bases	Losing Activities
SPENCER WV ARMORY (SPENCER, WV) - Close	1092 EN CO B DET 1 - Relocate
	STATE EMPLOYEE Spencer - Relocate
	WP15B1 1092 EN BN CO B DET 1 (AGR) - Relocate
SSG ROY F KUHL USARC/AMSA 114 SUBSHOP (G) (RIPLEY, WV) - Close	261 OD PLT AMMO (HVY LIFT) - Relocate
	544 AG CO POSTAL (DS) 2/1 - Relocate
	544 AG DET 2 PLT 1 OJG - Relocate
	544 AG DET 3 PLT 1 OJG - Relocate
	544 AG HQ PLT DET 1 OJG - Relocate
	544 AG PLT 1 - Relocate
	544 AG PLT 1 TEAM 3 - Relocate
	544 AG PLT 2 - Relocate
	544 AG PLT 3 - Relocate
	HQ 544 AG - Relocate
	WQ02U3 261 OD CO 3 PLT HVY LIFT (AGR) - Relocate
	WQ02U3 261 OD CO 3 PLT HVY LIFT (FTS) - Relocate
	WRPZAA 554 AG CO (AGR) - Relocate
	WRPZAA 554 AG CO (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC RIPLEY (RIPLEY, WV) - Receive	WRPZAA 554 AG CO (FTS)
	261 OD PLT AMMO (HVY LIFT)
	544 AG CO POSTAL (DS) 2/1
	544 AG DET 2 PLT 1 OJG
	544 AG DET 3 PLT 1 OJG
	544 AG HQ PLT DET 1 OJG
	544 AG PLT 1
	544 AG PLT 3
	544 AG PLT 2
	544 AG PLT 1 TEAM 3
	HQ 544 AG
	STATE EMPLOYEE Spencer
	WP15B1 1092 EN BN CO B DET 1 (AGR)
	WQ02U3 261 OD CO 3 PLT HVY LIFT (AGR)

As Of:

11/12/2004

WQ02U3 261 OD CO 3 PLT HVY LIFT (FTS) WRPZAA 554 AG CO (AGR) 1092 EN CO B DET 1

As Of:

11/12/2004

*Scenario* # USA-0107 *Date Created*: 10/8/2004

Scenario Title: 213 AFRC Fairmont, WV

Description:

Closes 1 West Virginia Army National Guard (WVARNG) facility and 1 United States Army Reserve (USAR) Center in Fairmont and moves the units to a new facility. The new facility will be on property acquired by WVARNG in the Fairmont, WV area.

Losing Bases	Losing Activities
1LT HARRY B COLBURN USARC (FAIRMONT, WV) - Close	676 MD CO MEDICAL HOLDING - Relocate
	WZMXAA 676 MD CO (AGR) - Relocate
	WZMXAA 676 MD CO (FTS) - Relocate
FAIRMONT WV ARMORY (FAIRMONT, WV) - Close	1/201 FA 397 - Relocate
	1/201FA 399 - Relocate
	HHB, 1/201 FA - Relocate
	HQ 1/201 FA - Relocate
	STATE EMPLOYEE Fairmont - Relocate
	WP43T0 1/201 FA HHB (AGR) - Relocate
Receiving Bases	Receiving Activities
AFRC FAIRMONT (FAIRMONT, WV) - Receive	1/201 FA 397
	1/201FA 399
	676 MD CO MEDICAL HOLDING
	HHB, 1/201 FA
	HQ 1/201 FA
	STATE EMPLOYEE Fairmont
	WP43T0 1/201 FA HHB (AGR)
	WZMXAA 676 MD CO (AGR)
	WZWAA OTO WID OO (AON)
	HQ 1/201 FA STATE EMPLOYEE Fairmont WP43T0 1/201 FA HHB (AGR)

*As Of:* 11/12/2004

ates is to to a people to be

*Scenario* # USA-0108 *Date Created:* 10/8/2004

Scenario Title: 223 AFRC Elkins, WV

### Description:

Closes 1 United States Army Reserve Center (USARC) and 1 West Virginia Army National Guard (WVARNG) Armory and relocates their assigned units to a new facility vicinity Elkins near a major transportation corridor. New facility will be operated and maintained by the WVARNG. Sufficient land is available and would meet force protection, accessibility, training and security requirements.

Losing Bases	Losing Activities
ELKINS ARMORY (ELKINS, WV) - Close	1/201 FA BTRY A - Relocate
	388 QM TM WATER PURIF 12K - Relocate
	646 QM DET 1 - Relocate
	WP43A0 1/201 FA BTY A (AGR) - Relocate
	WP43A0 1/201 FA BTY A (FTS) - Relocate
	WQZUA2 646 QM CO DET 1 (FTS) - Relocate
	WV3HAA 388 QM DET (AGR) - Relocate
	WV3HAA 388 QM DET (FTS) - Relocate
ELKINS USARC (BEVERLY, WV) - Close	WQZUA2 646 QM CO DET 1 (AGR) - Relocate
Receiving Bases	Receiving Activities
AFRC ELKINS (ELKINS, WV) - Receive	1/201 FA BTRY A
	388 QM TM WATER PURIF 12K
	646 QM DET 1
	WP43A0 1/201 FA BTY A (AGR)
	WP43A0 1/201 FA BTY A (FTS)
	WQZUA2 646 QM CO DET 1 (AGR)
	WQZUA2 646 QM CO DET 1 (FTS)
	WV3HAA 388 QM DET (AGR)
	WV3HAA 388 QM DET (FTS)

Monday, November 22, 2004

As Of:

11/12/2004

Scenario Title: 199 AFRC Beatrice, NE

Description:

Close one 89th Regional Readiness Command Reserve Center (leased facility in Wymore, NE) and the Nebraska Army National Guard (NEARNG) closes 3 Readiness Centers (Beatrice, Fairbury, and Falls City). All affected units will relocate to a new facility in new property located in Beatrice, NE.

Losing Bases

Losing Activities

BEATRICE ARMORY (BEATRICE, NE) - Close

FAIRBURY ARMORY (FAIRBURY, NE) - Close

FALLS CITY ARMORY (FALLS CITY, NE) - Close

WYMORE USARC (HWY 77 N) (WYMORE, NE) - Close

Receiving Bases

Receiving Activities

AFRC BEATRICE (BEATRICE, NE) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario #* USA-0110 *Date Created:* 10/8/2004

Scenario Title: 202 AFRC Columbus, NE

Description:

Close Nebraska Army National Guard (NEARNG) Columbus, NE facility (48 years old) and 89th Regional Readiness Command will not renew lease on Columbus, NE facility. Establish/construct a new combined facility on new property in Columbus, NE.

Losing Bases

COLUMBUS NE ARMORY (COLUMBUS, NE) - Close

COLUMBUS USARC (L) (COLUMBUS, NE) - Close

Receiving Bases

Receiving Activities

AFRC COLUMBUS (COLUMBUS, NE) - Receive

As Of:

11/12/2004

Scenario Title: 230 AFRC McCook, NE

Description:

89th Regional Readiness Command will not renew lease on McCook facility and Nebraska Army Nationla Guard (NEARNG) will close McCook existing facility. They want to establish a new joint facility on new property in McCook, NE.

Losing Bases	Losing Activities
MCCOOK ARMORY (MCCOOK, NE) - Close	
MCCOOK USARC (MCCOOK, NE) - Close	
Receiving Bases	Receiving Activities

AFRC McCOOK (MCCOOK, NE) - Receive

As Of:

11/12/2004

Scenario Title: MAH-COCOMs-0007: Relocate SOUTHCOM HQ

Description:

Realign leased space in Miami, FL by consolidating SOUTHCOM HQ from its multiple leased locations to a state owned built-to-lease facility in Miami, FL.

Reduces leased space/costs for 239,714 GSF.

Enhances AT/FP.

Single site on 40 acres of State owned land.

State builds on 40 acres and rents/leases to DoD for 10 years (plus

Losing Bases	Losing Activities
SOUTHCOM HQ. (Miami, FL) - Realignment	SOUTHCOM HQ - Relocate
Receiving Bases	Receiving Activities
Florida State Owned Facility (Miami, FL) - Receive	SOUTHCOM HQ

As Of: 11/12/2004

HSA-0103 Scenario # 11/4/2004 Date Created: MAH-MAH-0044 (Alt to MAH-0028): Consolidate NAVAIR

Scenario Title:

### Description:

Close 7 leased locations in Patuxent River and Lexington Park, Maryland by relocating NAVAIR Components to a single, AT/FP compliant leased

#### Justification/Impact:

- -Eliminates 92,000 USF of leased space within DC Area.
- -Affects 620 personnel. Scenario estimates a 14% personnel savings as a result of consolidation, or 87 positions.
- -Space required is 106,600 GSF.
- -Enhances AT/FP.
- -The exact location of new, leased space is determined by a competitive bidding procurement process.

#### Losing Bases

214191 Great Mills Road; Lexington Park; MD (Lexington Park, MD) - Close
21535 Pacific Drive; Lexington Park; MD (Lexington Park, MD) - Close
21920 Nickles Road; Patuxent River; MD (Patuxent River, MD) - Close
22148 Elmer Road; Patuxent River; MD (Patuxent River, MD) - Close
22478 Cedar Point Road; Patuxent River; MD (Patuxent River, MD) - Close
22581 Saufley Road; Patuxent River; MD (Patuxent River, MD) - Close
22595 Saufley Road; Patuxent River; MD (Patuxent River, MD) - Close

#### Receiving Bases

Leased Space (Z, XX) - Receive

### Losing Activities

NAVAIR Components - Relocate **NAVAIR Components** 

NAVAIR Components - Relocate

#### Receiving Activities

**NAVAIR Components** NAVAIR Components

Monday, November 22, 2004 Page 228 of 669





# E&T-0008 & USAF-0018 – Little Rock AFB

### **Scenarios Involved**

- Realign Altus AFB by relocating the 47<sup>th</sup> (T-1 portion) and 88<sup>th</sup> Flying Training Squadron to Little Rock AFB. (E&T-0008)
- Realign Dyess AFB, TX by relocating C-130H Aircraft to Little Rock AFB, AR. (USAF-0018)

### **Conflicts**

- Facilities (E&T-0008 & USAF-0018)
- Doctrine (E&T-0008)
  - •UFT with operational units
  - •New trng concept not discussed with USAF

# **Proposed Resolution**

- Continue with original scenarios (E&T-0008 & USAF-0018)
- Direct E&T and USAF to develop and analyze scenarios that do not use Little Rock AFB. (E&T-0008 & USAF-0018)
- USAF objects to developing and analyzing an alternate scenario at this time. (USAF-0018)

As Of:

11/12/2004

Scenario Title: Consolidate Advanced Airlift/Tanker Phase of UPT (T-1) at C-130, Heavy Lift, and TACAMO FRS/FTU.

#### Description:

Realign Altus AFB (Altus, Oklahoma), Tinker AFB (Oklahoma City, Oklahoma), and Little Rock AFB (Jacksonville, Arkansas), by relocating the Tanker/Airlift (T-1) Advanced Flying Phase of Undergraduate Flight Training from Columbus AFB (Columbus, Mississippi (48th Flying Training Squadron, 14th Flying Training Wing)), Laughlin AFB (Del Rio, Texas (86th Flying Training Squadron, 47th Flying Training Wing)), and Vance AFB, (Enid, Oklahoma (32nd Flying Training Squadron, 71st Flying Training Wing)) to Altus AFB, Tinker AFB, and Little Rock AFB.

Losing Bases	Losing Activities
Columbus AFB (Columbus, MS) - Realignment	14th Flying Training Wing (T1 portion) - Relocate 48th Flying Training Squadron - Relocate
Laughlin AFB (Del Rio, TX) - Realignment	47th Flying Training Wing (T-1 portion) - Relocate 86th Flying Training Squadron - Relocate
Vance AFB (Enid, OK) - Realignment	32nd Flying Training Squadron - Relocate 71st Flying Training Wing (T-1 portion) - Relocate
Receiving Bases	Receiving Activities
Altus AFB (Altus, OK) - Receive	14th Flying Training Wing (T1 portion) 32nd Flying Training Squadron 48th Flying Training Squadron 71th Flying Training Wing (T1 portion)
Little Rock AFB (Little Rock, AR) - Receive	47th Flying Training Wing (T1 portion) 86th Flying Training Squadron
Tinker AFB (Midwest City, OK) - Receive	T-1 Det from Altus (48 FTS / 32 FTS)

As Of:

11/12/2004

Scenario # USAF-0018 Date Created: 10/21/2004

Scenario Title: Realign B-1Bs from Ellsworth to Dyess (200), and Realign C-130Hs from Dyess to Little Rock (200.1)

Description:

Realign B-1B Aircraft from Ellsworth AFB, SD to Dyess AFB, TX (200.0)

Realign C-130H Aircraft from Dyess AFB, TX to Little Rock AFB, AR (200.1)

Losing Bases	Losing Activities
Dyess AFB (Abilene, TX) - Realignment	317 Aircraft Maintenance Squadron - Relocate
	317 Airlift Group - Relocate
	317 Maintenance Squadron - Relocate
	317 Operations Support Squadron - Relocate
	C-130H Airlift Squadron (39th) - Relocate
	C-130H Airlift Squadron (40th) - Relocate
Ellsworth AFB (Rapid City, SD) - Realignment	28 Wing Expeditionary Combat Support (ECS) Squadrons - Relocate
	34 Bomb Squadron - Relocate
	37 Bomb Squadron - Relocate
Receiving Bases	Receiving Activities
Dyess AFB (Abilene, TX) - Receive	28 Bomb Wing Expeditionary Combat Support (ECS) Squadrons
	B-1 Bomber Squadron (34th)
	B-1 Bomber Squadron (37th)
Little Rock AFB (Little Rock, AR) - Receive	317 Aircraft Maintenance Squadron
	317 Airlift Group
	317 Maintenance Squadron
	317 Operations Support Squadron
	C-130H Airlift Squadron (39th)
	C-130H Airlift Squadron (40th)



# Old Conflicts Settled

*As Of:* 11/12/2004

Scenario # DON-0039 Date Created: 10/20/2004

Scenario Title: Close NAVSTA Newport RI

#### Description:

1. Close NAVSTA Newport RI

- 2. Consolidate USN Officer Accession Training from OTC Newport to OTC Pensacola.
- 3. Relocate Naval Academy Preparatory School from NAVSTA Newport to NAS Pensacola
- 4. Relocate Senior Enlisted Academy from NAVSTA Newport to NAVSTA Great Lakes
- 5. Relocate Command Leadership School from NAVSTA Newport to NAVSTA Great Lakes
- 6. Relocate/consolidate Naval Warfare Development Command to Base X
- 7. Relocate/consolidate Naval Reserve Readiness Command Northeast to Base X
- 8. Relocate inactive ships from NAVSTA Newport to Base X
- 9. Relocate Navy Band Northeast to Base X
- 10. Relocate SWOSCOLCOM to Norfolk, VA

Losing Bases	Losing Activities
Naval Station Newport (Newport, RI) - Close	Command Leadership School - Relocate
	NAPSCOL_NEWPORT_RI - Relocate
	NAVSTA_NEWPORT_RI - Disestablish
	OTC_NEWPORT_RI - Consolidate
	Senior Enlisted Academy - Relocate
Receiving Bases	Receiving Activities
Naval Air Station Pensacola (Pensacola, FL) - Receive	NAPSCOL_NEWPORT_RI
	OTC_NEWPORT_RI
Naval Station Great Lakes (Great Lakes, IL) - Receive	Command Leadership School
	Senior Enlisted Academy

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

As Of:

11/12/2004

Scenario Title: Close NAS Atlanta, GA; relocate to NAS JRB New Orleans, LA, NAS JRB Fort Worth, TX, Robins AFB, MCRC

#### Description:

- 1. Close base operations at NAS Atlanta.
- 2. Relocate VAW 77 to NAS JRB New Orleans, LA, to include required personnel, equipment, and support.
- 3. Relocate VR 46 to NAS JRB Fort Worth, TX, to include required personnel, equipment, and support.
- 4. Relocate the C-12 aircraft to NAS JRB Fort Worth, TX, to include required personnel, equipment, and support.
- 5. Relocate VMFA 142 to NAS JRB Fort Worth, TX, to include required personnel, equipment, and support.
- 6. Relocate 4th LAAD Bn Det to MCRC Windy Hill, GA, to include required personnel, equipment, and support.
- 7. Relocate HMLA 773 to Robins AFB, GA, to include required personnel, equipment, and support.
- 8. Relocate MALS 42 to Robins AFB, GA, to include required personnel, equipment, and support.
- 9. Relocate MAG 42 to Robins AFB, GA, to include required personnel, equipment, and support.
- 10. Relocate Navy Reserve Center to Dobbins ARB, GA, to include required personnel, equipment, and support.
- 11. Relocate Naval Air Reserve Atlanta to Dobbins ARB, GA, to include required personnel, equipment and support.
- 12. Relocate AIMD to Base X as determined by the Industrial JCSG, to include required personnel, equipment and support.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: Need enabling scenario for AIMD from Industrial JCSG.

Require coordination for relocation to Dobbins ARB, GA, and Robbins AFB, GA, with Air Force BRAC Office.

Losing Bases	Losing Activities
Naval Air Station Atlanta (Marietta, GA) - Close	NAS_ATLANTA_GA - Disestablish NAVAIRES_ATLANTA_GA - Relocate
Receiving Bases	Receiving Activities
Dobbins ARB (Marietta, GA) - Receive	NAS_ATLANTA_GA NAVAIRES_ATLANTA_GA
Joint Reserve Base Fort Worth (Fort Worth, TX) - Receive	NAS_ATLANTA_GA
Joint Reserve Base New Orleans (New Orleans, LA) - Receive	NAS_ATLANTA_GA
Robins AFB (Warner Robins, GA) - Receive	NAS_ATLANTA_GA

**Scenario** # E&T-0004 **Date Created:** 9/20/2004

Scenario Title: Establish Joint Center of Excellence for Supply (Logistics) Training at Ft. Lee VA.

Description:

Realign Fort Lee, VA by establishing a Joint Center of Excellence for Supply (Logistics) Training. Realign Lackland AFB, TX and Camp Lejeune, N.C. by re-locating Supply (Logistics) courses currently taught there to Fort Lee, VA. Realign Navy Supply Corps School Athens, GA by disestablishing all supply training and consolidating at Fort Lee, VA. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

Losing Bases	Losing Activities
Lackland AFB (San Antonio, TX) - Realignment	Supply School ( from 37th TRG) - Relocate
Marine Corps Base Camp Lejeune (Camp Lejeune, NC) - Realignment	Supply School- Enlisted - Relocate
	Supply School -Officer - Relocate
Navy Supply Corps School (Athens, GA) - Realignment	Combat Service Support Center of Excellence - Disestablish
	Navy Supply Corps School - Disestablish
Receiving Bases	Receiving Activities
Lee (Fort Lee, VA) - Receive	Air Force Supply School ( from 37th TRG)
	Combat Service Support Center of Excellence
	Marine Corps Supply School- Enlisted
	Marine Corps Supply School- Officer
	Navy Supply Corps School

As Of:

11/12/2004

Scenario Title: Consolidate Transportation Management Training

#### Description:

Realign Lackland Air Force Base, TX by moving the Transportation Management courses to Fort Eustis, VA and consolidating with Transportation School.

This scenario will disestablish all Air Force Transportation Management courses at Lackland, Air Force Base. The Army will remain the proponent for the consolidated school.

Losing Bases	Losing Activities
Lackland AFB (San Antonio, TX) - Realignment	Transportation Management Courses - Consolidate
Receiving Bases	Receiving Activities
Eustis (Fort Eustis, VA) - Receive	Transportation Management Courses
	Transportation School

**As Of:** 11/12/2004

Page 85 of 669

Scenario Title: Establish Western T&E OAR Complex

Description:

Consolidate T&E capabilities and workload requiring open-air ranges for T&Et a western U.S. complex of ranges for air, sea, and, space, armament/munitions, C4ISR, EW, and CB Defense.

Gaining Activities: Edwards AFB, China Lake, Pt Mugu, PMRF, Vandenberg AFB, Nellis AFB, UTTR, DPG, YPG, Ft. Huachuca, WSMR Losing Activities: Patuxent River NAS, Eglin AFB, Redstone Arsenal, Ft. Rucker, APG, Ellsworth AFB, Shaw AFB, McConnell AFB, Buckley AFB, Luke AFB, Selfridge ANGB, Tucson IAP AGS, Ft. A.P.Hill, Ft. Belvoir, Ft. Bragg, Ft. Eustis, Ft. Hood, Ft. Knox, Ft. Leonard Wood, and Ft. Sill.

#### Losing Bases

### Losing Activities

AP Hill (Bowling Green, VA) -

Belvoir (Fort Belvoir, VA) -

Bragg (Fort Bragg, NC) -

Buckley AFB (Aurora, CO) -

Eglin AFB (Valpariso, FL) -

Ellsworth AFB (Rapid City, SD) -

Eustis (Fort Eustis, VA) -

Hood (Fort Hood, TX) -

Knox (Fort Knox, KY) -

Leonard Wood (Fort Leonard Wood, MO) -

Luke AFB (Litchfield Park, AZ) -

McConnell AFB (Wichita, KS) -

 $Redstone \ (Huntsville, \ AL) \ - \ Realignment$ 

Rucker (Fort Rucker, AL) -

Selfridge ANGB (Mount Clemens, MI) -

Shaw AFB (Sumter, SC) -

Sill (Fort Sill, OK) -

Tucson IAP AGS (Tucson, AZ) -

### Receiving Bases

Receiving Activities

Redstone all T&E ranges -

Edwards AFB (Rosamond, CA) - Receive

Huachuca (Fort Huachuca, AZ) - Receive

Nellis AFB (Las Vegas, NV) - Receive

Vandenberg AFB (Lompoc, CA) - Receive

White Sands (White Sands Missle Range, NM) - Receive

*As Of:* 11/12/2004

Scenario Title: Establish a Joint Urban Ops Training Center of Excellence

#### Description:

Establish a Joint Urban Operations Training Center of Excellence at a suitable installation proposed for closure by one of the Services. Privatize the management, operation and maintenance of the facility (GOCO). Provide a "turn key" facility meeting all Service and Joint Urban Operation live training requirements. Establish an OSD executive agent to coordinate use and oversee contractor.

No Losing or gaining installations

Monday, November 22, 2004 Page 86 of 669

**As Of:** 11

11/12/2004

Scenario Title: Realign DRMI with DAU at Ft. Belvoir, VA

#### Description:

Realign Monterey, California by moving the Defense Resource Management Institute to Ft Belvoir, Virginia and consolidating with the Defense Acquisition University at Ft. Belvoir, Virginia.

The Defense Resource Management Institute will remain an independent educational function but will fall under the Defense Acquisition University chain of command and will combine all common support requirements with the Defense Acquisition University.

Losing Bases	Losing Activities
Naval Postgraduate School (Monterey, CA) - Realignment	Defense Resource Management Institute - Relocate
Receiving Bases	Receiving Activities
Belvoir (Fort Belvoir, VA) - Receive	Defense Resource Management Institute

*As Of:* 11/12/2004

*Scenario #* E&T-0013 *Date Created:* 10/8/2004

Scenario Title: Re-locate DCAI to Ft. Belvoir, VA

Description:

Realign DoD leased space in Memphis, Tennessee by moving the Defense Contract and Audit Institution to Ft. Belvoir, Virginia and consolidating with the its parent command at Defense Contract Auditing Agency at Ft. Belvoir, Virginia.

The Defense Contract and Audit Institution will consolidate with its parent command, the Defense Contract Auditing Agency at Ft. Belvoir VA.

Losing Bases	Losing Activities
DCAI, Memphis, TN. (Leased Space) (Memphis, TN) - OTHER	Defense Contract Audit Institute - Relocate
Receiving Bases	Receiving Activities
Belvoir (Fort Belvoir, VA) - Receive	Defense Contract Audit Institute

*Scenario #* E&T-0014 *Date Created:* 10/8/2004

Scenario Title: Establish Joint Center of Excellence for Religious SST/PDE Functions

#### Description:

Realign Fort Jackson, SC by establishing a Joint Center of Excellence for Religious SST/PDE (officer and enlisted) training and education. Realign Maxwell AFB, AL, Naval Air Station Meridian, MS, and Naval Station Newport, RI by relocating Religious SST/PDE Training and Education taught there to Fort Jackson, SC. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

Losing Bases	Losing Activities
Maxwell AFB (Montgomery, AL) - Realignment	Chaplain's School - Relocate
	Enlisted Chaplain's Support Courses - Relocate
Naval Air Station Meridian (Meridian, MS) - Realignment	RP Courses - Relocate
Naval Station Newport (Newport, RI) - Realignment	Chaplain's School - Relocate
Receiving Bases	Receiving Activities
Jackson (Columbia, SC) - Receive	Chaplain's School (From Maxwell AFB)
	Chaplain's School (from NAVSTA, Newport)
	Enlisted Chaplain's Support Courses (From Maxwell AFB)
	RP Courses (from NAS Meridian)

As Of:

11/12/2004

*Scenario #* E&T-0016 *Date Created:* 10/8/2004

Scenario Title: Establish Joint Center of Excellence for Culinary Training

Description:

Realign Fort Lee, VA by establishing a Joint Center of Excellence for Culinary Training. Realign Lackland AFB, TX, Great Lakes, IL and Marine Corps Base Camp Lejeune, N.C. by relocating all Culinary Training courses taught there to Fort Lee, VA. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

#### Losing Bases

Lackland AFB (San Antonio, TX) - Realignment

Marine Corps Base Camp Lejeune (Camp Lejeune, NC) - Realignment

Naval Station Great Lakes (Great Lakes, IL) - Realignment

#### Receiving Bases

Lee (Fort Lee, VA) - Receive

Monday, November 22, 2004

#### Losing Activities

366th Squadron (Culinary School only) - Relocate

Culinary School Detachment - Relocate

Service School Command Great Lakes - Relocate

#### Receiving Activities

366th Squadron (Culinary Detachment)

Culinary School Detachment from Camp Lejeune

Service School Command Great Lakes

**As Of:** 11/12/2004

**Scenario** # HSA-0018 **Date Created:** 9/30/2004

Scenario Title: GC-FM-0001: [E: USA-0035] Consolidate DFAS 23 Central and Field Operating Sites into 3 Sites

#### Description:

Update - 9 Nov 04

Realign the following 23 locations which host 21 of the DFAS Central and Field Operating Sites; disestablish DFAS Central and Field Sites located at:

- (1) DFAS-Arlington, (Crystal Mall #3) 1851 South Bell Street, Arlington, VA 22240 (Headquarters, Corporate and Administrative Organizations, and Technology Services Organization)
- (2) DFAS-Charleston, (Strom Thurmond Financial Complex, former Charleston Naval Station) 1545 Truxtun Avenue, Charleston, SC 29405
- (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, and Corporate and Administrative Organizations)
  (3) DFAS-Cleveland, (A.J. Celebrezze Federal Building) 1240 E. 9th Street, Cleveland, OH 44199 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, Corporate and Administrative Organizations, and Technology Services Organization)
- (4) DFAS-Dayton, (Kettering City Business Park, former Gentile AFS) 1050 Forrer Blvd, Dayton, OH 45420 (Accounting Services, Commercial Pay Services, and Corporate and Administrative Organizations)
- (5) DFAS-Kansas City, (Bannister Federal Complex, Building 2) 1500 E. 95th Street, Kansas City, MO (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, Corporate and Administrative Organizations, and Technology Services Organization)
- (6) DFAS-Lawton, (Ft Sill, Building 4705) 4700 Mow Way Road, Ft Sill, OK 73503 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services and Corporate and Administrative Organizations)
- (7) DFAS-Lexington, (Bluegrass Station, Building 1) 5751 Briar Hill Road, Lexington, KY 40516 (Accounting Services, Commercial Pay Services, and Corporate and Administrative Organizations)
- (8) DFAS-Limestone, (former Loring AFB) 27 Arkansas Road, Suite 100, Limestone, ME 04751 (Accounting Services, Commercial Pay Services, and Corporate and Administrative Organizations)
- (9) DFAS-Norfolk, (Norfolk Naval Air Station, Building Z-133 and Norfolk Naval Shipyard, Building M32) 1837 Morris Street, Suite 1401, Norfolk VA 23511 (Accounting Services, Commercial Pay Services, and Corporate and Administrative Organizations)
- (10) DFAS-Oakland, (John Breuner Building) 2201 Broadway, 4th Floor, Oakland, CA 94612 (Accounting Services and Corporate and Administrative Organizations)
- (11) DFAS-Omaha, (Offutt AFB, Building 500) P.O. Box 7010, Curtis E. LeMay Building, Bellevue, NE 68005 (Accounting Services, Commercial Pay Services, and Corporate and Administrative Organizations)
- (12) DFAS-Orlando, (former Naval Training Center-Orlando, Building 301) 2500 Leahy Avenue, Box 930100, Orlando, FL 32893 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, Corporate and Administrative Organizations, and Technology Services Organization)
- (13) DFAS-Pacific Ford Island, (Ford Island Naval Base, Building 77) 477 Essex Street, Pearl Harbor, HI 96860 (Accounting Services, Commercial Pay Services, Corporate and Administrative Organizations)
- (14) DFAS-Patuxent River, (Exploration Park) 22299 Exploration Park Dr, Suite 300, Lexington Park, MD 20653 (Technology Services Organization)
- (15) DFAS-Pensacola NAS, (Pensacola Naval Air Station, Building 603) 130 West Avenue, Suite A, Pensacola, FL 32508 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, Corporate and Administrative Organizations, and Technology Services Organization) (16) DFAS-Pensacola Saufley Field, (Pensacola Saufley Field, Building 801) 250 Raby Avenue, Pensacola, FL 32509 (Technology Services Organization)
- (17) DFAS-Rock Island, (Rock Island Arsenal-Army, Building 68) Building 68, 1 Rock Island Arsenal (RIA), Rock Island, IL 61299 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, and Corporate and Administrative Organizations)
- (18) DFAS-Rome, (Former Griffiss AFB) 325 Brooks Road, Rome, NY 13441 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, and Corporate and Administrative Organizations)
- (19) DFAS-San Antonio, (Southwestern Bell Company Towers) 500 McCullough Avenue, San Antonio, TX 78215 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, and Corporate and Administrative Organizations)
- (20) DFAS-San Bernardino, (Former Norton AFB) 1111 East Mill Street, San Bernardino, CA 92408 (Accounting Services, Commercial Pay Services, and Corporate and Administrative Organizations)
- (21) DFAS-San Diego, 4181 Ruffin Road, San Diego, CA 92123 (Accounting Services, Commercial Pay Services, and Corporate and Administrative Organizations)
- (22) DFAS-Seaside, (DoD Center of Monterrey, Building 110) 400 Gigling Road, Seaside, CA 93955 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, and Corporate and Administrative Organizations)
- (23) DFAS-St Louis, (St Louis Federal Center, Building 110) 4300 Goodfellow Boulevard, St. Louis, MO 63120 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, and Corporate and Administrative Organizations)

Relocate and consolidate DFAS Business Line, Corporate and Administrative functions, except for contracted product line operations and locally required customer support/liaison staff, into the following 3 retained DFAS sites:

- (1) DFAS-Columbus, (Defense Supply Center-Columbus, Buildings 10, 11 & 21) 3990 E Broad St, Building #21, Columbus, OH 43213 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, Corporate and Administrative Organizations, and Technology Services)
- (a) NOTE: DFAS requires an additional 209,323 USF above Capacity Data Call (CDC) #1 reported assigned space. Defense Logistics Agency's CDC response for Defense Supply Center indicated 363,200 USF vacant/available.
- (b) Pending scenario question responses, functions from the following locations have the greatest potential for realignment to DFAS-Columbus: DFAS-Arlington, DFAS-Cleveland, DFAS-Dayton, DFAS-Limestone, DFAS-Norfolk NAS, DFAS-Patuxent River, and DFAS-Rome.
- (2) DFAS-Denver, (Buckley AFB Annex, Buildings 444, 607 & 609, former Lowry AFB) 6760 E. Irvington Place, Denver, CO 80279 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, Corporate and Administrative Organizations, and Technology Services Organization)

As Of:

11/12/2004

(a) NOTE: DFAS requires an additional 127,929 USF above CDC #1 reported assigned space. Departure of Air Reserve Personnel Center (ARPC) will free up 127, 964 USF and enable completion of DFAS realignment to Buckley AFB Annex. Scenarios associated with the ARPC are HSA-0004, HSA-0005, and HSA-0008.

(b) Pending scenario question responses, functions from the following locations have the greatest potential for realignment to DFAS-Denver: DFAS-Lawton, DFAS-Oakland, DFAS-Omaha, DFAS-Pacific (Ford Island), DFAS-Red River, DFAS-San Antonio, DFAS-San Bernardino, DFAS-San Diego, and DFAS-Seaside.

(3) DFAS-Indianapolis, (Bean Federal Center, former Ft Benjamin Harrison) 8899 E. 56th Street, Indianapolis, IN 46249 (Accounting Services, Commercial Pay Services, Military & Civilian Pay Services, Corporate and Administrative Organizations, and Technology Services Organization) (a) NOTE: DFAS requires an additional 26,697 USF above CDC # 1 reported assigned space. Departure of Human Resource Command – Indianapolis (former EREC) will free up 76,740 USF and enable completion of DFAS realignment. Scenarios associated with the Human Resource Command – Indianapolis HSA-0004, HSA-0005, and HSA-0006.

(b) Pending scenario question responses, functions from the following locations have the greatest potential for realignment to DFAS-Indianapolis: DFAS-Charleston, DFAS-Kansas City, DFAS-Lexington, DFAS-Orlando, DFAS-Pensacola NAS, DFAS-Pensacola Saufley Field, DFAS-Rock Island, and DFAS-St Louis.

Locations with potential retained customer support/liaison staff, contracted function(s), or which are deemed special purpose in nature include: (1) Technology Services Organization Liaison - Defense Property Accountability System, DFAS-Mechanicsburg, (Navy Supply Information Systems Activity, Building 407) 5454 Carlisle Pike, FMSO Code 97412, Mechanicsburg, PA 97412

- (2) Other customer support/liaison staff locations TBD (i.e., DFAS-Seaside, Corporate and Administrative Organization-Internal Review Auditors for Defense Manpower Data Center)
- (3) LMIT-Retired & Annuitant Pay Contractor, DFAS-Cleveland, 1240 E 9th Street, Cleveland, OH 44199
- (4) Corporate and Administrative Organization-Contractor Support, Southbridge Hotel & Conference Center, 14 Mechanic Street, Southbridge, MA 01566
- (5) Technology Services Organization, DFAS-Cleveland Bratenahl, (Defense Contract Management Agency Hosted Installation) 555 E 88th St (Admiral Kidd Center), Bratenahl, OH 44108
- (6) DFAS-Red River, Texas Avenue, Texarkana, TX 75505 (Army Non-Appropriated Funds Accounting Accounting Services and Technology Services Organization)

#### Justification/Impact proposed:

- Reduces footprint Admin by 42% or 1,399,421 USF and Warehouse by 69% or 525,690 GSF.
- Implements merge/co-location personnel reduction (15%).
- Overall AT/FP enhancement DFAS will be on a DoD installation or in Government leased space that meets DoD AT/FP standards.
- · Service's unit costs will go down.
- Gaining site expansion enabled by departure of specific military personnel organizations from Denver and Indianapolis.
- No requirement for renovation at gaining sites.
- Risk averse Mitigates risk thru centralized, apportioned operations (each segment may serve as backup).
- Better Business Practice Creates business line centers of excellence.
- Facilitates DFAS re-engineering for FY2011 organization.

#### Losing Bases

#### Losing Activities

DFAS - Arlington (Arlington, VA) - Realignment

DFAS - Charleston (Charleston, SC) - Realignment

DFAS - Cleveland (Cleveland, OH) - Realignment

DFAS - Dayton (Dayton, OH) - Realignment

DFAS - Kansas City (Kansas City, MO) - Realignment

DFAS - Lexington (Lexington, KY) - Realignment

DFAS - Limestone (Limestone, ME) - Realignment

DFAS - Oakland (Oakland, CA) - Realignment

DFAS - Orlando (Orlando, FL) - Realignment

DFAS - Pacific (Ford Island) (Pearl Harbor, HI) - Realignment

DFAS - Patuxent River (Patuxent River, MD) - Realignment

DFAS - Rome (Rome, NY) - Realignment

DFAS - San Antonio (San Antonio, TX) - Realignment

DFAS - San Bernardino (San Bernardino, CA) - Realignment

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Page 132 of 669

DFAS - San Diego (San Diego, CA) - Realignment

DFAS - Seaside (Seaside, CA) - Realignment

DFAS - St Louis (St Louis, MO) - Realignment

Naval Air Station Pensacola (Pensacola, FL) - Realignment

Naval Station Norfolk (Norfolk, VA) - Realignment

Offutt AFB (Bellevue, NE) - Realignment

Rock Island (Rock Island, IL) - Realignment

Saufley Field (Pensacola, FL) - Realignment

Sill (Fort Sill, OK) - Realignment

#### Receiving Bases

DFAS - Denver (Denver, CO) - Receive

DFAS - Indianapolis (Indianapolis, IN) - Receive

DSS - Columbus (Columbus, OH) - Receive

DFAS - Pensacola NAS - Disestablish

DFAS - Norfolk - Disestablish

DFAS - Omaha - Disestablish

DFAS - Rock Island - Disestablish

DFAS - Pensacola Saufley Field - Disestablish

As Of:

11/12/2004

DFAS - Lawton - Disestablish

### Receiving Activities

DFAS - Lawton

DFAS - Oakland

DFAS - Omaha

DFAS - Pacific (Ford Island)

DFAS - San Antonio

DFAS - San Bernardino

DFAS - San Diego

DFAS - Seaside

DFAS - Charleston

DFAS - Kansas City

DFAS - Lexington

DFAS - Orlando DFAS - Pensacola NAS

DFAS - Pensacola Saufley

DFAS - Rock Island

DFAS - St Louis

DFAS - Arlington

DFAS - Cleveland

DFAS - Dayton

DFAS - Limestone

DFAS - Norfolk NAS

DFAS - Patuxent River

DFAS - Rome

As Of: 11/12/2004

HSA-0025 10/6/2004 Scenario # Date Created:

MOB-MOB-0001: Establish Joint Mobilization Site Dix/McGuire/Lakehurst Scenario Title:

Description:

Realign Aberdeen Proving Ground, Washington Navy Yard, SUBASE Groton, McGuire AFB by consolidating at a newly established joint mobilization processing center at Ft Dix.

Justifications/Impact:

- 9 locations for transportation within 100 miles.Billeting available for 6849 personnel.
- Over 200 buildable acres, 2085 training acres and 5276 unconstrained acres.
  Significant dining, billeting, medical, storage infrastructure existing.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - Realignment	Mobilization-Aberdeen - Consolidate
McGuire AFB (Wrightstown, NJ) - Realignment	Mobilization-McGuire - Consolidate
Naval Submarine Base New London (Groton, CT) - Realignment	Mobilization-New London - Consolidate
Washington Navy Yard (Washington, DC) - Realignment	
Receiving Bases	Receiving Activities
Dix (Fort Dix, NJ) - Receive	Mobilization-Dix

Monday, November 22, 2004 Page 140 of 669

As Of:

11/12/2004

 Scenario #
 HSA-0030
 Date Created:
 10/7/2004

Scenario Title:

GC-CPO-0002: Consolidate DoD Agency CPOs with Service CPOs

#### Description:

Realign leased-facilities/installations at DeCA Arlington, VA; WHS Arlington, VA; DFAS Indianapolis, IN; DLA Columbus, OH; DLA New Cumberland, PA; DISA Arlington, VA; DoDEA Alexandria, VA; Rock Island Arsenal; Fort Richardson; HRSC-Pacific; Bolling AFB; Robins AFB; Hill AFB; Tinker AFB; and consolidate with 10 Service CPOs at, Redstone Arsenal; Aberdeen Proving Ground; Ft. Riley; Ft. Huachuca; Randolph AFB; Wright-Patterson AFB; Silverdale; Portsmouth; Naval Support Activity, Mechanicsburg – Philadelphia; Pacific and Naval Station, San Diego.

Losing Bases	Losing Activities
Bolling AFB (Washington, DC) - Realignment	11 WG/DPC - Consolidate
DDC - New Cumberland (New Cumberland, PA) - Realignment	Customer Support Office - Consolidate
DFAS - Indianapolis (Indianapolis, IN) - Realignment	Human Resources - Consolidate
DISA - Arlington (Arlington, VA) - Realignment	Civilian Personnel - Consolidate
DODEA (Arlington, VA) - Realignment	Civilian Personnel - Consolidate
DSS - Columbus (Columbus, OH) - Realignment	Customer Support Office - Consolidate
Hill AFB (Clearfield, UT) - Realignment	OO-ALC - Consolidate
Leased Space (Z, XX) - Realignment	DeCA - HROD - Consolidate
Richardson (Anchorage, AK) - Realignment	CPOC-Pacific - Consolidate
Robins AFB (Warner Robins, GA) - Realignment	78 MSG/DPC - Consolidate
Rock Island (Rock Island, IL) - Realignment	CPOC-North Central - Consolidate
Tinker AFB (Midwest City, OK) - Realignment	72 MSG/DPC - Consolidate
Washington Headquarters Services (Arlington, VA) - Realignment	Human Resource Services Center - Consolidate
Wright-Patterson AFB (Fairborn, OH) - Realignment	88 MSG/DPC - Consolidate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	CPOC
HRSC Northeast (Philadelphia, PA) - Receive	HRSC
HRSC Northwest (Silverdale, WA) - Receive	
HRSC Southwest (San Diego, CA) - Receive	
Huachuca (Fort Huachuca, AZ) - Receive	CPOC
Naval Shipyard Norfolk (Portsmouth, VA) - Receive	HRSC - East
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	HRSC - Pacific
Randolph AFB (Universal City, TX) - Receive	AFPC
Redstone (Huntsville, AL) - Receive	CPOC
Riley (Junction City, KS) - Receive	CPOC

As Of:

11/12/2004

Scenario Title:

GC-CPO-0003: Realign Maximum CPOs Per MILDEP & 4th Estate

#### Description:

Realign 4th Estate leased-facilities/installations at DeCA, Arlington, VA; WHS, Arlington, VA; DLA, Columbus, OH; DISA, Arlington, VA; DoDEA, Alexandria, VA and consolidate CPOs at DFAS, Indianapolis, IN & DLA, New Cumberland, PA; . (2)

Realign Army installations at Ft. Richardson; & Rock Island Arsenal; and consolidate CPOs at Ft. Huachuca; Redstone Arsenal; Aberdeen Proving Ground; & Ft. Riley; (4)

Realign Navy leased facilities/installations at Pacific, Honolulu & Stennis; and consolidate at Naval Support Activity, Mechanicsburg – Philadelphia; Silverdale; Portsmouth; & Naval Station, San Diego. (4)

Realign Air Force installations at Bolling AFB; Robins AFB; Hill AFB; Wright Patterson; Tinker AFB; and consolidate at Randolph AFB. (1)

### Losing Bases Losing Activities

Bolling AFB (Washington, DC) - Realignment 11 WG/DPC - Consolidate

DISA - Arlington (Arlington, VA) - Realignment Civilian Personnel - Consolidate

DSS - Columbus (Columbus, OH) - Realignment Customer Support Center - Consolidate

Hill AFB (Clearfield, UT) - Realignment OO-ALC - Consolidate

HRSC SE, Stennis Space Center (Stennis Space Center, MS) - Realignment

Leased Space (Z, XX) - Realignment DeCA - HROD - Consolidate

DoDEA - Civilian Personnel - Consolidate
WHS - Civilian Personnel - Consolidate

Receiving Activities

**CPOC** 

Naval Station Pearl Harbor (Pearl Harbor, HI) - Realignment HRSC - Pacific - Consolidate

Richardson (Anchorage, AK) - Realignment CPOC - Consolidate

Robins AFB (Warner Robins, GA) - Realignment 78 MSG/DPC - Consolidate

Rock Island (Rock Island, IL) - Realignment CPOC - Consolidate

Tinker AFB (Midwest City, OK) - Realignment 72 MSG/DPC - Consolidate

Wright-Patterson AFB (Fairborn, OH) - Realignment 88 MSG/DPC - Consolidate

#### Receiving Bases

Aberdeen (Aberdeen, MD) - Receive CPOC

DDC - New Cumberland (New Cumberland, PA) - Receive Customer Support Center

DFAS - Indianapolis (Indianapolis, IN) - Receive Human Resources

HRSC Northeast (Philadelphia, PA) - Receive

HRSC Southwest (San Diego, CA) - Receive Huachuca (Fort Huachuca, AZ) - Receive

HRSC Northwest (Silverdale, WA) - Receive

Naval Shipyard Norfolk (Portsmouth, VA) - Receive HRSC - East

Randolph AFB (Universal City, TX) - Receive

Redstone (Huntsville, AL) - Receive

Riley (Junction City, KS) - Receive CPOC

*Scenario #* HSA-0036 *Date Created:* 10/14/2004

Scenario Title: MAH-R&RC-0007: Co-locate Service Reserve Commands

#### Description:

Realign Ft McPherson, GA, Robins AFB, GA and NSA New Orleans, LA, by co-locating the Service Reserve Commands of the Army, Air Force, Navy and Marine Corps, respectively, at Robins AFB, GA.

MPC-0001, 0010, 0012, COCOM-0008, 0009 and USA 0112 enables the closure of NSA New Orleans and Ft McPherson by consolidating Human Resource Commands and Centers as well as relocating or co-locating FORSCOM from Ft McPherson.

Enhances Joint Service RC interoperability.

Reduce footprints: 30.4k gsf (7% CS factor)

Reduce lease space costs: USARC (58,369 gsf).

Merge common support functions: 152 per. (7% CS factor).

Reduce duplicative staffing.

Potential to close NSA New Orleans (MPC-0001, 0010, 0012) and Ft McPherson (COCOM-0008, 0009 and USA 0112).

59.6 administrative buildable acres available.

Required maximum acreage: 36. Total personnel relocated: 2,025.

Losing Bases	Losing Activities
McPherson (Atlanta, GA) - Realignment	U.S. Army Reserve Command - Co-locate
Naval Support Activity New Orleans (New Orleans, LA) - Realignment	COMMARFORRES - Co-locate
	COMNAVRESFORCOM - Co-locate
Receiving Bases	Receiving Activities
Robins AFB (Warner Robins, GA) - Receive	COMMARFORRES
	COMNAVRESFORCOM
	U.S. Army Reserve Command

*Scenario* # HSA-0046 *Date Created*: 10/15/2004

Scenario Title: MAH-MAH-0034 (Alt to MAH-0001): Consolidate DISA Components outside of DC Area

#### Description:

Close 5 leased locations and realign 4 leased locations, Arlington Service Center (Navy), and Ft. Belvoir by consolidating components of DISA at Offutt Air Force Base.

#### Justification/Impact:

- Consolidation of HQ locations from 11 to 1 eliminates redundancy and enhances efficiency.
- Encompasses 1.06 million GSF (or equivalent), as currently reported. Computed space required at 200 GSF/person = 754,200 GSF.
- Eliminates 581,000 USF of leased space within the DC Area (726,000 GSF equiv).
- 5 leased locations can be closed: approx. 555,000 USF.
- Affects 4,714 personnel, as currently reported. Scenario estimates a 20% personnel savings as a result of consolidation, or 943 positions.
- Enhances AT/FP
- Relocates major tenant from Arlington Service Center and allows Navy to consider closing that installation.
- Offutt AFB reports 26,986 GSF of vacant administrative space and sufficient land to accommodate 5.6 million GSF of new administrative space.
- Scenario does not consolidate the following locations: Anacostia Annex, Chambersburg, and Mechanicsburg.

Losing Bases	Losing Activities
Arlington Service Center (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Belvoir (Fort Belvoir, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Fern Street Warehouse; Arlington; VA (Arlington, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Hoffman 1; Alexandria; VA (Alexandria, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Joint Spectrum Center; Annapolis; MD (Annapolis, MD) - Close	Defense Information Systems Agency (DISA) - Consolidate
Northpoint Building; Sterling; VA (Sterling, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Skyline Four ; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Skyline Place (Skyline VII); Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Suffolk Building; Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Receiving Bases	Receiving Activities
Offutt AFB (Bellevue, NE) - Receive	DISA

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 161 of 669

As Of:

11/12/2004

*Scenario* # HSA-0069 *Date Created*: 10/15/2004

Scenario Title: MAH-MAH-0015 (C): Co-locate Miscellaneous Army Leased Locations

### Description:

-Realign 18 leased locations by relocating components of the following USA Activities to Arlington Hall, Aberdeen Proving Ground, and Ft. Belvoir: Office of the Administrative Assistant of the Army (SAAA), Army Audit Agency, ASA(F&MC), ASA(I&E), ASA(M&R), CECOM(Acq. Center), DUSA, G-1, G-3, G-8, OASA(Alt), OCAR, OCPA, Army Safety Office, Office of the Chief of Chaplains, the PEO Bio Defense Office, and USALSA.

-MAH-R&RC-0008 enables MAH-MAH-0015 by relocating the HQ Army National Guard from Arlington Hall to Andrews AFB.

#### Justification/Impact:

- -Encompasses 788,000 GSF (or equivalent), as currently reported. Computed space required at 200 GSF/person = 686,200 GSF.
- -Affects 3,431 personnel, as currently reported.
- -Enhances AT/FP.
- -Co-location of organizations facilitates possible consolidation of common support functions.
- -Arlington Hall has a capacity of 248,000 GSF; it is expected to be available due to the relocation of the Army National Guard HQ.
- -Ft. Belvoir reports no vacant administrative space but sufficient land to accommodate over 15 million GSF of new administrative space.
- -Aberdeen Proving Ground reports 68,297 GSF of vacant administrative space and sufficient land to accommodate 9 million GSF of new administrative space.

Losing Bases	Losing Activities

Ballston Metro Center; Arlington; VA (Arlington, VA) - Realignment	USALSA - Relocate
Crystal Gateway 1; Arlington; VA (Arlington, VA) - Realignment	USA ASA I&E - Relocate
Crystal Gateway 2; Arlington; VA (Arlington, VA) - Realignment	DUSA - Relocate
Crystal Gateway 4; Arlington; VA (Arlington, VA) - Realignment	USA OASA Alt - Relocate
Crystal Gateway North; Arlington; VA (Arlington, VA) - Realignment	USA G-3 AMSO - Relocate
Crystal Mall 4; Arlington; VA (Arlington, VA) - Realignment	USA ASA M&RA - Relocate
Crystal Plaza 5; Arlington; VA (Arlington, VA) - Realignment	CSA ARMY SAFETY OFFICE - Relocate
	USA SAAA - Relocate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	USA ASA I&E - Relocate
	USA OCPA - Relocate
	USA SAAA - Relocate
Hoffman 1; Alexandria; VA (Alexandria, VA) - Realignment	CECOM ACQ - Other
Hoffman 2; Alexandria; VA (Alexandria, VA) - Realignment	USA G-1 CPO - Relocate
	USA SAAA - Relocate
Jefferson Plaza 1; Arlington; VA (Arlington, VA) - Realignment	USA SAAA - Relocate
Jefferson Plaza 2; Arlington; VA (Arlington, VA) - Realignment	CSA ARMY OFFICE CHIEF OF CHAPLAINS - Relocate
	USA ASA F&MC - Relocate
	USA OCAR - Relocate
Park Center Four; Alexandria; VA (Alexandria, VA) - Realignment	ARMY AUDIT AGENCY - Relocate
Park Center One; Alexandria; VA (Alexandria, VA) - Realignment	USA G-1 SUBSTANCE ABUSE - Relocate
Rosslyn Center; Rosslyn; VA (Rosslyn, VA) - Realignment	USA SAAA - Relocate
Skyline Six; Falls Church; VA (Falls Church, VA) - Realignment	ASA (Alt) PEO BIO DEFENSE - Relocate
	USA SAAA - Relocate
Skyline Two ; Falls Church; VA (Falls Church, VA) - Realignment	ASA (Alt) PEO BIO DEFENSE - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

As Of: 11/12/2004

Zachary Taylor Building; Arlington; VA (Arlington, VA) - Realignment USA G-1 ARMY RESEARCH INSTITUTE -

USA G-8 FORCE DEVELOPMENT - Relocate

USA SAAA - Relocate

Receiving Activities

Receiving Bases

Aberdeen (Aberdeen, MD) - Receive

ASA (Alt) PEO BIO DEFENSE

USA G-1 SUBSTANCE ABUSE

USA OASA Alt

Army National Guard Readiness Center (Arlington, VA) - Receive

USA ASA I&E

USA ASA M&RA

USA OCAR

**USA OCPA** 

**USA SAAA** 

Belvoir (Fort Belvoir, VA) - Receive ARMY AUDIT AGENCY

**CECOM ACQ** 

CSA ARMY OFFICE CHIEF OF CHAPLAINS

**CSA ARMY SAFETY OFFICE** 

**DUSA** 

USA ASA F&MC

USA G-1 ARMY RESEARCH INSTITUTE

USA G-1 CPO

USA G-3 AMSO

**USA G-8 FORCE DEVELOPMENT** 

**USA SAAA** 

**USALSA** 

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

Page 188 of 669

Scenario Title: MAH-MAH-0009 (Dc): Consolidate/Co-locate Installation Management Agencies and Army Service Providers

#### Description:

- -Realign1 leased location in Arlington, Virginia by relocating USA Installation Management Agency (IMA) to Ft. Lee.
- Realign 5 leased locations in Falls Church, Arlington, and Alexandria, Virginia by co-locating USA Community and Family Support Center, USA Center for Substance Abuse, USA Family Liason Office, and USA Human Resources Office XXI with IMA headquarters at Ft. Lee.
- Realign Ft. McPherson and Ft. Monroe by consolidating regional offices of IMA with new IMA HQ at Ft. Lee, forming an IMA Eastern Region.
- Realign Rock Island Arsenal by consolidating IMA regional office with existing office at Ft. Sam Houston, forming IMA Western Region.
- Realign 2 leased locations in Falls Church and Alexandria, Virginia, Ft. Monroe, and Ft. Eustis by consolidating Army Contracting Agency (ACA) HQ and regional offices to form ACA Eastern Region at Ft. Lee.
- Realign Ft. McPherson by consolidating ACA regional office with existing office to form ACA Western Region at Ft. Sam Houston.
- Realign 1 leased location in Arlington, Virginia, Ft. Monroe, and Ft. McPherson by consolidating USA NETCOM HQ and regional offices to form NETCOM Eastern Region at Ft. Lee.
- Realign Rock Island Arsenal by consolidating NETCOM regional office with existing office to form NETCOM Western Region at Ft. Sam Houston

#### Justification/Impact:

- -Eliminates nearly 300,000 equivalent GSF of leased space within the DC Area.
- -Impacts over 1,431 personnel (figure not final; missing some Army data).
- -Enhances AT/FP
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Co-location of organizations facilitates possible consolidation of common support functions.
- -USA estimated personnel reduction of up to 200 positions (IMA Regions).
- -Ft. Lee reports 28,658 GSF of vacant administrative space and sufficient land to accommodate over 21.3 million GSF of new administrative space.
- -Ft. Sam Houston reports 88,945 GSF of vacant administrative space and sufficient land to accommodate nearly 11 million GSF of new administrative space.

Losing Bases	Losing Activities
--------------	-------------------

4700 King Street; Alexandria; VA (Alexandria, VA) - Close	ACSIM - CFSC - Co-locate
Crystal Plaza 5; Arlington; VA (Arlington, VA) - Realignment	USN CHIEF OF NAVAL INSTALLATIONS - Colocate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	ASA (M&RA) - HRXXI - Co-locate
Eustis (Fort Eustis, VA) - Realignment	Army Contracting Agency - Consolidate
McPherson (Atlanta, GA) - Realignment	Army Contracting Agency - Consolidate
	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Monroe (Hampton, VA) - Realignment	Army Contracting Agency - Consolidate
	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Park Center Four; Alexandria; VA (Alexandria, VA) - Realignment	G-1 (Substance Abuse Ctr) - Co-locate
Rock Island (Rock Island, IL) - Realignment	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Rosslyn Center; Rosslyn; VA (Rosslyn, VA) - Realignment	G-1 (Family Liaison) - Co-locate
Seven Corners Corp Center; Falls Church; VA (Falls Church, VA) - Close	ACSIM CFSC - Co-locate
Skyline Six; Falls Church; VA (Falls Church, VA) - Realignment	Army Contracting Agency - Co-locate
Zachary Taylor Building; Arlington; VA (Arlington, VA) - Realignment	USA Installation Management Agency - Co-locate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

### Receiving Bases

Lee	(Fort	Lee,	VA) -	Receive

### Sam Houston (San Antonio, TX) - Receive

### Receiving Activities

ACSIM - CFSC

Army Contracting Agency

ASA (M&RA) - HRXXI

G-1 (Substance Abuse Ctr)

G-1 (Family Liaison)

USA Installation Management Agency

**USA NETCOM** 

USN Chief of Naval Installations

Army Contracting Agency

**USA Installation Management Agency** 

**USA NETCOM** 

Scenario Title: MOB-MOB-0006: Joint Mobilization Sites: Blis, Campbell, Dix, Lewis, McCoy, Sill, Shelby, Atterbury,

#### Description:

Realign Gowen Field, Ft Knox, Ft Jackson, Ft Lee, Ft Huachuca, APG, Ft Rucker, Ft Eustis, Bangor NSB, Groton NSB, McGuire AFB and McChord AFB mob processing operations.

Transfer/Consolidate into newly established Joint Mob/reserve training center sites at Ft Bliss, Ft Dix, Ft Lewis, Ft McCoy, Ft Sill, Ft Leonard Wood, Ft Campbell, Camp Shelby, and Camp Atterbury.

Justification/Impact

- -Army G-3 proposed primary mobilization sites.
- -Joint Mob Processing Sites would enhance deployment capabilities for all services.
- -Buildable acres, training acres and unconstrained acres are available for expansion.
- -Billeting available for personnel along with dining, medical, storage infrastructure available.
- -A large number of training ranges available for unit maneuver and individual qualification.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - Realignment	Mobilization-Aberdeen - Consolidate
Eustis (Fort Eustis, VA) - Realignment	Mobilization-Eustis - Consolidate
Huachuca (Fort Huachuca, AZ) - Realignment	Mobilization-Huachuca - Consolidate
Jackson (Columbia, SC) - Realignment	Mobilization-Jackson - Consolidate
Knox (Fort Knox, KY) - Realignment	Mobilization-Knox - Consolidate
Lee (Fort Lee, VA) - Realignment	Mobilization-Lee - Consolidate
McChord AFB (Tacoma, WA) - Realignment	Mobilization-McChord - Consolidate
McGuire AFB (Wrightstown, NJ) - Realignment	Mobilization-McGuire - Consolidate
Naval Submarine Base Bangor (Silverdale, WA) - Realignment	Mobilization-Bangor - Consolidate
Naval Submarine Base New London (Groton, CT) - Realignment	Mobilization-New London - Consolidate
Orchard Training Area/Gowen Field (Boise, ID) - Realignment	
Rucker (Fort Rucker, AL) - Realignment	Mobilization-Rucker - Consolidate
Receiving Bases	Receiving Activities
Bliss (El Paso, TX) - Receive	Mobilization-Bliss
Camp Atterbury (Edinburgh, IN) - Receive	Mobilization-Atterbury
Camp Shelby (Hattiesburg, MS) - Receive	Mobilization-Shelby
Campbell (Fort Campbell, KY) - Receive	Mobilization-Campbell
Dix (Fort Dix, NJ) - Receive	Mobilization-Dix
Leonard Wood (Fort Leonard Wood, MO) - Receive	Mobilization-Leonard Wood
Lewis (Tacoma, WA) - Receive	Mobilization-Lewis
McCoy (Sparta, WI) - Receive	Mobilization-McCoy
Sill (Fort Sill, OK) - Receive	Mobilization-Sill

As Of:

11/12/2004

Scenario Title: MAH-R&RC-0002: Relocate Army Accessions Command & Cadet Command

Description:

Realign Ft Monroe, VA by relocating Army Accessions Command and Cadet Command and co-locating with the Army Recruiting Command at Ft Knox, KY

COCOM 0003, 0006 and USA 0113 enable the potential closure of Ft Monroe, VA by co-locating TRADOC at either Ft Story or Eustis, VA.

Enhances Service recruiting interoperability.

Merge common support functions.

Reduce staff: 32 per/6.4k gsf (7% CS factor).

Potential to close Ft Monroe (COCOM-0003, 0006, USA 0113).

Administrative buildable acres at Ft Knox: 183. Required maximum acres at Ft Knox: 2.8. Vacant administrative space available: 72k gsf.

Required vacant gsf: 39.4k gsf. Total personnel relocated: 424.

Losing Bases	Losing Activities
Monroe (Hampton, VA) - Realignment	US Army Accessions Command - Co-locate
	US Army Cadet Command - Co-locate
Receiving Bases	Receiving Activities
Knox (Fort Knox, KY) - Receive	US Army Accessions Command
	US Army Cadet Command

Monday, November 22, 2004 Page 207 of 669

*As Of:* 11/12/2004

Scenario Title: MAH-MAH-0039 (Alt to MAH-0014): Relocate Army Materiel Command(AMC)-Alternate

Description:

Realign Ft. Belvoir by relocating AMC and the Security Assistance Command (USA SAC, an AMC sub-component) to Redstone Arsenal.

Justification/Impact:

- Frees up small amount of permanent space at Ft. Belvoir.
- Provides for permanent facilities for Army MACOM.
- Space required for 1,411 personnel is 282,200 GSF at 200 GSF/person.
- Redstone Arsenal reports no vacant administrative space but sufficient land to accommodate over 30 million GSF of new administrative space.

Losing Bases	Losing Activities
Belvoir (Fort Belvoir, VA) - Realignment	Army Materiel Command - Relocate
	USA SAC - Relocate
Receiving Bases	Receiving Activities
Redstone (Huntsville, AL) - Receive	Army Materiel Command
	USA SAC

Scenario # HSA-0104 Date Created: 11/4/2004

Scenario Title: MAH-MAH-0045 (Alt to MAH-0012): Create New Agency for Media and Publications

#### Description:

Realign Fort Belvoir, Anacostia Annex, 2 leased locations in Alexandria, VA, 1 leased location in Norfolk, VA, and 1 leased location in San Antonio, TX by consolidating Army Broadcasting Service, Soldiers Radio & TV; Soldiers Magazine, Air Force News Agency, Army/Air Force Hometown News Service; Naval Media Center; and Navy's Fleet Hometown News into a newly created DoD Media Activity at Lackland Air Force Rase

Close 1 leased location in Alexandria, VA by co-locating the American Forces Information Service with the new DoD Media Activity at Lackland Air Force Base.

#### Justification/Impact:

- -Eliminates approximately 84,000 USF of leased space.
- -Affects 608 personnel. Scenario estimates a 20% personnel savings for the media activities as a result of consolidation, or 78 positions, and a 10% savings for AFIS as a result of co-location, or 22 positions.
- -Space required is approximately 101,600 GSF.
- -Enhances AT/FP.
- -Consolidation and co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Consolidation and co-location of organizations facilitates possible consolidation of common support functions.
- -Lackland AFB reports no vacant administrative space and sufficient land to accommodate 1.76 million GSF of new administrative space.

Losing Bases	Losing Activities
103 Norton Street; San Antonio; TX (San Antonio, TX) - Close	Army/Air Force Hometown News Service - Consolidate
2320 Mill Road; Alexandria; VA (Alexandria, VA) - Close	Army Broadcasting & Soldier Radio/TV - Consolidate
601 North Fairfax Street; Alexandria; VA (Alexandria, VA) - Realignment	American Forces Information Services - Consolidate
	Army Broadcasting & Soldier Radio/TV - Consolidate
9420 3rd Avenue; Norfolk; VA (Norfolk, VA) - Close	Navy Fleet Hometown News - Consolidate
Anacostia Annex (Washington, DC) - Realignment	NAVMEDCEN WASHINGTON DC - Consolidate
Belvoir (Fort Belvoir, VA) - Realignment	USA Soldiers Magazine - Consolidate
Receiving Bases	Receiving Activities
Lackland AFB (San Antonio, TX) - Receive	American Forces Information Services
	Army Broadcasting & Soldier Radio/TV
	Army/Air Force Hometown News Service
	NAVMEDCEN WASHINGTON DC
	Navy Fleet Hometown News
	USA Soldiers Magazine

**As Of:** 11

11/12/2004

Scenario # HSA-0105 Date Created: 11/4/2004

Scenario Title: MAH-MAH-0046 (Alt to MAH-0020): Relocate USA Space and Missile Defense Command (SMDC) Headquarters

#### Description:

Realign two leased space locations in Arlington, Virginia by relocating Headquarters components of USA Space and Missile Command to Peterson Air Force Base.

#### Justification/Impact:

- -Eliminates 27,000 USF of leased space.
- -Enhances AT/FP.
- -Consolidation of HQs from multiple to single locations eliminates redundancy.
- -Affects approximately 161 personnel, as currently reported. Scenario estimates a 14% personnel savings as a result of consolidation, or 23 positions.
- -SMDC has existing, large presence at Peterson AFB.
- -Peterson AFB reports 0 GSF of vacant administrative space and sufficient land to accommodate 2.3 million GSF of new administrative space.

Losing Bases	Losing Activities
Crystal Mall 4; Arlington; VA (Arlington, VA) - Realignment	Space and Missile Defense Command (USA SMDC) - Relocate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	Space and Missile Defense Command (USA SMDC) - Other
Receiving Bases	Receiving Activities
Peterson AFB (Colorado Springs, CO) - Receive	Space and Missile Defense Command (USA SMDC)

As Of:

11/12/2004

Scenario Title: MAH-MAH-0042 (Alt to MAH-0009): Consolidate/Co-locate Inst Mgmt Agencies and Army Service Providers

#### Description:

-Realign 1 leased location in Arlington, Virginia by re-locating USA Installation Management Agency (IMA) to Aberdeen Proving Ground (APG).

-Realign 5 leased locations in Falls Church, Arlington, and Alexandria, Virginia by co-locating USA Community and Family Support Center, USA

Center for Substance Abuse, USA Family Liason Office, and USA Human Resources Office XXI with IMA headquarters at APG.

-Realign Ft. McPherson and Ft. Monroe by consolidating regional offices of IMA with new IMA HQ at APG, forming an IMA Eastern Region.

- -Realign Ft. Sam Houston by consolidating IMA regional office with existing office at Rock Island Arsenal (RIA), forming IMA Western Region.
- -Realign 2 leased locations in Falls Church and Alexandria, Virginia, Ft. Monroe, and Ft. Eustis by consolidating Army Contracting Agency (ACA) HQ and regional offices to form ACA Eastern Region at APG.
- -Realign Ft. McPherson by consolidating ACA regional office with existing office to form ACA Western Region at RIA.
- -Realign 1 leased location in Arlington, Virginia, Ft. Monroe, and Ft. McPherson by consolidating USA NETCOM HQ and regional offices to form NETCOM Eastern Region at APG.
- -Realign Ft. Sam Houston by consolidating NETCOM regional office with existing office to form NETCOM Western Region at RIA.

#### Justification/Impact

- -Eliminates nearly 300,000 equivalent GSF of leased space within the DC Area.
- Impacts over 1,431 personnel (figure not final; missing some Army data).
- -Enhances AT/FP.

I and a Dana

- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Co-location of organizations facilitates possible consolidation of common support functions.
- USA estimated personnel reduction of up to 200 positions (IMA Regions).
- -Aberdeen Proving Ground reports 68,297 GSF of vacant administrative space and sufficient land to accommodate 9 million GSF of new administrative space.

Tanina Andinidian

-Rock Island Arsenal - Capacity TBD.

Losing Bases	Losing Activities
4700 King Street; Alexandria; VA (Alexandria, VA) - Close	ACSIM - CFSC - Co-locate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	ASA (M&RA) - HRXXI - Co-locate
Eustis (Fort Eustis, VA) - Realignment	Army Contracting Agency - Consolidate
McPherson (Atlanta, GA) - Realignment	Army Contracting Agency - Consolidate
	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Monroe (Hampton, VA) - Realignment	Army Contracting Agency - Consolidate
	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Park Center Four; Alexandria; VA (Alexandria, VA) - Realignment	G-1 (Substance Abuse Ctr) - Co-locate
Rosslyn Center; Rosslyn; VA (Rosslyn, VA) - Realignment	G-1 (Family Liaison) - Co-locate
Sam Houston (San Antonio, TX) - Realignment	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Seven Corners Corp Center; Falls Church; VA (Falls Church, VA) - Close	ACSIM CFSC - Co-locate
Skyline Six; Falls Church; VA (Falls Church, VA) - Realignment	Army Contracting Agency - Co-locate
Zachary Taylor Building; Arlington; VA (Arlington, VA) - Realignment	USA Installation Management Agency - Co-locate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	ACSIM CFSC

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

As Of:

11/12/2004

Army Contracting Agency

ASA (M&RA) - HRXXI

G-1 (Substance Abuse Ctr)

G-1 (Family Liaison)

USA Installation Management Agency

USA NETCOM

**Army Contracting Agency** 

USA Installation Management Agency

USA NETCOM

Rock Island (Rock Island, IL) - Receive

As Of:

Page 238 of 669

Scenario # IND-0001 Date Created: 9/22/2004

Scenario Title: Scenario MX-1; Derivative 3

Description:

Aviation Workload (NADEP-CP/NI/JAX, ALC-OC/OO/WR) preferring 2 or 3 sites for each area: Fighter Attack, Other Aircraft, Cargo/Tanker; Rotary Workload (CCAD, NADEP-CP) to 1 site; Ground Workload (Vehicles: Tracked, Wheeled, Amphibious) 7 locations (ANAD, RRAD, TYAD, RIAA, LEAD,MCLBA,MCLBB) preferring 2 or 3 sites; Components-Commodities (e.g., landing gear, electronics, etc) at various locations preferring 2 or 3 sites per commodity. This scenario is based on using workload and expanded maximum capacity at 1.5.

Losing Bases	Losing Activities
Blue Grass (Richmond, KY) - Realignment	BLUE GRASS ARMY DEPOT - Relocate
Davis-Monthan AFB (Tucson, AZ) - Realignment	Davis-Monthan AFB - Relocate
Lackland AFB (San Antonio, TX) - Realignment	Lackland AFB - Relocate
Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment	NAVAIRDEPOT_CHERRY_PT_NC - Relocate
Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment	CO_MCLB_BARSTOW_CA - Relocate
Naval Air Engineering Station Lakehurst (Lakehurst, NJ) - Realignment	NAVAIRENGSTA_LAKEHURST_NJ - Relocate
Naval Air Station North Island (San Diego, CA) - Realignment	NAVAIRDEPOT_NORTH_ISLAND_CA - Relocate
Naval Air Station Patuxent River (Patuxent River, MD) - Realignment	COMNAVAIRSYSCOM_PATUXENT_RIVER_MD - Relocate
Naval Support Activity Crane (Crane, IN) - Realignment	NAVSURFWARCENDIV_CRANE_IN - Relocate
Naval Weapons Station Charleston (Goose Creek, SC) - Realignment	SPAWARSYSCEN_CHARLESTON_SC - Other
Naval Weapons Station Seal Beach (Seal Beach, CA) - Realignment	NAVWPNSTA_SEAL_BEACH_CA - Relocate
Palmdale (Palmdale, CA) - Realignment	Palmdale - Boeing, Lockheed-Martin, Northrup Grumman - Relocate
Pine Bluff (Pine bluff, AR) - Realignment	PINE BLUFF ARSENAL - Relocate
Red River (Texarkana, TX) - Realignment	RED RIVER ARMY DEPOT - Relocate
Rock Island (Rock Island, IL) - Realignment	ROCK ISLAND ARSENAL - Relocate
SPAWAR Systems Center Point Loma (San Diego, CA) - Realignment	SPAWARSYSCEN_SAN_DIEGO_CA - Relocate
Tooele (Tooele, UT) - Realignment	TOOELE ARMY DEPOT - Relocate
Receiving Bases	Receiving Activities
Anniston (Anniston, AL) - Receive	ANNISTON ARMY DEPOT
Corpus Christi AD (Corpus Christi, TX) - Receive	CORPUS CHRISTI ARMY DEPOT
Hill AFB (Clearfield, UT) - Receive	Hill AFB
Letterkenny (Chambersburg, PA) - Receive	LETTERKENNY ARMY DEPOT
Marine Corps Logistics Base Albany (Albany, GA) - Receive	CO_MCLB_ALBANY_GA
Naval Air Station Jacksonville (Jacksonville, FL) - Receive	NAVAIRDEPOT_JACKSONVILLE_FL
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Receive	DEFENSE SUPPLY CENTER RICHMOND
NUWC Annex Keyport (Silverdale, WA) - Receive	NAVUNSEAWARCENDIV_KEYPORT_WA
Robins AFB (Warner Robins, GA) - Receive	Robins AFB

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Tinker AFB (Midwest City, OK) - Receive

Tobyhanna (Tobyhanna, PA) - Receive

Tinker AFB

TOBYHANNA ARMY DEPOT

As Of:

11/12/2004

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004 Scenario # IND-0003 Date Created: 9/29/2004

Scenario Title: SR-1; Consolidates I-Level Ship Maintenance Work

Description:

This scenario consolidates intermediate-level ship maintenance, specifically:

Realigns and consolidates intermediate workload at Norfolk Naval Shipyard . SIMA Norfolk would be closed and Norfolk Naval Shipyard would assume the intermediate workload. Assumes all SSNs from Norfolk would change homeport to Subase, New London. Intermediate submarine work at SIMA Norfolk would be realigned to NAVSUBSUPPFAC NEW LONDON. Consolidates intermediate-level ship maintenance in the San Diego region with the new Southwest Navy Regional Maintenance Center. Assumes a DON scenario closes NAVSTA Pascagoula and decommissions or moves the homeported ships. This scenario disestablishes SIMA Pascagoula.

Losing Bases	Losing Activities
Naval Station Norfolk (Norfolk, VA) - Realignment	SIMA_NORFOLK_VA - Consolidate
Naval Station Pascagoula (Pascagoula, MS) - Realignment	SIMA_PASCAGOULA_MS - Relocate
Naval Station San Diego (San Diego, CA) - Realignment	CDU_SAN_DIEGO_CA - Consolidate
	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA - Consolidate
	NSY_AND_IMF_PUGET_SOUND_DET_SAN_DI EGO_CA - Consolidate
	SIMA_SAN_DIEGO_CA - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	SIMA_NORFOLK_VA
	SIMA_PASCAGOULA_MS
Naval Station San Diego (San Diego, CA) - Receive	CDU_SAN_DIEGO_CA
	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA
	NSY_AND_IMF_PUGET_SOUND_DET_SAN_DI EGO_CA
	SIMA_SAN_DIEGO_CA
Naval Submarine Base New London (Groton, CT) - Receive	SIMA_NORFOLK_VA

Monday, November 22, 2004 Page 241 of 669

Scenario # IND-0004 Date Created: 9/29/2004

Scenario Title: SR-2; Consolidates I-Level Ship Maintenance Work

Description:

This scenario consolidates intermediate-level ship maintenance, specifically:

Realigns and consolidates intermediate workload at Norfolk Naval Shipyard . SIMA Norfolk would be closed and Norfolk Naval Shipyard would assume the intermediate workload. Assumes all SSNs from Norfolk would change homeport to SUBASE, Kings Bay. Intermediate submarine work at SIMA Norfolk would be realigned to TRIREFFAC Kings Bay. Consolidates intermediate-level ship maintenance in the San Diego region with the new Southwest Navy Regional Maintenance Center. Assumes a DON scenario closes NAVSTA Pascagoula and decommissions or moves the homeported ships. This scenario disestablishes SIMA Pascagoula.

Losing Bases	Losing Activities
Naval Station Norfolk (Norfolk, VA) - Realignment	SIMA_NORFOLK_VA - Consolidate
Naval Station Pascagoula (Pascagoula, MS) - Realignment	SIMA_PASCAGOULA_MS - Relocate
Naval Station San Diego (San Diego, CA) - Realignment	CDU_SAN_DIEGO_CA - Consolidate
	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA - Consolidate
	NSY_AND_IMF_PUGET_SOUND_DET_SAN_DI EGO_CA - Consolidate
	SIMA_SAN_DIEGO_CA - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	SIMA_NORFOLK_VA
	SIMA_PASCAGOULA_MS
Naval Station San Diego (San Diego, CA) - Receive	CDU_SAN_DIEGO_CA
	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA
	NSY_AND_IMF_PUGET_SOUND_DET_SAN_DI EGO_CA
	SIMA_SAN_DIEGO_CA
Naval Submarine Base Kings Bay (Kings Bay, GA) - Receive	SIMA_NORFOLK_VA

Monday, November 22, 2004 Page 242 of 669

As Of:

11/12/2004

*Scenario* # IND-0006 *Date Created*: 10/8/2004

Scenario Title: SR-3; Moves I-Level Carrier Work Fm Norfolk To PH & D-Level Sub Work Fm PH NSY To Other 3 NSYs

#### Description:

This scenario assumes a DON scenario which moves a CVN Strike Group from Norfolk to Hawaii. Also assumes the replacement carrier for USS KITTY HAWK (CV 63) upon her decommissioning comes from the East Coast. Pearl Harbor NSY&IMF partners with Puget Sound NSY or other nuclear carrier qualified workforce to perform the I-Level ship maintenance work for the carrier. To compensate for the additional carrier work performed at Pear Harbor, this scenario moves some long-term submarine depot work from Pearl Harbor to Portsmouth NSY or to Puget Sound NSY&IMF or Norfolk NSY. This scenario also realigns maintenance of Army watercraft stationed in Hawaii to Pearl Harbor NSY&IMF.

Losing Bases	Losing Activities
Naval Station Norfolk (Norfolk, VA) - Realignment	SIMA_NORFOLK_VA - Consolidate
Naval Station Pearl Harbor (Pearl Harbor, HI) - Realignment	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI - Consolidate
Receiving Bases	Receiving Activities
Naval Shipyard Portsmouth (Portsmouth, NH) - Receive	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI
Naval Station Bremerton (Bremerton, WA) - Receive	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI
Naval Station Norfolk (Norfolk, VA) - Receive	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	SIMA_NORFOLK_VA

Monday, November 22, 2004

*Scenario* # IND-0008 *Date Created*: 10/15/2004

Scenario Title: Scenario MX-1; Derivative 1

Description:

Aviation Workload (NADEP-CP/NI/JAX, ALC-OC/OO/WR) preferring 2 or 3 sites for each area: Fighter Attack, Other Aircraft, Cargo/Tanker; Rotary Workload (CCAD, NADEP-CP) to 1 site; Ground Workload (Vehicles: Tracked, Wheeled, Amphibious) 7 locations (ANAD, RRAD, TYAD, RIAA, LEAD,MCLBA,MCLBB) preferring 2 or 3 sites; Components-Commodities (e.g., landing gear, electronics, etc) at various locations preferring 2 or 3 sites per commodity. This scenario is based on using workload and expanded total capacity at 1.5.

L	osi	ng	B	as	es
_		~	_	u	U

Blue Grass (Richmond, KY) - Realignment

Davis-Monthan AFB (Tucson, AZ) - Realignment

Lackland AFB (San Antonio, TX) - Realignment

Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment

Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment

Naval Air Engineering Station Lakehurst (Lakehurst, NJ) - Realignment

Naval Air Station Patuxent River (Patuxent River, MD) - Realignment

Naval Support Activity Crane (Crane, IN) - Realignment

Naval Weapons Station Charleston (Goose Creek, SC) - Realignment

Naval Weapons Station Seal Beach (Seal Beach, CA) - Realignment

Palmdale (Palmdale, CA) - Realignment

Pine Bluff (Pine bluff, AR) - Realignment

Rock Island (Rock Island, IL) - Realignment

SPAWAR Systems Center Point Loma (San Diego, CA) - Realignment

Tooele (Tooele, UT) - Realignment

#### Receiving Bases

Anniston (Anniston, AL) - Receive

Corpus Christi AD (Corpus Christi, TX) - Receive

Hill AFB (Clearfield, UT) - Receive

Letterkenny (Chambersburg, PA) - Receive

Marine Corps Logistics Base Albany (Albany, GA) - Receive

Naval Air Station Jacksonville (Jacksonville, FL) - Receive

Naval Air Station North Island (San Diego, CA) - Receive

Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Receive

NUWC Annex Keyport (Silverdale, WA) - Receive

Red River (Texarkana, TX) - Receive

#### Losing Activities

BLUE GRASS ARMY DEPOT - Relocate

Davis-Monthan AFB - Relocate

Lackland AFB - Relocate

NAVAIRDEPOT\_CHERRY\_PT\_NC - Relocate

CO\_MCLB\_BARSTOW\_CA - Relocate

NAVAIRENGSTA\_LAKEHURST\_NJ - Relocate

COMNAVAIRSYSCOM\_PATUXENT\_RIVER\_MD

- Relocate

NAVSURFWARCENDIV\_CRANE\_IN - Relocate

SPAWARSYSCEN\_CHARLESTON\_SC -

Relocate

NAVWPNSTA\_SEAL\_BEACH\_CA - Relocate

Palmdale - Boeing, Lockheed-Martin, Northrup

Grumman - Relocate

PINE BLUFF ARSENAL - Relocate

**ROCK ISLAND ARSENAL - Relocate** 

SPAWARSYSCEN\_SAN\_DIEGO\_CA - Relocate

TOOELE ARMY DEPOT - Relocate

#### Receiving Activities

ANNISTON ARMY DEPOT

CORPUS CHRISTI ARMY DEPOT

Hill AFB

LETTERKENNY ARMY DEPOT

CO\_MCLB\_ALBANY\_GA

NAVAIRDEPOT\_JACKSONVILLE\_FL

NAVAIRDEPOT\_NORTH\_ISLAND\_CA

DEFENSE SUPPLY CENTER RICHMOND

NAVUNSEAWARCENDIV\_KEYPORT\_WA

RED RIVER ARMY DEPOT

Robins AFB (Warner Robins, GA) - Receive

Tinker AFB (Midwest City, OK) - Receive

Tobyhanna (Tobyhanna, PA) - Receive

Robins AFB

Tinker AFB

TOBYHANNA ARMY DEPOT

As Of:

11/12/2004

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

Scenario Title: SR-4; Realigns I-Level and D-Level Ship Maintence Work

#### Description:

This scenario assumes a DON scenario which moves a CVN Strike Group from San Diego to Hawaii, moves a CVN from Everett to Bremerton and a CV from Mayport to Norfolk. Everett would be closed and 3 DD/DDGs from Everett would move to San Diego. Also assumes the replacement carrier for USS KITTY HAWK (CV 63) upon her decommissioning comes from the East Coast. Pearl Harbor NSY&IMF partners with Puget Sound NSY or other nuclear carrier qualified workforce to perform the I-Level ship maintenance work for the carrier. To compensate for the additional carrier work performed at Pear Harbor, this scenario moves some long-term submarine depot work from Pearl Harbor to Portsmouth NSY or to Puget Sound NSY&IMF or Norfolk NSY. This scenario also assumes a DON scenario closes SUBASE New London and moves 2 SSN 21 ships to Bangor, 5 SSNs to Norfolk, 4 SSNs to Pearl Harbor and 6 SSNs to Portsmouth NSY. This scenario also assumes a DON scenario closes SUBASE Point Loma and moves the SSNs and the floating drydock ARCO to Pearl Harbor. Also assumes 2 SSGNs move from Kings Bay to Bangor. Also assumes 2 FFGs move from Pascagoula to Mayport and SIMA and NAVSTA Pascagoula close. Also assumes 5 MCMs and 6 MHCs move from Ingleside to both Mayport and to San Diego and Ingleside closes. All associated intermediate-level ship maintenance work moves to the new ship locations. This scenario also disestablishes Boston Planning Yard and Plant Equipment Support Office, Annapolis, and realigns there work with their respective shipyards, Puget Sound NSY and Norfolk NSY. The ship maintenance work at SHIPSO, Philadelphia, and at TRF Kings Bay is realigned to Norfolk NSY and SUBMEPP is consolidated into Portsmouth NSY.

Losing Bases	Losing Activities
Naval Shipyard Portsmouth (Portsmouth, NH) - Realignment	SUBMEPP_PORTSMOUTH_NH - Consolidate
Naval Station Annapolis (Annapolis, MD) - Realignment	NNSY_DET_NAVPESO_ANNAPOLIS_MD - Relocate
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC_PACNORWEST_EVERETT_WA - Relocate
Naval Station Ingleside (Ingleside, TX) - Realignment	SIMA_NRMF_INGLESIDE_TX - Relocate
Naval Station Mayport (Mayport, FL) - Realignment	SIMA_MAYPORT_FL - Consolidate
Naval Station Pascagoula (Pascagoula, MS) - Realignment	SIMA_PASCAGOULA_MS - Relocate
Naval Station Pearl Harbor (Pearl Harbor, HI) - Realignment	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI - Consolidate
Naval Station San Diego (San Diego, CA) - Realignment	NSY_AND_IMF_PUGET_SOUND_DET_SAN_DI EGO_CA - Consolidate
Naval Submarine Base Kings Bay (Kings Bay, GA) - Realignment	TRIREFFAC_KINGS_BAY_GA - Consolidate
Naval Submarine Base New London (Groton, CT) - Realignment	NAVSUBSUPPFAC_NEW_LONDON_CT - Relocate
Naval Submarine Base Point Loma (San Diego, CA) - Realignment	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA - Relocate
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Realignment	NAVSHIPYD_PUGET_SOUND_DET_BOSTON_ MA - Relocate
	NNSY_DET_NAVSHIPSO_PHIL_PA - Relocate
Receiving Bases	Receiving Activities
Naval Shipyard Portsmouth (Portsmouth, NH) - Receive	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI
	NAVSUBSUPPFAC_NEW_LONDON_CT
	SUBMEPP_PORTSMOUTH_NH
Naval Station Bremerton (Bremerton, WA) - Receive	NAVIMFAC_PACNORWEST_EVERETT_WA
	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI
	NAVSHIPYD_PUGET_SOUND_DET_BOSTON_ MA

Monday, November 22, 2004 Page 248 of 669

Naval Station Mayport (Mayport, FL) - Receive

Naval Station Norfolk (Norfolk, VA) - Receive

Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive

Naval Station San Diego (San Diego, CA) - Receive

Naval Submarine Base Bangor (Silverdale, WA) - Receive

As Of:

11/12/2004

 ${\sf SIMA\_NRMF\_INGLESIDE\_TX}$ 

SIMA\_PASCAGOULA\_MS

NAVSHIPYD\_AND\_IMF\_PEARL\_HARBOR\_HI

NAVSUBSUPPFAC\_NEW\_LONDON\_CT

NNSY\_DET\_NAVPESO\_ANNAPOLIS\_MD

NNSY\_DET\_NAVSHIPSO\_PHIL\_PA

SIMA\_MAYPORT\_FL

NAVSUBSUPPFAC\_NEW\_LONDON\_CT

NSY\_AND\_IMF\_PUGET\_SOUND\_DET\_PT\_LOM

A\_CA

NSY\_AND\_IMF\_PUGET\_SOUND\_DET\_SAN\_DI

EGO\_CA

NAVIMFAC\_PACNORWEST\_EVERETT\_WA

SIMA\_NRMF\_INGLESIDE\_TX

NAVSUBSUPPFAC\_NEW\_LONDON\_CT

TRIREFFAC\_KINGS\_BAY\_GA

As Of:

11/12/2004

*Scenario #* IND-0025 *Date Created:* 11/4/2004

Scenario Title: SR-1B; Consolidate I-Level Ship Overhaul and RepairActivities in San Diego CA Region

Description:

Consolidate I-Level ship maintenance from SIMA SAN DIEGO CA, NSY & IMF PUGET SOUND DET PT LOMA CA, NSY & IMF PUGET SOUND DET SAN DIEGO CA, and CDU SAN DIEGO CA to SWRMC SAN DIEGO CA.

All equipment and personnel would relocate from NSY and IMF PUGET SOUND DET SAN DIEGO CA to NSY & IMF PUGET SOUND DET SAN DIEGO CA.

Equipment, personnel, and facilities to be relocated to SWRMC SAN DIEGO CA as required by the gaining command.

Losing Bases	Losing Activities
Naval Air Station North Island (San Diego, CA) - Realignment	NSY AND IMF PUGET SOUND DET SAN DIEGO - Consolidate
Naval Station San Diego (San Diego, CA) - Realignment	CDU SAN DIEGO - Consolidate
	SIMA SAN DIEGO - Consolidate
Naval Submarine Base Point Loma (San Diego, CA) - Realignment	NSY AND IMF PUGET SOUND DET PT LOMA - Consolidate
Receiving Bases	Receiving Activities
Naval Station San Diego (San Diego, CA) - Receive	CDU SAN DIEGO
	NSY AND IMF PUGET SOUND DET PT LOMA
	NSY AND IMF PUGET SOUND DET SAN DIEGO
	SIMA SAN DIEGO

Monday, November 22, 2004

# Redacted

As Of:

11/12/2004

*Scenario* # MED-0008 *Date Created*: 10/7/2004

Scenario Title: Consolidate Aerospace Medical Training at Ft Rucker

Description:

Consolidate three Service Aerospace Medical Training functions into one joint training function.

Realign Naval Aerospace Medicine training function at Pensacola Naval Air Station; USAF School of Aerospace Medicine, Brooks City Base; and Army Preventative Medicine School at Aberdeen Proving Ground and Ft Sam Houston to Ft Rucker. Facilities released for other use.

Army designated EA for BOS.

#### Losing Bases

Losing Activities

Aberdeen (Aberdeen, MD) - Realignment

Brooks City-Base (San Antonio, TX) - Realignment

Naval Air Station Pensacola (Pensacola, FL) - Realignment

Sam Houston (San Antonio, TX) - Realignment

Receiving Bases

Receiving Activities

Rucker (Fort Rucker, AL) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

Scenario Title: Consolidate DLA ICPs in a single location

Description:

Consolidate DLA Inventory Control Points (ICP) in a single location at Defense Supply Center Columbus

Losing: Defense Supply Center (DSC) Philadelphia, DSC Richmond

Gaining: Defense Supply Center Columbus

Losing Bases	Losing Activities
DSS - Richmond (Richmond, VA) - Realignment	Defense Supply Center - Richmond - Consolidate
Naval Support Activity Philadelphia (Philadelphia, PA) - Realignment	Defense Supply Center - Philadelphia - Consolidate
Receiving Bases	Receiving Activities
DSS - Columbus (Columbus, OH) - Receive	Defense Supply Center - Philadelphia
	Defense Supply Center - Richmond

**As Of:** 1

11/12/2004

Scenario Title: Consolidate Air Force ICPs in a single location

Description:

Consolidate Air Force National Inventory Control Points (NICP) in a single location at Tinker AFB

Losing: Warner-Robins AFB-NICP, Hill AFB-NICP, Lackland-NICP

Gaining: Tinker AFB-NICP

•	•	T	
10	CINA	RAG	O C
LU	suuz	Base	60

Hill AFB (Clearfield, UT) - Realignment

Lackland AFB (San Antonio, TX) - Realignment

Robins AFB (Warner Robins, GA) - Realignment

#### Receiving Bases

Tinker AFB (Midwest City, OK) - Receive

#### Losing Activities

Hill - NICP - Consolidate

Lackland - NICP - Consolidate

Robins - NICP - Consolidate

#### **Receiving Activities**

Hill - NICP

Lackland - NICP

Robins - NICP

S&S-0008 Scenario # 10/20/2004 Date Created: Consolidate Army ICPs in a single location (Redstone Arsenal)

Scenario Title:

#### Description:

Consolidate Army Inventory Control Points (ICP) in a single location at Redstone Arsenal. This was the result of optimization runs accounting for surge (+10%, +20% requirements).

Losing: Soldier System Center, Rock Island Arsenal, Ft Monmouth, Detroit Arsenal

Gaining: Redstone Arsenal

Losing Bases	Losing Activities	
Detroit/Selfridge (Warren, MI) - OTHER	Detroit Arsenal (ILSC) - Consolidate	
Monmouth (Fort Monmouth, NJ) - OTHER	Ft Monmouth (CECOM-ICP) - Consolidate	
Rock Island (Rock Island, IL) - OTHER	Rock Island Arsenal (TACOM - ICP) - Consolidate	
Soldier Systems Center (Natick, MA) - OTHER	Soldier System Command (TACOM - ICP) - Consolidate	
Receiving Bases	Receiving Activities	
Redstone (Huntsville, AL) - Receive	Detroit Arsenal (ILSC)	
	Ft Monmouth (CECOM-ICP)	
	Rock Island Arsenal (TACOM - ICP)	
	Soldier System Command (TACOM - ICP)	

As Of:

11/12/2004

Scenario Title:

Consolidate Service and DLA ICPs (minimize excess capacity)

#### Description:

Consolidate all service and DLA Inventory Control Points (ICP) to minimize excess capacity. In this scenario, each service and DLA will keep one ICP activity.

Losing: Soldier Systems Command, Rock Island Arsenal, Warner-Robins AFB, Hill AFB, Ft Monmouth, Detroit Arsenal, DSC Richmond, DSC Philadelphia, NAVICP Mechanicsburg

Gaining: Tinker AFB, Redstone Arsenal, NAVICP Philadelphia, MCLB Albany, DSC Columbus

#### Losing Bases

Detroit/Selfridge (Warren, MI) - OTHER

DSS - Richmond (Richmond, VA) - OTHER

Hill AFB (Clearfield, UT) - OTHER

Monmouth (Fort Monmouth, NJ) - OTHER

Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - OTHER

Robins AFB (Warner Robins, GA) - OTHER

Rock Island (Rock Island, IL) - OTHER

Soldier Systems Center (Natick, MA) - OTHER

#### Receiving Bases

DSS - Columbus (Columbus, OH) - Receive

Naval Support Activity Philadelphia (Philadelphia, PA) - Receive

Redstone (Huntsville, AL) - Receive

Tinker AFB (Midwest City, OK) - Receive

#### Losing Activities

Detroit Arsenal (ILSC) - Consolidate

Defense Supply Center - Richmond - Consolidate

Hill - NICP - Consolidate

Ft Monmouth (CECOM - ICP) - Consolidate

NAVICP - Mechanicsburg - Consolidate

Robins - NICP - Consolidate

Rock Island Arsenal (TACOM - ICP) - Consolidate

Soldier System Command (TACOM - ICP) - Consolidate

Defense Supply Center - Richmond

NAVICP - Mechanicsburg

Receiving Activities

Detroit Arsenal (ILSC)

Ft Monmouth (CECOM - ICP)

Rock Island Arsenal (TACOM - ICP)

Soldier System Command (TACOM - ICP)

Hill - NICP

Robins - NICP

Monday, November 22, 2004 Page 358 of 669

Scenario Title: Regionalization of Strategic Distribution (3 Regions: optimized alternative)

#### Description:

Expands the number of wholesale Strategic Distribution Platforms (SDPs) from two to three. It positions the SDPs regionally across CONUS and provides for storage and distribution support to customers on a regional basis. SDPs support their assigned customers while in CONUS and while deployed overseas. Retains the Defense Distribution Depots co-located with service industrial facilities.

Region 1. Boundaries are in the North-Maine, Vermont, New York, Ohio, Michigan; South-Florida, Alabama; East- New Jersey, Delaware, Virginia, Georgia; West-Indiana, Kentucky, Tennessee, Mississippi.

Region 2. Boundaries are in the North-Minnesota, North Dakota; South-Mississippi, Texas; East- Wisconsin, Illinois, Missouri, Arkansas, Louisiana; West-South Dakota, Nebraska, Oklahoma.

Region 3. Boundaries are in the North-Idaho, Montana; South-New Mexico, Arizona; East-Montana, Wyoming, Colorado; West-Washington, Oregon, California.

Losing: San Diego DD, Puget Sound DD, Hill AFB, Corpus Christi DD, Tinker, Columbus DD, Mechanicsburg, Tobyhanna DD, Norfolk DD, Norfolk DD, Richmond DD, Anniston, Jacksonville DD, Albany DD, Cherry Point DD, Warner-Robins AFB, San Joaquin DD, Red River DD

Gaining: Barstow DD, Oklahoma City DD, Susquehanna DD

Losing Bases	Losing Activities
Anniston (Anniston, AL) - Realignment	DD Anniston - Consolidate
DSS - Columbus (Columbus, OH) - Realignment	DD Columbus - Consolidate
DSS - Richmond (Richmond, VA) - Realignment	DD Richmond - Consolidate
Hill AFB (Clearfield, UT) - Realignment	DD Hill - Consolidate
Marine Corps Logistics Base Albany (Albany, GA) - Realignment	DD Albany - Consolidate
Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment	DD Barstow - Consolidate
Naval Air Station Corpus Christi (Corpus Christi, TX) - Realignment	DD Corpus Christi - Consolidate
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	DD Jacksonville - Consolidate
Naval Station Bremerton (Bremerton, WA) - Realignment	DD Puget Sound - Consolidate
Naval Station Norfolk (Norfolk, VA) - Realignment	DD Norfolk - Consolidate
Naval Station San Diego (San Diego, CA) - Realignment	DD San Diego - Consolidate
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Realignment	
Red River (Texarkana, TX) - Realignment	DD Red River - Consolidate
Robins AFB (Warner Robins, GA) - Realignment	DD Warner-Robins - Consolidate
Tobyhanna (Tobyhanna, PA) - Realignment	DD Tobyhanna - Consolidate
Receiving Bases	Receiving Activities
DDC - New Cumberland (New Cumberland, PA) - Receive	DD Albany
	DD Columbus
	DD Jacksonville
	DD Norfolk
	DD Richmond
	DD Tobyhanna

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Tinker AFB (Midwest City, OK) - Receive

Tracy Depot (Tracy, CA) - Receive

DD Warner-Robins

As Of:

11/12/2004

DD Corpus Christi

DD Red River

**DD** Barstow

DD Hill

DD Puget Sound

DD San Diego

As Of:

11/12/2004

*Scenario #* S&S-0025 *Date Created:* 11/4/2004

Scenario Title: Regionalization of Strategic Distribution Platforms (3 Regions)

#### Description:

Expands the number of wholesale Strategic Distribution Platforms (SDPs) from two to three. It positions the SDPs regionally across CONUS and provides for storage and distribution support to customers on a regional basis. SDPs support their assigned customers while in CONUS and while deployed overseas. Retains the Defense Distribution Depots co-located with service industrial facilities.

Region 1. Boundaries are in the North-Maine, Vermont, New York, Ohio, Michigan; South-Florida, Alabama; East- New Jersey, Delaware, Virginia, Georgia; West-Indiana, Kentucky, Tennessee, Mississippi.

- DDSP, Susquehanna: Susquehanna remains a SDP but its customer base gets realigned and downsized. It will provide storage and distribution support to customers in its assigned Eastern US region and those permanently assigned OCONUS across the Atlantic. It will support those customers at their home bases and when deployed for contingencies.

Region 2. Boundaries are in the North-Minnesota, North Dakota; South-Mississippi, Texas; East- Wisconsin, Illinois, Missouri, Arkansas, Louisiana; West-South Dakota, Nebraska, Oklahoma.

- Red River: The Red River Distribution Depot will be realigned and expanded to become a SDP supporting customers in the Central US region. Its storage and distribution mission gets expanded to include all DoD customers in the Central region. Supplies and inventory will be redistributed to Red River from other wholesale locations. Depending on availability and condition of storage infrastructure at Red River, this may require some future MILCON. Red River's assigned personnel also increase to handle the increased mission.

Region 3. Boundaries are in the North-Idaho, Montana; South-New Mexico, Arizona; East-Montana, Wyoming, Colorado; West-Washington, Oregon, California.

- DDSJ, San Joaquin: San Joaquin remains a strategic distribution platform but its customer base gets realigned and downsized. It will provide storage and distribution support to customers in its assigned Western US region and those permanently assigned OCONUS across the Pacific. It will support those customers at their home bases and when deployed for contingencies.

Receiving Bases	Receiving Activities
Red River (Texarkana, TX) - Receive	DD Red River

As Of:

11/12/2004

TECH-0001 Date Created: 10/4/2004

Establish Joint Centers for Air Platforms RDAT&E Centers Scenario Title:

#### Description:

Abstract: This scenario proposes to consolidate air platform RDAT&E to three principal sites while retaining several specialty sites. The planned component moves will enhance synergy including RW/FW interaction by consolidating to major sites, preserve healthy competition, leverage climatic/geographic conditions and existing infrastructure, minimize environmental impact, distribute demand on the telemetry spectrum and effect reasonable homeland security risk dispersal. The relocation of air platform R functions are proposed in concert with the S&T Reliance Agreements.

Narrative: Consolidate Fixed and Rotary Wing R, D&A, T&E into principally 3 core sites Patuxent River, Wright-Patterson, and Redstone Arsenal. Additionally, Fixed Wing R will be consolidated at Wright Patterson, Rotary Wing R will be consolidated at Redstone Arsenal, ship installations related R (catapults, arresting gear, helo RAST, etc.) will be consolidated at Patuxent River, and Air Force T&E will be consolidated at Edwards AFB.

· Assumptions: A number of test-centric sites reported data under Research or D&A where they are doing testing in support of these two functions. This testing could possibly move as part of a T&E scenario but does not need to move to the receiver sites associated with the proposed R or D&A realignments listed below.

#### RESEARCH

- Arnold AFB [FP2804], NAVAIRWARCENWPNDIV China Lake [N60530] and Edwards AFB [FB2805], while they reported R, were not included because the work they reported is associated with proof of concept testing.

#### D&A

- -Aberdeen Proving Ground [W26210 SLAD, WOJEAA DTC, and W3JCAA AMSAA] are all management or analysis activities that perform their mission for all Army programs.
- -White Sands Missile Range [W04WAA] and Yuma Proving Ground [W03XAA] was not included because of their specialized testing climate, features and environment.

- -Arnold AFS [FP2804] was not included because it is the national site for air breathing engine T&E.
- -COMOPTEVFOR Norfolk [57023] was not included because they are a headquarters unit in-so-far-as air platforms are concerned.
- -Holloman AFB [FVHC0/46TG] was not included because impracticality of moving the RAMS facility.
- -Aberdeen Proving Ground [W26210 SLAD, WOJEAA DTC] are all management or analysis activities that perform their mission for all Army programs. Ft. Bragg [W46907], Ft. Hood [W469AA] were not included because it provides OT support and is co-located with their user. -Redstone Arsenal (W1HTAA) is T&E in support of R.

#### Losing Bases Losing Activities

Aberdeen (Aberdeen, MD) - Realignment

Adelphi (Adelphi, MD) - Realignment

APG (W4QUAA) Rotary Wing Research to Redstone - Consolidate

APG (W3U6AA) Rotary Wing T&E to Redstone -Consolidate

APG (W4QUAA) Rotary Wing T&E to Redstone -Consolidate

APG (W4QUAA, W4QUAA2) Rotary Wing D&A to Redstone - Consolidate

Adelphi (W26206, W26206 DET-RU) Rotary Wing Research to Redstone - Consolidate

Adelphi (W26201, W26201 DET-RU) Rotary Wing Research to Redstone - Consolidate

Adelphi (W26215, W26215 DET-RU) Rotary Wing Research to Redstone - Consolidate

Adelphi (W26242, W26242 DET-RU) Rotary Wing Research to Redstone - Consolidate

Adelphi (W262AA, W262AA DET-RU) Rotary Wing Research to Redstone - Consolidate

Adelphi (W26206) Rotary Wing D&A to

Redstone - Consolidate

Adelphi (W26215) Rotary Wing D&A to

Redstone - Consolidate

Barksdale AFB (Bossier City, LA) - Realignment Barksdale (JM4839) Air Platform T&E to Edwards - Consolidate Brooks City-Base (San Antonio, TX) - Realignment Brooks City-Base (FGR4) Fixed Wing D&A to WPAFB (F03000) - Consolidate CNR (Arlington, VA) - Realignment CNR (N00014, N00014 DET-RU) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate CNR (N00014, N00014 DET-RU) Fixed wing Research to WPAFB (F03000) - Consolidate CNR (N00014, N00014 DET-RU) Air Platform D&A to Pax River (N00421) - Consolidate CNR (N62879) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate Eglin AFB (Valpariso, FL) - Realignment Eglin (53W-TX1CFK27, 53WG, 53W-NJ1CFK1B, 53WDF1CFS9N, 53W-TX1CFK0C, 46TW, 53W-NJ1Cfk05, 53W-HP1CFK4P, 53W-NJ1CFQLC) Air Platform T&E to Edwards - Consolidate Eustis (Fort Eustis, VA) - Realignment Eustis (W470AA) Rotary Wing Research to Redstone - Consolidate Eustis (W1DF13, X6) Rotary Wing D&A to Redstone - Consolidate Eustis (W1DF13, X6/XR) Rotary Wing Research to Redstone - Consolidate Eustis (W1DF13, X6/XR) Rotary Wing T&E to Redstone - Consolidate Eustis (W470AA) Rotary Wing D&A to Redstone -Consolidate Hanscom AFB (Bedford, MA) - Realignment Hanscom (FA8720-1, ESC, MITRE) Fixed Wing D&A to WPAFB (F03000) - Consolidate Hill AFB (Clearfield, UT) - Realignment Hill (OO-ALC) Air Platform T&E to Edwards -Consolidate Hill (OO-ALC) Fixed Wing D&A to WPAFB (F03000) - Consolidate Hill (OO-ALC) Fixed wing Research to WPAFB (F03000) - Consolidate Huachuca (Fort Huachuca, AZ) - Realignment Huachuca (W04W12) Air Platform D&A to Pax River (N00421) - Consolidate Huachuca (W04W12) Air Platform T&E to Pax River (N00421) - Consolidate Huachuca (W04W12) Rotary Wing D&A to Redstone - Consolidate Huachuca (W04W12) Rotary Wing T&E to Redstone - Consolidate Kirtland AFB (Albuquerque, NM) - Realignment Kirtland (ASC/TM-ABL) Fixed Wing D&A to WPAFB (F03000) - Consolidate Kirtland (JM4620) Air Platform T&E to Edwards -Consolidate

As Of:

11/12/2004

Langley AFB (Hampton, VA) - Realignment

Monday, November 22, 2004 Page 378 of 669

Langley (LE1AFNQY) Air Platform T&E to

Edwards - Consolidate

Marine Corps Base Quantico (Quantico, VA) - Realignment

McGuire AFB (Wrightstown, NJ) - Realignment

Monmouth (Fort Monmouth, NJ) - Realignment

Naval Air Engineering Station Lakehurst (Lakehurst, NJ) - Realignment

CG MCB Quantico (M67854) Air Platform D&A to

As Of:

11/12/2004

CG MCB Quantico (M67854) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

Pax River (N00421) - Consolidate

CG MCB Quantico (M67854) Fixed wing Research to WPAFB (F03000) - Consolidate

CG MCCDC Quantico (M20409) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

CG MCCDC Quantico (M20409) Fixed wing Research to WPAFB (F03000) - Consolidate

McGuire (MN1LFM3X) Air Platform T&E to Edwards - Consolidate

Monmouth (W4G8AA) Rotary Wing T&E to Redstone - Consolidate

NAVAIRWARCENACDIV Lakehurst (N68335) Air Platform research (catapults, arresting gear, helo RAST, Maritime unique) to Pax River (N00421) -Consolidate

NAVAIRWARCENACDIV Lakehurst (N68335, N68335 DET-RU) Air Platform D&A to Pax River (N00421) - Consolidate

NAVAIRWARCENACDIV Lakehurst (N68335, N68335 DET-RU) Air PlatformT&E to Pax River (N00421) - Consolidate

As Of:

11/12/2004

Naval Air Station Patuxent River (Patuxent River, MD) - Realignment

NAVAIRWARCENACDIV PAX River (N49886) Fixed wing Research to WPAFB (F03000) -Consolidate

COMNAVAIRSYSCOM Pax River (N00019) Air Platform Research (maritime unique) to Pax River (N00421) - Co-locate

COMNAVAIRSYSCOM Pax River (N00019) Air PlatformT&E to Pax River (N00421) - Co-locate

COMNAVAIRSYSCOM Pax River (N00019,N00019 DET-RU, N00019-4) Air Platform D&A to Pax River (N00421) - Co-locate

COMNAVAIRSYSCOM Pax River (N30763) Air Platform D&A to Pax River (N00421) - Co-locate

COMNAVAIRSYSCOM Pax River (N3294A) Air Platform D&A to Pax River (N00421) - Co-locate

COMNAVAIRSYSCOM Pax River (N3342A) Air PlatformT&E to Pax River (N00421) - Co-locate

COMNAVAIRWARCENACDIV Pax River (N49886, N49886 DET-RU) Air Platform T&E to PAX River (N00421) - Co-locate

COMNAVAIRWARCENACDIV Pax River (N43724, N43724 DET-RU) Air Platform T&E to PAX River (N00421) - Co-locate

COMNAVAIRWARCENACDIV Pax River (N00213) Air Platform T&E to PAX River (N00421) - Co-locate

NAVAIRWARCENACDIV PAX River (N00213) Air Platform research (Maritime unique) to Pax River (N00421) - Co-locate

NAVAIRWARCENACDIV PAX River (N00213) Fixed wing Research to WPAFB (F03000) - Consolidate

NAVAIRWARCENACDIV PAX River (N00421) Fixed wing Research to WPAFB (F03000) -Consolidate

NAVAIRWARCENACDIV PAX River (N43724) Air Platform D&A to Pax River (N00421) - Colocate

NAVAIRWARCENACDIV PAX River (N43724) Air Platform research (Maritime unique) to Pax River (N00421) - Co-locate

NAVAIRWARCENACDIV PAX River (N43724) Fixed wing Research to WPAFB (F03000) -Consolidate

NAVAIRWARCENACDIV PAX River (N49886) Air Platform research (Maritime unique) to Pax River (N00421) - Co-locate

COMNAVAIRSYSCOM (N00019) Fixed wing Research to WPAFB (F03000) - Consolidate

Monday, November 22, 2004

Naval Air Weapons Station China Lake (China Lake, CA) - Realignment

Naval Research Laboratory (Washington, DC) - Realignment

AIRTEVRON China Lake(N55646) Air PlatformT&E to Pax River (N00421) - Consolidate

As Of:

AIRTEVRON China Lake(N57023) Air PlatformT&E to Pax River (N00421) - Consolidate

COMNAVAIRWARCENWPNDIV China Lake (N60530) Air PlatformT&E to Pax River (N00421) - Consolidate

NAVAIRWARCENWPNDIV China Lake (N55646) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

NAVAIRWARCENWPNDIV China Lake (N60530) Air Platform D&A to Pax River (N00421) -Consolidate

NAVAIRWARCENWPNDIV China Lake (N60530) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

NAVAIRWARCENWPNDIV China Lake (N60530)Fixed wing Research to WPAFB (F03000) - Consolidate

NRL (N00173) Fixed wing Research to WPAFB (F03000) - Consolidate

NRL ( N30620) Fixed wing Research to WPAFB (F03000) - Consolidate

NRL (N31260) Fixed wing Research to WPAFB (F03000) - Consolidate

NRL (N31686) Fixed wing Research to WPAFB (F03000) - Consolidate

NRL (N48103) Fixed wing Research to WPAFB (F03000) - Consolidate

NRL (N68462) Fixed wing Research to WPAFB (F03000) - Consolidate

NRL (N31260) Air Platform D&A to Pax River (N00421) - Consolidate

NRL (N48103) Air Platform D&A to Pax River (N00421) - Consolidate

NRL (N68462) Air Platform D&A to Pax River (N00421) - Consolidate

NRL DC (N00173) Air Platform D&A to Pax River (N00421) - Consolidate

NRL DC (N00173) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

NRL DC (N30620) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

NRL DC (N31686) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

NRL DC (N48103) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

NRL DC (N68462) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

11/12/2004

Page 381 of 669

Naval Station San Diego (San Diego, CA) - Realignment

Naval Surface Warfare Center Corona (NORCO, CA) - Realignment

NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - Realignment

NAVSURFWARCENWPNDIV PT MUGU (xxxxxx, CA) - Realignment

NATEC San Diego (N42076) Air Platform D&A to Pax River (N00421) - Consolidate

As Of:

NATEC San Diego (N30332) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N30333) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N30335) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N30338-00/01/02/03/04/05/06/07/08) Air Platform D&A to

00/01/02/03/04/05/06/07/08) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N30340-00/01) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N32379, N32379-00/02, N32379 DET-RU) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N31225-01) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N30860) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N32904) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N33203) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N33205) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N33206) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N33207) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N33208) Air Platform D&A to Pax River (N00421) - Consolidate

NATEC San Diego (N30328) Air Platform D&A to Pax River (N00421) - Consolidate

NAVSURFWARCENDIV Corona (N64267) Air Platform D&A to Pax River (N00421) - Consolidate

NAVSURFWARCENDIV Corona Air Platform T&E to Pax River (N00421) - Consolidate

NFESC hueneme (N69218)Fixed wing Research to WPAFB (F03000) - Consolidate

NFESC Pt. Hueneme (N69218) Air Platform research (Maritime unique) to Pax River (N00421) - Consolidate

NAVAIRWARCENWPNDIV Pt Mugu (N63126) Air Platform research (Maritime unique) to Pax

River (N00421) - Consolidate NAVAIRWARCENWPNDIV Pt Mugu (N63126) Fixed wing Research to WPAFB (F03000) -

Consolidate

NAVAIRWARCENWANDIV Pt. Mugu. (N63126

NAVAIRWARCENWPNDIV Pt. Mugu (N63126) Air Platform D&A to Pax River (N00421) -Consolidate

NAVAIRWARCENWPNDIV Pt. Mugu (N63126) Air PlatformT&E to Pax River (N00421) -Consolidate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

11/12/2004

Page 382 of 669

Pacific Missile Range Facility Barking Sands (Kekaha, HI) - Realignment

Patrick AFB (Cocoa Beach, FL) - Realignment

PEO STRICOM (Orlando, FL) - Realignment

Randolph AFB (Universal City, TX) - Realignment

Redstone (Huntsville, AL) - Realignment

Robins AFB (Warner Robins, GA) - Realignment

Rucker (Fort Rucker, AL) - Realignment

Tinker AFB (Midwest City, OK) - Realignment

Tucson IAP AGS (Tucson, AZ) - Realignment

White Sands (White Sands Missle Range, NM) - Realignment

Wright-Patterson AFB (Fairborn, OH) - Realignment

PACMISRANFAC (0534A) Air Platform T&E to Pax River (N00421) - Consolidate

As Of:

11/12/2004

Patrick (60) Air Platform T&E to Edwards - Consolidate

PEO STRICOM (W6ECAA) Rotary Wing D&A to

Redstone - Consolidate

PEO STRICOM (W6ECAA) Rotary Wing T&E to

Redstone - Consolidate

Randolph (RJ0JF4YG, EB0JFW0W) Air Platform

T&E to Edwards - Consolidate

Redstone (W0H9AA) Fixed wing Research to

WPAFB (F03000) - Consolidate

Redstone (W1DF02/08/AA) Fixed wing Research

to WPAFB (F03000) - Consolidate

Redstone (W27P02) Fixed wing Research to

WPAFB (F03000) - Consolidate

Robins (WR-ALC) Air Platform T&E to Edwards -

Consolidate

Robins (WR-ALC) Air Platform D&A to Pax River

(N00421) - Consolidate

Robins (WR-ALC) Fixed Wing D&A to WPAFB

(F03000) - Consolidate

Robins (WR-ALC) Rotary Wing D&A to

Redstone - Consolidate

Rucker (W03YAA) Rotary Wing D&A to

Redstone - Consolidate

Rucker (W03YAA) Rotary Wing Research to

Redstone - Consolidate

Rucker (W03YAA) Rotary Wing T&E to

Redstone - Consolidate

Rucker (W376AA) Rotary Wing D&A to

Redstone - Consolidate

Rucker (W376AA) Rotary Wing T&E to

Redstone - Consolidate

Tinker (OC-ALC) Air Platform T&E to Edwards -

Consolidate

Tinker (OC-ALC, OC-AL DET-RU) Fixed Wing

D&A to WPAFB (F03000) - Consolidate

Tucson (ANG/AFRC Test) Air Platform T&E to

Edwards - Consolidate

WPAFB (F03000) Air Platform D&A to Pax River

(N00421) - Consolidate

WPAFB (F03000) Rotary Wing D&A to

Redstone - Consolidate

WPAFB (F03000, 46TW, FFTF30) Air Platform

T&E to Edwards - Consolidate

Receiving Activities

Barksdale (JM4839) Air Platform T&E to Edwards

Receiving Bases

Edwards AFB (Rosamond, CA) - Receive

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 383 of 669

As Of:

11/12/2004

Eglin (53W-TX1CFK27, 53WG, 53W-NJ1CFK1B, 53WDF1CFS9N, 53W-TX1CFK0C, 46TW, 53W-NJ1Cfk05, 53W-HP1CFK4P, 53W-NJ1CFQLC) Air Platform T&E to Edwards

Hill (OO-ALC) Air Platform T&E to Edwards

Kirtland (JM4620) Air Platform T&E to Edwards

Langley (LE1AFNQY) Air Platform T&E to Edwards

McGuire (MN1LFM3X) Air Platform T&E to Edwards

Patrick (60) Air Platform T&E to Edwards

Randolph (RJ0JF4YG, EB0JFW0W) Air Platform T&E to Edwards

Robins (WR-ALC) Air Platform T&E to Edwards

Tinker (OC-ALC) Air Platform T&E to Edwards

Tucson (ANG/AFRC Test) Air Platform T&E to Edwards

WPAFB (F03000, 46TW, FFTF30) Air Platform T&E to Edwards

Naval Air Station Patuxent River (Patuxent River, MD) - Receive

As Of:

11/12/2004

NATEC San Diego (N33206) Air Platform D&A to Pax River (N00421)

CNR (N00014, N00014 DET-RU) Air Platform D&A to Pax River (N00421)

CG MCB Quantico (M67854) Air Platform D&A to Pax River (N00421)

CG MCB Quantico (M67854) Air Platform research (Maritime unique) to Pax River (N00421)

CG MCCDC Quantico (M20409) Air Platform research (Maritime unique) to Pax River (N00421)

CNR (N00014, N00014 DET-RU) Air Platform research (Maritime unique) to Pax River (N00421)

COMNAVAIRSYSCOM Pax River (N00019) Air Platform Research (maritime unique) to Pax River (N00421)

CNR (N62879) Air Platform research (Maritime unique) to Pax River (N00421)

NATEC San Diego (N30333) Air Platform D&A to Pax River (N00421)

COMNAVAIRSYSCOM Pax River (N00019) Air PlatformT&E to Pax River (N00421)

COMNAVAIRSYSCOM Pax River (N00019,N00019 DET-RU, N00019-4) Air Platform D&A to Pax River (N00421)

COMNAVAIRSYSCOM Pax River (N30763) Air Platform D&A to Pax River (N00421)

COMNAVAIRSYSCOM Pax River (N3294A) Air Platform D&A to Pax River (N00421)

COMNAVAIRSYSCOM Pax River (N3342A) Air PlatformT&E to Pax River (N00421)

NATEC San Diego (N30338-00/01/02/03/04/05/06/07/08) Air Platform D&A to Pax River (N00421)

COMNAVAIRWARCENWPNDIV China Lake (N60530) Air PlatformT&E to Pax River (N00421)

COMNAVAIRWARCENACDIV Pax River (N43724, N43724 DET-RU) Air Platform T&E to PAX River (N00421)

NATEC San Diego (N33205) Air Platform D&A to Pax River (N00421)

Huachuca (W04W12) Air Platform D&A to Pax River (N00421)

Huachuca (W04W12) Air Platform T&E to Pax River (N00421)

NATEC San Diego (N30328) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N30332) Air Platform D&A to Pax River (N00421)

AIRTEVRON China Lake(N57023) Air PlatformT&E to Pax River (N00421)

NATEC San Diego (N30335) Air Platform D&A to Pax River (N00421)

NRL DC (N00173) Air Platform research (Maritime unique) to Pax River (N00421)

NATEC San Diego (N30340-00/01) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N30860) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N31225-01) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N32379, N32379-00/02, N32379 DET-RU) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N32904) Air Platform D&A to Pax River (N00421)

AIRTEVRON China Lake(N55646) Air PlatformT&E to Pax River (N00421)

COMNAVAIRWARCENACDIV Pax River (N49886, N49886 DET-RU) Air Platform T&E to PAX River (N00421)

WPAFB (F03000) Air Platform D&A to Pax River (N00421)

COMNAVAIRWARCENACDIV Pax River (N00213) Air Platform T&E to PAX River (N00421)

NATEC San Diego (N33208) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N42076) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENACDIV Lakehurst (N68335) Air Platform research (catapults, arresting gear, helo RAST, Maritime unique) to Pax River (N00421)

NAVAIRWARCENACDIV Lakehurst (N68335, N68335 DET-RU) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENACDIV PAX River (N43724) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENACDIV PAX River (N00213) Air Platform research (Maritime unique) to Pax River (N00421)

NRL (N68462) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENACDIV PAX River (N43724) Air Platform research (Maritime unique) to Pax River (N00421)

NAVAIRWARCENACDIV PAX River (N49886) Air Platform research (Maritime unique) to Pax River (N00421)

NAVAIRWARCENWPNDIV China Lake (N55646) Air Platform research (Maritime unique) to Pax River (N00421)

NAVAIRWARCENWPNDIV China Lake (N60530) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENWPNDIV China Lake (N60530) Air Platform research (Maritime unique) to Pax River (N00421)

NAVAIRWARCENWPNDIV Pt Mugu (N63126) Air Platform research (Maritime unique) to Pax River (N00421)

NAVSURFWARCENDIV Corona (N64267) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENWPNDIV Pt. Mugu (N63126) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N33203) Air Platform D&A to Pax River (N00421)

NAVSURFWARCENDIV Corona Air Platform T&E to Pax River (N00421)

NFESC Pt. Hueneme (N69218) Air Platform research (Maritime unique) to Pax River (N00421)

NRL (N31260) Air Platform D&A to Pax River (N00421)

NRL (N48103) Air Platform D&A to Pax River (N00421)

NATEC San Diego (N33207) Air Platform D&A to Pax River (N00421)

NRL DC (N00173) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENACDIV Lakehurst (N68335, N68335 DET-RU) Air PlatformT&E to Pax River (N00421)

NRL DC (N30620) Air Platform research (Maritime unique) to Pax River (N00421)

NRL DC (N31686) Air Platform research (Maritime unique) to Pax River (N00421)

NRL DC (N48103) Air Platform research (Maritime unique) to Pax River (N00421)

NRL DC (N68462) Air Platform research (Maritime unique) to Pax River (N00421)

PACMISRANFAC (0534A) Air Platform T&E to Pax River (N00421)

Robins (WR-ALC) Air Platform D&A to Pax River (N00421)

NAVAIRWARCENWPNDIV Pt. Mugu (N63126) Air PlatformT&E to Pax River (N00421) Redstone (Huntsville, AL) - Receive

WPAFB (F03000) Rotary Wing D&A to Redstone

Adelphi ( W26201, W26201 DET-RU) Rotary Wing Research to Redstone

Adelphi ( W26215, W26215 DET-RU) Rotary Wing Research to Redstone

Adelphi ( W26242, W26242 DET-RU) Rotary Wing Research to Redstone

Adelphi (W262AA, W262AA DET-RU) Rotary Wing Research to Redstone

Adelphi (W26206) Rotary Wing D&A to Redstone

Adelphi (W26215) Rotary Wing D&A to Redstone

APG (W4QUAA) Rotary Wing Research to Redstone

APG (W3U6AA) Rotary Wing T&E to Redstone

APG (W4QUAA) Rotary Wing T&E to Redstone

APG (W4QUAA, W4QUAA2) Rotary Wing D&A to Redstone

Eustis ( W470AA) Rotary Wing Research to Redstone

Eustis (W1DF13, X6/XR) Rotary Wing T&E to Redstone

Eustis (W1DF13, X6/XR) Rotary Wing Research to Redstone

Eustis (W1DF13, X6) Rotary Wing D&A to Redstone

Eustis (W470AA) Rotary Wing D&A to Redstone

Huachuca (W04W12) Rotary Wing D&A to Redstone

Huachuca (W04W12) Rotary Wing T&E to Redstone

Monmouth (W4G8AA) Rotary Wing T&E to Redstone

PEO STRICOM (W6ECAA) Rotary Wing D&A to Redstone

PEO STRICOM (W6ECAA) Rotary Wing T&E to Redstone

Robins (WR-ALC) Rotary Wing D&A to Redstone

Rucker (W03YAA) Rotary Wing D&A to Redstone

Rucker (W03YAA) Rotary Wing Research to Redstone

Rucker (W03YAA) Rotary Wing T&E to Redstone

Rucker (W376AA) Rotary Wing D&A to Redstone

Rucker (W376AA) Rotary Wing T&E to Redstone

Adelphi ( W26206, W26206 DET-RU) Rotary Wing Research to Redstone

Wright-Patterson AFB (Fairborn, OH) - Receive

Tinker (OC-ALC, OC-AL DET-RU) Fixed Wing D&A to WPAFB (F03000)

CG MCB Quantico (M67854) Fixed wing Research to WPAFB (F03000)

CG MCCDC Quantico (M20409) Fixed wing Research to WPAFB (F03000)

CNR ( N00014, N00014 DET-RU) Fixed wing Research to WPAFB (F03000)

COMNAVAIRSYSCOM (N00019) Fixed wing Research to WPAFB (F03000)

Hanscom (FA8720-1, ESC, MITRE) Fixed Wing D&A to WPAFB (F03000)

Hill (OO-ALC) Fixed Wing D&A to WPAFB (F03000)

Hill (OO-ALC) Fixed wing Research to WPAFB (F03000)

Kirtland (ASC/TM-ABL) Fixed Wing D&A to WPAFB (F03000)

NAVAIRWARCENACDIV PAX River (N00213) Fixed wing Research to WPAFB (F03000)

NAVAIRWARCENACDIV PAX River (N00421) Fixed wing Research to WPAFB (F03000)

NAVAIRWARCENACDIV PAX River (N43724) Fixed wing Research to WPAFB (F03000)

NAVAIRWARCENWPNDIV Pt Mugu (N63126) Fixed wing Research to WPAFB (F03000)

NAVAIRWARCENWPNDIV China Lake (N60530)Fixed wing Research to WPAFB (F03000)

NAVAIRWARCENACDIV PAX River (N49886) Fixed wing Research to WPAFB (F03000)

NFESC hueneme (N69218)Fixed wing Research to WPAFB (F03000)

NRL (N00173) Fixed wing Research to WPAFB (F03000)

NRL (N30620) Fixed wing Research to WPAFB (F03000)

NRL (N31260) Fixed wing Research to WPAFB (F03000)

NRL ( N31686) Fixed wing Research to WPAFB (F03000)

NRL (N48103) Fixed wing Research to WPAFB (F03000)

NRL (N68462) Fixed wing Research to WPAFB (F03000)

Redstone (W0H9AA) Fixed wing Research to WPAFB (F03000)

Redstone (W1DF02/08/AA) Fixed wing Research to WPAFB (F03000)

Redstone (W27P02) Fixed wing Research to WPAFB (F03000)

Robins (WR-ALC) Fixed Wing D&A to WPAFB (F03000)

Brooks City-Base (FGR4) Fixed Wing D&A to WPAFB (F03000)

*Scenario #* TECH-0002 *Date Created*: 10/4/2004

Scenario Title: Relocate W&A RDAT&E to 3 Primary & 4 specialty with weapons from PAX River & Pt. Mugu to China Lake

#### Description:

Relocate all Weapons and Armaments [W&A] Research, Development & Acquisition, Test & Evaluation (RDAT&E) including associated program management functions from all organizations reporting W&A activity to three (3) primary locations [China Lake, Eglin, and Redstone Arsenal] and four (4) specialty capability locations [guns & ammo RDA and selected guns/ammo T&E @ Picatinny Arsenal, Underwater Weapons/ Underwater Weapons Integration @ Newport, Directed Energy Weapons Research, D&A @ Kirtland, DoD Directed Energy weapons T&E and selected weapons T&E @ White Sands Missile Range], with all weapons related RDAT&E from PAX River and Point Mugu to China Lake.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - Realignment	APG Ammo/Guns T&E to WSMR - Relocate
	APG D&A Missile to PEO Missile & AMRDEC - Relocate
	APG D&A Missile to AMRDEC & PEO Missile - Relocate
	APG Guns/ammo T&E to WSMR - Relocate
	APG Missile Research (except DEW & gun/ammo) to AMRDEC - Relocate
	APG Missile Research (except DEW & guns/ammo) to Redstone AMRDEC - Relocate
	APG RD&A Ammo/Guns to ARDEC - Relocate
	APG RD&A Guns/ammo to ARDEC - Relocate
	APG T&E Guns/ammo to WSMR - Relocate
Adelphi (Adelphi, MD) - Realignment	Adelphi ammo/gun/fuze RDAT&E to ARDEC - Relocate
	Adelphi fuze/gun/ammo RDAT&E to ARDEC - Relocate
	Adelphi Gun/ammo/fuze RDAT&E to ARDEC - Relocate
	Adelphi RDAT&E fuze/gun/ammo to ARDEC - Relocate
	Adelphi RDAT&E gun/ammo/fuze to ARDEC - Relocate
CBTDIRSYSACT - Dam Neck (xxxxx, VA) - Realignment	Dam Neck W&A RDAT&E (except DEW & guns/ammo) to China lake - Relocate
CNR (Arlington, VA) - Realignment	CNR W&A RDAT&E (except DEW & gun/ammo) to China lake - Relocate
	CNR W&A RDAT&E (except gun/ammo & DEW) to China lake - Relocate
COMNAVSURFWARCEN Washington DC (DC, DC) - Realignment	COMNAVSURFWARCEN_Wash DC W&A RDAT&E (except DEW, & gun/ammo) to China Lake - Relocate
COMVAVSEASYSCOM WNY DC (xxxx, DC) - Realignment	COMNAVSEASYSCOM WNY W&A RDAT&E (except DEW, & gun/ammo) to China Lake - Relocate
Defense Threat Reduction Agency (Alexandria, VA) - Realignment	DTRA ALBQ W&A (except DEW & gun/ammo) DAT&E to China Lake - Relocate
	DTRA NCR W&A Research (except DEW & gun/ammo) to Eglin - Relocate
	DTRA Nevada W&A T&E (except DEW & gun/ammo) to China Lake - Relocate

Dugway (Dugway, UT) - Realignment

Edwards AFB (Rosamond, CA) - Realignment

Eglin AFB (Valpariso, FL) - Realignment

Hill AFB (Clearfield, UT) - Realignment

Hood (Fort Hood, TX) - Realignment

Marine Corps Base Quantico (Quantico, VA) - Realignment

As Of:

11/12/2004

Dugway Gun/ammo T&E (smoke/illumination artillery) to WSMR - Relocate

Edwards DEW RD&A to Kirtland - Relocate

Edwards DEW RD&A to Kirtland - Relocate

Edwards W&A T&E (except DEW & gun/ammo)

to China Lake - Relocate

Edwards W&A T&E (except DEW & gun/ammo)

to China Lake - Relocate

Eglin AFRLMN DEW research to Kirtland -

Eglin RDAT&E guns/ammo (AFRLMN) to

ARDEC (W4MKAA) - Relocate

Hill (LH) W&A T&E (except DEW & gun/ammo)

to Eglin (46th TW) - Relocate

Hill (ALC) W&A Research (except DEW &

gun/ammo) - Relocate

Hill (ALC) W&A T&E (except DEW & gun/ammo)

to Eglin (46th TW) - Relocate

Hill (MAKAS) W&A T&E (except DEW &

gun/ammo) to Eglin (46th TW) - Relocate

Hill (MAKTP) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW) - Relocate

Hill (MAKTTM MUNS) W&A T&E (except DEW &

gun/ammo) to Eglin (46th TW) - Relocate

Hill (MUNS/MX WT) W&A T&E (except DEW &

gun/ammo) to Eglin (46th TW) - Relocate

Hill (UTTR) W&A D&A (except DEW &

gun/ammo) to Eglin AAC SPOs - Relocate

Hill (UTTR) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW) - Relocate

Hill (WM) W&A D&A (except DEW & gun/ammo)

to Eglin AAC SPOs - Relocate

Hill (WM) W&A Research (except DEW &

gun/ammo) - Relocate

Fort Hood Air Defense Test Directorate to

WSMR - Relocate

Ft. Hood Air Defense Test Directorate to WSMR -

Relocate

MCB Missile D&A to PEO Missile & AMRDEC -

Relocate

MCB Missile Research to AMRDEC - Relocate

MCB Missile T&E to Redstone RTTC - Relocate

MCB RDAT&E guns/ammo to ARDEC - Relocate

MCCDC Missile D&A to PEO Missile &

AMRDEC - Relocate

MCCDC Missile Research to AMRDEC - Relocate

MCCDC Missile T&E to Redstone RTTC -

Relocate

MCCDC RDAT&E guns/ammo to ARDEC -

MDA - Alabama (xxxx, AL) - Realignment

MDA - New Mexico (xxxxxxx, NM) - Realignment

Missile Defense Agency - Alaska (xxxxxx, AK) - Realignment

Missile Defense Agency - California (xxxxxx, CA) - Realignment

Missile Defense Agency - Colorado (xxxxx, CO) - Realignment

Missle Defense Agency (MDA) (National Capital Region, VA) - Realignment

Naval Air Station Patuxent River (Patuxent River, MD) - Realignment

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA) - Relocate

As Of:

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA) - Relocate

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA) - Relocate

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA) - Relocate

MDA AL Research to AMRDEC - Relocate

MDA AL T&E to Redstone RTTC - Relocate

MDA NM D&A Missile to PEO Missile &

AMRDEC - Relocate

MDA AK D&A to the appropriate missile PEO & AMRDEC (W1DFAA) - Relocate

MDA CA D&A to the missile PEO & AMRDEC (W1DFAA) - Relocate

MDA CO D&A to the appropriate missile PE O & AMRDEC (W1DFAA) - Relocate

MDA CO D&A to the appropriate missile PEO & AMRDEC (W1DFAA) - Relocate

MDA CO research to AMRDEC - Relocate

MDA CO T&E to Redstone RTTC - Relocate

MDA NCR D&A to the missile PEO & AMRDEC (ground based only) - Relocate

MDA NCR Research to AMRDEC (ground based only) - Relocate

MDA NCR T&E to Redstone RTTC (ground based only) - Relocate

MDA NCR W&A DAT&E (except DEW & gun/ammo) (except ground based & sea based) to Eglin - Relocate

MDA NCR W&A RDAT&E (except DEW, & gun/ammo) (sea based only) to China Lake - Relocate

PAX W&A RDAT&E

COMNAVAIRWARCENACDIV (except DEW & guns/ammo) to China lake - Relocate

PAX W&A RDAT&E COMVAVAIRSYSCOM (except DEW & guns/ammo) to China Lake - Relocate

PAX W&A RDAT&E COMVAVAIRSYSCOM (except DEW & guns/ammo) to China lake - Relocate

W&A RDAT&E COMNAVAIRWARCENACDIV PAX (except DEW & guns/ammo) to China lake - Relocate

W&A RDAT&E COMNAVAIRWARCENACDIV PAX (except guns/ammo &DEW ) to China lake - Relocate

Page 392 of 669

W&A RDAT&E COMVAVAIRSYSCOM PAX (except DEW & guns/ammo) to China Lake - Relocate

As Of: Naval Air Station Point Mugu (Point Mugu, CA) - Realignment Pt Mugu DEW research to Kirtland - Relocate Pt. Mugu W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate Naval Air Weapons Station China Lake (China Lake, CA) - Realignment China Lake DEW Research to Kirtland - Relocate China lake RDAT&E guns/ammo to ARDEC -Relocate Naval Research Laboratory (Washington, DC) - Realignment NRL W&A RDAT&E (except DEW, & guns/ammo) to China Lake - Relocate NRL W&A RDAT&E (except guns/ammo & DEW) to China Lake - Relocate NRL W&A RDAT&E (except DEW, & guns/ammo) to China Lake - Relocate Naval Support Activity Panama City (Panama City, FL) - Realignment NAVSURFWARCEN COASTSYSSTA Panama mines & uninhabited underwater vehicles to Newport - Relocate Naval Surface Warfare Center Corona (NORCO, CA) - Realignment Corona W&A (except DEW & guns/ammo) DAT&E to China Lake - Relocate Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Realignment Dahlgren RDAT&E (except for DEW & guns/ammo) NAVSURFWARCENDIV to China Lake - Relocate Dahlgren RDAT&E guns/ammo to ARDEC -Relocate NAVSURFWARCENDIV Dahlgren DEW research to Kirtland - Relocate Naval Surface Warfare Center Indian Head (Indian Head, MD) - Realignment IH W&A RDAT&E (except DEW, guns/ammo & underwater weapons) NAVSURFWARCENDIV to China Lake - Relocate NAVORDSAFSECACT IH W&A RDAT&E (except guns/ammo & DEW ) to China Lake -NAVORDSAFSECACT IH W&A RDAT&E (except DEW & guns/ammo) to China Lake -Relocate NAVORDSAFSECACT IH W&A RDAT&E (except DEW & gun/ammo) to China Lake - Relocate NAVSURFWARCENDIV IH DEW Research to Kirtland - Relocate NAVSURFWARCENDIV IH RDAT&E guns/ammo to ARDEC - Relocate NAVSURFWARCENDIV IH Underwater weapons to Newport - Relocate W&A DAT&E (except DEW & gun/ammo) NAVEODTECHDIV IH to Eglin - Relocate

Naval Weapons Station Earle (Colts Neck, NJ) - Realignment

Naval Weapons Station Seal Beach (Seal Beach, CA) - Realignment

Naval Weapons Station Yorktown (Yorktown, VA) - Realignment

Earle W&A RDAT&E (except DEW, guns/ammo & underwater weapons) to China lake

11/12/2004

Earle W&A RDAT&E (except DEW, gun/ammo) &

underwater weapons - Relocate

Seal Beach W&A RDAT&E (except DEW, gun/ammo) & underwater weapons to China

Lake - Relocate

Yorktown W&A RDAT&E (except DEW, guns/ammo, & underwater weapons)

NAVSURFWARCENDIV to China Lake - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 393 of 669

NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - Realignment

Navy Crane Center (Lester, PA) - Realignment

NUWC Annex Keyport (Silverdale, WA) - Realignment

Picatinny (Dover, NJ) - Realignment

Redstone (Huntsville, AL) - Realignment

Rock Island (Rock Island, IL) - Realignment

Tinker AFB (Midwest City, OK) - Realignment

Watervliet Arsenal (Watervliet, NY) - Realignment

Wright-Patterson AFB (Fairborn, OH) - Realignment

#### Receiving Bases

Eglin AFB (Valpariso, FL) - Receive

As Of:

11/12/2004

Hueneme (incl. SD, VB, and WS) W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate

Hueneme DEW RD&A (White Sands) to Kirtland - Relocate

Hueneme RDAT&E Louisville gun barrel fab to Picatinny - Relocate

Crane NAVSURFWARCENDIV W&A RDAT&E (except DEW, & gun/ammo) to China Lake - Relocate

Crane NAVSURFWARCENDIV W&A RDAT&E guns/ammo RDAT&E to ARDEC - Relocate

Crane NAVSURFWARCENDIV W&A RDAT&E guns/ammo to ARDEC - Relocate

Crane NAVSURFWARCENDIVW&A RDAT&E (except DEW, & gun/ammo) to China Lake - Relocate

Keyport Underwater weapons & integration RD&A to Newport - Relocate

Keyport RD&A Underwater weapons & integration to Newport - Relocate

Keyport Underwater weapons & integration RD&A to Newport - Relocate

ARDEC DEW RD&A to Kirtland - Relocate

AMRDEC DEW RD&A to Kirtland - Relocate

RI Guns/ammo RD&A to Picatinny - Relocate Rock Island Guns/ammo RD&A to ARDEC -Relocate

Rock Island RD&A Guns/ammo to Picatinny - Relocate

Tinker ALC/PSM W&A T&E (except DEW & gun/ammo) to Eglin - Relocate

Watervliet Gun RD&A (Benet Lab) to Picatinny - Relocate

Watevliet Gun RD&A (Benet Lab) to ARDEC - Relocate

WPAFB W&A DAT&E (except DEW & gun/ammo) to Eglin - Relocate

#### Receiving Activities

WPAFB W&A DAT&E (except DEW & gun/ammo) to Eglin

Hill (LH) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW)

Hill (ALC) W&A Research (except DEW & gun/ammo)

Hill (ALC) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW)

Hill (MAKAS) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW)

Hill (MAKTP) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

As Of:

11/12/2004

Hill (UTTR) W&A D&A (except DEW & gun/ammo) to Eglin AAC SPOs

Hill (MUNS/MX WT) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW)

Hill (MAKTTM MUNS) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW)

Hill (UTTR) W&A T&E (except DEW & gun/ammo) to Eglin (46th TW)

Hill (WM) W&A D&A (except DEW & gun/ammo) to Eglin AAC SPOs

Hill (WM) W&A Research (except DEW & gun/ammo)

MDA NCR W&A DAT&E (except DEW & gun/ammo) (except ground based & sea based) to Eglin

Tinker ALC/PSM W&A T&E (except DEW & gun/ammo) to Eglin

W&A DAT&E (except DEW & gun/ammo) NAVEODTECHDIV IH to Eglin

DTRA NCR W&A Research (except DEW & gun/ammo) to Eglin

AMRDEC DEW RD&A to Kirtland

ARDEC DEW RD&A to Kirtland

China Lake DEW Research to Kirtland

Edwards DEW RD&A to Kirtland

Eglin AFRLMN DEW research to Kirtland

Hueneme DEW RD&A (White Sands) to Kirtland

NAVSURFWARCENDIV Dahlgren DEW research to Kirtland

NAVSURFWARCENDIV IH DEW Research to Kirtland

Pt Mugu DEW research to Kirtland

Kirtland AFB (Albuquerque, NM) - Receive

Naval Air Weapons Station China Lake (China Lake, CA) - Receive

As Of:

11/12/2004

Dam Neck W&A RDAT&E (except DEW & guns/ammo) to China lake

Dahlgren RDAT&E (except for DEW & guns/ammo) NAVSURFWARCENDIV to China Lake

COMNAVSEASYSCOM WNY W&A RDAT&E (except DEW, & gun/ammo) to China Lake

COMNAVSURFWARCEN\_Wash DC W&A RDAT&E (except DEW, & gun/ammo) to China Lake

Corona W&A (except DEW & guns/ammo) DAT&E to China Lake

Crane NAVSURFWARCENDIV W&A RDAT&E (except DEW, & gun/ammo) to China Lake

DTRA ALBQ W&A (except DEW & gun/ammo) DAT&E to China Lake

MDA NCR W&A RDAT&E (except DEW, & gun/ammo) (sea based only) to China Lake

PAX W&A RDAT&E COMNAVAIRWARCENACDIV (except DEW & guns/ammo) to China lake

IH W&A RDAT&E (except DEW, guns/ammo & underwater weapons) NAVSURFWARCENDIV to China Lake

DTRA Nevada W&A T&E (except DEW & gun/ammo) to China Lake

Earle W&A RDAT&E (except DEW, guns/ammo & underwater weapons) to China lake Earle W&A RDAT&E (except DEW, gun/ammo) & underwater weapons

Edwards W&A T&E (except DEW & gun/ammo) to China Lake

Edwards W&A T&E (except DEW & gun/ammo) to China Lake

CNR W&A RDAT&E (except DEW & gun/ammo) to China lake

Crane NAVSURFWARCENDIVW&A RDAT&E (except DEW, & gun/ammo) to China Lake

PAX W&A RDAT&E COMVAVAIRSYSCOM (except DEW & guns/ammo) to China Lake

NAVORDSAFSECACT IH W&A RDAT&E (except guns/ammo & DEW ) to China Lake

NAVORDSAFSECACT IH W&A RDAT&E (except DEW & guns/ammo) to China Lake

NAVORDSAFSECACT IH W&A RDAT&E (except DEW & gun/ammo) to China Lake

NRL W&A RDAT&E (except DEW, & guns/ammo) to China Lake

NRL W&A RDAT&E (except guns/ammo & DEW) to China Lake

CNR W&A RDAT&E (except gun/ammo & DEW) to China lake

Yorktown W&A RDAT&E (except DEW, guns/ammo, & underwater weapons) NAVSURFWARCENDIV to China Lake

PAX W&A RDAT&E COMVAVAIRSYSCOM (except DEW & guns/ammo) to China lake

As Of:

11/12/2004

Hueneme (incl. SD, VB, and WS) W&A RDAT&E (except DEW & guns/ammo) to China Lake

Pt. Mugu W&A RDAT&E (except DEW & guns/ammo) to China Lake

Seal Beach W&A RDAT&E (except DEW, gun/ammo) & underwater weapons to China Lake

W&A RDAT&E COMNAVAIRWARCENACDIV PAX (except DEW & guns/ammo) to China lake

W&A RDAT&E COMNAVAIRWARCENACDIV PAX (except guns/ammo &DEW ) to China lake

W&A RDAT&E COMVAVAIRSYSCOM PAX (except DEW & guns/ammo) to China Lake

NRL W&A RDAT&E (except DEW, & guns/ammo) to China Lake

Keyport Underwater weapons & integration RD&A to Newport

Keyport RD&A Underwater weapons & integration to Newport

Keyport Underwater weapons & integration RD&A to Newport

NAVSURFWARCEN COASTSYSSTA Panama mines & uninhabited underwater vehicles to Newport

NAVSURFWARCENDIV IH Underwater weapons to Newport

Watevliet Gun RD&A (Benet Lab) to ARDEC

Adelphi fuze/gun/ammo RDAT&E to ARDEC

Adelphi Gun/ammo/fuze RDAT&E to ARDEC

Adelphi RDAT&E fuze/gun/ammo to ARDEC

Adelphi RDAT&E gun/ammo/fuze to ARDEC

APG RD&A Ammo/Guns to ARDEC

APG RD&A Guns/ammo to ARDEC

China lake RDAT&E guns/ammo to ARDEC

Crane NAVSURFWARCENDIV W&A RDAT&E guns/ammo RDAT&E to ARDEC

Eglin RDAT&E guns/ammo (AFRLMN) to ARDEC (W4MKAA)

Dahlgren RDAT&E guns/ammo to ARDEC

Crane NAVSURFWARCENDIV W&A RDAT&E guns/ammo to ARDEC

Hueneme RDAT&E Louisville gun barrel fab to Picatinny

MCB RDAT&E guns/ammo to ARDEC

MCCDC RDAT&E guns/ammo to ARDEC

NAVSURFWARCENDIV IH RDAT&E guns/ammo to ARDEC

RI Guns/ammo RD&A to Picatinny

Rock Island Guns/ammo RD&A to ARDEC

Rock Island RD&A Guns/ammo to Picatinny

Watervliet Gun RD&A (Benet Lab) to Picatinny

Adelphi ammo/gun/fuze RDAT&E to ARDEC

NUWC Newport (Newport, RI) - Receive

Picatinny (Dover, NJ) - Receive

As Of:

11/12/2004

Redstone (Huntsville, AL) - Receive

MDA NM D&A Missile to PEO Missile & AMRDEC

APG D&A Missile to AMRDEC & PEO Missile

APG Missile Research (except DEW & gun/ammo) to AMRDEC

APG Missile Research (except DEW & guns/ammo) to Redstone AMRDEC

MCB Missile D&A to PEO Missile & AMRDEC

MCB Missile Research to AMRDEC

MCB Missile T&E to Redstone RTTC

MCCDC Missile D&A to PEO Missile & AMRDEC

MCCDC Missile Research to AMRDEC

MCCDC Missile T&E to Redstone RTTC

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA)

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA)

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA)

MDA AK D&A to the appropriate missile PEO & AMRDEC (W1DFAA)

MDA AL D&A to the missile PEO & AMRDEC (W1DFAA)

MDA AL Research to AMRDEC

MDA AL T&E to Redstone RTTC

MDA CA D&A to the missile PEO & AMRDEC (W1DFAA)

MDA CO D&A to the appropriate missile PE O & AMRDEC (W1DFAA)

MDA CO D&A to the appropriate missile PEO & AMRDEC (W1DFAA)

MDA CO research to AMRDEC

MDA CO T&E to Redstone RTTC

MDA NCR D&A to the missile PEO & AMRDEC (ground based only)

MDA NCR Research to AMRDEC (ground based only)

MDA NCR T&E to Redstone RTTC (ground based only)

APG D&A Missile to PEO Missile & AMRDEC

APG Ammo/Guns T&E to WSMR

APG Guns/ammo T&E to WSMR

APG T&E Guns/ammo to WSMR

Dugway Gun/ammo T&E (smoke/illumination artillery) to WSMR

Fort Hood Air Defense Test Directorate to WSMR

Ft. Hood Air Defense Test Directorate to WSMR

White Sands (White Sands Missle Range, NM) - Receive

Scenario #TECH-0005Date Created:10/22/2004Scenario Title:Establish Joint Centers for Rotary Wing Air Platform RDAT&E

Description:

Consolidate Rotary Wing RDAT&E into 2 core sites.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - OTHER	APG Rotary Wing D&A to Redstone - Relocate
	APG rotary Wing Research to AMRDEC - Relocate
	APG rotary wing T&E to Redstone - Relocate
Adelphi (Adelphi, MD) - OTHER	Adelphi Rotary Wing D&A to Redstone - Relocate
	Adelphi Rotary Wing D&A to Redstone-1 - Relocate
	Adelphi rotary wing research - Relocate
	Adelphi rotary wing research-1 - Relocate
	Adelphi rotary wing research-2 - Relocate
Eustis (Fort Eustis, VA) - OTHER	Eustis Rotary wing D&A to Redstone - Relocate
	Eustis rotary wing RD&A to AMRDEC - Relocate
Huachuca (Fort Huachuca, AZ) - OTHER	Huachuca D&A rotary wing to PAX River - Relocate
	Huachuca T&E rotary wing to PAX River - Relocate
Naval Air Engineering Station Lakehurst (Lakehurst, NJ) - OTHER	NAVAIRWARCENACDIV Lakehurst T&E rotary Wing to PAX river - Relocate
Rucker (Fort Rucker, AL) - OTHER	Rucker rotary wing D&A to Redstone - Relocate
	Rucker Rotary Wing T&E to Redstone - Relocate
White Sands (White Sands Missle Range, NM) - OTHER	WSMR Rotary Wing T&E to Redstone - Relocate
	WSMR Rotary Wing T&E to Redstone-1 - Relocate
	WSMR Rotary Wing T&E to Redstone-2 - Relocate
	WSMR Rotary Wing T&E to Redstone-3 - Relocate
Yuma (Yuma, AZ) - OTHER	Yuma Rotary Wing T&E to Redstone - Relocate
Receiving Bases	Receiving Activities
Naval Air Station Patuxent River (Patuxent River, MD) - Receive	Huachuca D&A rotary wing to PAX River
	Huachuca T&E rotary wing to PAX River
	NAVAIRWARCENACDIV Lakehurst T&E rotary Wing to PAX river

Redstone (Huntsville, AL) - Receive

As Of:

11/12/2004

Yuma Rotary Wing T&E to Redstone Adelphi Rotary Wing D&A to Redstone-1 Adelphi rotary wing research Adelphi rotary wing research-1 Adelphi rotary wing research-2 APG Rotary Wing D&A to Redstone APG rotary Wing Research to AMRDEC Eustis rotary wing RD&A to AMRDEC Eustis Rotary wing D&A to Redstone APG rotary wing T&E to Redstone Rucker rotary wing D&A to Redstone Rucker Rotary Wing T&E to Redstone WSMR Rotary Wing T&E to Redstone WSMR Rotary Wing T&E to Redstone-1 WSMR Rotary Wing T&E to Redstone-2 WSMR Rotary Wing T&E to Redstone-3 Adelphi Rotary Wing D&A to Redstone

As Of:

11/12/2004

*Scenario #* TECH-0006 *Date Created*: 10/22/2004

Scenario Title: Establish Joint Centers for Fixed Wing Platform RDAT&E

### Description:

Consolidate Fixed Wing Air Platform R, D&A, T&E into principally 2 core sites. R and D&A at Patuxent River and Wright-Patterson AFB. Additionally, Fixed Wing R will be consolidated at Wright Patterson, ship installation related fixed wing R(catapults, arresting gear, helo RAST, etc.) will be consolidated at Patuxent River. Air Force T&E will be consolidated at Edwards AFB and Navy T&E at Patuxent River.

#### •Assumptions:

RESEARCH

-Arnold AFB [FP2804], NAVAIRWARCENWPNDIV China Lake [N60530] and Edwards AFB [FB2805], while they reported R, were not included because the work they reported is associated with proof of concept testing.

- -Arnold AFS [FP2804] was not included because it is the national site for air breathing engine T&E.
- -COMOPTEVFOR Norfolk [57023] was not included because they are only a headquarters unit.
- -Holloman AFB [FVHC0/46TG] was not included because impracticality of moving the RAMS facility.
- -McKinley Laboratory at Eglin AFB will not be relocated.

Losing Bases	Losing Activities
CNR (Arlington, VA) - Realignment	CNR ( N00014, N00014 DET-RU) D&A Fixed Wing to PAX River (N00421) - Relocate
	CNR ( N00014, N00014 DET-RU) Fixed Wing Research to WPAFB - Relocate
Eglin AFB (Valpariso, FL) - Realignment	Eglin (53W-TX1CFK27, 53WG, 53W-NJ1CFK1B, 53W-DF1CFS9N, 53W-TX1CFK0C, 46TW, 53W-NJ1CFK05, 53W-HP1CFK4P) Fixed Wing T&E to Edwards - Relocate
Hanscom AFB (Bedford, MA) - Realignment	Hanscom AFB [FA87201 ESC] fixed wing D&A to WPAFB - Relocate
Hill AFB (Clearfield, UT) - Realignment	Hill AFB [OO-ALC)]fixed wing D&A to WPAFB - Relocate
Huachuca (Fort Huachuca, AZ) - Realignment	Huachuca (W04W12) D&A fixed Wing to PAX River (N00421) - Relocate
	Huachuca T&E Fixed Wing to PAX - Relocate
Kirtland AFB (Albuquerque, NM) - Realignment	Kirtland (AFOTEC/JM4620) Fixed Wing T&E to Edwards - Relocate
Marine Corps Base Quantico (Quantico, VA) - Realignment	CG MCCDC (M20409) Fixed wing Research to WPAFB - Relocate
Naval Air Engineering Station Lakehurst (Lakehurst, NJ) - Realignment	Lakehurst (N68335, N68335 DET-RU) Fixed wing RDAT&E to PAX River (N00421) - Relocate
Naval Air Weapons Station China Lake (China Lake, CA) - Realignment	AIRTEVRON China Lake (N55646) T&E Fixed Wing to PAX River (N00421) - Relocate
	COMNAVAIRWARCENWPNDIV China Lake ( N60530)D&A fixed Wing to PAX RIVER (N00421) - Relocate
Naval Research Laboratory (Washington, DC) - Realignment	NRL (N31260) D&A fixed Wing to PAX River (N00421) - Relocate
	NRL (N00173) D&A fixed Wing to PAX River (N00421) - Relocate
	NRL (N00173) Research Fixed wing to WPAFB - Relocate
	NRL (N31260) Research Fixed wing to WPAFB - Relocate

Monday, November 22, 2004 Page 403 of 669

Naval Station San Diego (San Diego, CA) - Realignment

Naval Surface Warfare Center Corona (NORCO, CA) - Realignment

NAVSURFWARCENWPNDIV PT MUGU (xxxxxx, CA) - Realignment

Pacific Missile Range Facility Barking Sands (Kekaha, HI) - Realignment

Robins AFB (Warner Robins, GA) - Realignment

Tinker AFB (Midwest City, OK) - Realignment

Tucson IAP AGS (Tucson, AZ) - Realignment

Wright-Patterson AFB (Fairborn, OH) - Realignment

#### Receiving Bases

Edwards AFB (Rosamond, CA) - Receive

As Of:

11/12/2004

NATEC San Diego (N30340) D&A Fixed Wing to PAX River (N00421) - Relocate

NATEC San Diego (N30328) D&A Fixed Wing to PAX River (N00421) - Relocate

NATEC San Diego (N30332) D&A Fixed Wing to PAX River (N00421) - Relocate

NATEC San Diego (N30333) D&A Fixed Wing to PAX River (N00421) - Relocate

NATEC San Diego (N30335-00) D&A Fixed Wing to PAX River (N00421) - Relocate

NATEC San Diego (N32379-00, N32379 DET-RU) D&A Fixed Wing to PAX River (N00421) - Relocate

NAVSURFWARCENDIV Corona (N64267) Fixed Wing DAT&E to PAX RIVER (N00421) - Relocate

NAVAIRWARCENWPNDIV Pt. Mugu (N63126) Fixed Wing T&E to PAX River (N00421) -Relocate

PACMISRANFAC (0534A) Fixed Wing T&E to PAX River (N00421) - Relocate

Robins ALC fixed wing D&A to WPAFB - Relocate

Tinker AFB [OC-ALC) fixed wing D&A - Relocate

Tucson (ANG/AFRC Test) Fixed Wing T&E to Edwards - Relocate

WPAFB (F03000) Fixed Wing T&E to Edwards - Relocate

#### Receiving Activities

Eglin (53W-TX1CFK27, 53WG, 53W-NJ1CFK1B, 53W-DF1CFS9N, 53W-TX1CFK0C, 46TW, 53W-NJ1CFK05, 53W-HP1CFK4P) Fixed Wing T&E to Edwards

Kirtland (AFOTEC/JM4620) Fixed Wing T&E to Edwards

Tucson (ANG/AFRC Test) Fixed Wing T&E to Edwards

WPAFB (F03000) Fixed Wing T&E to Edwards

Monday, November 22, 2004 Page 404 of 669

Naval Air Station Patuxent River (Patuxent River, MD) - Receive

Wright-Patterson AFB (Fairborn, OH) - Receive

PACMISRANFAC (0534A) Fixed Wing T&E to

COMNAVAIRWARCENWPNDIV China Lake ( N60530)D&A fixed Wing to PAX RIVER (N00421)

Huachuca (W04W12) D&A fixed Wing to PAX River (N00421)

Lakehurst (N68335, N68335 DET-RU) Fixed wing RDAT&E to PAX River (N00421)

NATEC San Diego (N30340) D&A Fixed Wing to

NATEC San Diego (N30333) D&A Fixed Wing to

NATEC San Diego (N30332) D&A Fixed Wing to PAX River (N00421)

NATEC San Diego (N30328) D&A Fixed Wing to PAX River (N00421)

NATEC San Diego (N30335-00) D&A Fixed Wing to PAX River (N00421)

NATEC San Diego (N32379-00, N32379 DET-

NAVAIRWARCENWPNDIV Pt. Mugu (N63126) Fixed Wing T&E to PAX River (N00421)

Wing DAT&E to PAX RIVER (N00421)

NRL (N31260) D&A fixed Wing to PAX River (N00421)

NRL (N00173) D&A fixed Wing to PAX River (N00421)

AIRTEVRON China Lake (N55646) T&E Fixed Wing to PAX River (N00421)

**WPAFB** 

Research to WPAFB

Hanscom AFB [FA87201 ESC] fixed wing D&A to **WPAFB** 

Hill AFB [OO-ALC)]fixed wing D&A to WPAFB

NRL (N00173) Research Fixed wing to WPAFB

NRL (N31260) Research Fixed wing to WPAFB

Robins ALC fixed wing D&A to WPAFB

Tinker AFB [OC-ALC) fixed wing D&A

Monday, November 22, 2004

11/12/2004

PAX River (N00421)

As Of:

CNR ( N00014, N00014 DET-RU) D&A Fixed Wing to PAX River (N00421)

PAX River (N00421)

PAX River (N00421)

RU) D&A Fixed Wing to PAX River (N00421)

NAVSURFWARCENDIV Corona (N64267) Fixed

As Of:

11/12/2004

**Scenario** # TECH-0007 **Date Created:** 10/22/2004

Scenario Title: Relocate Ground Vehicle RDAT&E at Detroint Arsenal to Selfridge ANG Base

### Description:

Abstract: Relocation of Detroit Arsenal to US Army Garrison - Selfridge is the initial proposed scenario. An alternative would be to consider relocation of Detroit Arsenal to US Army Garrison - Selfridge, except for unique special high-cost laboratory facilities residing at Detroit Arsenal. These facilities will be creatively and cost-effectively maintained at their current geographic location and would include, but not be limited to, 1) unique high-cost, extreme climatic, full scale combat vehicle simulation facilities/individual propulsion performance simulation test cells, and an additional unique full scale transient ground vehicle simulation facility, 2) full-scale unique DOD dynamic physical simulation "shaker" facility (used for spectrum from full-scale armored combat vehicles to tactical trucks/HMMWV type vehicles), 3) unique Army/DoD water and fuel laboratories (built in 1995 as a result of previous BRAC), and 4) additional unique central ground vehicle research laboratories. Physical movement of these capabilities from their current location to US Army Garrison - Selfridge might not be the most cost-effective alternative. Narrative: This scenario proposes to relocate Detroit Arsenal to US Army Garrison - Selfridge. This move would retain the Army's/DoD's ground vehicle RD&A activity in the world automotive/ground vehicle capital of southeast Michigan. Southeastern Michigan is where the research and development headquarters reside for General Motors, Ford, Chrysler, General Dynamics Land Systems, Toyota-North America, Nissan-North America, Hino, Hyundai, Suzuki, Visteon, Delphi, Johnson Controls, Dana, and many others. Over 85% of the world's ground vehicle/automotive research and development resources are expended in this southeast Michigan location, and thus Detroit Arsenal's synergy and ability to leverage the automotive industry's vast resources and tremendous investment in R&D has always been of immeasurable value to Army/DoD. In addition, local southeast Michigan academia (anchored by schools such as the University of Michigan, Kettering University [formerly General Motors Institute], Wayne State University, and many others) is a unique and world-class network of extremely focused automotive research institutions which Detroit Arsenal has extensively leveraged and used to obtain motivated world-class engineers and scientists to lead Army/DoD's ground vehicle/automotive efforts from Detroit Arsenal. A nationally unique wealth of automotive, world-class talent resides in southeast Michigan (near Detroit Arsenal) that far surpasses any other area of the country. Since southeastern Michigan is the premier location for automotive engineers, many of Detroit Arsenal engineers have grown up (technically and culturally) in this "world of ground vehicle/advanced automotive technology." As such, it could be expected that very few current Detroit Arsenal engineers and scientists would leave the area to another location.

#### •Assumptions:

- -TJCSG did not collect any capacity or MIL VAL data on US Army Garrison Selfridge. This data will need to be collected as part of the scenario data call.
- -Another alternative that could be considered would be to move relocate PEO GCS, PEO CS&CSS, TACOM and TARDEC to US Army Garrison Selfridge cantoning and minimally staff the special, high cost laboratory equipment that resides in Bldg 212 (Propulsion and Mobility Test Cells) and 215 (Physical Simulation High Performance Computing).

Losing Bases	Losing Activities
Detroit/Selfridge (Warren, MI) - Realignment	Detroit TARDEC (W4GHAA) research to Detroit/Selfridge - Relocate
	PEO CS & CSS (W27P08) D&A to Detroit/Selfridge - Relocate
	PEO GCS (W27P10) D&A to Detroit/Selfridge - Relocate
	PEO GCS (W27P10) T&E to Detroit/Selfridge - Relocate
	TACOM (W4GGAA) D&A to Detroit/Selfridge - Relocate
	TARDEC (W4GHAA) D&A to Detroit/Selfridge - Relocate
	TARDEC (W4GHAA) T&E to Detroit/Selfridge - Relocate
Receiving Bases	Receiving Activities
Selfridge (Selfridge, MI) - Receive	Detroit TARDEC (W4GHAA) research to Detroit/Selfridge
	PEO CS & CSS (W27P08) D&A to Detroit/Selfridge
	PEO GCS (W27P10) D&A to Detroit/Selfridge
	PEO GCS (W27P10) T&E to Detroit/Selfridge
	TACOM (W4GGAA) D&A to Detroit/Selfridge

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

As Of:

11/12/2004

TARDEC (W4GHAA) D&A to Detroit/Selfridge TARDEC (W4GHAA) T&E to Detroit/Selfridge

**As Of:** 11/12/2004

Scenario # TECH-0008 Date Created: 10/22/2004

Scenario Title: C4ISR Cross DTAP & Function

Description:

A.1 Maritime Sensor, Electronic Warfare and Electronics RDAT&E Consolidation Scenario Description:

Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Sensors, Electronic Warfare and Electronics RDAT&E work from NRL\_WASHINGTON\_DC (DAT&E only), NAVSURFWARCENDIV\_CORONA\_CA, NAVSURFWARCENDIV\_CRANE\_IN, SPAWARSYSCEN\_SAN\_DIEGO\_CA, SPAWARSYSCEN\_CHARLESTON\_SC,

CBTDIRSYSACT\_DAM\_NECK\_VA, and NAVUNSEAWARCENDIV\_NEWPORT\_RI (surface and above work only) to

NAVSURFWARCENDIV\_DAHLGREN\_VA. NRL\_WASHINGTON\_DC Maritime Sensor Research only remains in place. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved.

A.2 Maritime Information Systems RDAT&E Consolidation Scenario Description:

Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Information Systems RDAT&E work from NRL\_WASHINGTON\_DC (DAT&E only), NAVUNSEAWARCENDIV\_NEWPORT\_RI, SPAWARSYSCEN\_CHARLESTON\_SC, NAVSURFWARCENDIV\_DAHLGREN\_VA, NAVSURFWARCENDIV\_CORONA\_CA, SPAWARSYSCEN\_NORFOLK\_VA, NAVSURFWARCENDIV\_PORT\_HUENEME\_CA, COMNAVAIRWARCENACDIV\_PATUXENT\_RIVER\_MD (Maritime domain work only – not Air domain work), and NCTSI\_SAN\_DIEGO\_CA to SPAWARSYSCEN\_SAN\_DIEGO\_CA,. NRL\_WASHINGTON\_DC Maritime Information Systems Research only remains in place. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved.

A.3 Ground Sensor, Electronic Warfare, Electronics and Information Systems Research to Army Research Laboratory, Adelphi, MD. Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Ground Information Systems, Sensors, Electronic Warfare and Electronics Research work from Fort Belvoir, Fort Monmouth, and Redstone Arsenal (non-weapons work only) to Army Research Laboratory, Adelphi, MD. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved.

A.4 Ground Sensor, Electronic Warfare, Electronics and Information Systems Development & Acquisition to CECOM, Fort Belvoir, VA (Option 1) OR CECOM. Fort Monmouth, NJ (Option 2). Please provide scenario data for both options.

Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Ground Information Systems, Sensors, Electronic Warfare and Electronics Development & Acquisition work from Fort Monmouth (Option 1) OR Fort Belvoir (Option 2), Redstone Arsenal (non-weapons work), and CG\_MCB\_CAMPEN to CECOM, Fort Belvoir (Option 1) OR CECOM, Fort Monmouth (Option 2). People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved.

A.5 Ground Sensor, Electronic Warfare, Electronics and Information Systems Test & Evaluation to Fort Huachuca, AZ Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Ground Information Systems, Sensors, Electronic Warfare and Electronics Test & Evaluation work from Fort Hood, CG\_MCB\_CAMPEN, and White Sands Missile Range to Fort Huachuca. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved.

A.6 Air Sensor, Electronic Warfare, and Electronics Research, Development and Acquisition to Wright-Patterson AFB, OH Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Air Sensors, Electronic Warfare and Electronics Research, Development and Acquisition work from Rome Laboratory, Hanscom AFB, and COMNAVAIRWARCENACDIV\_PATUXENT\_RIVER\_MD to Wright-Patterson AFB, OH. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved

A.7 Air Information Systems Research, Development and Acquisition to Hanscom AFB, MA
Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Air Information Systems Research,
Development and Acquisition work from Rome Laboratory, Wright-Patterson AFB, Lackland AFB, Brooks City-Base,
COMNAVAIRWARCENACDIV\_PATUXENT\_RIVER\_MD, Material Systems Group (MSG/WPAFB) and Standard Systems Group (SSG/Gunter
Annex, MAFB) to Hanscom AFB. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the
government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles
required to accomplish the mission being moved.

A.8 Air Sensor, Electronic Warfare, Electronics and Information Systems Test & Evaluation to Edwards AFB, CA Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Air Information Systems, Sensors, Electronic Warfare and Electronics Test & Evaluation work from Eglin AFB, Holloman AFB, and COMNAVAIRWARCENACDIV\_PATUXENT\_RIVER\_MD to Edwards AFB. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

As Of:

Losing Activities

### Losing Bases

Adelphi (Adelphi, MD) - OTHER	Fort Belvoir - Consolidate
	Fort Monmouth - Consolidate
	Redstone Arsenal (non-weapons work) - Consolidate
Belvoir (Fort Belvoir, VA) - Realignment	Belvoir Ground info sys & Sensor D&A to Monmouth - Relocate
	Belvoir Ground Info Sys & Sensor Research to ARL/Adelphi - Relocate
Brooks City-Base (San Antonio, TX) - Realignment	Brooks Air Info Sys RD&A to Hanscom - Relocate
CBTDIRSYSACT - Dam Neck (xxxxx, VA) - Realignment	CBTDIRSYSACT Maritime Info Sys RDAT&E to NRL/San Diego - Relocate
	CBTDIRSYSACT Maritime Sensor RDAT&E to NRL/Dahlgren - Relocate
Eglin AFB (Valpariso, FL) - Realignment	Eglin Air Info sys & Sensor T&E to Edwards - Relocate
Hanscom AFB (Bedford, MA) - Realignment	Hanscom Air Sensor RD&A to WPAFB - Relocate
Holloman AFB (Alamogordo, NM) - Realignment	Holloman Air Info sys & Sensor T&E to Edwards - Relocate
Hood (Fort Hood, TX) - Realignment	Ft Hood Ground Info sys & Sensor T&E to Fort Huachuca - Relocate
Lackland AFB (San Antonio, TX) - Realignment	Lackland Air Info Sys RD&A to Hanscom - Relocate
Marine Corps Base Camp Pendleton (Camp Pendleton, CA) - Realignment	CG MCB Camp Pendleton Ground info sys & Sensor D&A to Monmouth - Relocate
	CG MCB Ground Info sys & Sensor T&E to Fort Huachuca - Relocate
Monmouth (Fort Monmouth, NJ) - Realignment	Monmouth Ground Info Sys & Sensor Research to ARL/Adelphi - Relocate
Naval Air Station Patuxent River (Patuxent River, MD) - Realignment	COMNAVAIRWARCENACDIV PAX Air Info sys & Sensor T&E to Edwards - Relocate
	COMNAVAIRWARCENACDIV PAX Air Info Sys RD&A to Hanscom - Relocate
	COMNAVAIRWARCENACDIV PAX Air Sensor RD&A to WPAFB - Relocate
	PAX River Maritime Info Sys RDAT&E to NRL/San Diego - Relocate
Naval Research Laboratory (Washington, DC) - Realignment	NRL DC Maritime Info Sys RDAT&E to NRL/San Diego - Relocate
	NRL DC Maritime Sensor RDAT&E to NRL/Dahlgren - Relocate
Naval Station Norfolk (Norfolk, VA) - Realignment	Norfolk Maritime Info Sys RDAT&E to NRL/San Diego - Relocate
Naval Station San Diego (San Diego, CA) - Realignment	NCTSI Maritime Info Sys RDAT&E to NRL/San Diego - Co-locate
	SPAWARSYSCEN San DiegoMaritime Sensor RDAT&E to NRL/Dahlgren - Relocate
Naval Support Activity Crane (Crane, IN) - Realignment	Crane Maritime Sensor RDAT&E to NRL/Dahlgren - Relocate

Naval Surface Warfare Center Corona (NORCO, CA) - Realignment

Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Realignment

Naval Weapons Station Charleston (Goose Creek, SC) - Realignment

NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - Realignment

NUWC Newport (Newport, RI) - Realignment

Redstone (Huntsville, AL) - Realignment

Rome Laboratory (Rome, NY) - Realignment

Wallops Island (Wallops Island, VA) - Realignment

White Sands (White Sands Missle Range, NM) - Realignment

Wright-Patterson AFB (Fairborn, OH) - Realignment

#### Receiving Bases

Adelphi (Adelphi, MD) - Receive

Edwards AFB (Rosamond, CA) - Receive

Hanscom AFB (Bedford, MA) - Receive

· ·

As Of:

11/12/2004

Corona Maritime Info Sys RDAT&E to NRL/San

Diego - Relocate

Corona Maritime Sensor RDAT&E to

NRL/Dahlgren - Relocate

Dahlgren Maritime Info Sys RDAT&E to NRL/San

Diego - Relocate

Charleston Maritime Info Sys RDAT&E to

NRL/San Diego - Relocate

Charleston Maritime Sensor RDAT&E to

NRL/Dahlgren - Relocate

Hueneme Maritime Info Sys RDAT&E to

NRL/San Diego - Relocate

NUWC Maritime Info Sys RDAT&E to NRL/San

Diego - Relocate

NUWC Maritime Sensor RDAT&E (ssurface &

above) to NRL/Dahlgren - Relocate

Redstone Ground info sys & Sensor D&A (non-

weapon work) to Monmouth - Relocate

Redstone Ground Info Sys & Sensor Research(Non-weapons work) to ARL/Adelphi -

Relocate

Rome Air Info Sys RD&A to Hanscom - Relocate

Rome Air Sensor RD&A to WPAFB - Relocate

SURFCOMBATSYSCEN Wallops Maritime Sensor RDAT&E to NRL/Dahlgren - Relocate

WSMR Ground Info sys & Sensor T&E to Fort

Huachuca - Relocate

WPAFB Air Info Sys RD&A to Hanscom -

Relocate

### Receiving Activities

Belvoir Ground Info Sys & Sensor Research to ARL/Adelphi

Monmouth Ground Info Sys & Sensor Research to ARL/Adelphi

Redstone Ground Info Sys & Sensor

Research(Non-weapons work) to ARL/Adelphi

COMNAVAIRWARCENACDIV PAX Air Info sys & Sensor T&E to Edwards

Eglin Air Info sys & Sensor T&E to Edwards

....

Holloman Air Info sys & Sensor T&E to Edwards

Brooks Air Info Sys RD&A to Hanscom

COMNAVAIRWARCENACDIV PAX Air Info Sys

RD&A to Hanscom

Lackland Air Info Sys RD&A to Hanscom

Rome Air Info Sys RD&A to Hanscom

WPAFB Air Info Sys RD&A to Hanscom

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 410 of 669

Huachuca (Fort Huachuca, AZ) - Receive

Monmouth (Fort Monmouth, NJ) - Receive

Naval Station San Diego (San Diego, CA) - Receive

Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Receive

NUWC Newport (Newport, RI) - Receive

Wright-Patterson AFB (Fairborn, OH) - Receive

CG MCB Ground Info sys & Sensor T&E to Fort Huachuca

As Of:

11/12/2004

Ft Hood Ground Info sys & Sensor T&E to Fort Huachuca

WSMR Ground Info sys & Sensor T&E to Fort Huachuca

Belvoir Ground info sys & Sensor D&A to Monmouth

CG MCB Camp Pendleton Ground info sys & Sensor D&A to Monmouth

Redstone Ground info sys & Sensor D&A (non-weapon work) to Monmouth

CBTDIRSYSACT Maritime Info Sys RDAT&E to NRL/San Diego

Charleston Maritime Info Sys RDAT&E to NRL/San Diego

Corona Maritime Info Sys RDAT&E to NRL/San Diego

Dahlgren Maritime Info Sys RDAT&E to NRL/San Diego

Hueneme Maritime Info Sys RDAT&E to NRL/San Diego

NCTSI Maritime Info Sys RDAT&E to NRL/San Diego

Norfolk Maritime Info Sys RDAT&E to NRL/San Diego

NRL DC Maritime Info Sys RDAT&E to NRL/San Diego

NUWC Maritime Info Sys RDAT&E to NRL/San Diego

PAX River Maritime Info Sys RDAT&E to NRL/San Diego

CBTDIRSYSACT Maritime Sensor RDAT&E to NRL/Dahlgren

Charleston Maritime Sensor RDAT&E to NRL/Dahlgren

Corona Maritime Sensor RDAT&E to NRL/Dahlgren

Crane Maritime Sensor RDAT&E to NRL/Dahlgren

NRL DC Maritime Sensor RDAT&E to NRL/Dahlgren

NUWC Maritime Sensor RDAT&E (ssurface & above) to NRL/Dahlgren

SPAWARSYSCEN San DiegoMaritime Sensor RDAT&E to NRL/Dahlgren

SURFCOMBATSYSCEN Wallops Maritime Sensor RDAT&E to NRL/Dahlgren

COMNAVAIRWARCENACDIV PAX Air Sensor

RD&A to WPAFB

Hanscom Air Sensor RD&A to WPAFB Rome Air Sensor RD&A to WPAFB

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Page 411 of 669

As Of:

11/12/2004

Scenario # TECH-0012 Date Created: 10/22/2004

Scenario Title: Relocate W&A RDAT&E to 3 core & 4 specalty w/ air launched weapons from PAX River & Pt Mugu to Eglin

### Description:

Relocate all Weapons and Armaments [W&A] Research, Development & Acquisition, Test & Evaluation (RDAT&E) including associated program management functions from all organizations reporting W&A activity to three (3) primary locations [China Lake, Eglin, and Redstone Arsenal] and four (4) specialty capability locations [guns & ammo RDA and selected guns/ammo T&E @ Picatinny Arsenal, Underwater Weapons/ Underwater Weapons Integration @ Newport, Directed Energy Weapons Research, D&A @ Kirtland, DoD Directed Energy weapons T&E and selected weapons T&E @ White Sands Missile Range], with air launched weapons related RDAT&E from PAX River and Point Mugu to Eglin.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - OTHER	APG W&A RD&A guns/ammo to ARDEC - Relocate
	APG D&A Missile AMRDEC & PEO - Relocate
	APG D&A Missile PEO & AMRDEC - Relocate
	APG gun/ammo T&E to WSMR - Relocate
	APG guns/ammo T&E to WSMR - Relocate
	APG Missile Research to AMRDEC - Relocate
	APG Missile Research to AMRDEC - Relocate
	APG T&E gun/ammo to WSMR - Relocate
	APG W&A RD&A gun/ammo to ARDEC - Relocate
Adelphi (Adelphi, MD) - OTHER	Adelphi gun/ammo/fuze RD&A to ARDEC - Relocate
	Adelphi W&A RD&A ammo/fuze/gun to ARDEC - Relocate
	Adelphi W&A RD&A fuze/gun/ammo to ARDEC - Relocate
	Adelphi W&A RD&A gun/ammo/fuze to ARDEC - Relocate
	Adelphi W&A RD&A to ARDEC - Relocate
CBTDIRSYSACT - Dam Neck (xxxxx, VA) - OTHER	Dam Neck W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate
CNR (Arlington, VA) - OTHER	CNR W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate
	CNR W&A RDAT&E (except guns/ammo & DEW) to China lake - Relocate
COMNAVSURFWARCEN Washington DC (DC, DC) - OTHER	COMNAVSURFWARCEN_Wash DC W&A RDAT&E (except DEW & gun/ammo) to China lake - Relocate
COMVAVSEASYSCOM WNY DC (xxxx, DC) - OTHER	COMNAVSEASYSCOM WNY W&A RDAT&E (except DEW & gun/ammo) to China Lake - Relocate
Defense Threat Reduction Agency (Alexandria, VA) - OTHER	DTRA ALBQ W&A DAT&E (except DEW & gun/ammo) to China Lake - Relocate
	DTRA NCR W&A Research (except DEW guns/ammo) to Eglin - Relocate
	DTRA Nevada W&A T&E to China Lake - Relocate
Dugway (Dugway, UT) - OTHER	Dugway T&E smoke/illumination artillery to WSMR - Relocate

Edwards AFB (Rosamond, CA) - OTHER

Eglin AFB (Valpariso, FL) - OTHER

Hill AFB (Clearfield, UT) - OTHER

Hood (Fort Hood, TX) - OTHER

Marine Corps Base Quantico (Quantico, VA) - OTHER

Edwards DEW RD&A to Kirtland (AFRL/DE) -

As Of:

Edwards DEW RD&A to Kirtland (AFRL/DE) - Relocate

Edwards W&A T&E (except DEW & guns/ammo) to China Lake - Relocate

Edwards W&A T&E (except DEW & guns/ammo) to China Lake - Relocate

Eglin (AFRLMN) DEW research to Kirtland - Relocate

Eglin AFRLMN W&A RDAT&E gun/ammo to ARDEC - Relocate

Hill (ALC) W&A Research (except DEW & guns/ammo) to Eglin - Relocate

Hill (ALC) W&A T&E to Eglin (46th TW) - Relocate
Hill (LH) W&A T&E to Eglin (46th TW) - Relocate

Hill (MAKAS) W&A T&E to Eglin (46th TW) - Relocate

Hill (MAKTP) W&A T&E to Eglin (46th TW) - Relocate

Hill (MAKTTM MUNS) W&A T&E to Eglin (46th TW) - Relocate

Hill (MUNS/MX WT) W&A T&E to Eglin (46th TW) - Relocate

Hill (UTTR) W&A D&A (except DEW & gun/ammo) to AAC SPOs @ Eglin - Relocate

Hill (UTTR) W&A T&E to Eglin (46th TW) - Relocate

Hill (WM) W&A D&A (except DEW & gun/ammo) to AAC SPOs @ Eglin - Relocate

Hill (WM) W&A Research (except DEW & guns/ammo) to Eglin - Relocate

Fort Hood air defense test directorate to WSMR - Relocate

Ft. Hood air defense test directorate to WSMR - Relocate

MCB D&A Missile to PEO & AMRDEC - Relocate

MCB missile Research to AMRDEC - Relocate

MCB Missile T&E to RTTC - Relocate

MCB W&A RDAT&E gun/ammo - Relocate

MCCDC D&A Missile to PEO & AMRDEC -

Relocate

MCCDC Missile Research to AMRDEC - Relocate

MCCDC Missile T&E to RTTC - Relocate

MCCDC W&A RDAT&E gun/ammo - Relocate

Monday, November 22, 2004

11/12/2004

Page 417 of 669

MDA - Alabama (xxxx, AL) - OTHER

MDA - Alaska (xxxxxxx, AK) - OTHER

MDA - California (xxxxxx, CA) - OTHER

MDA - Colorado (xxxxxxx, CO) - OTHER

MDA - New Mexico (xxxxxxx, NM) - OTHER

Missle Defense Agency (MDA) (National Capital Region, VA) - OTHER

Naval Air Station Patuxent River (Patuxent River, MD) - OTHER

Naval Air Station Point Mugu (Point Mugu, CA) - OTHER

MDA AL Missile D&A to Missile PEO &

As Of:

11/12/2004

AMRDEC - Relocate

MDA AL Missile D&A to Missile PEO &

AMRDEC - Relocate

MDA AL Missile D&A to Missile PEO &

AMRDEC - Relocate

MDA AL Missile D&A to Missile PEO &

AMRDEC - Relocate

MDA AL Missile research to AMRDEC - Relocate

MDA AL Missile T&E to RTTC - Relocate

MDA AK D&A to PEO missile & AMRDEC -

Relocate

MDA CA D&A to missile PEO & AMRDEC -

Relocate

MDA CO D&A to missile PEO & AMRDEC -

Relocate

MDA CO D&A to missile PEO & AMRDEC -

Relocate

MDA CO research to AMRDEC - Relocate

MDA T&E Missile to RTTC - Relocate

MDA NM D&A to ARMDEC & PEO Missile -

Relocate

MDA NCR D&A (ground based only) to Missile

PEO & AMRDEC - Relocate

MDA NCR research (ground based only) to

AMRDEC - Relocate

MDA NCR T&E (ground based only) to RTTC -

Relocate

MDA NCR W&A DAT&E (except for DEW

guns/ammo) (except ground based & sea based)

to Eglin - Relocate

MDA NCR W&A RDAT&E (except DEW &

gun/ammo) ( sea based only) to China Lake -

Relocate

COMNAVAIRSYSCOM PAX W&A DAT&E

(except DEW & gun/ammo) to Eglin - Relocate

COMNAVAIRSYSCOM PAX W&A DAT&E

(except DEW & gun/ammo) to Eglin - Relocate

COMNAVAIRSYSCOM PAX W&A DAT&E (except DEW & gun/ammo) to Eglin - Relocate

COMNAVAIRWARCENACDIV PAX W&A

DAT&E (except DEW & guns/ammo) to Eglin -

Relocate

COMNAVAIRWARCENACDIV PAX W&A DAT&E (except DEW & guns/ammo) to Eglin - Relocate

COMNAVAIRWARCENACDIV PAX W&A DAT&E

(except DEW & guns/ammo) to Eglin - Relocate

Pt. Mugu NAVAIRWARCENWPNDIV DEW

Research to Kirtland - Relocate

Pt. Mugu W&A DAT&E (except DEW

guns/ammo) to Eglin - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 418 of 669

As Of: Naval Air Weapons Station China Lake (China Lake, CA) - OTHER COMNAVAIRWARCENWPNDIV W&A RDAT&E gun/ammo to ARDEC - Relocate COMNAVATRWARCENWPNDIV CL DEW Rrsearch to Kirtland - Relocate Naval Research Laboratory (Washington, DC) - OTHER NRL RDAT&E W&A (except DEW & guns/ammo) to China Lake - Relocate NRL W&A RDAT&E (except DEW & gun/ammo) to China Lake - Relocate NRL W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate Naval Support Activity Panama City (Panama City, FL) - OTHER NAVSURFWARCEN COASTSYSTA Panama City mines & unmanned underwater vehicles to Newport - Relocate Naval Surface Warfare Center Corona (NORCO, CA) - OTHER Corona W&A DAT&E (except DEW & guns/ammo) to China Lake - Relocate Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - OTHER Dahlgren DEW research to Kirtland - Relocate Dahlgren W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate Dahlgren W&A RDAT&E gun/ammo to ARDEC -Naval Surface Warfare Center Indian Head (Indian Head, MD) - OTHER IH NAVORDSAFSECACT W&A RDAT&E (Except gun/ammo & DEW) to China Lake -Relocate NAVEODTECHDIV IH W&A DAT&E (except gun/ammo & DEW) to Eglin - Relocate NAVORDSAFSECACT IH W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate NAVORDSAFSECACT IH W&A RDAT&E (except gun/ammo & DEW) to China Lake - Relocate NAVSURFWARCENDIV IH DEW research to Kirtland - Relocate NAVSURFWARCENDIV IH Underwater weapons RDAT&E to Newport - Relocate NAVSURFWARCENDIV IH W&A RDAT&E (except DEW, guns/ammo & underwater weapons) to China Lake - Relocate NAVSURFWARCENDIV IH W&A RDAT&E gun/ammo to ARDEC - Relocate Naval Weapons Station Earle (Colts Neck, NJ) - OTHER Earle W&A RDAT&E (except gun/ammo & DEW) to China Lake

Naval Weapons Station Seal Beach (Seal Beach, CA) - OTHER

Naval Weapons Station Yorktown (Yorktown, VA) - OTHER

NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - OTHER

Earle W&A RDAT&E (except DEW &

guns/ammo) to China lake - Relocate

Seal Beach W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate

11/12/2004

Yorktown W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate

Hueneme (incl. SD, VB, and WS) W&A RDAT&E (except DEW & guns/ammo) to China lake -Relocate

Hueneme DEW RD&A (White Sands) to Kirtland -Relocate

Hueneme W&A RDAT&E gun barrel fabrication Louisville to ARDEC - Relocate

Page 419 of 669

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Navy Crane Center (Lester, PA) - OTHER

NUWC Annex Keyport (Silverdale, WA) - OTHER

Picatinny (Dover, NJ) - OTHER

Redstone (Huntsville, AL) - OTHER

Rock Island (Rock Island, IL) - OTHER

Tinker AFB (Midwest City, OK) - OTHER

Watervliet Arsenal (Watervliet, NY) - OTHER

Wright-Patterson AFB (Fairborn, OH) - OTHER

### Receiving Bases

Eglin AFB (Valpariso, FL) - Receive

As Of:

11/12/2004

Crane W&A RDAT&E (except DEW & guns/ammo) to China Lake - Relocate

Crane W&A RDAT&E guns/ammo to ARDEC - Relocate

NAVSURFWARCENDIV Crane W&A RDAT&E (except DEW & guns/ammo) to China Lkae - Relocate

NAVSURFWARCENDIV Crane W&A RDAT&E guns/ammo to ARDEC - Relocate

Keyport underwater weapons & integration RD&A to Newport - Relocate

Keyport underwater weapons & integration RD&A to Newport - Relocate

Keyport underwater weapons & integration RD&A to Newport - Relocate

ARDEC DEW Research to Kirtland - Relocate

AMRDEC DEW Research to Kirtland - Relocate

RI Guns/ammo RD&A to ARDEC - Relocate

RI RD&A Guns/ammo to ARDEC - Relocate

Rock Island Guns/Ammo RD&A to ARDEC - Relocate

Tinker (ALC/PSM) W&A T&E (except for DEW guns/ammo) to Eglin - Relocate

Watervliet Gun RD&A (Benet Lab) to ARDEC - Relocate

Watervliet RD&A Gun (Benet Lab) to ARDEC - Relocate

WP AFB W&A DAT&E (except DEW & gun/ammo) to Eglin - Relocate

### Receiving Activities

WP AFB W&A DAT&E (except DEW & gun/ammo) to Eglin

COMNAVAIRSYSCOM PAX W&A DAT&E (except DEW & gun/ammo) to Eglin

COMNAVAIRSYSCOM PAX W&A DAT&E (except DEW & gun/ammo) to Eglin

COMNAVAIRWARCENACDIV PAX W&A DAT&E (except DEW & guns/ammo) to Eglin

COMNAVAIRWARCENACDIV PAX W&A DAT&E (except DEW & guns/ammo) to Eglin

COMNAVAIRWARCENACDIV PAX W&A DAT&E (except DEW & guns/ammo) to Eglin

DTRA NCR W&A Research (except DEW guns/ammo) to Eglin

Hill (ALC) W&A Research (except DEW & guns/ammo) to Eglin

Hill (ALC) W&A T&E to Eglin (46th TW)

Hill (LH) W&A T&E to Eglin (46th TW)

Hill (MAKTTM MUNS) W&A T&E to Eglin (46th TW)

Hill (MAKTP) W&A T&E to Eglin (46th TW)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Page 420 of 669

As Of:

11/12/2004

Hill (MAKAS) W&A T&E to Eglin (46th TW)

Hill (MUNS/MX WT) W&A T&E to Eglin (46th TW)

Hill (UTTR) W&A D&A (except DEW & gun/ammo) to AAC SPOs @ Eglin

Hill (UTTR) W&A T&E to Eglin (46th TW)

Hill (WM) W&A D&A (except DEW & gun/ammo) to AAC SPOs @ Eglin

Hill (WM) W&A Research (except DEW & guns/ammo) to Eglin

MDA NCR W&A DAT&E (except for DEW guns/ammo) (except ground based & sea based) to Edlin

NAVEODTECHDIV IH W&A DAT&E (except gun/ammo & DEW) to Eglin

Pt. Mugu W&A DAT&E (except DEW guns/ammo) to Eglin

Tinker (ALC/PSM) W&A T&E (except for DEW guns/ammo) to Eglin

COMNAVAIRSYSCOM PAX W&A DAT&E (except DEW & gun/ammo) to Eglin

AMRDEC DEW Research to Kirtland

ARDEC DEW Research to Kirtland

COMNAVATRWARCENWPNDIV CL DEW Rrsearch to Kirtland

Dahlgren DEW research to Kirtland

Edwards DEW RD&A to Kirtland (AFRL/DE)

Edwards DEW RD&A to Kirtland (AFRL/DE)

Eglin (AFRLMN) DEW research to Kirtland

Hueneme DEW RD&A (White Sands) to Kirtland

NAVSURFWARCENDIV IH DEW research to Kirtland

Pt. Mugu NAVAIRWARCENWPNDIV DEW Research to Kirtland

Kirtland AFB (Albuquerque, NM) - Receive

Naval Air Weapons Station China Lake (China Lake, CA) - Receive

Yorktown W&A RDAT&E (except DEW & guns/ammo) to China Lake

CNR W&A RDAT&E (except guns/ammo & DEW) to China lake

COMNAVSEASYSCOM WNY W&A RDAT&E (except DEW & gun/ammo) to China Lake

COMNAVSURFWARCEN\_Wash DC W&A RDAT&E (except DEW & gun/ammo) to China lake

Corona W&A DAT&E (except DEW & guns/ammo) to China Lake

Crane W&A RDAT&E (except DEW & guns/ammo) to China Lake

Dahlgren W&A RDAT&E (except DEW & guns/ammo) to China Lake

Dam Neck W&A RDAT&E (except DEW & guns/ammo) to China Lake

DTRA ALBQ W&A DAT&E (except DEW & gun/ammo) to China Lake

DTRA Nevada W&A T&E to China Lake

Earle W&A RDAT&E (except gun/ammo & DEW) to China Lake
Earle W&A RDAT&E (except DEW & guns/ammo) to China lake

Hueneme (incl. SD, VB, and WS) W&A RDAT&E (except DEW & guns/ammo) to China lake

Edwards W&A T&E (except DEW & guns/ammo) to China Lake

Edwards W&A T&E (except DEW & guns/ammo) to China Lake

IH NAVORDSAFSECACT W&A RDAT&E (Except gun/ammo & DEW) to China Lake

MDA NCR W&A RDAT&E (except DEW & gun/ammo) ( sea based only) to China Lake

NAVORDSAFSECACT IH W&A RDAT&E (except DEW & guns/ammo) to China Lake

NAVORDSAFSECACT IH W&A RDAT&E (except gun/ammo & DEW) to China Lake

NAVSURFWARCENDIV Crane W&A RDAT&E (except DEW & guns/ammo) to China Lkae

NAVSURFWARCENDIV IH W&A RDAT&E (except DEW, guns/ammo & underwater weapons) to China Lake

NRL RDAT&E W&A (except DEW & guns/ammo) to China Lake

NRL W&A RDAT&E (except DEW & gun/ammo) to China Lake

NRL W&A RDAT&E (except DEW & guns/ammo) to China Lake

Seal Beach W&A RDAT&E (except DEW & guns/ammo) to China Lake

CNR W&A RDAT&E (except DEW & guns/ammo) to China Lake

NUWC Newport (Newport, RI) - Receive

Picatinny (Dover, NJ) - Receive

Keyport underwater weapons & integration

As Of:

Keyport underwater weapons & integration RD&A to Newport

RD&A to Newport

Keyport underwater weapons & integration RD&A to Newport

NAVSURFWARCEN COASTSYSTA Panama City mines & unmanned underwater vehicles to Newport

NAVSURFWARCENDIV IH Underwater weapons RDAT&E to Newport

Watervliet RD&A Gun (Benet Lab) to ARDEC

Adelphi gun/ammo/fuze RD&A to ARDEC

Adelphi W&A RD&A ammo/fuze/gun to ARDEC

Adelphi W&A RD&A fuze/gun/ammo to ARDEC

Adelphi W&A RD&A gun/ammo/fuze to ARDEC

Adelphi W&A RD&A to ARDEC

APG W&A RD&A gun/ammo to ARDEC

COMNAVAIRWARCENWPNDIV W&A RDAT&E gun/ammo to ARDEC

Crane W&A RDAT&E guns/ammo to ARDEC

Hueneme W&A RDAT&E gun barrel fabrication Louisville to ARDEC

Eglin AFRLMN W&A RDAT&E gun/ammo to ARDEC

Dahlgren W&A RDAT&E gun/ammo to ARDEC

MCB W&A RDAT&E gun/ammo

MCCDC W&A RDAT&E gun/ammo

NAVSURFWARCENDIV Crane W&A RDAT&E guns/ammo to ARDEC

NAVSURFWARCENDIV IH W&A RDAT&E gun/ammo to ARDEC

RI Guns/ammo RD&A to ARDEC

RI RD&A Guns/ammo to ARDEC

Rock Island Guns/Ammo RD&A to ARDEC

Watervliet Gun RD&A (Benet Lab) to ARDEC

APG W&A RD&A guns/ammo to ARDEC

11/12/2004

Page 423 of 669

11/12/2004

Redstone (Huntsville, AL) - Receive

MDA T&E Missile to RTTC

APG D&A Missile PEO & AMRDEC

APG Missile Research to AMRDEC

APG Missile Research to AMRDEC

MCB D&A Missile to PEO & AMRDEC

MCB missile Research to AMRDEC

MCB Missile T&E to RTTC

MCCDC D&A Missile to PEO & AMRDEC

MCCDC Missile Research to AMRDEC

MCCDC Missile T&E to RTTC

MDA AL Missile D&A to Missile PEO & AMRDEC

MDA AL Missile D&A to Missile PEO & AMRDEC

MDA AL Missile D&A to Missile PEO &

MDA AK D&A to PEO missile & AMRDEC

MDA AL Missile D&A to Missile PEO & AMRDEC

MDA AL Missile research to AMRDEC

MDA AL Missile T&E to RTTC

MDA CA D&A to missile PEO & AMRDEC

MDA CO D&A to missile PEO & AMRDEC

MDA CO D&A to missile PEO & AMRDEC

MDA CO research to AMRDEC

MDA NCR D&A (ground based only) to Missile

PEO & AMRDEC

MDA NCR research (ground based only) to **AMRDEC** 

MDA NCR T&E (ground based only) to RTTC

MDA NM D&A to ARMDEC & PEO Missile

APG D&A Missile AMRDEC & PEO

APG gun/ammo T&E to WSMR

APG guns/ammo T&E to WSMR

APG T&E gun/ammo to WSMR

Dugway T&E smoke/illumination artillery to

WSMR

Fort Hood air defense test directorate to WSMR

Ft. Hood air defense test directorate to WSMR

White Sands (White Sands Missle Range, NM) - Receive

**As Of:** 11/12/2004

Scenario Title: Establish Joint Centers for Ground Platform R DAT&E

### Description:

Abstract: Consolidate Ground Vehicle R, D&A, T&E into 2 core sites Detroit Arsenal and Aberdeen Proving Ground. Additionally, Ground Vehicle T&E will largely be consolidated at Aberdeen Proving Ground.

Narrative: This scenario would consolidate Ground Vehicle R, D&A, and T&E into 2 core sites; Detroit Arsenal and Aberdeen Proving Ground. The Army/DoD ground vehicle R and D&A to continue to reside in the world automotive/ground vehicle capital of southeast Michigan, and R, D&A, and the preponderance of ground vehicle T&E would be located at Aberdeen Proving Grounds.

Aberdeen Proving Grounds includes the activities of the Army Research Laboratory (ARL), and the Aberdeen Test Center (ATC), U.S. Army Test and Evaluation Command (USATECOM).

Detroit Arsenal is located in southeastern Michigan where research and development headquarters reside for General Motors, Ford, Chrysler, General Dynamics Land Systems, Toyota-North America, Nissan-North America, Hino, Hyundai, Suzuki, Visteon, Delphi, Johnson Controls, Dana, and many others.

#### •Assumptions:

- -US Army Garrison Selfridge [W4GHAA] reported research work. This work reflects Detroit Arsenal's (TARDEC) tenant activity for water, countermine and bridging.
- -White Sands Missile Range [W26212, W04WAA], Ft. Huachuca [W04W12], Yuma Proving Ground [W04XAA], Dugway [W30MAA] and Eglin [46TW] were not included because of their specialized testing climate, features and environment.
- -NAVPGSCOL Monterey [62271] and White Sands Missile Range [W26212] were not included. NAVPGSCOL [62271] was not included because the work they reported is attributed to be educational in nature, and WSMR [W26212] because of the work they reported is associated with Test and Experimentation.
- -Aberdeen Proving Ground [W26210 SLAD] is a management or analysis activity that performs their mission for all Army programs. COMNAVAIRWARCENACDIV [N00421], Ft. Huachuca [W04W12], White Sands Missile Range [W04WAA], and Yuma Proving Grounds [W04XAA, W26212] were not included because they are specialty test and experimentation sites.
- -Ft. Hood [W469AA], Ft. Sill [W46910] was not included because of their association with the user.
- -CNR Arlington [N00014, N00014 DET-RU] for D&A and T&E was not included because they reported no FTEs only operation impact, physical environment and synergy.
- -COMNAVAIRSYSCOM Patuxent River [N00019] for R, D&A and T&E was not included because they reported no FTEs only physical environment and synergy.
- -Ft. Rucker [W03YAA] for R, D&A and T&E was not included because they reported no FTEs only physical environment, physical structure and equipment and synergy.
- -Hanscom AFB [ESC] for D&A was not included because they reported no FTEs only physical environment, operational impact, and synergy.
  -NFESC Port Hueneme [N69218] for R and D&A was not included because they reported no FTEs only physical environment and operational impact.
- -NRL [N00173, N47228] for R and D&A was not included because they reported no FTEs only physical environment and physical structure and equipment.
- -PEO STRICOM [W6ECAA, PEO STRI] for D&A and T&E was not included because they reported no FTEs only physical environment, operational impact and synergy.
- -CG MCCDC Quantico [M20409] for R was not included because they reported no FTEs only physical environment, physical structure and equipment and synergy.
- -Ft. Belvoir [W4G875] for R was not included because they reported no FTEs only physical environment and operational impact.
- -Redstone Arsenal [W1DFAA, W27P50, W0H9AA] for R was not included because they reported no FTEs only physical environment, physical structures and equipment, operational impact, and synergy.
- -Rome Lab [FA8750] for R was not included because they reported no FTEs only physical environment and operational impact.
- -Wright Patterson [F03000] for R and T&E was not included because they reported no FTEs only physical environment.
- -Ft. Monmouth [W4G8AA] for T&E was not included because they reported no FTEs only physical environment and operational impact.

Losing Bases	Losing Activities
--------------	-------------------

Adelphi (Adelphi, MD) - Realignment

Adelphi (W262AA, W262AA DET-RU) Ground Platform T&E to APG - Relocate

Adelphi Laboratory Center (W26206) Research on Ground Platform to APG - Relocate

Adelphi Laboratory Center ( W262AA) Research on Ground Platform to APG - Relocate

Monday, November 22, 2004 Page 425 of 669

Belvoir (Fort Belvoir, VA) - Realignment

Ft. Belvoir (W27P05) D&A ground Platform to APG - Relocate

As Of:

11/12/2004

Ft. Belvoir (W48PAA) D&A ground Platform to

APG - Relocate

Ft. Belvoir (W4G875) D&A ground Platform to

APG - Relocate

Ft. Belvoir (W4GVAA) D&A ground Platform to

APG - Relocate

Ft. Belvoir (W6EY09) D&A ground Platform to

APG - Relocate

CNR Arlington (N00014, N00014 DET-RU)

Ground Platform Research to Detroit - Relocate

DRPM AAA (48396) D&A Ground Platform to

Detroit - Relocate

CG MCB Quantico (M67854) D&A Ground

Platform to Detroit - Relocate

CG MCB Quantico (M67854) T&E ground

Platform to APG - Relocate

CG MCB Quantico (M93029) T&E Ground

Platform to Detroit - Relocate

CG MCCDC Quantico (M93029) T&E Ground

Platform to APG - Relocate

COMNAVAIRWARCENACDIV PAX River (N00421) D&A GroundPlatform to Detroit -

COMNAVAIRWARCENACDIV PAX River (N00421) Ground Platform Research to Detroit -

Relocate

COMNAVAIRWARCENACDIV PAX River (N49886) D&A GroundPlatform to Detroit -

Relocate

COMNAVAIRWARCENACDIV PAX River (N49886) Ground Platform Research to Detroit -

Relocate

NAVSURFWARCENDIV Corona (N64267) T&E

Ground Platform to APG - Relocate

Redstone Arsenal (W0H9AA) D&A for Ground

Platform to Detroit - Relocate

Redstone Arsenal (W1DFAA) D&A for Ground

Platform to Detroit - Relocate

Redstone Arsenal (W1HTAA) D&A for Ground Platform to Detroit - Relocate

Redstone Arsenal (W27P50) D&A for Ground

Platform to Detroit - Relocate

Redstone Arsenal (W27P8C) D&A for Ground

Platform to Detroit - Relocate

Redstone Arsenal (W4T801) D&A for Ground

Platform to Detroit - Relocate

Redstone Arsenal T&E for Ground Platform to

APG - Relocate

Robins (WR-ALC) D&A Ground Platform to

Detroit - Relocate

CNR (Arlington, VA) - Realignment

DRPM AAA Washington (Washington, DC) - Realignment

Marine Corps Base Quantico (Quantico, VA) - Realignment

Naval Air Station Patuxent River (Patuxent River, MD) - Realignment

Naval Surface Warfare Center Corona (NORCO, CA) - Realignment

Redstone (Huntsville, AL) - Realignment

Robins AFB (Warner Robins, GA) - Realignment

Monday, November 22, 2004

Page 426 of 669

Rock Island (Rock Island, IL) - Realignment

Tyndall AFB (Springfield, FL) - Realignment

#### Receiving Bases

Aberdeen (Aberdeen, MD) - Receive

As Of:

11/12/2004

Rock Island (W0K8AA) D&A Ground Platform to Detroit - Relocate

Rock Island (W4GG21) D&A Ground Platform to Detroit - Relocate

Rock Island Arsenal (W3JC01) Ground Platform research to Detroit - Relocate

Tyndall AFB (FB4819) Ground Platform Research - Relocate

### Receiving Activities

Adelphi (W262AA, W262AA DET-RU) Ground Platform T&E to APG

Adelphi Laboratory Center ( W26206) Research on Ground Platform to APG

Adelphi Laboratory Center ( W262AA) Research on Ground Platform to APG

CG MCB Quantico (M67854) T&E ground Platform to APG

CG MCCDC Quantico (M93029) T&E Ground Platform to APG

Ft. Belvoir (W27P05) D&A ground Platform to APG

Ft. Belvoir (W48PAA) D&A ground Platform to APG

Ft. Belvoir (W4G875) D&A ground Platform to APG  $\,$ 

Ft. Belvoir (W4GVAA) D&A ground Platform to APG

Ft. Belvoir (W6EY09) D&A ground Platform to APG

NAVSURFWARCENDIV Corona (N64267) T&E Ground Platform to APG

Redstone Arsenal T&E for Ground Platform to APG

Monday, November 22, 2004 Page 427 of 669

 $As \ Of:$  Tyndall AFB (FB4819) Ground Platform Research

11/12/2004

Detroit/Selfridge (Warren, MI) - Receive

CG MCB Quantico (M93029) T&E Ground Platform to Detroit

CNR Arlington (N00014, N00014 DET-RU)
Ground Platform Research to Detroit

COMNAVAIRWARCENACDIV PAX River (N00421) D&A GroundPlatform to Detroit

COMNAVAIRWARCENACDIV PAX River (N00421) Ground Platform Research to Detroit

COMNAVAIRWARCENACDIV PAX River (N49886) D&A GroundPlatform to Detroit

COMNAVAIRWARCENACDIV PAX River (N49886) Ground Platform Research to Detroit

DRPM AAA (48396) D&A Ground Platform to Detroit

Redstone Arsenal (W1HTAA) D&A for Ground Platform to Detroit

Redstone Arsenal (W1DFAA) D&A for Ground Platform to Detroit

Redstone Arsenal (W0H9AA) D&A for Ground Platform to Detroit

Redstone Arsenal (W27P50) D&A for Ground Platform to Detroit

Redstone Arsenal (W27P8C) D&A for Ground Platform to Detroit

Redstone Arsenal (W4T801) D&A for Ground Platform to Detroit

Robins (WR-ALC) D&A Ground Platform to Detroit

Rock Island (W0K8AA) D&A Ground Platform to Detroit

Rock Island (W4GG21) D&A Ground Platform to Detroit

Rock Island Arsenal (W3JC01) Ground Platform research to Detroit

CG MCB Quantico (M67854) D&A Ground Platform to Detroit

As Of:

11/12/2004

TECH-0017 Scenario # Date Created: 10/25/2004

Relocate DoD Guns & Ammunition RD&A at one location (Picatinny) Scenario Title:

Description:

Relocate DoD Guns & Ammunition RD&A at Picatinny.
Relocat gun/ammunition research from Aberdeen, Gun/Ammunition/fuze RD&A from Adelphi, gun/ammunition from Crane, gun/ammunition RDAT&E, PMs & Technical from Quantico, gun RD&A from China Lake, gun RD&A from Eglin, gun D&A from Watervliet (Benet Lab), weapons D&A from Rock Island.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - OTHER	APG Guns/Ammo RD&A to ARDEC - Relocate  APG Guns/Ammo RD&A to ARDEC - Relocate
Adelphi (Adelphi, MD) - OTHER	
Adelphii (Adelphii, Nib) - OTTIEK	Adelphi guns/ammo/fuze to ARDEC - Relocate
	Adelphi guns/ammo/fuze to ARDEC - Relocate
	Adelphi guns/ammo/fuze to ARDEC - Relocate
	Adelphi guns/ammo/fuze to ARDEC - Relocate
	Adelphi guns/ammo/fuze to ARDEC - Relocate
Eglin AFB (Valpariso, FL) - OTHER	Eglin guns/ammo RDAT&E to ARDEC - Relocate
Marine Corps Base Quantico (Quantico, VA) - OTHER	MCB guns/ammo RDAT&E to ARDEC - Relocate
	MCCDC guns/ammo RDAT&E to ARDEC - Relocate
Naval Air Weapons Station China Lake (China Lake, CA) - OTHER	COMNAVAIRWARCENWPNDIV China Lake guns/ammo RDAT&E to ARDEC - Relocate
Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - OTHER	Dahlgren guns/ammo RDAT&E to ARDEC - Relocate
Naval Surface Warfare Center Indian Head (Indian Head, MD) - OTHER	Indian Head guns/ammo RDAT&E to ARDEC - Relocate
NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - OTHER	Hueneme guns/ammo RDAT&E (Louisville gun barrel fabrication) to ARDEC - Relocate
Navy Crane Center (Lester, PA) - OTHER	Crane guns/ammo RDAT&E to ARDEC - Relocate
	Crane guns/ammo RDAT&E to ARDEC - Relocate
Rock Island (Rock Island, IL) - OTHER	Rock Island guns/ammo RD&A to ARDEC - Relocate
	Rock Island guns/ammo RD&A to ARDEC - Relocate
	Rock Island guns/ammo RD&A to ARDEC - Relocate
Watervliet Arsenal (Watervliet, NY) - OTHER	Watervliet (Benet Lab) guns/ammo RD&A to ARDEC - Relocate
	Watervliet (Benet Lab) guns/ammo RD&A to ARDEC - Relocate
Receiving Bases	Receiving Activities
Picatinny (Dover, NJ) - Receive	Watervliet (Benet Lab) guns/ammo RD&A to ARDEC
	Adelphi guns/ammo/fuze to ARDEC

Monday, November 22, 2004 Page 433 of 669

As Of:

11/12/2004

Adelphi guns/ammo/fuze to ARDEC

Adelphi guns/ammo/fuze to ARDEC

Adelphi guns/ammo/fuze to ARDEC

APG Guns/Ammo RD&A to ARDEC

COMNAVAIRWARCENWPNDIV China Lake guns/ammo RDAT&E to ARDEC

Crane guns/ammo RDAT&E to ARDEC

Eglin guns/ammo RDAT&E to ARDEC

Dahlgren guns/ammo RDAT&E to ARDEC

Crane guns/ammo RDAT&E to ARDEC

Hueneme guns/ammo RDAT&E (Louisville gun barrel fabrication) to ARDEC

Indian Head guns/ammo RDAT&E to ARDEC

MCB guns/ammo RDAT&E to ARDEC

MCCDC guns/ammo RDAT&E to ARDEC

Rock Island guns/ammo RD&A to ARDEC

Rock Island guns/ammo RD&A to ARDEC

Rock Island guns/ammo RD&A to ARDEC

Watervliet (Benet Lab) guns/ammo RD&A to ARDEC

Adelphi guns/ammo/fuze to ARDEC

**As Of:** 11/12/2004

Scenario # TECH-0031 Date Created: 11/5/2004

Scenario Title: Optimize Sea Vehicle R, D&A and T&E

### Description:

Abstract: This scenario proposes to consolidate all Sea Vehicle RDAT&E to two principal sites while retaining small sites involved in specialized Sea Vehicle support to DDTE/OTE or specialized sites with unique facilities. The planned component moves will enhance and leverage off the existing robust concentration of research, design and development, acquisition support and T&E capabilities that currently reside within the US Navy HQ and Warfare Center infrastructure. This proposal would be consistent with the existing partnership collaboration between the USA and the USN on Theater Support Vessels.

Narrative: Consolidate Sea Vehicle R, D&A and T&E to 2 primary sites while retaining specialty sites for T&E. Program management will be retained for D&A and T&E at COMNAVSEA. Relocate management and direction of Theater Support Vessels programs for USA to COMNAVSEA WNY. Consolidation of all Program management of Sea Vehicle Programs at the WNY collocates these functions with related program offices supporting Weapons and Combat systems, Hull Mechanical and Electrical, C4I integration and related sea vehicle equipment and support functions. This also places it nearby the principal technical direction and development agent for sea vehicles located at NSWC Carderock Division in Bethesda, MD.

#### •Assumptions:

A number of activities reported small amounts of effort related to Sea Vehicles. Some of this work is uniquely in support of specialized testing of Sea Vehicles (e.g. underwater shock testing at Aberdeen Proving Ground, etc). These facilities would be retained under this scenario. Other component activities that reported small amounts of R, and D&A support for either special applications or for traditional Sea Vehicle applications are proposed as candidates to be consolidated at either of two sites, NSWC Carderock Division (West Bethesda or Philadelphia).

#### RESEARCH -

- •Aberdeen Proving Ground [W4QUAA] and CBTDIRSYSACT Dam Neck [N63273] supports test and experimentation. Propose all be retained in current locations.
- •NAVPGSCOL Monterey [62271] was not included because the work they reported is attributed to be research related to educational pursuits.
- •CG-MCCDC Quantico [M20409] has only physical environment, physical structure and equipment, operational impact and synergy scores related to MilVal.
- •COMNAVAIRSYSCOM [N00019] has only physical environment and synergy scores related to MilVal
- •COMNAVAIRWARCENACDIV Patuxent River [N49886] has only physical environment and synergy related scores to MilVal
- •COMNAVSEASYSCOM [N00024] has only physical environment and operational impact related scores to MilVal
- •NAVAIRWARCENWPNDIV Pt Mugu [N63126] has only physical environment and synergy related scores to MilVal
- •NAVSURFWARCENDIV Dahlgren [N00178] has only physical environment, physical structure and equipment, operational impact and synergy scores related to MilVal.
- •NFESC Port Hueneme [N69218] has only physical environment and operational impact scores related to MilVal
- •NRL Washington DC [N00173] has only physical environment, physical structure and equipment, operational impact and synergy scores related to MilVal.
- •SPAWARSYSCEN San Diego [N66001] has only operational impact and synergy scores related to MilVal.

#### D&A -

- •Aberdeen Proving Ground [W4QUAA], CBTDIRSYSACT Dam Neck [N63273], and NAVSURFWARCENDIV Corona [N64267] support test and experimentation and are to be retained in current locations.
- •COMNAVSEASYSCOM WNY [00024] supports program management and is to be retained in current locations.
- •CG-MCCDC Quantico [M20409] has only physical environment, physical structure and equipment, and operational impact scores related to MilVal.
- •CNR Arlington [N00014, N00014 DET-RU] has only physical environment, physical structure and equipment, operational impact and synergy scores related to MilVal.
- •COMNAVAIRWARCENACDIV Patuxent River [N49886] has only physical environment, physical structure and equipment, operational impact and synergy related scores to MilVal
- •NAVAIRWARCENWPNDIV Pt Mugu [N63126] has only physical environment and synergy related scores to MilVal
- •NFESC Port Hueneme [N69218] has only physical environment and operational impact scores related to MilVal
- •SPAWARSYSCEN San Diego [N66001] has only physical environment, operational impact and synergy scores related to MilVal.

#### T&F -

- •Aberdeen Proving Ground [W0JEAA, W4QUAA], CBTDIRSYSACT Dam Neck [N63273], and NAVSURFWARCENDIV Corona [N64267], PACMISRANFAC Barking Sands [N0534A] support test and experimentation. COMOPTEVFOR Norfolk [57023] supports operational assessments, operational test and evaluation and combined DT/OT. Propose to retain all in current locations.
- •COMNAVSEASYSCOM WNY [00024] supports program management and is to be retained in current locations.
- •CNR Arlington [N00014, N00014 DET-RU] has only physical environment, and synergy scores related to MilVal.
- •COMNAVAIRSYSCOM [N00019] has only physical environment and synergy scores related to MilVal
- •Eglin AFB [46TW] has only physical environment and operational impact scores related to MilVal
  •NAVAIRWARCENWPNDIV Pt Muqu [N63126] has only physical environment and synergy scores related to MilVal
- •NFESC Port Hueneme [N69218] reported only physical environment, physical structure and equipment, operational impact, and synergy scores related to MilVal
- •SPAWARSYSCEN San Diego [N66001] has only physical environment, and physical structure and equipment scores related to MilVal.

Losing Activities

NAVSURFWARCENDIV HUENEME (N63394) Sea Vehicle RD&A to Philadelphia

### Losing Bases

CNR (Arlington, VA) - Realignment	CNR (N00014, N00014 DET-RU) Sea Vehicle Research to Carderock (N00167) - Relocate
	CNR (N62879) Sea Vehicle Research to Carderock (N00167) - Relocate
COMNAVSURFWARCEN Washington DC (DC, DC) - Realignment	COMNAVSURFWARCEN (N68933) Sea Vehicle D&A to Carderock (N00167) - Relocate
Hood (Fort Hood, TX) - Realignment	Hood (W469AA) T&E Sea vehicle to Carderock (N00167) - Relocate
Marine Corps Base Quantico (Quantico, VA) - Realignment	CG MCB (M93029)T&E Sea vehicle to Carderock (N00167) - Relocate
Naval Air Station Patuxent River (Patuxent River, MD) - Realignment	COMNAVAIRWARCENACDIV Pax River (N00421) Sea Vehicle RDAT&E to Carderock (N00167) - Relocate
	COMNAVAIRWARCENACDIV Pax River (N43724) Sea Vehicle T&E to Carderock (N00167) - Relocate
	COMNAVAIRWARCENACDIV Pax River (N49886) Sea Vehicle DAT &E to Carderock (N00167) - Relocate
Naval Research Laboratory (Washington, DC) - Realignment	NRL (N00173, N00173 DET-RU) Sea Vehicle DAT&E to Carderock (N00167) - Relocate
Naval Station San Diego (San Diego, CA) - Realignment	NATEC San Diego (N30328-00) Sea Vehicle D&A to Philadelphia - Relocate
Naval Support Activity Panama City (Panama City, FL) - Realignment	Panama City (N61331) RDAT&E Sea Vehicle to Carderock (N00167) - Relocate
Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Realignment	NAVSURFWARCENDIV Dahlgren (N00178) Sea vehicle D&A to Carderock (N00167) - Relocate
NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - Realignment	NAVSURFWARCENDIV HUENEME (N63394) Sea Vehicle RD&A to Philadelphia - Relocate
Redstone (Huntsville, AL) - Realignment	Redstone (W1DFAA) Sea Vehicle Research to Carderock (N00167) - Relocate
Receiving Bases	Receiving Activities
Naval Support Activity Philadelphia (Philadelphia, PA) - Receive	NATEC San Diego (N30328-00) Sea Vehicle D&A to Philadelphia

Monday, November 22, 2004 Page 467 of 669

Naval Surface Warfare Center Carderock (West Bethesda, MD) - Receive

As Of:

11/12/2004

CG MCB (M93029)T&E Sea vehicle to Carderock (N00167)

CNR (N00014, N00014 DET-RU) Sea Vehicle Research to Carderock (N00167)

CNR (N62879) Sea Vehicle Research to Carderock (N00167)

COMNAVAIRWARCENACDIV Pax River (N00421) Sea Vehicle RDAT&E to Carderock (N00167)

COMNAVAIRWARCENACDIV Pax River (N43724) Sea Vehicle T&E to Carderock (N00167)

COMNAVAIRWARCENACDIV Pax River (N49886) Sea Vehicle DAT &E to Carderock (N00167)

COMNAVSURFWARCEN (N68933) Sea Vehicle D&A to Carderock (N00167)

Hood (W469AA) T&E Sea vehicle to Carderock (N00167)

NAVSURFWARCENDIV Dahlgren (N00178) Sea vehicle D&A to Carderock (N00167)

NRL (N00173, N00173 DET-RU) Sea Vehicle DAT&E to Carderock (N00167)

Panama City (N61331) RDAT&E Sea Vehicle to Carderock (N00167)

Redstone (W1DFAA) Sea Vehicle Research to Carderock (N00167)

Monday, November 22, 2004

# Redacted

As Of:

11/12/2004

USA-0007 Date Created: 9/23/2004

48 Close Detroit Arsenal Scenario Title:

Description:

Close Detroit Arsenal. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Technical and Supply and Storage JCSGs realigns or disestablishes their assigned functions.

#### Losing Bases Losing Activities

Detroit/Selfridge (Warren, MI) - Close

DOD AGY 1 -

ACT TACOM SPT - Disestablish

ACT USA MED DEPT - Disestablish

AGY USA AUDIT -

AUG MI BN (CI) - Relocate

BN CI (SECURITY) - Relocate

CTR TACOM R&D - Relocate

HQ TACOM - Relocate

US GOVT OTH 3 - Relocate

ACT LOGSA - Relocate

DOD AGY 3 -

DOD AGY 4 -

DOD AGY 5 -

FOREIGN GOVT 1 -

FOREIGN GOVT 2 -

CMD PEO SOLDIER - Relocate

FOREIGN GOVT 3 -

US GOVT OTHER - Relocate

MARINE CORPS 1 - Relocate

MARINE CORPS 2 - Relocate

MARINE CORPS 3 - Relocate

MGR AAESA -

MGR GCSS -

DOD AGY 2 -

OFC USAED GR LAKE&OH -

NON-APPROPRIATED FUN - Inactivate

OTHER ACTIVS 2 - Inactivate

OTHER ACTIVS 3 - Relocate

STATE/LOCAL GOVT - Relocate

US GOVT OTH 1 - Relocate

US GOVT OTH 2 - Relocate

OTHER ACTIVS 1 - Relocate

GRP TMDE SPT REGION - Relocate

#### Receiving Bases Receiving Activities

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 483 of 669

*As Of:* 11/12/2004

Base X (x, XX) - Receive

US GOVT OTHER

CMD PEO SOLDIER

DOD AGY 1

DOD AGY 2

DOD AGY 3

DOD AGY 4

DOD AGY 5

FOREIGN GOVT 1

FOREIGN GOVT 2

**FOREIGN GOVT 3** 

**GRP TMDE SPT REGION** 

MARINE CORPS 3

MARINE CORPS 2

MARINE CORPS 1

MGR AAESA

MGR GCSS

NON-APPROPRIATED FUN

OFC USAED GR LAKE&OH

OTHER ACTIVS 1

OTHER ACTIVS 2

OTHER ACTIVS 3

STATE/LOCAL GOVT

US GOVT OTH 1

US GOVT OTH 2

US GOVT OTH 3

AGY USA AUDIT

ACT LOGSA

AUG MI BN (CI)

BN CI (SECURITY)

CTR TACOM R&D

**HQ TACOM** 

Selfridge (Selfridge, MI) - Receive

Scenario # USA-0020 Date Created: 9/23/2004

Scenario Title: 87 AFRC Norman, OK

### Description:

Closes 6 occupied facilities (Norman (lease), Broken Arrow, Tonkawa, 23rd Street Armory (including the 23d Street FMS activity), Farr USARC and Smalley USARC. Closes 3 currently vacant facilities (Roush USARC in Clinton, OK, the Konawa Armory and the Wewoka Armory) eliminating excess capacity. Constructs a new complex on a state-owned military reservation with rail, air and interstate access. Realigns the CSMS operation currently at Norman and C/700 SB from the Edmonds Armory into the new complex.

Losing Bases	Losing Activities
BROKEN ARROW ARMORY (BROKEN ARROW, OK) - Close	CO A DET 2 700 CS BN - Relocate
	CO B 111 MD - Relocate
	WPTLA2 700 CS BN CO A DET 2 (AGR) - Relocate
	WQBVB0 111 MD BN CO B (AGR) - Relocate
EDMOND ARMORY (EDMOND, OK) - Realignment	CO C 700 CS BN - Relocate
	WPTLC0 700 SPT BN CO C (AGR) - Relocate
GEORGE C FARR USARC (ANTLERS, OK) - Close	801 AG CO - Relocate
	WTK3AA 801 AG CO (AGR) - Relocate
	WTK3AA 801 AG CO (FTS) - Relocate
JOE A SMALLEY USARC (NORMAN, OK) - Close	304 QM CO - Relocate
	304 QM DET 1 - Relocate
	HQ USAG SPT UNIT - Relocate
	RTD OFFICE - Relocate
	TRN3 BN (BCT) 378 RG - Relocate
	W75BAA 3/378 95 DIV (AGR) - Relocate
	W75BAA 3/378 95 DIV (FTS) - Relocate
	W8MDAA 4003 USAG SPT UNIT (FTS) - Relocate
	WRVHA2 304 CM CO DET 1 (AGR) - Relocate
	WRVHAA 304 CM CO (AGR) - Relocate
	WRVHAA 304 CM CO (FTS) - Relocate
KONAWA ARMORY (KONAWA, OK) - Close	
NORMAN ARMORY (INDIAN HILL RD) (NORMAN, OK) - Close	CO B 700 SPT BN - Relocate
	WPTLB0 700 SPT BN CO B (AGR) - Relocate
NORMAN CSMS 43 (NORMAN, OK) - Realignment	700 SPT BN CO D CSMS - Relocate
	STATE EMPLOYEE IN SPT OF SMO - Relocate
	WPTL99 700 SPT BN CO D CSMS 43 (FTS) - Relocate

Monday, November 22, 2004 Page 499 of 669

OKLAHOMA CITY 23RD ST ARMORY/OMS 01 (OKLAHOMA CITY, OK) - Close

245 MI - Relocate

45 IN - Relocate

700 DC BN - Relocate

HHD 700 CS BN - Relocate

HHSB DET 2 - Relocate

OMS 01 - Relocate

STATE EMPLOYEES IN SPT OF UNIT - Relocate

As Of:

11/12/2004

W8A851 OMS 01 (FTS) - Relocate

WPBKAA 245 MI CO (AGR) - Relocate

WPS7T2 1/160 FA HHS DET 2 (AGR) - Relocate

WPSYAA 45 IN BDE HHC (AGR) - Relocate

WPSYAA 45 IN BDE HHC (FTS) - Relocate

WPTLT0 700 SPT BN HHD (AGR) - Relocate

WPTLT0 700 SPT BN HHD (FTS) - Relocate

ROUSH USARC (Clinton, OK) - Close

TONKAWA ARMORY (TONKAWA, OK) - Close

CO A DET 1 700 CS BN - Relocate

WPTLA1 700 CS BN CO A DET 1 (AGR) -

WEWOKA ARMORY (WEWOKA, OK) - Close

### Receiving Bases

NORMAN AFRC (NORMAN, OK) - Receive

### Receiving Activities

CO B 700 SPT BN

304 QM CO

304 QM DET 1

45 IN

700 DC BN

700 SPT BN CO D CSMS

801 AG CO

CO A DET 1 700 CS BN

CO B 111 MD

W75BAA 3/378 95 DIV (FTS)

WTK3AA 801 AG CO (AGR)

245 MI

HHD 700 CS BN

HHSB DET 2

HQ USAG SPT UNIT

OMS 01

RTD OFFICE

STATE EMPLOYEE IN SPT OF SMO

STATE EMPLOYEES IN SPT OF UNIT

CO A DET 2 700 CS BN

TRN3 BN (BCT) 378 RG

WTK3AA 801 AG CO (FTS)

Page 500 of 669 Monday, November 22, 2004

### As Of:

11/12/2004

W8A851 OMS 01 (FTS)

W8MDAA 4003 USAG SPT UNIT (FTS)

WPBKAA 245 MI CO (AGR)

WPS7T2 1/160 FA HHS DET 2 (AGR)

WPSYAA 45 IN BDE HHC (AGR)

WPSYAA 45 IN BDE HHC (FTS)

WPTL99 700 SPT BN CO D CSMS 43 (FTS)

CO C 700 CS BN

WPTLA2 700 CS BN CO A DET 2 (AGR)

WPTLA1 700 CS BN CO A DET 1 (AGR)

WPTLC0 700 SPT BN CO C (AGR)

WPTLT0 700 SPT BN HHD (AGR)

WPTLT0 700 SPT BN HHD (FTS)

WQBVB0 111 MD BN CO B (AGR)

WRVHA2 304 CM CO DET 1 (AGR)

WRVHAA 304 CM CO (AGR)

WRVHAA 304 CM CO (FTS)

WPTLB0 700 SPT BN CO B (AGR)

W75BAA 3/378 95 DIV (AGR)

*As Of:* 11/12/2004

Scenario Title: 178 Close Rock Island Arsenal

Description:

Close Rock Island Arsenal. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The JCSGs realigns or disestablishes their assigned functions.

#### Losing Bases

Rock Island (Rock Island, IL) - Close

#### Losing Activities

DOD AGY H9U400 - Relocate

CMD USA FLD SPT CMD W0DAAA - Relocate

ACT AMC I & SA - Relocate

ACT AMSAA - Relocate

ACT PROF DEV CAR INT - Relocate

ACT USA MED DEPT - Relocate

AIR FORCE - Relocate

ARNG AGR - Relocate

ARS ROCK ISLAND - Relocate

BD CPOC-MA - Relocate

CMD USA MUN & ARMAMT W6ANAA - Relocate

CMD USA MUN & ARMAMT - Relocate

MGR AAESA W27P47 - Relocate

CMD USAR MULFUNSPTCM - Relocate

COAST GUARD - Relocate

CTR ARDEC W4MK05 - Relocate

CTR CMD DEFENSE AMMO - Relocate

DOD AGY !W49C6 - Relocate

DOD AGY 00ABCD - Relocate

DOD AGY DECC !OK804 - Relocate

DOD AGY DSM3DG - Relocate

308 MI BN CI (SECURITY) - Relocate

DOD AGY LIA SM BUS #OK801 - Relocate

DOD AGY DSZ2D1 - Relocate

GRP TMDE SPT RGN 2 - Relocate

HHD 701ST MP GRP - Relocate

HQ IND OPS COM IOC - Relocate

HQ SOLDR & BIO CHEM W4ML17 - Relocate

HQ SOLDR & BIO CHEM W4ML17a - Relocate

HQ TACOM 1 - Relocate

HQ TACOM 2 - Relocate

HQ USA OPS SPT CMD W4MMAA - Relocate

MARINE CORPS LNO - Relocate

3D REGION CRIM INVEST - Relocate

MGR AAESA W27P5C - Relocate

Monday, November 22, 2004

As Of:

11/12/2004

MGR AAESA W27P82 - Relocate

MGR IEW&S PEO - Relocate

NAVY N35267 - Relocate

NAVY N61966 - Relocate

OFC EDCA - Relocate

OFC IM NORTHWEST REG W6BGAA - Relocate

OFC IM NORTHWEST REG W6BGNA - Relocate

OTHER ACTIVS M0K801 - Relocate

SVC VETERINARY CMD W3U432 - Relocate

USA AUDIT ROCK ISLAND - Relocate

USAR AGR - Relocate

#### Receiving Bases

Base X (x, XX) - Receive

#### Receiving Activities

CMD USAR MULFUNSPTCM

CMD USA MUN & ARMAMT

ACT AMC I & SA

**ACT AMSAA** 

ACT USA MED DEPT

AIR FORCE

COAST GUARD

DOD AGY LIA SM BUS #OK801

NAVY N35267

DOD AGY H9U400

DOD AGY !W49C6

DOD AGY 00ABCD

DOD AGY DECC !OK804

DOD AGY DSM3DG

308 MI BN CI (SECURITY)

ARNG AGR

NAVY N61966

GRP TMDE SPT RGN 2

HHD 701ST MP GRP

HQ IND OPS COM IOC

MARINE CORPS LNO

MGR AAESA W27P47

3D REGION CRIM INVEST

USAR AGR

OFC EDCA

DOD AGY DSZ2D1

OFC IM NORTHWEST REG W6BGAA

OFC IM NORTHWEST REG W6BGNA

OTHER ACTIVS M0K801

SVC VETERINARY CMD W3U432

*As Of:* 11/12/2004

USA AUDIT ROCK ISLAND MGR AAESA W27P82

MGR IEW&S PEO

HQ SOLDR & BIO CHEM W4ML17

HQ TACOM 1

ACT PROF DEV CAR INT

CMD USA MUN & ARMAMT W6ANAA

CTR ARDEC W4MK05

CTR CMD DEFENSE AMMO

MGR AAESA W27P5C

CMD USA FLD SPT CMD W0DAAA HQ SOLDR & BIO CHEM W4ML17a

HQ TACOM 2

HQ USA OPS SPT CMD W4MMAA

BD CPOC-MA

ARS ROCK ISLAND

Detroit/Selfridge (Warren, MI) - Receive

Belvoir (Fort Belvoir, VA) - Receive

Picatinny (Dover, NJ) - Receive

Redstone (Huntsville, AL) - Receive

Riley (Junction City, KS) - Receive

Watervliet Arsenal (Watervliet, NY) - Receive

*As Of:* 11/12/2004

Scenario # USA-0038 Date Created: 9/30/2004

Scenario Title: 185 Close Watervliet Arsenal

Description:

Close Watervliet Arsenal. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial and Technical JCSGs realign or disestablish their assigned functions.

Losing Bases Losing Activities

Watervliet Arsenal (Watervliet, NY) - Close

Receiving Bases Receiving Activities

Base X (x, XX) - Receive

Picatinny (Dover, NJ) - Receive

Rock Island (Rock Island, IL) - Receive

**As Of:** 11/12/2004

*Scenario* # USA-0051 *Date Created*: 9/30/2004

Scenario Title: 85 CSS Center (Lee)

Description:

Moves the Transportation Center & School (Eustis) and Ordnance Center & School (Aberdeen/Redstone) to Lee (with the QM Center & School, the Army Logistic Magament College, and CASCOM) creating a CSS Center. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

#### Losing Bases

Aberdeen (Aberdeen, MD) - Realignment

#### Losing Activities

ORDNANCE SCH APG students - Relocate

AIR FORCE - Relocate

AMC ACQ CTR - Relocate

BND ARMY - Relocate

CMD HQ ARL - Relocate

CMD HQ ARL 1 - Relocate

CTR ARDEC - Relocate

CTR RD&E CENTER - Relocate

CTR USA ORD SCH & - Relocate

CTR USA ORD SCH & CTR - Relocate

**DET TAML - Relocate** 

MARINE CORPS - Relocate

NCO ACAD APG - Relocate

ORDNANCE 1 - Relocate

ORDNANCE - Relocate

OFC TECH ESCORT - Relocate

ORDNANCE 10 - Relocate

ORDNANCE 11 - Relocate

ORDNANCE 12 - Relocate

ORDNANCE 2 - Relocate

ORDNANCE 3 - Relocate

ORDNANCE 4 - Relocate

ORDNANCE 5 - Relocate

ORDNANCE 6 - Relocate

ORDNANCE 7 - Relocate

ORDNANCE 8 - Relocate

ORDNANCE 9 - Relocate

ORDNANCE SCH APG - Relocate

ACT AMSAA - Relocate

Monday, November 22, 2004 Page 541 of 669

Eustis (Fort Eustis, VA) - Realignment

TRANSPORTATION 9 - Relocate

CMD HQ AMCOM - Relocate

**CORRESPONDENCE COURS - Relocate** 

As Of:

11/12/2004

CTR TC ACQUIS CTR - Relocate

HQ TACOM - Relocate

MARINE CORPS 13 - Relocate

NCO ACAD (TRANS) - Relocate

PHASE II MED TNG - Relocate

SCH TRANS& AV LOG - Relocate

SCH TRANS& AV LOG 1 - Relocate

TRANS SCH FT EUSTIS - Relocate

TRANS SCH FT EUSTIS students - Relocate

TRANSPORTATION 1 - Relocate

TRANSPORTATION - Relocate

TRANS SCH FT EUSTIS students 1 - Relocate

TRANSPORTATION 10 - Relocate

TRANSPORTATION 11 - Relocate

TRANSPORTATION 12 - Relocate

TRANSPORTATION 13 - Relocate

TRANSPORTATION 2 - Relocate

TRANSPORTATION 3 - Relocate

TRANSPORTATION 4 - Relocate

TRANSPORTATION 5 - Relocate

TRANSPORTATION 6 - Relocate

TRANSPORTATION 7 - Relocate

TRANSPORTATION 8 - Relocate

AIR FORCE 14 - Relocate

Redstone (Huntsville, AL) - Realignment CTR ODMSL&MU SCH& - Relocate

CTR ODMSL&MU SCH& 1 - Relocate

MSL & MUNITIONS SCH students 1 - Relocate

MSL & MUNITIONS SCH students 2 - Relocate

MSL & MUNITIONS SCH students 3 - Relocate

NCO ACAD REDSTONE - Relocate

#### Receiving Bases

Lee (Fort Lee, VA) - Receive

#### Receiving Activities

ORDNANCE 11

CTR USA ORD SCH &

CTR TC ACQUIS CTR

CTR RD&E CENTER

CTR ODMSL&MU SCH& 1

CTR ODMSL&MU SCH&

CTR ARDEC

CTR USA ORD SCH & CTR

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Page 542 of 669

CMD HQ ARL 1

**DET TAML** 

CMD HQ AMCOM

**BND ARMY** 

AMC ACQ CTR

AIR FORCE 14

CMD HQ ARL

MSL & MUNITIONS SCH students 3

ACT AMSAA

**ORDNANCE 1** 

**ORDNANCE** 

OFC TECH ESCORT

NCO ACAD REDSTONE

AIR FORCE

NCO ACAD (TRANS)

CORRESPONDENCE COURS

MSL & MUNITIONS SCH students 2

MSL & MUNITIONS SCH students 1

MARINE CORPS 13

MARINE CORPS

**HQ TACOM** 

TRANS SCH FT EUSTIS

NCO ACAD APG

ORDNANCE 10

TRANSPORTATION 9

SCH TRANS& AV LOG 1

SCH TRANS& AV LOG

PHASE II MED TNG

ORDNANCE SCH APG students

ORDNANCE SCH APG

TRANS SCH FT EUSTIS students

**ORDNANCE 8** 

TRANS SCH FT EUSTIS students 1

ORDNANCE 6

ORDNANCE 5

ORDNANCE 4

ORDNANCE 3

**ORDNANCE 12** 

**TRANSPORTATION 13** 

**TRANSPORTATION 8** 

**TRANSPORTATION 7** 

TRANSPORTATION 6

TRANSPORTATION 5

*As Of:* 11/12/2004

TRANSPORTATION 4

ORDNANCE 2

TRANSPORTATION 2

ORDNANCE 9

TRANSPORTATION 12

**TRANSPORTATION 11** 

**TRANSPORTATION 10** 

TRANSPORTATION 1

TRANSPORTATION

ORDNANCE 7

**TRANSPORTATION 3** 

*As Of:* 11/12/2004

Scenario # USA-0062 Date Created: 10/1/2004

Scenario Title: 102 Drill Sgt School Consolidation (Leonard Wood)

Description:

Reduce the number of Drill Sergeant Schools from 3 (Fort Benning, Fort Jackson, & Fort Leonard Wood) to 1 school at Fort Leonard Wood. Schools from Fort Jackson and Fort Benning would realign to Fort Leonard Wood.

Losing Bases	Losing Activities
Benning (Fort Benning, GA) - Realignment	
Jackson (Columbia, SC) - Realignment	
Receiving Bases	Receiving Activities

Leonard Wood (Fort Leonard Wood, MO) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario #* USA-0066 *Date Created:* 10/1/2004

Scenario Title: 288 Close Charles Kelly Support Center

Description:

Closes the Charles E. Kelly Support Center and all sub installations in the Pittsburgh, Pennsylvania area. Includes closing 53 buildings and 118 acres on the main post of CKSC, 17 buildings and 15 acres at the Neville Island sub-installation, 7 buildings and 13 acres at the site 62 sub-installation (Currently vacant) and 16 buildings and 38 acres at the Elrama, Pennsylvania facility (Old Nike Missile Site). Transfers all functions at the Neville Island facility to Ft. Dix N.J. Transfers all garrison (non-tenant) functions to Ft. Dix N.J. relocates tenant RC units to other AFRCs (Locations TBD).

Losing Bases	Losing Activities
Kelly SPT CTR (Oakdale, PA) - Close	
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

Dix (Fort Dix, NJ) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario #* USA-0069 *Date Created*: 10/1/2004

Scenario Title: 73 Consolidated Maintenance Facility Milan, TN

Description:

Closes 5 facilities. Combines one Combined Support Maintenance Shop (CSMS) and four Field Maintenance Shops (FMS) into a consolidated CSMS/FMA will improve support for an enhanced brigade. 1 on federal property and 4 on state property. Complex to be constructed on VTS (Volunteer Tng Site) Milan, federally leased from the Milan Army Ammunition Plant (MAAP) Milan, TN. No additional property will be added to the current license.

Losing Bases	Losing Activities
CSMS MILAN (MILAN, TN) - Close	
FMS CAMDEN (CAMDEN, TN) - Close	
FMS TRENTON (TRENTON, TN) - Close	230 AUG OMS 12 - Relocate
JACKSON ARMORY/OMS 13 (JACKSON, TN) - Close	194 AUG OMS 13 - Relocate
	W8A9 OMS 13 - Relocate
	W8A927 OMS 13 (FTS) - Relocate
MARTIN ARMORY/OMS 11 (MARTIN, TN) - Close	913 AUG OMS 11 - Relocate
Receiving Bases	Receiving Activities

Milan AAP (Milan, TN) - Receive

As Of:

11/12/2004

*Scenario #* USA-0073 *Date Created:* 10/1/2004

Scenario Title: 55 Close Letterkenny Army Depot

Description:

Close Letterkenny Army Depot. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial JCSG realigns or disestablishes its assigned functions.

Losing Bases Losing Activities

Letterkenny (Chambersburg, PA) - Close

Receiving Bases Receiving Activities

Anniston (Anniston, AL) - Receive

Pine Bluff (Pine bluff, AR) - Receive

Red River (Texarkana, TX) - Receive

Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario* # USA-0078 *Date Created*: 10/7/2004

Scenario Title: 123 Aviation Bde UA to Hollomon AFB

Description:

Station an Army Aviation Brigade Unit of Action from Base  $\boldsymbol{X}$  to Hollomon AFB.

Losing Bases Losing Activities

Base X (x, XX) -

Receiving Bases Receiving Activities

Holloman AFB (Alamogordo, NM) - Receive

As Of:

10/7/2004 Scenario # Date Created:

90 AFRC/ECS Fort Sill, OK Scenario Title:

Description:

Closes 7 Army National Guard (ARNG) facilities (Lawton, Frederick, Anadarko, Chickasha, Marlow, Wales, and Healdton) and 3 United States Army Reserve (USAR) facilities (Keathley, Burris, and Wichita Falls, TX) and collocates them in a new facility with all the RC units currently on Fort Sill. Creates a combined maintenance and storage facility on a major installation where training areas and ranges are located.

Losing Bases Losing Activities

Frederick ARMORY (Frederick, OK) - Close

Anadarko ARMORY (Anadarko, OK) - Close

Chickasha ARMORY (Chickasha, OK) - Close

Healdton ARMORY (Healdton, OK) - Close

KEATHLEY USARC (Keathley, OK) -

Lawton ARMORY (Lawton, OK) - Close

Marlow ARMORY (Marlow, OK) - Close

TONY K BURRIS USARC (CHICKASHA, OK) - Close

Wales ARMORY (Wales, OK) - Close

WICHITA FALLS USARC (WICHITA FALLS, OK) - Close

Receiving Activities Receiving Bases

Sill (Fort Sill, OK) - Receive

11/12/2004

**As Of:** 11/12/2004

*Scenario* # USA-0118 *Date Created*: 11/3/2004

Scenario Title: 305 Maneuver Center (Bliss)

Description:

Move Armor Center and School (Knox) and the Infantry Center and School (Benning) to Bliss to create a Maneuver Center. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

#### Losing Bases

Benning (Fort Benning, GA) - Realignment

#### Losing Activities

W3U212 ACT COMBAT DEV ACT - Relocate

ACT COMBAT W3U206 ACT COMBAT DEV ACTDEV ACT - Relocate

AUG MI BN (CI) - Relocate

CMD USA OP'L TEST CM - Relocate

CTR USA MKMNSHP UNIT - Relocate

F7NT AIR FORCE - Relocate

FG8X AIR FORCE - Relocate

FNPZ AIR FORCE - Relocate

1071/P IN SCH FT BENNING - Relocate

1071/Y IN SCH FT BENNING - Relocate

1809/S USATC BENNING/84 DIV - Relocate

1809/B USATC BENNING/84 DIV - Relocate

1072/Y RANGER INDOCT SCH BE - Relocate

**RECEPTION STATION - Relocate** 

W1HC50 BDE USA RANGER TNG - Relocate

W1HC51 BDE USA RANGER TNG - Relocate

W1HC52 BDE USA RANGER TNG - Relocate

W1HC53 BDE USA RANGER TNG - Relocate

W1HCAA BDE USA RANGER TNG - Relocate

W1HCNA BDE USA RANGER TNG - Relocate

W2L5AA SCH USA INF - Relocate

W2L5NA SCH USA INF - Relocate

1698/Y NCO ACAD FT BENNING - Relocate

Monday, November 22, 2004 Page 633 of 669

Knox (Fort Knox, KY) - Realignment

W3U210 ACT COMBAT DEV ACT - Relocate

As Of:

11/12/2004

#6CD03 FOREIGN GOVT - Relocate

100TH DIV(IT) DRILL - Relocate

ACT LOGSA - Relocate

BDE 1ST AR TNG - Relocate

BN CI (SECURITY) - Relocate

CMD HQ AMCOM - Relocate

CMD USA FLD SPT CMD - Relocate

CMD USA OP'L TEST CM - Relocate

CTR ARDEC - Relocate

CTR TACOM R&D - Relocate

1171/P ARMOR SCH FT KNOX - Relocate

HQ TACOM - Relocate

FG8S AIR FORCE - Relocate

1171/T ARMOR SCH FT KNOX - Relocate

1171/Y ARMOR SCH FT KNOX - Relocate

1612/Y NCO ACAD FT KNOX - Relocate

1804/B USATC FT KNOX/100 DI - Relocate

I804/R USATC FT KNOX/100 DI - Relocate

I804/T USATC FT KNOX/100 DI - Relocate

1804/Y USATC FT KNOX/100 DI - Relocate

MARINE CORPS - Relocate

RECEPTION STATION - Relocate

W1DXAA SCH USA ARMOR - Relocate

W3U202 ACT COMBAT DEV ACT - Relocate

#6CD02 FOREIGN GOVT - Relocate

#### Receiving Bases

Bliss (El Paso, TX) - Receive

#### Receiving Activities

CMD USA OP'L TEST CM 1

CMD USA OP'L TEST CM

100TH DIV(IT) DRILL

1698/Y NCO ACAD FT BENNING

ACT COMBAT W3U206 ACT COMBAT DEV

ACTDEV ACT

ACT LOGSA

AUG MI BN (CI)

BDE 1ST AR TNG

BN CI (SECURITY)

CMD HQ AMCOM

CTR ARDEC

1171/T ARMOR SCH FT KNOX

**RECEPTION STATION 1** 

1171/P ARMOR SCH FT KNOX

CTR TACOM R&D

Monday, November 22, 2004

Page 634 of 669

*As Of:* 11/12/2004

CTR USA MKMNSHP UNIT

F7NT AIR FORCE

FG8S AIR FORCE

**FNPZ AIR FORCE** 

**HQ TACOM** 

1071/P IN SCH FT BENNING

1071/Y IN SCH FT BENNING

#6CD02 FOREIGN GOVT

CMD USA FLD SPT CMD

W1DXAA SCH USA ARMOR

1171/Y ARMOR SCH FT KNOX

1612/Y NCO ACAD FT KNOX

1804/B USATC FT KNOX/100 DI

1804/R USATC FT KNOX/100 DI

1804/T USATC FT KNOX/100 DI

1804/Y USATC FT KNOX/100 DI

1809/B USATC BENNING/84 DIV

1809/S USATC BENNING/84 DIV

MARINE CORPS

#6CD03 FOREIGN GOVT

W3U212 ACT COMBAT DEV ACT

W1HC50 BDE USA RANGER TNG

1072/Y RANGER INDOCT SCH BE

W1HC51 BDE USA RANGER TNG

W1HC52 BDE USA RANGER TNG

W1HC53 BDE USA RANGER TNG

W1HCAA BDE USA RANGER TNG

W1HCNA BDE USA RANGER TNG

W2L5AA SCH USA INF

W2L5NA SCH USA INF

W3U202 ACT COMBAT DEV ACT

W3U210 ACT COMBAT DEV ACT

**RECEPTION STATION** 

As Of:

11/12/2004

*Scenario #* USA-0119 *Date Created:* 11/4/2004

Scenario Title: 306 Armor Center (Bliss)

Description:

Close Ft. Knox, move the Armor School & Center to Ft. Bliss.

#### Losing Bases

#### Benning (Fort Benning, GA) - Close

#### Losing Activities

USATC FT KNOX/100 DI 1804/S - Relocate

ACT COMBAT DEV ACT W3U202 - Relocate

ACT COMBAT DEV ACT W3U210 - Relocate

ACT LOGSA W43T7F - Relocate

AIR FORCE FG8S - Relocate

ARMOR SCH FT KNOX 1 - Relocate

ARMOR SCH FT KNOX 2 - Relocate

ARMOR SCH FT KNOX 3 - Relocate

BDE 1ST AR TNG W1L4AA - Relocate

BN CI (SECURITY) WDKVB1 - Relocate

CMD HQ AMCOM W0H91K - Relocate

CTR ARDEC W4MK07 - Relocate

CMD USA OP'L TEST CM W46902 - Relocate

CMD USA FLD SPT CMD W0DA75 - Relocate

CTR TACOM R&D W4GH03 - Relocate

FOREIGN GOVT #6CD02 - Relocate

FOREIGN GOVT #6CD03 - Relocate

HQ TACOM W4GG32 - Relocate

MARINE CORPS M0002 - Relocate

NCO ACAD FT KNOX I612/Y - Relocate

RECEPTION STATION 1804/R - Relocate

SCH USA ARMOR W1DXAA - Relocate

USATC FT KNOX/100 DI 1 - Relocate

USATC FT KNOX/100 DI 2 - Relocate

USATC FT KNOX/100 DI 3 - Relocate

100TH DIV(IT) DRILL ID615P - Relocate

#### Receiving Bases

Bliss (El Paso, TX) - Receive

#### Receiving Activities

USATC FT KNOX/100 DI 1804/S

ACT COMBAT DEV ACT W3U202

ACT COMBAT DEV ACT W3U210

ACT LOGSA W43T7F

AIR FORCE FG8S

ARMOR SCH FT KNOX 1

ARMOR SCH FT KNOX 2

ARMOR SCH FT KNOX 3

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 636 of 669

#### As Of:

11/12/2004

BDE 1ST AR TNG W1L4AA

BN CI (SECURITY) WDKVB1

CMD HQ AMCOM W0H91K

CTR ARDEC W4MK07

CMD USA OP'L TEST CM W46902

CMD USA FLD SPT CMD W0DA75

CTR TACOM R&D W4GH03

FOREIGN GOVT #6CD02

FOREIGN GOVT #6CD03

**HQ TACOM W4GG32** 

MARINE CORPS M0002

NCO ACAD FT KNOX I612/Y

**RECEPTION STATION 1804/R** 

SCH USA ARMOR W1DXAA

USATC FT KNOX/100 DI 1

USATC FT KNOX/100 DI 2

USATC FT KNOX/100 DI 3

100TH DIV(IT) DRILL ID615P



# Independent

*As Of:* 11/12/2004

Scenario # DON-0001 Date Created: 9/22/2004

Scenario Title: Close NS Pascagoula, MS; Relocate to NS Norfolk, VA

#### Description:

1. Close all base operations at Naval Station Pascagoula, MS.

- 2. Relocate 2 FFGs to Naval Station Norfolk, VA, to include required personnel, equipment, and support.
- 3. Consolidate SIMA Pascagoula, MS with SIMA Norfolk, VA.
- 4. Consolidate FISC Jacksonville, FL, function FISC Jacksonville DET Pascagoula, MS with FISC Norfolk, VA.
- 5. Consolidate NAVDENCEN Gulf Coast Pensacola, FL, function Branch Dental Clinic NS Pascagoula, MS with NAVDENCEN MIDLANT Norfolk, VA.
- 6. Consolidate NAVHOSP Pensacola, FL, function Branch Medical Activity Pascagoula, MS with NAVMEDCEN Portsmouth, VA.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: IND-0027

Losing Bases	Losing Activities
Corry Station (Pensacola, FL) - Realignment	NAVHOSP_PENSACOLA_FL - Other
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	FISC_JACKSONVILLE_FL - Other
Naval Air Station Pensacola (Pensacola, FL) - Realignment	NAVDENCEN_GULF_COAST_PENSACOLA_FL - Other
Naval Station Pascagoula (Pascagoula, MS) - Close	NAVSTA_PASCAGOULA_MS - Disestablish
Receiving Bases	Receiving Activities
Naval Medical Center Portsmouth (Portsmouth, VA) - Receive	NAVHOSP_PENSACOLA_FL
Naval Station Norfolk (Norfolk, VA) - Receive	FISC_JACKSONVILLE_FL
	NAVDENCEN_GULF_COAST_PENSACOLA_FL
	NAVSTA_PASCAGOULA_MS

Monday, November 22, 2004

Scenario # DON-0002 Date Created: 9/23/2004

Scenario Title: Close NS Pascagoula, MS; Relocate to NS Mayport, FL

#### Description:

- 1. Close all base operations at Naval Station Pascagoula, MS.
- 2. Relocate 2 FFGs to Naval Station Mayport, FL, to include required personnel, equipment, and support.
- 3. Consolidate SIMA Pascagoula, MS, with SIMA Mayport, FL to support the transfer of ships relocating to Naval Station Mayport, FL.
- 4. Consolidate FISC Jacksonville, FL, function FISC Jacksonville DET Pascagoula, MS with FISC Jacksonville, FL to support the transfer of ships relocating to Naval Station Mayport, FL.
- 5. Consolidate NAVDENCEN Gulf Coast Pensacola, FL, function Branch Dental Clinic NS Pascagoula, MS with NAVDENCEN Southeast Jacksonville, FL to support the transfer of ships relocating to Naval Station Mayport, FL.
- 6. Consolidate NAVHOSP Pensacola, FL, function Branch Medical Activity Pascagoula, MS with NAVHOSP Jacksonville, FL at Naval Air Station Jacksonville, FL to support the transfer of ships relocating to Naval Station Mayport, FL.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: IND-0019 applies.

Losing Bases	Losing Activities
Corry Station (Pensacola, FL) - Realignment	NAVHOSP_PENSACOLA_FL - Consolidate
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	FISC_JACKSONVILLE_FL - Consolidate
Naval Air Station Pensacola (Pensacola, FL) - Realignment	NAVDENCEN_GULF_COAST_PENSACOLA_FL - Consolidate
Naval Station Pascagoula (Pascagoula, MS) - Close	NAVSTA_PASCAGOULA_MS - Disestablish
	SIMA_PASCAGOULA_MS - Consolidate
Receiving Bases	Receiving Activities
Naval Air Station Jacksonville (Jacksonville, FL) - Receive	FISC_JACKSONVILLE_FL
	NAVDENCEN_GULF_COAST_PENSACOLA_FL
	NAVHOSP_PENSACOLA_FL
Naval Station Mayport (Mayport, FL) - Receive	NAVSTA_PASCAGOULA_MS
	SIMA_PASCAGOULA_MS
Naval Station Pascagoula (Pascagoula, MS) - Close  **Receiving Bases**  Naval Air Station Jacksonville (Jacksonville, FL) - Receive	- Consolidate  NAVSTA_PASCAGOULA_MS - Disestablish  SIMA_PASCAGOULA_MS - Consolidate  Receiving Activities  FISC_JACKSONVILLE_FL  NAVDENCEN_GULF_COAST_PENSACOLA_FL  NAVHOSP_PENSACOLA_FL  NAVSTA_PASCAGOULA_MS

Monday, November 22, 2004 Page 2 of 669

As Of:

11/12/2004

DON-0003 9/27/2004 Scenario # Date Created:

Close NS Ingleside, TX (NS San Diego, CA, and NAB Little Creek, VA, Receives) and Realign NAS Corpus Scenario Title:

#### Description:

Losing Bases

- 1. Close base operations at Naval Station Ingleside, TX.
- 2. Relocate 5 MHCs and 5 MCMs to Naval Station San Diego, CA, to include required personnel, equipment, and support.
- 3. Relocate 5 MHCs and 5 MCMs to Naval Amphibious Base Little Creek, VA, to include required personnel, equipment, and support.
- 4. Consolidate Mine Warfare Training Center, Ingleside, TX with FLEASWTRACEN, San Diego, CA.
- 5. Disestablish COMREGSUPPGRU, Ingleside, TX.
- 6. Relocate COMINEWARCOM Corpus Christi, TX, to NAS North Island, CA.
- 7. Relocate COMOMAG Corpus Christi, TX, to NAS North Island, CA.
- 8. Relocate HM-15 from NAS Corpus Christi, TX to NAS North Island, CA.
- 9. Relocate/Consolidate COMHELTACWINGLANT Norfolk VA function AIMD, Truax Field, (Aviation Intermediate Maintenance Detachment Corpus Christi, TX) to Base X as determined by Industrial JCSG.
- 10. Consolidate FISC Jacksonville, FL, function FISC Jacksonville DET Ingleside, TX to FISC San Diego, CA, and FISC Norfolk, VA.
- 11. Consolidate NAVDENCEN Gulf Coast Pensacola, FL to NAVDENCEN Southwest San Diego, CA to support transfer of forces from NAS Corpus Christi, TX and Naval Station Ingleside, TX to SW Region.
- 12. Consolidate NAVDENCEN Gulf Coast Pensacola, FL, function Branch Dental Clinic NS Ingleside, TX to NAVDENCEN MIDLANT Norfolk, VA to support transfer of forces from Naval Station Ingleside, TX, to MIDLANT Region.
- 13. Consolidate Naval Hospital Corpus Christi, TX, function Branch Medical Clinic Ingleside, TX, to NAVMEDCEN San Diego, CA to support transfer of forces to SW Region.
- 14. Consolidate Naval Hospital Corpus Christi, TX, function Branch Medical Clinic Ingleside, TX, to NAVMEDCEN Portsmouth, VA to support transfer of forces to MIDLANT Region.
- 15. Consolidate COMAFLOATRAGRULANT Norfolk, VA function AFLOATRAGRU Ingleside, TX with COMAFLOATRAGRULANT Norfolk, VA function AFLOATRAGRU Norfolk, VA to support transfer of forces to Naval Amphibious Base, Little Creek, VA.
- 16. Consolidate COMAFLOATRAGRULANT Norfolk, VA function AFLOATRAGRU Ingleside, TX with AFLOATRAGRUPAC San Diego, CA to support transfer of forces to Naval Station San Diego, CA.
- 17. Relocate/Consolidate SIMA NRMF, Ingleside, TX to Base X as determined by Industrial JCSG.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: Need enabling scenario for SIMA NRMF Ingleside, TX, from Industrial JCSG.

Need enabling scenario for AIMD, Truax Field, from Industrial JCSG.

Naval Air Station Corpus Christi (Corpus Christi, TX) - Realignment	COMINEWARCOM_CORPUS_CHRISTI_TX - Relocate
	COMOMAG - Relocate
	NAS_CORPUS_CHRISTI_TX - Other
	NAVHOSP_CORPUS_CHRISTI_TX - Consolidate
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	FISC_JACKSONVILLE_FL - Consolidate

Naval Air Station Pensacola (Pensacola, FL) - Realignment

NAVDENCEN\_GULF\_COAST\_PENSACOLA\_FL - Consolidate

Losing Activities

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 3 of 669

Naval Station Ingleside (Ingleside, TX) - Close

Naval Station Norfolk (Norfolk, VA) - Realignment

#### Receiving Bases

ASW Center Point Loma (San Diego, CA) - Receive

Broadway Complex (San Diego, CA) - Receive

Naval Air Station North Island (San Diego, CA) - Receive

Naval Amphibious Base Little Creek (Norfolk, VA) - Receive

Naval Medical Center Portsmouth (Portsmouth, VA) - Receive

Naval Medical Center San Diego (San Diego, CA) - Receive

Naval Station Norfolk (Norfolk, VA) - Receive

Naval Station San Diego (San Diego, CA) - Receive

COMREGSUPPGRU\_INGLESIDE\_TX -

As Of:

Disestablish

MINEWARTRACEN\_INGLESIDE\_TX -

Consolidate

NAVSTA\_INGLESIDE\_TX - Disestablish

COMAFLOATRAGRU\_ATLANTIC\_NORFOLK\_V

A - Consolidate

#### Receiving Activities

MINEWARTRACEN\_INGLESIDE\_TX

FISC\_JACKSONVILLE\_FL

COMINEWARCOM\_CORPUS\_CHRISTI\_TX

**COMOMAG** 

MINEWARTRACEN\_INGLESIDE\_TX

NAS\_CORPUS\_CHRISTI\_TX

NAVSTA\_INGLESIDE\_TX

NAVHOSP\_CORPUS\_CHRISTI\_TX

NAVHOSP\_CORPUS\_CHRISTI\_TX

COMAFLOATRAGRU\_ATLANTIC\_NORFOLK\_V

Α

FISC\_JACKSONVILLE\_FL

NAVDENCEN\_GULF\_COAST\_PENSACOLA\_FL

COMAFLOATRAGRU\_ATLANTIC\_NORFOLK\_V

^

NAVDENCEN\_GULF\_COAST\_PENSACOLA\_FL

NAVSTA\_INGLESIDE\_TX

Monday, November 22, 2004 Page 4 of 669

11/12/2004

Scenario # DON-0005 Date Created: 9/27/2004

Scenario Title: Close NS Everett, WA; Relocate Ships to NS Bremerton, WA and NS San Diego, CA

#### Description:

- 1. Close all base operations at Naval Station Everett, WA.
- 2. Relocate CVN and T-AE to Naval Station Bremerton to include required personnel, equipment, and support.
- 3. Relocate 1 DDG and 3 FFGs to Naval Station San Diego to include required personnel, equipment, and support.
- 4. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with NAVSHIPYD Puget Sound WA to support relocation of CVN.
- 5. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with SIMA San Diego CA to support relocation of 1 DDG and 3 FFGs.
- 6. Consolidate Naval Reserve Center Everett, WA, with Naval Reserve Center Silverdale, WA, at SUBASE Bangor, WA.
- 7. Relocate AFLOATRAGRU PACNORWEST Everett, WA with Naval Station Bremerton, WA to support relocation of CVN.
- 8. Consolidate AFLOATRAGRU PACNORWEST Everett, WA with AFLOATRAGRUPAC San Diego, CA to support relocation of forces to NAVSTA San Diego.
- 9. Relocate COMNAVSURFGRU PACNORWEST, Everett, WA to Naval Station Bremerton, WA.
- 10. Relocate NAVRESREDCOM NORTHWEST Everett, WA to SUBASE Bangor, WA.
- 11. Consolidate FISC Puget Sound Bremerton, WA, function FISCPS DET Everett, WA, with FISC Puget Sound Bremerton, WA, to support relocation of CVN to NAVSTA Bremerton.
- 12. Consolidate FISC Puget Sound Bremerton, WA, function FISCPS DET Everett, WA, with FISC San Diego, CA to support relocation of forces to NAVSTA San Diego.
- 13. Consolidate NAVHOSP Bremerton, WA, function BRMEDCLINIC Everett, WA, with NAVHOSP Bremerton, WA.
- 14. Consolidate NAVDENCEN NW Bremerton, WA, function BRDENCLINIC Everett, WA, with NAVDENCEN NW Bremerton, WA.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: IND-0015, IND-0016.

Losing Bases	Losing Activities
Naval Hospital Bremerton (Bremerton, WA) - Realignment	NAVHOSP_BREMERTON_WA - Consolidate
Naval Station Bremerton (Bremerton, WA) - Realignment	FISC_PUGET_SOUND_WA - Consolidate
	NAVDENCEN_NORTHWEST_BREMERTON_W A - Consolidate
Naval Station Everett (Everett, WA) - Close	AFLOATRAGRU_PACNORWEST - Consolidate
	COMNAVSURFGRU_PACNORWEST - Relocate
	NAVRESCEN_EVERETT_WA - Consolidate
	NAVRESREDCOM_NORTHWEST - Relocate
	NAVSTA_EVERETT_WA - Disestablish
Receiving Bases	Receiving Activities
Broadway Complex (San Diego, CA) - Receive	FISC_PUGET_SOUND_WA
Naval Hospital Bremerton (Bremerton, WA) - Receive	NAVHOSP_BREMERTON_WA

Monday, November 22, 2004 Page 6 of 669

Naval Station Bremerton (Bremerton, WA) - Receive

Naval Station San Diego (San Diego, CA) - Receive

Naval Submarine Base Bangor (Silverdale, WA) - Receive

As Of:

11/12/2004

AFLOATRAGRU\_PACNORWEST
COMNAVSURFGRU\_PACNORWEST

FISC\_PUGET\_SOUND\_WA

 ${\tt NAVDENCEN\_NORTHWEST\_BREMERTON\_W}$ 

Α

NAVSTA\_EVERETT\_WA

AFLOATRAGRU\_PACNORWEST

COMNAVSURFGRU\_PACNORWEST

NAVSTA\_EVERETT\_WA

NAVRESCEN\_EVERETT\_WA

NAVRESREDCOM\_NORTHWEST

Monday, November 22, 2004

Scenario # DON-0006 Date Created: 9/27/2004
Scenario Title: Close SUBASE San Diego CA (NS Pearl Harbor HI receives)

#### Description:

- 1. Close base operations at SUBASE San Diego, CA.
- 2. Relocate 6 SSNs and ARCO to Naval Station Pearl Harbor, HI to include required personnel, equipment, and support.
- 3. Relocate/Consolidate NSY and IMF Puget Sound Det Point Loma, CA, to Base X as determined by the Industrial JCSG.
- 4. Relocate/Consolidate NAVWPNSTA Seal Beach, CA, Det San Diego, to Base X as determined by the Industrial JCSG.
- 5. Relocate MSCPAC San Diego, CA, to Naval Station San Diego, CA.
- 6. Relocate/Consolidate Naval Submarine Training Center Pacific, Det San Diego, CA, to base X as determined by E&T JCSG.
- 7. Consolidate FISC San Diego, CA, to FISC Pearl Harbor, HI, to support movement of ships.
- 8. Relocate NAVMEDTRACOM Bethesda, MD, function NSHS NDAC School San Diego, CA, to NSHS San Diego, CA, at NMC San Diego, CA.
- 9. Relocate NAVMEDCEN San Diego, CA, functions (both) NAVMEDCEN (SARP) San Diego, CA, to NAVMEDCEN San Diego, CA.
- 10. Relocate NAVMEDTRACOM Bethesda, MD, function NOMI DET SWMI San Diego, CA, to Naval Station, San Diego, CA.
- 11. Consolidate NAVDENCEN SW San Diego, CA, function BRDENANNEX SUBASE San Diego, CA, to NAVDENCEN Pearl Harbor, HI, to support the transfer of personnel to Pearl Harbor, HI.
- 12. Consolidate NAVMEDCEN San Diego, CA, function BRMEDCLINIC SUBASE San Diego, CA, to NAVMEDCLINIC Pearl Harbor, HI, to support the transfer of personnel to Pearl Harbor, HI.
- 13. Retain the FISC Fuel Farm as an enclave.
- 14. Retain the SPAWAR Systems Center (Bayside) as an enclave.

Losing Bases	Losing Activities
Broadway Complex (San Diego, CA) - Realignment	FISC_SAN_DIEGO_CA - Consolidate
National Naval Medical Center Bethesda (Bethesda, MD) - Realignment	NAVMEDTRACOM_BETHESDA_MD - Other
Naval Medical Center San Diego (San Diego, CA) - Realignment	NAVMEDCEN_SAN_DIEGO_CA - Other
Naval Station San Diego (San Diego, CA) - Realignment	NAVDENCEN_SOUTHWEST_SAN_DIEGO_CA - Consolidate
Naval Submarine Base Point Loma (San Diego, CA) - Close	COMSCPAC_SAN_DIEGO_CA - Relocate
	SUBASE_SAN_DIEGO_CA - Disestablish
Receiving Bases	Receiving Activities
National Naval Medical Center Bethesda (Bethesda, MD) - Receive	NAVMEDTRACOM_BETHESDA_MD
Naval Medical Center San Diego (San Diego, CA) - Receive	NAVMEDCEN_SAN_DIEGO_CA
	NAVMEDTRACOM_BETHESDA_MD
Naval Station Pearl Harbor (Pearl Harbor, HA) - Receive	FISC_SAN_DIEGO_CA
	NAVDENCEN_SOUTHWEST_SAN_DIEGO_CA
	NAVMEDCEN_SAN_DIEGO_CA
	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA
	SUBASE_SAN_DIEGO_CA

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Naval Station San Diego (San Diego, CA) - Receive

As Of:

11/12/2004

COMSCPAC\_SAN\_DIEGO\_CA
NAVDENCEN\_SOUTHWEST\_SAN\_DIEGO\_CA
NAVMEDTRACOM\_BETHESDA\_MD

As Of:

11/12/2004

Scenario # DON-0007 Date Created: 9/27/2004

Scenario Title:

Close SUBASE San Diego CA (NS San Diego CA receives)

#### Description:

- 1. Close base operations at SUBASE San Diego, CA.
- 2. Relocate 6 SSNs and ARCO to Naval Station San Diego, CA to include required personnel, equipment, and support.
- 3. Relocate/Consolidate NSY and IMF Puget Sound Det Point Loma, CA, to Base X as determined by the Industrial JCSG.
- 4. Relocate/Consolidate NAVWPNSTA Seal Beach, CA, Det San Diego, to Base X as determined by the Industrial JCSG.
- 5. Relocate MSCPAC San Diego, CA, to Naval Station San Diego, CA.
- 6. Relocate/Consolidate Naval Submarine Training Center Pacific, Det San Diego, CA, to base X as determined by E&T JCSG.
- 7. Relocate/Consolidate NUWC DET San Diego, CA, to base X as determined by the Technical JCSG.
- 8. Relocate NAVMEDTRACOM Bethesda, MD, function NSHS NDAC School San Diego, CA, to NSHS San Diego, CA, at NMC San Diego, CA.
- 9. Relocate NAVMEDCEN San Diego, CA, functions (both) NAVMEDCEN (SARP) San Diego, CA, to NAVMEDCEN San Diego, CA.
- 10. Relocate NAVMEDTRACOM Bethesda, MD, function NOMI DET SWMI San Diego, CA, to Naval Station, San Diego, CA.
- 11. Consolidate NAVDENCEN SW San Diego, CA, function BRDENANNEX SUBASE San Diego, CA, to NAVDENCEN SW San Diego, CA.
- 12. Consolidate NAVMEDCEN San Diego, CA, function BRMEDCLINIC SUBASE San Diego, CA, to NAVMEDCEN San Diego, CA.
- 13. Consolidate FISC San Diego, CA, to FISC Pearl Harbor, HI, to support movement of ships.
- 14. Retain the FISC Fuel Farm as an enclave.

15.

Losing Bases	Losing Activities
National Naval Medical Center Bethesda (Bethesda, MD) - Realignment	NAVMEDTRACOM_BETHESDA_MD - Other
Naval Medical Center San Diego (San Diego, CA) - Realignment	NAVMEDCEN_SAN_DIEGO_CA - Other
Naval Station San Diego (San Diego, CA) - Realignment	NAVDENCEN_SOUTHWEST_SAN_DIEGO_CA - Consolidate
Naval Submarine Base Point Loma (San Diego, CA) - Close	COMSCPAC_SAN_DIEGO_CA - Relocate
	SUBASE_SAN_DIEGO_CA - Disestablish
Receiving Bases	Receiving Activities
National Naval Medical Center Bethesda (Bethesda, MD) - Receive	
Naval Medical Center San Diego (San Diego, CA) - Receive	NAVMEDCEN_SAN_DIEGO_CA
	NAVMEDTRACOM_BETHESDA_MD
Naval Station San Diego (San Diego, CA) - Receive	COMSCPAC_SAN_DIEGO_CA
	NAVDENCEN_SOUTHWEST_SAN_DIEGO_CA
	NAVMEDTRACOM_BETHESDA_MD
	SUBASE_SAN_DIEGO_CA

As Of:

11/12/2004

Scenario # DON-0008 Date Created: 9/28/2004 Scenario Title: Close CBC Gulfport, MS; Relocate to MCB Camp Lejeune, NC

Description:

- 1. Close CBC Gulfport and relocate 4 NMCBs, 22nd NCR, 20th SRG and associated equipment/material to MCB Camp Lejeune, NC.
- 2. Relocate NCTC Gulfport, MS and associated equipment/material to MCB Camp Lejeune, NC.
- 3. Relocate NAVMARRESCEN Gulfport, MS to Stennis Space Center, MS.
- 4. Consolidate NAVHOSP Pensacola, FL, function Branch Medical Clinic Gulfport, MS, with NAVHOSP Camp Lejeune, NC.
- 5. Consolidate NAVDENCEN Gulf Coast function BRDENCLINIC CBC Gulfport, MS, with NAVDENCEN Camp Lejeune, NC.
- 6. Relocate NAVMETOCPRODEVCEN Gulfport, MS to Stennis Space Center, MS.

Losing Bases	Losing Activities
Construction Battalion Center Gulfport (Gulfport, MS) - Close	CBC_GULFPORT_MS - Disestablish
	NAVCONSTRACEN_GULFPORT_MS - Relocate
	NAVMARCORESCEN_GULFPORT_MS - Relocate
	NAVMETOCPRODEVCEN_GULFPORT_MS - Relocate
	TWO_ZERO_SEABEE_READINESS_GROUP_G ULFPORT_MS - Relocate
Corry Station (Pensacola, FL) - Realignment	NAVHOSP_PENSACOLA_FL - Consolidate
Naval Air Station Pensacola (Pensacola, FL) - Realignment	NAVDENCEN_GULF_COAST_PENSACOLA_FL - Consolidate
Receiving Bases	Receiving Activities
COMNAVMETOCCOM, Stennis Space Center (Stennis Space Center, MS) - Receive	NAVMETOCPRODEVCEN_GULFPORT_MS
HRSC SE, Stennis Space Center (Stennis Space Center, MS) - Receive	NAVMARCORESCEN_GULFPORT_MS
Marine Corps Base Camp Lejeune (Camp Lejeune, NC) - Receive	CBC_GULFPORT_MS
	NAVCONSTRACEN_GULFPORT_MS
	NAVDENCEN_GULF_COAST_PENSACOLA_FL
	NAVHOSP_PENSACOLA_FL
	TWO_ZERO_SEABEE_READINESS_GROUP_G ULFPORT_MS

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario #* DON-0017 *Date Created:* 10/1/2004

Scenario Title: Close Navy Marine Corps Reserve Center Reading, PA

Description:

1. Close Navy Marine Corps Reserve Center, Reading, PA nad relocate Marine Corps reserve units and support staff to Navy Marine Corps Reserve Center, Lehigh Valley, PA

Losing Bases	Losing Activities
Naval Marine Corps Reserve Center Reading (Reading, PA) - Close	NAVMARCORESCEN_READING_PA - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	NAVMARCORESCEN_READING_PA
Naval Marine Corps Reserve Center Lehigh Valley (Allentown, PA) - Receive	NAVMARCORESCEN_READING_PA

As Of:

NAVMARCORESCEN\_MOUNDSVILLE\_WV

11/12/2004

DON-0025 Scenario # Date Created: 10/5/2004

Scenario Title:

Close Navy Marine Corps Reserve Center Moundsville, WV

#### Description:

1. Close Navy Marine Corps Reserve Center, Moundsville, WV and relocate Marine Corps reserve units and support staff to Navy Marine Corps Reserve Center, Pittsburg, PA.

Losing Bases	Losing Activities
Naval Marine Corps Reserve Center Moundsville (Moundsville, WV) - Close	NAVMARCORESCEN_MOUNDSVILLE_WV - Disestablish
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	NAVMARCORESCEN_MOUNDSVILLE_WV
Naval Marine Corps Reserve Center Pittsburgh (North Versailles, PA) - Receive	NAVMARCORESCEN MOUNDSVILLE WV

*As Of:* 11/12/2004

*Scenario #* DON-0026 *Date Created:* 10/5/2004

Scenario Title: Close Navy Marine Corps Reserve Center Peoria, IL

Description:

1. Close Navy Marine Corps Reserve Center, Peoria, IL.

2. Relocate Marine Corps reserve units and support staff to Naval Reserve Center, Decatur, IL.

Losing Bases	Losing Activities
Naval Marine Corps Reserve Center Peoria (Peoria, IL) - Close	NAVMARCORESCEN_PEORIA_IL - Disestablish
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	NAVMARCORESCEN_PEORIA_IL
Naval Reserve Center Decatur (Decatur, IL) - Receive	NAVMARCORESCEN_PEORIA_IL

**Scenario** # DON-0031 **Date Created:** 10/14/2004

Scenario Title: Close NS Ingleside, TX (NS San Diego, CA, and NS Mayport, FL, Receive) and Realign NAS Corpus Christ

#### Description:

Tanina Dana

- 1. Close base operations at Naval Station Ingleside, TX.
- 2. Relocate 5 MHCs and 5 MCMs to Naval Station San Diego, CA, to include required personnel, equipment, and support.
- 3. Relocate 5 MHCs and 5 MCMs to Naval Station Mayport, FL, to include required personnel, equipment, and support.
- 4. Consolidate Mine Warfare Training Center, Ingleside, TX with FLEASWTRACEN, San Diego, CA.
- 5. Disestablish COMREGSUPPGRU, Ingleside, TX.
- 6. Relocate COMINEWARCOM Corpus Christi, TX, to NAS North Island, CA.
- 7. Relocate COMOMAG Corpus Christi, TX, to NAS North Island, CA.
- 8. Relocate HM-15 from NAS Corpus Christi, TX to NAS North Island, CA.
- 9. Relocate/Consolidate COMHELTACWINGLANT Norfolk VA function AIMD, Truax Field, (Aviation Intermediate Maintenance Detachment Corpus Christi, TX) to Base X as determined by Industrial JCSG.
- 10. Consolidate NAVDENCEN Gulf Coast Pensacola, FL to NAVDENCEN Southwest San Diego, CA to support transfer of forces from NAS Corpus Christi, TX and Naval Station Ingleside, TX to SW Region.
- 11. Consolidate NAVDENCEN Gulf Coast Pensacola, FL, function Branch Dental Clinic NS Ingleside, TX, to NAVDENCEN Southeast Jacksonville, FL to support transfer of forces from Naval Station Ingleside to SE Region.
- 12. Consolidate Naval Hospital Corpus Christi, TX to NAVMEDCEN San Diego, CA to support transfer of forces from NAS Corpus Christi and Naval Station Ingleside to SW Region.
- 13. Consolidate Naval Hospital Corpus Christi, TX, function Branch Medical Clinic Ingleside, TX, to NAVHOSP Jacksonville, FL to support transfer of forces to SE Region.
- 14. Consolidate COMAFLOATRAGRULANT Norfolk, VA function AFLOATRAGRU Ingleside, TX with AFLOATRAGRUPAC San Diego, CA to support transfer of forces to Naval Station San Diego, CA.
- 15. Consolidate COMAFLOATRAGRULANT Norfolk, VA function AFLOATRAGRU Ingleside, TX with COMAFLOATRAGRULANT Norfolk, VA function AFLOATRAGRU Mayport, FL to support transfer of forces to Naval Station Mayport, FL.

T - - - - - A - 4: . : 4: - -

- 16. Consolidate FISC Jacksonville, FL, function FISC Jacksonville DET Ingleside, TX to FISC San Diego, CA, and FISC Jacksonville, FL.
- 17. Consolidate SIMA NRMF, Ingleside TX, to SIMA San Diego, CA to support transfer of forces to Naval Station San Diego, CA.
- 18. Consolidate SIMA NRMF, Ingleside TX, to SIMA Mayport, FL to support transfer of forces to Naval Station Mayport, FL.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: IND-0020 applies.

Need enabling scenario for AIMD, Truax Field, from Industrial JCSG.

Losing Bases	Losing Activities
Naval Air Station Corpus Christi (Corpus Christi, TX) - Realignment	COMINEWARCOM_CORPUS_CHRISTI_TX - Relocate
	COMOMAG - Relocate
	NAS_CORPUS_CHRISTI_TX - Other
	NAVHOSP_CORPUS_CHRISTI_TX - Consolidate
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	FISC_JACKSONVILLE_FL - Consolidate
Naval Air Station Pensacola (Pensacola, FL) - Realignment	NAVDENCEN_GULF_COAST_PENSACOLA_FL - Consolidate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 34 of 669

Naval Station Ingleside (Ingleside, TX) - Close COMREGSUPPGRU\_INGLESIDE\_TX -

Disestablish

MINEWARTRACEN\_INGLESIDE\_TX -

Consolidate

NAVSTA\_INGLESIDE\_TX - Disestablish SIMA\_NRMF\_INGLESIDE\_TX - Consolidate

COMAFLOATRAGRU\_ATLANTIC\_NORFOLK\_V

As Of:

11/12/2004

A - Consolidate

Receiving Bases

ASW Center Point Loma (San Diego, CA) - Receive

Naval Station Norfolk (Norfolk, VA) - Realignment

Broadway Complex (San Diego, CA) - Receive

Naval Air Station Jacksonville (Jacksonville, FL) - Receive

Naval Air Station North Island (San Diego, CA) - Receive

Naval Medical Center San Diego (San Diego, CA) - Receive

Naval Station Mayport (Mayport, FL) - Receive

Naval Station Norfolk (Norfolk, VA) - Receive

Naval Station San Diego (San Diego, CA) - Receive

Receiving Activities

NAVSTA\_INGLESIDE\_TX

FISC\_JACKSONVILLE\_FL

FISC\_JACKSONVILLE\_FL

NAVDENCEN\_GULF\_COAST\_PENSACOLA\_FL

NAVHOSP\_CORPUS\_CHRISTI\_TX

COMINEWARCOM\_CORPUS\_CHRISTI\_TX

COMOMAG

MINEWARTRACEN\_INGLESIDE\_TX

NAS\_CORPUS\_CHRISTI\_TX

NAVHOSP\_CORPUS\_CHRISTI\_TX

NAVSTA\_INGLESIDE\_TX SIMA\_NRMF\_INGLESIDE\_TX

COMAFLOATRAGRU\_ATLANTIC\_NORFOLK\_V

Α

COMAFLOATRAGRU\_ATLANTIC\_NORFOLK\_V

Α

NAVDENCEN\_GULF\_COAST\_PENSACOLA\_FL

NAVSTA\_INGLESIDE\_TX SIMA\_NRMF\_INGLESIDE\_TX

As Of: 11/12/2004

DON-0032 Scenario # Date Created: 10/14/2004

Close NS Ingleside, TX (NS San Diego, CA, Receives) and Realign NAS Corpus Christi, TX Scenario Title:

#### Description:

- 1. Close base operations at Naval Station Ingleside, TX.
- 2. Relocate 10 MHCs and 10 MCMs to Naval Station San Diego, CA, to include required personnel, equipment, and support.
- 3. Consolidate Mine Warfare Training Center, Ingleside, TX with FLEASWTRACEN, San Diego, CA.
- 4. Relocate/Consolidate SIMA NRMF Ingleside TX, to Base X as determined by the Industrial JCSG.
- 5. Disestablish COMREGSUPPGRU, Ingleside, TX.
- 6. Relocate COMINEWARCOM Corpus Christi, TX, to Naval Air Station North Island, CA.
- 7. Relocate COMOMAG Corpus Christi, TX, to Naval Air Station North Island, CA.
- 8. Relocate HM-15 from NAS Corpus Christi, TX to NAS North Island, CA.
- 9. Relocate/Consolidate COMHELTACWINGLANT Norfolk VA function AIMD, Truax Field, (Aviation Intermediate Maintenance Detachment Corpus Christi, TX) to Base X as determined by Industrial JCSG.
- 10. Consolidate NAVDENCEN Gulf Coast Pensacola, FL to NAVDENCEN Southwest San Diego, CA to support transfer of forces from NAS Corpus Christi and Naval Station, Ingleside, TX to SW Region.
- 11. Consolidate Naval Hospital Corpus Christi, TX, to NAVMEDCEN San Diego, CA to support transfer of forces from NAS Corpus Christi and Naval Station, Ingleside, TX to SW Region.
- 12. Consolidate COMAFLOATRAGRULANT Norfolk, VA function AFLOATRAGRU Ingleside, TX with AFLOATRAGRUPAC San Diego, CA.
- 13. Consolidate FISC Jacksonville, FL, function FISC Jacksonville DET Ingleside, TX to FISC San Diego, CA.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: Need enabling scenario for SIMA NRMF Ingleside, TX, from Industrial JCSG.

Need enabling scenario for AIMD, Truax Field, from Industrial JCSG.

Losing Bases	Losing Activities
Naval Air Station Corpus Christi (Corpus Christi, TX) - Realignment	COMINEWARCOM_CORPUS_CHRISTI_TX - Relocate
	COMOMAG - Relocate
	NAS_CORPUS_CHRISTI_TX - Relocate
	NAVHOSP_CORPUS_CHRISTI_TX - Consolidate
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	FISC_JACKSONVILLE_FL - Consolidate
Naval Air Station Pensacola (Pensacola, FL) - Realignment	NAVDENCEN_GULF_COAST_PENSACOLA_FL - Consolidate
Naval Station Ingleside (Ingleside, TX) - Close	COMREGSUPPGRU_INGLESIDE_TX - Disestablish
	MINEWARTRACEN_INGLESIDE_TX - Consolidate
	NAVSTA_INGLESIDE_TX - Disestablish
Naval Station Norfolk (Norfolk, VA) - Realignment	COMAFLOATRAGRU_ATLANTIC_NORFOLK_V A - Consolidate
Receiving Bases	Receiving Activities
ASW Center Point Loma (San Diego, CA) - Receive	MINEWARTRACEN_INGLESIDE_TX

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 36 of 669

Broadway Complex (San Diego, CA) - Receive

Naval Air Station North Island (San Diego, CA) - Receive

Naval Medical Center San Diego (San Diego, CA) - Receive

Naval Station San Diego (San Diego, CA) - Receive

As Of:

11/12/2004

FISC\_JACKSONVILLE\_FL

COMINEWARCOM\_CORPUS\_CHRISTI\_TX

**COMOMAG** 

MINEWARTRACEN\_INGLESIDE\_TX

NAS\_CORPUS\_CHRISTI\_TX

NAVHOSP\_CORPUS\_CHRISTI\_TX

COMAFLOATRAGRU\_ATLANTIC\_NORFOLK\_V

Α

COMINEWARCOM\_CORPUS\_CHRISTI\_TX

NAVDENCEN\_GULF\_COAST\_PENSACOLA\_FL

NAVSTA\_INGLESIDE\_TX

SIMA\_NRMF\_INGLESIDE\_TX

As Of:

11/12/2004

*Scenario #* DON-0034 *Date Created:* 10/14/2004

Scenario Title: Close SUBASE New London, CT (NS Norfolk Receives)

## Description:

Losing Rases

- 1. Close SUBASE New London, CT.
- 2. Relocate SSNs to Naval Station Norfolk, VA, to include required personnel, equipment, and support.
- 3. Relocate NAVSUBSCOL New London, CT to Naval Station Norfolk, VA.
- 4. Relocate CENSUBLEARNING Groton, CT to Naval Station Norfolk, VA.
- 5. Relocate/Consolidate Naval Submarine Support Facility New London, CT, at Base X as determined by Industrial JCSG.
- 6. Relocate/Consolidate NAVHLTHCARE NEW ENGLAND NEWPORT, RI, function Naval Ambulatory Care Center Groton, CT, to Base X as determined by the Medical JCSG.
- 7. Relocate/Consolidate Naval Security Group Activity, Groton, CT to Base X as determined by the Intel JCSG
- 8. Relocate/Consolidate Naval Submarine Medical Research Laboratory, Groton, CT to Base X as determined by the Medical JCSG.
- 9. Relocate COMNAVREG NE, Groton CT to Base X as determined by the Headquarters Support and Administration JCSG.
- 10. Relocate COMSUBGRU TWO to Naval Station Norfolk, VA.
- 11. Consolidate NAVHLTHCARE NEW ENGLAND NEWPORT, RI, function Naval Dental Clinic, Groton, CT to NAVDENCEN MIDLANT Norfolk, VA, to support transferred personnel to MIDLANT Region.
- 12. Relocate/Consolidate Supply PM SF New London, CT to Base X as determined by the Supply and Storage JCSG.
- 13. Relocate/Consolidate NAVHLTHCARE NEW ENGLAND NEWPORT, RI, function Naval Ambulatory Care Center Groton, CT, to Base X as determined by the Medical JCSG.

Losing Activities

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: Need enabling scenario for NSGA from INTEL JSCG.

Need enabling scenario for NSSSF from Industrial JCSG.

Need enabling scenario for NACC, NUMI, and NSMRL New London from Medical JCSG.

Losing Dases	Losing Activities
Naval Submarine Base New London (Groton, CT) - Close	CENSUBLEARNING_GROTON_CT - Other
	COMNAVREG_NE_GROTON_CT - Other
	NAVSECGRUACT_GROTON_CT - Other
	NAVSUBMEDRSCHLAB_NEW_LONDON_CT - Other
	NAVSUBSCOL_GROTON_CT - Other
	NAVSUBSUPPFAC_NEW_LONDON_CT - Other
	SUBASE_NEW_LONDON_CT - Disestablish
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	SUBASE_NEW_LONDON_CT

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 39 of 669

As Of:

11/12/2004

**Scenario** # DON-0035 **Date Created:** 10/14/2004

Scenario Title: Close NS Everett, WA; Relocate Ships to NAS North Island, CA and NS San Diego, CA

## Description:

- 1. Close all base operations at Naval Station Everett, WA.
- 2. Relocate CVN to Naval Air Station North Island, CA, to include required personnel, equipment, and support.
- 3. Relocate T-AE to Naval Station Bremerton to include required personnel, equipment, and support.
- 4. Relocate 1 DDG and 3 FFGs to Naval Station San Diego to include required personnel, equipment, and support.
- 5. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with Puget Sound Naval Shipyard Det North Island to support relocation of CVN
- 6. Consolidate NAVIMFAC Pacific Northwest Detachment Everett with SIMA San Diego to support relocation of 1 DDG and 3 FFGs.
- 7. Consolidate Naval Reserve Center Everett, WA, with Naval Reserve Center Silverdale, WA, at SUBASE Bangor, WA.
- 8. Consolidate AFLOATRAGRU PACNORWEST Everett, WA with AFLOATRAGRUPAC San Diego, CA.
- 9. Relocate COMNAVSURFGRU PACNORWEST, Everett, WA to Naval Station Bremerton, WA.
- 10. Relocate NAVRESREDCOM NORTHWEST Everett, WA to SUBASE Bangor, WA.
- 11. Consolidate FISC Puget Sound Bremerton, WA, function FISCPS DET Everett, WA, with FISC San Diego, CA, to support relocation of 1 CVN 1 DDG, and 3 FFGs.
- 12. Consolidate NAVHOSP Bremerton, WA, function BRMEDCLINIC Everett, WA, with NAVMEDCEN San Diego, CA.
- 13. Consolidate NAVDENCEN NW Bremerton, WA, function BRDENCLINIC Everett, WA, with NAVDENCEN SW San Diego, CA.
- 14. Consolidate FISC Puget Sound Bremerton, WA, function FISCPS DET Everett, WA, with FISC Puget Sound Bremerton, WA to support relocation of 1 T-AE.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: IND-0029 and IND-0016.

Losing Bases	Losing Activities		
Naval Hospital Bremerton (Bremerton, WA) - Realignment	NAVHOSP_BREMERTON_WA - Consolidate		
Naval Station Bremerton (Bremerton, WA) - Realignment	FISC_PUGET_SOUND_WA - Consolidate		
	NAVDENCEN_NORTHWEST_BREMERTON_W A - Consolidate		
Naval Station Everett (Everett, WA) - Close	AFLOATRAGRU_PACNORWEST - Consolidate		
	COMNAVSURFGRU_PACNORWEST - Relocate		
	NAVRESCEN_EVERETT_WA - Consolidate  NAVRESREDCOM_NORTHWEST - Relocate  NAVSTA_EVERETT_WA - Disestablish		
		Receiving Bases	Receiving Activities
		Broadway Complex (San Diego, CA) - Receive	FISC_PUGET_SOUND_WA
Naval Air Station North Island (San Diego, CA) - Receive	NAVSTA_EVERETT_WA		
Naval Station Bremerton (Bremerton, WA) - Receive	COMNAVSURFGRU_PACNORWEST		
	FISC_PUGET_SOUND_WA		
	NAVSTA_EVERETT_WA		

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 40 of 669

Naval Station San Diego (San Diego, CA) - Receive

Naval Submarine Base Bangor (Silverdale, WA) - Receive

As Of:

11/12/2004

AFLOATRAGRU\_PACNORWEST

NAVDENCEN\_NORTHWEST\_BREMERTON\_W

Α

NAVHOSP\_BREMERTON\_WA

NAVSTA\_EVERETT\_WA

NAVRESCEN\_EVERETT\_WA

NAVRESREDCOM\_NORTHWEST

*Scenario #* DON-0036 *Date Created:* 10/14/2004

Scenario Title: Close NS Everett, WA (CVN to NS Pearl Harbor, HI)

### Description:

- 1. Close all base operations at Naval Station Everett, WA.
- 2. Relocate CVN to Naval Station Pearl Harbor, HI, to include required personnel, equipment, and support.
- 3. Relocate T-AE to Naval Station Bremerton to include required personnel, equipment, and support.
- 4. Relocate 1 DDG and 3 FFGs to Naval Station San Diego to include required personnel, equipment, and support.
- 5. Relocate/Consolidate NAVIMFAC Pacific Northwest Detachment Everett to Base X as determined by the Industrial JCSG.
- 6. Consolidate Naval Reserve Center Everett, WA, with Naval Reserve Center Silverdale, WA, at SUBASE Bangor, WA.
- 7. Relocate Carrier Air Wing from West Coast locations to Hawaii.
- 8. Relocate T-AOE from Naval Station Bremerton, WA to Naval Station Pearl Harbor, HI.
- 9. Consolidate AFLOATRAGRUPACNORWEST Everett, WA with AFLOATRAGRUPAC San Diego, CA and AFLOATRAGRU MIDPAC, Pearl Harbor, HI.
- 10. Relocate COMNAVSURFGRU PACNORWEST, Everett, WA to Naval Station Bremerton, WA.
- 11. Relocate NAVRESREDCOM NORTHWEST Everett, WA to Naval Reserve Center Silverdale, WA at SUBASE Bangor, WA.
- 12. Consolidate FISC Puget Sound Bremerton, WA, function FISCPS DET Everett, WA, to FISC San Diego, CA, FISC Puget Sound Bremerton, WA, and FISC Pearl Harbor, HI.
- 13. Consolidate NAVDENCEN NW Bremerton, WA, function BRDENCLINIC Everett, WA, to NAVDENCEN Pearl Harbor, HI.
- 14. Consolidate NAHOSP Bremerton, WA, function BRMEDCLINIC Everett, WA, to NAVMEDCLINIC Pearl Harbor, HI.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: Need enabling scenario for SIMA from Industrial JCSG.

Losing Bases	Losing Activities
Naval Hospital Bremerton (Bremerton, WA) - Realignment	NAVHOSP_BREMERTON_WA - Consolidate
Naval Station Bremerton (Bremerton, WA) - Realignment	FISC_PUGET_SOUND_WA - Consolidate
	NAVSTA_BREMERTON_WA - Relocate
Naval Station Everett (Everett, WA) - Close	AFLOATRAGRU_PACNORWEST - Consolidate
	COMNAVSURFGRU_PACNORWEST - Relocate
	NAVRESCEN_EVERETT_WA - Consolidate
	NAVRESREDCOM_NORTHWEST - Relocate
	NAVSTA_EVERETT_WA - Disestablish
Receiving Bases	Receiving Activities
Broadway Complex (San Diego, CA) - Receive	FISC_PUGET_SOUND_WA
Naval Station Bremerton (Bremerton, WA) - Receive	FISC_PUGET_SOUND_WA
	NAVSTA_EVERETT_WA

Monday, November 22, 2004

Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive

Naval Station San Diego (San Diego, CA) - Receive

Naval Submarine Base Bangor (Silverdale, WA) - Receive

As Of:

11/12/2004

AFLOATRAGRU\_PACNORWEST FISC\_PUGET\_SOUND\_WA NAVHOSP\_BREMERTON\_WA

NAVSTA\_BREMERTON\_WA

NAVSTA\_EVERETT\_WA

AFLOATRAGRU\_PACNORWEST

NAVSTA\_EVERETT\_WA

NAVRESCEN\_EVERETT\_WA

NAVRESREDCOM\_NORTHWEST

As Of:

11/12/2004

Scenario # DON-0037 Date Created: 10/14/2004

Scenario Title: Close NS Everett, WA (CVN to NSA Guam)

## Description:

- 1. Close base operations at Naval Station Everett, WA.
- 2. Relocate CVN and escorts (1 DDG, 3 FFG) to Naval Support Activity, Guam, to include required personnel, equipment, and support.
- 3. Relocate T-AE to Naval Station Bremerton to include required personnel, equipment, and support.
- 4. Relocate/Consolidate NAVIMFAC Pacific Northwest Detachment Everett to Base X as determined by the Industrial JCSG.
- 5. Consolidate Naval Reserve Center Everett, WA, with Naval Reserve Center Silverdale, WA, at SUBASE Bangor, WA.
- 6. Relocate Carrier Air Wing from West Coast locations to Guam.
- 7. Relocate T-AOE from Naval Station Bremerton, WA to Naval Support Activity Guam.
- 8. Consolidate AFLOATRAGRUPACNORWEST Everett, WA with AFLOATRAGRU MIDPAC Pearl Harbor, HI or AFLOATRAGRU WESTPAC Yokosuka, JA.
- 9. Relocate/Consolidate/Disestablish COMNAVSURFGRU PACNORWEST, Everett, WA as determined by COMNAVSURFPAC, San Diego, CA.
- 10. Relocate NAVRESREDCOM NORTHWEST Everett, WA to Naval Reserve Center Silverdale, WA at SUBASE Bangor, WA.
- 11. Consolidate NAHOSP Bremerton, WA, function BRMEDCLINIC Everett, WA, to US NAVHOSP GUAM.
- 12. Consolidate NAVDENCEN NW Bremerton, WA, function BRDCLINIC Everett, WA, to BRDNCLINIC GUAM.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: Need enabling scenario for SIMA from Industrial JCSG.

Losing Bases	Losing Activities
Naval Hospital Bremerton (Bremerton, WA) - Realignment	NAVHOSP_BREMERTON_WA - Consolidate
Naval Station Bremerton (Bremerton, WA) - Realignment	NAVDENCEN_NORTHWEST_BREMERTON_W A - Consolidate
	NAVSTA_BREMERTON_WA - Relocate
Naval Station Everett (Everett, WA) - Close	AFLOATRAGRU_PACNORWEST - Consolidate
	COMNAVSURFGRU_PACNORWEST - Relocate
	NAVRESCEN_EVERETT_WA - Consolidate
	NAVRESREDCOM_NORTHWEST - Relocate
	NAVSTA_EVERETT_WA - Disestablish
Receiving Bases	Receiving Activities
Receiving Bases  Naval Base Guam (FPO, AP) - Receive	NAVDENCEN_NORTHWEST_BREMERTON_W A
	NAVDENCEN_NORTHWEST_BREMERTON_W
	NAVDENCEN_NORTHWEST_BREMERTON_W A
	NAVDENCEN_NORTHWEST_BREMERTON_W A NAVSTA_BREMERTON_WA
Naval Base Guam (FPO, AP) - Receive	NAVDENCEN_NORTHWEST_BREMERTON_W A NAVSTA_BREMERTON_WA NAVSTA_EVERETT_WA
Naval Base Guam (FPO, AP) - Receive  Naval Hospital Guam (FPO, AP) - Receive	NAVDENCEN_NORTHWEST_BREMERTON_W A NAVSTA_BREMERTON_WA NAVSTA_EVERETT_WA NAVHOSP_BREMERTON_WA

Monday, November 22, 2004 Page 44 of 669

Naval Submarine Base Bangor (Silverdale, WA) - Receive

NAVRESCEN\_EVERETT\_WA

As Of:

11/12/2004

NAVRESREDCOM\_NORTHWEST

*As Of:* 11/12/2004

*Scenario #* DON-0038 *Date Created:* 10/18/2004

Scenario Title: Realign OTC Pensacola to NAVSTA Newport

Description:

1. Consolidate USN Officer Accession Training from OTC Pensacola FL to OTC Newport

Losing Bases	Losing Activities
Naval Air Station Pensacola (Pensacola, FL) - Realignment	OTC_PENSACOLA_FL - Consolidate
Receiving Bases	Receiving Activities
Naval Station Newport (Newport, RI) - Receive	OTC_PENSACOLA_FL

*As Of:* 11/12/2004

Scenario Title: Realign COMNAVREG Gulf Coast, COMNAVREG South, and COMNAVRESFORCOM Installation Management Function.

## Description:

1. Consolidate COMNAVREG Gulf Coast with COMNAVREG Southeast

- 2. Consolidate COMNAVREG South with COMNAVREG Midwest and COMNAVREG Southwest
- 3. Consolidate the COMNAVRESFORCOM Installation Management function with COMNAVREG Southwest, COMNAVREG Northwest and COMNAVREG Midwest

Losing Bases	Losing Activities
Naval Air Station Corpus Christi (Corpus Christi, TX) - Realignment	COMNAVREG_SOUTH_CORPUS_CHRISTI_TX - Disestablish
Naval Air Station Pensacola (Pensacola, FL) - Realignment	COMNAVREG_GULF_COAST_PENSACOLA_FL - Disestablish
Naval Support Activity New Orleans (New Orleans, LA) - Realignment	COMNAVRESFORCOM_NEW_ORLEANS_LA - Other
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario #* DON-0041 *Date Created:* 10/18/2004

Scenario Title: Realign COMNAVREG Gulf Coast, COMNAVREG South, COMNAVREG Northeast, and COMNAVRESFORCOM Installation

Description:

1. Consolidate COMNAVREG Gulf Coast with COMNAVREG Southeast

- 2. Consolidate COMNAVREG South with COMNAVREG Midwest and COMNAVREG Southeast
- 3. Consolidate COMNAVREG Northeast with COMNAVREG Midlant
- 4. Consolidate the COMNAVRESFORCOM Installation Management function with COMNAVREG Southwest, COMNAVREG Northwest and COMNAVREG Midwest

Losing Bases	Losing Activities
Naval Air Station Corpus Christi (Corpus Christi, TX) - Realignment	COMNAVREG_SOUTH_CORPUS_CHRISTI_TX - Disestablish
Naval Air Station Pensacola (Pensacola, FL) - Realignment	COMNAVREG_GULF_COAST_PENSACOLA_FL - Disestablish
Naval Submarine Base New London (Groton, CT) - Realignment	COMNAVREG_NE_GROTON_CT - Disestablish
Naval Support Activity New Orleans (New Orleans, LA) - Realignment	COMNAVRESFORCOM_NEW_ORLEANS_LA - Other
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario #* DON-0042 *Date Created:* 10/18/2004

Scenario Title: Realign COMNAVMAR Installation Management Function to COMNAVREG Hawaii

Description:

1. Consolidate COMNAVMARIANAS Installation Management Function to COMNAVREG Hawaii.

Losing Bases	Losing Activities
Naval Base Guam (FPO, AP) - Realignment	COMNAVMARIANAS_GU - Other
Receiving Bases	Receiving Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	COMNAVREG_HAWAII_PEARL_HARBOR_HI

As Of:

11/12/2004

Scenario Title: Close MWSS 473 Det A (Fresno, CA)

Description:

1. Close MWSS 473 Det A (Fresno, CA) and relocate Marine Corps reserve units and support staff currently assigned to MWSS 473 Det A to NAS Lemoore, CA.

Losing Bases	Losing Activities
Marine Corps Reserve Center Fresno (Fresno, CA) - Close	MWSS_FOUR_SEVEN_THREE_DET_ALPHA - Disestablish
Receiving Bases	Receiving Activities
Naval Air Station Lemoore (Lemoore, CA) - Receive	MWSS FOUR SEVEN THREE DET ALPHA

As Of: 11/12/2004

DON-0054 Scenario # Date Created: 10/19/2004

Close Navy Marine Corps Reserve Center Encino, CA Scenario Title:

Description:

1. Close Navy Marine Corps Reserve Center Encino, CA

2. Relocate Marine Corps Reserve assets to Marine Corps Reserve Center Pasadena.

Losing Bases	Losing Activities
Naval Marine Corps Reserve Center Encino (Encino, CA) - Close	NAVMARCORESCEN_ENCINO_CA - Relocate
Receiving Bases	Receiving Activities
Marine Corps Reserve Center Pasadena (Pasadena, CA) - Receive	NAVMARCORESCEN_ENCINO_CA

*As Of:* 11/12/2004

Scenario # DON-0055 Date Created: 10/19/2004
Scenario Title: Close Navy Marine Corps Reserve Center Grissom ARB IN

Description:

1. Close Navy Marine Corps Reserve Center Grissom ARB IN.

2. Establish Inspector-Instructor Staff Peru, IN aboard Grissom ARB with Marine Corps reserve personnel remaining from the Navy Marine Corps Reserve Center closure.

Losing Bases	Losing Activities
Grissom ARB (Bunker Hill, IN) - Realignment	NAVMARCORESCEN_GRISSOM_ARB_IN - Disestablish
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	NAVMARCORESCEN_G

*As Of:* 11/12/2004

*Scenario #* DON-0056 *Date Created:* 10/20/2004

Scenario Title: Close Inspector-Instructor Rome, GA

Description:

 $1.\ Close\ Inspector-Instructor\ Staff\ Rome,\ GA\ and\ relocate\ Marine\ Corps\ reserve\ units\ and\ support\ staff\ to\ NAS\ Atlanta,\ GA\ .$ 

Losing Bases	Losing Activities
Marine Corps Reserve Center Rome (Rome, GA) -	INSP_INSTR_STF_ROME_GA - Relocate
Receiving Bases	Receiving Activities
Naval Air Station Atlanta (Marietta, GA) - Receive	INSP_INSTR_STF_ROME_GA

*As Of:* 11/12/2004

Scenario Title: Close Inspector-Instructor West Trenton, NJ

Description:

1. Close Inspector-Instructor West Trenton, NJ and relocate Marine Corps Reserve units and support staff currently assigned to I-I West Trenton to NRC Ft Dix.

Losing Bases	Losing Activities
Marine Corps Reserve Center West Trenton (Trenton, NJ) - Close	INSP_INSTR_STF_WEST_TRENTON_NJ - Relocate
Receiving Bases	Receiving Activities
NRC FT DIX NJ, Fort Dix (Fort Dix, NJ) - Receive	NAVRESCEN_FT_DIX_NJ

*As Of:* 11/12/2004

*Scenario #* DON-0058 *Date Created:* 10/20/2004

Scenario Title: Close Inspector-Instructor Charleston, SC

Description:

1. Close Inspector-Instructor Charleston, SC and relocate Marine Corps reserve units and support staff to Naval Weapons Station Charleston, SC

Losing Bases	Losing Activities
Naval Marine Corps Reserve Center Charleston (Charleston, SC) - Close	INSP_INSTR_STF_CHARLESTON_SC - Disestablish
Receiving Bases	Receiving Activities
Naval Weapons Station Charleston (Goose Creek, SC) - Receive	INSP_INSTR_STF_CHARLESTON_SC

*As Of:* 11/12/2004

Scenario Title: Close Inspector-Instructor Staff Memphis, TN

Description:

1. Close Inspector-Instructor Staff Memphis, TN and relocate Marine Corps reserve units and support staff to Naval Support Activity Millington, TN

Losing Bases Losing Activities

Marine Corps Reserve Center Memphis (Memphis, TN) - Close INSP\_INSTR\_STF\_MEMPHIS\_TN - Disestablish

Receiving Bases Receiving Activities

Naval Support Activity Millington (Millington, TN) - Receive

**As Of:** 11/12/2004

Scenario Title: Close INSPECTOR-INSTRUCTOR STAFF ROME, GA.

Description:

1. Close Inspector-Instructor Staff Rome, GA.

2. Relocate Marine Corps reserve units and support staff Dobbins AFB.

Losing Bases	Losing Activities
Marine Corps Reserve Center Rome (Rome, GA) - Close	INSP_INSTR_STF_ROME_GA - Relocate
Receiving Bases	Receiving Activities
Dobbins ARB (Marietta, GA) - Receive	INSP_INSTR_STF_ROME_GA

*As Of:* 11/12/2004

Scenario # DON-0064 Date Created: 11/3/2004

Scenario Title: Realign OTC Pensacola, OTC Newport, and Naval Academy Preparatory School to NAVSTA Great Lakes

Description:

1. Consolidate USN Officer Accession Training from OTC Pensacola at NAVSTA Great Lakes

2. Consolidate USN Officer Accession Training from OTC Newport at NAVSTA Great Lakes

3. Relocate Naval Academy Preparatory School from NAVSTA Newport to NAVSTA Great Lakes

Losing Bases	Losing Activities
Naval Air Station Pensacola (Pensacola, FL) - Realignment	OTC_PENSACOLA_FL - Consolidate
Naval Station Newport (Newport, RI) - Realignment	NAPSCOL_NEWPORT_RI - Relocate OTC_NEWPORT_RI - Consolidate
Receiving Bases	Receiving Activities
Naval Station Great Lakes (Great Lakes, IL) - Receive	NAPSCOL_NEWPORT_RI
	OTC_NEWPORT_RI
	OTC PENSACOLA FL

As Of: 11/12/2004

Scenario # DON-0065 Date Created: 11/3/2004

Scenario Title: Realign OTC Newport and Naval Academy Preparatory School To NAS Pensacola

Description:

1 Disestablish OTC Newport and consolidate USN Officer Accession Training at OTC Pensacola.

2 Relocate Naval Academy Preparatory School from NAVSTA Newport to NAS Pensacola

Losing Bases	Losing Activities
Naval Station Newport (Newport, RI) - Realignment	NAPSCOL_NEWPORT_RI - Relocate OTC_NEWPORT_RI - Consolidate
Receiving Bases	Receiving Activities
Naval Air Station Pensacola (Pensacola, FL) - Receive	NAPSCOL_NEWPORT_RI OTC_NEWPORT_RI

*As Of:* 11/12/2004

*Scenario #* DON-0067 *Date Created:* 10/13/2004

Scenario Title: Realign Cambria Airport, Johnstown, PA; relocate to NAS JRB Willow Grove, PA

Description:

1. Relocate HMLA-775 Det A to NAS Willow Grove, PA to include required personnel, equipment and support.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable: None.

Losing Bases	Losing Activities
Marine Corps Reserve Center Johnstown (Johnstown, PA) - Realignment	HMLA_SEVEN_SEVEN_FIVE_DET_ALPHA - Relocate
Receiving Bases	Receiving Activities
Joint Reserve Base Willow Grove (Willow Grove, PA) - Receive	HMLA_SEVEN_SEVEN_FIVE_DET_ALPHA

**Scenario** # DON-0069 **Date Created:** 10/13/2004

Scenario Title: Close NAS JRB Fort Worth, TX; relocate to NAS Atlanta, GA, Ellington Field, TX, Andrews AFB, MD, AFR

## Description:

- 1. Close base operations at NAS JRB Fort Worth, TX
- 2. Relocate VFA 201 to NAS Atlanta, GA, to include required personnel, equipment, and support.
- 3. Relocate VR 59 to NAS Atlanta, GA, to include required personnel, equipment, and support.
- 4. Relocate MACS 24 to NAS Atlanta to include required personnel, equipment, and support.
- 5. Relocate station C-12 to NAS Atlanta, GA, to include required personnel, equipment, and support.
- 6. Relocate VMFA 112 to Andrews AFB, MD, to include required personnel, equipment, and support.
- 7. Relocate VMGR 234 to Ellington Field AGS, TX, to include required personnel, equipment, and support.
- 8. Relocate MAG 41 Hqtrs to Ellington Field AGS, TX, to include required personnel, equipment, and support.
- 9. Relocate MALS 41 to Ellington Field AGS, TX, to include required personnel, equipment, and support.
- 10. Relocate Hqtrs Btry, 14th Marines to AFRC Fort Worth, TX, to include required personnel, equipment, and support.
- 11. Relocate MWSS 473 to AFRC Fort Worth, TX, to include required personnel, equipment, and support.
- 12. Relocate NMCB 22 and Ninth NCR to NAS Corpus Christi, to include required personnel, equipment, and support.
- 13. Relocate Naval Reserve Center to AFRC Ft. Worth, TX, to include required personnel, equipment, and support.
- 14. Relocate Naval Reserve Security Group Command Hqtrs to Base X as determined by Intelligence JCSG, to include required personnel, equipment, and support.
- 15. Relocate Naval Air Reserve to AFRC Ft. Worth, to include required personnel, equipment, and support.
- 16. Relocate Naval Reserve Recruiting Command Area South to NAVSUPACT Millington, TN, to include required personnel, equipment, and support.
- 17. Relocate Naval Reserve Readiness Command South to NS Great Lakes, MI, to include required personnel, equipment, and support.
- 18. Relocate Naval Reserve Intelligence Command to Base X as determined by Intelligence JCSG, to include required personnel, equipment, and support.
- 19. Relocate/consolidate AIMD to Base X as determined by Industrial JCSG, to include required personnel, equipment, and support.
- 20. Relocate/consolidate NASEF to Base X as determined by Industrial JCSG, to include required personnel, equipment, and support.
- 21. Relocate/consolidate Air Force activities to Base X as determined by the Air Force, to include required personnel, equipment, and support.
- 22. Relocate/consolidate Army activities as determined by the Army, to include required personnel, equipment, and support.

For the purpose of this scenario the following JCSG's and Mildep scenario(s) are applicable:

Need enabling scenario for AIMD and NASEF from Industrial JCSG.

Need enabling scenario for Naval Reserve Security Group Command HQ and Naval Reserve Intelligence Command from Intelligence JCSG.

Require coordination for relocation to Andrews AFB, MD, Ellington Field AGS, TX, from Air Force BRAC Office.

Requires coordination for relocation/consolidation of Air Force activities from Air Force BRAC Office.

Requires coordination for relocation/consolidation of Army activities from Army BRAC Office.

## Losing Bases

#### Losing Activities

Joint Reserve Base Fort Worth (Fort Worth, TX) - Close

NAS\_JRB\_FT\_WORTH\_TX - Disestablish

NAVAIRES\_FORT\_WORTH\_TX - Relocate

NAVAIRSEFAC\_JRB\_FORT\_WORTH\_TX -

Relocate

NAVRESCEN\_FORT\_WORTH\_TX - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 77 of 669

As Of:

11/12/2004

NAVRESCRUITAREA\_SOUTH\_DALLAS\_TX -Relocate

NAVRESREDCOM\_SOUTH - Relocate

## Receiving Bases

Receiving Activities

Andrews AFB (Camp Springs, MD) - Receive

Carswell ARS, NAS Fort Worth Joint Reserve (Fort Worth, TX) - Receive

DALLAS READINESS CENTER 1 (IRVING, TX) - Receive

DALLAS READINESS CENTER 2 (DALLAS, TX) - Receive

Ellington Field AGS (Houston, TX) - Receive

National Maritime Intelligence Center Suitland (Suitland, MD) - Receive

Naval Air Station Atlanta (Marietta, GA) - Receive

Naval Air Station Corpus Christi (Corpus Christi, TX) - Receive

Naval Station Great Lakes (Great Lakes, IL) - Receive

Naval Support Activity Millington (Millington, TN) - Receive

NAS\_JRB\_FT\_WORTH\_TX

NAS\_JRB\_FT\_WORTH\_TX

NAS\_JRB\_FT\_WORTH\_TX

NAS\_JRB\_FT\_WORTH\_TX

NAVRESREDCOM\_SOUTH

NAVRESCRUITAREA\_SOUTH\_DALLAS\_TX

As Of:

11/12/2004

Scenario Title: Privatize PDE function conducted at AFIT and NPS

Description:

Realign Professional Development Education graduate level education at Air Force Institute of Technology at Wright-Patterson Air Force Base, Dayton, Ohio and Naval Post Graduate School at Monterey, California by disestablishing graduate level education at Air Force Institute of Technology at Wright-Patterson Air Force Base, Dayton, Ohio and Naval Post Graduate School at Monterey and privatizing those graduate level education requirements.

# Losing Bases Losing Activities Naval Postgraduate School (Monterey, CA) Naval Post Graduate School - Disestablish Wright-Patterson AFB (Fairborn, OH) - OTHER Air Force Institute of Technology - Disestablish

*As Of:* 11/12/2004

tegistered pecitarios

Scenario Title: Consolidate Rotary Wing Phase of Undergraduate Flight Training at Fort Rucker

## Description:

Realign Fort Rucker (Dothan, Alabama) by establishing a DoD Undergraduate Rotary-wing Flight Training Center of Excellence. Relocate NAS Whiting Field (Milton, Florida) Undergraduate Rotary-wing units (Training Wing 5 (TRAWNG 5) and subordinate units (HT-8, HT-18, and Helicopter Instructor Training)) to Fort Rucker. Consolidate TRAWNG 5, the U.S. Army's 1st Aviation Brigade and the U.S. Air Force 58th Special Operations Wing's 23rd Flying Training Squadron to establish a single DoD Rotary Wing Undergraduate Flight Training Center of Excellence.

Losing Bases	Losing Activities
Naval Air Station Whiting Field (Milton, FL) -	CTW-5 (Rotary Wing Portion) - Relocate
	HT-18 - Disestablish
	HT-8 - Disestablish
Receiving Bases	Receiving Activities
Rucker (Fort Rucker, AL) - Receive	CTW-5 (Rotary Wing Portion)
	HT-18
	HT-8

Monday, November 22, 2004

*Scenario* # E&T-0007 *Date Created*: 9/20/2004

Scenario Title: Consolidate Rotary Wing Phase of Undergraduate Flight Training at NAS Whiting Field.

## Description:

Realign NAS Whiting (Milton, Florida) by establishing a DoD Undergraduate Rotary-wing Flight Training Center of Excellence. Relocate Fixed-wing Undergraduate Flight Training units on North Field NAS Whiting (VT-2, VT-3, and VT-6 (T-34C and T-6 aircraft)) to NAS Corpus Christi (Corpus, Christi, Texas). Relocate Fort Rucker (Dothan, Alabama) Undergraduate Rotary-wing units (U.S. Army's 1st Aviation Brigade and the U.S. Air Force 58th Special Operations Wing's 23rd Flying Training Squadron) to NAS Whiting. Consolidate the U.S. Army's 1st Aviation Brigade and the U.S. Air Force 58th Special Operations Wing's 23rd Flying Training Squadron with Training Wing 5 (TRAWNG 5) and subordinate units (HT-8, HT-18, and Helicopter Instructor Training TRAWNG 5 to establish a single DoD Rotary Wing Undergraduate Flight Training Center of Excellence at NAS Whiting.

Losing Bases	Losing Activities
Naval Air Station Whiting Field (Milton, FL) - Realignment	CTW-5 (Fixed Wing Portion) - Relocate
	TRARON SIX - Relocate
	TRARON THREE - Relocate
	TRARON TWO - Relocate
Rucker (Fort Rucker, AL) - Realignment	U.S. Air Force 58th Special Operations Wing's 23rd Flying Training Squadron - Relocate
	U.S. Army's 1st Aviation Brigade - Relocate
	USA Helicopter Instructor Training - Relocate
	USAF Helicopter Instructor Training - Relocate
Receiving Bases	Receiving Activities
Naval Air Station Corpus Christi (Corpus Christi, TX) - Receive	CTW-5 (Fixed Wing Portion)
	TRARON SIX
	TRARON THREE
	TRARON TWO
Naval Air Station Whiting Field (Milton, FL) - Receive	U.S. Air Force 58th Special Operations Wing's 23rd Flying Training Squadron
	U.S. Army's 1st Aviation Brigade

Monday, November 22, 2004 Page 83 of 669

As Of:

11/12/2004

*Scenario #* E&T-0015 *Date Created:* 10/8/2004

Scenario Title: Establish Joint Center of Excellence for Legal SST/PDE Functions

Description:

Realign Maxwell AFB, AL by establishing a Joint Center of Excellence for JAG SST/PDE Training and Education. Realign Fort Jackson, SC, Marine Corps Base Camp Lejeune, N.C., and Naval Station Newport RI by re-locating all JAG SST/PDE (Officer and Enlisted) training and education courses currently taught there to Maxwell AFB, AL. Realign Charlottesville, VA (Army leased space) by disestablishing all JAG SST/PDE training and education courses taught there to Maxwell AFB, AL. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

Losing Bases	Losing Activities
Jackson (Columbia, SC) - Realignment	JAG SST/PDE Courses - Relocate
Marine Corps Base Camp Lejeune (Camp Lejeune, NC) - Realignment	Legal Courses - Relocate
Naval Station Newport (Newport, RI) - Realignment	Naval Justice School - Relocate
University of Virginia at Charlottesville (Charlottesville, VA) - Realignment	Army JAG School - Disestablish
Receiving Bases	Receiving Activities
Maxwell AFB (Montgomery, AL) - Receive	JAG SST/PDE Courses (from Ft. Jackson)
	Legal Courses (from Camp Lejeune)
	Naval Justice School (from NAVSTA Newport)

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario #* E&T-0017 *Date Created:* 10/8/2004

Scenario Title: Establish Joint Center of Excellence for Administration, Personnel, and Finance Training

## Description:

Realign Keesler AFB, MS by establishing a Joint Center of Excellence for Administration, Personnel, and Finance Training. Realign Fort Jackson, SC, NTTC Meridian, MS, and Camp Lejeune, SC by relocating Administration, Personnel, and Finance Training taught there to Keesler AFB, MS. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

Losing Bases	Losing Activities
Jackson (Columbia, SC) - Realignment	Admin, Personnel and Finance Schools - Relocate
Marine Corps Base Camp Lejeune (Camp Lejeune, NC) - Realignment	Admin, Personnel, and Finance Schools - Relocate
Naval Air Station Meridian (Meridian, MS) - Realignment	Admin, Personnel, and Finance schools from NTTC, Meridian - Relocate
Receiving Bases	Receiving Activities
Keesler AFB (Biloxi, MS) - Receive	Admin, Personnel and Finance Schools from Camp Lejeune,
	Admin, Personnel and Finance Schools from Ft. Jackson
	Admin, Personnel, and Finance schools from NTTC, Meridian

Monday, November 22, 2004

As Of:

11/12/2004

Scenario Title: Establish Joint Center of Excellence for Intelligence Training

## Description:

Realign Goodfellow AFB, TX by establishing a Joint Center of Excellence for Intelligence Training. Realign NAVSTA Dam Neck, VA, Corry Station, FL, Fort Huachuca, AZ by relocating Intelligence Training taught there to Goodfellow AFB, TX.

The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

Losing Bases	Losing Activities
Corry Station (Pensacola, FL) - Realignment	Intelligence Training Functions - Relocate
Huachuca (Fort Huachuca, AZ) - Realignment	Army Intelligence Schools - Relocate
Naval Air Station Oceana Dam Neck Annex (Virginia Beach, VA) - Realignment	Navy Intelligence School - Relocate
Receiving Bases	Receiving Activities
Goodfellow AFB (San Angelo, TX) - Receive	Army Intelligence Schools
Goodfellow AFB (San Angelo, TX) - Receive	Army Intelligence Schools Center for Naval Intelligence

Naval Intelligence School

Scenario Title: JSF Initial Training Beddown

## Description:

Realign NAS Kingsville, Moody AFB, and Eglin AFB by establishing an Initial Training Center for the Joint Strike Fighter Graduate Level Flight Training. At NAS Kingsville: Training Wing TWO (T-45) remains in place. At Moody AFB: the 49th and 435th Flying Training Squadron (T-38 IFF) remains in place. The remainder of the 479th Flying Training Group (3rd Flying Training Squadron T-6) is relocated to Columbus AFB. The Operations Group, Maintenance Group, and the Headquarters Elements of the 347th Rescue Wing are relocated to a base determined by the USAF. The remainder of the 33rd Fighter Wing are relocated to a base determined by the USAF. The remainder of the 33rd Fighter Wing is to remain in place. Note: All other aviation related activities remain in place at Eglin AFB.

Losing Bases	Losing Activities
Eglin AFB (Valpariso, FL) - Realignment	33rd Fighter Wing (Wing HQ, OG, and MG) - Relocate
Moody AFB (Valdosta, GA) - Realignment	347 Rescue Wing (Wing HQ, OG, and MG) - Relocate
	3rd Flying Training Squadron T-6 - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	33rd Fighter Wing (Wing HQ, OG, and MG)
	347 Rescue Wing (Wing HQ, OG, and MG)
	3rd Flying Training Squadron T-6
Columbus AFB (Columbus, MS) - Receive	3rd Flying Training Squadron T-6
Eglin AFB (Valpariso, FL) - Receive	JSF Squadron
Moody AFB (Valdosta, GA) - Receive	JSF Squadron
Naval Air Station Kingsville (Kingsville, TX) - Receive	JSF Squadron

Monday, November 22, 2004 Page 96 of 669

*As Of:* 11/12/2004

Scenario Title: Consolidate AFIT and NPS PDE Function at NPS

## Description:

Realign Professional Development Education graduate level education at Air Force Institute of Technology at Wright-Patterson Air Force Base, Dayton, OH and Naval Post Graduate School at Monterey, CA by moving Air Force Institute of Technology graduate level education to Monterey, CA and consolidating with the Naval Post Graduate School graduate level education at Monterey, CA.

Department of Defense graduate level education will be consolidated as a single school located at Monterey, CA. The consolidated school will be a Department of Defense School with the Navy as the executive agent. This scenario will remove all graduate level education from Wright-Patterson Air Force Base, Dayton, OH.

Losing Bases	Losing Activities
Wright-Patterson AFB (Fairborn, OH) - Realignment	Air Force Institute of Technology - Relocate
Receiving Bases	Receiving Activities
Naval Postgraduate School (Monterey, CA) - Receive	Air Force Insitute of Technology

Monday, November 22, 2004 Page 98 of 669

*As Of:* 11/12/2004

Scenario Title: Consolidate NPS and AFIT with Service Academies

Description:

Realign Professional Development Education graduate level education at Air Force Institute of Technology at Wright-Patterson Air Force Base, Dayton, OH by moving the Air Force Institute of Technology graduate level education to the United States Air Force Academy, Colorado Springs, CO and consolidating with the United States Air Force Academy. Realign Professional Development Education graduate level education at Naval Post Graudte School at Monterey, CA by moving the Naval Post Graduate School graduate level education to Naval Station Annapolis, MD and consolidating with the United States Naval Academy.

This sceanario will remove all graduate level education from Wright-Patterson Air Force Base, Dayton, OH and from Monterey, CA. Services are responsible for identifying and retaining the most militarily relevent curricula and outsouricing non-military specific curricula where possible.

Losing Bases	Losing Activities
Naval Postgraduate School (Monterey, CA) - Realignment	Naval Post Graduate School - Relocate
Wright-Patterson AFB (Fairborn, OH) - Realignment	Air Force Institute of Technology - Relocate
Receiving Bases	Receiving Activities
Naval Station Annapolis (Annapolis, MD) - Receive	Naval Post Graduate School
United States Air Force Academy (Colorado Springs, CO) - Receive	Air Force Institute of Technology

Monday, November 22, 2004 Page 99 of 669

Scenario Title: Realign Service ILC and SSC with Service Academies

## Description:

Realign Carlisle Barracks, PA and Fort Leavenworth, KS by moving the United States Army War College and the United States Army Command and Staff School to West Point, NY and realign with the United States Military Academy. Realign Maxwell Air Force Base, AL by moving the Air War College and the Air Command and Staff College to the United States Air Force Academy, Colorado Springs, CO and realign with the United States Air Fore Academy. Realign Naval Station Newport, RI by moving the College of Naval Warfare and the Naval Command and Staff College to Naval Station Annapolis, MD and realign with the United States Naval Academy.

The United States Army War College and the United States Army Command and Staff School will remain independent educational functions, but will report to the United States Military Academy chain of command and will combine all common support requirements with the United States Military Academy. The Air War College and the Air Command and Staff College will remain independent educational functions, but will report to the United States Air Force Academy chain of command and will combine all common support requirements with the United States Air Force Academy. The College of Naval Warfare and the Naval Command and Staff College will remain independent educational functions, but will report to the United States Naval Academy chain of command and will combine all common support requirements with the United States Naval Academy.

Losing Bases	Losing Activities
Carlisle (Carlisle, PA) - Realignment	United States Army War College - Relocate
Leavenworth (Fort Leavenworth, KS) - Realignment	United States Army Command and Staff School - Relocate
Maxwell AFB (Montgomery, AL) - Realignment	Air Command and Staff College - Relocate
	Air War College - Relocate
Naval Station Newport (Newport, RI) - Realignment	College of Naval Warfare - Relocate
	Naval Command and Staff College - Relocate
Receiving Bases	Receiving Activities
Naval Station Annapolis (Annapolis, MD) - Receive	College of Naval Warfare
	College of Naval Warfare
Naval Station Annapolis (Annapolis, MD) - Receive	College of Naval Warfare  Naval Command and Staff College
Naval Station Annapolis (Annapolis, MD) - Receive	College of Naval Warfare  Naval Command and Staff College  Air Command and Staff College

Monday, November 22, 2004 Page 100 of 669

**As Of:** 11/12/2004

Scenario Title: Realign SSCs in Place

## Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; Marine Corps Base Quantico, VA; and Fort McNair, Washington D.C by realigning the United States Army War College, Air War College, College of Naval Warfare, and the Marine Corps War College under the National Defense University.

Senior level education will be provided by multiple colleges under the National Defense University. All of the colleges will remain in their current locations. The colleges will fall under the National Defense University Chain of Command and will combine all common support requirements. The Army will be the proponent for a Land Centric College. The Air Force will be the proponent for an Air Centric College. The Navy will be the proponent for a Maritime Centric College. The Marine Corps will be the proponent for an Expeditionary Centric College. All of the colleges will teach a common Joint Professional Military education curriculum controlled by the Chairman of the Joint Chiefs of Staff. Professional Military Education curricula will be controlled by the appropriate Service Chief. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

**As Of:** 11/12/2004

Scenario Title: Consolidate SLCs at Ft McNair

## Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; Marine Corps Base Quantico, VA; and Fort McNair, Washington D.C. by moving the United States Army War College, Air War College, College of Naval Warfare, and the Marine Corps War College to Fort McNair, Washington D.C. and consolidate with the National War College and the Industrial College of the Armed Forces as a single school under the National Defense University.

Senior level education will be provided a single Department of Defense School under the National Defense University. The consolidated school will maintain educational tracks focusing on Land Warfare, Maritime Warfare, Air Warfare, and Expeditionary Warfare. The scenario will disestablish all individual Service senior level education. The curriculum will be controlled by the Chairman of the Joint Chiefs of Staff. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

Losing Bases	Losing Activities
Carlisle (Carlisle, PA) - Realignment	United States Army War College - Consolidate
Marine Corps Base Quantico (Quantico, VA) - Realignment	Marine Corps War College - Consolidate
Maxwell AFB (Montgomery, AL) - Realignment	Air War College - Consolidate
Naval Station Newport (Newport, RI) - Realignment	College of Naval Warfare - Consolidate
Receiving Bases	Receiving Activities
McNair (Washington, DC) - Receive	Air War College
	College of Naval Warfare
	Marine Corps War College
	National Defense University
	United States Army War College

Monday, November 22, 2004 Page 102 of 669

As Of:

11/12/2004

Scenario Title: Move US Army Prime Power School to Fort Leanord Wood (Army Proposal)

Description:

Realign Fort Belvoir, VA by moving the US Army Prime Power School to Fort Leanord Wood, MO.

This scenario will relocate the school. The School will remain an independent training activity. Currrent command relationship will be maintained.

Losing Bases	Losing Activities
Belvoir (Fort Belvoir, VA) - Realignment	United States Army Prime Power School - Relocate
Receiving Bases	Receiving Activities
Leonard Wood (Fort Leonard Wood, MO) - Receive	United States Army Prime Power School

As Of:

11/12/2004

Scenario Title: Privatize Defense Language Institute Foreign Language Center (DLIFLC) (Army Proposal)

Description:

Realign Presidio of Monterey, CA by privatizing the Defense Language Institute of Foreign Language.

This scneario will disestablish the Defense Language Institue of Foreign Language. The Army is responsible for securing private civilian sources for the training functions conducted at the Defense Language Institute of Foreign Language.

Losing Bases Losing Activities

Presidio of Monterey (Monterey, CA) - Realignment

Defense Language Institute of Foreign Language - Disestablish

As Of:

11/12/2004

Scenario Title: Realign SLCs under NDU and co-locate at Fort McNair

### Description:

Realign Carlisle Barracks, PA; Maxwell Air Force Base, AL; Naval Station Newport, RI; Marine Corps Base Quantico, VA; and Fort McNair, Washington D.C. by moving the United States Army War College, Air War College, College of Naval Warfare, and the Marine Corps War College to Fort McNair, Washington D.C. and realigning under the National Defense University.

Senior level education will be provided by multiple colleges under the National Defense University. The colleges will fall under the National Defense University Chain of Command and will combine all common support requirements. The Army will be the proponent for a Land Centric College. The Air Force will be the proponent for an Air Centric College. The Navy will be the proponent for a Maritime Centric College. The Marine Corps will be the proponent for an Expeditionary Centric College. All of the colleges will teach a common Joint Professional Military education curriculum controlled by the Chairman of the Joint Chiefs of Staff. Professional Military Education curricula will be controlled by the appropriate Service Chief. Joint Forces Staff College will remain a separate source of Joint Professional Military Education Level II for Joint Specialty Officers.

#### Losing Bases

Carlisle (Carlisle, PA) - Realignment

Marine Corps Base Quantico (Quantico, VA) - Realignment

Maxwell AFB (Montgomery, AL) - Realignment

Naval Station Newport (Newport, RI) - Realignment

#### Receiving Bases

McNair (Washington, DC) - Receive

### Losing Activities

United States Army War College - Relocate

Marine Corps War College - Relocate

Air War College - Relocate

College of Naval Warfare - Relocate

### Receiving Activities

Air War College

College of Naval Warfare

Marine Corps War College

National Defense University

United States Army War College

Monday, November 22, 2004 Page 108 of 669

As Of:

11/12/2004

Scenario Title: Establish Joint National Training Capability- EAST

Description:

Realigning functions by establishing a Joint National Tranining Capability (JNTC) East by identifying range areas currently administered separately that could be centrally managed. The sites are in the same geographic area but they do not have to be contiguous. This realignment would put a central Jointly staffed Hub at NAS JAX/Mayport, with supporting jointly staffed hubs at Eglin AFB, and Ft Bragg.

The realignment would establish an executive agent for DoD/JFCOM to coordinate the joint use of complexes for JNTC.

Each facility will have the capability to facilitate JNTC events in other locations not identified in the complexes.

#### Receiving Bases

Bragg (Fort Bragg, NC) - Receive

Eglin AFB (Valpariso, FL) - Receive

Naval Air Station Jacksonville (Jacksonville, FL) - Receive

#### Receiving Activities

Joint Range Complex (26 personnel)

Joint Range Complex (26 personnel)

Joint Range Hub Complex (40 personnel)

Monday, November 22, 2004 Page 113 of 669

**As Of:** 11/12/2004

Scenario Title: Establish Joint National Training Capability- WEST

Description:

Realigning functions by establishing a Joint National Tranining Capability (JNTC) West by identifying range areas currently administered separately that could be centrally managed. The sites are in the same geographic area but they do not have to be contiguous. This realignment would put a central Jointly staffed Hub at NAS JAX/Mayport, with supporting jointly staffed hubs at Eglin AFB, and Ft Bragg. The realignment would establish an executive agent for DoD/JFCOM to coordinate the joint use of complexes for JNTC. Each facility will have the capability to facilitate JNTC events in other locations not identified in the complexes.

#### Receiving Bases

Base X (x, XX) - Receive

Bliss (El Paso, TX) - Receive

Naval Air Station Whidbey Island (Oak Harbor, WA) - Receive

Naval Station San Diego (San Diego, CA) - Receive

Nellis AFB (Las Vegas, NV) - Receive

#### Receiving Activities

PACOM HQ (40 Personnel)

Joint Range Complex(26 personnel)

Joint Range Complex (26 personnel)

Joint Range Complex (26 personnel)

Joint Range Complex (26 personnel)

Monday, November 22, 2004 Page 114 of 669

Scenario # HSA-0002 Date Created: 9/17/2004

Scenario Title: GC-MPC-0001: Dc: Consolidate/Co-locate All Military Personnel Centers in the San Antonio Geo-cluster

### Description:

Realign Army Human Resources Command (HRC)-leased space in Alexandria VA, Indianapolis IN and St Louis MO and consolidate them at Ft Sam Houston in the San Antonio Geo-cluster; the Navy Personnel Command (NAVPERSCOM) at Naval Support Activity (NSA) Mid-South in Millington TN, the Naval Reserve Personnel Center (NAVRESPERSCEN) and Enlisted Placement & Management Center (EPMAC) at Naval Support Activity (NSA) New Orleans LA; the operational military personnel functions from Headquarters Marine Corps Manpower & Reserve Affairs (M&RA) at Marine Corps Base Quantico, the Marine Corps Mobilization Command (MOSOM) at the Marine Corps Support Activity (MCSA)-leased space in Kansas City; and the Air Reserve Personnel Center (ARPC) at Buckley Annex CO and consolidate each Active and Reserve Military Personnel Center within each Service and co-locating all three Service Military Personnel Centers at Randolph Air Force Base TX in the San Antonio Geo-cluster, current location of the Air Force Personnel Center (AFPC).

ADDITIONAL DATA: Army Human Resources Command (HRC) - Indinapolis (former EREC) is not listed in the drop down menu. Relocation would free up 76,740 square feet of leased space.

AFPC (MilPers functions) occupies ~250,031 SF; ~ 30,831 SF determined as available excess; scenario requires an additional ~55,769 SF for incoming activities (6100 Gen Adm Bldg only)

### Losing Bases Losing Activities Air Reserve Personnel Center (ARPC) (Denver, CO) - Realignment Air Reserve Personnel Center (ARPC) (Buckley Annex) - Consolidate ARPERCEN St Louis (St Louis, MO) - Realignment Army Human Resources Command - St Louis -Consolidate Hoffman Lease (Alexandria, VA) - Realignment Human Resources Command - Consolidate Leased Space (Z, XX) - Realignment HRC-Indianapolis (former EREC) 8899 E. 56th Street (Maj Gen Emmett J. Bean Bldg) Indianapolis IN 46249 - Consolidate Marine Corps Base Quantico (Quantico, VA) - Realignment Marine Corps Support Activity Kansas City (Kansas City, MO) - Realignment M&RA Personnel Functions - Consolidate MOBCOM - Consolidate Naval Support Activity Millington (Millington, TN) - Realignment EPMAC - Consolidate NAVPERSCEN - Consolidate NAVRESPERSCEN - Consolidate Naval Support Activity New Orleans (New Orleans, LA) - Realignment Receiving Bases Receiving Activities Randolph AFB (Universal City, TX) - Receive Air Force Personnel Center Individual Navy and Marine Corps Personnel Sam Houston (San Antonio, TX) - Receive New Army Human Resources Command Personnel Center

Monday, November 22, 2004 Page 115 of 669

As Of:

11/12/2004

Scenario # HSA-0003 Date Created: 9/23/2004

Scenario Title: GC-MPC-0006: Dc: Consolidate Marine Corps Personnel at MCB Quantico

Description:

Realign Marine Corps Support Activity (MCSA) Kansas City MO by consolidating Marine Corps Mobilization Command (MOBCOM) with the operational military personnel functions of Headquarters Marine Corps Manpower & Reserve Affairs (M&RA) at Marine Corps Base Quantico VA.

ADDITIONAL INFO: M&RA (PERSCOM functions only) currently occupies ~ 128,693 SF; ~30,293 SF has been determined as available excess; scenario requires NO ADDITIONAL SF for the move of MOBCOM personnel funtions to M&RA since they will fit into existing excess space.

Losing Bases	Losing Activities
Marine Corps Support Activity Kansas City (Kansas City, MO) - Realignment	Marine Corps Mobilization Command (MOBCOM) - Consolidate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	HQ Marine Corps Manpower & Reserve Affairs (M&RA) (Mil Pers functions)

As Of:

Consolidated -- Army HRC will be co-located)

11/12/2004

*Scenario* # HSA-0004 *Date Created*: 9/23/2004

Scenario Title: GC-MPC-0009: Consolidate/Co-locate Army & Air Force Personnel at Randolph AFB

## Description:

Realign Army Human Resources Command (HRC)-leased space in Alexandria VA, Indianapolis IN and St. Louis MO, and owned space occupied by the Army Civilian Human Resources Agency (CHRA) at Aberdeen Proving Ground MD by consolidating HRC and co-locating with the consolidated Air Force military personnel functions from the Air Force Personnel Center (AFPC) and Air Reserve Personnel Center (ARPC) at Randolph Air Force Base TX.

ADDITIONAL DATA: Army Human Resources Command (HRC) - Indianapolis (former EREC) is not listed in the drop down menu. Relocation would free up 76,740 square feet of leased space.

AFPC (MilPers functions) occupies ~250,031 SF; ~ 30,831 SF determined as available excess; scenario requires an additional ~748,769 SF for incoming activities (6100 Gen Adm Bldg only)

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - Realignment	Army Civilian Human Resources Agency (CHRA) - Consolidate
Air Reserve Personnel Center (ARPC) (Denver, CO) - Realignment	Air Reserve Personnel Center (ARPC) (Buckley Annex) - Consolidate
ARPERCEN St Louis (St Louis, MO) - Realignment	Army Human Resources Command (HRC) St Louis - Consolidate
Hoffman Lease (Alexandria, VA) - Realignment	Army Human Resources Command (HRC)- Alexandria - Consolidate
Leased Space (Z, XX) - Realignment	Army Human Resources Command (HRC)- Indianapolis (former EREC) 8899 E. 56th Street (Maj Gen Emmett J. Bean Bldg) Indianapolis IN 46249 - Consolidate
Receiving Bases	Receiving Activities
Randolph AFB (Universal City, TX) - Receive	Air Force Personnel Center (AFPC) (only ARPC

Monday, November 22, 2004 Page 117 of 669

*Scenario* # HSA-0005 *Date Created*: 9/23/2004

Scenario Title: GC-MPC-0010: Consolidate/Co-locate All Military Personnel Centers at Ft Leavenworth

### Description:

Realign Army Human Resources Command (HRC)-leased space in Alexandria VA, Indianapolis IN and St Louis MO; the Navy Personnel Command (NAVPERSCOM) at Naval Support Activity (NSA) Mid-South in Millington TN, the Naval Reserve Personnel Center (NAVRESPERSCEN) and Enlisted Placement & Management Center (EPMAC) at Naval Support Activity (NSA) New Orleans LA; the operational military personnel functions from Headquarters Marine Corps Manpower & Reserve Affairs (M&RA) at Marine Corps Base Quantico, the Marine Corps Mobilization Command (MOBCOM) at the Marine Corps Support Activity (MCSA)-leased space in Kansas City; the military personnel functions from Air Force Personnel Center (AFPC) at Randolph Air Force Base TX and the Air Reserve Personnel Center (ARPC) at Buckley Annex CO by consolidating all Active and Reserve Military Personnel Centers within each Service and co-locating all four Service Military Personnel Centers at Fort Leavenworth KS.

ADDITIONAL DATA: Army Human Resources Command (HRC) - Indianapolis (former EREC) is not listed in the drop down menu. Relocation would free up 76,740 square feet of leased space.

No existing Mil Pers Center exists at Leavenworth so no excess is available. Scenario requires ~1,702,600 SF for incoming activities (6100 Gen Adm Bldg only)

## Losing Bases Losing Activities

Air Reserve Personnel Center (ARPC) (Denver, CO) - Realignment	Air Reserve Personnel Center (ARPC) (Buckley Annex) - Consolidate
ARPERCEN St Louis (St Louis, MO) - Realignment	Army Human Resources Command (HRC)-St Louis - Consolidate
Hoffman Lease (Alexandria, VA) - Realignment	Army Human Resources Command (HRC)-Alexandria - Consolidate
Leased Space (Z, XX) - Realignment	Army Human Resources Command (HRC)-Indianapolis (former EREC) 8899 E. 56th Street (Maj Gen Emmett J. Bean Bldg) Indianapolis IN 46249 - Consolidate
Marine Corps Base Quantico (Quantico, VA) - Realignment	Headquarters Marine Corps Manpower & Reserve Affairs (M&RA) (operational military personnel functions only) - Consolidate
Marine Corps Support Activity Kansas City (Kansas City, MO) - Realignment	Mobilization Command (MOBCOM) - Consolidate
Naval Support Activity Millington (Millington, TN) - Realignment	Navy Personnel Command (NAVPERSCOM) - Consolidate

## Randolph AFB (Universal City, TX) - Realignment

Naval Support Activity New Orleans (New Orleans, LA) - Realignment

## Leavenworth (Fort Leavenworth, KS) - Receive

Receiving Bases

#### Receiving Activities

functions only) - Consolidate

(EPMAC) - Consolidate

Navy Reserve Personnel Center (NAVRESPERSCEN) - Consolidate

No Specific Receiving Activity Currently In Place -- Co-locate four Active/Reserve Consolidated Service Personnel Centers

Navy Enlisted Placement & Management Center

Air Force Personnel Center (AFPC) (Mil Pers

Monday, November 22, 2004 Page 118 of 669

*Scenario* # HSA-0006 *Date Created*: 9/23/2004

Scenario Title: GC-MPC-0011: Create Army Human Resources Center (Personnel & Recruiting) at Fort Knox

## Description:

Realign Army Human Resources Command (HRC)-leased space in Alexandria VA, Indianapolis IN and St. Louis MO and owned space occupied by the Army Civilian Human Resources Agency (CHRA) at Aberdeen Proving Ground MD by consolidating all and re-locating to Fort Knox KY.

Realign Fort Monroe VA, by re-locating Army Accessions Command and Army Cadet Command and co-locating with the Army Enlisted Recruiting Command and the consolidated Army Human Resources Command (HRC) at Fort Knox KY.

ADDITIONAL DATA: Army Human Resources Command (HRC) - Indinapolis (former EREC) is not listed in the drop down menu. Relocation would free up 76,740 square feet of leased space.

No existing Mil Pers Center exists at Ft Knox so no excess is available. Existing Recruiting functions currently occupy ~213,231 SF and ~70,631 has been determined as excess. Scenario requires an additional ~667,569 SF for MilPers and Recruiting incoming activities (6100 Gen Adm Bldg only).

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - Realignment	Army Civilian Human Resources Agency (CHRA) - Co-locate
ARPERCEN St Louis (St Louis, MO) - Realignment	Army Human Resources Command (HRC)-St Louis - Consolidate
Hoffman Lease (Alexandria, VA) - Realignment	Army Human Resources Command-Alexandria - Consolidate
Leased Space (Z, XX) - Realignment	Army Human Resources Command (HRC)-Indianapolis (former EREC) - Consolidate
Monroe (Hampton, VA) - Realignment	Army Accessions Command - Co-locate
	Army Cadet Command - Co-locate
Receiving Bases	Receiving Activities
Knox (Fort Knox, KY) - Receive	Army Recruiting Command (USAREC) to colocate with other Army Recruiting Commands
	Consolidated Active/Reserve Army Human Resources Command to co-locate with Army Recruiting Commands

Monday, November 22, 2004 Page 119 of 669

As Of:

11/12/2004

Scenario Title: GC-MPC-0012: Dc: Consolidate/Co-locate Navy Personnel and Recruiting at NSA Millington

## Description:

Realign Naval Support Activity (NSA) New Orleans LA by consolidating the Naval Reserve Personnel Center (NAVRESPERSCEN) and the Enlisted Placement and Management Center (EPMAC) with Navy Personnel Command (NAVPERSCOM) at Naval Support Activity (NSA) Mid-South in Millington TN.

Realign Naval Support Activity (NSA) New Orleans LA by consolidating the Navy Recruiting Command (NAVCRUITCOM) office at Naval Support Activity New Orleans with the Navy Recruiting Command (NAVCRUITCOM) office at Naval Support Activity Mid-South Millington, TN. Co-locates with the consolidated Navy Personnel Command.

ADDITIONAL INFO: NAVPERSCOM currently occupies ~ 422,208 SF; ~27,008 SF has been determined as available excess. NAVCRUITCOM currently occupies ~69,930 SF with no calculated excess. Scenario requires an additional ~71,462 SF for the move of MilPers and Recruiting activities. (6100 Gen Adm Bldg only)

Losing Bases	Losing Activities
Naval Support Activity New Orleans (New Orleans, LA) - Realignment	Navy Enlisted Placement & Management Qctivity (EPMAC) - Consolidate
	Navy Recruiting Command (COMNAVCRUITCOM) - Consolidate
	Navy Reserve Personnel Center (NAVRESPERSCEN) - Consolidate
Receiving Bases	Receiving Activities
Naval Support Activity Millington (Millington, TN) - Receive	Navy Personnel Command (NAVPERSCOM) (Consolidates military personnel functions) (Colocates with Recruiting functions)
	Navy Recruiting Command (COMNAVCRUITCOM) (Consolidates with New Orleans activity)

Monday, November 22, 2004 Page 120 of 669

As Of:

11/12/2004

Scenario # HSA-0008 Date Created: 9/23/2004

Scenario Title: GC-MPC-0013: Dc: Consolidate/Co-locate AF Personnel and Recruiting at Randolph AFB

## Description:

Realign Buckley Annex CO by consolidating the Air Reserve Personnel Center (ARPC) with the Air Force Personnel Center (AFPC) at Randolph AFR TX

Realign leased space at Warner-Robins AFB GA by co-locating Air Force Reserve Recruiting Service with Air Force Recruiting Service at Randolph AFB TX. Co-locate with the consolidated Air Force Personnel Center.

ADDITIONAL INFO: AFPC (MilPers functions only) currently occupies ~250,031 SF; ~30,831 SF has been determined as available excess. AF Recruiting currently occupies ~47,802 SF with no calculated excess (actual shortage of ~2,198 SF). Scenario requires an additional ~77,967 SF for the move of MilPers and Recruiting activities. (6100 Gen Adm Bldg only)

Losing Bases	Losing Activities
Air Reserve Personnel Center (ARPC) (Denver, CO) - Realignment	Air Reserve Personnel Center (ARPC) (Buckley Annex) - Consolidate
Robins AFB (Warner Robins, GA) - Realignment	Air Force Reserve Recruiting Service - Co-locate
Receiving Bases	Receiving Activities
Randolph AFB (Universal City, TX) - Receive	Air Force Personnel Center (AFPC) (Consolidate military personnel functions) (Co-locate with Air Force Recruiting functions)
	Air Force Recruiting Service (to Co-locate with Air Force Reserve Recruiting Service and Consolidated Air Force military personnel functions)

Monday, November 22, 2004 Page 121 of 669

As Of:

11/12/2004

Scenario Title: GC-IM-0001: Establish Joint Base Bragg-Pope

Description:

Realign Pope AFB by transferring the installation management functions/responsibilities to Ft. Bragg and establish Joint Base Bragg-Pope. The U.S. Army will assume responsibilityfor all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Pope AFB (Spring Lake, NC) - Realignment	Installation Mangement - Pope AFB - Consolidate
Receiving Bases	Receiving Activities
Bragg (Fort Bragg, NC) - Receive	Installation Management - Pope AFB

Monday, November 22, 2004

As Of:

11/12/2004

HSA-0010 Scenario # Date Created: 9/28/2004

GC-IM-0002: Establish Joint Base Lewis-McChord Scenario Title:

### Description:

Realign McChord AFB by transferring the installation management functions/responsibilities to Ft. Lewis and establish Joint Base Lewis-McChord. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
McChord AFB (Tacoma, WA) - Realignment	Installation Management - McChord AFB - Consolidate
Receiving Bases	Receiving Activities
Lewis (Tacoma, WA) - Receive	Installation - McChord AFB

As Of:

Installation Management - Naval Air Engineering

Station Lakehurst

11/12/2004

Scenario # HSA-0011 Date Created: 9/28/2004

Scenario Title: GC-IM-0003: Establish Joint Base McGuire-Dix-Lakehurst

Description:

Realign Ft. Dix and Naval Air Engineering Station Lakehurst by transferring their installation management functions/responsibilities to McGuire AFB and establish Joint Base McGuire-Dix-Lakehurst. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Dix (Fort Dix, NJ) - Realignment	Installation Management - Dix - Consolidate
Naval Air Engineering Station Lakehurst (Lakehurst, NJ) - Realignment	Installation Management - Naval Air Engineering Station Lakehurst - Consolidate
Receiving Bases	Receiving Activities
McGuire AFB (Wrightstown, NJ) - Receive	Installation Management - Dix

As Of:

11/12/2004

Scenario # HSA-0012 Date Created: 9/28/2004

Scenario Title: GC-IM-0004: Establish Joint Base Andrews-Washington

Description:

Realign NAF Washington by transferring the installation management functions/responsibilities to Andrews AFB and establish Joint Base Andrews-Washington. The U.S. Air Force will assume responsibility for all Base Operation Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
NAF WASH DC, Andrews Air Force Base (Andrews AFB, MD) - Realignment	Installation Mangement - NAF WASH DC - Consolidate
Receiving Bases	Receiving Activities
Andrews AFB (Camp Springs, MD) - Receive	Installation Management - NAF WASH DC

As Of:

11/12/2004

Scenario # HSA-0013 Date Created: 9/28/2004

Scenario Title: GC-IM-0005: Establish Joint Base Anacostia-Bolling-NRL

Description:

Realign Bolling AFB by transferring the installation management functions/responsibilities to Commander Naval District of Washtington and establish Joint Base Anacostia-Bolling-Naval Research Laboratory. The U.S. Navy will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Bolling AFB (Washington, DC) - Realignment	Installation Management - Bolling - Consolidate
Naval Research Laboratory (Washington, DC) - Realignment	Installation Management - Naval Research Laboratory - Consolidate
Receiving Bases	Receiving Activities
Anacostia Annex (Washington, DC) - Receive	Installation Management - Bolling AFB
	Installation Management - Naval Research Laboratory

As Of:

11/12/2004

Scenario # HSA-0014 Date Created: 9/28/2004

Scenario Title: GC-IM-0006: Establish Joint Base Myer-Henderson Hall

Description:

Realign Henderson Hall by transferring the installation management functions/responsibilities to Ft. Myer and establish Joint Base Myer-Henderson Hall. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Henderson Hall (Arlington, VA) - Realignment	Installation Management - Henderson Hall - Consolidate
Receiving Bases	Receiving Activities
Myer (Arlington, VA) - Receive	Installation Management - Henderson Hall

As Of:

11/12/2004

Scenario # HSA-0015 Date Created: 9/28/2004

Scenario Title: GC-IM-0007: Establish Joint Base Elmendorf-Richardson

Description:

Realign Ft. Richardson by transferring the installation management functions/responsibilities to Elmendorf AFB and establish Joint Base Elmendorf-Richardson. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Richardson (Anchorage, AK) - Realignment	Installation Management - Richardson - Consolidate
Receiving Bases	Receiving Activities
Elmendorf AFB (Anchorage, AK) - Receive	Installation Management - Richardson

As Of:

11/12/2004

Scenario # HSA-0016 Date Created: 9/28/2004

Scenario Title: GC-IM-0008: Establish Joint Base Pearl Harbor-Hickam

Description:

Realign Hickam AFB by tranferring the installation management functions/responsibilities to U.S Naval Region Hawaii and establish Joint Base Pearl Harbor-Hickam. The U.S. Navy will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Hickam AFB (Honolulu, HI) - Realignment	Installation Management - Hickam AFB - Consolidate
Receiving Bases	Receiving Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	Installation Management - Hickam AFB

As Of:

11/12/2004

Scenario # HSA-0017 Date Created: 9/29/2004

Scenario Title: GC-IM-0014: Consolidate Lackland AFB, Ft Sam Houston and Randolph AFB

Description:

Realign Ft. Sam Houston and Randolph AFB by transferring installation management functions/responsibilities to Lackland AFB. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Randolph AFB (Universal City, TX) - Realignment	Installation Management - Randolph AFB - Consolidate
Sam Houston (San Antonio, TX) - Realignment	Installation Management - Sam Houston - Consolidate
Receiving Bases	Receiving Activities
Lackland AFB (San Antonio, TX) - Receive	Installation Management - Randolph AFB
	Installation Management - Sam Houston

**As Of:** 11/12/2004

Scenario # HSA-0019 Date Created: 9/30/2004

Scenario Title: GC-CF-0003: [I] Transfer Level III Discharged Prisoners to Federal Bureau of Prisons

## Description:

Realign Ft Leavenworth by transferring long-term (Level III) bed space to Federal Bureau of Prisons (FBOP). Increase number of long-term (Level III) beds with the Federal Bureau of Prisons for transfer from United States Disciplinary Barracks (USDB), Ft Leavenworth.

#### Justification/Impact:

Current agreement with Federal Bureau of Prisions (FBOP) is insufficient.

- Approximately 1/3 of long-term prisoners are fully adjudicated and discharged from the military.
- Increase in FBOP support would open beds for shorter long-term prisoners at Level II facilities.
- Discharged prisoners would be sent to federal system.
- Efficient utilization of United States Disciplinary Barracks beds/cells.
- Promotes "Good order and discipline," by transferring prisoners who have committed the most serious of offenses and given long term or life sentences, away from general prison population.

#### Potential Conflicts:

- Cultural: "Cradle to grave" mentality. Military departments may wish to keep fully adjudicated and discharged prisoners as a way of the military "taking care" of its own.
- Other: Cost.

Losing Bases	Losing Activities
Leavenworth (Fort Leavenworth, KS) -	United States Disciplinary Barracks - Other

*As Of:* 11/12/2004

Scenario # HSA-0020 Date Created: 9/30/2004

Scenario Title: GC-CF-0012: [I] Create a Single Northwestern Regional Correctional Facility

## Description:

Realign Subase Bangor and Fort Lewis by disestablishing the correctional facility at Subase Bangor and relocating the mission to a single Level II joint regional correctional facility located at Fort Lewis.

#### Justification/Impact:

- Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.
- Subase Bángor (Year built-1995)/(FY01 inmate count-42); Fort Lewis (Year built-1957)/(FY03 inmate count-206). Used largest inmate count provided from Capacity Data FY01-03.
- Buildable land is available at Fort Lewis, questionable as to availability of land at Subase Bangor. New facility required at Fort Lewis.

#### Potential Conflicts:

- Cultural: Fewer DoD-level correctional facilities amongst military departments.

Losing Bases	Losing Activities
Naval Submarine Base Bangor (Silverdale, WA) - Realignment	Waterfront Brig/Correctional Custody Unit Puget Sound - Consolidate
Receiving Bases	Receiving Activities
Lewis (Tacoma, WA) - Receive	Army Regional Correctional Facility

**As Of:** 11/12/2004

**Scenario** # HSA-0021 **Date Created:** 9/30/2004

Scenario Title: GC-CF-0013: [I] Create a Single Southwestern Regional Correctional Facility

Description:

Realign MCAS Miramar, Edwards AFB, Kirtland AFB and Camp Pendleton by disestablishing the correctional facilities at Edwards AFB, Kirtland AFB and Camp Pendleton and relocating the mission to a single ILvel II joint regional correctional facility to be located at MCAS Miramar.

#### Justification/Impact:

- Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.
- MCAS Miramar (Year built-1989)/(FY03 inmate count-320); Édwards AFB (Year built-1950)/(FY03 inmate count-14); Kirtland AFB (Year built-1950)/(FY01 inmate count-16); Camp Pendleton (Year built-1972)/(FY02 inmate count-213). Used largest inmate count provided from Capacity Data FY01-03.
- Buildable acres available @ MCAS Miramar. Additional facility required.
- MCAS Miramar remains executive agent for Level III females.

#### Potential Conflicts:

- Cultural: Fewer DoD-level correctional facilities amongst military departments.
- DON: Large Level I requirement as of 9/22/04 (60-pre-trial, 61-adjudged level I, 51- level II). Pretrial confinement is used intuitively by DON (cultural). USA and USAF don't use pre-trial as often as DON.

Losing Bases	Losing Activities
Edwards AFB (Rosamond, CA) - Realignment	Edwards Confinement Facility - Consolidate
	Kirtland Confinement Facility - Consolidate
Kirtland AFB (Albuquerque, NM) - Realignment	
Receiving Bases	Receiving Activities
Marine Corps Air Station Miramar (San Diego, CA) - Receive	Navy Consolidated Brig Miramar

**As Of:** 11/12/2004

**Scenario** # HSA-0022 **Date Created:** 9/30/2004

Scenario Title: GC-CF-0014: [I] Create a Single Midwestern Regional Correctional Facility

## Description:

Realign Fort Leavenworth, Fort Knox, Fort Sill and Lackland AFB by disestablishing the correctional facilities at Fort Knox, Fort Sill and Lackland AFB and relocating the mission to a single Level III joint regional correctional facility to be located at the United States Disciplinary Barracks, USDB, Fort Leavenworth.

#### Justification/Impact:

- Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.
- Fort Leavenworth (Year built-2001)/(FY03 inmate count-450); Fort Knox (Year built-1953)/(FY02 inmate count-156); Fort Sill (Year built-1977)/(FY03 inmate count-123); Lackland AFB (Year built-1996)/(FY02 inmate count-25). Used largest inmate count provided from Capacity Data FY01-03.
- Buildable acres available @ Fort Leavenworth. Additional bowties are required to be built.

#### Potential Conflicts:

- Cultural: Fewer DoD-level correctional facilities amongst military departments.

Losing Bases	Losing Activities
Knox (Fort Knox, KY) - Realignment	Army Regional Correctional Facility - Consolidate
Lackland AFB (San Antonio, TX) - Realignment	Lackland Confinement Facility - Consolidate
Sill (Fort Sill, OK) - Realignment	Army Regional Correctional Facility - Consolidate
Receiving Bases	Receiving Activities
Leavenworth (Fort Leavenworth, KS) - Receive	United States Disciplinary Barracks

*As Of:* 11/12/2004

Scenario # HSA-0024 Date Created: 9/30/2004

Scenario Title: GC-CF-0017: [I] Create a Single Southeastern Regional Correctional Facility

## Description:

Realign Naval Weapons Station Charleston, Naval Air Station Pensacola and Naval Air Station Jacksonville by disestablishing the correctional facilities at Naval Air Stations Pensacola and Jacksonville and relocating the mission to a single Level II joint regional correctional facility to be located at Naval Weapons Station Charleston.

#### Justification/Impact:

- Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.
- NWS Charleston (Year built-1989)/(FY02 inmate count-241); NAS Jacksonville (Year built-1990)/(FY02 inmate count-40); NAS Pensacola (Year built-1995)/(FY01 inmate count-36). Used largest inmate count provided from Capacity Data FY01-03.
- Buildable acres available @ NWS Charleston.

#### Potential Conflicts:

- Cultural: Fewer DoD-level correctional facilities amongst military departments.

Losing Bases	Losing Activities
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	Waterfront Brig/Correctional Custody Unit Jacksonville - Consolidate
	Waterfront Brig/Correctional Custody Unit Pensacola - Consolidate
Naval Air Station Pensacola (Pensacola, FL) - Realignment	Waterfront Brig/Correctional Custody Unit Pensacola - Consolidate
Receiving Bases	Receiving Activities

Naval Weapons Station Charleston (Goose Creek, SC) - Receive

As Of: 11/12/2004

HSA-0026 10/6/2004 Scenario # Date Created: MOB-MOB-0002: Establish Joint Mobilization Site Lewis/McChord Scenario Title:

Description:

Realign Bangor NSB and McChord AFB by consolidatingat at a newly established joint mobilization processing center at Ft Lewis, McChord AFB

Justifications/Impact:

- 18 locations for transportation within 100 miles.
- Billeting available for7632 personnel.
  1140 buildable acres, 260,307 unconstrained acres.
- Dining, billeting, medical, storage infrastructure existing.With the fence line adjoining McChord AFB this would enhance the Joint Mob Site.

Losing Bases	Losing Activities
McChord AFB (Tacoma, WA) - Realignment	Mobilization-McChord - Consolidate
Naval Submarine Base Bangor (Silverdale, WA) - Realignment	Mobilization-Bangor - Consolidate
Receiving Bases	Receiving Activities
Lewis (Tacoma, WA) - Receive	Mobilization-Lewis

Monday, November 22, 2004 Page 141 of 669

As Of: 11/12/2004

HSA-0027 10/7/2004 Scenario # Date Created: MOB-MOB-0005: Establish Joint Mobilization Site Bliss/Holloman Scenario Title:

Description:

Realign Ft Huachuca by consolidating mobilization processing operations at a newly established joint mobilization processing center at Ft Bliss/Holloman AFB.

#### Justifications/Impact:

- 6 locations for transportation within 100 miles.
  450 buildable acres, 450 training acres and 882,000 unconstrained acres.
- Billeting available for 2727 personnel along with dining, billeting, medical, storage infrastructure available.
  9 different training ranges available for unit maneuver and individual qualification.

Losing Bases	Losing Activities
Huachuca (Fort Huachuca, AZ) - Realignment	Mobilization-Huachuca - Consolidate
Receiving Bases	Receiving Activities
Bliss (El Paso, TX) - Receive	Mobilization-Bliss

Monday, November 22, 2004 Page 142 of 669

As Of: 11/12/2004

HSA-0028 Date Created: Scenario # 10/7/2004 MOB-MOB-0007: Establish Joint Mobilization Site Bragg/Pope Scenario Title:

### Description:

Realign Ft Eustis, Ft Jackson, and Ft Lee by consolidating mobilization processing operations at a newly established joint mobilization processing site at Ft Bragg/Pope AFB.

#### Justifications/Impact:

- 6 locations for transportation within 100 miles.
  395 buildable acres and 2816 unconstrained acres.
- Billeting available for 3000 personnel along with dining, billeting, medical, storage infrastructure available.
  Numerous training ranges available for unit maneuver and individual qualification.

Losing Bases	Losing Activities
Eustis (Fort Eustis, VA) - Realignment	Mobilization-Eustis - Consolidate
Jackson (Columbia, SC) - Realignment	Mobilization-Jackson - Consolidate
Lee (Fort Lee, VA) - Realignment	Mobilization-Lee - Consolidate
Receiving Bases	Receiving Activities
Bragg (Fort Bragg, NC) - Receive	Mobilization-Bragg

Monday, November 22, 2004 Page 143 of 669

As Of:

11/12/2004

*Scenario #* HSA-0029 *Date Created:* 10/7/2004

Scenario Title: GC-CPO-0001: Consolidate CPOs

## Description:

Realign DLA, New Cumberland; DISA, Arlington; DLA, Columbus; DoDEA, Alexandria; WHS, Arlington; DeCA, Arlington; Rock Island Arsenal; Fort Richardson; Wright-Patterson AFB; Robins AFB; Hill AFB; Tinker AFB; Bolling AFB; Pacific-Honolulu; Stennis; leased-facilities/installations by consolidating 25 CPOs into 10 DoD regional civilian personnel offices, locations (DFAS, Indianapolis; Redstone Arsenal; Aberdeen Proving Ground; Ft. Riley; Ft. Huachuca; Randolph AFB; Silverdale; Portsmouth; Naval Station, San Diego; Naval Support Activity, Mechanicsburg - Philadelphia).

Losing Bases	Losing Activities
Bolling AFB (Washington, DC) - Realignment	11 WG/DPC - Consolidate
DDC - New Cumberland (New Cumberland, PA) - Realignment	Customer Support Office - Consolidate
DISA - Arlington (Arlington, VA) - Realignment	Civilian Personnel - Consolidate
DSS - Columbus (Columbus, OH) - Realignment	Customer Support Office - Consolidate
Hill AFB (Clearfield, UT) - Realignment	OO-ALC - Consolidate
HRSC SE, Stennis Space Center (Stennis Space Center, MS) - Realignment	
Leased Space (Z, XX) - Realignment	DeCA - HROD - Consolidate
	DoDEA - Civilian Personnel - Consolidate
	HRSC Pacific - Navy - Consolidate
	WHS - Civilian Personnel - Consolidate
Richardson (Anchorage, AK) - Realignment	CPOC - Consolidate
Robins AFB (Warner Robins, GA) - Realignment	78 MSG/DPC - Consolidate
Rock Island (Rock Island, IL) - Realignment	CPOC - Consolidate
Tinker AFB (Midwest City, OK) - Realignment	72 MSG/DPC - Consolidate
Wright-Patterson AFB (Fairborn, OH) - Realignment	88 MSG/DPC - Consolidate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	CPOC
DFAS - Indianapolis (Indianapolis, IN) - Receive	Human Resources
HRSC Northeast (Philadelphia, PA) - Receive	•
HRSC Northwest (Silverdale, WA) - Receive	
HRSC Southwest (San Diego, CA) - Receive	
Huachuca (Fort Huachuca, AZ) - Receive	CPOC
Naval Shipyard Norfolk (Portsmouth, VA) - Receive	HRSC East
Randolph AFB (Universal City, TX) - Receive	AFPC
Redstone (Huntsville, AL) - Receive	CPOC
Riley (Junction City, KS) - Receive	CPOC

Monday, November 22, 2004 Page 144 of 669

As Of:

11/12/2004

Scenario Title: GC-IM-0009: Consolidate Charleston AFB and Naval Weapons Station Charleston

Description:

Realign Naval Weapons Station Charleston by transferring the installation management functions/responsibilities to Charleston AFB. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities	
Naval Weapons Station Charleston (Goose Creek, SC) - Realignment	Installation Management - Naval Weapons Station Charleston - Consolidate	
Receiving Bases	Receiving Activities	
Charleston AFB (Charleston, SC) - Receive	Installation Management - Naval Weapons Station Charleston	

As Of:

11/12/2004

*Scenario #* HSA-0033 *Date Created:* 10/13/2004

Scenario Title:

GC-IM-0013 Consolidate North Hampton Roads Installations

## Description:

Realign Ft. Monroe and Ft. Eustis by transferring the installation management functions/responsibilities to Langley AFB. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Eustis (Fort Eustis, VA) - Realignment	Installation Management - Eustis - Consolidate
Monroe (Hampton, VA) - Realignment	Installation Management - Monroe - Consolidate
Receiving Bases	Receiving Activities
Langley AFB (Hampton, VA) - Receive	Installation Management - Eustis
	Installation Management - Monroe

As Of:

11/12/2004

 Scenario #
 HSA-0034
 Date Created:
 10/13/2004

Scenario Title:

GC-IM-0012: Consolidate South Hampton Roads Installations

## Description:

Realign Ft. Story by transferring the installation management functions/responsibilities to Commander Naval Mid-Atlantic Region. The U.S. Navy will assume responsibility for all Base Operating Supprt (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Moderation (SRM).

Losing Bases	Losing Activities
Story (Virginia Beach, VA) - Realignment	Installation Management - Story - Consolidate
Receiving Bases	Receiving Activities
Commander Mid Atlantic Region (Virginia Beach, VA) - Receive	Installation Management - Story

*As Of:* 11/12/2004

*Scenario* # HSA-0035 *Date Created*: 10/14/2004

Scenario Title: MAH-R&RC-0008: Co-locate National Guard HQs

### Description:

Realign Arlington Army National Guard Readiness Center (ARNGRC) and National Guard HQs elements in Crystal City (NGB, ARNG and ANG) and co-locate with Air National Guard Readiness Center at Andrews AFB.

Enables MAH-0015 to realign 14 leased locations by relocating components of USA Activities (Office of the Administrative Assistant of the Army, Army Audit Agency, ASA(F&MC, I&E, M&R), CECOM, DUSA, G-1, 3, 8, OASA, OCAR, OCPA, Army Safety Office, Office of the Chief of

Chaplains, and USALSA.

Enhances interoperability.

Merge common support functions.

Reduce leased space costs (~350,000 gsf).

Reduce duplicative staffing.

Enhances force protection.

59 administrative buildable acres available.

Required maximum acreage: 33.

Total personnel relocated: TBD. ANG on AAFB. NGB/AAFB negotiations initiated prior to BRAC.

Losing Bases	Losing Activities
Army National Guard Readiness Center (Arlington, VA) - Realignment	Army National Guard - Relocate
Crystal City Lease (Arlington, VA) - Realignment	Air National Guard - Relocate
	Army National Guard - Relocate
	National Guard Bureau - Relocate
Receiving Bases	Receiving Activities
Andrews AFB (Camp Springs, MD) - Receive	Air National Guard
	Army National Guard
	National Guard Bureau

Monday, November 22, 2004 Page 150 of 669

**As Of:** 11/12/2004

*Scenario #* HSA-0040 *Date Created:* 10/14/2004

Scenario Title: MAH-R&RC-0003: Relocate Army Reserve Command

Description:

Realign Ft McPherson, GA by relocating Army Reserve Command at Ft Detrick, MD.

COCOM-0008, 0009 and USA 0112 enable the closure of Ft McPherson, GA.

Enhance Service AC/RC interoperability.

Merge common support functions.

Reduces lease costs (USARC in 58,369 gsf).

Reduce duplicative staffing: Est: 64 personnel.

Potential to close Ft McPherson COCOM-0008, 0009, USA 0112).

Administrative buildable acres available: 36.2.

Required maximum acreage: 11.7. Total personnel relocated: 910.

Losing Bases	Losing Activities
McPherson (Atlanta, GA) - Realignment	U.S. Army Reserve Command - Relocate
Receiving Bases	Receiving Activities
Detrick (Frederick, MD) - Receive	U.S. Army Reserve Command

Monday, November 22, 2004

As Of:

11/12/2004

HSA-0042 Scenario # Date Created: 10/14/2004

GC-IM-0017: Establish Joint Base/Mobilization Site - McGuire/Dix/Lakehurst Scenario Title:

### Description:

Realign Ft. Dix and Naval Air Engineering Station Lakehurst by transferring their installation management functions/responsibilities to McGuire AFB and establish Joint Base McGuire-Dix-Lakehurst. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Realign mobilization processing operations from Aberdeen Proving Ground, Washington Navy Yard, SUBASE Groton, McGuire AFB and transfer/Realign these missions to a newly established joint mobilization processing center at Joint Base Ft Dix/McGuire AFB/Lakehurst Naval Air Engineering Center.

### Losing Bases

Aberdeen (Aberdeen, MD) - Realignment

Dix (Fort Dix, NJ) - Realignment

Naval Air Engineering Station Lakehurst (Lakehurst, NJ) - Realignment

Naval Submarine Base New London (Groton, CT) - Realignment

Washington Navy Yard (Washington, DC) - Realignment

### Receiving Bases

McGuire AFB (Wrightstown, NJ) - Receive

Monday, November 22, 2004

# Losing Activities

Mobilization - Aberdeen - Consolidate

Installation Management - Dix - Consolidate

Installation Management - Naval Air Engineering Station Lakehurst - Consolidate

Mobilization - Naval Submarine Base New London - Consolidate

Mobilization - Washington Navy Yard -Consolidate

# Receiving Activities

Installation Management - Dix

Installation Management - Naval Air Engineering Station Lakehurst

Mobilization - Aberdeen

Mobilization - Naval Submarine Base New

Mobilization - Washington Navy Yard

As Of:

11/12/2004

*Scenario* # HSA-0043 *Date Created*: 10/14/2004

Scenario Title: GC-IM-0016: Establish Joint Base/Mobilization Site - Lewis/McChord

### Description:

Realign McChord AFB by transferring the installation management functions/responsibilities to Ft. Lewis and establish Joint Base Lewis-McChord. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Realign mobilization processing operations from SUBASE Bangor and McChord AFB and transfer/Realign these missions into a newly established joint mobilization processing center at Joint Base Lewis- McChord.

Losing Bases	Losing Activities
McChord AFB (Tacoma, WA) - Realignment	Installation Management - McChord AFB - Consolidate
Naval Submarine Base Bangor (Silverdale, WA) - Realignment	Mobilization - Naval Submarine Base Bangor - Consolidate
Receiving Bases	Receiving Activities
Lewis (Tacoma, WA) - Receive	Installation Management - McChord AFB
	Mobilization - Naval Submarine Base Bangor

Monday, November 22, 2004

As Of:

11/12/2004

HSA-0044 Scenario # 10/14/2004 Date Created:

Scenario Title:

GC-IM-0015: Establish Joint Base/Mobilization Site - Bragg/Pope

# Description:

Realign Pope AFB by transferring the installation management functions/responsibilities to Ft. Bragg and establish Joint Base Bragg-Pope. The U.S. Army will assume responsibilityfor all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Realign mobilization processing operations from Ft Eustis, Ft Jackson, and Ft Lee, and transfer/Realign this mission to a newly established joint mobilization processing center at Ft Bragg/Pope.

Losing Bases	Losing Activities	
Eustis (Fort Eustis, VA) - Realignment	Mobilization - Eustis - Consolidate	
Jackson (Columbia, SC) - Realignment	Mobilization - Jackson - Consolidate	
Lee (Fort Lee, VA) - Realignment	Mobilization - Lee - Consolidate	
Pope AFB (Spring Lake, NC) - Realignment	Installation Management - Pope AFB - Consolidate	
Receiving Bases	Receiving Activities	
Bragg (Fort Bragg, NC) - Receive	Installation Management - Pope AFB	
	Mobilization - Eustis	
	Mobilization - Jackson	
	Mobilization - Lee	

Monday, November 22, 2004

As Of:

11/12/2004

Scenario Title: MAH-MAH-0001 (Dc): Consolidate Defense Information Systems Agency (DISA) Components within DC Area

### Description:

Close 5 leased locations and realign 4 leased locations, Arlington Service Center (Navy), and Ft. Belvoir by consolidating components of DISA at Ft. Meade.

#### Justification/Impact:

- Consolidation of HQ locations from 11 to 1 eliminates redundancy and enhances efficiency.
- Encompasses 1.06 million GSF (or equivalent), as currently reported. Computed space required at 200 GSF/person = 754,200 GSF.
- Eliminates 581,000 USF of leased space within the DC Area (726,000 GSF equiv).
- 5 leased locations can be closed: approx. 555,000 USF.
- Affects 4,714 personnel, as currently reported. Scenario estimates a 20% personnel savings as a result of consolidation, or 943 positions.
- Enhances AT/FP
- Relocates major tenant from Arlington Service Center and allows Navy to consider closing that installation.
- Ft. Meade reports 28,755 GSF of vacant administrative space and sufficient land to accommodate 7.4 million GSF of new administrative space.
- Scenario does not consolidate the following locations: Anacostia Annex, Chambersburg, and Mechanicsburg.

Losing Bases	Losing Activities	
Arlington Service Center (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate	
Belvoir (Fort Belvoir, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate	
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate	
Fern Street Warehouse; Arlington; VA (Arlington, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate	
Hoffman 1; Alexandria; VA (Alexandria, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate	
Joint Spectrum Center; Annapolis; MD (Annapolis, MD) - Close	Defense Information Systems Agency (DISA) - Consolidate	
Northpoint Building; Sterling; VA (Sterling, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate	
Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate	
Skyline Four ; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate	
Skyline Place (Skyline VII); Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate	
Suffolk Building; Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate	
Receiving Bases	Receiving Activities	
Meade (Fort George G Meade, MD) - Receive	DISA	

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 160 of 669

**Scenario** # HSA-0047 **Date Created:** 10/15/2004

Scenario Title: MAH-MAH 0004 (Dc): Co-locate Missile and Space Defense Agencies

### Description:

Close 7 leased locations in the DC Area, close 10 leased locations in Huntsville, AL, realign 3 leased locations in the DC Area, realign Naval Support Activity Dahlgren, and facilitate disposal of Federal Office Building 2 by consolidating components of Missile Defense Agency (MDA) and co-locating with USA Space and Missile Defense Command Headquarters (SMDC), Naval Network and Space Operations Command (COMNAVNETSPAOPSCOM), and existing offices of SMDC and MDA at Redstone Arsenal.

#### Justification/Impact:

- -Encompasses 933,000 GSF (or equivalent), as currently reported. Computed space required at 200 GSF/person= 728,600 GSF.
- -17 leased locations can be closed: approx. 395,000 USF
- -Affects 4,194 personnel, as currently reported. Scenario estimates a 14% personnel savings for MDA and SMDC as a result of consolidation, or 515 personnel, and a 7% personnel savings for the Navy activity as a result of co-location, or 36 positions.
- -Enhances AT/FP.
- -Consolidation of HQs from multiple to single locations, e.g. MDA from at least 20 to 1, eliminates redundancy and enhances efficiency.
- -Consolidation and co-location of large HQs facilitates possible consolidation of common support functions.
- -Relocates major tenant from FOB 2, which is projected to close in 2010+.
- -Consolidation and co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Redstone Arsenal reports no vacant administrative space but sufficient land to accommodate over 30 million GSF of new administrative space.

Losing Activities

Missile Defense Agency (MDA) - Consolidate

Missile Defense Agency (MDA) - Consolidate

#### Losing Bases

1554 The Boardwalk; Huntsville; AL (Huntsville, AL) - Close	Missile Defense Agency (MDA) - Consolidate
1710 SAIC Drive; McLean; VA (McLean, VA) - Close	Missile Defense Agency (MDA) - Consolidate
1901 North Beauregard Street; Alexandria; VA (Alexandria, VA) - Close	Missile Defense Agency (MDA) - Consolidate
4725-B Eisenhower Avenue; Alexandria; VA (Alexandria, VA) - Close	Missile Defense Agency (MDA) - Consolidate
620 Discovery Dr., Bldg 2; Huntsville; AL (Huntsville, AL) - Close	Missile Defense Agency (MDA) - Consolidate
630 Discovery Drive; Huntsville; AL (Huntsville, AL) - Close	Missile Defense Agency (MDA) - Consolidate
9861 Broken Land Parkway; Columbia; MD (Columbia, MD) - Close	Missile Defense Agency (MDA) - Consolidate
CAS Huntsville; Huntsville; AL (Huntsville, AL) - Close	Missile Defense Agency (MDA) - Consolidate
Crystal Mall 4; Arlington; VA (Arlington, VA) - Realignment	Space Missile Defense Command (SMDC) - Colocate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	Missile Defense Agency (MDA) - Consolidate
	• • • •
	Space Missile Defense Command (SMDC) - Colocate
CSF Huntsville; Huntsville; AL (Huntsville, AL) - Close	•
CSF Huntsville; Huntsville; AL (Huntsville, AL) - Close CTF Huntsville (Jetplex); Huntsville; AL (Huntsville, AL) - Close	locate
	locate  Missile Defense Agency (MDA) - Consolidate
CTF Huntsville (Jetplex); Huntsville; AL (Huntsville, AL) - Close	locate  Missile Defense Agency (MDA) - Consolidate  Missile Defense Agency (MDA) - Consolidate
CTF Huntsville (Jetplex); Huntsville; AL (Huntsville, AL) - Close  Dynetics Bldg; Huntsville; AL (Huntsville, AL) - Close	locate  Missile Defense Agency (MDA) - Consolidate  Missile Defense Agency (MDA) - Consolidate  Missile Defense Agency (MDA) - Consolidate
CTF Huntsville (Jetplex); Huntsville; AL (Huntsville, AL) - Close  Dynetics Bldg; Huntsville; AL (Huntsville, AL) - Close  Federal Office Building 2 (aka Navy Annex) (Washington, DC) - OTHER	locate  Missile Defense Agency (MDA) - Consolidate
CTF Huntsville (Jetplex); Huntsville; AL (Huntsville, AL) - Close  Dynetics Bldg; Huntsville; AL (Huntsville, AL) - Close  Federal Office Building 2 (aka Navy Annex) (Washington, DC) - OTHER  GMD Bradford Bldg; Huntsville; AL (Huntsville, AL) - Close	locate  Missile Defense Agency (MDA) - Consolidate
CTF Huntsville (Jetplex); Huntsville; AL (Huntsville, AL) - Close  Dynetics Bldg; Huntsville; AL (Huntsville, AL) - Close  Federal Office Building 2 (aka Navy Annex) (Washington, DC) - OTHER  GMD Bradford Bldg; Huntsville; AL (Huntsville, AL) - Close  Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Realignment	locate  Missile Defense Agency (MDA) - Consolidate  COMNAVNETSPAOPSCOM - Co-locate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

SMDC Bldg; Huntsville; AL (Huntsville, AL) - Close

SPARTA Bldg; Huntsville; AL (Huntsville, AL) - Close

Suffolk Building; Falls Church; VA (Falls Church, VA) - Close

Receiving Bases

Redstone (Huntsville, AL) - Receive

As Of:

11/12/2004

Missile Defense Agency (MDA) - Consolidate

### **Receiving Activities**

COMNAVNETSPAOPSCOM
Missile Defense Agency (MDA)
Space Missile Defense Command (SMDC)

Scenario Title: MAH-MAH-0002 (Dc): Consolidate Missile Defense Agency (MDA) within DC Area

# Description:

Realign 2 leased locations, close 7 leased locations, and facilitate disposal of Federal Office Building 2 (FOB 2) by consolidating MDA HQ and relocating at Ft. Meade.

#### Justification/Impact:

- Consolidation of MDA-controlled HQ locations from 10 to 1 eliminates redundancy and enhances efficiency.
- Encompasses nearly 600,000 GSF (or equivalent), as currently reported as MDA-controlled. Computed space required at 200 GSF/person=419.600 GSF.
- Eliminates over 248,000 USF of leased space within the DC Area.
- 7 leased locations can be closed: approx. 195,000 USF.
- Affects approximately 2,400 personnel, as currently reported. Scenario estimates a 14% personnel savings as a result of consolidation, or 341 positions.
- Enhances AT/FP.
- Relocates major tenant from FOB 2, which is projected to close in 2010+.
- Ft. Meade reports 28,755 GSF of vacant administrative space and sufficient land to accommodate 7.4 million GSF of new administrative space.

-				
$I \Lambda$	sin	σK	118	00
$L_{U}$	DUIL	$\sim$	us	טע

1710 SAIC Drive; McLean; VA (McLean, VA) - Close
1901 North Beauregard Street; Alexandria; VA (Alexandria, VA) - Realignment
4725-B Eisenhower Avenue; Alexandria; VA (Alexandria, VA) - Close
9861 Broken Land Parkway; Columbia; MD (Columbia, MD) - Close
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment
Federal Office Building 2 (aka Navy Annex) (Washington, DC) - OTHER
Sequoia Plaza Bldg 1; Arlington; VA (Arlington, VA) - Close
Sequoia Plaza Bldg 2; Arlington; VA (Arlington, VA) - Close
Sequoia Plaza Bldg 3; Arlington; VA (Arlington, VA) - Close
Suffolk Building; Falls Church; VA (Falls Church, VA) - Close

Meade (Fort George G Meade, MD) - Receive

Receiving Bases

# Losing Activities

Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	
Missle Defense Agency (MDA) - Consolidate	

#### Receiving Activities

Missle Defense Agency (MDA)

Monday, November 22, 2004 Page 164 of 669

Scenario # HSA-0049 Date Created: 10/15/2004

Scenario Title: MAH-MAH-0035 (Alt to MAH-0002): Consolidate Missile Defense Agency (MDA) outside of the DC Area

# Description:

Realign 2 leased locations, close 7 leased locations, and facilitate disposal of Federal Office Building 2 (FOB 2) by consolidating MDA HQ and relocating at Peterson Air Force Base.

#### Justification/Impact:

- Consolidation of MDA-controlled HQ locations from 10 to 1 eliminates redundancy and enhances efficiency.
- Encompasses nearly 600,000 GSF (or equivalent), as currently reported as MDA-controlled. Computed space required at 200 GSF/person=419.600 GSF.
- Eliminates over 248,000 USF of leased space within the DC Area.
- 7 leased locations can be closed: approx. 195,000 USF.
- Affects approximately 2,400 personnel, as currently reported. Scenario estimates a 14% personnel savings as a result of consolidation, or 341 positions.
- Enhances AT/FP.
- Relocates major tenant from FOB 2, which is projected to close in 2010+.
- Peterson AFB reports 0 GSF of vacant administrative space and sufficient land to accommodate 2.3 million GSF of new administrative space.

-		-
11	oniza	Bases
-	DUILE	Dubub

1710 SAIC Drive; Mo	Lean: VA (McLean	. VA) - Close
---------------------	------------------	---------------

1901 North Beauregard Street; Alexandria; VA (Alexandria, VA) - Realignment

4725-B Eisenhower Avenue; Alexandria; VA (Alexandria, VA) - Close

9861 Broken Land Parkway; Columbia; MD (Columbia, MD) - Close

Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment

Federal Office Building 2 (aka Navy Annex) (Washington, DC) - OTHER

Sequoia Plaza Bldg 1; Arlington; VA (Arlington, VA) - Close

Sequoia Plaza Bldg 2; Arlington; VA (Arlington, VA) - Close

Sequoia Plaza Bldg 3; Arlington; VA (Arlington, VA) - Close

Suffolk Building; Falls Church; VA (Falls Church, VA) - Close

#### Receiving Bases

Peterson AFB (Colorado Springs, CO) - Receive

### Losing Activities

Missile Defense Agency (MDA) - Consolidate

#### Receiving Activities

Missile Defense Agency (MDA)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 165 of 669

As Of:

11/12/2004

*Scenario #* HSA-0050 *Date Created:* 10/15/2004

Scenario Title: MAH-COCOMs-0002; Co-Locate USARPAC with PACFLT and PACAF

# Description:

Realign Ft Shafter, HI by co-locating USARPAC with PACFLT and PACAF and co-locating IMA Region Pacific with Navy Region HI with the Naval Station Pearl Harbor/Hickam AFB, HI Geo-cluster

Co-locates three PACOM service component commands in the Geo-cluster which will reduce footprint, improve interoperability, and realize savings through shared common support functions.

Realize savings through the potential closure of Ft Shafter, HI.

128,569 GSF vacant admin space available at Naval Station Pearl.

Utilizing space standard, USARPAC requires 34,400 sq. ft.

Losing Bases	Losing Activities	
Shafter (Fort Shafter, HI) - Realignment	IMA - Co-locate  USARPAC - Co-locate  Receiving Activities	
Receiving Bases		
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	IMA USARPAC	

As Of: 11/12/2004

HSA-0051 Scenario # Date Created: 10/15/2004

MOB-MOB-0004: Establish Joint Mobilization Site Port Hueneme/Camp Roberts/Hunter Liggett Scenario Title:

Description:

Close Armed Forces Reserve Center (AFRC) Ventura and move to Port Hueneme. Establish a joint mobilization processing/reserve training center at Naval Base Ventura County(Port Hueneme)/Camp Roberts/Ft Hunter Liggett.

#### Justification/Impact

- Second largest deep water port on the west coast. Ideal location for Southwest Regional MOB site.
  24 locations for transport within 100 miles.
- Over 200 buildable and unconstrained acres.
- Dining, billeting, medical, storage infrastructure available.
- San Diego and Camp Pendleton have minimal expansion capabilities.

Losing Bases	Losing Activities	
AFRC Ventura (Oxnard, CA) - Close		
Receiving Bases	Receiving Activities	
Nav Base Ventura Cty (Oxnard, CA) - Receive	Joint Mob/Reserve Training Center	

Monday, November 22, 2004 Page 167 of 669

As Of:

11/12/2004

*Scenario #* HSA-0053 *Date Created:* 10/15/2004

Scenario Title: MAH-MAH-0022 (Dc): Co-locate Miscellaneous OSD and 4th Estate Leased Locations

# Description:

Close 9 and realign 26 leased locations by co-locating components of the Office of the Secretary of Defense, Washington Headquarters Services, the Defense Technology Security Administration, the Defense Legal Services Agency, the Defense Human Resources Activity, and the DOD Inspector General along with sufficient space to accommodate overflow from the Pentagon Renovation Project at an administrative campus at the Engineering Proving Ground site at Ft. Belvoir.

#### Justification/Impact:

- -Encompasses 1.1 million GSF (or equivalent) of regular leased space plus 1.0 million GSF as a placeholder for Pentagon Renovation overflow. Computed space required at 200 GSF/person = 1.6 million GSF.
- -Eliminates 939,000 USF of regular leased space within the DC Area, plus over 900,000 equiv GSF in Pentagon Renovation space.
- -9 leased locations can be closed, including Pentagon Renovation buildings: approx. 1.26 million USF.
- -Affects 3,208 personnel in regular space plus provides space for an estimated 5,000 personnel potentially affected by the Pentagon Renovation overflow, as currently reported.
- Scenario estimates a 20% personnel savings for WHS as a result of consolidation, or 61 positions, and a 7% factor for all other entities except OSD as a result of co-location, or 109 positions.

-Enhances AT/FP.

- -Consolidation of HQ location with sub-components eliminates redundancy and enhances efficiency.
- -Ft. Belvoir reports no vacant administrative space but sufficient land to accommodate over 15 million GSF of new administrative space.

Losing Bases	Losing Activities
1010 North Glebe Road; Arlington; VA (Arlington, VA) - Close	OSD - Co-locate
1400-1450 S. Eads Street; Arlington; VA (Arlington, VA) - Realignment	DoD IG - Co-locate
1401 Wilson Boulevard; Arlington; VA (Arlington, VA) - Realignment	DHRA - Co-locate
	OSD - Co-locate
	WHS - Co-locate
1515 Wilson Boulevard; Arlington; VA (Arlington, VA) - Close	OSD - Co-locate
1555 Wilson Boulevard; Arlington; VA (Arlington, VA) - Realignment	DHRA - Co-locate
	OSD - Co-locate
1600 Wilson Boulevard; Arlington; VA (Arlington, VA) - Close	DHRA - Co-locate
2001 North Beauregard Street; Alexandria; VA (Alexandria, VA) - Close	OSD - Co-locate
400 Army Navy Drive; Arlington; VA (Arlington, VA) - Realignment	DoD IG - Co-locate
	OSD - Co-locate
	WHS - Co-locate
4015 Wilson Boulevard; Arlington; VA (Arlington, VA) - Realignment	DLSA - Relocate
4850 Mark Center ; Alexandria; VA (Alexandria, VA) - Close	OSD - Co-locate
621 North Payne Street; Alexandria; VA (Alexandria, VA) - Realignment	OSD - Co-locate
A&M Building; Arlington; VA (Arlington, VA) - Close	PENREN Placeholder - Co-locate
Alexandria Tech Center IV; Alexandria; VA (Alexandria, VA) - Realignment	DTSA - Co-locate
AMC Building; Alexandria; VA (Alexandria, VA) - Realignment	WHS - Co-locate
Ballston Metro Center; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
Crown Ridge; Fairfax; VA (Fairfax, VA) - Close	OSD - Co-locate
Crystal Gateway 1; Arlington; VA (Arlington, VA) - Realignment	OSD - Co-locate
	WHS - Co-locate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 169 of 669

*As Of:* 11/12/2004

Crystal Gateway 2; Arlington; VA (Arlington, VA) - Realignment

OSD - Co-locate

WHS - Co-locate

Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment

OSD - Co-locate

WHS - Co-locate

Crystal Gateway North; Arlington; VA (Arlington, VA) - Realignment

DoD IG - Co-locate

Crystal Mall 2-3-4; Arlington; VA (Arlington, VA) - Realignment

WHS - Co-locate

Crystal Mall 3; Arlington; VA (Arlington, VA) - Realignment

OSD - Co-locate

Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment

Crystal Square 4; Arlington; VA (Arlington, VA) - Realignment

OSD - Co-locate

Crystal Square 5; Arlington; VA (Arlington, VA) - Realignment

OSD - Co-locate

Crystal Square 5; Arlington; VA (Arlington, VA) - Realignment

OSD - Co-locate

Forest Glen Annex 172; Washington; DC (Washington, DC) - Close

Hoffman 1; Alexandria; VA (Alexandria, VA) - Realignment

Nash Street Building; Arlington; VA (Arlington, VA) - Realignment

DHRA - Co-locate

North Tower; Arlington; VA (Arlington, VA) - Close

One Liberty Center; Arlington; VA (Arlington, VA) - Realignment

OSD - Co-locate

Presidential Tower (PENREN); Arlington; VA (Arlington, VA) - Close

Rosslyn Plaza North; Arlington; VA (Arlington, VA) - Close

DHRA - Co-locate

slyn Plaza North; Arlington; VA (Arlington, VA) - Close

DHRA - Co-locate

OSD - Co-locate

PENREN Placeholder - Co-locate

Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment

OSD - Co-locate

Skyline Four; Falls Church; VA (Falls Church, VA) - Realignment

WHS - Co-locate

Skyline Six; Falls Church; VA (Falls Church, VA) - Realignment

OSD - Co-locate

Webb Building; Arlington; VA (Arlington, VA) - Realignment

DHRA - Co-locate

### Receiving Bases

Belvoir (Fort Belvoir, VA) - Receive

Receiving Activities

OSD - Co-locate

OSD - Co-locate
WHS - Co-locate

WHS - Co-locate

DHRA DLSA

DOD IG

DTSA OSD

PENREN Placeholder

WHS

*Scenario #* HSA-0056 *Date Created:* 10/15/2004

Scenario Title: MAH-MAH-0024 (I): Co-locate Miscellaneous USAF Leased Locations

# Description:

Close 3 and realign 17 leased locations in the DC Area by co-locating components of the following USAF Activities at Andrews Air Force Base: SAF/SB, SAF/PA, SAF/IE, SAF/GC, SAF/FM, SAF/AQ, SAF/AQ, SAF/AA, AF/CIO, AF/XO, AF/JA, AF/IL, AF/DP, and AF Personnel Operations.

#### Justification/Imact:

- -Eliminates 212,000 USF of leased space within DC Area.
- -3 leased locations can be closed: 78,600 USF.
- -Affects 979 personnel, as currently reported. Scenario estimates a 7% personnel savings for all but largest organization (AF/IL) as a result of colocation, or 52 positions.
- -Computed space required at 200 GSF/person = 185,600 GSF.
- -Enhances AT/FP.
- -Co-location of organizations facilitates possible consolidation of common support functions.
- -Sufficient existing administrative space is expected to be available at Andrews AFB as a result of relocation of activities via other scenarios.

Losing Bases	Losing Activities
1401 Wilson Boulevard; Arlington; VA (Arlington, VA) - Realignment	AF/XO - Co-locate
1501 Wilson Boulevard; Arlington; VA (Arlington, VA) - Close	AF/JA - Co-locate
1560 Wilson Boulevard; Arlington; VA (Arlington, VA) - Close	SAF/AQ - Co-locate
1815 North Fort Myer Drive; Arlington; VA (Arlington, VA) - Realignment	AF/XO - Co-locate
	SAF/AA - Co-locate
	SAF/AG - Co-locate
1919 South Eads Street; Arlington; VA (Arlington, VA) - Realignment	AF/XO - Co-locate
Arlington Plaza ; Arlington; VA (Arlington, VA) - Close	SAF/AG - Co-locate
Ballston Metro Center; Arlington; VA (Arlington, VA) - Realignment	SAF/PA - Co-locate
	SAF/SB - Co-locate
Crystal Gateway 1; Arlington; VA (Arlington, VA) - Realignment	AF/DP - Co-locate
	AF/IL - Co-locate
	AF/Personnel Ops - Co-locate
	AF/XO - Co-locate
Crystal Gateway 2; Arlington; VA (Arlington, VA) - Realignment	AF/IL - Co-locate
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	AF/XO - Co-locate
Crystal Gateway 4; Arlington; VA (Arlington, VA) - Realignment	AF/XO - Co-locate
Crystal Gateway North; Arlington; VA (Arlington, VA) - Realignment	AF/IL - Co-locate
	SAF/FM - Co-locate
Crystal Park 5; Arlington; VA (Arlington, VA) - Realignment	SAF/AA - Co-locate
Crystal Plaza 5; Arlington; VA (Arlington, VA) - Realignment	AF/CIO - Co-locate
	AF/XO - Co-locate
Crystal Plaza 6; Arlington; VA (Arlington, VA) - Realignment	SAF/AA - Co-locate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	AF/DP - Co-locate
	AF/Personnel Ops - Co-locate
Jefferson Plaza 2; Arlington; VA (Arlington, VA) - Realignment	AF/IL - Co-locate

Monday, November 22, 2004 Page 173 of 669

*As Of:* 11/12/2004

Nash Street Building; Arlington; VA (Arlington, VA) - Realignment

AF/XO - Co-locate

SAF/IE - Co-locate

Rosslyn Center; Rosslyn; VA (Rosslyn, VA) - Realignment

SAF/IE - Co-locate

Webb Building; Arlington; VA (Arlington, VA) - Realignment

AF/DP - Co-locate

SAF/GC - Co-locate

# Receiving Bases

Andrews AFB (Camp Springs, MD) - Receive

AF/CIO AF/DP

Receiving Activities

AF/JA

AF/IL

AF/Personnel Ops

AF/XO
SAF/AA
SAF/AG
SAF/AQ
SAF/FM
SAF/GC
SAF/IE
SAF/PA
SAF/SB

*As Of:* 11/12/2004

Scenario Title: MAH-COCOMs-0001: Relocate SOUTHCOM HQ

Description:

Realign leased space in Miami, FL by consolidating SOUTHCOM HQ from its multiple leased locations to Homestead Joint Air Reserve Station,

Eliminates leased space/costs for 239,714 GSF. Enhances AT/FP. 27 Admin Buildable Acres at Homestead, ARS MILCON required

Losing Bases	Losing Activities
SOUTHCOM HQ. (Miami, FL) - Realignment	SOUTHCOM HQ - Relocate
Receiving Bases	Receiving Activities
Homestead ARS (Homestead, FL) - Receive	SOUTHCOM HQ

HSA-0060

As Of:

11/12/2004

10/15/2004

MAH-COCOMs-0009: Relocate FORSCOM Scenario Title:

Description:

Scenario #

Realign Ft McPherson, GA by relocating FORSCOM to Peterson AFB.

Merge common support functions. Realize savings through the potential closure of Ft McPherson, GA. Moves FORSCOM in the vicinity of NORTHCOM. 148 Admin Buildable acres at Peterson AFB. MILCON required

Losing Bases	Losing Activities
McPherson (Atlanta, GA) - Realignment	FORSCOM HQ - Relocate
Receiving Bases	Receiving Activities
Peterson AFB (Colorado Springs, CO) - Receive	FORSCOM HQ

Date Created:

As Of:

11/12/2004

*Scenario #* HSA-0061 *Date Created:* 10/15/2004

Scenario Title: MAH-MAH-0025 (I): Co-locate Miscellaneous USN Leased Locations

Description:

Close 4 and realign 8 leased locations by relocating components of the following Navy Activities to the Washington Navy Yard/Anacostia Annex: NAVSSP, NAVIPO, OPNAV, NSMA, and SECNAV.

#### Justification/Impact:

- Eliminates approximately 360,000 USF of leased space within DC Area.
- -Affects 1,491 personnel, as currently reported. Scenario estimates a 7% personnel savings for all but largest organization (NSMA) as a result of co-location, or 58 positions.
- -Computed space required at 200 GSF/person = 286,600 GSF.
- -Enhances AT/FP.
- -Co-location of organizations facilitates possible consolidation of common support functions.
- -Sufficient existing administrative space is expected to be available at Washington Navy Yard/Anacostia Annex as a result of relocation of activities via other scenarios.

Losing Bases	Losing Activities
1400-1450 S. Eads Street; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Activity - Relocate
2300 Clarendon Boulevard; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Activity - Relocate
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Activity - Relocate
Crystal Gateway North; Arlington; VA (Arlington, VA) - Realignment	OPNAV - Relocate
	SECNAV - Relocate
Crystal Mall 2; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Activity - Relocate
Crystal Mall 3; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Activity - Relocate
Crystal Park 1; Arlington; VA (Arlington, VA) - Close	Naval Systems Management Activity - Relocate
	NAVSSP - Relocate
Crystal Park 3; Arlington; VA (Arlington, VA) - Close	Naval Systems Management Activity - Relocate
Crystal Plaza 6; Arlington; VA (Arlington, VA) - Realignment	SECNAV - Relocate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Activity - Relocate
Crystal Square 3; Arlington; VA (Arlington, VA) - Close	Naval Systems Management Activity - Relocate
James Polk Bldg; Arlington; VA (Arlington, VA) - Close	NAVIPO - Relocate
	NAVSSP - Relocate
Receiving Bases	Receiving Activities
Washington Navy Yard (Washington, DC) - Receive	Naval Systems Management Activity
	NAVIPO
	NAVSSP
	OPNAV
	SECNAV

Monday, November 22, 2004 Page 179 of 669

As Of:

11/12/2004

**Scenario** # HSA-0062 **Date Created:** 10/15/2004

Scenario Title: MAH-MAH-0008 (I): Co-locate Research Agencies and Defense Advanced Research Projects Agency (DARPA)

# Description:

Close 3 and realign 8 leased space locations in Arlington, Virginia by consolidating Naval Systems Management Activity (NSMA) leased locations and co-locating with Office of Naval Research, the Army Research Office (DC location only), and DARPA at Naval Support Activity Dahlgren.

#### Justification/Impact:

- -Eliminates over 525,000 equiv. GSF of leased space within the DC Area in 11 locations. Computed space required at 200 GSF/person = 326,000 GSF
- -3 leased locations can be closed: approx. 95,000 USF
- -Affects 1,800 personnel. Scenario estimates a 14% personnel savings for NSMA as a result of consolidation, or 93 positions, and a 7% personnel savings for the other activities as a result of co-location, or 79 positions.
- -Enhances AT/FP.
- -Naval Support Activity Dahlgren reports no vacant administrative space and sufficient land to accommodate 2.3 million GSF of new administrative space.
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Co-location of organizations facilitates possible consolidation of common support functions.

Losing Bases	Losing Activities
1400-1450 S. Eads Street; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Agency - Consolidate
2300 Clarendon Boulevard; Arlington; VA (Arlington, VA) -	Naval Systems Management Agency - Consolidate
3701 North Fairfax Drive; Arlington; VA (Arlington, VA) -	DARPA - Relocate
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Agency - Consolidate
Crystal Mall 2; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Agency - Consolidate
Crystal Mall 3; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Agency - Consolidate
Crystal Park 1; Arlington; VA (Arlington, VA) - Realignment	Naval Systems Management Agency - Consolidate
Crystal Park 3; Arlington; VA (Arlington, VA) -	Naval Systems Management Agency - Consolidate
Crystal Square 2; Arlington; VA (Arlington, VA) -	Naval Systems Management Agency - Consolidate
	Office of Naval Research - Co-locate
Crystal Square 3; Arlington; VA (Arlington, VA) -	Naval Systems Management Agency - Consolidate
One Liberty Center; Arlington; VA (Arlington, VA) -	Army Research Office (DC Location) - Relocate
	Office of Naval Research - Co-locate
Receiving Bases	Receiving Activities
Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Receive	Army Research Office (DC Location)
	DARPA
	Naval Systems Management Agency
	Office of Naval Research

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 180 of 669

*As Of:* 11/12/2004

 Scenario #
 HSA-0064
 Date Created:
 10/15/2004

Scenario Title: MAH-MAH-0014 (Dc): Relocate Army Materiel Command

# Description:

Realign Ft. Belvoir by relocating AMC and the Security Assistance Command (USA SAC, an AMC sub-component) to Aberdeen Proving Ground.

#### Justification/Impact:

- Frees up small amount of permanent space at Ft. Belvoir.
- Provides for permanent facilities for Army MACOM.
- Space required for 1,411 personnel is 282,200 GSF at 200 GSF/person.
- Aberdeen Proving Ground reports 68,297 GSF of vacant administrative space and sufficient land to accommodate 9 million GSF of new administrative space.

Losing Bases	Losing Activities
Belvoir (Fort Belvoir, VA) - Realignment	Army Materiel Command - Relocate  USA SAC - Relocate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	Army Materiel Command USA SAC

Monday, November 22, 2004 Page 182 of 669

*As Of:* 11/12/2004

Scenario Title: MAH-MAH-0018 (Dc):Consolidate Army Test and Evaluation Command (ATEC) Headquarters

# Description:

Realign 1 leased location in Alexandria, Virginia by consolidating Army Test and Evaluation Command (ATEC) HQ and an office of the Army Evaluation Center (sub-component of ATEC) with ATEC sub-components at Aberdeen Proving Ground (APG).

#### Justification/Impact:

- Eliminates 83,000 USF of leased space within the DC Area.
- Affects 470 personnel. Scenario estimates a 14% personnel savings as a result of consolidation, or 66 positions. -Space required is 80,800 GSF.
- Enhances AT/FP.
- Consolidation of HQ location with sub-components eliminates redundancy and enhances efficiency.
- Army estimates leased space cost avoidance at \$3.3M annually (FY04 cost).
- Aberdeen Proving Ground reports 68,297 GSF of vacant administrative space and sufficient land to accommodate 9 million GSF of new administrative space.

Losing Bases	Losing Activities
Park Center Four; Alexandria; VA (Alexandria, VA) - Realignment	Army Test and Evaluation Command - Relocate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	Army Test and Evaluation Command

As Of: 11/12/2004

HSA-0067 Scenario # 10/15/2004 Date Created:

MAH-MAH-0030 (C): Relocate DCMA HQ Scenario Title:

### Description:

Close 1 leased space location in Springfield, VA and relocate DCMA Headquarters to Ft. Lee.

### Justification/Impact:

- Eliminates over 80,000 USF of leased space within DC Area.
- Enhances AT/FP.
- Space required is 100,200 GSF.
- Ft. Lee reports 28,658 GSF of vacant administrative space and sufficient land to accommodate over 21.3 million GSF of new administrative space.

Losing Bases	Losing Activities
Metro Park III; Alexandria; VA (Alexandria, VA) - Close	Defense Contract Management Agency - Relocate
Receiving Bases	Receiving Activities
Lee (Fort Lee, VA) - Receive	Defense Contract Management Agency

Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # HSA-0068 Date Created: 10/15/2004
Scenario Title: MAH-MAH-0021 (C): Consolidate Defense Logistics Agency (DLA)

### Description:

Close 1 leased location in Alexandria, Virginia and realign 1 leased location in Arlington, Virginia occupied by components of DLA by consolidating with DLA HQ at Ft. Belvoir.

#### Justification/Impact:

- Eliminates 45,000 USF of leased space within the DC Area.
- -Affects 390 personnel. Scenario estimates a 14% personnel savings as a result of consolidation, or 55 positions.
- -Space required is 67,000 GSF.
- -Enhances AT/FP.
- -Eliminates redundancy and duplication; increase efficiency by co-locating and consolidating with parent HQs.
- -Ft. Belvoir reports no vacant administrative space but sufficient land to accommodate over 15 million GSF of new administrative space. Relocations out of McNamara Headquarters building should be sufficient to accommodate DLA.

Losing Bases	Losing Activities
Beauregard Square; Alexandria; VA (Alexandria, VA) - Close	Defense Logistics Agency - Relocate
Crystal Plaza 5; Arlington; VA (Arlington, VA) - Realignment	Defense Logistics Agency - Relocate
Receiving Bases	Receiving Activities
Belvoir (Fort Belvoir, VA) - Receive	Defense Logistics Agency

Monday, November 22, 2004 Page 186 of 669

*As Of:* 11/12/2004

Scenario Title: MAH-MAH-0012 (Dc): Create New Agency for Media and Publications

# Description:

- Realign Fort Belvoir, Anacostia Annex, 2 leased locations in Alexandria, VA, 1 leased location in Norfolk, VA, and 1 leased location in San Antonio, TX by consolidating Army Broadcasting Service, Soldiers Radio & TV; Soldiers Magazine, Air Force News Agency, Army/Air Force Hometown News Service; Naval Media Center; and Navy's Fleet Hometown News into a newly created DoD Media Activity at Ft. Meade.

- Close 1 leased location in Alexandria, VA by co-locating the American Forces Information Service with the Defense Information School and the new DoD Media Activity at Ft. Meade.

#### Justification/Impact:

- -Eliminates approximately 84,000 USF of leased space.
- -Affects 608 personnel. Scenario estimates a 20% personnel savings for the media activities as a result of consolidation, or 78 positions, and a 10% savings for AFIS as a result of co-location, or 22 positions.
- -Space required is approximately 101,600 GSF.
- -Enhances AT/FP.
- -Consolidation and co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Consolidation and co-location of organizations facilitates possible consolidation of common support functions.
- -Ft. Meade reports 28,755 GSF of vacant administrative space and sufficient land to accommodate 7.4 million GSF of new administrative space.

Losing Activities
Army/Air Force Hometown News Service - Consolidate
Army Broadcasting & Soldier Radio/TV - Consolidate
American Forces Information Service (AFIS) - Consolidate
Army Broadcasting & Soldier Radio/TV - Consolidate
Navy Fleet Hometown News - Consolidate
NAVMEDCEN WASHINGTON DC - Consolidate
USA Soldiers Magazine - Consolidate
Receiving Activities
American Forces Information Service (AFIS)
Army Broadcasting & Soldier Radio/TV
Army/Air Force Hometown News Service
NAVMEDCEN WASHINGTON DC
Navy Fleet Hometown New
USA Soldiers Magazine

Monday, November 22, 2004 Page 190 of 669

As Of:

Scenario Title: GC-DA-0003: [I] [Alt to HSA-0095] Consolidate DSS/CIFA At Fort Meade, MD (12 Oct 04)

# Description:

Realign leased space in Arlington and Alexandria, VA; Columbus, OH; Smyrna, GA, Long Beach, CA; Elkridge and Linthicum, MD, and Colorado Springs, CO, by disestablishing Defense Security Service and Defense Counterintelligence Field Activity (CIFA) and consolidating functions under a newly-created organization, e.g., DoD Counterintelligence and Security Agency, and relocating them to a new facility to be built on 526 acres of available administrative space at Fort Meade, MD. This is an HSA and Intel collaborative scenario; the HSA JCSG is Office of Primary Responsibility, Intel JCSG is the Office of Collatoral Responsibility. This is an alternate scenario to HSA-0095, which places this organization at Wright Patterson AFB, OH.

Losing Bases	Losing Activities
CIFA - Joint Training Academy (Elridge, MD) - Realignment	CIFA JCITA 6855 Deerpath Road (leased) Elkridge - Consolidate
CIFA-Arlington (Arlington, VA) - Realignment	CIFA HQ 1725 Jefferson Davis Highway (leased) Arlington - Consolidate
	CIFA HQ 1745 Jefferson Davis Highway (leased) Arlington - Consolidate
	CIFA HQ 1755 Jefferson Davis Highway (leased) Arlington - Consolidate
	CIFA HQ 1919 South Eads Street (leased) Arlington - Consolidate
	CIFA HQ 1921 Jefferson Davis Highway (leased) Arlington - Consolidate
CIFA-Colorado Springs (Colorado Springs, CO) - Realignment	CIFA WEST 121 South Tejon (leased) Colorado Springs - Consolidate
DSS - Alexandria (HQ) (Alexandria, VA) - Realignment	DSS HQ 1340 Braddock Place (leased) Alexandria - Consolidate
DSS - DISCO (Columbus, OH) - Realignment	DSS DISCO 2780 Airport Dr Ste 400 (leased) Columbus - Consolidate
DSS - DSS-A (Linthicum, MD) - Realignment	DSS ACADEMY 938 Elridge Landing (leased) Linthicum - Consolidate
DSS - Northeast Region (Columbus, GA) - Realignment	DSS NORTH 2780 Airport Dr Ste 450 (leased) Columbus - Consolidate
DSS - Southern Region (Smyrna, GA) - Realignment	DSS SOUTH 2300 Lake Park Dr Ste 250 (leased) Smyrna - Consolidate
DSS - Western Region (Long Beach, CA) - Realignment	DSS WEST 1 World Trade Ctr #622 (leased) Long Beach - Consolidate
Receiving Bases	Receiving Activities
Meade (Fort George G Meade, MD) - Receive	CIFA WEST 121 South Tejon (leased) Colorado Springs
	CIFA HQ 1725 Jefferson Davis Highway (leased) Arlington
	CIFA HQ 1745 Jefferson Davis Highway (leased) Arlington
	CIFA HQ 1755 Jefferson Davis Highway (leased) Arlington
	CIFA HQ 1919 South Eads Street (leased) Arlington
	CIFA HQ 1921 Jefferson Davis Highway (leased)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 191 of 669

As Of:

11/12/2004

CIFA JCITA 6855 Deerpath Road (leased) Elkridge, MD

DSS ACADEMY 938 Elridge Landing (leased) Linthicum

DSS DISCO 2780 Airport Dr Ste 400 (leased) Columbus

DSS HQ 1340 Braddock Place (leased) Alexandria

DSS NORTH 2780 Airport Dr Ste 450 (leased) Columbus

DSS SOUTH 2300 Lake Park Dr Ste 250 (leased) Smyrna

DSS WEST 1 World Trade Ctr #622 (leased) Long Beach

Monday, November 22, 2004

As Of:

11/12/2004

Scenario # HSA-0074 Date Created:

Scenario Title: GC-MPC-0014: Create Army Human Resources Center (Personnel & Recruiting) at Fort Sam Houston

# Description:

Realign Army Human Resources Command (HRC)-leased space in Alexandria VA, Indianapolis IN and St. Louis MO and owned space occupied by the Army Civilian Human Resources Agency (CHRA) at Aberdeen Proving Ground MD by consolidating all and re-locating to Fort Sam Houston TX.

10/20/2004

Realign Fort Monroe VA and Ft Knox KY by re-locating Army Accessions Command, Army Cadet Command and Army Enlisted Recruiting and colocating all with the consolidated Army Human Resources Command (HRC) at Fort Sam Houston TX.

ADDITIONAL INFO: No existing Mil Pers or Recruiting function at Ft Sam, so no excess space identified. Scenario requires ~880,800 SF for the move of MilPers and Recruiting activities. (6100 Gen Adm Bldg only)

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - Realignment	Civilian Human Resources Agency (CHRA) - Consolidate
ARPERCEN St Louis (St Louis, MO) - Realignment	Human Resources Command-St Louis - Consolidate
Hoffman Lease (Alexandria, VA) - Realignment	Human Resources Command-Alexandria - Consolidate
Knox (Fort Knox, KY) - Realignment	US Army Recruiting Command - Co-locate
Leased Space (Z, XX) - Realignment	Human Resources Command-Indianapolis 8899 E. 56th Street (Maj Gen Emmett J. Bean Bldg) Indianapolis IN 46249 - Consolidate
Monroe (Hampton, VA) - Realignment	Army Accessions Command - Co-locate
	Army Cadet Command - Co-locate
Receiving Bases	Receiving Activities
Sam Houston (San Antonio, TX) - Receive	Accessions Command
	New Army Human Resources Center (Personnel)

Monday, November 22, 2004 Page 194 of 669

As Of:

11/12/2004

 Scenario #
 HSA-0075
 Date Created:
 10/20/2004

Scenario Title:

GC-IM-0018 Establish Joint Base Monmouth/Earle Colts Neck

# Description:

Realign WPNSTA Earle Colts Neck by transferring the installation management functions/responsibilities to Ft. Monmouth and establish Joint Base Monmouth/Earle Colts Neck. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Losing Bases	Losing Activities
Naval Weapons Station Earle (Colts Neck, NJ) - Realignment	Installation Management - Naval Weapons Station Earle - Consolidate
Receiving Bases	Receiving Activities
Monmouth (Fort Monmouth, NJ) - Receive	Installation Management - Naval Weapons Station Earle

Scenario Title: MAH-MAH-0009 (Dc): Consolidate/Co-locate Installation Management Agencies and Army Service Providers

### Description:

- -Realign1 leased location in Arlington, Virginia by relocating USA Installation Management Agency (IMA) to Ft. Lee.
- Realign 5 leased locations in Falls Church, Arlington, and Alexandria, Virginia by co-locating USA Community and Family Support Center, USA Center for Substance Abuse, USA Family Liason Office, and USA Human Resources Office XXI with IMA headquarters at Ft. Lee.
- Realign Ft. McPherson and Ft. Monroe by consolidating regional offices of IMA with new IMA HQ at Ft. Lee, forming an IMA Eastern Region.
- Realign Rock Island Arsenal by consolidating IMA regional office with existing office at Ft. Sam Houston, forming IMA Western Region.
- Realign 2 leased locations in Falls Church and Alexandria, Virginia, Ft. Monroe, and Ft. Eustis by consolidating Army Contracting Agency (ACA) HQ and regional offices to form ACA Eastern Region at Ft. Lee.
- Realign Ft. McPherson by consolidating ACA regional office with existing office to form ACA Western Region at Ft. Sam Houston.
- Realign 1 leased location in Arlington, Virginia, Ft. Monroe, and Ft. McPherson by consolidating USA NETCOM HQ and regional offices to form NETCOM Eastern Region at Ft. Lee.
- Realign Rock Island Arsenal by consolidating NETCOM regional office with existing office to form NETCOM Western Region at Ft. Sam Houston

#### Justification/Impact:

- -Eliminates nearly 300,000 equivalent GSF of leased space within the DC Area.
- -Impacts over 1,431 personnel (figure not final; missing some Army data).
- -Enhances AT/FP
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.
- -Co-location of organizations facilitates possible consolidation of common support functions.
- -USA estimated personnel reduction of up to 200 positions (IMA Regions).
- -Ft. Lee reports 28,658 GSF of vacant administrative space and sufficient land to accommodate over 21.3 million GSF of new administrative space.
- -Ft. Sam Houston reports 88,945 GSF of vacant administrative space and sufficient land to accommodate nearly 11 million GSF of new administrative space.

Losing Bases	Losing Activities
--------------	-------------------

4700 King Street; Alexandria; VA (Alexandria, VA) - Close	ACSIM - CFSC - Co-locate
Crystal Plaza 5; Arlington; VA (Arlington, VA) - Realignment	USN CHIEF OF NAVAL INSTALLATIONS - Colocate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	ASA (M&RA) - HRXXI - Co-locate
Eustis (Fort Eustis, VA) - Realignment	Army Contracting Agency - Consolidate
McPherson (Atlanta, GA) - Realignment	Army Contracting Agency - Consolidate
	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Monroe (Hampton, VA) - Realignment	Army Contracting Agency - Consolidate
	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Park Center Four; Alexandria; VA (Alexandria, VA) - Realignment	G-1 (Substance Abuse Ctr) - Co-locate
Rock Island (Rock Island, IL) - Realignment	USA Installation Management Agency - Consolidate
	USA NETCOM - Consolidate
Rosslyn Center; Rosslyn; VA (Rosslyn, VA) - Realignment	G-1 (Family Liaison) - Co-locate
Seven Corners Corp Center; Falls Church; VA (Falls Church, VA) - Close	ACSIM CFSC - Co-locate
Skyline Six; Falls Church; VA (Falls Church, VA) - Realignment	Army Contracting Agency - Co-locate
Zachary Taylor Building; Arlington; VA (Arlington, VA) - Realignment	USA Installation Management Agency - Co-locate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

# Receiving Bases

Lee	(Fort	Lee,	VA) -	Receive

# Sam Houston (San Antonio, TX) - Receive

# Receiving Activities

ACSIM - CFSC

Army Contracting Agency

ASA (M&RA) - HRXXI

G-1 (Substance Abuse Ctr)

G-1 (Family Liaison)

USA Installation Management Agency

**USA NETCOM** 

USN Chief of Naval Installations

Army Contracting Agency

**USA Installation Management Agency** 

**USA NETCOM** 

As Of:

11/12/2004

HSA-0078 10/21/2004 Scenario # Date Created: MAH-MAH-0028 (Dc): Consolidate NAVAIR Leased Locations Scenario Title:

# Description:

Close 7 leased locations in Patuxent River and Lexington Park, Maryland by relocating NAVAIR Components to NAS Paxtuxent River.

#### Justification/Impact:

- -Eliminates 92,000 USF of leased space within DC Area.
- -Affects 620 personnel. Scenario estimates a 14% personnel savings as a result of consolidation, or 87 positions.
- -Space required is 106,600 GSF.
- -Enhances AT/FP
- -Consolidation of HQs from multiple to single locations eliminates redundancy.
- -NAS Patuxent River reports 20,809 GSF of vacant administrative space and sufficient land to accommodate over 4 million GSF of new administrative space.

		-
Lo	sing	Bases

214191 Great Mills Road; Lexington Park; MD (Lexington Park, MD) - Close
21535 Pacific Drive; Lexington Park; MD (Lexington Park, MD) - Close
21920 Nickles Road; Patuxent River; MD (Patuxent River, MD) - Close
22148 Elmer Road; Patuxent River; MD (Patuxent River, MD) - Close
22478 Cedar Point Road; Patuxent River; MD (Patuxent River, MD) - Close
22581 Saufley Road; Patuxent River; MD (Patuxent River, MD) - Close
22595 Saufley Road; Patuxent River; MD (Patuxent River, MD) - Close

### Receiving Bases

Monday, November 22, 2004

Naval Air Station Patuxent River (Patuxent River, MD) - Receive

### Losing Activities

NAVAIR Components - Consolidate NAVAIR Components - Consolidate

### Receiving Activities

**NAVAIR Components** 

*As Of:* 11/12/2004

Scenario Title: MAH-MAH-0020 (Dc): Relocate USA Space and Missile Defense Command (SMDC) Headquarters (Revised)

### Description:

Realign two leased space locations in Arlington, Virginia by relocating Headquarters components of USA Space and Missile Command to Redstone Arsenal.

Justification/Impact:

- -Eliminates 27,000 USF of leased space.
- -Enhances AT/FP.
- -Consolidation of HQs from multiple to single locations eliminates redundancy.
- -Affects approximately 161 personnel, as currently reported. Scenario estimates a 14% personnel savings as a result of consolidation, or 23 positions.
- -SMDC has existing, large presence at Redstone Arsenal.
- -Redstone Arsenal reports no vacant administrative space but sufficient land to accommodate over 30 million GSF of new administrative space.

Losing Bases	Losing Activities
Crystal Mall 4; Arlington; VA (Arlington, VA) - Realignment	Space Missile Defense Command (USA SMDC) - Relocate
Crystal Square 2; Arlington; VA (Arlington, VA) - Realignment	Space Missile Defense Command (USA SMDC) - Relocate
Receiving Bases	Receiving Activities
Redstone (Huntsville, AL) - Receive	Space Missile Defense Command (USA SMDC)

**As Of:** 11/12/2004

Scenario Title: GC-CF-0015: [I] Create a Single Mid-Atlantic Joint Regional Correctional Facility

### Description:

Realign Naval Station Norfolk, Marine Corps Base Quantico and Camp Lejeune by disestablishing the correction facilities at Marine Corps Base Quantico, Naval Station Norfolk and Camp Lejeune and relocating the mission to a single Level II joint regional correctional facility to be located in Hampton Roads South.

#### Justification/Impact:

- -Improves jointness, catalyst to creating a DoD correctional system with a single exevutive agent.
- -Naval Station Norfolk(Year built-1972)/(FY02 inmate count-158); Marine Corps Base Quantico(Year built-1972)/(FY03 inmate count-46); Camp Lejeune (Year built-1969)/(FY02 inmate count-232). Used largest inmate count provided from Capacity Data FY01-03.
- -Buildable acres available @ location in Chesapeake, Virginia.
- -A 400 bed facility required.

#### Potential Conflicts:

- -Cultural: Fewer DoD-level correctional facilities amongst military departments
- -DON conern of 4-hour commute to Hampton Roads South and MOA w/FBI/CIA. No MOA exists bewtween Quantico and FBI/CIA per Heads Corrections (PSL) HQ, USMC.

Losing Bases	Losing Activities	
Marine Corps Base Camp Lejeune (Camp Lejeune, NC) - Realignment		
Marine Corps Base Quantico (Quantico, VA) - Realignment		
Naval Station Norfolk (Norfolk, VA) - Realignment		
Receiving Bases	Receiving Activities	
Naval Security Group Activity Detachment (Chesapeake, VA) - Receive	Naval Security Group Activity Chesapeake	

As Of: 11/12/2004

HSA-0083 Scenario # Date Created: 10/22/2004

MAH-COCOMs-0006: Co-locate JFCOM & TRADOC Scenario Title:

Description:

Realign Ft Monroe, VA, Naval Station Norfolk, and JFCOM leased facilities in Suffolk, VA by co-locating TRADOC (minus Army Accessions Command and Cadet Command), JFCOM HQ, and JFCOM leased facilities in Suffolk, VA to Ft. Story, VA.

Merge common support functions.

Realize savings through the potential closure of Ft Monroe, VA. Eliminates leased space/cost for 619,030 GSF.

Co-locates JFCOM with TRADOC.

173 Undetermined Buildable acres at Ft. Story, VA.

MILCON required.

Losing Bases	Losing Activities
JFCOM Leased Facilities (Suffolk, VA) - Realignment	JFCOM Leased Facilities - Relocate
Monroe (Hampton, VA) - Realignment	TRADOC HQ - Relocate
Naval Station Norfolk (Norfolk, VA) - Realignment	JFCOM HQ - Relocate
Receiving Bases	Receiving Activities
Story (Virginia Beach, VA) - Receive	JFCOM HQ
	JFCOM Leased Facilities
	TRADOC HQ

Monday, November 22, 2004 Page 204 of 669

*As Of:* 11/12/2004

Scenario Title: MOB-MOB-0009: Joint Mobilization Site Huachuca

Description:

Realign Ft Bliss by consolidating mobilization processing operations at a newly established joint mobilization processing center at Ft Huachuca.

Justification/Impact

7 locations for transport within 100 miles.

255 buildable acres, 46,871 training acres and 47,636 unconstrained acres.

Billeting available for 564 personnel along with dining, medical, storage infrastructure available.

4 different training ranges available for unit maneuver and individual qualification.

Losing Bases	Losing Activities	
Bliss (El Paso, TX) - Realignment	Mobilization-Bliss - Consolidate	
Receiving Bases	Receiving Activities	
Huachuca (Fort Huachuca, AZ) - Receive	Mobilization-Huachuca	

Monday, November 22, 2004

As Of:

11/12/2004

HSA-0085 Scenario # 10/28/2004 Date Created:

MAH-R&RC-0001: Co-locate Air Force Reserve Recruiting Service (26 Oct 04) Scenario Title:

# Description:

Realign leased space in Warner-Robins, GA. By co-locating Air Force Reserve Recruiting Service (RC) with Air Force Recruiting Service (AC) at Randolph AFB, TX.

Enhances Service AC/RC interoperability.

Merge common support functions: 7 per (7% CS factor) .

Reduce footprint: 1.4k gsf (7% CS factor).
Administrative buildable acres at Randolph AFB: 106. Required maximum acres at Randolph AFB: 1.2

GSF vacant admin space available at Randolph AFB: 0.

Total personnel relocated: 96

Losing Bases	Losing Activities
USAF Reserve Recruiting Svc, Coke Bldg, 44 Green St., (Warner-Robins, GA) - Realignment	USAF Reserve Recruiting Service - Co-locate
Receiving Bases	Receiving Activities
Randolph AFB (Universal City, TX) - Receive	USAF Reserve Recruiting Service

**USAF** Reserve Recruiting Service

Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # HSA-0087 Date Created: 10/28/2004
Scenario Title: MAH-R&RC-0017: Relocate NAVCRUITCOM (NSA NOLA)

Description:

Realign NSA New Orleans, LA by merging through relocating NAVCRUITCOM (NSA New Orleans office) with NAVCRUITCOM at NSA Millington, TN.

MPC-0001, 0010, 0012 enable the closure of NSA New Orleans by relocating Naval Reserve Personnel Center and Enlisted Placement & Management Center at either San Antonio, TX mega-center, Ft Leavenworth, TX or NSA Millington, TN, respectively.

R&RC-0007, 0016 and 0018 enable the closure of NSA New Orleans by co-locating Naval Reserve Command to either NSA Norfolk or NAB Little Creek and Marine Corps Reserve Command to MCB Quantico.

Enhances Service recruiting interoperability.

Merge common support functions.

Reduce staff: 27 per/5.4k gsf (14% CS factor).

Potential to close NSA New Orleans (MPC-0001, 0010, 0012 and R&RC-0007, 0016, 0018).

Administrative buildable acres at Millington: 64.4. Required maximum acres at Millington: 2.3. Vacant administrative space at Millington: 0.

Total personnel relocated: 168.

Losing Bases	Losing Activities	
Naval Support Activity New Orleans (New Orleans, LA) - Realignment	COMNAVCRUITCOM - Consolidate  Receiving Activities	
Receiving Bases		
Naval Support Activity Millington (Millington, TN) - Receive	COMNAVCRUITCOM	

As Of:

11/12/2004

Scenario # HSA-0088 Date Created: 10/28/2004
Scenario Title: GC-CPO-0010: Consolidate CPOs - Deconflicted with HSA-0029

Scenario Title:
Description:

Realign DLA, New Cumberland; DISA, Arlington; DLA, Columbus; DoDEA, Alexandria; WHS, Arlington; DeCA, Arlington; Rock Island Arsenal; Fort Richardson; Robins AFB; Hill AFB; Tinker AFB; Bolling AFB; Pacific-Honolulu; Stennis; leased-facilities/installations by consolidating 25 CPOs into 11 DoD regional civilian personnel offices, locations (DFAS, Indianapolis; Redstone Arsenal; Aberdeen Proving Ground; Ft. Riley; Ft. Huachuca; Randolph AFB; Wright-Patterson AFB; Silverdale; Portsmouth; Naval Station, San Diego; Naval Support Activity, Mechanicsburg - Philadelphia).

Losing Bases	Losing Activities
Bolling AFB (Washington, DC) - Realignment	11WG/DPC - Consolidate
DeCA Arlington (Arlington, VA) - Realignment	HROD - Consolidate
DISA - Arlington (Arlington, VA) - Realignment	Civilian Personnel - Consolidate
DLA (Columbus, OH) - Realignment	DLA-Columbus-Customer Support Office - Consolidate
	DLA-New Cumberland-Customer Support Office - Consolidate
DODEA (Arlington, VA) - Realignment	Civilian Personnel - Consolidate
Hill AFB (Clearfield, UT) - Realignment	OO-ALC - Consolidate
HRSC Northeast (Philadelphia, PA) - Realignment	
HRSC SE, Stennis Space Center (Stennis Space Center, MS) - Realignment	
HRSC Southwest (San Diego, CA) - Realignment	
Naval Station Pearl Harbor (Pearl Harbor, HI) - Realignment	HRSC-Pacific - Consolidate
Richardson (Anchorage, AK) - Realignment	CPOC-Pacific - Consolidate
Robins AFB (Warner Robins, GA) - Realignment	78 MSG/DPC - Consolidate
Rock Island (Rock Island, IL) - Realignment	CPOC-North Central - Consolidate
Tinker AFB (Midwest City, OK) - Realignment	72 MSG/DPC - Consolidate
Washington Headquarters Services (Arlington, VA) - Realignment	Human Resource Services Center - Consolidate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	CPOC-Northeast
Bolling AFB (Washington, DC) - Receive	11WG/DPC
HRSC Northwest (Silverdale, WA) - Receive	
Huachuca (Fort Huachuca, AZ) - Receive	CPOC-West
Naval Shipyard Norfolk (Portsmouth, VA) - Receive	HRSC-East
Naval Station San Diego (San Diego, CA) - Receive	HRSC-Southwest
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Receive	HRSC-Northeast
Randolph AFB (Universal City, TX) - Receive	AFPC-Civilian Personnel
Redstone (Huntsville, AL) - Receive	CPOC-South Central

Monday, November 22, 2004 Page 209 of 669

Riley (Junction City, KS) - Receive

Wright-Patterson AFB (Fairborn, OH) - Receive

**CPOC-Southwest** 

88 MSG/DPC

As Of: 11/12/2004

As Of:

11/12/2004

Scenario Title: MAH-MAH-0036 (Dc): Consolidate Defense Information Systems Agency (DISA) within DC Area - Alternate

### Description:

Close 5 leased locations and realign 4 leased locations and Arlington Service Center (Navy) by consolidating components of DISA at Ft. Belvoir.

#### Justification/Impact:

- Consolidation of HQ locations from 11 to 1 eliminates redundancy and enhances efficiency.
- Encompasses 1.06 million GSF (or equivalent), as currently reported. Computed space required at 200 GSF/person = 754,200 GSF.
- Eliminates 581,000 USF of leased space within the DC Area (726,000 GSF equiv).
- 5 leased locations can be closed: approx. 555,000 USF.
- Affects 4,714 personnel, as currently reported. Scenario estimates a 20% personnel savings as a result of consolidation, or 943 positions.
- Enhances AT/FP
- Relocates major tenant from Arlington Service Center and allows Navy to consider closing that installation.
- Ft. Belvoir reports no vacant administrative space but sufficient land to accommodate over 15 million GSF of new administrative space.
- Scenario does not consolidate the following locations: Anacostia Annex, Chambersburg, and Mechanicsburg.

Losing Bases	Losing Activities
Arlington Service Center (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Fern Street Warehouse; Arlington; VA (Arlington, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Hoffman 1; Alexandria; VA (Alexandria, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Joint Spectrum Center; Annapolis; MD (Annapolis, MD) - Close	Defense Information Systems Agency (DISA) - Consolidate
Northpoint Building; Sterling; VA (Sterling, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Skyline Four ; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Skyline Place (Skyline VII); Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Suffolk Building; Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Receiving Bases	Receiving Activities

Belvoir (Fort Belvoir, VA) - Receive

Defense Information Systems Agency (DISA)

Monday, November 22, 2004 Page 211 of 669

Scenario Title: MAH-MAH-0037(Dc): Consol. Defense Information Systems Agency(DISA) Components outside of DC Area

### Description:

Close 5 leased locations and realign 4 leased locations, Arlington Service Center (Navy), and Ft. Belvoir by consolidating components of DISA at Peterson Air Force Base.

#### Justification/Impact:

- Consolidation of HQ locations from 11 to 1 eliminates redundancy and enhances efficiency.
- Encompasses 1.06 million GSF (or equivalent), as currently reported. Computed space required at 200 GSF/person = 754,200 GSF.
- Eliminates 581,000 USF of leased space within the DC Area (726,000 GSF equiv).
- 5 leased locations can be closed: approx. 555,000 USF.
- Affects 4,714 personnel, as currently reported. Scenario estimates a 20% personnel savings as a result of consolidation, or 943 positions.
- Enhances AT/FP
- Relocates major tenant from Arlington Service Center and allows Navy to consider closing that installation.
- Peterson AFB reports no vacant administrative space and sufficient land to accommodate 2.3 million GSF of new administrative space.
- Scenario does not consolidate the following locations: Anacostia Annex, Chambersburg, and Mechanicsburg.

Losing Bases	Losing Activities
Arlington Service Center (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Belvoir (Fort Belvoir, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Crystal Gateway 3; Arlington; VA (Arlington, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Fern Street Warehouse; Arlington; VA (Arlington, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Hoffman 1; Alexandria; VA (Alexandria, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Joint Spectrum Center; Annapolis; MD (Annapolis, MD) - Close	Defense Information Systems Agency (DISA) - Consolidate
Northpoint Building; Sterling; VA (Sterling, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Skyline Five; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Skyline Four ; Falls Church; VA (Falls Church, VA) - Realignment	Defense Information Systems Agency (DISA) - Consolidate
Skyline Place (Skyline VII); Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Suffolk Building; Falls Church; VA (Falls Church, VA) - Close	Defense Information Systems Agency (DISA) - Consolidate
Receiving Bases	Receiving Activities
Peterson AFB (Colorado Springs, CO) - Receive	Defense Information Systems Agency (DISA)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 212 of 669

*As Of:* 11/12/2004

Scenario Title: MAH-MAH-0040 (Alt to MAH-0018): Consolidate Army Test and Evaluation Command (ATEC) Headquarters

### Description:

Realign 1 leased location in Alexandria, Virginia by consolidating Army Test and Evaluation Command (ATEC) HQ and an office of the Army Evaluation Center (sub-component of ATEC) with ATEC sub-components at Ft. Belvoir.

#### Justification/Impact:

- Eliminates 83,000 USF of leased space within the DC Area.
- Affects 470 personnel. Scenario estimates a 14% personnel savings as a result of consolidation, or 66 positions.
- -Space required is 80,800 GSF.
- Enhances AT/FP.
- Consolidation of HQ location with sub-components eliminates redundancy and enhances efficiency.
- Army estimates leased space cost avoidance at \$3.3M annually (FY04 cost).
- Ft. Belvoir reports no vacant administrative space but sufficient land to accommodate over 15 million GSF of new administrative space.

Losing Bases	Losing Activities
Park Center Four; Alexandria; VA (Alexandria, VA) - Realignment	Army Test and Evaluation Command - Relocate
Receiving Bases	Receiving Activities
Belvoir (Fort Belvoir, VA) - Receive	Army Test and Evaluation Command

As Of:

11/12/2004

Page 217 of 669

Scenario Title: GC-DA-0004:[I] [Alt to HSA-0072] Consolidate DSS/CIFA At Wright Patterson AFB, OH (26 Oct 04)

### Description:

Realign leased space in Alexandria and Arlington, VA; Columbus, OH; Smyrna, GA; Long Beach, CA; Elkridge and Linthicum, MD; and Colorado Springs, CO, by disestablishing Defense Security Service (DSS) and Defense Counterintelligence Field Activity (CIFA) and consolidating functions in a new facility to be built on 120 admin buildable acres or 82 undetermined acres, or in 182,000 USF of admin space available at Wright Patterson AFB, OH, under a newly-created organization, e.g., DoD Counterintelligence and Security Agency. This is an HSA and Intel collaborative scenario; HSA JCSG is the Office of Primary Responsibility, the Intel JCSG is the Office of Collatoral Responsibility. This is an alternate scenario to HSA-0072, which places this new organization at Ft Meade, MD.

Losing Bases	Losing Activities
CIFA - Joint Training Academy (Elridge, MD) - Realignment	CIFA JCITA 6855 Deerpath Road (leased) Elkridge - Consolidate
CIFA-Arlington (Arlington, VA) - Realignment	CIFA HQ 1725 Jefferson Davis Highway (leased) Arlington - Consolidate
	CIFA HQ 1745 Jefferson Davis Highway (leased) Arlington - Consolidate
	CIFA HQ 1755 Jefferson Davis Highway (leased) Arlington - Consolidate
	CIFA HQ 1919 South Eads Street (leased) Arlington - Consolidate
	CIFA HQ 1921 Jefferson Davis Highway (leased) Arlington - Consolidate
CIFA-Colorado Springs (Colorado Springs, CO) - Realignment	CIFA WEST 121 South Tejon (leased) Colorado Springs - Consolidate
DSS - Alexandria (HQ) (Alexandria, VA) - Realignment	DSS HQ 1340 Braddock Place (leased) Alexandria - Consolidate
DSS - DISCO (Columbus, OH) - Realignment	DSS DISCO 2780 Airport Dr Ste 400 (leased) Columbus - Consolidate
DSS - DSS Academy (Elridge, MD) - Realignment	DSS Academy 938 Elridge Landing (leased) Linthicum - Consolidate
DSS - DSS-A (Linthicum, MD) - Realignment	DSS ACADEMY 938 Elridge Landing (leased) Linthicum - Consolidate
DSS - Northeast Region (Columbus, GA) - Realignment	DSS NORTH 2780 Airport Dr Ste 450 (leased) Columbus - Consolidate
DSS - Southern Region (Smyrna, GA) - Realignment	DSS SOUTH 2300 Lake Park Dr Ste 250 (leased) Smyrna - Consolidate
DSS - Western Region (Long Beach, CA) - Realignment	DSS WEST 1 World Trade Ctr #622 (leased) Long Beach - Consolidate
Receiving Bases	Receiving Activities
Wright-Patterson AFB (Fairborn, OH) - Receive	CIFA HQ 1725 Jefferson Davis Highway (leased) Arlington
	CIFA HQ 1745 Jefferson Davis Highway (leased) Arlington
	CIFA HQ 1755 Jefferson Davis Highway (leased) Arlington
	CIFA HQ 1919 South Eads Street (leased) Arlington
	CIFA HQ 1921 Jefferson Davis Highway (leased) Arlington

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

11/12/2004

CIFA JCITA 6855 Deerpath Road (leased) Elkridge

CIFA WEST 121 South Tejon (leased) Colorado Springs

DSS Academy 938 Elridge Landing (leased) Linthicum

DSS DISCO 2780 Airport Dr Ste 400 (leased) Columbus

DSS HQ 1340 Braddock Place (leased) Alexandria

DSS NORTH 2780 Airport Dr Ste 450 (leased) Columbus

DSS SOUTH 2300 Lake Park Dr Ste 250 (leased) Smyrna

DSS WEST 1 World Trade Ctr #622 (leased) Long Beach

Monday, November 22, 2004

As Of:

11/12/2004

Scenario Title: GC-CPO-0011: Consolidate DoD Agency CPOs with Service CPOs - Deconflicted from HSA 0030

### Description:

Realign leased-facilities/installations at DeCA Arlington, VA; WHS Arlington, VA; DFAS Indianapolis, IN; DLA Columbus, OH; DLA New Cumberland, PA; DISA Arlington, VA; DoDEA Alexandria, VA; Rock Islannd Arsenal; Fort Richardson; HRSC-Pacific; Bolling AFB; Robins AFB; Hill AFB; Tinker AFB; and consolidate with 11 Service CPOs at, Redstone Arsenal; Aberdeen Proving Ground; Ft. Riley; Ft. Huachuca; Randolph AFB; Wright-Patterson AFB; Silverdale; Portsmouth; Naval Support Activity, Mechanicsburg – Philadelphia; Pacific and Naval Station, San Diego.

Losing Bases	Losing Activities
Bolling AFB (Washington, DC) - Realignment	11WG/DPC - Consolidate
DeCA Arlington (Arlington, VA) - Realignment	HROD - Consolidate
DFAS - Indianapolis (Indianapolis, IN) - Realignment	Human Resources - Consolidate
DISA - Arlington (Arlington, VA) - Realignment	Civilian Personnel - Consolidate
DLA (Columbus, OH) - Realignment	Customer Support Office- Columbus - Consolidate
	Customer Support Office-New Cumberland - Consolidate
DODEA (Arlington, VA) - Realignment	Civilian Personnel - Consolidate
Hill AFB (Clearfield, UT) - Realignment	OO-ALC - Consolidate
HRSC Northeast (Philadelphia, PA) - Realignment	
HRSC SE, Stennis Space Center (Stennis Space Center, MS) - Realignment	
HRSC Southwest (San Diego, CA) - Realignment	
Richardson (Anchorage, AK) - Realignment	CPOC-Pacific - Consolidate
Robins AFB (Warner Robins, GA) - Realignment	78 MSG/DPC - Consolidate
Rock Island (Rock Island, IL) - Realignment	CPOC-North Central - Consolidate
Tinker AFB (Midwest City, OK) - Realignment	72 MSG/DPC - Consolidate
Washington Headquarters Services (Arlington, VA) - Realignment	Human Resource Services Center - Consolidate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	CPOC-Northeast
HRSC Northwest (Silverdale, WA) - Receive	
Huachuca (Fort Huachuca, AZ) - Receive	CPOC-West
Naval Shipyard Norfolk (Portsmouth, VA) - Receive	HRSC-East
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	HRSC-Pacific
Naval Station San Diego (San Diego, CA) - Receive	HRSC-Southwest
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Receive	HRSC-Northeast
Randolph AFB (Universal City, TX) - Receive	AFPC-Civilian Personnel
Redstone (Huntsville, AL) - Receive	CPOC-Sout Central
Riley (Junction City, KS) - Receive	CPOC-Southwest

Monday, November 22, 2004 Page 219 of 669

Wright-Patterson AFB (Fairborn, OH) - Receive

88 MSG/DPC

*As Of:* 11/12/2004

As Of:

11/12/2004

Scenario Title: GC-CPO-0012: Realign Maximum CPOs Per MILDEP & 4th Estate - Deconfliction with HSA00031

### Description:

Realign 4th Estate leased-facilities/installations at DeCA, Arlington, VA; WHS, Arlington, VA; DLA, Columbus, OH; DISA, Arlington, VA; DoDEA, Alexandria, VA and consolidate CPOs at DFAS, Indianapolis, IN; DFAS, Columbus, OH; & DLA, New Cumberland, PA; (3)

Realign Army installation at Rock Island Argensi: and consolidate CPOs at Et. Husebucg: Et. Richardson; Redstone Argensi; Aberdeen Proving

Realign Army installation at Rock Island Arsenal; and consolidate CPOs at Ft. Huachuca; Ft. Richardson; Redstone Arsenal; Aberdeen Proving Ground; & Ft. Riley; (5)

Realign Navy leased facilities/installations at Pacific, Honolulu & Stennis; and consolidate at Naval Support Activity, Mechanicsburg – Philadelphia; Silverdale; Portsmouth; & Naval Station, San Diego. (4)

Realign Air Force installations at Bolling AFB; Robins AFB; Hill AFB; Wright Patterson; Tinker AFB; and consolidate at Randolph AFB. (1)

### Losing Bases Losing Activities

Bolling AFB (Washington, DC) - Realignment 11 WG/DPC - Consolidate

DeCA Arlington (Arlington, VA) - Realignment HROD - Consolidate

DISA - Arlington (Arlington, VA) - Realignment Civilian Personnel - Consolidate

DLA (Columbus, OH) - Realignment

Customer Support Office- Columbus - Consolidate

Customer Support Office-New Cumberland -

Consolidate

DODEA (Arlington, VA) - Realignment Civilian Personnel - Consolidate

Hill AFB (Clearfield, UT) - Realignment OO-ALC - Consolidate

HRSC Northeast (Philadelphia, PA) - Realignment

HRSC SE, Stennis Space Center (Stennis Space Center, MS) - Realignment

HRSC Southwest (San Diego, CA) - Realignment

Naval Station Pearl Harbor (Pearl Harbor, HI) - Realignment HRSC Pacific - Consolidate

Robins AFB (Warner Robins, GA) - Realignment 78 MSG/DPC - Consolidate

Rock Island (Rock Island, IL) - Realignment CPOC-North Central - Consolidate

Tinker AFB (Midwest City, OK) - Realignment 72 MSG/DPC - Consolidate

Washington Headquarters Services (Arlington, VA) - Realignment

Human Resource Services Center - Consolidate

Wright-Patterson AFB (Fairborn, OH) - Realignment

Receiving Bases

### Receiving Activities

Aberdeen (Aberdeen, MD) - Receive CPOC-Northeast

DFAS - Columbus (Columbus, OH) - Receive Civilian Personnel

DFAS - Indianapolis (Indianapolis, IN) - Receive Civilian Personnel

DLA (Columbus, OH) - Receive Customer Support Office-Columbus

Customer Support Office-New Cumberland

HRSC Northwest (Silverdale, WA) - Receive

Huachuca (Fort Huachuca, AZ) - Receive CPOC-West

Naval Shipyard Norfolk (Portsmouth, VA) - Receive HRSC-East

Naval Station San Diego (San Diego, CA) - Receive HRSC-Soutwest

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 221 of 669

Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Receive

Randolph AFB (Universal City, TX) - Receive

Redstone (Huntsville, AL) - Receive

Richardson (Anchorage, AK) - Receive

Riley (Junction City, KS) - Receive

**HRSC-Northeast** 

AFPC-Civilian Personnel

As Of:

11/12/2004

**CPOC-South Central** 

**CPOC-Pacific** 

**CPOC-Southwest** 

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004 *Scenario* # HSA-0098 *Date Created*: 10/29/2004

Scenario Title: GC-DA-0005: Collocate Defense/MILDEP Adjudication Activities at Wright Patterson AFB, OH (26 Oct 04)

### Description:

Realign Bolling AFB, Washington Navy Yard, the Pentagon, and Fort Meade, MD; and leased space in Arlington, VA, and Columbus, OH, by collocating MILDEP, Office of the Secretary of Defense, Department of Defense agency/activity security clearance adjudication activities in a new facility to be built at Wright-Patterson AFB, OH. This is an HSA and Intel collaborative scenario; the HSA JCSG is the Office of Primary Responsibility, the Intel JCSG is the Office of Collatoral Responsibility. This scenario enables HSA-0095; it creates a security clearance investigation/adjudication Center of Excellence at Wright Patterson AFB, OH.

Losing Bases	Losing Activities
Bolling AFB (Washington, DC) - Realignment	AF CAF 229 Brookley Ave, Bldg 520 (owned) Bolling AFB - Co-locate
DIA - Arlington (CAF) (Arlington, VA) - Realignment	DIA CAF 3100 Clarendon Blvd (leased) Arlington - Co-locate
DLSA - Arlington (DOHA) (Arlington, VA) - Realignment	DLSA DOHA 4015 Wilson Blvd (leased) Arlington - Co-locate
Meade (Fort George G Meade, MD) - Realignment	Army CCF 4552 Pike Road (owned) Ft Meade - Co-locate
NSA - CAF (Ft Meade, MD) - Realignment	NSA CAF 9800 Savage Rd (owned) Ft Meade - Co-locate
Pentagon (Arlington, VA) - Realignment	JCS CAF Room 1B738 (owned) Pentagon - Colocate
Washington Headquarters Services (Arlington, VA) - Realignment	WHS CAF 1777 N. Kent St Ste 12047 (leased) Arlington - Co-locate
Washington Navy Yard (Washington, DC) - Realignment	Navy CAF 1339 Patterson Ave Ste 308 (owned) Washington Navy Yard - Co-locate
Receiving Bases	Receiving Activities
Wright-Patterson AFB (Fairborn, OH) - Receive	AF CAF 229 Brookley Ave, Bldg 520 (owned) Bolling AFB
	Army CCF 4552 Pike Road (owned) Ft Meade
	DIA CAF 3100 Clarendon Blvd (leased) Arlington
	DLSA DOHA 4015 Wilson Blvd (leased) Arlington
	JCS CAF Room 1B738 (owned) Pentagon
	Navy CAF 1339 Patterson Ave Ste 308 (owned) Washington Navy Yard
	NSA CAF 9800 Savage Rd (owned) Ft Meade
	WHS CAF 1777 N. Kent St Ste 12047 (leased)

Monday, November 22, 2004 Page 223 of 669

Arlington

Scenario Title: GC-DA-0007: [E] Collocate Defense/MILDEP Adjudication Activities at Ft Meade, MD (26 Oct 04)

### Description:

Realign Bolling AFB, Washington Navy Yard, the Pentagon, and Fort Meade, MD; and leased space in Arlington, VA, and Columbus, OH, by collocating MILDEP, Office of the Secretary of Defense, Department of Defense agency/activity security clearance adjudication activities in a new facility to be built at Ft Meade, MD. This is an HSA and Intel collaborative scenario; the HSA JCSG is the Office of Primary Responsibility, the Intel JCSG is the Office of Collateral Responsibility. This scenario enables HSA-0072; it creates a security clearance investigation/adjudication Center of Excellence at Ft Meade, MD.

Losing Bases	Losing Activities
Bolling AFB (Washington, DC) - Realignment	AF CAF 229 Brookley Ave, Bldg 520 (owned) Bolling AFB - Co-locate
DIA - Arlington (CAF) (Arlington, VA) - Realignment	DIA CAF 3100 Clarendon Blvd (leased) Arlington - Co-locate
DLSA - Arlington (DOHA) (Arlington, VA) - Realignment	DLSA DOHA 4015 Wilson Blvd (leased) Arlington - Co-locate
Meade (Fort George G Meade, MD) - Realignment	Army CCF 4552 Pike Road (owned) Ft Meade - Co-locate
NSA - CAF (Ft Meade, MD) - Realignment	NSA CAF 9800 Savage Rd (owned) Ft Meade - Co-locate
Pentagon (Arlington, VA) - Realignment	JCS CAF Room 1B738 (owned) Pentagon - Colocate
Washington Headquarters Services (Arlington, VA) - Realignment	WHS CAF 1777 N. Kent St Ste 12047 (leased) Arlington - Co-locate
Washington Navy Yard (Washington, DC) - Realignment	Navy CAF 1339 Patterson Ave Ste 308 (owned) Washington Navy Yard - Co-locate
Receiving Bases	Receiving Activities
Meade (Fort George G Meade, MD) - Receive	AF CAF 229 Brookley Ave, Bldg 520 (owned) Bolling AFB
	Army CCF 4552 Pike Road (owned) Ft Meade
	DIA CAF 3100 Clarendon Blvd (leased) Arlington
	DLSA DOHA 4015 Wilson Blvd (leased) Arlington
	JCS CAF Room 1B738 (owned) Pentagon
	Navy CAF 1339 Patterson Ave Ste 308 (owned) Washington Navy Yard
	NSA CAF 9800 Savage Rd (owned) Ft Meade
	WHS CAF 1777 N. Kent St Ste 12047 (leased) Arlington

Monday, November 22, 2004 Page 224 of 669

As Of: 11/12/2004

*Scenario #* HSA-0102 *Date Created:* 11/4/2004

Scenario Title: MAH-COCOMs-0012: Relocate FORSCOM

Description:

Realign Ft McPherson, GA by relocating FORSCOM to Ft. Carson, CO.Merge common support functions. Realize savings through the potential closure of Ft McPherson, GA. Moves FORSCOM in the vicinity of NORTHCOM. 289 Admin Buildable acres at Ft. Carson.

134,137 GSF vacant admin space available.

Losing Bases	Losing Activities
McPherson (Atlanta, GA) - Realignment	FORSCOM - Relocate
Receiving Bases	Receiving Activities
Carson (Fort Carson, CO) - Receive	FORSCOM

**As Of:** 11/12/2004

Scenario Title: MAH-MAH-0043 (Alt to MAH-0007): Co-locate MILDEP Investigation Agencies

### Description:

Realign Washington Navy Yard, Andrews AFB, and Ft. Belvoir by co-locating Navy Criminal Investigation Service, AF Office of Special Investigation, and USA Criminal Investigation Command at MCB Quantico.

#### Justification/Impact:

- -Frees up 510,000 GSF close to Pentagon for other uses.
- -Affects 2,293 personnel, as currently reported.
- -Co-location of organizations facilitates possible consolidation of common support functions; applied a 10% personnel savings factor to the smallest organizations in this scenario, resulting in a forecast reduction of 141 positions.
- -Computed space required at 200 GSF/person = 430,000 GSF.
- -Navy NCIS needs upgraded HQ facility.
- -MCB Quantico reports 61,436 GSF of vacant administrative space and sufficient land to accommodate 3.4 million GSF of new administrative space.
- -Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.

Losing Bases	Losing Activities
Andrews AFB (Camp Springs, MD) - Realignment	AFOSI - Co-locate
Belvoir (Fort Belvoir, VA) - Realignment	USA Criminal Investigation Command - Co-locate
Washington Navy Yard (Washington, DC) - Realignment	NCIS - Co-locate
Receiving Bases	Receiving Activities
Marine Corps Base Quantico (Quantico, VA) - Receive	AFOSI
	NCIS
	USA Criminal Investigation Command

As Of:

11/12/2004

Scenario # HSA-0109 Date Created: 11/10/2004

Scenario Title: GC-DA-0008: [I] Consolidate DECA Eastern and Midwestern Regional Offices with DECA HQ At Ft Lee, VA

Description:

Realign leased space in Virginia Beach, VA, San Antonio, TX, and Hopewell, VA, by consolidating Defense Commissary Agency's (DECA) Eastern and Midwestern offices, and headquarters leased space, with DECA Headquarters at Ft Lee, VA.

157 buildable acres, 28,658 GSF available admin space at Ft Lee; need 32,000 (160 people w/14% reduction) – new construction possibly required.

### Losing Bases

DeCA - Hopewell (HQ leased) (Hopewell, VA) - Realignment

DeCA - San Antonio (Midwestern Region) (San Antonio, TX) - Realignment

DeCA - Virginia Beach (Eastern Region) (Virginia Beach, VA) - Realignment

### Receiving Bases

Lee (Fort Lee, VA) - Receive

### Losing Activities

DeCA Hopewell (HQ) 5258 Oaklawn Blvd (leased) Hopewell - Consolidate

DeCA Midwestern Region 300 AFCOMS Way (leased) San Antonio - Consolidate

DeCA Eastern Region 5151 Bonney RD Ste 201 (leased) Virginia Beach - Consolidate

### Receiving Activities

DeCA Eastern Region 5151 Bonney RD Ste 201 (leased) Virginia Beach

DeCA Hopewell (HQ) 5258 Oaklawn Blvd (leased) Hopewell

DeCA Midwestern Region 300 AFCOMS Way (leased) San Antonio

Monday, November 22, 2004 Page 236 of 669

**Scenarios** As Of: 11/12/2004

Scenario Title: Relocate USARPAC to Schofield Barracks

Description:

Realign Ft. Shafter, HI by relocating USARPAC and IMA Region Pacific at Schofield Barracks, HI. Realize savings through the potential closure of Ft. Shafter, HI. Schofield Barracks reports 5.9 Administrative Buildable Acres.

Scenario submitted as an alternative to the USARPAC/IMA co-location to NS Pearl Harbor, HI.

Losing Bases	Losing Activities
Shafter (Fort Shafter, HI) - Realignment	IMA Region Pacific - Relocate  USARPAC - Relocate
Receiving Bases	Receiving Activities
Schofield (Schofield Barracks, HI) - Receive	IMA Region Pacific
	USARPAC

As Of:

11/12/2004

*Scenario #* IND-0012 *Date Created:* 10/15/2004

Scenario Title: SR-4; Derivative C; Consolidates Ship Maintenance Engineering & Planning Work In NSYs

Description:

This scenario consolidates ship maintenance engineering and planning work in Naval Shipyards. This scenario relocates Boston Planning Yard and Plant Equipment Support Office, Annapolis, and realigns their work with their respective shipyards, Puget Sound NSY and Norfolk NSY. The ship maintenance work at SHIPSO, Philadelphia, is realigned to Norfolk NSY and SUBMEPP is consolidated into Portsmouth NSY.

Losing Bases	Losing Activities
Naval Shipyard Portsmouth (Portsmouth, NH) - Realignment	SUBMEPP_PORTSMOUTH_NH - Consolidate
Naval Station Annapolis (Annapolis, MD) - Realignment	NNSY_DET_NAVPESO_ANNAPOLIS_MD - Relocate
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Realignment	NAVSHIPYD_PUGET_SOUND_DET_BOSTON_ MA - Relocate
	NNSY_DET_NAVSHIPSO_PHIL_PA - Relocate
Receiving Bases	Receiving Activities
Naval Shipyard Portsmouth (Portsmouth, NH) - Receive	SUBMEPP PORTSMOUTH NH
	CODMETT_TOTTOMOGTTI_TTT
Naval Station Bremerton (Bremerton, WA) - Receive	NAVSHIPYD_PUGET_SOUND_DET_BOSTON_ MA
Naval Station Bremerton (Bremerton, WA) - Receive  Naval Station Norfolk (Norfolk, VA) - Receive	NAVSHIPYD_PUGET_SOUND_DET_BOSTON_

Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario* # IND-0024 *Date Created:* 11/4/2004

Scenario Title:

SR-1A; Realign SIMA NORFOLK to NAVSHIPYD NORFOLK

### Description:

This scenario consolidates intermediate I-level ship maintenance from SIMA NORFOLK to NAVSHIPYD NORFOLK All equipment and personnel, as required by the gaining activity, would consolidate to NAVSHIPYD NORFOLK. SIMA facilities would be closed, unless required by the gaining activity.

Losing Bases	Losing Activities
Naval Station Norfolk (Norfolk, VA) - Realignment	SIMA NORFOLK - Consolidate
Receiving Bases	Receiving Activities
Naval Shipyard Norfolk (Portsmouth, VA) - Receive	SIMA NORFOLK

As Of:

11/12/2004

*Scenario #* IND-0026 *Date Created:* 11/4/2004

Scenario Title: SR-1C; Consolidate all SSN I-Level maintenance from SIMA NORFOLK to NAVSUBSUPPFAC NEW LONDON CT

Description:

Consolidate all SSN I-Level maintenance from SIMA NORFOLK VA to NAVSUBSUPPFAC NEW LONDON CT. All equipment and personnel associated with submarine I-Level maintenance would relocate, as required by NAVSUBSUPPFAC, from SIMA NORFOLK.

Supports DON-0004

Losing Bases	Losing Activities
Naval Station Norfolk (Norfolk, VA) - Realignment	SIMA NORFOLK - Consolidate
Receiving Bases	Receiving Activities
Naval Submarine Base New London (Groton, CT) - Receive	SIMA NORFOLK

*As Of:* 11/12/2004

Scenario # IND-0036 Date Created: 11/5/2004

Scenario Title: SR-9; Close NS Ingleside TX (NS Norfolk VA receive)

Description:

Consolidate all MCM / MHC I-Level workload from SIMA INGLESIDE TX to SIMA NORFOLK VA. Equipment and personnel to support workload share to relocate to SIMA NORFOLK, as required, from SIMA INGLESIDE.

Losing Bases	Losing Activities
Naval Station Ingleside (Ingleside, TX) - Realignment	SIMA NRMF INGLESIDE - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	SIMA NRMF INGLESIDE

*As Of:* 11/12/2004

*Scenario #* IND-0041 *Date Created:* 11/4/2004

Scenario Title: MA-6 Mines

Description:

Retain Mine capability at Iowa, Milan, and Indian Head Realign mines from Lone Star to Iowa

Losing Bases Losing Activities

Lone Star AAP (Texarkana, TX) - Realignment Lone Star AAP - Relocate

Receiving Bases Receiving Activities

Iowa AAP (Middletown, IA) - Receive Lone Star AAP

*As Of:* 11/12/2004

Scenario # IND-0046 Date Created: 11/4/2004

Scenario Title: MA-11 Tank

Description:

Retain Iowa and Milan Realign Riverbank to Scranton

Losing Bases Losing Activities

Riverbank AAP (Riverbank, CA) - Realignment Riverbank AAP - Relocate

Receiving Bases Receiving Activities

Scranton AAP (Scranton, PA) - Receive Riverbank AAP

**As Of:** 11/12/2004

*Scenario* # IND-0048 *Date Created*: 11/4/2004

Scenario Title: MA-13 Maintenance

### Description:

Retain Crane, Blue Grass, McAlester, Tooele, Seal Beach, Seal Beach-Fallbrook, LeMoore, Brunswick, Indian Island, Indian Head, Keyport, STF Yorktown, Det McAlester, Charleston, Redstone and Hill AFB

Realign workload from Anniston Munitons Center, Hawthorne, Letterkenny Muntiions Center, and Red River Munitions Center to Crane, Blue Grass, McAlester, and Tooele.

Realign Seal Beach Det San Diego to NUWC Keyport.

Enables DON-0006

•	•	7		
1.0	S111	g B	20	os
	DULL	, D	u	v

Anniston (Anniston, AL) - Realignment

Hawthorne Depot (Hawthorne, NV) - Realignment

Letterkenny (Chambersburg, PA) - Realignment

Naval Weapons Station Seal Beach (Seal Beach, CA) - Realignment

Red River (Texarkana, TX) - Realignment

### Receiving Bases

Blue Grass (Richmond, KY) - Receive

Crane AAP (Crane, IN) - Receive

McAlester (Macalester, OK) - Receive

Naval Magazine Pearl Harbor (Ewa Beach, HI) - Receive

Tooele (Tooele, UT) - Receive

### Losing Activities

Anniston AD - Relocate

Hawthorne AD - Relocate

Letterkenny Munition Center - Relocate

NWS Seal Beach Det San Diego - Consolidate

Red River AD - Relocate

#### Receiving Activities

Letterkenny Munition Center

Red River AD

Anniston AD

NWS Seal Beach Det San Diego

Hawthorne AD

# Redacted

*As Of:* 11/12/2004

*Scenario #* MED-0001 *Date Created:* 10/6/2004

Scenario Title: Disestablish Hickam AFB Clinic

Description:

Disestablish Hickam AFB Clinic.

Release facilities for other uses.

Move outpatient population served by Hickam Clinic to Pearl Harbor NAS Clinic.

Redistribute personnel with in Defense Medical System.

Maintain stand alone Service-specific occupational medicine function.

Losing Bases	Losing Activities
Hickam AFB (Honolulu, HI) - Realignment	15th Medical Group - Inactivate
	Outpatient Services -
	Specialty Services -
Receiving Bases	Receiving Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	Outpatient Services
	Specialty Services
Tripler AMC (Fort Shafter, HI) - Receive	15th Medical Group
	Outpatient Services
	Specialty Services

Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario #* MED-0002 *Date Created:* 10/6/2004

Scenario Title: Close Walter Reed Army Medical Center

Description:

Close Walter Reed Army Medical Center. Property released for other uses.

Realign Education and Training functions to Bethesda National Naval Medical Center and Ft Sam Houston.

Realign Inpatient functions to Bethesda NNMC and Ft Belvoir.

Realign outpatient functions to Andrews AFB, Ft Belvoir, Bethesda NNMC, and Quantico MCS. Expand Ft Belvoir outpatient and inpatient functions. Expand Quantico MCS outpatient services.

Losing Bases	Losing Activities
Walter Reed (Washington, DC) - Realignment	Walter Reed Army Medical Center - Inactivate
Receiving Bases	Receiving Activities
Andrews AFB (Camp Springs, MD) - Receive	89th Medical Group
Belvoir (Fort Belvoir, VA) - Receive	DeWitte Army Community Hospital
Marine Corps Base Quantico (Quantico, VA) - Receive	Naval Clinic Quantico
National Naval Medical Center Bethesda (Bethesda, MD) - Receive	
Sam Houston (San Antonio, TX) - Receive	Brooke Army Medical Center

Monday, November 22, 2004 Page 306 of 669

*As Of:* 11/12/2004

*Scenario #* MED-0003 *Date Created*: 10/6/2004

Scenario Title: Close Bethesda National Naval Medical Center

Description:

Close Bethesda National Naval Medical Center. Release facilities for other uses.

Realign Inpatient functions to Walter Reed Army Medical Center and Ft Belvoir. Realign outpatient functions to Walter Reed AMC, Ft Belvoir, Andrews AFB, Quantico MCS. Realign Education and Training functions to Walter Reed AMC.

Expand inpatient and outpatient functions at Ft Belvoir. Expand outpatient functions at Quantico MCS.

#### Losing Bases

National Naval Medical Center Bethesda (Bethesda, MD) - Realignment

### Receiving Bases

Andrews AFB (Camp Springs, MD) - Receive

Belvoir (Fort Belvoir, VA) - Receive

Marine Corps Base Quantico (Quantico, VA) - Receive

Sam Houston (San Antonio, TX) - Receive

Walter Reed (Washington, DC) - Receive

#### Losing Activities

National Naval Medical Center Bethesda -Disestablish

### Receiving Activities

889th Medical Group

**Dewitte Army Community Hospital** 

Naval Clinic Quantico

Brooke Army Medical Center

Walter Reed Army Medical Center

As Of:

11/12/2004

*Scenario* # MED-0004 *Date Created*: 10/6/2004

Scenario Title: Realign Inefficient Inpatient Functions

### Description:

Realign Ft Eustis, West Point, MCAS Cherry Point, NAS Lemoore, Beaufort NAS and USAF Academy by disestablishing/realigning inpatient functions at Ft Eustis Army Hospital, Keller Army Community Hospital, MCAS Cherry Point, NAS Lemoore, and Naval Hospital Beaufort. Inpatient workload realigned to civilian medical network.

Inpatient workload is realigned to civilian sector except for USAF Academy which is realigned to Ft Carson, Co. Personal supporting this function at the affected activities are redistributed. Excess equipment is released for reuse, excess facilities are released for other use.

Facility space released for other uses.

Carson (Fort Carson, CO) - Receive

Monday, November 22, 2004

Personnel redistributed within Defense Healthcare System.

Losing Bases	Losing Activities
Eustis (Fort Eustis, VA) - Realignment	
Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment	Naval Hospital Cherry Point - Other
Naval Air Station Lemoore (Lemoore, CA) - Realignment	Naval Hospital Lemoore - Other
Naval Hospital Beaufort (Beaufort, SC) - Realignment	Naval Hospital Beaufort - Other
United States Air Force Academy (Colorado Springs, CO) - Realignment	10 Medical Group - Other
West Point (West Point, NY) - Realignment	Keller Army Community Hospital - Other
Receiving Bases	Receiving Activities

Act USA Med Dept

As Of:

11/12/2004

Scenario # MED-0005 Date Created: 10/6/2004

Scenario Title: Consolidate Initial Enlisted Medical Tech Training at Ft Sam Houston

Description:

Consolidate 3 initial enlisted medical technician training sites from three to one.

Realign Hospital Corps School at Great Lakes Naval Training Center and 382 Medical Training Wing at Sheppard AFB to Ft Sam Houston.

Release facilities for other uses. Transfer staff with realignment to Ft Sam Houston.

Establish a joint initial training center at Ft Sam Houston.

Losing Bases	Losing Activities
Naval Station Great Lakes (Great Lakes, IL) - Realignment	
Sheppard AFB (Wichita Falls, TX) - Realignment	82nd Medical Training Group - Relocate
Receiving Bases	Receiving Activities
Sam Houston (San Antonio, TX) - Receive	AMEDD Trainnig Activity

As Of:

11/12/2004

 Scenario #
 MED-0006
 Date Created:
 10/6/2004

Scenario Title:

Consolidate Aerospace Medical Training at Pensacola NAS

### Description:

Consolidate three Service Aerospace Medical Training functions into one joint training function.

Realign USAF School of Aerospace Medicine, Brooks City Base, Army Flight Medicine School at Ft Rucker and Army Preventative Medicine School at Aberdeen Proving Ground and Ft Sam Houston to Pensacola Naval Air Station. Facilities released for other use.

Expand training to Pensacola NAS. Transfer staffing with functions. Navy designated EA for BOS.

Losing Bases	Losing Activities	
Aberdeen (Aberdeen, MD) - Realignment		
Brooks City-Base (San Antonio, TX) - Realignment	USAF School of Aerospace Medicine - Relocate	
Rucker (Fort Rucker, AL) -		
Sam Houston (San Antonio, TX) - Realignment		
Receiving Bases	Receiving Activities	

Naval Air Station Pensacola (Pensacola, FL) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

 Scenario #
 MED-0007
 Date Created:
 10/6/2004

Scenario Title:

Consolidate Aerospace Medical Training at Brooks City Base

### Description:

Consolidate three Service Aerospace Medical Training functions into one joint training function.

Realign Naval Aerospace Medicine training function at Pensacola Naval Air Station, Army Flight Medicine School at Ft Rucker and Army Preventative Medicine School at Aberdeen Proving Ground and Ft Sam Houston to Brooks City Base. Facilities released for other use.

Transfer staffing with functions. Air Force designated EA for BOS.

### Losing Bases

Losing Activities

Aberdeen (Aberdeen, MD) - Realignment

Naval Air Station Pensacola (Pensacola, FL) - Realignment

Rucker (Fort Rucker, AL) - Realignment

Sam Houston (San Antonio, TX) - Realignment

Receiving Bases

Receiving Activities

Brooks City-Base (San Antonio, TX) - Receive

As Of:

11/12/2004

 Scenario #
 MED-0009
 Date Created:
 10/7/2004

Scenario Title:

Consolidate Preventative Medical Functions at Portsmouth VA

### Description:

Reduce number of occupational/environmental health laboratory and consulting functions from three to one.

Realign Center for Health Promotions and Preventative Medicine, Aberdeen Proving Ground and Air Force Institute for Occupational Health, Brooks City Base to Naval Environmental and Occupational Health Center, Portsmouth, VA. Facilities released for other use.

Establish joint laboratory/consultation function. Navy EA for BOS.

Losing Bases	Losing Activities		Losing Activities
Aberdeen (Aberdeen, MD) - Realignment			
Brooks City-Base (San Antonio, TX) - Realignment			
Receiving Bases	Receiving Activities		

Naval Medical Center Portsmouth (Portsmouth, VA) - Receive

Monday, November 22, 2004

As Of:

11/12/2004 MED-0010 10/7/2004

Consolidate Preventative Medical Functions at Brooks City Base Scenario Title:

Description:

Scenario #

Reduce number of occupational/environmental health laboratory and consulting functions from three to one.

Date Created:

Realign Center for Health Promotions and Preventative Medicine, Aberdeen Proving Ground and Naval Environmental and Occupational Health Center, Portsmouth, VA to Air Force Institute for Occupational Health, Brooks City Base. Facilities released for other use.

Establish joint laboratory/consultation function. AF EA for BOS.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - Realignment	
Naval Medical Center Portsmouth (Portsmouth, VA) - Realignment	
Receiving Bases	Receiving Activities

Brooks City-Base (San Antonio, TX) - Receive

As Of:

11/12/2004

Scenario # MED-0011 Date Created: 10/7/2004

Scenario Title: Consolidate Preventative Medical Functions at Aberdeen

Description:

Reduce number of occupational/environmental health laboratory and consulting functions from three to one.

Realign Naval Environmental and Occupational Health Center, Portsmouth, VA and Air Force Institute for Occupational Health, Brooks City Base to Center for Health Promotions and Preventative Medicine, Aberdeen Proving Ground . Facilities released for other use.

Establish joint laboratory/consultation function. Army EA for BOS.

Losing Bases	Losing Activities	
Brooks City-Base (San Antonio, TX) - Realignment		
Naval Medical Center Portsmouth (Portsmouth, VA) - Realignment		
Receiving Bases	Receiving Activities	

Aberdeen (Aberdeen, MD) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

Scenario # MED-0012 Date Created: 10/7/2004

Scenario Title:

Consolidate Aerospace Medical Training at Wright-Patterson AFB

### Description:

Consolidate three Service Aerospace Medical Training functions into one joint training function.

Realign Naval Aerospace Medicine training function at Pensacola NAS, Army Flight Medicine School at Ft Rucker, Army AMMEDD Preventative Medicine School at Aberdeen Proving Ground, and USAF School of Aerospace Medicine at Brooks City Base to Wright Patterson AFB. Facilities released for other use.

Air Force designated EA for BOS.

### Losing Bases

Losing Activities

Brooks City-Base (San Antonio, TX) - Realignment

Detrick (Frederick, MD) - Realignment

Naval Air Station Pensacola (Pensacola, FL) - Realignment

Rucker (Fort Rucker, AL) - Realignment

#### Receiving Bases

Monday, November 22, 2004

Receiving Activities

Wright-Patterson AFB (Fairborn, OH) - Receive

**As Of:** 11

11/12/2004

*Scenario #* MED-0014 *Date Created:* 10/15/2004

Scenario Title: Disestablish Ft Eustis Army Hospital

Description:

Balance Workload in Tidewater Area.

Disestablish Ft Eustis Army Hospital.

Move patient workload to 1st Medical Group, Langley AFB. Expand 1st Medical Group inpatient and outpatient activities.

Maintain stand alone Service-specific occupational medicine function.

Losing Bases	Losing Activities
Eustis (Fort Eustis, VA) - Realignment	Ft Eustis Army Hospital - Disestablish
Receiving Bases	Receiving Activities
Langley AFB (Hampton, VA) - Receive	1st Medical Group

*As Of:* 11/12/2004

*Scenario #* MED-0015 *Date Created:* 10/15/2004

Scenario Title: Realign Langley AFB and Ft Eustis Inpatient Care to Veterans Affairs Hospital

Description:

Balance Workload in Tidewater Area.

Disestablish inpatient activities at 1st Medical Group, Langley AFB and Ft Eustis Hospitals.

Move inpatient workload to Naval Medical Center Portsmouth and to local Veterans Affairs Hospitals.

Losing Bases	Losing Activities
Eustis (Fort Eustis, VA) - Realignment	Ft Eustis Army Hospital - Consolidate
Langley AFB (Hampton, VA) - Realignment	1st Medical Group - Consolidate
Receiving Bases	Receiving Activities
Naval Medical Center Portsmouth (Portsmouth, VA) - Receive	Naval Medical Center Portsmouth

*As Of:* 11/12/2004

*Scenario #* MED-0016 *Date Created:* 10/15/2004

Scenario Title: Disestablish 59th Medical Wing Inpatient Facility

Description:

Balance workload in San Antonio Area.

Realign Lackland Afb by disestablishing inpatient activity at 59th Medical Wing.

Move Inpatient workload to Brooke Army Medical Center, Ft Sam Houston and local civilian/Veterans Affairs facilities. Realign 59th Medical Wing to 59th Medical Group.

Expand Brooke Army Medical Center inpatient capacity.

Losing Bases	Losing Activities
Lackland AFB (San Antonio, TX) -	59th Medical Wing - Inactivate
Receiving Bases	Receiving Activities
Sam Houston (San Antonio, TX) - Receive	Brooke Army Medical Center

Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario #* MED-0017 *Date Created:* 10/15/2004

Scenario Title: Disestablish Pope AFB Clinic

Description:

Realign Pope AFB by disestablishing 43rd Medical Group.

Move 43rd Medical Group outpatient workload to Womack Army Hospital, Ft Bragg. Expand Womack Army Hospital outpatient capacity.

Maintain stand alone Service-specific occupational medicine function at Pope AFB.

Losing Bases	Losing Activities
Pope AFB (Spring Lake, NC) - Realignment	43 Medical Group - Disestablish
Receiving Bases	Receiving Activities
Bragg (Fort Bragg, NC) - Receive	Womack Army Hospital

As Of: 11/12/2004

*Scenario* # MED-0018 *Date Created*: 10/18/2004

Scenario Title: Realign Andrews AFB Inpatient Services

Description:

Part of balancing medical care in the NCR.

Disestablish the inpatient functions at 89th Medical Group, Andrews AFB.

Realign 89th Medical Group from a hospital to a clinic. Space is made available for other uses.

Move patient workload to Walter Reed Army Medical Center, Ft Belvoir medical facilities and civilian medical network.

Losing Bases

Losing Activities

Andrews AFB (Camp Springs, MD) - Realignment

89th Medical Group - Other

Receiving Bases

Receiving Activities

Belvoir (Fort Belvoir, VA) - Receive

Monday, November 22, 2004

Walter Reed (Washington, DC) - Receive

As Of: 11/12/2004

MED-0019 Scenario # 10/18/2004 Date Created:

Realign Andrews AFB Inpatient Services Scenario Title:

Description:

Part of balancing medical care in the NCR.

Disestablish the inpatient functions at 89th Medical Group, Andrews AFB.

Realign 89th Medical Group from a hospital to a clinic. Space is made available for other uses.

Move patient workload to Bethesda National Naval Medical Center, Ft Belvoir medical facilities and civilian medical network.

Losing Bases Losing Activities Andrews AFB (Camp Springs, MD) -89th Medical Group - Other

Receiving Bases Receiving Activities

Belvoir (Fort Belvoir, VA) - Receive

National Naval Medical Center Bethesda (Bethesda, MD) - Receive

As Of:

11/12/2004

*Scenario #* MED-0020 *Date Created:* 10/29/2004

Scenario Title: Co-locate Medical Professional Services

Description:

Transformational Option that seeks to co-locate medical professional services contracting to gain economies of scale and synergies. Realign Veterans Affairs Special Services Office (DOD) to Ft Sam Houston, TX.

Realign portion of COMNAVLOG at Ft Detrick that supports medical/dental professional services contracting to Ft Sam Houston, TX

Losing Bases	Losing Activities
Detrick (Frederick, MD) -	Portion of COMNAVLOG Ft Detrick - Relocate
	Veterans Affiars Special Services Office - Relocate
NMLC FT DETRICK, Fort Detrick (Frederick, MD) -	
Receiving Bases	Receiving Activities

Sam Houston (San Antonio, TX) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario* # MED-0021 *Date Created:* 10/29/2004

Scenario Title:

Co-locate Medical Professional Services at Ft Detrick, MD

Description:

Transformational Option that co-locates medical professional services contracting to gain economies of scale and synergies.

Realign HCAA, Ft Sam Houston, Tx to Ft Detrick, MD.

Losing Bases	Losing Activities
Sam Houston (San Antonio, TX) -	Heath Care Administartive Activity - Relocate
Receiving Bases	Receiving Activities
Detrick (Frederick, MD) - Receive	Heath Care Acquisition Activity

As Of:

11/12/2004

*Scenario #* MED-0022 *Date Created:* 10/29/2004

Scenario Title: Realign Medical Care at McChord AFB

Description:

Disestablish 62nd Medical Group, standup 62nd Medical Squadron for command and control of Aerospace/occupational medicine assets at McChord and Air Force assets co-located at Madigan Army Medical Center. Relocate McChord AFB patient workload to Madigan Army Medical Center, Ft Lewis, WA.

Facilities released for other use. Personnel moved to Madigan for workload increase. Excess redistributed. Excess equipment redistributed.

Losing Bases	Losing Activities
McChord AFB (Tacoma, WA) -	62nd Medical Group - Disestablish
Receiving Bases	Receiving Activities
Lewis (Tacoma, WA) - Receive	CTR Madigan AMC

**As Of:** 11/12/2004

Scenario Title: Create Center of Excellence for Aerospace Medicine (- Wright-Pat AFB)

Description:

Abstract: This scenario will co-locate all aerospace biomedical and human systems R&D performing activities with associated relevant education and training and healthcare delivery activities, thereby enabling efficient and synergistic use of personnel, equipment, and facilities for all 3 functions across all Services. It also reduces the use of leased space.

Narrative: The end state of this multi-action scenario will create a new Center of Excellence for Aerospace Medicine at Wright-Patterson Air Force Base. This scenario leverages and is coupled with a medical education and training scenario to consolidate aerospace medical education and training at a single site. This TBRCE includes all DoD research and technology development operations in the areas operational medical issues unique to aviation, including biodynamics, crashworthiness and survival, acceleration, life support equipment (aviation), aviation platform integration, and special occupational health criteria..

This scenario realigns and co-locates diverse aerospace and aeromedical R&D activities from: Brooks City Base, TX (311th Human Systems Wing [Air Force School of Aerospace Medicine, Air Force Institute for Operational Health, Human Systems Program Office (all except program managers identified as part of the Medical RDA Management Center in another scenario) and other pertinent Wing assets] and the Air Force Research Laboratory Human Effectiveness Directorate [less its Directed Energy Program]); Naval Air Station, Pensacola (Naval Aerospace Medical Research Laboratory); and Fort Rucker (Army Aeromedical Research Laboratory). All of the above activities will be relocated to Wright-Patterson AFB, where they will be co-located with the Air Force Research Laboratory Human Effectiveness Directorate.

The Tri-Service Directed Energy programs, currently co-located in leased space at Brooks City Base, will remain in their current location. An alternative is that Air Force and Navy directed energy programs will relocate to Wright-Patterson AFB, while the Army laser injury treatment program will be realigned to and consolidated with the Army Institute of Surgical Research, Fort Sam Houston, TX.

It is assumed that rotary wing aviation support facilities and flying ranges are available at Wright-Patterson AFB. In the event that such facilities are unavailable or unaffordable, a rotary wing flight detachment may be maintained at Fort Rucker, Alabama. It also assumes that Wright-Patterson AFB can provide adequate and affordable access to test subjects.

Since Air Force aeromedical education and training depends upon faculty drawn from R&D and operational medical support organizations that are currently co-located with the U. S. Air Force School of Aerospace Medicine (USAFSAM), the value of this scenario depends on movement of all relevant Air Force R&D activities in concert with USAFSAM.

## Assumptions:

- -Rotary Wing flight operations and maintenance support are available and affordable at Wright-Patterson AFB.
- -Adequate space for expansion is available at Wright-Patterson AFB.
- -A complete list of subordinate UICs for Air Force at Brooks City Base and Wright-Patterson AFB (AFRL and 311th Sys WG) has not been confirmed.
- -Definitions of TBRCEs are aligned at the sub-DTAP level and associated FTEs and Equipment must be confirmed.
- -Aerospace medicine education and training elements of the 3 Services will be collocated at Wright-Patterson AFB.

## Action list:

Creation of TBRCE for Aerospace Medicine moves relevant assets of the following activities to ZHTV, Wright-Patterson AFB, Dayton, OH, for collocation with FFSDG, Air Force Research Lab, Human Effectiveness Division.

## Defense agency:

- None

## Army activities:

- U.S. Army Aeromedical Research Laboratory, Fort Rucker, AL, W03YAA

## Air Force activities:

- Air Force 311th Human Systems Wing, Brooks City Base, TX, FFGR4, FFR59, FFB5T and other pertinent subordinate UICS to be determined
- Air Force Research Laboratory, Brooks City Base, TX, FFSFM and pertinent AFRL subordinate UICS to be determined

## Marine Corps activities:

- None

## Navv activity:

- NÁVAERÓMEDRSCHLAB, Pensacola FL, N66452
- NAVAIRWARCENACDIV, Patuxent River, MD, N00421

## Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.
- Directed energy programs to remain in leased space at Brooks CB
- Parts of the Human Systems Program Office will be realigned to Fort Detrick, MD under a scenario for collocation of Medical RDA Program

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Management.

T .	-
ACTUA	Ragag
Losing	Duses

Brooks City-Base (San Antonio, TX) - OTHER

Naval Air Station Patuxent River (Patuxent River, MD) - OTHER

Naval Air Station Pensacola (Pensacola, FL) - OTHER

Rucker (Fort Rucker, AL) - OTHER

## Receiving Bases

Wright-Patterson AFB (Fairborn, OH) - Receive

## Losing Activities

311th Human Systems Wing and subordinates - Relocate

Air Force Research Lab all elements - Relocate

NAVAIRWARCENACDIV - Relocate

NAVAEROMEDRSCHLAB - Relocate

U.S. Army Aeromedical Research Lab - Relocate

## **Receiving Activities**

311th Human Systems Wing and subordinates

Air Force Research Lab all elements

NAVAEROMEDRSCHLAB

NAVAIRWARCENACDIV

U.S. Army Aeromedical Research Lab

As Of:

11/12/2004

Scenario Title: Create Center of Excellence for Aerospace Medicine ( Brooks City Base TX)

## Description:

Abstract: This scenario will co-locate all aerospace biomedical R&D performing activities with associated relevant education and training and healthcare delivery activities, thereby enabling efficient and synergistic use of personnel, equipment, and facilities for all 3 functions across all Services.

Narrative: The end state of this multi-action scenario will create a new Center of Excellence for Aerospace Medicine at Brooks City Base. This scenario leverages and is coupled with a medical education and training scenario to consolidate aerospace medical education and training at a single site.

This scenario realigns and co-locates diverse aerospace and aeromedical R&D performing activities from: Wright-Patterson AFB (Air Force Research Laboratory Human Effectiveness Directorate); Naval Air Station, Pensacola (Naval Aerospace Medical Research Laboratory); and Fort Rucker (Army Aeromedical Research Laboratory). All of the above activities will be relocated to Brooks City Base, where they will be co-located with the 311th Human Systems Wing, including the U.S. Air Force School of Aerospace Medicine and elements of the Air Force Research Laboratory Human Effectiveness Directorate.

It is assumed that rotary wing aviation support facilities and flying ranges are available at Brooks City Base. In the event that such facilities are unavailable or unaffordable, a rotary wing flight detachment may be maintained at Fort Rucker, Alabama. It also assumes that Brooks City Base can provide adequate and affordable access to test subjects.

#### Assumptions

- -Rotary Wing flight operations and maintenance support are available and affordable at Brooks City Base.
- -A complete list of subordinate UICs for Air Force at Brooks City Base and Wright-Patterson AFB (AFRL and 311th Sys WG) has not been confirmed.
- -Definitions of TBRCEs are aligned at the sub-DTAP level and associated FTEs and Equipment must be confirmed.
- -Adequate space for expansion is available at Brooks City Base.
- -Aerospace medicine education and training elements of the 3 Services will be collocated at Brooks City Base

#### Action list:

Creation of TBRCE for Aerospace Medicine moves relevant assets of the following activities to CNBC, Brooks City Base, TX, for collocation with FFGR4, the 311th Human Systems Wing, and FFR59, the Air Force Research Lab, Human Effectiveness Directorate.

## Defense agency:

- None

## Army activities:

- U.S. Army Aeromedical Research Laboratory, Fort Rucker, AL, W03YAA

## Air Force activities:

- Air Force Research Laboratory, Wright-Patterson AFB, OH, FFSDG

## Marine Corps activities:

- None

## Navy activity:

- NÁVAERÓMEDRSCHLAB, Pensacola FL, N66452
- NAVAIRWARCENACDIV, Patuxent River, MD, N00421

## Exclusions

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.

# Losing Bases Naval Air Station Patuxent River (Patuxent River, MD) - OTHER Naval Air Station Pensacola (Pensacola, FL) - OTHER Rucker (Fort Rucker, AL) - OTHER Wright-Patterson AFB (Fairborn, OH) - OTHER Receiving Bases Losing Activities NAVAIRWARCENACDIV - Relocate NAVAEROMEDRSCHLAB - Relocate U.S. Army Aeromedical Research Lab - Relocate Air Force Research Lab Human Effectiveness Directrorate and associated UICs - Relocate Receiving Bases

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 335 of 669

Brooks City-Base (San Antonio, TX) - Receive

As Of:

11/12/2004

Air Force Research Lab Human Effectiveness Directrorate

NAVAEROMEDRSCHLAB

NAVAIRWARCENACDIV

U.S. Army Aeromedical Research Lab

**As Of:** 11/12/2004

Scenario Title: Create Center of Excellence for Aerospace Medicine ( NAS Pensacola)

## Description:

Abstract: This scenario will co-locate aerospace biomedical R&D performing activities with associated relevant education and training and healthcare delivery activities, thereby enabling efficient and synergistic use of personnel, equipment, and facilities for all 3 functions across all Services. It also reduces the use of leased space.

Narrative: The end state of this multi-action scenario will create a new Center of Excellence for Aerospace Medicine at NAS Pensacola. This scenario leverages and is coupled with a medical education and training scenario to consolidate aerospace medical education and training at a single site.

This scenario realigns and co-locates diverse aerospace and aeromedical R&D performing activities from: Brooks City Base, TX (311th Human Systems Wing [Air Force School of Aerospace Medicine, Air Force Institute for Operational Health, Human Systems Program Office (all except program managers identified as part of the Medical RDA Management Center in another scenario) and other pertinent Wing assets] and the Air Force Research Laboratory Human Effectiveness Directorate [less its Directed Energy Program]); Wright-Patterson AFB (Air Force Research Laboratory Human Effectiveness Directorate); and Fort Rucker (Army Aeromedical Research Laboratory). All of the above activities will be relocated to Naval Air Station, Pensacola, where they will be co-located with the Naval Aerospace Medical Research Laboratory.

The Tri-Service Directed Energy programs, currently co-located in leased space at Brooks City Base, will remain in place. An alternative is that Air Force and Navy directed energy programs will relocate to NAS Pensacola, while the Army laser injury treatment program will be realigned to and consolidated with the Army Institute of Surgical Research.

It is assumed that rotary wing aviation support facilities and flying ranges are available at NAS Pensacola. In the event that such facilities are unavailable or unaffordable, a rotary wing flight detachment may be maintained at Fort Rucker, Alabama. It also assumes that NAS Pensacola can provide adequate and affordable access to test subjects.

Since Air Force aeromedical education and training depends upon faculty drawn from R&D organizations that are currently co-located with the U. S. Air Force School of Aerospace Medicine (USAFSAM), the value of this scenario depends on movement of all relevant Air Force R&D activities in concert with USAFSAM.

## Assumptions:

- -Rotary Wing flight operations and maintenance support are available and affordable at NAS Pensacola.
- Adequate space for expansion is available at NAS Pensacola.
- -A complete list of subordinate UICs for Air Force at Brooks City Base and Wright-Patterson AFB (AFRL and 311th Sys WG) has not been confirmed.
- -Definitions of TBRCEs are aligned at the sub-DTAP level and associated FTEs and Equipment must be confirmed.
- -Aerospace medicine education and training elements of the 3 Services will be collocated at NAS Pensacola.

## Action list:

Creation of TBRCE for Aerospace Medicine moves relevant assets of the following activities to N00204, NAS Pensacola, FL, for collocation with N66452, NAVAEROMEDRSCHLAB.

## Defense agency:

- None

## Army activities:

- U.S. Army Aeromedical Research Laboratory, Fort Rucker, AL, W03YAA

## Air Force activities:

- Air Force 311th Human Systems Wing, Brooks City Base, TX, FFGR4, FFR59, FFB5T and other pertinent subordinate UICS to be determined
- Air Force Research Laboratory, Brooks City Base, TX, FFSFM and pertinent AFRL subordinate UICS to be determined
- Air Force Research Lab, Human Effectiveness Division, Wright-Patterson AFB, FFSDG and pertinent AFRL subordinate UICS to be determined

## Marine Corps activities:

- None

## Navy activity:

- NÁVAIRWARCENACDIV, Patuxent River, MD, N00421

## Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the defined TBRCE.
- Directed energy programs to remain in leased space at Brooks CB
- Parts of the Human Systems Program Office will be realigned to Fort Detrick, MD under a scenario for collocation of Medical RDA Program Management.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 337 of 669

## Losing Bases

Brooks City-Base (San Antonio, TX) - OTHER

Naval Air Station Patuxent River (Patuxent River, MD) - OTHER

Rucker (Fort Rucker, AL) - OTHER

Wright-Patterson AFB (Fairborn, OH) - OTHER

## Receiving Bases

Naval Air Station Pensacola (Pensacola, FL) - Receive

## Losing Activities

311th Human Systems Wing and subordinate UICs - Relocate

Air Force Research Lab all elements - Relocate

NAVAIRWARCENACDIV - Relocate

U.S. Army Aeromedical Lab - Relocate

Air Force Research Lab Human Effectiveness Division and associated UICs - Relocate

## Receiving Activities

311th Human Systems Wing and subordinate

Air Force Research Lab Human Effectiveness Division and associated UICs

NAVAIRWARCENACDIV

U.S. Army Aeromedical Lab

**As Of:** 11/12/2004

*Scenario #* MED-0028 *Date Created*: 11/10/2004

Scenario Title: Tri-Service Biomedical Research, Development and Acquisition Management Center (TBRDAMC)

## Description:

Abstract: This scenario will co-locate all Biomedical Science and Technology, and FDA regulated medical product development, management activities to a single site at Fort Detrick MD, thereby enabling efficient and synergistic use of personnel, processes and acquisition support functions across all Services. It also reduces the need for leased space.

Narrative: The scenario realigns the activities listed below to TBRDAMC to be collocated with the many medical Acquisition, Technology and Logistics activities already located at Fort Detrick MD. The end state of this scenario is to collocate Army, Navy, Air Force, Marine Corps and Defense Agency biomedical D&A program management expertise for FDA regulated product development with Biomedical S&T program management expertise at a single site. In order to support DoD-wide coordination of medical/force health protection and Joint Operating Concepts of the future, this scenario provides a center of mass for coordination in planning and management of all defense biomedical RDA, which optimizes use of critical military professional personnel, licensed medical product D&A expertise, and regulatory affairs and contracting infrastructure capability at Fort Detrick. Synergies and efficiencies in management will be further enabled through development of integrated planning, programming and regulatory processes. Collocation also facilitates the ability of DoD elements to speak with a single voice when working with the FDA. This scenario also facilitates coordinated medical systems lifecycle management with the medical logistics organizations of the Military Departments, already co-located at Ft. Detrick.

Action list: Creation of the TBRDAMC moves relevant assets of the following activities to 24266, Fort Detrick, MD to collocate with W03JAA, HQ, U.S. Army Medical Research and Materiel Command.

#### Defense agency:

- National Capital Element, DTRA-CB Science and Technology Office (STO) (Medical), Defense Threat Reduction Agency (DTRA)- NCR, W1K.JAA
- Defense Advanced Research Projects Agency (DARPA), Defense Sciences Office (DSO), Medical Programs, Arlington, VA, M54008T10, M54026T10

#### Army activities:

- Joint Program Executive Office for Chemical Biological Defense (JPEO-CBD) and subordinate offices, FDA Regulated Medical Programs, Falls Church, VA, W27P63

## Air Force activity:

- 311th Human Systems Wing, Brooks City Base, TX, FFGR4, FFF2T
- Air Force Medical Support Agency, Bolling AFB, DC, (S&T planning directorate, UIC unknown)

## Marine Corps activity:

- CG MCCDC, Medical Program Management, Quantico, VA, M30000007-M20409

## Navy activity:

- CNR Arlington, VA, N00014
- CNR, Biomedical Program Management, Arlington, VA, N0014 DET-RU
- Bureau of Medicine, Code M2, Naval Observatory, DC

## Exclusions:

- All personnel and assets of the listed units not performing functions within the defined scope of the TBRDAMC.
- Personnel not performing program planning, programming, oversight or other RDA program management functions.

## Losing Bases

## Losing Activities

Bolling AFB (Washington, DC) - OTHER

Air Force Medical Support Agency, Bolling AFB, (S&T planning directorate) - Relocate

Brooks City-Base (San Antonio, TX) - OTHER

Human Systems Program Office, 311th Human Systems Wing - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 339 of 669

Leased Space NCR (Silver Spring, MD) - OTHER

Marine Corps Base Quantico (Quantico, VA) - OTHER

Naval Observatory (Washington, DC) - OTHER

## Receiving Bases

Detrick (Frederick, MD) - Receive

Monday, November 22, 2004

As Of:

11/12/2004

CNR, Arlington, VA Code 34 - Relocate

CNR, Arlington, VA Detachment - Medical Program managers - Relocate

Defense Advanced Research Projects Agency (DARPA NCR) - medical program managers - Relocate

Defense Threat Reduction Agency (DTRA NCR) Telegraph Rd. - Relocate

Joint Program Executive Office, Chemical and Biological Defense, Falls Church - medical program managers - Relocate

Medical Program Managers - CG MCCDC - Relocate

Bureau of Medicine, Code M2 - Relocate

## Receiving Activities

Air Force Medical Support Agency, Bolling AFB, (S&T planning directorate

Bureau of Medicine, Code M2

CNR, Arlington, VA Code 34

CNR, Arlington, VA Detachment - Medical Program managers

Defense Advanced Research Projects Agency (DARPA NCR) - medical program managers

Defense Threat Reduction Agency (DTRA NCR) Telegraph Rd.

Human Systems Program Office, 311th Human Systems Wing

Joint Program Executive Office, Chemical and Biological Defense, Falls Church

Medical Program Managers - CG MCCDC

*Scenario #* MED-0029 *Date Created:* 11/10/2004

Scenario Title: Disestablish the Armed forces Institute of Pathology

## Description:

Realign the DNA Registry and Accident Investigation Training to Dover with the AF Medical Examiner

Realign Clinical Pathology Services to Bethesda, San Diego and Brook Army Medical

Center.

Contract or eliminate all other services.

Losing Bases	Losing Activities
Leased Space NCR (Silver Spring, MD) -	Accident investigation Training - Relocate
	BL3 Laboratories - Inactivate
	DNA Registry - Relocate
	Pathology Laboratories - Inactivate
Walter Reed (Washington, DC) -	Enlisted Histotech training - Relocate
	Museum - Relocate
	Pathology Fellowships - Relocate
Receiving Bases	Receiving Activities
Dover AFB (Dover, DE) - Receive	Accident investigation Training
	DNA Registry
National Naval Medical Center Bethesda (Bethesda, MD) - Receive	Pathology Fellowships
Naval Medical Center San Diego (San Diego, CA) - Receive	Pathology Laboratories
Sam Houston (San Antonio, TX) - Receive	Enlisted Histotech training

As Of:

11/12/2004

 Scenario #
 MED-0030
 Date Created:
 11/10/2004

Scenario Title:

Disestablish the Uniform Services University of Health Sciences

## Description:

Disestablish the Uniformed Services University of Health Sciences. Release facilities for other uses, redistribute military personnel and reassign or release contractor and civilian personnel.

Equipment excessed or redistributed as necessary.

Losing Bases	Losing Activities
National Naval Medical Center Bethesda (Bethesda, MD) -	Military Medical Personnel - Relocate
	Uniformed Services University of Health Sciences - Disestablish
Receiving Bases	Receiving Activities
Lackland AFB (San Antonio, TX) - Receive	Military Medical Personnel
National Naval Medical Center Bethesda (Bethesda, MD) - Receive	Military Medical Personnel
Naval Medical Center Portsmouth (Portsmouth, VA) - Receive	Military Medical Personnel
Naval Medical Center San Diego (San Diego, CA) - Receive	Military Medical Personnel

*Scenario #* MED-0031 *Date Created:* 11/12/2004

Scenario Title: Consolidate Enlisted Medical Tech Training at Great Lakes Naval Training Center

Description:

SCENARIO IS ENETERED TO ADDRESS A CONFLICT AT FT SAM HOUSTON.

Consolidate 3 initial enlisted medical technician training sites from three to one.

Realign Ft Sam Houston enlisted medical technician training, and 382 Medical Training Wing at Sheppard AFB to Hospital Corps School at Great Lakes Naval Training Center.

Release facilities for other uses. Transfer staff with realignment to Hospital Corps School at Great Lakes Naval Training Center.

Establish a joint initial training center at Hospital Corps School at Great Lakes Naval Training Center.

Losing Bases	Losing Activities
Sam Houston (San Antonio, TX) -	AMEDD Enlisted Med Tech Training - Relocate
Sheppard AFB (Wichita Falls, TX) -	382 Medical Training Wing - Enlisted Med Tech Training - Relocate
Receiving Bases	Receiving Activities
Naval Station Great Lakes (Great Lakes, IL) - Receive	382 Medical Training Wing - Enlisted Med Tech Training
	AMEDD Enlisted Med Tech Training

Monday, November 22, 2004

*Scenario* # MED-0032 *Date Created*: 11/12/2004

Scenario Title: Consolidate Initial Enlisted Medical Tech Training at Sheppard AFB

Description:

## SCENARIO INCLUDED TO ADDRESS CONFLICTS

Consolidate 3 initial enlisted medical technician training sites from three to one.

Realign Hospital Corps School at Great Lakes Naval Training Center and FT Houston initial enlisted medical technician training to 382 Medical Training Wing Sheppard AFB.

Release facilities for other uses. Transfer staff with realignment to 382 Medical Training Wing Sheppard AFB.

Establish a joint initial training center at 382 Medical Training Wing Sheppard AFB.

Losing Bases	Losing Activities
Naval Station Great Lakes (Great Lakes, IL) -	Hospital Corps School at Great Lakes Naval Training Center - Relocate
Sam Houston (San Antonio, TX) -	AMEDD Initial Enlisted Med Tech Training - Relocate
Receiving Bases	Receiving Activities
Sheppard AFB (Wichita Falls, TX) - Receive	AMEDD Initial Enlisted Med Tech Training
	Hospital Corps School at Great Lakes Naval Training Center

Monday, November 22, 2004

As Of:

11/12/2004

Scenario Title: Regionalization of Strategic Distribution (5 regions)

## Description:

Expands the number of wholesale Strategic Distribution Platforms (SDPs) from two to five. It positions the SDPs regionally across CONUS and provides for storage and distribution support to customers on a regional basis. SDPs support their assigned customers while in CONUS and while deployed overseas. Realigns and downsizes CONUS DLA distribution depots located at industrial installations because the expanded number of SDPs negates the need for these full-up organizations. The downsized activities will perform limited receiving, storage and issuing functions for their collocated industrial activities.

Region 1: Boundaries are in the North-Maine, Vermont, New York, Michigan; South-Pennsylvania, Ohio, Indiana; East-New Jersey, Connecticut, New Hampshire; West-Wisconsin, Illinois.

- DDSP, Susquehanna: Susquehanna remains a strategic distribution platform but gets realigned and downsized. Its number of customers gets reduced to those in its assigned region and those permanently stationed across the Atlantic. As a result, its storage requirement is reduced and the Mechanicsburg storage location is no longer needed. The storage infrastructure will be returned to the host at Mechanicsburg. Personnel assigned to the storage mission at Mechanicsburg are no longer needed at Mechanicsburg as well. In this proposal Susquehanna will become the New Cumberland SDP. New Cumberland picks up command and control of the Tobyhanna Satellite Activity.
- Tobyhanna: The Tobyhanna DD gets realigned and downsized as a satellite activity of New Cumberland. The activity will perform limited receipt, store and issue functions for Tobyhanna Army Depot. Personnel and infrastructure required at Tobyhanna will decrease.
- Columbus: The Columbus Distribution Depot gets closed in this proposal. Its storage and distribution functions will be performed by New Cumberland SDP.
- DDSP Mechanicsburg Storage Site: The Mechanicsburg storage location for DDSP, Susquehanna gets closed in this proposal.

Region 2. Boundaries are in the North-Delaware, Maryland, West Virginia, Kentucky; South-North Carolina; East-Virginia; West-Tennessee.

- Norfolk: The Norfolk Distribution Depot will be realigned and expanded to become a strategic distribution platform supporting customers in the East Central US. Its storage and distribution infrastructure get expanded and, depending on available infrastructure at Norfolk, this may require MILCON. Norfolk also picks up command and control of the satellite activities at Richmond and Cherry Point. Norfolk's assigned personnel also increase to handle the increased mission.
- Richmond: The Richmond DD gets realigned as a satellite activity of Norfolk SDP. The DD will continue its storage functions for hazardous materials and ozone-depleting substances.
- Cherry Point: The Cherry Point DD gets realigned and downsized as an activity of the Norfolk SDP. Personnel and infrastructure required at Cherry Point will decrease.

Region 3. Boundaries are in the North-South Carolina, Georgia, Alabama; South-Florida; East-Georgia; West-Mississippi.

- Warner Robins: The Warner Robins Distribution Depot will be realigned and expanded to become a strategic distribution platform supporting customers in the South Eastern US. Its storage and distribution infrastructure get expanded and, depending on available infrastructure at Warner Robins, this may require MILCON. Warner Robins also picks up command and control of the satellite activities at Anniston, Jacksonville, and Albany. Warner Robins' assigned personnel also increase to handle the increased mission.
- Anniston: The Anniston DD gets realigned and downsized as a satellite activity of the Warner Robins SDP. Personnel and infrastructure required at Anniston will decrease.
- Jacksonville: The Jacksonville DD gets realigned and downsized as a satellite activity of the Warner Robins SDP. Personnel and infrastructure required at Jacksonville will decrease.
- Albany: The Albany DD gets realigned and downsized as a satellite activity of the Warner Robins SDP. Personnel and infrastructure required at Albany will decrease.

Region 4. Boundaries are in the North-Minnesota, North Dakota; South-Louisiana, Texas; East-Iowa, Missouri, Arkansas; West-Wyoming, Colorado, New Mexico.

- Red River: The Red River Distribution Depot will be realigned and expanded to become a strategic distribution platform supporting customers in the Central US. Its storage and distribution infrastructure get expanded and, depending on available infrastructure at Red River, this may require MILCON. Red River also picks up command and control of the satellite activities at Corpus Christi and Oklahoma City. Red River's' assigned personnel also increase to handle the increased mission.
- Corpus Christi: The Corpus Christi DD gets realigned and downsized as a satellite activity of the Red River SDP. Personnel and infrastructure required at Corpus Christi will decrease.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

As Of:

11/12/2004

Page 348 of 669

- Oklahoma City: The Oklahoma City DD gets realigned and downsized as a satellite activity of the Red River SDP. Personnel and infrastructure required at Oklahoma City will decrease.

Region 5. Boundaries are in the North-Idaho, Montana; South-Arizona; East-Idaho, Utah; West-Washington, Oregon, California.

- DDJC, San Joaquin: San Joaquin remains a Strategic Distribution Platform supporting customers in the Western US and those permanently stationed across the Pacific. Additionally, San Joaquin picks up command and control of satellite activities at Barstow, San Diego, Puget Sound and Hill AFR

- Barstow: The Barstow DD gets realigned and downsized as a satellite activity of the San Joaquin SDP. Personnel and infrastructure required at Barstow will decrease.
- San Diego: The San Diego DD gets realigned and downsized as a satellite activity of the San Joaquin SDP. Personnel and infrastructure required at San Diego will decrease.
- Puget Sound: The Puget Sound DD gets realigned and downsized as a satellite activity of the San Joaquin SDP. Personnel and infrastructure required at Puget Sound will decrease.
- Hill AFB: The Hill AFB DD gets realigned and downsized as a satellite activity of the San Joaquin SDP. Personnel and infrastructure required at Hill will decrease.

Losing Bases	Losing Activities
ANNISTON (ANNISTON, AL) - Realignment	DD Anniston - Consolidate
CORPUS CHRISTI AD (CORPUS CHRISTI, TX) - Realignment	DD Corpus Christi - Consolidate
DSS - Columbus (Columbus, OH) - Close	DD Columbus - Disestablish
DSS - Richmond (Richmond, VA) - Realignment	DD Richmond - Consolidate
Hill AFB (Clearfield, UT) - Realignment	DD Hill - Consolidate
Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment	DD Cherry Point - Consolidate
Marine Corps Logistics Base Albany (Albany, GA) - Realignment	DD Albany - Consolidate
Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment	DD Barstow - Consolidate
Naval Air Station Jacksonville (Jacksonville, FL) - Realignment	DD Jacksonville - Consolidate
Naval Station Bremerton (Bremerton, WA) - Realignment	DD Puget Sound - Consolidate
Naval Station San Diego (San Diego, CA) - Realignment	DD San Diego - Consolidate
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Realignment	DDSP Storage facilities - Disestablish
	DDSP Susquehanna - Other
Tinker AFB (Midwest City, OK) - Realignment	DD Oklahoma City - Consolidate
TOBYHANNA (TOBYHANNA, PA) - Realignment	DD Tobyhanna - Other
Receiving Bases	Receiving Activities
DDC - New Cumberland (New Cumberland, PA) - Receive	
Naval Station Norfolk (Norfolk, VA) - Receive	DD Cherry Point
	DD Richmond
RED RIVER (TEXARKANA, TX) - Receive	DD Corpus Christi
	DD Oklahoma City

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Robins AFB (Warner Robins, GA) - Receive

Tracy Depot (Tracy, CA) - Receive

As Of:

11/12/2004

DD Albany

DD Anniston

DD Jacksonville

**DD** Barstow

DD Hill

**DD Puget Sound** 

DD San Diego

As Of: 11/12/2004

9/27/2004

Regionalization of Strategic Distribution (4 regions)

Scenario Title:

## Description:

Expands the number of wholesale Strategic Distribution Platforms (SDPs) from two to four. It positions the SDPs regionally across CONUS and provides for storage and distribution support to customers on a regional basis. SDPs support their assigned customers while in CONUS and while deployed overseas. Realigns and downsizes CONUS DLA distribution depots located at industrial installations because the expanded number of SDPs negates the need for these full-up organizations. The downsized activities will perform limited receiving, storage and issuing functions for their collocated industrial activities.

Region 1: Boundaries are in the North-Maine, Vermont, New York, Michigan,; South-Virginia, Kentucky; East-Delaware, New Jersey, New Hampshire; West- Wisconsin, Illinois.

- Susquehanna: Susquehanna remains a Strategic Distribution Platform (SDP) but gets realigned and downsized. Its number of customers gets reduced to those in its assigned region and those permanently stationed across the Atlantic. As a result, its storage requirement is reduced and the Mechanicsburg storage location is no longer needed. The storage infrastructure will be returned to the host at Mechanicsburg. Personnel assigned to the storage mission at Mechanicsburg are no longer needed at Mechanicsburg as well. In this proposal Susquehanna will become the New Cumberland SDP.

Realign: The following distribution depots will be realigned and downsized due to mission change, reduced storage and distribution requirements and reduced personnel with the establishment of the New Cumberland SDP. These distribution depots will become satellite activities of the regional SDP.

- Norfolk Distribution Depot
- Tobyhanna Distribution Depot will perform limited receipt, store and issue functions for Tobyhanna Army Depot.

Date Created:

Realign: Richmond Distribution Depot will be realigned and continue its storage functions for hazardous materials and ozone-depleting substances

Close: The following distribution depot and activity will be closed due the establishment of Region 1 SDP.

- Columbus Distribution Depot mission will be moved to the New Cumberland SDP.
- Mechanicsburg activity site.

Region 2: Boundaries are in the North-North Carolina, Tennessee; South-Florida; East-South Carolina, Georgia; West-Mississippi.

- Warner Robins: The Warner Robins Distribution Depot will be realigned and expanded to become a SDP supporting customers in the South Eastern US. Its storage and distribution infrastructure expands and, depending on available infrastructure at Warner Robins, may require MILCON. Warner Robins also picks up command and control of the satellite activities at Cherry Point, Albany, Jacksonville, and Anniston. Warner Robins' assigned personnel will also increase to accommodate the increased mission.

Realign: The following distribution depots will be realigned and downsized due to mission change, reduced storage and distribution requirements and reduced personnel with the establishment of Warner Robins SDP. These distribution depots will become satellite activities of the regional

- Cherry Point Distribution Depot
- Albany Distribution Depot
- Jacksonville Distribution Depot
- Anniston Distribution Depot

Region 3. Boundaries are in the North-North Dakota; South-Texas; East- Minnesota, Iowa, Missouri, Arkansas, Louisiana; West-Wyoming, Colorado, New Mexico.

- Red River: The Red River Distribution Depot will be realigned and expanded to become a SDP supporting customers in the Central US. Its storage and distribution infrastructure expands and, depending on available infrastructure at Red River, may require MILCON. Red River also picks up command and control of the satellite activities at Oklahoma City and Corpus Christi. Red River's assigned personnel also increase to accommodate the increased mission.

Realign: The following distribution depots will be realigned and downsized due to mission change, reduced storage and distribution requirements and reduced personnel with the establishment of Red River SDP. These distribution depots will become satellite activities of the regional SDP.

- Oklahoma Distribution Depot
- Corpus Christi Distribution Depot

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 350 of 669

As Of:

11/12/2004

Page 351 of 669

Region 4. Boundaries are in the North-Montana, Idaho; South-Arizona; East-Utah; West-Washington, California.

- San Joaquin: San Joaquin remains a SDP supporting customers in the Western US and those permanently stationed across the Pacific. No realignment is anticipated. Additionally, San Joaquin picks up command and control of satellite activities at Puget Sound, Hill AFB, Barstow, and San Diego.

Realign: The following distribution depots will be realigned and downsized due to mission change, reduced storage and distribution requirements and reduced personnel with the establishment of San Joaquin SDP. These distribution depots will become satellite activities of the regional SDP.

- Puget Sound Distribution Depot
- Hill Distribution Depot
- Barstow Distribution Depot
- San Diego Distribution Depot

Losing Bases	Losing Activities
ANNISTON (ANNISTON, AL) - Realignment	DD Anniston - Consolidate
DSS - Columbus (Columbus, OH) - Close	DD Columbus - Relocate
DSS - Richmond (Richmond, VA) - Realignment	DD Richmond - Consolidate
Hill AFB (Clearfield, UT) - Realignment	DD Hill - Consolidate
Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment	DD Cherry Point - Consolidate
Marine Corps Logistics Base Albany (Albany, GA) - Realignment	DD Albany - Consolidate
Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment	DD Barstow - Consolidate
Naval Station Bremerton (Bremerton, WA) - Realignment	DD Puget Sound - Consolidate
Naval Station Norfolk (Norfolk, VA) - Realignment	DD Norfolk - Consolidate
Naval Station San Diego (San Diego, CA) - Realignment	DD San Diego - Consolidate
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Realignment	DD Mechanicsburg - Consolidate
	DLA Storage Site - Other
Tinker AFB (Midwest City, OK) - Realignment	DD Oklahoma City - Consolidate
TOBYHANNA (TOBYHANNA, PA) - Realignment	DD Tobyhanna - Consolidate
Receiving Bases	Receiving Activities
DDC - New Cumberland (New Cumberland, PA) - Receive	DD Columbus
	DD Mechanicsburg
	DD Norfolk
	DD Richmond
	DD Tobyhanna
RED RIVER (TEXARKANA, TX) - Receive	DD Oklahoma City
Robins AFB (Warner Robins, GA) - Receive	DD Albany
	DD Anniston
	DD Cherry Point
Tracy Depot (Tracy, CA) - Receive	DD Barstow
	DD Hill
	DD Puget Sound
	DD San Diego

Monday, November 22, 2004

As Of: 11/12/2004

S&S-0007 Scenario # Date Created: 10/20/2004

Consolidate NAVICP in a single location (Philadelphia) Scenario Title:

Description:

Consolidate Navy Inventory Control Point (NAVICP) in a single location (Naval Support Activity Philadelphia)

Losing: Naval Support Activity Mechanicsburg

Gaining: Naval Support Activity Philadelphia

Losing Bases	Losing Activities	
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - OTHER	NAVICP - Mechanicsburg - Consolidate  Receiving Activities	
Receiving Bases		
Naval Support Activity Philadelphia (Philadelphia, PA) - Receive	NAVICP - Mechanicsburg	

NAVICP - Mechanicsburg

As Of:

11/12/2004

Scenario Title: Consolidate Navy Inventory Control Point (NAVICP) in a single location (Mechanicsburg)

Description:

Realign Naval Support Activity Philadelphia by consolidating NAVICP in a single location at Naval Support Activity Mechanicsburg

Losing: Naval Support Activity Philadelphia

Gaining: Naval Support Activity Mechanicsburg

Losing Bases	Losing Activities	
Naval Support Activity Philadelphia (Philadelphia, PA) - Realignment	NAVICP Philadelphia - Consolidate  Receiving Activities	
Receiving Bases		
Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Receive	NAVICP Philadelphia	

As Of:

11/12/2004

Scenario Title: Reduce wholesale distribution infrastructure by closing excess Distribution Depots

Description:

Reduce excess wholesale distribution infrastructure by closing excess Distribution Depot infrastructure.

Close Defense Distribution Depot Cherry Point, Defense Distribution Depot Corpus Christi, Defense Distribution Depot Puget Sound, and Defense Distribution Depot Warner-Robins.

Losing Bases	Losing Activities
Corpus Christi AD (Corpus Christi, TX) - Realignment	DD Corpus Christi - Disestablish
Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment	DD Cherry Point - Disestablish
Naval Station Bremerton (Bremerton, WA) - Realignment	DD Puget Sound - Disestablish
Robins AFB (Warner Robins, GA) - Realignment	DD Warner-Robins - Disestablish

Monday, November 22, 2004

*Scenario* # S&S-0022 *Date Created:* 11/4/2004

Scenario Title: Privatize Storage and Distribution on Specific Commodities (Tires)

## Description:

Privatizes the receipt, storage, issue, inspection, distribution, repair and disposal for all tires. Tires will be supported through a single designated vendor or a third party logistics arrangement. For this proposal, privatization means vendors perform storage and distribution functions from their facilities. Government facilities may be used by vendors only if leased or purchased. In either case, the Government infrastructure burden is reduced and requirements for personnel are also reduced.

The following Distribution Depots and Strategic Distribution Platforms are affected: Columbus, Tobyhanna, Susquehanna, Richmond, Norfolk, Cherry Point, Warner Robins, Albany, Jacksonville, Anniston, Corpus Christi, Red River, Oklahoma City, San Diego, Barstow, San Joaquin, Hill, and Puget Sound

Losing Activities

## Losing Bases

## Anniston (Anniston, AL) - Realignment DD Anniston - Other Corpus Christi AD (Corpus Christi, TX) - Realignment DD Corpus Christi - Other DSS - Richmond (Richmond, VA) - Realignment DD Richmond - Other Hill AFB (Clearfield, UT) - Realignment DD Hill - Other Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment DD Cherry Point - Other Marine Corps Logistics Base Albany (Albany, GA) - Realignment DD Albany - Other Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment DD Barstow - Other Naval Air Station Jacksonville (Jacksonville, FL) - Realignment DD Jacksonville - Other Naval Station Bremerton (Bremerton, WA) - Realignment DD Puget Sound - Other Naval Station San Diego (San Diego, CA) - Realignment DD San Diego - Other Naval Support Activity Norfolk (Norfolk, VA) - Realignment DD Norfolk - Other Red River (Texarkana, TX) - Realignment DD Red River - Other Robins AFB (Warner Robins, GA) - Realignment DD Warner-Robins - Other Tinker AFB (Midwest City, OK) - Realignment DD Oklahoma City - Other Tobyhanna (Tobyhanna, PA) - Realignment DD Tobyhanna - Other

Monday, November 22, 2004 Page 371 of 669

Scenario Title: Privatize Storage and Distribution on Specific Commodities (Packaged POL)

## Description:

Privatizes the receipt, storage, issue, inspection, distribution, repair and disposal for all packaged POL. Packaged POL will be supported through a single designated vendor or a third party logistics arrangement. For this proposal, privatization means vendors perform storage and distribution functions from their facilities. Government facilities may be used by vendors only if leased or purchased. In either case, the Government infrastructure burden is reduced and requirements for personnel are also reduced.

The following Distribution Depots and Strategic Distribution Platforms are affected: Columbus, Tobyhanna, Susquehanna, Richmond, Norfolk, Cherry Point, Warner Robins, Albany, Jacksonville, Anniston, Corpus Christi, Red River, Oklahoma City, San Diego, Barstow, San Joaquin, Hill, and Puget Sound

Losing Activities

## Losing Bases

## Anniston (Anniston, AL) - Realignment DD Anniston - Other Corpus Christi AD (Corpus Christi, TX) - Realignment DD Corpus Christi - Other DSS - Richmond (Richmond, VA) - Realignment DD Richmond - Other Hill AFB (Clearfield, UT) - Realignment DD Hill - Other Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment DD Cherry Point - Other Marine Corps Logistics Base Albany (Albany, GA) - Realignment DD Albany - Other Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment DD Barstow - Other Naval Air Station Jacksonville (Jacksonville, FL) - Realignment DD Jacksonville - Other Naval Station Bremerton (Bremerton, WA) - Realignment DD Puget Sound - Other Naval Station San Diego (San Diego, CA) - Realignment DD San Diego - Other Naval Support Activity Norfolk (Norfolk, VA) - Realignment DD Norfolk - Other Red River (Texarkana, TX) - Realignment DD Red River - Other Robins AFB (Warner Robins, GA) - Realignment DD Warner-Robins - Other Tinker AFB (Midwest City, OK) - Realignment DD Oklahoma City - Other Tobyhanna (Tobyhanna, PA) - Realignment DD Tobyhanna - Other

Monday, November 22, 2004 Page 372 of 669

Naval Station Bremerton (Bremerton, WA) - Realignment

Robins AFB (Warner Robins, GA) - Realignment

S&S-0024 11/4/2004 Scenario # Date Created:

Privatize Storage and Distribution on Specific Commodities (Compressed Gases) Scenario Title:

## Description:

Privatizes the receipt, storage, issue, inspection, distribution, repair and disposal for all compressed gases. Gases will be supported through a single designated vendor or a third party logistics arrangement. For this proposal, privatization means vendors perform storage and distribution functions from their facilities. Government facilities may be used by vendors only if leased or purchased. In either case, the Government infrastructure burden is reduced and requirements for personnel are also reduced.

The following Distribution Depots and Strategic Distribution Platforms are affected: Columbus, Tobyhanna, Susquehanna, Richmond, Norfolk, Cherry Point, Warner Robins, Albany, Jacksonville, Anniston, Corpus Christi, Red River, Oklahoma City, San Diego, Barstow, San Joaquin, Hill, and Puget Sound

Losing Activities

DD Oklahoma City - Other

## Losing Bases

## Anniston (Anniston, AL) - Realignment DD Anniston - Other

Corpus Christi AD (Corpus Christi, TX) - Realignment DD Corpus Christi - Other

DSS - Richmond (Richmond, VA) - Realignment DD Richmond - Other

Hill AFB (Clearfield, UT) - Realignment DD Hill - Other

Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment DD Cherry Point - Other

Marine Corps Logistics Base Albany (Albany, GA) - Realignment DD Albany - Other

Marine Corps Logistics Base Barstow (Barstow, CA) - Realignment DD Barstow - Other

Naval Air Station Jacksonville (Jacksonville, FL) - Realignment DD Jacksonville - Other

DD Puget Sound - Other

Naval Station San Diego (San Diego, CA) - Realignment DD San Diego - Other

Naval Support Activity Norfolk (Norfolk, VA) - Realignment DD Norfolk - Other

Red River (Texarkana, TX) - Realignment DD Red River - Other

DD Warner-Robins - Other Tinker AFB (Midwest City, OK) - Realignment

Tobyhanna (Tobyhanna, PA) - Realignment DD Tobyhanna - Other

Monday, November 22, 2004 Page 373 of 669

As Of:

11/12/2004

Scenario Title: Consolidate Air Force Inventory Control Point (ICP) command and control operations

Description:

Consolidate Air Force wholesale Inventory Control Point (ICP) command and control operations at a single point/commander and align Technology Repair Centers, Commodity Councils, and Sources of Supply as fully as possible.

The ICPs affected by this scenario are Ogden Air Logistics Center (OO-ALC), Hill AFB, UT, Warner Robins Air Logistics Center (WR-ALC), Robins AFB, GA. Although there are exceptions, support is generally located as follows: cargo aircraft and helicopter support at WR-ALC, bomber and engine overhaul support at OC-ALC, fighter and attack aircraft support at OO-ALC, and secure (cryptologic) communication systems support at CPSG.

The AFMC sustainment model assigns and co-locates product support, supply chain management, and repair expertise for specific technology areas and aircraft types at our Air Logistics Centers. The intellectual capital resident in this arrangement has created a shared technical base at each ALC that efficiently supports requirements across the spectrum of sustainment disciplines. AFMC has experienced much recent sustainment success and plans to use it and the BRAC process as a springboard to achieve optimal organization of its already highly integrated supply chain, as follows:

- (1) Where materiel management and commodity organic repair workloads are not already aligned, achieve optimal alignment by moving the Source of Supply (SOS) to the ALC Technology Repair Center (TRC).
- (2) Improve command & control of Air Force spares support by consolidating Inventory Control Point (ICP) command and control operations at a single point/commander, with the remaining functions consolidated to 3 sustainment wings at the ALCs.
- (3) Solidify strategic supply chain sourcing via PSCM Commodity Councils to leverage our buying power among our major suppliers wherever possible. Solidification method is where commodity management, SOS, and TRC are not already aligned, achieve optimal alignment by moving SOS and/or TRC.
- 1) Inventory Control Points (ICPs) are responsible for performing a number of functions associated with material acquisition, distribution, and maintenance planning. ICP functions were categorized as either integrated material management functions (IMM) or Service "user" functions in the DMRD 926 ICP Consolidation Study, completed in 1990. Since some of the basic IMM functions are separated in this scenario, we will use different terms to differentiate the intent. "Consolidated ICP Functions" represents the command and control supply chain business functions such as policy, consolidation, prioritization, etc. "ALC Supply Chain Management Functions" represents the in-depth work done at the detailed (item/subsystem/system) level, such as the technical/engineering base, demand and supply planning, etc. For the purposes of this scenario, ICP is defined as ALL Air Force managed items (depot level reparables, consumables, and support equipment) and personnel responsible for the associated functions as listed below:
- a) Consolidated ICP Functions. The consolidated ICP will perform:
- · Centralized forecasting and budgeting for spare part re-procurement and repair requirements
- Develop prices
- Perform working capital fund financial management
- Distribute and prioritize deliveries of spares to users
- Manage assigned strategic supplier relationships
- Approve acquisition strategies of the Commodity Councils
- Develop readiness based inventory levels
- Orchestrate all supply chain operations.
- b) ALC Supply Chain Management Functions. Supply chain management responsibilities, aligned under the new Combat Sustainment Wings at each ALC, will retain the item level management tasks:
- Operating Commodity Councils
- Contracting for the acquisition of materiel through purchase of new or repaired items
- Providing engineering and technical support (includes configuration management)
- Performing demand and supply planning. (includes requirements determination, war reserve requirements, maintenance management, material support to Depot Maintenance for General Support Division (GSD) items, Initial Supply Support Lists, provisioning, and budgeting/funding)
- Managing customer and supplier relations
- Managing assigned strategic supplier relationships
- Introducing items into the DOD catalog
- Processing requisitions and stock control
- Initiating actions to dispose of excess materiel
- Weapon System Secondary Item Supply Support
- 2) The ICP single commander provides the unity of command necessary to ensure spares are acquired and delivered to achieve Air Force weapon system availability targets at the lowest possible costs.
- 3) Commodity Councils, Material Support to Depot Maintenance for General Support Division (GSD) items, and other Purchasing and Supply Chain Management (PSCM) initiatives are considered to be part of the ICP.
- 4) This consolidation will reduce overhead overall by eliminating duplicative functions at the headquarters & ALCs. In pursuing efficiencies, personnel savings will be realized from consolidations of AFMC/LG and ALC/LG activities (drawdowns of management and functional oversight

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

activities).

Losing installations: Robins AFB, Tinker AFB, Hill AFB

Gaining Installation: Wright-Patterson AFB

Losing Bases	Losing Activities	
Hill AFB (Clearfield, UT) - Realignment	Hill - NICP - Other	

Robins AFB (Warner Robins, GA) - Realignment

Tinker AFB (Midwest City, OK) - Realignment

Receiving Bases

Wright-Patterson AFB (Fairborn, OH) - Receive

Hill - NICP - Other

Robins - NICP - Other

As Of:

11/12/2004

Tinker - NICP - Other

Receiving Activities

Hill-NICP

Robins - NICP

Tinker - NICP

As Of:

11/12/2004

Scenario # TECH-0003 Date Created: 10/5/2004

Scenario Title: Relocate DoD Directed Energy Research to one location [Kirtland]

Description:

Relocate all DEW RD&A from Edwards and Port Hueneme [White Sands Detachment] and all Research for Directed Energy Weapons from all activities to Kirtland.

## Losing Bases

Adelphi (Adelphi, MD) - OTHER

Edwards AFB (Rosamond, CA) - OTHER

Eglin AFB (Valpariso, FL) - OTHER

Naval Air Weapons Station China Lake (China Lake, CA) - OTHER

Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - OTHER

Naval Surface Warfare Center Indian Head (Indian Head, MD) - OTHER

NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - OTHER

NAVSURFWARCENWPNDIV PT MUGU (xxxxxx, CA) - OTHER

Picatinny (Dover, NJ) - OTHER

Monday, November 22, 2004

Redstone (Huntsville, AL) - OTHER

## Receiving Bases

Kirtland AFB (Albuquerque, NM) - Receive

## Losing Activities

ARL DEW research to Kirtland - Relocate

Edwards DEW RD&A to Kirtland - Relocate

Edwards DEW RD&A to Kirtland - Relocate

Eglin AFRLMN DEW Research to Kirtland -

Relocate

China Lake DEW research to Kirtland - Relocate

Dahlgren DEW Research to Kirtland - Relocate

NAVSURFWARCENDIV IH DEW Research to

Kirtland - Relocate

Hueneme DEW RD&A (White Sands) to

Kirtland - Relocate

Pt Mugu DEW Research to Kirtland - Relocate

ARDEC DEW Research to Kirtland - Relocate

AMRDEC DEW Research to Kirtland - Relocate

## Receiving Activities

AMRDEC DEW Research to Kirtland

ARDEC DEW Research to Kirtland

ARL DEW research to Kirtland

China Lake DEW research to Kirtland

Dahlgren DEW Research to Kirtland

Edwards DEW RD&A to Kirtland

Edwards DEW RD&A to Kirtland

Eglin AFRLMN DEW Research to Kirtland

Hueneme DEW RD&A (White Sands) to Kirtland

NAVSURFWARCENDIV IH DEW Research to

Kirtland

Pt Mugu DEW Research to Kirtland

As Of:

11/12/2004

Scenario # TECH-0004 Date Created: 10/22/2004

Scenario Title: Relocate DoD Directed Energy T&E and selected weapon T&E to one location-White Sands Missile Range

## Description:

Relocate Air Defense Test Directorate from Ft. Hood, smoke/illumination artillery T&E from Dugway, and guns/ ammo T&E from Aberdeen to WSMR

WHITE SANDS MISSILE RANGE (W04WAA) will receive:

- •Guns/Ammo T&E from
  - DUGWAY PROVING GROUND [smoke/illumination artillery] (W30MAA, W30MAA)
  - ABERDEEN PROVING GROUND [WOJEAA, W4QUAA1, W4QVAA, WOJEAA]
  - FT HOOD Air Defense Test Directorate (W46909 and W469AA)
- •DoD DEW T&E from identified sites [to be requested as part of scenario data call]

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - OTHER	APG Gun/Ammo T&E to WSMR Gun/Ammo T&E - Relocate
	APG Gun/Ammo T&E to WSMR APG Gun/Ammo T&E - Relocate
	APG Gun/Ammo T&E to WSMR - Relocate
Dugway (Dugway, UT) - OTHER	Dugway smoke/illumination artillery T&E to WSMR - Relocate
Hood (Fort Hood, TX) - OTHER	Fort Hood Air Defense Test Directorate - Relocate
	Ft. Hood Air Defense Test Directorate - Relocate
Receiving Bases	Receiving Activities
White Sands (White Sands Missle Range, NM) - Receive	APG Gun/Ammo T&E to WSMR Gun/Ammo T&E
	APG Gun/Ammo T&E to WSMR APG Gun/Ammo T&E
	APG Gun/Ammo T&E to WSMR
	Dugway smoke/illumination artillery T&E to WSMR
	Fort Hood Air Defense Test Directorate
	Ft. Hood Air Defense Test Directorate

Monday, November 22, 2004 Page 400 of 669

Scenario # TECH-0014 Date Created: 10/22/2004 Scenario Title: Establish Joint Centers for Space Platform R, D&A, and T&E

Description:

Consolidate Space Platform R, D&A, T&E into 3 core sites.

Losing Bases	Losing Activities
CNR (Arlington, VA) - OTHER	CNR Arlington D&A Space to Peterson - Relocate
	CNR Arlington research to Kirtland - Relocate
	CNR Arlington T&E Space to Arnold - Relocate
Edwards AFB (Rosamond, CA) - OTHER	Edwards AFB Space Research to Kirtland - Relocate
	Edwards AFB Space T&E to Arnold - Relocate
Eglin AFB (Valpariso, FL) - OTHER	Eglin AFB [46 TW] Space T&E to Arnold - Relocate
Kirtland AFB (Albuquerque, NM) - OTHER	Kirtland [SMC DET 12, AFOTEC/] Space T&E to Arnold - Relocate
	Kirtland AFB SMC DET 12 Space D&A to Peterson - Relocate
Lackland AFB (San Antonio, TX) - OTHER	Lackland AFB Space D&A to Peterson - Relocate
Los Angeles AFB (El Segundo, CA) - OTHER	Los Angeles AFB [ OL-H) Space Research to Kirtland - Relocate
	Los Angeles AFB Space Research to Kirtland - Relocate
	Los Angles AFB Space T&E to Arnold - Relocate
Naval Air Station Patuxent River (Patuxent River, MD) - OTHER	COMNAVAIRWARCENACDIV Patuxent River D&A Space to Peterson - Relocate
	COMNAVAIRWARCENACDIV Patuxent River Space research to Kirtland - Relocate
	COMNAVAIRWARCENACDIV Patuxent River Space T&E to Arnold - Relocate
Naval Research Laboratory (Washington, DC) - OTHER	NRL Space Research to Kirtland - Relocate
	NRL Washington DC ]space D&A to Peterson - Relocate
	NRL Washington DC]Space research to Kirtland - Relocate
Naval Station San Diego (San Diego, CA) - OTHER	SPAWARSYSCOM San Diego Space D&A to Peterson - Relocate
Onizuka AFS (Sunnyvale, CA) - OTHER	Onizuka AFS Space D&A to Peterson - Relocate
Redstone (Huntsville, AL) - OTHER	Redstone Arsenal Space D&A to Peterson - Relocate
Wright-Patterson AFB (Fairborn, OH) - OTHER	Wright Patterson AFB Space Research to Kirtland - Other
Receiving Bases	Receiving Activities

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Arnold AFS (Manchester, TN) - Receive

Monday, November 22, 2004 Page 429 of 669

CNR Arlington T&E Space to Arnold

Kirtland AFB (Albuquerque, NM) - Receive

As Of:

11/12/2004

COMNAVAIRWARCENACDIV Patuxent River Space T&E to Arnold

Edwards AFB Space T&E to Arnold

Eglin AFB [46 TW] Space T&E to Arnold

Kirtland [SMC DET 12, AFOTEC/] Space T&E to

Arnold

Los Angles AFB Space T&E to Arnold

CNR Arlington research to Kirtland

COMNAVAIRWARCENACDIV Patuxent River

Space research to Kirtland

Edwards AFB Space Research to Kirtland

Los Angeles AFB [ OL-H) Space Research to

Los Angeles AFB Space Research to Kirtland

NRL Space Research to Kirtland

NRL Washington DC]Space research to Kirtland Wright Patterson AFB Space Research to Kirtland

CNR Arlington D&A Space to Peterson

COMNAVAIRWARCENACDIV Patuxent River

D&A Space to Peterson

Kirtland AFB SMC DET 12 Space D&A to Peterson

Lackland AFB Space D&A to Peterson

NRL Washington DC ]space D&A to Peterson

Onizuka AFS Space D&A to Peterson

Redstone Arsenal Space D&A to Peterson

SPAWARSYSCOM San Diego Space D&A to

Peterson

Peterson AFB (Colorado Springs, CO) - Receive

Scenario # TECH-0018 Date Created: 10/25/2004

Scenario Title: Relocate W&A RDAT&E to 3 Primary & 4 specialty; retain/relocate energetics at Indian Head

#### Description:

Relocate all Weapons and Armaments [W&A] Research, Development & Acquisition, Test & Evaluation (RDAT&E) including associated program management functions from all organizations reporting W&A activity to three (3) primary locations [China Lake, Eglin, and Redstone Arsenal] and four (4) specialty capability locations [guns & ammo RDA and selected guns/ammo T&E @ Picatinny Arsenal, Underwater Weapons/ Underwater Weapons Integration @ Newport, Directed Energy Weapons Research, D&A @ Kirtland, DoD Directed Energy weapons T&E and selected weapons T&E @ White Sands Missile Range], with all weapons related RDAT&E from PAX River and Point Mugu to China Lake; Retain energetics materials capabilities at Indian Head and relocate energetics materials capabilities from Crane, Aberdeen, and Yorktown to Indian Head.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - OTHER	APG D&A Missile to PEO Missile & AMRDEC - Relocate
	APG Energetic Materials to Indian Head - Relocate
	APG Energetic Materials to Indian Head -1 - Relocate
	APG Guns/ammo RD&A to ARDEC - Relocate
	APG Guns/ammo RD&A to ARDEC -1 - Relocate
	APG guns/ammo T&E to WSMR - Relocate
	APG guns/ammo T&E to WSMR -1 - Relocate
	APG guns/ammo T&E to WSMR -2 - Relocate
	APG guns/ammo T&E to WSMR -3 - Relocate
	APG Missile D&A to PEO Missile & AMRDEC - Relocate
	APG Missile Research to AMRDEC - Relocate
	APG Research (Missile) to AMRDEC - Relocate
Adelphi (Adelphi, MD) - OTHER	APG Guns/ammo RD&A to ARDEC -1 - Relocate
	APG Guns/ammo RD&A to ARDEC -2 - Relocate
	APG Guns/ammo RD&A to ARDEC -3 - Relocate
	APG Guns/ammo RD&A to ARDEC -4 - Relocate
	APG Guns/ammo/fuze RD&A to ARDEC - Relocate
CBTDIRSYSACT - Dam Neck (xxxxx, VA) - OTHER	CBTDIRSYSACT Dam Neck W&A RDAT&E (Except Directed Energy Weapons & guns/ammo) to China Lake - Relocate
CNR (Arlington, VA) - OTHER	CNR W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate
COMNAVSEASYSCOM WNY DC (DC, DC) - OTHER	COMNAVSEASYSCOM WNY DC W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate
COMNAVSURFWARCEN Washington DC (DC, DC) - OTHER	COMNAVSURWARCEN W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Monday, November 22, 2004 Page 435 of 669

Defense Threat Reduction Agency (Alexandria, VA) - OTHER

Dugway (Dugway, UT) - OTHER

Edwards AFB (Rosamond, CA) - OTHER

Eglin AFB (Valpariso, FL) - OTHER

Hill AFB (Clearfield, UT) - OTHER

Hood (Fort Hood, TX) - OTHER

Marine Corps Base Quantico (Quantico, VA) - OTHER

MDA - New Mexico (xxxxxxx, NM) - OTHER

Missile Defense Agency - Alaska (xxxxxx, AK) - OTHER

MDA-Alabama (xxxxxx, AL) - OTHER

DTRA NCR W&A research (except Directed Energy Weapons & guns/ammo) to Eglin - Relocate

DTRA Nevada W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

As Of:

11/12/2004

DTRA W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Dugway T&E smoke/illumination artillery to

WSMR - Relocate

Edwards Directed Energy Weapons RD&A to

Kirtland - Relocate

Edwards W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Eglin (AFRLMN) guns/ammo RDAT&E to

ARDEC - Relocate

Eglin Directed Energy Weapons research to

Kirtland (AFRL/DE) - Relocate

Hill (ALC & WM) W&A Research (except Directed

Energy Weapons & guns/ammo) to Eglin

(AFRLMN) - Relocate

Hill (ALC, LH, MAKAS, MAKTP, MAKTTM MUNS, MUNS/MX WT, UTTR) W&A T&E (except Directed Energy Weapons & guns/ammo) to

Eglin (46th TW) - Relocate

Hill (UTTR & WM) W&A D&A (except Directed Energy Weapons & guns/ammo) to Eglin AAC

SPOs - Relocate

Hood Air Defense Test Directorate to WSMR -

Relocate

Hood Air Defense Test Directorate to WSMR -1 -

Relocate

CG MCB D&A Missile to PEO Missile &

AMRDEC - Relocate

CG MCB Guns/ammo RDAT&E to ARDEC -

Relocate

CG MCB Missile Research to AMRDEC -

Relocate

CG MCB Missile T&E to Redstone RTTC -

Relocate

CG MCCDC Guns/ammo RDAT&E to ARDEC -

Relocate

CG MCCDC Missile D&A to AMRDEC & PEO

Missile - Relocate

CG MCCDC Missile Research to AMRDEC -

Relocate

CG MCCDC Missile T&E to Redstone RTTC -

Relocate

MDA-NM D&A Missile to ARMDEC - Relocate

MDA-AL D&A Missile to AMRDEC - Relocate

MDA-AL Missile Research to AMRDEC - Relocate

MDA-AL T&E Missile to Redstone RTTC -

Relocate

MDA-AK D&A Missile to AMRDEC - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Page 436 of 669

Missile Defense Agency - California (xxxxxx, CA) - OTHER

Missile Defense Agency - Colorado (xxxxx, CO) - OTHER

Missle Defense Agency (MDA) (National Capital Region, VA) - OTHER

Naval Air Station Patuxent River (Patuxent River, MD) - OTHER

Naval Air Weapons Station China Lake (China Lake, CA) - OTHER

Naval Research Laboratory (Washington, DC) - OTHER

MDA-CA D&A Missile to AMRDEC - Relocate

As Of:

11/12/2004

MDA-CO D&A Missile to AMRDEC - Relocate

MDA-CO T&E Missile to RTTC - Relocate

MDA-NCR D&A (ground based only) to

AMRDEC - Relocate

MDA-NCR Research (ground based only) to

AMRDEC - Relocate

MDA-NCR T&E (ground based only) to

AMRDEC - Relocate

MDA-NCR W&A DAT&E (except Directed Energy, guns/ammo and ground & sea based) to

Eglin - Relocate

MDA-NCR W&A RDAT&E (except Directed

Energy Weapons & guns/ammo) (Sea based

only) to China Lake - Relocate

COMNAVAIRSYSCOM PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

COMNAVAIRSYSCOM PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake - 1 - Relocate

COMNAVAIRWARCENACDIV PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

COMNAVAIRWARCENACDIV PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake -1 - Relocate

COMNAVAIRWARCENACDIV PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake -2 - Relocate

PAX River COMNAVAIRSYSCOM W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

China Lake Directed Energy Weapons research to Kirtland (AFRL/DE) - Relocate

China Lake Guns/ammo RDAT&E to ARDEC - Relocate

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1 - Relocate

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -2 - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 437 of 669

Naval Support Activity Crane (Crane, IN) - OTHER

Naval Support Activity Panama City (Panama City, FL) - OTHER

Naval Surface Warfare Center Corona (NORCO, CA) - OTHER

Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - OTHER

Naval Surface Warfare Center Indian Head (Indian Head, MD) - OTHER

Naval Weapons Station Earle (Colts Neck, NJ) - OTHER

Crane Energetic Materials to Indian head -

As Of:

11/12/2004

Crane Energetic Materials to Indian head -1 - Relocate

NAVSURFWARCENDIV Crane W&A Guns/ammo RDAT&E to ARDEC - Relocate

NAVSURFWARCENDIV Crane W&A Guns/ammo RDAT&E to ARDEC -1 - Relocate

NAVSURFWARCENDIV Crane W&A RDAT&E (except Directed Energy Weapons & guns/ammo & Energetic Material Capabilities) to China Lake - Relocate

NAVSURFWARCENDIV Crane W&A RDAT&E (except Directed Energy Weapons & guns/ammo & Energetic Material Capabilities) to China Lake - 1 - Relocate

NAVSURFWARCEN COASTSYSSTA Panama City mines & unmanned underwater vehicles to Newport - Relocate

NAVSURFWARCENDIV Corona W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Dahlgren Directed Energy Weapons research to Kirtland (AFRL/DE) - Relocate

NAVSURFWARCENDIV Dahlgren W&A RDAT&E (Except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

NAVSURFWARCENDIV Dahlgren W&A RDAT&E Guns/ammo to ARDEC - Relocate

Indian Head Directed Energy Weapons research to Kirtland (AFRL/DE) - Relocate

NAVEODTECHDIV Indian Head Energetic Material Capabilities to NAVSURFWARCENDIV Indian Head - Relocate

NAVORDSAFSECACT Indian Head Energetic Materials to NAVSURFWARCENDIV Indian Head - Relocate

NAVORDSAFSECACT Indian Head Energetic Materials to NAVSURFWARCENDIV Indian Head -1 - Relocate

NAVORDSAFSECACT Indian Head Energetic Materials to NAVSURFWARCENDIV Indian Head -2 - Relocate

NAVSURFWARCENDIV Indian Head guns/ammo RDAT&E to ARDEC - Relocate

NAVSURFWARCENDIV Indian Head Underwater weapons to Newport - Relocate

NAVSURFWARCENDIV Indian Head W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake - Relocate

Earle W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake - Relocate

Registered	<b>Scenarios</b>
	Secretarios

Naval Weapons Station Seal Beach (Seal Beach, CA) - OTHER Seal Beach W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake - Relocate Naval Weapons Station Yorktown (Yorktown, VA) - OTHER Yorktown Energetic Materials to Indian Head -Relocate Yorktown W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake -Relocate NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - OTHER Hueneme W&A RDAT&E (Except DEW & guns/ammo) to China Lake - Relocate NAVSURFWARCENDIV Hueneme (White Sands) Directed Energy Weapons RD&A to Kirtland - Relocate NAVSURFWARCENDIV Hueneme RDAT&E Gun barrel fabrication (Louisville) to ARDEC - Relocate NAVSURFWARCENWPNDIV PT MUGU (xxxxxx, CA) - OTHER Mugu Directed Energy Weapons research to Kirtland (AFRL/DE - Relocate PT MUGU W&A RDAT&E (Except DEW & guns/ammo) to China Lake - Relocate NUWC Annex Keyport (Silverdale, WA) - OTHER NUWC Keyport RD&A Underwater weapons & integration to ARDEC - Relocate NUWC Keyport RD&A Underwater weapons & integration to ARDEC -1 - Relocate Picatinny (Dover, NJ) - OTHER ARDEC Directed Energy Weapons research to Kirtland (AFRL/DE) - Relocate Redstone (Huntsville, AL) - Realignment Directed Energy Weapons research to Kirtland (AFRL/DE) - Relocate Rock Island (Rock Island, IL) - OTHER Rock Island Guns/ammo RD&A to ARDEC -Relocate Rock Island Guns/ammo RD&A to ARDEC -1 -Relocate Rock Island Guns/ammo RD&A to ARDEC -2 -Relocate Rock Island Guns/ammo RD&A to ARDEC -3 -Relocate Tinker AFB (Midwest City, OK) - OTHER Tinker (ALC/PSM) W&A T&E (except Directed Energy Weapons & guns/ammo) to Eglin -Relocate Watervliet Arsenal (Watervliet, NY) - OTHER Watervliet gun (Benet Lab) RD&A to ARDEC -Relocate Watervliet gun (Benet Lab) RD&A to ARDEC -Relocate Wright-Patterson AFB (Fairborn, OH) - OTHER WPAFB W&A DAT&E (except Directed Energy Weapons & guns/ammo) to Eglin - Relocate

#### Receiving Bases

Eglin AFB (Valpariso, FL) - Receive

#### Receiving Activities

DTRA NCR W&A research (except Directed Energy Weapons & guns/ammo) to Eglin

Hill (ALC & WM) W&A Research (except Directed Energy Weapons & guns/ammo) to Eglin (AFRLMN)

As Of:

11/12/2004

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 439 of 669

As Of:

11/12/2004

Hill (ALC, LH, MAKAS, MAKTP, MAKTTM MUNS, MUNS/MX WT, UTTR) W&A T&E (except Directed Energy Weapons & guns/ammo) to Eglin (46th TW)

Hill (UTTR & WM) W&A D&A (except Directed Energy Weapons & guns/ammo) to Eglin AAC SPOs

MDA-NCR W&A DAT&E (except Directed Energy, guns/ammo and ground & sea based) to Eglin

Tinker (ALC/PSM) W&A T&E (except Directed Energy Weapons & guns/ammo) to Eglin

WPAFB W&A DAT&E (except Directed Energy Weapons & guns/ammo) to Eglin

ARDEC Directed Energy Weapons research to Kirtland (AFRL/DE)

China Lake Directed Energy Weapons research to Kirtland (AFRL/DE)

Dahlgren Directed Energy Weapons research to Kirtland (AFRL/DE)

Directed Energy Weapons research to Kirtland (AFRL/DE)

Edwards Directed Energy Weapons RD&A to Kirtland

Eglin Directed Energy Weapons research to Kirtland (AFRL/DE)

Indian Head Directed Energy Weapons research to Kirtland (AFRL/DE)

Mugu Directed Energy Weapons research to Kirtland (AFRL/DE

NAVSURFWARCENDIV Hueneme (White Sands) Directed Energy Weapons RD&A to Kirtland

Kirtland AFB (Albuquerque, NM) - Receive

Naval Air Weapons Station China Lake (China Lake, CA) - Receive

As Of:

11/12/2004

Yorktown W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake

CNR W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

COMNAVAIRSYSCOM PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake

COMNAVAIRSYSCOM PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake - 1

COMNAVAIRWARCENACDIV PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake

COMNAVAIRWARCENACDIV PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake -1

COMNAVAIRWARCENACDIV PAX River W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake -2

COMNAVSEASYSCOM WNY DC W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

COMNAVSURWARCEN W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

DTRA Nevada W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake

DTRA W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

Earle W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake

MDA-NCR W&A RDAT&E (except Directed Energy Weapons & guns/ammo) (Sea based only) to China Lake

Hueneme W&A RDAT&E (Except DEW & guns/ammo) to China Lake

Edwards W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake

NAVSURFWARCENDIV Corona W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

NAVSURFWARCENDIV Crane W&A RDAT&E (except Directed Energy Weapons & guns/ammo & Energetic Material Capabilities) to China Lake

NAVSURFWARCENDIV Crane W&A RDAT&E (except Directed Energy Weapons & guns/ammo & Energetic Material Capabilities) to China Lake - 1

NAVSURFWARCENDIV Dahlgren W&A RDAT&E (Except Directed Energy Weapons & guns/ammo) to China Lake

NAVSURFWARCENDIV Indian Head W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

11/12/2004

Page 442 of 669

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -2

PAX River COMNAVAIRSYSCOM W&A Research (Except Directed Energy Weapons & guns/ammo) to China Lake

PT MUGU W&A RDAT&E (Except DEW & guns/ammo) to China Lake

Seal Beach W&A RDAT&E (except Directed Energy Weapons, guns/ammo, underwater weapons, & energetic materials capabilities) to China Lake

CBTDIRSYSACT Dam Neck W&A RDAT&E (Except Directed Energy Weapons & guns/ammo) to China Lake

APG Energetic Materials to Indian Head

APG Energetic Materials to Indian Head -1

Crane Energetic Materials to Indian head

Crane Energetic Materials to Indian head -1

NAVEODTECHDIV Indian Head Energetic Material Capabilities to NAVSURFWARCENDIV Indian Head

NAVORDSAFSECACT Indian Head Energetic Materials to NAVSURFWARCENDIV Indian Head

NAVORDSAFSECACT Indian Head Energetic Materials to NAVSURFWARCENDIV Indian Head -1

NAVORDSAFSECACT Indian Head Energetic Materials to NAVSURFWARCENDIV Indian Head -2

Yorktown Energetic Materials to Indian Head

NAVSURFWARCEN COASTSYSSTA Panama City mines & unmanned underwater vehicles to Newport

NAVSURFWARCENDIV Indian Head Underwater weapons to Newport

NUWC Keyport RD&A Underwater weapons & integration to ARDEC

NUWC Keyport RD&A Underwater weapons & integration to ARDEC -1

Naval Surface Warfare Center Indian Head (Indian Head, MD) - Receive

NUWC Newport (Newport, RI) - Receive

Picatinny (Dover, NJ) - Receive

As Of:

11/12/2004

Watervliet gun (Benet Lab) RD&A to ARDEC

APG Guns/ammo RD&A to ARDEC -1

APG Guns/ammo RD&A to ARDEC -2

APG Guns/ammo RD&A to ARDEC -3

APG Guns/ammo RD&A to ARDEC -4

APG Guns/ammo/fuze RD&A to ARDEC

CG MCB Guns/ammo RDAT&E to ARDEC

CG MCCDC Guns/ammo RDAT&E to ARDEC

China Lake Guns/ammo RDAT&E to ARDEC

NAVSURFWARCENDIV Crane W&A Guns/ammo RDAT&E to ARDEC -1

NAVSURFWARCENDIV Crane W&A Guns/ammo RDAT&E to ARDEC

Eglin (AFRLMN) guns/ammo RDAT&E to ARDEC

NAVSURFWARCENDIV Dahlgren W&A RDAT&E Guns/ammo to ARDEC

NAVSURFWARCENDIV Hueneme RDAT&E Gun barrel fabrication (Louisville) to ARDEC

NAVSURFWARCENDIV Indian Head guns/ammo RDAT&E to ARDEC

Rock Island Guns/ammo RD&A to ARDEC

Rock Island Guns/ammo RD&A to ARDEC -1

Rock Island Guns/ammo RD&A to ARDEC -2

Rock Island Guns/ammo RD&A to ARDEC -3

Watervliet gun (Benet Lab) RD&A to ARDEC

APG Guns/ammo RD&A to ARDEC

11/12/2004

Redstone (Huntsville, AL) - Receive

MDA-NM D&A Missile to ARMDEC

APG Missile Research to AMRDEC

APG Research (Missile) to AMRDEC

CG MCB D&A Missile to PEO Missile & AMRDEC

CG MCB Missile Research to AMRDEC

CG MCB Missile T&E to Redstone RTTC

CG MCCDC Missile D&A to AMRDEC & PEO

Missile

CG MCCDC Missile Research to AMRDEC

MDA-AL D&A Missile to AMRDEC

MDA-AK D&A Missile to AMRDEC

CG MCCDC Missile T&E to Redstone RTTC

MDA-AL Missile Research to AMRDEC

MDA-AL T&E Missile to Redstone RTTC

MDA-CA D&A Missile to AMRDEC

MDA-CO D&A Missile to AMRDEC

MDA-CO T&E Missile to RTTC

MDA-NCR D&A (ground based only) to AMRDEC

MDA-NCR Research (ground based only) to

AMRDEC

MDA-NCR T&E (ground based only) to AMRDEC

APG Missile D&A to PEO Missile & AMRDEC

APG guns/ammo T&E to WSMR

APG guns/ammo T&E to WSMR -1

APG guns/ammo T&E to WSMR -2

APG guns/ammo T&E to WSMR -3

Dugway T&E smoke/illumination artillery to

WSMR

Hood Air Defense Test Directorate to WSMR

Hood Air Defense Test Directorate to WSMR -1

White Sands (White Sands Missle Range, NM) - Receive

11/12/2004

Scenario Title: Relocate RD&A energetic capability from Crane, Aberdeen, and Yorktown to Indian Head

#### Description:

Retain Energetics Materials Capabilities at Indian Head NAVSURFWARCENDIV (00174), NAVORDSAFSECACT (N32429, N39764, N68963) and NAVEODTECHDIV (N0464A). Relocate Energetics Materials Capabilities from Crane (N00164, N32893), Aberdeen (W26210, W3JCAA) and Yorktown (32889) to Indian Head.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - OTHER	APG (ARL) energetic materials capabilities to Indian Head - Relocate
	APG energetic materials capabilities to Indian Head - Relocate
Naval Support Activity Crane (Crane, IN) - OTHER	Crane energetic materials capabilities to Indian Head - Relocate
	Crane energetic materials capabilities to Indian Head - Relocate
Naval Weapons Station Yorktown (Yorktown, VA) - OTHER	Yorktown energetic materials capabilities to Indian Head - Relocate
Receiving Bases	Receiving Activities
Naval Surface Warfare Center Indian Head (Indian Head, MD) - Receive	APG (ARL) energetic materials capabilities to Indian Head
Naval Surface Warfare Center Indian Head (Indian Head, MD) - Receive	
Naval Surface Warfare Center Indian Head (Indian Head, MD) - Receive	Indian Head  APG energetic materials capabilities to Indian
Naval Surface Warfare Center Indian Head (Indian Head, MD) - Receive	Indian Head  APG energetic materials capabilities to Indian Head  Crane energetic materials capabilities to Indian

Monday, November 22, 2004 Page 445 of 669

Scenario # TECH-0027 Date Created: 11/4/2004

Scenario Title: Relocate W&A RDAT&E to 3 core & 4 specialty; retain/relocate surface ship integration at Dahlgren

#### Description:

Relocate all Weapons and Armaments [W&A] Research, Development & Acquisition, Test & Evaluation (RDAT&E) including associated program management functions from all organizations reporting W&A activity to three (3) primary locations [China Lake, Eglin, and Redstone Arsenal] and four (4) specialty capability locations [guns & ammo RDA and selected guns/ammo T&E @ Picatinny Arsenal, Underwater Weapons/ Underwater Weapons Integration @ Newport, Directed Energy Weapons Research, D&A @ Kirtland, DoD Directed Energy weapons T&E and selected weapons T&E @ White Sands Missile Range], with all weapons related RDAT&E from PAX River and Point Mugu to China Lake; retain surface ship integration [surface ship combat systems (control) and Battleforce Architecture and Engineering] at Dahlgren, and relocate related surface ship integration [surface ship combat systems (control) and Battleforce Architecture and Engineering] from Dam Neck, Port Hueneme/San Diego and align Wallops [except special facilities] to Dahlgren.

Losing Bases	Losing Activities
Aberdeen (Aberdeen, MD) - OTHER	APG Guns/ammo RD&A to ARDEC - Relocate
	APG Guns/ammo RD&A to ARDEC -1 - Relocate
	APG Guns/ammo T&E to WSMR -1 - Relocate
	APG Guns/ammo T&E to WSMR -2 - Relocate
	APG Guns/ammo T&E to WSMR -3 - Relocate
	APG Missile D&A to AMRDEC & PEO Missile - Relocate
	APG Missile D&A to AMRDEC & PEO Missile - 1 - Relocate
	APG Missile research to AMRDEC - Relocate
	APG Missile research to AMRDEC -1 - Relocate
Adelphi (Adelphi, MD) - OTHER	Adelphi W&A Guns/ammo/fuze RD&A to ARDEC - Relocate
	Adelphi W&A Guns/ammo/fuze RD&A to ARDEC -2 - Relocate
	Adelphi W&A Guns/ammo/fuze RD&A to ARDEC-1 - Relocate
	Adelphi W&A Guns/ammo/fuze RD&A to ARDEC-2 - Relocate
	Adelphi W&A Guns/ammo/fuze RD&A to ARDEC-3 - Relocate
CBTDIRSYSACT - Dam Neck (xxxxx, VA) - OTHER	Dam Neck Surface ship integration (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren - Relocate
CNR (Arlington, VA) - OTHER	CNR W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate
COMNAVSEASYSCOM WNY DC (DC, DC) - OTHER	COMNAVSEASYSCOM WNY W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate
COMNAVSURFWARCEN Washington DC (DC, DC) - OTHER	COMNAVSURFWARCEN W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Monday, November 22, 2004 Page 453 of 669

Defense Threat Reduction Agency (Alexandria, VA) - OTHER

Dugway (Dugway, UT) - OTHER

Edwards AFB (Rosamond, CA) - OTHER

Eglin AFB (Valpariso, FL) - OTHER

Hill AFB (Clearfield, UT) - OTHER

Hood (Fort Hood, TX) - OTHER

Marine Corps Base Quantico (Quantico, VA) - OTHER

MDA - Alabama (xxxx, AL) - OTHER

MDA - New Mexico (xxxxxxx, NM) - OTHER

Missile Defense Agency - Alaska (xxxxxx, AK) - OTHER

DTRA ALBQ W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -Relocate

As Of:

11/12/2004

DTRA NCR W&A research (Except Directed Energy Weapons & guns/ammo) to Eglin -Relocate

DTRA Nevada W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake -

Dugway Smoke/illumination artillery to WSMR -Relocate

Edwards Directed Energy Weapons RD&A to Kirtland (AFRL/DE) - Relocate

Edwards W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Eglin (AFRLMN) Directed Energy Weapons

Research to Kirtland - Relocate

Eglin (AFRLMN) Guns/ammo RDAT&E to

ARDEC - Relocate

Hill ( ALC & WM) W&A Research (except Directed Energy & guns/ammo) to Eglin (AFRLMN) - Relocate

Hill ( ALC, LH, MAKAS, MAKTP, MAKTTM MUNS, MUNS/MX WT, UTTR) W&A T&E (except Directed Energy & guns/ammo) to Eglin (46th TW) - Relocate

Hill (UTTR) W&A D&A (except Directed Energy & guns/ammo) to Eglin (AAC SPOs) - Relocate

Hood Air Defense Test Direstorate to WSMR -

Relocate

Hood Air Defense Test Direstorate to WSMR-1 -

Relocate

CG MCB Guns/ammo RDAT&E to ARDEC -

Relocate

CG MCB Missile D&A to AMRDEC (W1DFAA) &

PEO Missile - Relocate

CG MCB Missile Research to AMRDEC

(W1DFAA) - Relocate

CG MCB Missile T&E to Redstone RTTC

(W1HTAA) - Relocate

CG MCCDC Missile D&A to AMRDEC (W!DFAA) & PEO Missile - Relocate

CG MCCDC Missile Research to AMRDEC

(W1DFAA) - Relocate

CG MCCDC Missile T&E to Redstone RTTC

(W1HTAA) - Relocate

MDA-AL D&A Missile to AMRDEC & PEO

Missile - Relocate

MDA-AL Missile research to AMRDEC - Relocate

MDA-AL Missile T&E to Redstone RTTC

(W1HTAA) - Relocate

MDA-NM D&A Missile to AMRDEC & PEO

Missile - Relocate

MDA-AK D&A Missile to AMRDEC & PEO

Missile - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Page 454 of 669

Missile Defense Agency - California (xxxxxx, CA) - OTHER

Missile Defense Agency - Colorado (xxxxx, CO) - OTHER

Missle Defense Agency (MDA) (National Capital Region, VA) - OTHER

Naval Air Station Patuxent River (Patuxent River, MD) - OTHER

Naval Air Weapons Station China Lake (China Lake, CA) - OTHER

Naval Research Laboratory (Washington, DC) - OTHER

MDA-CA D&A Missile to AMRDEC & PEO

MDA-AL Missile T&E to Redstone RTTC

MDA-CO D&A Missile to AMRDEC & PEO Missile - Relocate

MDA-NCR Missile D&A (ground based only) to AMRDEC & PEO Missile - Relocate

MDA-NCR Missile Research (ground based only) to AMRDEC - Relocate

MDA-NCR Missile T&E (ground based only) to Redstone RTTC - Relocate

MDA-NCR W&A DAT&E (Except Directed Energy Weapons & guns/ammo) (Except ground based & sea based) to Eglin - Relocate

MDA-NCR W&A RDAT&E (except Directed Energy Weapons & guns/ammo) (sea based only) to China Lake - Relocate

COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1 - Relocate

COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -2 - Relocate

COMNAVAIRWARCENACDIV PAX River W&A RDAT&COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

COMNAVAIRWARCENACDIV PAX River W&A RDAT&COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1 - Relocate

COMNAVAIRWARCENACDIV PAX River W&A RDAT&COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake-2 - Relocate

China Lake Directed Energy Weapons Research to Kirtland - Relocate

China lake Guns/ammo RDAT&E to ARDEC -Relocate

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1 -

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -2 -Relocate

As Of: 11/12/2004

Missile - Relocate

(W1HTAA) - Relocate

MDA-CO Missile research to AMRDEC - Relocate

Page 455 of 669

Naval Support Activity Crane (Crane, IN) - OTHER

Naval Support Activity Panama City (Panama City, FL) - OTHER

Naval Surface Warfare Center Corona (NORCO, CA) - OTHER

Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - OTHER

Naval Surface Warfare Center Indian Head (Indian Head, MD) - OTHER

Naval Weapons Station Earle (Colts Neck, NJ) - OTHER

Naval Weapons Station Seal Beach (Seal Beach, CA) - OTHER

Naval Weapons Station Yorktown (Yorktown, VA) - OTHER

Crane Guns/ammo RDAT&E to ARDEC -1 -

Crane W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Weapons & guns/ammo) to China Lake-1 -Relocate

NAVSURWARCEN COASTSYSSTA Panama City mines and unmanned underwater vehicles to Newport - Relocate

Corona W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

Dahlgren Directed Energy Weapons Research to Kirtland - Relocate

Dahlgren Guns/ammo RDAT&E to ARDEC -

W&A RDAT&E (except Directed Energy Weapons, guns/ammo, surface ship integration, surface ship combat systems (control) & Battleforce Architecture & Engineering) to China Lake - Relocate

NAVEODTECHDIV Indian Head W&A DAT&E (Except Directed Energy Weapons & guns/ammo) to Eglin - Relocate

NAVORDSAFSECACT Indian Head W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate

NAVORDSAFSECACT Indian Head W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake-1 - Relocate

NAVORDSAFSECACT Indian Head W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake-2 - Relocate

NAVSURFWARCENDIV Indian Head Directed Energy Weapons Research to Kirtland - Relocate

NAVSURFWARCENDIV Indian Head Guns/ammo RDAT&E to ARDEC - Relocate

NAVSURFWARCENDIV Indian Head Underwater weapons to Newport - Relocate

NAVSURFWARCENDIV Indian Head W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake - Relocate

Earle W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake - Relocate

Seal Beach W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake - Relocate

Yorktown W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake - Relocate

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

As Of: 11/12/2004

Crane Guns/ammo RDAT&E to ARDEC -Relocate

Relocate

Crane W&A RDAT&E (except Directed Energy

Page 456 of 669

As Of: NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - OTHER Hueneme (White Sands) Directed Energy Weapons RD&A to Kirtland (AFRL/DE) - Relocate Hueneme Gun Barrel fabrication (Louisville) RDAT&E to ARDEC - Relocate Hueneme Surface ship integration (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren -Hueneme W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -NAVSURFWARCENWPNDIV PT MUGU (xxxxxx, CA) - OTHER Mugu Directed Energy Weapons Research to Kirtland - Relocate MUGU W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake - Relocate NUWC Annex Keyport (Silverdale, WA) - OTHER NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport - Relocate NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport-1 - Relocate Picatinny (Dover, NJ) - OTHER ARDEC Directed Energy Weapons Research to Kirtland - Relocate Redstone (Huntsville, AL) - OTHER Directed Energy Weapons Research to Kirtland -Relocate Rock Island (Rock Island, IL) - OTHER Rock Island Guns/Ammo RD&A to ARDEC -Rock Island Guns/Ammo RD&A to ARDEC-1 -Relocate Rock Island Guns/Ammo RD&A to ARDEC-2 -Relocate Rock Island Guns/Ammo RD&A to ARDEC-3 -Relocate Tinker AFB (Midwest City, OK) - OTHER Tinker (ALC/PSM) W&A T&E (except Directed Energy Weapons & guns/ammo) to Eglin -Relocate Wallops Island (Wallops Island, VA) - OTHER SURFCOMBATSYSCEN Wallops Surface ship integration (surface ship combat systems (control) and Battleforce Architecture &

Watervliet Arsenal (Watervliet, NY) - OTHER

Wright-Patterson AFB (Fairborn, OH) - OTHER

#### Receiving Bases

Eglin AFB (Valpariso, FL) - Receive

#### Receiving Activities

Relocate

DTRA NCR W&A research (Except Directed Energy Weapons & guns/ammo) to Eglin

Engineering) (non-unique facilities) to Dahlgren -

WPAFB W&A DAT&E (Except Directed Energy Weapons & guns/ammo) to Eglin - Relocate

Benet lab Gun RD&A to ARDEC - Relocate Benet lab Gun RD&A to ARDEC -1 - Relocate

Hill ( ALC & WM) W&A Research (except Directed Energy & guns/ammo) to Eglin (AFRLMN)

Hill ( ALC, LH, MAKAS, MAKTP, MAKTTM MUNS, MUNS/MX WT, UTTR) W&A T&E (except Directed Energy & guns/ammo) to Eglin (46th TW)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

11/12/2004

As Of:

11/12/2004

Hill ( UTTR) W&A D&A (except Directed Energy & guns/ammo) to Eglin (AAC SPOs)

MDA-NCR W&A DAT&E (Except Directed Energy Weapons & guns/ammo) (Except ground based & sea based) to Eglin

NAVEODTECHDIV Indian Head W&A DAT&E (Except Directed Energy Weapons & guns/ammo) to Eglin

Tinker (ALC/PSM) W&A T&E (except Directed Energy Weapons & guns/ammo) to Eglin

WPAFB W&A DAT&E (Except Directed Energy Weapons & guns/ammo) to Eglin

ARDEC Directed Energy Weapons Research to Kirtland

China Lake Directed Energy Weapons Research to Kirtland

Dahlgren Directed Energy Weapons Research to Kirtland

Directed Energy Weapons Research to Kirtland

Edwards Directed Energy Weapons RD&A to Kirtland (AFRL/DE)

Eglin (AFRLMN) Directed Energy Weapons Research to Kirtland

Hueneme (White Sands) Directed Energy Weapons RD&A to Kirtland (AFRL/DE)

Mugu Directed Energy Weapons Research to Kirtland

NAVSURFWARCENDIV Indian Head Directed Energy Weapons Research to Kirtland

Kirtland AFB (Albuquerque, NM) - Receive

Monday, November 22, 2004 Page 458 of 669

Naval Air Weapons Station China Lake (China Lake, CA) - Receive

As Of:

11/12/2004

Yorktown W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake

COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1

COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -2

COMNAVAIRWARCENACDIV PAX River W&A RDAT&COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

COMNAVAIRWARCENACDIV PAX River W&A RDAT&COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1

COMNAVAIRWARCENACDIV PAX River W&A RDAT&COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake-2

COMNAVSEASYSCOM WNY W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

COMNAVSURFWARCEN W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

Corona W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

Crane W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

Crane W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake-1

DTRA ALBQ W&A DAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

Edwards W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake

Earle W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake

DTRA Nevada W&A T&E (except Directed Energy Weapons & guns/ammo) to China Lake

Hueneme W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

MDA-NCR W&A RDAT&E (except Directed Energy Weapons & guns/ammo) (sea based only) to China Lake

MUGU W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

NAVORDSAFSECACT Indian Head W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

NAVORDSAFSECACT Indian Head W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake-1

As Of:

11/12/2004

NAVORDSAFSECACT Indian Head W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake-2

NAVSURFWARCENDIV Indian Head W&A RDAT&COMNAVAIRSYSCOM PAX River W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake

NAVSURFWARCENDIV Indian Head W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -1

NRL W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake -2

Seal Beach W&A RDAT&E (except Directed Energy & Underwater Weapons & guns/ammo) to China Lake

W&A RDAT&E (except Directed Energy Weapons, guns/ammo, surface ship integration, surface ship combat systems (control) & Battleforce Architecture & Engineering) to China Lake

CNR W&A RDAT&E (except Directed Energy Weapons & guns/ammo) to China Lake

Dam Neck Surface ship integration (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren

Hueneme Surface ship integration (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren

SURFCOMBATSYSCEN Wallops Surface ship integration (surface ship combat systems (control) and Battleforce Architecture & Engineering) (non-unique facilities) to Dahlgren

NAVSURFWARCENDIV Indian Head Underwater weapons to Newport

NAVSURWARCEN COASTSYSSTA Panama City mines and unmanned underwater vehicles to Newport

NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport

NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport-1

Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Receive

NUWC Newport (Newport, RI) - Receive

Picatinny (Dover, NJ) - Receive

As Of:

11/12/2004

Rock Island Guns/Ammo RD&A to ARDEC-3

Adelphi W&A Guns/ammo/fuze RD&A to ARDEC -2

Adelphi W&A Guns/ammo/fuze RD&A to ARDEC-1

Adelphi W&A Guns/ammo/fuze RD&A to ARDEC-

Adelphi W&A Guns/ammo/fuze RD&A to ARDEC-

APG Guns/ammo RD&A to ARDEC

APG Guns/ammo RD&A to ARDEC -1

Benet lab Gun RD&A to ARDEC

Benet lab Gun RD&A to ARDEC -1

Crane Guns/ammo RDAT&E to ARDEC

China lake Guns/ammo RDAT&E to ARDEC

CG MCB Guns/ammo RDAT&E to ARDEC

Crane Guns/ammo RDAT&E to ARDEC -1

Dahlgren Guns/ammo RDAT&E to ARDEC

Eglin (AFRLMN) Guns/ammo RDAT&E to ARDEC

Hueneme Gun Barrel fabrication (Louisville)

RDAT&E to ARDEC

NAVSURFWARCENDIV Indian Head Guns/ammo RDAT&E to ARDEC

Rock Island Guns/Ammo RD&A to ARDEC

Rock Island Guns/Ammo RD&A to ARDEC-1

Rock Island Guns/Ammo RD&A to ARDEC-2

Adelphi W&A Guns/ammo/fuze RD&A to ARDEC

Redstone (Huntsville, AL) - Receive

MDA-NM D&A Missile to AMRDEC & PEO Missile

APG Missile D&A to AMRDEC & PEO Missile -1

APG Missile research to AMRDEC

APG Missile research to AMRDEC -1

CG MCB Missile D&A to AMRDEC (W1DFAA) &

PEO Missile

CG MCB Missile Research to AMRDEC (W1DFAA)

CG MCB Missile T&E to Redstone RTTC (W1HTAA)

CG MCCDC Missile D&A to AMRDEC (W!DFAA) & PEO Missile

CG MCCDC Missile Research to AMRDEC (W1DFAA)

MDA-AL D&A Missile to AMRDEC & PEO Missile

MDA-AK D&A Missile to AMRDEC & PEO Missile

CG MCCDC Missile T&E to Redstone RTTC (W1HTAA)

MDA-AL Missile research to AMRDEC

MDA-AL Missile T&E to Redstone RTTC (W1HTAA)

MDA-CA D&A Missile to AMRDEC & PEO Missile

MDA-CO D&A Missile to AMRDEC & PEO Missile

MDA-CO Missile research to AMRDEC

MDA-NCR Missile D&A (ground based only) to AMRDEC & PEO Missile

AMINDEO & LO MISSIE

MDA-NCR Missile Research (ground based only) to AMRDEC

MDA-NCR Missile T&E (ground based only) to Redstone RTTC

APG Missile D&A to AMRDEC & PEO Missile

APG Guns/ammo T&E to WSMR -1

APG Guns/ammo T&E to WSMR -2

APG Guns/ammo T&E to WSMR -3

Dugway Smoke/illumination artillery to WSMR

Hood Air Defense Test Direstorate to WSMR

Hood Air Defense Test Direstorate to WSMR-1

White Sands (White Sands Missle Range, NM) - Receive

11/12/2004

Scenario # TECH-0028 Date Created: 11/5/2004

Scenario Title: Relocate Underwater Weapons RDAT&E to one location [Newport].

Description:

Relocate all RD&A for underwater weapons and underwater weapons/platform integration, including associated program management functions from Keyport and all RDAT&E for underwater weapons and underwater weapons/platform integration, including mines, and unmanned underwater vehicles from Panama City to Newport.

#### Losing Bases

Naval Support Activity Panama City (Panama City, FL) - OTHER

Naval Surface Warfare Center Indian Head (Indian Head, MD) - OTHER

NUWC Annex Keyport (Silverdale, WA) - OTHER

#### Receiving Bases

NUWC Newport (Newport, RI) - Receive

#### Losing Activities

NAVSURFWARCEN COASTSYSSTA Panama City Underwater weapons & underwater weapons integration including mines & unmanned underwater vehicles to Newport - Relocate

NAVSURFWARCENDIV Indian Head Underwater weapons to Newport - Relocate

NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport - Relocate

NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport-1 - Relocate

#### Receiving Activities

NAVSURFWARCEN COASTSYSSTA Panama City Underwater weapons & underwater weapons integration including mines & unmanned underwater vehicles to Newport

NAVSURFWARCENDIV Indian Head Underwater weapons to Newport

NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport

NAVUNSEAWARCENDIV Keyport Underwater weapons & underwater weapons integration RD&A to Newport-1

Monday, November 22, 2004 Page 463 of 669

Architecture & Engineering) to Dahlgren

11/12/2004

Scenario # TECH-0029 Date Created: 11/5/2004

Scenario Title: Relocate Navy Weapons integration for Ship Systems/weapons to one location (Dahlgren)

Description:

Relocate all RDAT&E for combat control systems [weapons integration for surface ships] from Dam Neck and align Wallops [except special facilities] and NSWC Port Hueneme San Diego to Dahlgren.

Losing Bases	Losing Activities
CBTDIRSYSACT - Dam Neck (xxxxx, VA) - OTHER	Dam Neck Surface Ship Integraion (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren - Relocate
NAVSURFWARCENDIV Port Hueneme (xxxxx, CA) - OTHER	NAVSURFWARCENDIV Hueneme San Diego Division Surface Ship Integraion (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren - Relocate
Wallops Island (Wallops Island, VA) - OTHER	SURFCOMBATSYSCEN Wallops (non-unique facilities) Surface ship integration (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren - Relocate
Receiving Bases	Receiving Activities
Naval Surface Warfare Center Dahlgren (Dahlgren, VA) - Receive	Dam Neck Surface Ship Integraion (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren
	NAVSURFWARCENDIV Hueneme San Diego Division Surface Ship Integraion (surface ship combat systems (control) and Battleforce Architecture & Engineering) to Dahlgren
	SURFCOMBATSYSCEN Wallops (non-unique facilities) Surface ship integration (surface ship combat systems (control) and Battleforce

Monday, November 22, 2004 Page 464 of 669

11/12/2004

Scenario # USA-0002 Date Created: 9/20/2004

Scenario Title: 33 Maneuver Center (Benning)

Description:

Move Armor Center and School (Knox) to Benning (Infantry Center and School) to create a Maneuver Center. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

#### Losing Bases

#### Knox (Fort Knox, KY) - Realignment

#### Losing Activities

W3U21ACT COMBAT DEV ACT - Relocate

ACS Air Force Element - Relocate

ACS MARINE CORPS Element - Relocate

ARMOR SCH FT KNOX - 1 - Relocate

ARMOR SCH FT KNOX - 2 - Relocate

ARMOR SCH FT KNOX - 3 - Relocate

**RECEPTION STATION - Relocate** 

NCO ACAD FT KNOX - Relocate

CMD USA OP'L TEST CM - Relocate

USATC FT KNOX/100 DI - 2 - Relocate

USATC FT KNOX/100 DI - 3 - Relocate

USATC FT KNOX/100 DI -1 - Relocate

W1DX SCH USA ARMOR - Relocate

W1L4 BDE 1ST AR TNG - Relocate

W3U2 ACT COMBAT DEV ACT - Relocate

308th MI BN CI (SECURITY) - Relocate

#### Receiving Bases

#### Benning (Fort Benning, GA) - Receive

Receiving Activities

308th MI BN CI (SECURITY)

W3U21ACT COMBAT DEV ACT

ACS Air Force Element

ACS MARINE CORPS Element

ARMOR SCH FT KNOX - 1

ARMOR SCH FT KNOX - 2

ARMOR SCH FT KNOX - 3

RECEPTION STATION

NCO ACAD FT KNOX

CMD USA OP'L TEST CM

USATC FT KNOX/100 DI - 2

USATC FT KNOX/100 DI - 3

USATC FT KNOX/100 DI -1

W1DX SCH USA ARMOR

W1L4 BDE 1ST AR TNG

W3U2 ACT COMBAT DEV ACT

+

11/12/2004

Scenario # USA-0003 Date Created: 9/23/2004

Scenario Title: 76 Maneuver Center (Knox)

Description:

Move Infantry Center and School (Benning) to Knox (Armor Center and School) to create a Maneuver Center. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

Losing Bases	Losing Activities
Benning (Fort Benning, GA) - Realignment	TENANTS 5 - Relocate
	GARRISON - Relocate
	INF CTR AND SCH 1 - Relocate
	INF CTR AND SCH 10 - Relocate
	INF CTR AND SCH 11 - Inactivate
	INF CTR AND SCH 12 - Relocate
	INF CTR AND SCH 13 - Relocate
	INF CTR AND SCH 14 - Relocate
	INF CTR AND SCH 15 - Relocate
	INF CTR AND SCH 4 - Relocate
	INF CTR AND SCH 3 - Relocate
	INF CTR AND SCH 2 - Relocate
	INF CTR AND SCH 5 - Relocate
	INF CTR AND SCH 6 - Relocate
	INF CTR AND SCH 7 - Relocate
	INF CTR AND SCH 8 - Relocate
	INF CTR AND SCH 9 - Relocate
	TENANTS 1 - Relocate
	TENANTS 2 - Relocate
	TENANTS 3 - Relocate
	TENANTS 4 - Relocate
	75th RGR RGT - Relocate
Receiving Bases	Receiving Activities
Knox (Fort Knox, KY) - Receive	TENANTS 5
	GARRISON
	INF CTR AND SCH 1
	INF CTR AND SCH 10
	INF CTR AND SCH 11
	INF CTR AND SCH 12
	INF CTR AND SCH 13
	INF CTR AND SCH 14
	INF CTR AND SCH 15
	INF CTR AND SCH 4

Monday, November 22, 2004 Page 478 of 669

INF CTR AND SCH 3

*As Of:* 11/12/2004

INF CTR AND SCH 2

INF CTR AND SCH 5

INF CTR AND SCH 6

INF CTR AND SCH 7

INF CTR AND SCH 8

INF CTR AND SCH 9

**TENANTS 1** 

**TENANTS 2** 

TENANTS 3

**TENANTS 4** 

75th RGR RGT

ristered Scenarios As of: 11/12/2004

Scenario # USA-0004 Date Created: 9/23/2004

Scenario Title: 82 Net Fires Center (Sill)

Description:

Moves the ADA center & school (Bliss) to Sill (FA center & school). Army will look at this scenario under the authority and overwatch of the E&T JCSG.

Losing Bases	Losing Activities
Bliss (El Paso, TX) - Realignment	ADA SCH FT BLISS 1 - Relocate
	ADA SCH FT BLISS 2 - Relocate
	ADA SCH FT BLISS 3 - Relocate
	AIR FORCE - Relocate
	AIR FORCE 1 - Relocate
	BN CI (SECURITY) - Relocate
	BND ARMY - Relocate
	CMD USA FLD SPT CMD - Relocate
	CTR ODMSL&MU SCH& - Relocate
	MARINE CORPS - Relocate
	NCO ACAD FT BLISS - Relocate
	SCH USA AD ARTY 1 - Relocate
	SCH USA AD ARTY 2 - Relocate
Receiving Bases	Receiving Activities
Sill (Fort Sill, OK) - Receive	ADA SCH FT BLISS 1
	ADA SCH FT BLISS 2
	ADA SCH FT BLISS 3
	AIR FORCE
	AIR FORCE 1
	BN CI (SECURITY)
	BND ARMY
	CTR ODMSL&MU SCH&
	MARINE CORPS
	NCO ACAD FT BLISS
	SCH USA AD ARTY 1

SCH USA AD ARTY 2

*As Of:* 11/12/2004

Scenario # USA-0006 Date Created: 9/23/2004

Scenario Title: 41 Prep school to West Point

Description:

Realign the United States Military Academy Preparatory school (Ft Monmouth) to the United States Military Academy at West Point.

Losing Bases	Losing Activities
Monmouth (Fort Monmouth, NJ) - Realignment	HQ S-FACULTY USMA - Relocate
	USMA PREP MONMOUTH - Relocate
Receiving Bases	Receiving Activities
West Point (West Point, NY) - Receive	HQ S-FACULTY USMA
	USMA PREP MONMOUTH

11/12/2004

Scenario # USA-0008 Date Created: 9/23/2004

Scenario Title: 60 Close Sierra Army Depot

Description:

Close Sierra Army Depot. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial and Supply and Storage JCSGs realigns or disestablishes their functions.

Losing Bases	Losing Activities
Sierra (Herlong, CA) - Close	CREDIT UNION - Relocate
	CTR MADIGAN ARMY MED - Disestablish
	DEP SIERRA ARMY - Relocate
	DOD AGY - Relocate
	NON-APPROPRIATED FUN 1 - Relocate
	NON-APPROPRIATED FUN 2 - Relocate
	NON-APPROPRIATED FUN 3 - Relocate
	OFC USAED, SO PACIFI - Relocate
	OTHER ACTIVS 1 - Relocate
	OTHER ACTIVS 2 - Relocate
	OTHER ACTIVS 3 - Relocate
	OTHER ACTIVS 4 - Relocate
	OTHER ACTIVS 5 - Relocate
	US POSTAL SERVICE - Relocate
	UTILITIES - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	CREDIT UNION
	DEP SIERRA ARMY
	DOD AGY
	NON-APPROPRIATED FUN 1
	NON-APPROPRIATED FUN 2
	NON-APPROPRIATED FUN 3
	OFC USAED, SO PACIFI
	OTHER ACTIVS 1
	OTHER ACTIVS 2
	OTHER ACTIVS 3
	OTHER ACTIVS 4
	OTHER ACTIVS 5
	US POSTAL SERVICE
	UTILITIES

*As Of:* 11/12/2004

Scenario #USA-0009Date Created:9/23/2004Scenario Title:275 Move US Army Prime Power School - (Ft. Leonard Wood)

Description:

Consolidate the US Army Engineering School by relocating the US Army Prime Power School that is located at Ft. Belvoir to Ft Leonard Wood. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

Losing Bases	Losing Activities
Belvoir (Fort Belvoir, VA) - Realignment	PRIME PWR FT BELVOIR 1 - Relocate PRIME PWR FT BELVOIR 2 - Relocate
Receiving Bases	Receiving Activities
Leonard Wood (Fort Leonard Wood, MO) - Receive	PRIME PWR FT BELVOIR 1
	PRIME PWR FT BELVOIR 2

*As Of:* 11/12/2004

Scenario # USA-0010 Date Created: 9/23/2004

Scenario Title: 281 3rd SFG from Bragg (Yuma Proving Ground)

Description:

Realign 3rd Special Forces Group from Fort Bragg to Yuma Proving Ground to better prepare them for their wartime Area Of Responsibility.

Losing Bases	Losing Activities
Bragg (Fort Bragg, NC) - Realignment	1 BN SF (ABN) - Relocate
	2 BN SF (ABN) - Relocate
	3 BN SF (ABN) - Relocate
	3d SF HHC SFG (ABN) - Relocate
	CO SPT SFG (ABN) - Inactivate
Receiving Bases	Receiving Activities
Receiving Bases  Yuma (Yuma, AZ) - Receive	1 BN SF (ABN)
	1 BN SF (ABN)
	1 BN SF (ABN) 2 BN SF (ABN)

Scenario # USA-0015 Date Created: 9/23/2004

Scenario Title: 21 AFRC Newtown, CT

#### Description:

Close Turner United States Army Reserve (USAR) Center/AMSA and Sutcovoy USAR Center. Close Danbury USAR Center/Area Maintenance Support Activity (terminate lease). Close Naugatuck Army National Guard (ARNG) Center/Organizational Maintenance Site (OMS) and Norwalk ARNG Center/OMS. Realign New Haven Armory (192nd Chem Bn, HHD will move to new facility). All units relocate to a new AFRC /Maintenance Site on CTARNG property in Newtown, CT.

Losing Bases	Losing Activities
1LT John S Turner USARC (Fairfield, CT) - Close	9/98 98 DIV - Relocate
	CO MDM TRK POL EAC - Relocate
	DET 1 a - Relocate
	DET 1 b - Relocate
	W76SAA 9/98 98 DIV (AGR) - Relocate
	W76SAA 9/98 98 DIV (FTS) - Relocate
	WQ2ZAA 283 TC CO (AGR) - Relocate
	WQ2ZAA 283 TC CO (FTS) - Relocate
	WZPEA2 325 TC CO DET 1 (AGR) - Relocate
Danbury USARC (Danbury, CT) - Close	0411 CA BN - Relocate
	CO A - Relocate
	CO B - Relocate
	HHD - Relocate
	WRTKT0 0411 CA BN (AGR) - Relocate
	WRTKT0 0411 CA BN (FTS) - Relocate
NAUGATUCK Armory/OMS (Naugatuck, CT) - Close	BTRY B - Relocate
	BTRY C - Relocate
	CUSTODIAN - Relocate
	HHC DET 3 - Relocate
	WPABA3 27 IN BDE HHC DET 3 (AGR) - Relocate
	WPAMB0 2/192 FA BTY B (AGR) - Relocate
	WPAMC0 2/192 FA BTY C (AGR) - Relocate
	WPAMC0 2/192 FA BTY C (FTS) - Relocate
New Haven Armory (New Haven, CT) -	HQ & HHD 192d Chem Bn - Relocate
NORWALK ARMORY (New Canaan Ave) (Norwalk, CT) - Close	CO A 242 EN BN - Relocate
	CUSTODIAN - Relocate
	WP1TA0 242 EN BN CO A (AGR) - Relocate
	WP1TA0 242 EN BN CO A (FTS) - Relocate

Monday, November 22, 2004 Page 491 of 669

Paul J. Sutcovoy USARC (Waterbury, CT) - Close

WZP4W8 325 MI BN INTG EXPL TM W8 (AGR) - Relocate

As Of:

11/12/2004

CO B - Relocate

CO B CI ELM HQ TEAM V7 - Relocate

CO B INTG EXPL TEAM W8 - Relocate

CO B INTG EXPL TEAM W9 - Relocate

CO B INTG EXPL TEAM Y1 - Relocate

CO B INTG EXPL TEAM Y2 - Relocate

CO B INTG EXPL TEAM Y5 - Relocate

CO B INTG EXPL TEAM Y4 - Relocate

CO B INTG EXPL TEAM Y3 - Relocate

HHS DET 2 - Relocate

TRN2 BN (BCT) 417 RG - Relocate

W769AA 2/417 98 DIV (AGR) - Relocate

W769AA 2/417 98 DIV (FTS) - Relocate

WZP4B0 325 MI BN B CO (AGR) - Relocate

WZP4B0 325 MI BN B CO (FTS) - Relocate

WZP4T3 325 MI BN HHC DET 2 RRTM SCIF

(AGR) - Relocate

CO A HUMINT TEAM U9 - Relocate

#### Receiving Bases

AFRC Newtown (Newtown, CT) - Receive

#### Receiving Activities

DET 1 b

CO B CI ELM HQ TEAM V7

9/98 98 DIV

BTRY B

BTRY C

CO A

**CO A 242 EN BN** 

CO A HUMINT TEAM U9

СОВ

CO B 0411 CA

CO B INTG EXPL TEAM W9

CO B INTG EXPL TEAM W8

WPABA3 27 IN BDE HHC DET 3 (AGR)

CO B INTG EXPL TEAM Y1

CO B INTG EXPL TEAM Y2

CO B INTG EXPL TEAM Y3

CO B INTG EXPL TEAM Y4

CO B INTG EXPL TEAM Y5

CO MDM TRK POL EAC

CUSTODIAN

CUSTODIAN 242 en bn

0411 CA BN

As Of:

11/12/2004

HHC DET 3

DET 1 a

HHD

HHS DET 2

TRN2 BN (BCT) 417 RG

W769AA 2/417 98 DIV (AGR)

W769AA 2/417 98 DIV (FTS)

W76SAA 9/98 98 DIV (AGR)

W76SAA 9/98 98 DIV (FTS)

WP1TA0 242 EN BN CO A (AGR)

WP1TA0 242 EN BN CO A (FTS)

242 EN BN

WPAMB0 2/192 FA BTY B (AGR)

WPAMC0 2/192 FA BTY C (AGR)

WPAMC0 2/192 FA BTY C (FTS)

WQ2ZAA 283 TC CO (AGR)

WQ2ZAA 283 TC CO (FTS)

WRTKT0 0411 CA BN (AGR)

WRTKT0 0411 CA BN (FTS)

WZP4B0 325 MI BN B CO (AGR)

WZP4B0 325 MI BN B CO (FTS)

WZP4T3 325 MI BN HHC DET 2 RRTM SCIF

(AGR)

WZP4W8 325 MI BN INTG EXPL TM W8 (AGR)

WZPEA2 325 TC CO DET 1 (AGR)

As Of:

11/12/2004

Scenario # USA-0016 Date Created: 9/23/2004

Scenario Title: 23 AFRC Fort Chaffee, AR

Description:

Closes 4 state facilities (Charleston, Van Buren, Fort Smith, Fort Chaffee Armory) and realigns one USAR facility (Darby) moving 719 personnel (including 150 AC personnel) into a new modern facility located on Fort Chaffee.

Losing Bases	Losing Activities
BG WILLIAM O DARBY USARC (BARLING, AR) - Realignment	341 EN Co - Relocate
	WQZNAA 341 EN CO (AGR) - Relocate
	WQZNAA 341 EN CO (FTS) - Relocate
CHARLESTON AR ARMORY (CHARLESTON, AR) - Close	296 Med - Relocate
	WP94AA 296 MD CO (AGR) - Relocate
FORT CHAFFEE/CSMS 99 (Fort Smith, AR) - Close	1/393 IN - Relocate
	2/393 IN - Relocate
	3/393 FA - Relocate
	MAINT 1 - Relocate
FORT SMITH ARMORY (FORT SMITH, AR) - Close	2/142 FA - Relocate
	HHB - Relocate
	HQ 2/142 FA - Relocate
	WP2699 2/142 FA CSMS 99 (FTS) - Relocate
	WP26AA 2/142 FA (FTS) - Relocate
	WP26T0 2/142 FA HHB (AGR) - Relocate
VAN BUREN ARMORY (VAN BUREN, AR) - Close	BTRY A 142 FA - Relocate
	WPQNA0 2/153 IN CO A (AGR) - Relocate
Receiving Bases	Receiving Activities
Fort Chaffee (Fort Chaffee, AR) - Receive	WQZNAA 341 EN CO (FTS)
	2/142 FA
	2/393 IN
	296 Med
	3/393 FA
	341 EN Co
	BTRY A 142 FA
	MAINT 1
	HQ 2/142 FA
	ННВ
	WP2699 2/142 FA CSMS 99 (FTS)
	WP26AA 2/142 FA (FTS)
	WP26T0 2/142 FA HHB (AGR)
	WP94AA 296 MD CO (AGR)
	WPQNA0 2/153 IN CO A (AGR)
	WQZNAA 341 EN CO (AGR)

1/393 IN

*As Of:* 11/12/2004

**Scenario** # USA-0018 **Date Created:** 9/23/2004

Scenario Title: 27 AFRC Camden, AR

Description:

Close a USAR leased facility and construct an addition to the ARARNG facility to create an AFRC.

Losing Bases	Losing Activities
CAMDEN USARC/OMS (CAMDEN, AR) - Close	DET 1 360 CM CO - Relocate
	WVN6A2 360 CM CO DET 1 (AGR) - Relocate
	WVN6A2 360 CM CO DET 1 (FTS) - Relocate
Receiving Bases	Receiving Activities
CAMDEN AR ARMORY (CAMDEN, AR) - Receive	DET 1 360 CM CO
	WVN6A2 360 CM CO DET 1 (AGR)
	WVN6A2 360 CM CO DET 1 (FTS)

*As Of:* 11/12/2004

Scenario # USA-0023 Date Created: 9/23/2004

Scenario Title: 98 AFRC McAlester,OK

Description:

Close the McAlester, Edmond OMS 07, Atoka, Allen (vacant), Hartshorne (vacant), Madill, and Tishomingo (vacant) Army National Guard Facilities. The McAlester United States Army Reserve Center (USARC) closes. Realigns Edmond Armory. Durant Armory loses and gains personnel. A new 43,000 square foot facility with an 8,000 square foot multi-use building is constructed on McAlester AAP.

Losing Bases	Losing Activities
ALLEN ARMORY (ALLEN, OK) - Close	
ATOKA ARMORY (ATOKA, OK) - Close	HHC DET 1 1/180 IN - Relocate
DURANT OMS 11 (DURANT, OK) - Realignment	1/180 IN - Relocate
	1/180 IN 4 TS BN - Relocate
	HHC 1/180 IN - Relocate
	OMS 11 - Relocate
	W8A861 OMS 11 (FTS) - Relocate
	WPTBT0 1/180 IN HHC (AGR) - Relocate
	WPTBT0 1/180 IN HHC (FTS) - Relocate
EDMOND ARMORY (EDMOND, OK) - Realignment	45 - Relocate
	CO A DET 1 1/180 - Relocate
	CO C 700 CS - Relocate
	WPTBA1 1/180 IN CO A DET 1 (AGR) - Relocate
	WPTLC0 700 SPT BN CO C (AGR) - Relocate
EDMOND OMS 07 (EDMOND, OK) - Close	OMS 07 - Relocate
	W8A857 OMS 07 (FTS) - Relocate
FLOYD S PARKER USARC (MCALESTER, OK) - Close	304 QM - Relocate
	BTY D DET 1 355 FA - Relocate
	DET 1 375 QM - Relocate
	WRVHAA 304 CM CO (AGR) - Relocate
	WRVHAA 304 CM CO (FTS) - Relocate
HARTSHORN ARMORY (HARTSHORN, OK) - Close	
MADILL ARMORY (MADILL, OK) - Close	DET 1 1245 TC - Relocate
	WXB2A1 1245 TC CO DET 1 (AGR) - Relocate
	WXB2A1 1245 TC CO DET 1 (FTS) - Relocate
MCALESTER ARMORY (MCALESTER, OK) - Close	145 AR - Relocate
	CO A 1/180 IN - Relocate
	WPTBA0 1/180 IN CO A (AGR) - Relocate
	WXCBAA TRP E 145 CAV (AGR) - Relocate
TISHOMINGO ARMORY (TISHOMINGO, OK) - Close	
Receiving Bases	Receiving Activities

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

DURANT OMS 11 (DURANT, OK) - Receive

Monday, November 22, 2004 Page 507 of 669

CO A 1/180 IN

MC ALESTER OK AFRC (MC ALESTER, OK) - Receive

*As Of:* 11/12/2004

CO A DET 1 1/180

WPTBA0 1/180 IN CO A (AGR)

WPTBA1 1/180 IN CO A DET 1 (AGR)

WXCBAA TRP E 145 CAV (AGR)

1/180 IN 4 TS BN

145 AR

304 QM

45

BTY D DET 1 355 FA

**DET 1 1245 TC** 

DET 1 375 QM

HHC 1/180 IN

OMS 11

OMS 07

HHC DET 1 1/180 IN

W8A857 OMS 07 (FTS)

W8A861 OMS 11 (FTS)

WPTBT0 1/180 IN HHC (AGR)

WPTBT0 1/180 IN HHC (FTS)

WRVHAA 304 CM CO (AGR)

WRVHAA 304 CM CO (FTS)

WXB2A1 1245 TC CO DET 1 (AGR)

WXB2A1 1245 TC CO DET 1 (FTS)

1/180 IN

Monday, November 22, 2004

As Of: 11/12/2004

USA-0026 Scenario # Date Created: 9/23/2004

153 AFRC Fort Campbell, KY Scenario Title:

Description:

Close TNARNG facility in Clarksville, vacate 2 USAR occupied bldgs on Ft Campbell, terminate 1 USAR leased facility in vicinity of Ft Campbell, and consolidates all into a newly constructed facility and OMS on ft Campbell. Ft Campbell has master planned ten acres for this project which will be adjacent to TNARNG Maneuver and Training Equipment Site (MATES).

Losing Bases	Losing Activities
CLARKSVILLE TN ARMORY (Clarksville, TN) - Close	278 AD - Relocate
	278 AD 1 - Relocate
	WQVSAA BTY E 278 ADA (AGR) - Relocate
	WQVSAA BTY E 278 ADA (FTS) - Relocate
TNARNG LEASED FACILITY (Clarksville, TN) - Close	CO B, 2 BN/399 REGT, 7Th BDE, 100TH DIV - Relocate
	DET 4, CO B, 3 BN/399Th REGT, 7th BDE - Relocate
	TM 19, 154 LSO/99th RRC - Relocate
Receiving Bases	Receiving Activities
Campbell (Fort Campbell, KY) - Receive	101ST ABN DET 1
	278 AD
	278 AD 1
	CO B, 2 BN/399 REGT, 7Th BDE, 100TH DIV
	DET 1 3397TH GSU
	DET 4, CO B, 3 BN/399Th REGT, 7th BDE
	TM 19, 154 LSO/99th RRC
	WQVSAA BTY E 278 ADA (AGR)
	WQVSAA BTY E 278 ADA (FTS)

Page 511 of 669 Monday, November 22, 2004

As Of:

11/12/2004

Scenario # USA-0027 Date Created: 9/23/2004

Scenario Title: 190 AFRC Lafayette, IN

Description:

Close 6 ARNG Armories (Boswell, Attica, Delphi, Remington, Monticello, and Darlington) and 1 USAR Center (GEORGE E HALLIDAY Lafayette USARC). ADD/ALT to existing INARNG facility in Lafayette, IN.

Losing Bases	Losing Activities
ATTICA ARMORY (ATTICA, IN) - Close	CUSTODIAN 1 - Relocate
	HHSB DET 1 3/139 - Relocate
	WPPNT1 3/139 FA DET 1 HHB (AGR) - Relocate
BOSWELL ARMORY (BOSWELL, IN) - Close	BTRY E DET 1 138 AD - Relocate
	CUSTODIAN - Relocate
	WPLDA1 138 AD BTY E DET 1 (AGR) - Relocate
DARLINGTON ARMORY (DARLINGTON, IN) - Close	
DELPHI ARMORY (DELPHI, IN) - Close	190 QM - Relocate
	BTRY A 1/138 AD - Relocate
	BTRY B 1/138 AD - Relocate
	BTRY C 1/138 AD - Relocate
	BTRY D 1/138 AD - Relocate
	CUSTODIAN 2 - Relocate
	HHB 1/138 AD - Relocate
	HQ 1/138 AD - Relocate
	WPLXT0 1/138 AD HHB (AGR) - Relocate
GEORGE E HALLIDAY USARC (LAFAYETTE, IN) - Close	209 CS - Relocate
	300 CS - Relocate
	WSLUAA 300 SPT BN HHD (AGR) - Relocate
	WSPQAA 209 CS CO (AGR) - Relocate
	WSPQAA 209 CS CO (FTS) - Relocate
MONTICELLO IN ARMORY (MONTICELLO, IN) - Close	738 MD - Relocate
	CO B 2/293 IN - Relocate
	CUSTODIAN 4 - Relocate
	WPPXB0 2/293 IN CO B (AGR) - Relocate
	WPPXB0 2/293 IN CO B (FTS) - Relocate
REMINGTON ARMORY (REMINGTON, IN) - Close	CO C 738 CS - Relocate
	CUSTODIAN 3 - Relocate
	WPPYC0 738 CS BN CO C (AGR) - Relocate
Receiving Bases	Receiving Activities
ARNG LAFAYETTE (LAFAYETTE, IN) - Receive	WSPQAA 209 CS CO (FTS)
	209 CS
	300 CS

Monday, November 22, 2004 Page 512 of 669

738 MD

BTRY A 1/138 AD

BTRY B 1/138 AD

BTRY C 1/138 AD

BTRY D 1/138 AD

BTRY E DET 1 138 AD

CO B 2/293 IN

CO C 738 CS

CUSTODIAN

**CUSTODIAN 3** 

**CUSTODIAN 2** 

**CUSTODIAN 1** 

CUSTODIAN 4

HHB 1/138 AD

HHSB DET 1 3/139

HQ 1/138 AD

WPLDA1 138 AD BTY E DET 1 (AGR)

WPLXT0 1/138 AD HHB (AGR)

WPPNT1 3/139 FA DET 1 HHB (AGR)

WPPXB0 2/293 IN CO B (AGR)

WPPXB0 2/293 IN CO B (FTS)

WPPYC0 738 CS BN CO C (AGR)

WSLUAA 300 SPT BN HHD (AGR)

WSPQAA 209 CS CO (AGR)

190 QM

Monday, November 22, 2004

Scenario # USA-0030 Date Created: 9/23/2004

Scenario Title: 198 AFRC Greenlief TS, Hastings, NE

Description:

Close NE ARNG Readiness Centers at Grand Island, Hastings, and Crete; The 89th RRC will close one Reserve Center in Hastings. All afected units will relocate to a new AFRC on the Greenlief Training Site near Hastings, NE.

Losing Bases	Losing Activities
CRETE ARMORY (CRETE, NE) - Close	134 IN - Relocate
	35 - Relocate
	WYRAAA 134 IN DET (AGR) - Relocate
GRAND ISLAND ARMORY (GRAND ISLAND, NE) - Close	TRP A DET 1 1/167 AR - Relocate
	WV6BA1 1/167 AR DET 1 TRP A (FTS) - Relocate
	WV6BA1 1/67 AR DET 1 TRP A (AGR) - Relocate
HASTINGS NE ARMORY (HASTINGS, NE) - Close	DET 1 267 OD CO - Relocate
	TRP A 1/167 AR - Relocate
	WV6BA0 1/167 CAV TRP A (AGR) - Relocate
HASTINGS USARC (HASTINGS, NE) - Close	295 OD CO HQ MOD AMMO ORD - Relocate
	PLT AMMO ( MDM LIFT ), 295 OD CO - Relocate
	PLT AMMO (HVY LIFT) 295 OD CO - Relocate
	WSMNAA 295 OD CO (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC HASTINGS GREENLIEF TS (HASTINGS, NE) - Receive	134 IN
	295 OD CO HQ MOD AMMO ORD
	35
	35 DET 1 267 OD CO
	DET 1 267 OD CO
	DET 1 267 OD CO PLT AMMO ( MDM LIFT ), 295 OD CO
	DET 1 267 OD CO PLT AMMO ( MDM LIFT ), 295 OD CO PLT AMMO (HVY LIFT) 295 OD CO
	DET 1 267 OD CO PLT AMMO ( MDM LIFT ), 295 OD CO PLT AMMO (HVY LIFT) 295 OD CO TRP A 1/167 AR
	DET 1 267 OD CO PLT AMMO ( MDM LIFT ), 295 OD CO PLT AMMO (HVY LIFT) 295 OD CO TRP A 1/167 AR TRP A DET 1 1/167 AR
	DET 1 267 OD CO PLT AMMO ( MDM LIFT ), 295 OD CO PLT AMMO (HVY LIFT) 295 OD CO TRP A 1/167 AR TRP A DET 1 1/167 AR WSMNAA 295 OD CO (FTS)
	DET 1 267 OD CO PLT AMMO ( MDM LIFT ), 295 OD CO PLT AMMO (HVY LIFT) 295 OD CO TRP A 1/167 AR TRP A DET 1 1/167 AR WSMNAA 295 OD CO (FTS) WV6BAO 1/167 CAV TRP A (AGR)

Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # USA-0040 Date Created: 9/30/2004

Scenario Title: 105 7th SFG from FT Bragg (EGLIN AFB)

Description:

Moves the 7th Special Forces Group from Fort Bragg and stations it on Eglin Air Force Base in order to provide ready access to training land more compatible with their Area Of Responsibility.

Losing Bases

Bragg (Fort Bragg, NC) - Realignment

Receiving Bases

Receiving Activities

Eglin AFB (Valpariso, FL) - Receive

As Of: 11/12/2004

USA-0044

9/30/2004

172 Realign Fort Bliss Scenario Title:

Description:

Scenario #

Realign four Heavy BCT UAs, a Fires Bde UA, an Aviation Bde UA, a Sustain Bde UA and a Maneuver Enhancement UA to Fort Bliss, TX in

advantage of the large heavy maneuver space and the range complexes.

Losing Bases	Losing Activities	
Base X (x, XX) - Realignment		
Receiving Rases	Receiving Activities	

Date Created:

Bliss (El Paso, TX) - Receive

*As Of:* 11/12/2004

*Scenario #* USA-0046 *Date Created:* 9/30/2004

Scenario Title: 40 Drill SGT School Consolidation (Jackson)

Description:

Reduce the number of Army Drill Sergeant Schools from 3 (Fort Benning, Fort Jackson, & Fort Leonard Wood) to 1 school (Fort Jackson).

Losing Bases	Losing Activities
Benning (Fort Benning, GA) - Realignment	NCO ACAD FT BENNING - Relocate
Leonard Wood (Fort Leonard Wood, MO) - Realignment	NCO ACAD FT L WOOD - Relocate
Receiving Bases	Receiving Activities
Jackson (Columbia, SC) - Receive	NCO ACAD FT BENNING
	NCO ACAD FT L WOOD

As Of:

11/12/2004

*Scenario* # USA-0047 *Date Created*: 9/30/2004

Scenario Title: 77 Maneuver Center (Hood)

Description:

Move Armor Center and School (Knox) and the Infantry Center and School (Benning) to Hood to create a Maneuver Center. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

Losing Bases	Losing Activities
Benning (Fort Benning, GA) - Realignment	
Knox (Fort Knox, KY) - Realignment	
Receiving Bases	Receiving Activities

Hood (Fort Hood, TX) - Receive

*As Of:* 11/12/2004

**Scenario** # USA-0048 **Date Created:** 9/30/2004

Scenario Title: 81 Net Fires Center (White Sands)

Description:

Moves the ADA center & school (Bliss) and the FA center & school (Sill) to White Sands Missile Range. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

Losing Bases	Losing Activities
Bliss (El Paso, TX) - Realignment	
Sill (Fort Sill, OK) - Realignment	
Receiving Bases	Receiving Activities

White Sands (White Sands Missle Range, NM) - Receive

Page 538 of 669

Monday, November 22, 2004

As Of:

11/12/2004

Scenario # USA-0049 Date Created: 9/30/2004

Scenario Title: 83 Info Support Center (Gordon)

Description:

Moves the Military Intelligence Center & School to Gordon (with Signal). Army will look at this scenario under the authority and overwatch of the E&T JCSG.

Losing Bases	Losing Activities
Huachuca (Fort Huachuca, AZ) - Realignment	
Receiving Bases	Receiving Activities

Gordon (Augusta, GA) - Receive

*As Of:* 11/12/2004

Scenario # USA-0050 Date Created: 9/30/2004

Scenario Title: 84 Info Support Center (Huachuca)

Description:

Moves the Signal Center & School, 513th MI Bde, 93rd SC Bde, & the 116th MI Group from Gordon to Huachuca (with Military Intelligence). Army will look at this scenario under the authority and overwatch of the E&T JCSG.

Losing Bases	Losing Activities
Gordon (Augusta, GA) - Realignment	
Receiving Bases	Receiving Activities

Huachuca (Fort Huachuca, AZ) - Receive

**As Of:** 11/12/2004

Scenario Title: 94 CSS Center (Redstone)

Description:

Moves CASCOM (Lee), the Army Logistic Management College (Lee), the 49th QM Group (Lee), the QM Center & School (Lee), the Ordnance Center & School (Aberdeen), and the Transportation Center and School (Eustis) to Redstone (with the Missile and Munitions School) Creating a CSS Center. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

#### Losing Bases

Aberdeen (Aberdeen, MD) - Realignment

#### Losing Activities

ORDNANCE SCH APG 2 - Relocate

AIR FORCE OD - Relocate

AMC ACQ CTR - Relocate

BND ARMY - Relocate

CMD HQ ARL - Relocate

CMD HQ ARL 1 - Relocate

CTR ARDEC - Relocate

CTR RD&E CENTER - Relocate

CTR USA ORD SCH & 1 - Relocate

CTR USA ORD SCH & 2 - Relocate

**DET TAML - Relocate** 

MARINE CORPS OD - Relocate

NCO ACAD APG - Relocate

ORDNANCE 10 - Relocate

ORDNANCE 1 - Relocate

OFC TECH ESCORT - Relocate

ORDNANCE 11 - Relocate

ORDNANCE 12 - Relocate

ORDNANCE 13 - Relocate

ORDNANCE 2 - Relocate

ORDNANCE 3 - Relocate

ORDNANCE 4 - Relocate

ORDNANCE 5 - Relocate

ORDNANCE 6 - Relocate

ORDNANCE 7 - Relocate

ORDNANCE 8 - Relocate

ORDNANCE 9 - Relocate

ORDNANCE SCH APG 1 - Relocate

Page 546 of 669

ACT AMSAA - Relocate

Monday, November 22, 2004

Eustis (Fort Eustis, VA) - Realignment

As Of:

11/12/2004

TRANSPORTATION 9 - Relocate

CMD HQ AMCOM - Relocate

**CORRESPONDENCE COURS - Relocate** 

CTR TC ACQUIS CTR - Relocate

**HQ TACOM - Relocate** 

MARINE CORPS TC - Relocate

NCO ACAD (TRANS) - Relocate

PHASE II MED TNG - Relocate

SCH TRANS& AV LOG - Relocate

SCH TRANS& AV LOG 1 - Relocate

TRANS SCH FT EUSTIS 1 - Relocate

TRANS SCH FT EUSTIS 2 - Relocate

TRANSPORTATION 10 - Relocate

TRANSPORTATION 1 - Relocate

TRANS SCH FT EUSTIS 3 - Relocate

TRANSPORTATION 11 - Relocate

TRANSPORTATION 12 - Relocate

TRANSPORTATION 13 - Relocate

TRANSPORTATION 14 - Relocate

TRANSPORTATION 2 - Relocate

TRANSPORTATION 3 - Relocate

TRANSPORTATION 4 - Relocate

TRANSPORTATION 5 - Relocate

TRANSPORTATION 6 - Relocate
TRANSPORTATION 7 - Relocate

TRANSPORTATION 8 - Relocate

AIR FORCE TC - Relocate

Monday, November 22, 2004

As Of:

11/12/2004

Lee (Fort Lee, VA) - Realignment

SCH USA QMC & SCH 2 - Relocate

AIR FORCE QM - Relocate

CMD USA OP'L TEST CM - Relocate

CMD USAISEC - Relocate

CTR USA CA & FT LVNW - Relocate

MARINE CORPS QM - Relocate

NAVY QM - Relocate

NCO ACAD FT LEE - Relocate

QM SCH FT LEE 1 - Relocate

QM SCH FT LEE 2 - Relocate

QM SCH FT LEE 3 - Relocate

QUARTERMASTER 1 - Relocate

QUARTERMASTER 12 - Relocate

QUARTERMASTER 11 - Relocate

QUARTERMASTER 10 - Relocate

QUARTERMASTER 13 - Relocate

QUARTERMASTER 14 - Relocate

QUARTERMASTER 2 - Relocate

QUARTERMASTER 3 - Relocate

QUARTERMASTER 4 - Relocate

QUARTERMASTER 5 - Relocate

QUARTERMASTER 6 - Relocate

QUARTERMASTER 7 - Relocate

QUARTERMASTER 8 - Relocate

QUARTERMASTER 9 - Relocate

SCH USA QMC & SCH 1 - Relocate AGY FLD OPERATING - Relocate

#### Receiving Bases

Redstone (Huntsville, AL) - Receive

#### Receiving Activities

**HQ TACOM** 

AIR FORCE OD

AIR FORCE QM

AIR FORCE TC

AMC ACQ CTR

**BND ARMY** 

CMD HQ AMCOM

CMD HQ ARL

ORDNANCE 11

CMD USA OP'L TEST CM

**ORDNANCE 1** 

CORRESPONDENCE COURS

CTR ARDEC

CTR RD&E CENTER

CTR TC ACQUIS CTR

CTR USA CA & FT LVNW

CTR USA ORD SCH & 1

CTR USA ORD SCH & 2

ORDNANCE SCH APG 1

MARINE CORPS OD

**ORDNANCE 12** 

MARINE CORPS QM

MARINE CORPS TC

**NAVY QM** 

NCO ACAD (TRANS)

NCO ACAD APG

NCO ACAD FT LEE

OFC TECH ESCORT

ACT AMSAA

AGY FLD OPERATING

**DET TAML** 

CMD USAISEC

**ORDNANCE 13** 

ORDNANCE 2

ORDNANCE 3

ORDNANCE 4

ORDNANCE 5

ORDNANCE 6

ORDNANCE 7

ORDNANCE 8

ORDNANCE 10

ORDNANCE 9

CMD HQ ARL 1

ORDNANCE SCH APG 2

PHASE II MED TNG

QM SCH FT LEE 1

QM SCH FT LEE 2

QM SCH FT LEE 3

QUARTERMASTER 1

**QUARTERMASTER 10** 

QUARTERMASTER 13

QUARTERMASTER 12

TRANSPORTATION 11

QUARTERMASTER 14

QUARTERMASTER 2

QUARTERMASTER 3

QUARTERMASTER 4

*As Of:* 11/12/2004

**QUARTERMASTER 5** 

**QUARTERMASTER 6** 

**QUARTERMASTER 7** 

**QUARTERMASTER 8** 

SCH TRANS& AV LOG 1

**QUARTERMASTER 9** 

**QUARTERMASTER 11** 

SCH USA QMC & SCH 1

SCH USA QMC & SCH 2

TRANS SCH FT EUSTIS 1

TRANS SCH FT EUSTIS 2

TRANS SCH FT EUSTIS 3

TRANSPORTATION 1

**TRANSPORTATION 10** 

**TRANSPORTATION 9** 

**TRANSPORTATION 12** 

**TRANSPORTATION 13** 

**TRANSPORTATION 14** 

TRANSPORTATION 2

**TRANSPORTATION 3** 

TRANSPORTATION 4

TRANSPORTATION 5
TRANSPORTATION 6

TRANSPORTATION 7

TRANSPORTATION 8

SCH TRANS& AV LOG

As Of:

11/12/2004

Scenario # USA-0054 Date Created: 9/30/2004

Scenario Title: 19 AFRC Marana, AZ

Description:

Close the Allen Hall USARC located SE of Tucson. Realign the USAR AMSA from Fort Huachucha. Realign AZARNG units from the 52d St Armory and the Papago Armory. Construct a 1000 soldier AFRC in Marana on the AZARNG Silverbell Army Heliport/Pinal Air Park. The AZARNG is already developing this site for the Western Army Aviation Training Site.

Losing Bases	Losing Activities
1LT PAUL K ALLEN USARC (TUCSON, AZ) - Close	208 TC CO MDM TRK PLS - Relocate 257 Det DET 1 - Relocate 418 QM HHD POL SUPPLY BN - Relocate 7220 HSP USA MED SPT UNIT - Relocate 7220CTR BLOOD DONOR - Relocate
	7220INDIV - Relocate
	925 TC DET TLR TRANSFER PT - Relocate W8K5AA 7220 USA MD SPT UNIT HSP (AGR) - Relocate
	W8K5AA 7220 USA MD SPT UNIT HSP (FTS) - Relocate
	WS08AA 208 TC CO (AGR) - Relocate
	WS08AA 208 TC CO (FTS) - Relocate
	WVRGA2 257 TC CO DET 1 (AGR) - Relocate
	WVRGA2 257 TC CO DET 1 (FTS) - Relocate
	WZNSAA 418 QM BN HHD (AGR) - Relocate
	WZNSAA 418 QM BN HHD (FTS) - Relocate
52ND STREET ARMORY/OMS 04/OMS 07/CSMS 03 (PHOENIX, AZ) - Realignment	860 MP CO - Relocate
Huachuca (Fort Huachuca, AZ) - Realignment	CMD 98 TRP CMD - Relocate
PAPAGO PARK MILITARY RESERVATION/OMS 03A (PHOENIX, AZ) - Realignment	CMD 98 TRP CMD - Relocate W781AA 98 TRP CMD (AGR) - Relocate
	W8AWA1 98 TRP CMD (AGR) - Relocate
	W8AWA1 98 TRP CMD (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC Marana, AZ (Marana, AZ) - Receive	WZNSAA 418 QM BN HHD (FTS)
	257 Det DET 1
	418 QM HHD POL SUPPLY BN
	7220 HSP USA MED SPT UNIT
	7220CTR BLOOD DONOR
	7220INDIV
	860 MP CO
	925 TC DET TLR TRANSFER PT
	W8AWA1 98 TRP CMD (AGR)

Monday, November 22, 2004 Page 551 of 669

As Of:

11/12/2004

W781AA 98 TRP CMD (AGR)

CMD 98 TRP CMD

W8AWA1 98 TRP CMD (FTS)

W8K5AA 7220 USA MD SPT UNIT HSP (AGR)

W8K5AA 7220 USA MD SPT UNIT HSP (FTS)

WS08AA 208 TC CO (AGR)

WS08AA 208 TC CO (FTS)

WVRGA2 257 TC CO DET 1 (AGR)

WVRGA2 257 TC CO DET 1 (FTS)

WZNSAA 418 QM BN HHD (AGR)

208 TC CO MDM TRK PLS

As Of:

11/12/2004

**Scenario** # USA-0055 **Date Created:** 9/30/2004

Scenario Title: 25 AFRC Pine Bluff Arsenal AR

Description:

Close 1 Armed Forces Reserve Center and 1 Arkansas Army National Guard (ARARNG) facility (over-utilized facilities (143%, 177%)) and construct one new facility inside the fence of Pine Bluff Arsenal. Includes a multi-use bldg for classroom/training space.

Losing Bases	Losing Activities
PINE BLUFF ARMORY (Pine Bluff, AR) -	212 SC CO C - Relocate
	39 CS CO A DET 2 - Relocate
	WQF0C0 212 SC BN CO C (AGR) - Relocate
	WQNYA2 39 CS BN DET 2 (AGR) - Relocate
	WQNYA2 39 CS BN DET 2 (FTS) - Relocate
SAMUEL S STONE JR USARC (Pine Bluff, AR) -	92 QM - Relocate
	959 EN CO DUMP TRUCK - Relocate
	WRY3AA 959 EN CO (AGR) - Relocate
	WRY3AA 959 EN CO (FTS) - Relocate
	WVLZAA 92 CM BN HHD (AGR) - Relocate
	WVLZAA 92 CM BN HHD (FTS) - Relocate
Receiving Bases	Receiving Activities
Pine Bluff (Pine bluff, AR) - Receive	212 SC CO C
	39 CS CO A DET 2
	39 CS CO A DET 2 92 QM
	92 QM
	92 QM 959 EN CO DUMP TRUCK
	92 QM 959 EN CO DUMP TRUCK WQF0C0 212 SC BN CO C (AGR)
	92 QM 959 EN CO DUMP TRUCK WQF0C0 212 SC BN CO C (AGR) WQNYA2 39 CS BN DET 2 (AGR)
	92 QM 959 EN CO DUMP TRUCK WQF0C0 212 SC BN CO C (AGR) WQNYA2 39 CS BN DET 2 (AGR) WQNYA2 39 CS BN DET 2 (FTS)
	92 QM 959 EN CO DUMP TRUCK WQF0C0 212 SC BN CO C (AGR) WQNYA2 39 CS BN DET 2 (AGR) WQNYA2 39 CS BN DET 2 (FTS) WRY3AA 959 EN CO (AGR)

Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # USA-0056 Date Created: 9/30/2004

Scenario Title: 26 AFRC Arkadelphia, AR

Description:

Close the Arkadelphia Readiness Center (Arkansas Army National Guard (ARARNG)) and construct an addition/alteration to expand the Arkadelphia United States Army Reserve Center to accommodate the ARARNG.

Losing Bases	Losing Activities
ARKADELPHIA ARMORY (ARKADELPHIA, AR) -	1/153 IN CO A DET 1 - Relocate
	WPQMA1 1/153 IN CO A DET 1 (AGR) - Relocate
Receiving Bases	Receiving Activities
ARKADELPHIA USARC (ARKADELPHIA, AR) - Receive	1/153 IN CO A DET 1
	WPQMA1 1/153 IN CO A DET 1 (AGR)

As Of:

11/12/2004

Scenario # USA-0057 Date Created: 9/30/2004

Scenario Title: 30 Joint Maintenance Facility Fort Chaffee, AR

Description:

Close the USAR Equipment Concentration Site (ECS) 15 at Barling, AR (leased) and the ARNG CSMA. Consolidate the maintenance operations in a new Joint Mobilization Area Training and Equipment Site (MATES) on Fort Chaffee close to the bulk fuel point and wash rack.

Losing Bases	Losing Activities
ARNG CSMS-A Ft Chaffee (Fort Chaffee, AR) - Close	
ECS 15 (BARLING, AR) - Close	ECS 15 FT CHAFFEE (FTS) - Relocate
Receiving Bases	Receiving Activities
Fort Chaffee (Fort Chaffee, AR) - Receive	ECS 15 FT CHAFFEE (FTS)

As Of: 11/12/2004

Scenario # USA-0058 Date Created: 10/1/2004

Scenario Title: 125 Maneuver Center (Yuma)

Description:

Move Armor Center and School (Knox) and the Infantry Center and School (Benning) to Yuma Proving Ground to create a Maneuver Center. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

#### Losing Bases

Benning (Fort Benning, GA) - Realignment

#### Losing Activities

USATC BENNING/84 DIV 1 - Relocate

ACT COMBAT DEV ACT 1 - Relocate

ACT COMBAT DEV ACT 2 - Relocate

AIR FORCE 1 - Relocate

AIR FORCE 2 - Relocate

AIR FORCE 3 - Relocate

AUG MI BN (CI) - Relocate

BDE USA RANGER TNG 1 - Relocate

BDE USA RANGER TNG 2 - Relocate

BDE USA RANGER TNG 3 - Relocate

BDE USA RANGER TNG 6 - Relocate

BDE USA RANGER TNG 5 - Relocate

BDE USA RANGER TNG 4 - Relocate

CTR USA MKMNSHP UNIT - Relocate

IN SCH FT BENNING 1 - Relocate

IN SCH FT BENNING 2 - Relocate

NCO ACAD FT BENNING - Relocate

RANGER INDOCT SCH BE - Relocate

RECEPTION STATION - Relocate

SCH USA INF 1 - Relocate

SCH USA INF 2 - Relocate

USATC BENNING/84 DIV - Relocate

1 - Relocate

Monday, November 22, 2004 Page 556 of 669

Knox (Fort Knox, KY) - Realignment

USATC FT KNOX/100 DI 4 - Relocate

As Of:

11/12/2004

ACT COMBAT DEV ACT AR1 - Relocate

ACT COMBAT DEV ACT AR2 - Relocate

ACT LOGSA - Relocate

AIR FORCE AR - Relocate

ARMOR SCH FT KNOX 1 - Relocate

ARMOR SCH FT KNOX 2 - Relocate

ARMOR SCH FT KNOX 3 - Relocate

BDE 1ST AR TNG - Relocate

BN CI (SECURITY) - Relocate

CMD USA OP'L TEST CM - Relocate

CMD USA FLD SPT CMD - Relocate

CMD HQ AMCOM - Relocate

CTR ARDEC - Relocate

CTR TACOM R&D - Relocate

HQ TACOM - Relocate

MARINE CORPS AR - Relocate

NCO ACAD FT KNOX - Relocate

**RECEPTION STATION - Relocate** 

SCH USA ARMOR - Relocate

USATC FT KNOX/100 DI - Relocate

USATC FT KNOX/100 DI 2 - Relocate

USATC FT KNOX/100 DI 3 - Relocate

100TH DIV(IT) DRILL - Relocate

#### Receiving Bases

Yuma (Yuma, AZ) - Receive

Receiving Activities

100TH DIV(IT) DRILL

ACT COMBAT DEV ACT 1

ACT COMBAT DEV ACT 2

ACT COMBAT DEV ACT AR1

ACT COMBAT DEV ACT AR2

**ACT LOGSA** 

AIR FORCE 1

AIR FORCE 2

AIR FORCE 3

AIR FORCE AR

ARMOR SCH FT KNOX 1

USATC FT KNOX/100 DI 3

ARMOR SCH FT KNOX 3

AUG MI BN (CI)

BDE 1ST AR TNG

BDE USA RANGER TNG 1

Monday, November 22, 2004

Page 557 of 669

*As Of:* 11/12/2004

BDE USA RANGER TNG 2

BDE USA RANGER TNG 3

BDE USA RANGER TNG 4

BDE USA RANGER TNG 5

BDE USA RANGER TNG 6

CMD USA FLD SPT CMD

RANGER INDOCT SCH BE

USATC FT KNOX/100 DI 4

CMD USA OP'L TEST CM

CTR ARDEC

CTR TACOM R&D

CTR USA MKMNSHP UNIT

**HQ TACOM** 

IN SCH FT BENNING 1

IN SCH FT BENNING 2

MARINE CORPS AR

ARMOR SCH FT KNOX 2

CMD HQ AMCOM

NCO ACAD FT KNOX

BN CI (SECURITY)

RECEPTION STATION in

SCH USA ARMOR

SCH USA INF 1

SCH USA INF 2

USATC BENNING/84 DIV

USATC BENNING/84 DIV 1

USATC FT KNOX/100 DI

USATC FT KNOX/100 DI 2

RECEPTION STATION ar

NCO ACAD FT BENNING

As Of:

11/12/2004

*Scenario #* USA-0059 *Date Created*: 10/1/2004

Scenario Title: 34 Net Fires Center (Bliss)

Description:

Moves FA center and school (Sill) to Bliss (with the ADA center and school). Army will look at this scenario under the authority and overwatch of the F&T\_ICSG

Losing Bases	Losing Activities
Sill (Fort Sill, OK) - Realignment	USATC FT SILL/95 DIV 3 - Relocate
	ACT COMBAT DEV ACT - Relocate
	AIR FORCE FA - Relocate
	AUG MI GRP CI - Relocate
	CMD HQ AMCOM - Relocate
	CMD USA FLD SPT CMD - Relocate
	CMD USA OP'L TEST CM - Relocate
	CTR ARDEC - Relocate
	CTR ODMSL&MU SCH& - Relocate
	CTR USA FA TNG 1 - Relocate
	CTR USA FA TNG 2 - Relocate
	FA SCH FT SILL 3 - Relocate
	FA SCH FT SILL 2 - Relocate
	FA SCH FT SILL 1 - Relocate
	HQ TACOM - Relocate
	MARINE CORPS FA - Relocate
	NCO ACAD FT SILL 1 - Relocate
	NCO ACAD FT SILL 2 - Relocate
	OFC HQ CECOM - Relocate
	RECEPTION STATION FA - Relocate
	SCH USA FIELD ARTY 1 - Relocate
	SCH USA FIELD ARTY 2 - Relocate
	USA SOFTWARE ENG CTR - Relocate
	USATC FT SILL/95 DIV 1 - Relocate
	USATC FT SILL/95 DIV 2 - Relocate
	308 MI BN CI (SECURITY) - Relocate
Receiving Bases	Receiving Activities
Bliss (El Paso, TX) - Receive	USATC FT SILL/95 DIV 3
	ACT COMBAT DEV ACT
	AIR FORCE FA
	AUG MI GRP CI
	CMD HQ AMCOM
	CMD USA FLD SPT CMD

CMD USA OP'L TEST CM

*As Of:* 11/12/2004

CTR ARDEC

CTR ODMSL&MU SCH&

CTR USA FA TNG 1

CTR USA FA TNG 2

FA SCH FT SILL 3

FA SCH FT SILL 2

FA SCH FT SILL 1

**HQ TACOM** 

MARINE CORPS FA

NCO ACAD FT SILL 1

NCO ACAD FT SILL 2

OFC HQ CECOM

RECEPTION STATION FA

SCH USA FIELD ARTY 1

SCH USA FIELD ARTY 2

USA SOFTWARE ENG CTR

USATC FT SILL/95 DIV 1

USATC FT SILL/95 DIV 2

308 MI BN CI (SECURITY)

**As Of:** 11/12/2004

*Scenario* # USA-0060 *Date Created*: 10/1/2004

Scenario Title: 35 Info Support Center (Bliss)

Description:

Moves the Signal & Military Intelligence Centers & Schools (from Gordon & Huachuca) to Bliss. Closes Gordon & Huachuca. Army will look at this scenario under the authority and overwatch of the E&T JCSG.

#### Losing Bases

Gordon (Augusta, GA) - Close

#### Losing Activities

SIGNAL SCH FT GORDON 3 - Relocate

AIR FORCE sc - Relocate

CMD USA OP'L TEST CM 1 - Relocate

CTR ODMSL&MU SCH& 2 - Relocate

CTR ODMSL&MU SCH& 3 - Relocate

CTR ODMSL&MU SCH& 4 - Relocate

CTR ODMSL&MU SCH& 5 - Relocate

CTR USA SIG &FTGORDO 1 - Relocate

CTR USA SIG &FTGORDO 2 - Relocate

MARINE CORPS SC - Relocate

NCO ACAD FT GORDON - Relocate

SIGNAL 1 - Relocate

SIGNAL 12 - Relocate

SIGNAL 11 - Relocate

SIGNAL 10 - Relocate

SIGNAL 13 - Relocate

SIGNAL 14 - Relocate

SIGNAL 2 - Relocate

SIGNAL 3 - Relocate SIGNAL 4 - Relocate

SIGNAL 5 - Relocate

SIGNAL 6 - Relocate

SIGNAL 7 - Relocate

SIGNAL 8 - Relocate

SIGNAL 9 - Relocate

SIGNAL SCH FT GORDON 1 - Relocate

SIGNAL SCH FT GORDON 2 - Relocate

308 MI BN CI (SECURITY) G - Relocate

Monday, November 22, 2004 Page 561 of 669

As Of:

11/12/2004

Huachuca (Fort Huachuca, AZ) - Close

308 MI BN CI (SECURITY) H - Relocate

AIR FORCE MI - Relocate

AIR FORCE MI1 - Relocate

AIR FORCE MI2 - Relocate

AMC ACQ CTR H - Relocate

AUG MI BN (CI) h - Relocate

BDE MI H - Relocate

CMD ARMY 9 SIGNAL CMD - Relocate

CMD HQ AMCOM H - Relocate

SIGNAL SCH FT GORDON 2 - Relocate

CMD USAISEC H - Relocate

CTR USA INTEL SCH & 1 - Relocate

CTR USA INTEL SCH & 2 - Relocate

FT HUACHUCA 1 - Relocate

FT HUACHUCA 2 - Relocate

INFO SYS CMD SCHOOL 1 - Relocate

MARINE CORPS MI - Relocate

MILITARY INTELLIGENC 8 - Relocate

USA SOFTWARE ENG CTR - Relocate

MILITARY INTELLIGENC 1 - Relocate

MILITARY INTELLIGENC 2 - Relocate

MILITARY INTELLIGENC 3 - Relocate

MILITARY INTELLIGENC 4 - Relocate

MILITARY INTELLIGENC 5 - Relocate

CMD USA FLD SPT CMD 1 - Relocate

INTELL SCH HUACHUCA 3 - Relocate

MILITARY INTELLIGENC 7 - Relocate

INTELL SCH HUACHUCA 2 - Relocate

NAVY MI - Relocate

NCO ACAD FT HUACHUCA - Relocate

OFC HQ CECOM 1 - Relocate

OFC HQ CECOM H - Relocate

OFC USA COML COMM 2 - Relocate

MILITARY INTELLIGENC 9 - Relocate

MILITARY INTELLIGENC 6 - Relocate

#### Receiving Bases

Bliss (El Paso, TX) - Receive

Receiving Activities

MILITARY INTELLIGENC 2

CTR ODMSL&MU SCH& 2

CMD USAISEC H

CMD USA OP'L TEST CM 1

CMD USA FLD SPT CMD 1

CMD HQ AMCOM H

CMD ARMY 9 SIGNAL CMD

CTR ODMSL&MU SCH& 3

AUG MI BN (CI) h

CTR ODMSL&MU SCH& 4

AIR FORCE sc

AIR FORCE MI2

AIR FORCE MI1

AIR FORCE MI

AMC ACQ CTR H

FT HUACHUCA 1

308 MI BN CI (SECURITY) G

MARINE CORPS SC

MARINE CORPS MI

**INTELL SCH HUACHUCA 3** 

INTELL SCH HUACHUCA 2

308 MI BN CI (SECURITY) H

FT HUACHUCA 2

BDE MI H

CTR USA SIG &FTGORDO 2

CTR USA SIG &FTGORDO 1

CTR USA INTEL SCH & 2

CTR USA INTEL SCH & 1

CTR ODMSL&MU SCH& 5

SIGNAL 10

INFO SYS CMD SCHOOL 1

MILITARY INTELLIGENC 1

USA SOFTWARE ENG CTR

SIGNAL 1

OFC USA COML COMM 2

OFC HQ CECOM H

OFC HQ CECOM 1

NCO ACAD FT HUACHUCA

SIGNAL 11

NAVY MI

SIGNAL 12

MILITARY INTELLIGENC 8

MILITARY INTELLIGENC 7

MILITARY INTELLIGENC 6

MILITARY INTELLIGENC 5

MILITARY INTELLIGENC 3

SIGNAL 5

SIGNAL SCH FT GORDON 3

SIGNAL SCH FT GORDON 2

*As Of:* 11/12/2004

SIGNAL SCH FT GORDON 1

SIGNAL 9

SIGNAL 8

MILITARY INTELLIGENC 4

SIGNAL 6

NCO ACAD FT GORDON

SIGNAL 4

SIGNAL 3

SIGNAL 2

SIGNAL 14

SIGNAL 13

MILITARY INTELLIGENC 9

SIGNAL 7

*As Of:* 11/12/2004

*Scenario #* USA-0061 *Date Created:* 10/1/2004

Scenario Title: 101 Drill Sgt School Consolidation (Benning)

Description:

Reduce the number of Drill Sergeant Schools from 3 (Fort Benning, Fort Jackson, & Fort Leonard Wood) to 1 school at Fort Benning. Schools from Fort Jackson and Fort Leonard Wood would realign to Fort Benning.

Losing Bases

Jackson (Columbia, SC) - Realignment

Leonard Wood (Fort Leonard Wood, MO) - Realignment

Receiving Bases

Receiving Activities

Benning (Fort Benning, GA) - Receive

As Of:

11/12/2004

Scenario # USA-0064 Date Created: 10/1/2004

Scenario Title: 70 AFRC Kingsport,TN

Description:

Close the Kingsport TN AFRC (USAR and TNARNG), the USAR AMSA 147 and ARNG Field Maintenance shop (FMS) 17 (both co-located with the AFRC). Construct a new AFRC on Holston Army Ammunition Plant, Kingsport TN.

Losing Bases	Losing Activities
KINGSPORT AFRC/AMSA 147 (G) (KINGSPORT, TN) - Close	4212 U USA HOSPITAL - Relocate
	639 TC CO MDM TRK CGO EAC - Relocate
	W8DHAA 4212 USA HSP (AGR) - Relocate
	W8DHAA 4212 USA HSP (FTS) - Relocate
	WS0LAA 639 TC CO (AGR) - Relocate
	WS0LAA 639 TC CO (FTS) - Relocate
KINGSPORT AFRC/OMS 17 (KINGSPORT, TN) - Close	2/278 AR - Relocate
	2/278 AR OTHER CIV - Relocate
	2/278 arOMS 17 - Relocate
	HHT 2/278 - Relocate
	HQ 2/278 AR - Relocate
	WVEA99 2/278 AR OMS 17 (FTS) - Relocate
	WVEAAA 2/278 AR (FTS) - Relocate
	WVEAT0 2/278 CAV HHT (AGR) - Relocate
	WVEAT0 2/278 CAV HHT (FTS) - Relocate
Receiving Bases	Receiving Activities
Holston AAP (Kingsport, TN) - Receive	2/278 AR
	2/278 AR OTHER CIV
	2/278 arOMS 17
	4212 U USA HOSPITAL
	639 TC CO MDM TRK CGO EAC
	HHT 2/278
	HQ 2/278 AR
	W8DHAA 4212 USA HSP (AGR)
	W8DHAA 4212 USA HSP (FTS)
	WS0LAA 639 TC CO (AGR)
	WS0LAA 639 TC CO (FTS)
	WVEA99 2/278 AR OMS 17 (FTS)
	WVEAAA 2/278 AR (FTS)
	WVEAT0 2/278 CAV HHT (AGR)
	WVEAT0 2/278 CAV HHT (FTS)

Monday, November 22, 2004

As Of:

11/12/2004

Scenario # USA-0065 Date Created: 10/1/2004

Scenario Title: 72 Consolidate Maintenance Facility Smyrna, TN

Description:

Closes Nashville FMS (Federal Property), and 2 FMS' located on state property (Lebanon and Smyrna). Consolidate into one new "state of the art" facility on federal property at Volunteer Training Site, Smyrna.

Losing Bases	Losing Activities
LEBANON ARMORY/OMS 06 (LEBANON, TN) - Close	168 MP BN - Relocate
	267 MP Co DET 1 - Relocate
	HQ 168 MP BN - Relocate
	WZGLA1 267 MP CO DET 1 (AGR) - Relocate
	WZGVAA 168 MP BN HHD (AGR) - Relocate
	WZGVAA 168 MP BN HHD (FTS) - Relocate
NASHVILLE ARMORY/OMS 09 (NASHVILLE, TN) - Close	777 AUG OMS 9 - Relocate
TNARNG FMS - Smyrna (Smyrna, TN) - Close	
Receiving Bases	Receiving Activities
VTS SMYRNA (SMYRNA, TN) - Receive	168 MP BN
	267 MP Co DET 1
	777 AUG OMS 9
	HQ 168 MP BN
	WZGLA1 267 MP CO DET 1 (AGR)
	WZGVAA 168 MP BN HHD (AGR)

WZGVAA 168 MP BN HHD (FTS)

Monday, November 22, 2004

As Of:

11/12/2004

**Scenario** # USA-0067 **Date Created:** 10/1/2004

Scenario Title: 291Closure - Ft. Gillem - Ft. Drum

Description:

Relocate 1st Army to Ft. Drum. Relocate ARI element to Ft. Knox. Move 1st Army and FORSCOM HA liason ofc to Ft. McPhearson. Enclave 81st RSC, COE and move SDDC FOA to Ft. Eustis. AFFES, EOD & Tricare Svc RG 15 to Base X. Enclave the U.S. Army Medical Recruiting detachment.

Losing Bases

Losing Activities

Gillem (Forest Park, GA) - Close

Receiving Bases

Receiving Activities

Base X (x, XX) - Receive

Drum (Fort Drum, NY) - Receive

Knox (Fort Knox, KY) - Receive

Monday, November 22, 2004

McPherson (Atlanta, GA) - Receive

As Of:

11/12/2004

*Scenario* # USA-0068 *Date Created*: 10/1/2004

Scenario Title: 290 Closure - Ft. Gillem - Ft. Knox

Description:

Relocate 1st Army to Ft. Knox . Relocate ARI element to Ft. Knox. Enclave 81st RSC, COE and CG. AAFES to base X. Enclave the US Army Medical Recruiting detachment.

Losing Bases Losing Activities

Gillem (Forest Park, GA) - Close

Receiving Bases Receiving Activities

Base X (x, XX) - Receive

Beale AFB (Marysville, CA) - Receive

Knox (Fort Knox, KY) - Receive

McPherson (Atlanta, GA) - Receive

*As Of:* 11/12/2004

Scenario # USA-0074 Date Created: 10/1/2004

Scenario Title: 206 AFRC Kearney, NE

Description:

Close (not renew lease) Kearney facility and the Nebraska Army National Guard (NEARNG) will expand and alter their existing Kearney facility. NEARNG wants to establish a joint facility on their property in Kearney, NE.

Losing Bases	Losing Activities
KEARNEY USARC (KEARNEY, NE) - Close	295th OD PLT AMMO (HVY LIFT) - Relocate
	WSMNU2 295 OD CO HVY LIFT PLT (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC KEARNEY (KEARNEY, NE) - Receive	295th OD PLT AMMO (HVY LIFT)
	WSMNU2 295 OD CO HVY LIFT PLT (FTS)

As Of:

11/12/2004

*Scenario #* USA-0077 *Date Created:* 10/1/2004

Scenario Title: 268 AFRC Middletown, IA

Description:

lowa Army National Guard (IAARNG) and United States Army Reserve (USAR) will close current installations (1 each). Affected units will relocate to new Armed Fforces Reserve Center (AFRC) in Middletown, IA on 27.5 acres of land to be transferred to the IAARNG from IAAP.

Losing Bases	Losing Activities
BURLINGTON MEMORIAL USARC (MIDDLETOWN, IA) - Close	389 EN CO C - Relocate
	WRX8C0 389 EN BN CO C (FTS) - Relocate
SUMMER STREET ARMORY/OMS 12A (BURLINGTON, IA) - Close	1556 QM - Relocate
	1557 QM - Relocate
	1558 QM - Relocate
	224 EN CO A - Relocate
	W8A0 OMS 12A - Relocate
	W8A030 OMS 12A (FTS) - Relocate
	WP1NA0 224 EN BN CO A (AGR) - Relocate
Receiving Bases	Receiving Activities
Iowa AAP (Middletown, IA) - Receive	1556 QM
	1557 QM
	1558 QM
	224 EN CO A
	389 EN CO C
	W8A0 OMS 12A
	W8A030 OMS 12A (FTS)
	WP1NA0 224 EN BN CO A (AGR)
	WRX8C0 389 EN BN CO C (FTS)

As Of:

11/12/2004

*Scenario #* USA-0090 *Date Created*: 10/7/2004

Scenario Title: 65 AFRC Stewart Army Sub-Post, NY

Description:

Close 1 New York Army National Guard (NYARNG) Armory (Newburg Armory) and 1 United States Army Reserve (USAR) Center (Steward Newburg USARC). Move affected units into a new state of the art Armed Forces Reserve Center (AFRC) in Stewart Army SubPost adjacent to Stewart Air National Guard Base.

Losing Bases

NEW WINDSOR (RAZ AVE) (NEW WINDSOR, NY) - Close

NEW WINDSOR/ STEWART NEWBURGH (NEW WINDSOR, NY) - Close

NEWBURGH ARMORY (NEWBURGH, NY) - Close

Receiving Bases

Receiving Activities

STEWART ARMY SUB POST (STEWART, NY) - Receive

As Of:

11/12/2004

*Scenario #* USA-0095 *Date Created*: 10/8/2004

Scenario Title: 107 AFRC Ceiba, PR

Description:

Close 1 USARC (1LT Paul Lavergne USARC) and close 4 PRARNG facilities (Ceiba (2 locations), Juncos, and Humacao Readiness Centers). Consolidates units onto what is soon to become USAR property. (Navy is in the process of transferring the property to the Army (approx. 90 acres - non BRAC action).

#### Losing Bases

Losing Activities

1LT PAUL LAVERGNE USARC (BAYAMON, PR) - Close

Buchanan (San Juan, PR) - Realignment

CPT ALEJO RIVERA-MORALES ARMORY (CEIBA, PR) - Close

CPT ANTONIO R ROCAFORT ARMORY (HUMACAO, PR) - Close

PFC ARCADIO ALAGARIN ARMORY (JUNCOS, PR) - Close

Receiving Bases

Receiving Activities

ROOSEVELT ROADS NAS USARC/BMA (CEIBA, PR) - Receive

As Of:

11/12/2004

USA-0096 Scenario # 10/8/2004 Date Created:

226 AFRC Ft. Allen, PR Scenario Title:

#### Description:

Realigns Rubio United States Army Reserve (USAR) Center and relocates USAR School Brigiade and Puerto Rico Army National Guard (PRARNG) 210th Regional Training Inatallation currently on Ft Allen and consolidates them into and constructs a new Armed Forces Rediness Center and Regional Training Installation on the Ft Allen Training Site. Rubio USAR Center (GREEN on the Army Installation Status Report) is 150% over utilized and therefore does not meet administrative, training, storage and maintenance requirements. Co-locates USAR and PRÁRNG schools in one facility.

Losing Bases	Losing Activities
CPT EURIPIDES RUBIO JR USARC (PUERTO NUEVO, PR) - Close	W82BAA - Relocate
	W82BAA 265 USA SCH BDE (AGR) - Relocate
	W82BAA 265 USA SCH BDE (FTS) - Relocate
FT. ALLEN (FT. ALLEN, PR) - Realignment	1/201 (CA) - Relocate
	2/201 (GS) - Relocate
	HQ 201 - Relocate
Receiving Bases	Receiving Activities
AFRC FT. ALLEN (FT. ALLEN, PR) - Receive	1/201 (CA)
	2/201 (GS)
	HQ 201
	W82BAA
	W82BAA 265 USA SCH BDE (AGR)
	W82BAA 265 USA SCH BDE (FTS)

Monday, November 22, 2004

As Of:

11/12/2004

**Scenario** # USA-0104 **Date Created:** 10/8/2004

Scenario Title: 257 AFRC Camp Bullis, TX

Description:

Close 2 Texas Army National Guard (TXARNG) Armories (Hondo and San Antonio). Close 2 United States Army Reserve (USAR) Centers and 2 bldgs on Camp Bullis. Construct an addition/alteration to expand the size of the Camp Bullis USAR Center to 176,000 square feet. Converts the present Camp Bullis USARC into a joint facility on Army property on Camp Bullis. Also includes construction of two 7500 sq ft multi use facilities (training, classroom, billets) along with a field maintenance activity and equipment concentration site.

#### Losing Bases

HONDO READINESS CENTER (HONDO, TX) - Close

NGB I35 (San Antonio, TX) - Close

SAN ANTONIO CALLAGHAN USARC (SAN ANTONIO, TX) - Close

#### Losing Activities

1/141 IN CO C DET 1 - Relocate

WPM4C1 1/141 IN DET 1 CO C (AGR) - Relocate

111 MD BN AREA SUPPORT MED - Relocate

90th RRC RTD OFFICE Callaghan - Relocate

CM 1 Callaghan - Relocate

CM 2 Callaghan - Relocate

WNEBR1 CM CO USAR ELE (FTS) - Relocate

WNEBR1 CM CO USAR ELE 1 (AGR) - Relocate

WQ80AA 425 EN TM (FTS) - Relocate

WQ8YAA 377 EN DET (AGR) - Relocate

WQ8YAA 377 EN DET (FTS) - Relocate

WR7YAA 453 CM BDE HHD (AGR) - Relocate

WR7YAA 453 CM BDE HHD (FTS) - Relocate

WRYGAA 277 EN CO (AGR) - Relocate

WRYGAA 277 EN CO (FTS) - Relocate

WS5NB0 980 EN BN CO B (AGR) - Relocate

WS5NB0 980 EN BN CO B (FTS) - Relocate

Monday, November 22, 2004 Page 616 of 669

SAN ANTONIO USARC (BOSWELL) (SAN ANTONIO, TX) - Close

WTYZAA 340 QM CO (FTS) - Relocate

238 OD TEAM CONST EQUIP REP - Relocate

238 OD TEAM PWR GENR REP 2 - Relocate

238 OD TEAM WVEH REP 2 - Relocate

238 OD TEAM WVEH REP - Relocate

377 EN DET QUARRY TEAM - Relocate

425 EN TM WELL DRILLING - Relocate

980 EN TEAM QUARRY - Relocate

453 CM - Relocate

CO MAINT GS - Relocate

DRT SAN ANTONIO - Relocate

HHD, 694 OD BN MAINT DS/GS - Relocate

WS65AA 238 OD CO (AGR) - Relocate

22 JA TEAM 4 - Relocate

#### Receiving Bases

CAMP Bullis (CAMP Bullis, TX) - Receive

#### Receiving Activities

377 EN DET QUARRY TEAM

340 QM CO FLD SVC GS FWD

22 JA TEAM 4

238 OD TEAM CONST EQUIP REP

238 OD TEAM PWR GENR REP

238 OD TEAM PWR GENR REP 2

238 OD TEAM WVEH REP 2

238 OD TEAM WVEH REP

425 EN TM WELL DRILLING

HHD, 694 OD BN MAINT DS/GS

WR7YAA 453 CM BDE HHD (FTS)

DRT SAN ANTONIO

453 CM

90th RRC RTD OFFICE Callaghan

980 EN CO B

980 EN TEAM QUARRY

CM 1 Callaghan

CM 2 Callaghan

Monday, November 22, 2004

11/12/2004

As Of:

238 OD TEAM PWR GENR REP - Relocate

277 EN CO CONSTRUCT SPT - Relocate

340 QM CO FLD SVC GS FWD - Relocate

980 EN CO B - Relocate

RTD OFFICE - Relocate

WS65AA 238 OD CO (FTS) - Relocate

WS6NAA 694 OD BN HHD (AGR) - Relocate

WS6NAA 694 OD BN HHD (FTS) - Relocate

WTYZAA 340 QM CO (AGR) - Relocate

*As Of:* 11/12/2004

1/141 IN CO C DET 1

277 EN CO CONSTRUCT SPT

WRYGAA 277 EN CO (AGR)

RTD OFFICE

WNEBR1 CM CO USAR ELE (FTS)

WNEBR1 CM CO USAR ELE 1 (AGR)

WPM4C1 1/141 IN DET 1 CO C (AGR)

WQ80AA 425 EN TM (FTS)

WQ8YAA 377 EN DET (AGR)

WQ8YAA 377 EN DET (FTS)

111 MD BN AREA SUPPORT MED

WTYZAA 340 QM CO (FTS)

WRYGAA 277 EN CO (FTS)

CO MAINT GS

WS5NB0 980 EN BN CO B (AGR)

WS5NB0 980 EN BN CO B (FTS)

WS65AA 238 OD CO (AGR)

WS65AA 238 OD CO (FTS)

WS6NAA 694 OD BN HHD (AGR)

WS6NAA 694 OD BN HHD (FTS)

WTYZAA 340 QM CO (AGR)

WR7YAA 453 CM BDE HHD (AGR)

As Of:

11/12/2004

Scenario # USA-0114 Date Created: 10/7/2004

Scenario Title: 89 AFRC Keaukaha, HI

Description:

Closes one USAR center (SFC Minoru Kunieda), two HIARNG centers (Keaau and Honokaa armories) and consolidates into an AFRC on Keaukaha Military Reservation (current HIARNG property).

Losing Bases

Losing Activities

HONOKAA ARMORY (HONOKAA, HI) - Close

KEAAU ARMORY (KEAAU, HI) - Close

SFC MINORU KUNIEDA USARC (KUNIEDA, HI) - Close

TS KEAUKAHA MIL RES (KEAUKAHA, HI) - Realignment

Receiving Bases

Receiving Activities

KEUAKAHA JMC (KEUAKAHA, HI) - Receive

Monday, November 22, 2004

Scenario Title: 59 Close Watervilet Arsenal and Leaseback

Description:

Close Watervliet Arsenal. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial and Technical JCSG realigns or disestablishes their assigned functions.

Losing Bases	Losing Activities
Watervliet Arsenal (Watervliet, NY) - Close	1US GOVT OTH - Relocate
	2US GOVT OTH - Relocate
	3US GOVT OTH - Relocate
	ACT MEDDAC FT DRUM - Relocate
	ARS WATERVLIET - Relocate
	BN USAREC ALBANY - Relocate
	CTR ARDEC - Relocate
	DET ARNG MED DET - Relocate
	DET REC AND RET DET - Relocate
	DOD AGY - Relocate
	FTS NY STARC - Relocate
	HQ STARC NY ARNG - Relocate
	MARINE CORPS - Relocate
	NAVY - Relocate
	Watervliet Garrison - Disestablish
Receiving Bases	Receiving Activities
Watervliet Arsenal (Watervliet, NY) - Receive	ACT MEDDAC FT DRUM
	ARS WATERVLIET
	BN USAREC ALBANY
	CTR ARDEC
	DET ARNG MED DET
	DET REC AND RET DET
	DOD AGY
	FTS NY STARC
	HQ STARC NY ARNG
	MARINE CORPS
	NAVY
	US GOVT OTH

As Of:

11/12/2004

Scenario # USA-0120 Date Created: 11/4/2004

Scenario Title: 342 Close Fort Shafter

Description:

Close Ft. Shafter by moving USARPAC by colocating USARPAC with PCAFLT and PACAF and colocating IMA Pacific Region with Naval Station Pearl Harbor/Hickham AFB, HI Geo-cluster. This is enabled by a JCSG proposal HAS-0016 & HAS-050.

Losing Bases	Losing Activities

Shafter (Fort Shafter, HI) - Close

USARPACHQ'S - Relocate

9TH RRC-SHAFTER - Relocate

ACT USA PAC REG CPOC - Relocate

ARNG-SHAFTER - Relocate

BASOPS/GARRISON FUNCTIONS - Relocate

BDE 196TH INF BDE - Relocate CMD PAC RGN DENTL - Relocate

DOD UNITS-SHAFTER - Relocate

HHC USA SPT CMD (SO)-SHAFTER - Relocate HQS FTM USACAPOC-SHAFTER (2) - Relocate HQS FTM USACAPOC-SHAFTER - Relocate

HQ PACIFIC MED CENTER - Relocate

HQS FTM USACAPOC-SHAFTER (1) - Relocate

LAW & ORDER-SHAFTER - Relocate
OTHER CIVILIAN PERSONNEL - Relocate
OTHER US GOV'T PERSONNEL - Relocate

PARO - Relocate

TO BASE X - Relocate

TRIPLER ARMY MED CENTER - Relocate
USA FOREIGN CI ACTIVITY - Relocate
45TH CORPS SPT GROUP TOPO - Relocate

#### Receiving Bases

Base X (x, XX) - Receive

Receiving Activities

45TH CORPS SPT GROUP TOPO

ACT USA PAC REG CPOC

ARNG-SHAFTER

**BASOPS/GARRISON FUNCTIONS** 

BDE 196TH INF BDE

DOD UNITS-SHAFTER

HHC USA SPT CMD (SO)-SHAFTER HQS FTM USACAPOC-SHAFTER (2)

HQS FTM USACAPOC-SHAFTER (1)

LAW & ORDER-SHAFTER

OTHER CIVILIAN PERSONNEL

OTHER US GOV'T PERSONNEL

*As Of:* 11/12/2004

Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive

Tripler AMC (Fort Shafter, HI) - Receive

TO BASE X

USA FOREIGN CI ACTIVITY

9TH RRC-SHAFTER

PARO

USARPACHQ'S

CMD PAC RGN DENTL

HQ PACIFIC MED CENTER

TRIPLER ARMY MED CENTER

*As Of:* 11/12/2004

*Scenario #* USA-0121 *Date Created:* 11/4/2004

Scenario Title: 292 Closure - Ft. Gillem - Ft. Dix

Description:

Relocate 1st Army to Ft. Dix and ARI element to Ft. Knox. Enclave 81st RSC, COE and CG. AAFES to Base X. Enclave the U.S. Army Medica Recruiting detachment.

Losing Bases	Losing Activities
Gillem (Forest Park, GA) - Close	81ST RSC/DP TMS - Relocate
	AAFFES - Relocate
	AGY FLD OPERATING - Relocate
	CMD USA 81 RRC - Relocate
	COAST GUARD - Relocate
	GRP USA RES CMD SPT - Relocate
	HQ FIRST US ARMY - Relocate
	OFC USAED, SO ATLANT - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	AAFFES
Dix (Fort Dix, NJ) - Receive	AGY FLD OPERATING
	HQ FIRST US ARMY
Knox (Fort Knox, KY) - Receive	GRP USA RES CMD SPT

**As Of:** 11/12/2004

Scenario # USAF-0010 Date Created: 9/22/2004

Scenario Title: Realign B-52 Fleet

Description:

Realign/consolidate current B-52 force structure at as few locations as practicable using standard squadron sizes and crews, consistent with Mission Capabilitites Indices and Future Total Force tenents.

Realign B-52s from Barksdale AFB to Minot AFB (201)

Retire Attrition Reserve B-52 Aircraft at Minot AFB (201)

Principles: Primary determinant - MCI rating; Target squadron size at 12 PAA; Limit wing size at <= 3 squadrons

Losing Bases	Losing Activities	
Barksdale AFB (Bossier City, LA) - Realignment	B-52 Bomber Squadron - Relocate  Receiving Activities	
Receiving Bases		
Minot AFB (Minot, ND) - Receive	B-52 Bomber Squadron	

Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # USAF-0027 Date Created: 11/5/2004

Scenario Title: Realign C-5 and C-17 Fleet

Description:

Realign C-5 and C-17 Fleet

Gaining Bases: C-17: Travis, March, and Dover AFBs

C-5: Lackland AFB, Memphis ANG, Stewart ANG

Losing Bases: C-17: Elmendorf AFB

5-5: Travis AFB, Wright-Patterson AFB, Dover AFB, Westover ARB,

Martin State AGS, Altus AFB

Losing Bases	Losing Activities
--------------	-------------------

Allow AED (Allow Olf) Deallowers	
Altus AFB (Altus, OK) - Realignment	C-5 Airlift Squadron - Relocate
Dover AFB (Dover, DE) - Realignment	C-5 Airlift Squadron - Relocate
Elmendorf AFB (Anchorage, AK) - Realignment	C-17 Airlift Sqaudron - Relocate
Martin State APT AGS (Baltimore, MD) - Realignment	C-5 Airlift Squadron - Relocate
Travis AFB (Fairfield, CA) - Realignment	C-5 Airlift Squadron - Relocate
Westover ARB (Chicopee, MA) - Realignment	C-5 Airlift Squadron - Relocate
Wright-Patterson AFB (Fairborn, OH) - Realignment	C-5 Airlift Squadron - Relocate
	-

#### Receiving Bases Receiving Activities

Dover AFB (Dover, DE) - Receive	C-17 Airlift Squadron
Lackland AFB (San Antonio, TX) - Receive	C-5 Airlift Squadron
March ARB (Sunnymeade, CA) - Receive	C-17 Airlift Squadron
Memphis IAP AGS (Memphis, TN) - Receive	C-5 Airlift Squadron
Stewart IAP AGS (New Windsor, NY) - Receive	C-5 Airlift Squadron
Travis AFB (Fairfield, CA) - Receive	C-17 Airlift Squadron



*As Of:* 11/12/2004

*Scenario #* IND-0013 *Date Created:* 10/22/2004

Scenario Title: SR-4A, #1; Moves I-Level Carrier Work From San Diego To Pearl Harbor

Description:

This scenario assumes a DON scenario which realigns a CVN Strike Group from San Diego to Hawaii. Pearl Harbor NSY& IMF partners with Puget Sound NSY or other nuclear carrier qualified workforce to perform the I-Level ship maintenance work for the carrier.

Losing Bases	Losing Activities
Naval Station San Diego (San Diego, CA) - Realignment	NSY_AND_IMF_PUGET_SOUND_DET_SAN_DI EGO_CA - Consolidate
Receiving Bases	Receiving Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	NSY_AND_IMF_PUGET_SOUND_DET_SAN_DI EGO_CA

Monday, November 22, 2004

Page 253 of 669

As Of:

11/12/2004

*Scenario #* IND-0014 *Date Created:* 10/22/2004

Scenario Title: SR-4A, #2; Moves Some D-Level Work From Pearl Harbor NSY To The Other 3 NSYs

#### Description:

This scenario assumes a DON scenario (DON 0036) which moves a CVN to Hawaii. Pearl Harbor NSY& IMF partners with Puget Sound NSY or other nuclear carrier qualified workforce to perform the I-Level ship maintenance work for the carrier. To compensate for the additional carrier work performed at Pear Harbor, this scenario realigns some long-term submarine depot work from Pearl Harbor to Portsmouth NSY/Puget Sound NSY & IMF/ Norfolk NSY.

Losing Bases	Losing Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Realignment	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI - Consolidate
Receiving Bases	Receiving Activities
Naval Shipyard Portsmouth (Portsmouth, NH) - Receive	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI
Naval Station Bremerton (Bremerton, WA) - Receive	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI
Naval Station Norfolk (Norfolk, VA) - Receive	NAVSHIPYD_AND_IMF_PEARL_HARBOR_HI

Monday, November 22, 2004 Page 254 of 669

As Of:

11/12/2004

*Scenario #* IND-0015 *Date Created:* 10/22/2004

Scenario Title: SR-4A, #3; Closes I-Level Facility At Everett & Realigns The Work To Puget Sound NSY

Description:

This scenario assumes a DON scenario (DON-005) which closes Everett and relocates a CVN from Everett to Bremerton. All associated intermediate-level ship maintenance work moves to the new ship location.

Losing Bases	Losing Activities
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC_PACNORWEST_EVERETT_WA - Consolidate
Receiving Bases	Receiving Activities
Naval Station Bremerton (Bremerton, WA) - Receive	NAVIMFAC_PACNORWEST_EVERETT_WA

Page 255 of 669

As Of:

11/12/2004

*Scenario #* IND-0016 *Date Created:* 10/22/2004

Scenario Title: SR-4A, #4; Closes I-Level Facility At Everett & Realigns The Work To SIMA San Diego

Description:

This scenario assumes DON scenarios (DON-005, DON-0035, DON-0036) which closes Everett and realigns three DD/DDG from Everett to San Diego. All associated intermediate-level ship maintenance work moves to the new ship location.

Losing Bases	Losing Activities
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC_PACNORWEST_EVERETT_WA - Consolidate
Receiving Bases	Receiving Activities
Naval Station San Diego (San Diego, CA) - Receive	NAVIMFAC_PACNORWEST_EVERETT_WA

*As Of:* 11/12/2004

*Scenario #* IND-0017 *Date Created:* 10/22/2004

Scenario Title: SR-4A, #5; Moves I-Level Carrier Work From SIMA Mayport To SIMA Norfolk

Description:

This scenario assumes a DON scenario which realigns a CV from Mayport to Norfolk. All associated intermediate-level ship maintenance work moves to the new ship location.

Losing Bases	Losing Activities
Naval Station Mayport (Mayport, FL) - Realignment	SIMA_MAYPORT_FL - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	SIMA_MAYPORT_FL

As Of:

11/12/2004

Scenario Title: SR-4A, #7; Closes SIMA Pascagoula & Moves I-Level Work To SIMA Mayport

Description:

This scenario assumes a DON scenario (DON-0002) which closes Pascagoula and realigns two FFGs from Pascagoula to Mayport. All associated intermediate-level ship maintenance work moves to the new ship location.

Losing Bases	Losing Activities
Naval Station Pascagoula (Pascagoula, MS) - Realignment	SIMA_PASCAGOULA_MS - Consolidate
Receiving Bases	Receiving Activities
Naval Station Mayport (Mayport, FL) - Receive	SIMA_PASCAGOULA_MS

As Of:

11/12/2004

Scenario Title: SR-4A, #8; Closes SIMA Ingleside & Moves I-Level Work To SIMA Mayport & SIMA San Diego

Description:

This scenario assumes a DON scenario (DON-0031) which closes Ingleside and realigns five MCMs/six MHCs from Ingleside to Mayport and five MCMs/six MHCs from Ingleside to San Diego. All associated intermediate-level ship maintenance work moves to the new ship locations.

Losing Bases	Losing Activities
Naval Station Ingleside (Ingleside, TX) - Realignment	SIMA_NRMF_INGLESIDE_TX - Consolidate
Receiving Bases	Receiving Activities
Naval Station Mayport (Mayport, FL) - Receive	SIMA_NRMF_INGLESIDE_TX
Naval Station San Diego (San Diego, CA) - Receive	SIMA_NRMF_INGLESIDE_TX

Monday, November 22, 2004

*As Of:* 11/12/2004

Registered Section 105

Scenario Title: SR-4B, #2; Closes Puget Sound Det, Point Loma And Moves The I-Level Work To Pearl Harbor

Description:

This scenario assumes a DON scenario which closes SUBASE POINT LOMA and realigns SSNs and floating dry dock ARCO (ARDM-5) to Pearl Harbor. All associated intermediate-level ship maintenance work moves to the new ship location.

Losing Bases	Losing Activities
Naval Station San Diego (San Diego, CA) - Realignment	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA - Consolidate
Receiving Bases	Receiving Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	NSY_AND_IMF_PUGET_SOUND_DET_PT_LOM A_CA

As Of:

11/12/2004

*Scenario #* IND-0026 *Date Created:* 11/4/2004

Scenario Title: SR-1C; Consolidate all SSN I-Level maintenance from SIMA NORFOLK to NAVSUBSUPPFAC NEW LONDON CT

Description:

Consolidate all SSN I-Level maintenance from SIMA NORFOLK VA to NAVSUBSUPPFAC NEW LONDON CT. All equipment and personnel associated with submarine I-Level maintenance would relocate, as required by NAVSUBSUPPFAC, from SIMA NORFOLK.

Supports DON-0004

Losing Bases	Losing Activities
Naval Station Norfolk (Norfolk, VA) - Realignment	SIMA NORFOLK - Consolidate
Receiving Bases	Receiving Activities
Naval Submarine Base New London (Groton, CT) - Receive	SIMA NORFOLK

*As Of:* 11/12/2004

*Scenario #* IND-0027 *Date Created:* 11/4/2004

Scenario Title: SR-1D; Consolidate all I-Level maintenance from SIMA PASCAGOULA to SIMA NORFOLK

Description:

Consolidate all I-Level ship maintenance from SIMA PASCAGOULA MS to SIMA NORFOLK VA All equipment and personnel associated with I-Level ship maintenance would relocate, as required, by the receiving activity. Supports DON scenario DON-0001

Losing Bases	Losing Activities
Naval Station Pascagoula (Pascagoula, MS) - Realignment	SIMA PASCAGOULA - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	SIMA PASCAGOULA

As Of: 11/12/2004

IND-0028 Scenario # Date Created: 11/4/2004

SR-5; Consolidate CVN, CRUDES, MCM in San Diego CA Scenario Title:

Description:

Realign CVN I-Level workload from NAVIMFAC PACNORWEST EVERETT WA to NSY & IMF PUGET SOUND DET SAN DIEGO CA Realign all CRUDES I-Level workload from NAVIMFAC PACNORWEST EVERETT WA to SIMA SAN DIEGO CA Realign all MCM / MHC I-Level workload from SIMA NRMF INGLESIDE TX to SIMA SAN DIEGO CA

Realign all SSN I-Level workload from NSY and IMF PUGET SOUND DET PT LOMA CA to SIMA SAN DIEGO CA

All equipment and personnel to relocate to NSY & IMF DET SAN DIEGO CA from NAVIMFAC PACNORWEST EVERETT WA, as required by the gaining activity

All equipment and personnel to relocate to SIMA SAN DIEGO CA from NAVIMFAC PACNORWEST EVERETT WA, SIMA NRMF INGLESIDE TX, and NSY AND IMF PUGET SOUND DET PT LOMA CA, as required by the gaining activity

Supports DON-0007, DON-0032, and DON-0035

Losing Bases	Losing Activities
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC PACNORWEST EVERETT - Consolidate
	SIMA NRMF INGLESIDE - Consolidate
Naval Station Ingleside (Ingleside, TX) - Realignment	SIMA NRMF INGLESIDE - Consolidate
Naval Submarine Base Point Loma (San Diego, CA) - Realignment	NSY AND IMF PUGET SOUND DET PT LOMA - Consolidate
Receiving Bases	Receiving Activities
Naval Air Station North Island (San Diego, CA) - Receive	NAVIMFAC PACNORWEST EVERETT
Naval Station San Diego (San Diego, CA) - Receive	NAVIMFAC PACNORWEST EVERETT
	NSY AND IMF PUGET SOUND DET PT LOMA
	SIMA NRMF INGLESIDE

Monday, November 22, 2004 Page 268 of 669

*As Of:* 11/12/2004

*Scenario* # IND-0029 *Date Created*: 11/5/2004

Scenario Title: SR-5A; Close NS Everett WA (NAS North Island CA receive CVN)

Description:

Realign CVN I-Level workload from NAVIMFAC PACNORWEST EVERETT WA to NSY & IMF PUGET SOUND DET SAN DIEGO CA. Equipment and personnel to relocate to NSY & IMF PUGET SOUND DET SAN DIEGO CA, as required, from NAVIMFAC PACNORWEST EVERETT WA.

Supports DON-0035

Losing Bases	Losing Activities
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC PACNORWEST EVERETT - Consolidate
Receiving Bases	Receiving Activities
Naval Air Station North Island (San Diego, CA) - Receive	NAVIMFAC PACNORWEST EVERETT

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario #IND-0030Date Created:11/5/2004Scenario Title:SR-5B; Close NS Ingleside TX (NS San Diego, CA receivies)

Description:

Consolidate all MCM / MHC I-Level workload from SIMA NRMF INGLESIDE TX to SIMA SAN DIEGO CA. Equipment and personnel to consolidate to SIMA SAN DIEGO, as required, from SIMA NRMF INGLESIDE. Supports DON-0032

Losing Bases	Losing Activities
Naval Station Ingleside (Ingleside, TX) - Realignment	SIMA NRMF INGLESIDE - Consolidate
Receiving Bases	Receiving Activities
Naval Station San Diego (San Diego, CA) - Receive	SIMA NRMF INGLESIDE

As Of:

11/12/2004

Scenario # IND-0031 Date Created: 11/5/2004

Scenario Title: SR-5C; Close SUBASE POINT LOMA CA (NS SAN DIEGO CA Receives)

Description:

Realign all SSN I-Level workload from NSY & IMF PUGET SOUND DET POINT LOMA CA to SIMA SAN DIEGO CA. Facilities, equipment, and personnel to relocate to SIMA SAN DIEGO from NSY & IMF PUGET SOUND DET PT LOMA, as required. Supports DON-0007

Losing Bases	Losing Activities
Naval Submarine Base Point Loma (San Diego, CA) - Realignment	NSY AND IMF PUGET SOUND DET PT LOMA - Consolidate
Receiving Bases	Receiving Activities
Naval Station San Diego (San Diego, CA) - Receive	NSY AND IMF PUGET SOUND DET PT LOMA

*As Of:* 11/12/2004

Scenario # IND-0032 Date Created: 11/5/2004

Scenario Title: SR-6; Close NS Everett WA (CVN to NS Pearl Harbor)

Description:

Consolidate CVN I-Level workload from NAVIMFAC PACNORWEST EVERETT WA to NAVSHIPYD & IMF PEARL HARBOR HI. Consolidate all CRUDES I-Level workload from NAVFAC PACNORWEST EVERETT WA to SIMA SAN DIEGO CA. See scenario IND-0016. Equipment and personnel to relocate to NAVSHIPYD & IMF PEARL HARBOR, as required, from NAVIMFAC PACNORWEST EVERETT. Equipment and personnel to relocate to SIMA SAN DIEGO, as required, from NAVIMFAC PACNORWEST EVERETT. Supports DON-0036.

Losing Bases	Losing Activities
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC PACNORWEST EVERETT - Consolidate
Receiving Bases	Receiving Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	NAVIMFAC PACNORWEST EVERETT
Naval Station San Diego (San Diego, CA) - Receive	NAVIMFAC PACNORWEST EVERETT

**As Of:** 11/12/2004

*Scenario #* IND-0033 *Date Created:* 11/5/2004

Scenario Title: SR-6A; Everett CVN to NS Pearl Harbor

Description:

Consolidate CVN I-Level workload from NAVIMFAC PACNORWEST EVERETT WA to NAVSHIPYD and IMF PEARL HARBOR HI. Equipment and personnel to relocate to NAVSHIPYD & IMF PEARL HARBOR, as required, from NAVIMFAC PACNORWEST EVERETT. Supports DON-0036

Losing Bases	Losing Activities
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC PACNORWEST EVERETT - Consolidate
Receiving Bases	Receiving Activities
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	NAVIMFAC PACNORWEST EVERETT

*As Of:* 11/12/2004

Scenario # IND-0034 Date Created: 11/5/2004

Scenario Title: SR-7 Close NS Everett WA (NSA GUAM receive)

Description:

Consolidate CVN and CRUDES I-Level workload from NAVIMFAC PACNORWEST EVERETT WA to NSA GUAM. Equipment and personnel to relocate to NSA GUAM, as required from NAVIMFAC PACNORWEST EVERETT WA. Supports DON-0037.

Losing Bases	Losing Activities
Naval Station Everett (Everett, WA) - Realignment	NAVIMFAC PACNORWEST EVERETT - Consolidate
Receiving Bases	Receiving Activities
Naval Base Guam (FPO, AP) - Receive	NAVIMFAC PACNORWEST EVERETT

*As Of:* 11/12/2004

Scenario # IND-0035 Date Created: 11/5/2004

Scenario Title: SR-8; Close NS Ingleside (NS Norfolk VA, NS San Diego CA Receive)

#### Description:

Consolidate 5 MCM / 6 MHC I-Level workload from SIMA NRMF INGLESIDE TX to SIMA NORFOLK VA. Consolidate 5 MCM / 6 MHC I-Level workload from SIMA NRMF INGLESIDE TX to SIMA SAN DIEGO CA. Equipment and personnel to support workload share to relocate to SIMA NORFOLK, as required, from SIMA INGLESIDE. Equipment and personnel to support workload share to relocate to SIMA SAN DIEGO, as required, from SIMA INGLESIDE. Supports DON-0003.

Losing Bases	Losing Activities
Naval Station Ingleside (Ingleside, TX) - Realignment	SIMA NRMF INGLESIDE - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	SIMA NRMF INGLESIDE
Naval Station San Diego (San Diego, CA) - Receive	SIMA NRMF INGLESIDE

*As Of:* 11/12/2004

Scenario # IND-0037 Date Created: 11/5/2004

Scenario Title: SR-10; Close SUBASE NEW LONDON CT (NS Norfolk VA, SUBASE Kings Bay GA Receive)

#### Description:

Consolidate 11 SSN's I-Level workload from NAVSUBSUPPFAC NEW LONDON CT to SIMA NORFOLK VA.
Consolidate 6 SSN's I-Level workload from NAVSUBSUPPFAC NEW LONDON CT to TRIREFFAC KINGS BAY GA.
Equipment and personnel to support workload share relocate to SIMA NORFOLK, as required, from NAVSUBSUPPFAC NEW LONDON.
Equipment and personnel to support workload share relocate to TRIREFFAC KINGS BAY, as required, from NAVSUBSUPPFAC NEW LONDON.
Supports DON-0033.

Losing Bases	Losing Activities
Naval Submarine Base New London (Groton, CT) - Realignment	NAVSUBSUPPFAC NEW LONDON - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	NAVSUBSUPPFAC NEW LONDON
Naval Submarine Base Kings Bay (Kings Bay, GA) - Receive	NAVSUBSUPPFAC NEW LONDON

Monday, November 22, 2004

As Of:

11/12/2004

Scenario # IND-0038 Date Created: 11/5/2004

Scenario Title: SR-11; Close SUBASE NEW LONDON CT (NS Norfolk VA receives)

Description:

Consolidate all SSN's I-Level workload from NAVSUBSUPPFAC NEW LONDON CT to SIMA NORFOLK VA. Equipment and personnel to support workload share relocate to SIMA NORFOLK, as required, from NAVSUBSUPPFAC NEW LONDON. Supports DON-0034.

Losing Bases	Losing Activities
Naval Submarine Base New London (Groton, CT) - Realignment	NAVSUBSUPPFAC NEW LONDON - Consolidate
Receiving Bases	Receiving Activities
Naval Station Norfolk (Norfolk, VA) - Receive	NAVSUBSUPPFAC NEW LONDON



As Of: 11/12/2004 DON-0027 Scenario # 10/5/2004 Date Created: **Deleted** 

Close Naval Recruiting District Indianapolis, IN Scenario Title:

Description:

1. Close Navy Recruiting District Indianapolis, IN.

### Reason Scenario was deleted

(10/28) IEG in deliberative session deleted this scenario from further consideration

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

Scenario # DON-0028 Date Created: 10/5/2004 Deleted

Scenario Title: Close Naval Recruiting District Omaha, NE

Description:

1. Close Navy Recruiting District Omaha, NE.

### Reason Scenario was deleted

(10/28) IEG in deliberative session deleted this scenario from further consideration

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004 As Of:

11/12/2004

Scenario # DON-0029 Date Created: 10/5/2004 Deleted

Scenario Title: Close Naval Recruiting District Buffalo, NY

Description:

1. Close Navy Recruiting District Buffalo, NY.

### Reason Scenario was deleted

(10/28) IEG in deliberative session deleted this scenario from further consideration

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004 As Of:

11/12/2004

Scenario # DON-0030 Date Created: 10/5/2004 Deleted

As Of:

11/12/2004

Scenario Title: Close Naval Recruiting District Montgomery, AL

Description:

1. Close Navy Recruiting District Montgomery, AL.

### Reason Scenario was deleted

(10/28) IEG in deliberative session deleted this scenario from further consideration

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

As Of: 11/12/2004

E&T-0011 Scenario # 9/20/2004 Date Created: **Deleted** 

Establish the Gulf Panhandle Range Complex Scenario Title:

Description:

Establish a Gulf Panhandle Range complex incorporating NAS Pensacola, Eglin AFB, Ft Benning, Ft Rucker, Moody AFB, Tyndall AFB, Coastal Systems Station Panama City, Gulfport CRTC and associated ground, sea, and air maneuver areas

No gaining or losing installations

### Reason Scenario was deleted

Per guidance from E&T JCSG principles proposal was combined into the Establish Joint National Training Capability- EAST, E&T-0037.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

As Of:

11/12/2004

Scenario # E&T-0019 Date Created: 10/8/2004 Deleted

Scenario Title: Establish Joint Center of Excellence for Space Training

Description:

Realign Vandenberg, CA by establishing a Joint Center of Excellence for Space Training. Realign Dahlgren, VA, Redstone Army Depot, AL, Colorado Springs, CO by relocating Space Training taught there to Vandenberg, CA The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

### Reason Scenario was deleted

E&T JCSG approved for deletion from OSD Scenario tracking tool. Original scenario was strategy-based without course data. Space courses already consolidated under Interservice Review Organization (ITRO).

Monday, November 22, 2004 Page 95 of 669

As Of:

11/12/2004

HSA-0023 9/30/2004 Scenario # Date Created: **Deleted** 

GC-CF-0015: Create a Single Mid-Atlantic Regional Correctional Facility Scenario Title:

#### Description:

Realign Naval Station Norfolk, Marine Corps Base Quantico and Camp Lejeune by disestablishing the correctional facilities at Marine Corps Base Quantico, Naval Station Norfolk and Camp Lejeune and relocating the mission to a single Level II joint regional correctional facility to be located in Hampton Roads South.

#### Justification/Impact:

- Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.
- Naval Station Norfolk (Year built-1972)/(FY02 inmate count-158); Marine Corps Base Quantico (Year built-1972)/(FY03 inmate count-46); Camp Lejeune (Year built-1969)/(FY02 inmate count-232). Used largest inmate count provided from Capacity Data FY01-03.
- Buildable acres available @ location in Chesapeake, Va.
- A 400 bed facility is required.

#### Potential Conflicts:

- Cultural: Fewer DoD-level correctional facilities amongst military departments.
- DON concern of 4-hour commute to Hampton Roads and MOA w/FBI/CIA. No MOA exists between Quantico and FBI/CIA per Heads Corrections (PSL) HQ, USMC.

### Reason Scenario was deleted

Entered incorrect receiving location.

As Of:

11/12/2004

Scenario # HSA-0037 Date Created: 10/14/2004 Deleted

Scenario Title: GC-IM-0017: Establish Joint Base/Mobilization Site - McGuire/Dix/Lakehurst

#### Description:

Realign Ft. Dix and Naval Air Engineering Station Lakehurst by transferring their installation management functions/responsibilities to McGuire AFB and establish Joint Base McGuire-Dix-Lakehurst. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Realign mobilization processing operations from Aberdeen Proving Ground, Washington Navy Yard, SUBASE Groton, McGuire AFB and transfer/Realign these missions to a newly established joint mobilization processing center at Joint Base Ft Dix/McGuire AFB/Lakehurst Naval Air Engineering Center.

### Reason Scenario was deleted

Duplicate

Monday, November 22, 2004

Page 152 of 669

As Of:

11/12/2004

Scenario # HSA-0038 Date Created: 10/14/2004 Deleted

Scenario Title: Establish Joint Base/Mobilization Site - McGuire/Dix/Lakehurst

#### Description:

Realign Ft. Dix and Naval Air Engineering Station Lakehurst by transferring their installation management functions/responsibilities to McGuire AFB and establish Joint Base McGuire-Dix-Lakehurst. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Realign mobilization processing operations from Aberdeen Proving Ground, Washington Navy Yard, SUBASE Groton, McGuire AFB and transfer/Realign these missions to a newly established joint mobilization processing center at Joint Base Ft Dix/McGuire AFB/Lakehurst Naval Air Engineering Center.

### Reason Scenario was deleted

Duplicate

Monday, November 22, 2004

Page 153 of 669

Scenario # HSA-0039 Date Created: 10/14/2004 Deleted

Scenario Title: GC-IM-0017: Establish Joint Base/Mobilization Site - McGuire/Dix/.Lakehurst

Description:

Estbl

Reason Scenario was deleted

Duplication

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004 As Of:

11/12/2004

As Of:

11/12/2004

Scenario # HSA-0052 Date Created: 10/15/2004 Deleted

Scenario Title: MAH-MAH-0020: Relocate USA Space and Missile Defense Command (SMDC) Headquarters

#### Description:

Realign two leased space locations in Arlington, Virginia by relocating Headquarters components of USA Space and Missile Command to Redstone Arsenal.

Justification/Impact:

- -Eliminates 27,000 USF of leased space.
- -Enhances AT/FP.
- -Consolidation of HQs from multiple to single locations eliminates redundancy.
- -Affects approximately 161 personnel, as currently reported. Scenario estimates a 14% personnel savings as a result of consolidation, or 23 positions.
- -SMDC has existing, large presence at Redstone Arsenal.
- -Redstone Arsenal reports no vacant administrative space but sufficient land to accommodate over 30 million GSF of new administrative space.

### Reason Scenario was deleted

Removed leased location in Huntsville, Alabama from scenario b/c determined SMDC no longer occupied. New scenario created.

Monday, November 22, 2004 Page 168 of 669

As Of: 11/12/2004 HSA-0054

10/15/2004

MAH-COCOMs-0010: Relocate SOUTHCOM HQ Scenario Title:

Date Created:

Description:

Scenario #

Realign leased space in Miami, FL by consolidating SOUTHCOM HQ from its multiple leased locations to Ft. Sam Houston, TX.

Eliminates leased space/costs for 239,714 GSF.

Enhances AT/FP.

63 Admin Buildable Acres at Ft. Sam Houston, TX.

MILCON required

### Reason Scenario was deleted

Direction from JCSG: hold scenario until more research is done and evaluated.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Page 171 of 669

**Deleted** 

HSA-0066

As Of: 11/12/2004

10/15/2004

**Deleted** 

MAH-MAH-0026: Relocate USAF Flight Standards Agency Scenario Title:

Description:

Scenario #

Realign Andrews AFB by relocating the USAF Flight Standards Agency to Tinker Air Force Base

Date Created:

Justification/Impact:

- Frees up 38,000 GSF close to Pentagon for other uses.

- Tinker AFB reports a small amount of vacant administrative space and sufficient land to accommodate 406,000 GSF of new administrative

### Reason Scenario was deleted

Air Force Only Action-transfer to USAF

As Of:

11/12/2004

Page 193 of 669

Scenario # HSA-0073 Date Created: 10/15/2004 Deleted

Scenario Title: GC-DA-0002: Consolidate NCR Force Protection (Management Oversight Only) (14 Oct 04)

Description:

Realign Bolling AFB, DC; Andrews AFB, MD; Fort Myer, VA; Fort McNair, DC; Fort Belvoir, VA; Walter Reed Army Medical Center, MD; Henderson Hall, VA; Marine Corps Barracks, DC; Arlington Service Center, VA; Anacostia Annex, DC; National Naval Medical Center Bethesda, MD; Naval Support Activity, Carderock, MD; Naval Research Laboratory, DC; Potomac Annex, DC; Washington Navy Yard, DC; and leased space in Alexandria, Annandale, Arlington, Falls Church, Herndon, Manassas, and Springfield, VA; Washington DC; and Bethesda, Columbia, Germantown, and Silver Spring, MD, by transferring responsibility for Anti-Terrorism Program; Chemical, Biological, Radiological, Nuclear and High-Yield Explosives Program; Physical Security Program; Law Enforcement and Security Force Program; and Operations Security Program capabilities at the 11th Wing; 89th Airlift Wing; Fort Myer Military Community; Fort Belvoir; Walter Reed Army Medical Center; Headquarters, U.S. Marine Corps, Henderson Hall, the Marine Corps Barracks; Naval District of Washington and all of its subordinate installations within the statutory National Capital Region (NCR); American Forces Information Service: Defense Advanced Research Projects Agency; Defense Contract Audit Agency; Defense Contract Management Agency; Defense Commissary Agency; Department of Defense Counterintelligence Field Activity; Defense Finance and Accounting Service: Department of Defense Human Resources Activity: Defense Information Systems Agency: Defense Intelligence Agency; Defense Legal Services Agency; National Geospatial-Intelligence Agency; Defense Logistics Agency; Department of Defense Education Activity: Defense POW and Missing Persons Office: Defense Security Cooperation Agency: Defense Security Service: Defense Threat Reduction Agency; Defense Technology Security Administration; Office of the Secretary of Defense (all components); Joint Chiefs of Staff; Missile Defense Agency; Office of Economic Adjustment; TRICARE Management Activity; and the Pentagon Force Protection Agency to Joint Force Headquarters-NCR, U.S. Northern Command, Fort McNair, Washington, DC. NOTE: This scenario does not involve addition/deletion of manpower, change footprint, or create a true realignment. It places responsibility for these programs under a single management headquarters, whereas today they are loosely bound only by policy.

#### Reason Scenario was deleted

HSA JCSG board deleted this scenario, 2 Nov 04. Rationale: no BRAC footprint or manpower savings envisioned.

Monday, November 22, 2004

As Of: 11/12/2004

HSA-0091 Scenario # 10/28/2004 Date Created: **Deleted** 

MAH-MAH-0038: Relocate Army Materiel Command(AMC)-Alternate Scenario Title:

#### Description:

Realign Ft. Belvoir by relocating AMC and the Security Assistance Command (USA SAC, an AMC sub-component) to Ft. Lee.

#### Justification/Impact:

- Frees up small amount of permanent space at Ft. Belvoir.
- Provides for permanent facilities for Army MACOM.
- Space required for 1,411 personnel is 282,200 GSF at 200 GSF/person.
- Ft. Lee reports 28,658 GSF of vacant administrative space and sufficient land to accommodate over 21.3 million GSF of new administrative space.

### Reason Scenario was deleted

No longer need as an Alternate Scenario; have other alternates for MAH-0014.

Monday, November 22, 2004 Page 213 of 669

# Redacted

Scenario # IND-0007 Date Created: 10/15/2004 Deleted

Scenario Title: MA-3

Description:

Retain core capability at Rock Island Arsenal, close Lima Tank Plant and leaseback Watervliet Arsenal.

### Reason Scenario was deleted

Changes have been made to activities

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004 As Of:

11/12/2004

**arios** As Of: 11/12/2004

Scenario # IND-0010 Date Created: 10/15/2004 Deleted

Scenario Title: SR-4; Derivative A

#### Description:

This scenario assumes a DON scenario which moves a CVN Strike Group from San Diego to Hawaii, moves a CVN from Everett to Bremerton and a CV from Mayport to Norfolk. Everett would be closed and 3 DD/DDGs from Everett would move to San Diego. Also assumes the replacement carrier for USS KITTY HAWK (CV 63) upon her decommissioning comes from the East Coast. Pearl Harbor NSY&IMF partners with Puget Sound NSY or other nuclear carrier qualified workforce to perform the I-Level ship maintenance work for the carrier. To compensate for the additional carrier work performed at Pear Harbor, this scenario moves some long-term submarine depot work from Pearl Harbor to Portsmouth NSY or to Puget Sound NSY&IMF or Norfolk NSY. Also assumes 2 FFGs move from Pascagoula to Mayport and SIMA and NAVSTA Pascagoula close. Also assumes 5 MCMs and 6 MHCs move from Ingleside to both Mayport and to San Diego and Ingleside closes. All associated intermediate-level ship maintenance work moves to the new ship locations.

#### Reason Scenario was deleted

Scenario revised at the request of the Navy BRAC Office to provide additional detail. See SR-4; Derivatives A, 1-8.

Monday, November 22, 2004 Page 250 of 669

As Of: 11/12/2004

Scenario # IND-0011 Date Created: 10/15/2004 Deleted

Scenario Title: SR-4; Derivative B

Description:

This scenario also assumes a DON scenario closes SUBASE New London and moves 2 SSN 21 ships to Bangor, 5 SSNs to Norfolk, 4 SSNs to Pearl Harbor and 6 SSNs to Portsmouth NSY. This scenario also assumes a DON scenario closes SUBASE Point Loma and moves the SSNs and the floating drydock ARCO to Pearl Harbor. Also assumes 2 SSGNs move from Kings Bay to Bangor. All associated intermediate-level ship maintenance work moves to the new ship locations.

### Reason Scenario was deleted

Scenario revised at the request of the Navy BRAC Office to provide additional detail. See SR-4; Derivatives B, 1-3.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 251 of 669

As Of:

11/12/2004

Scenario # S&S-0001 Date Created: 9/27/2004 Deleted

Scenario Title: Consolidation of base-level supply, storage, and distribution functions in North Hampton area

Description:

Consolidate base-level supply, storage, and distribution functions for Fort Monroe, Langley, Yorktown, Cheatham Annex, and Fort Eustis at Langley.

### Reason Scenario was deleted

Covered through a subsequent scenario.

# Redacted

As Of:

11/12/2004

Scenario #

S&S-0002

Date Created:

9/27/2004

**Deleted** 

Scenario Title:

Consolidation of base-level supply, storage, and distribution functions in South Hampton area

Description:

Consolidate base-level supply, storage, and distribution functions for Norfolk, Little Creek, Fort Story, and Oceana at Little Creek.

### Reason Scenario was deleted

Covered through a subsequent scenario.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

As Of:

11/12/2004

Scenario # TECH-0011 Date Created: 10/22/2004 Deleted

Scenario Title: Joint Training, Modeling and Simulation Center (JTMSC)

#### Description:

o Abstract: Realign and consolidate Human Systems and Information Systems Technology DTAP activities in research, development and acquisition (R,D&A) for the subareas of modeling, simulation, training and cognitive sciences establishing a Joint Training, Modeling and Simulation Center (JTMSC) including relevant PEOs and PMs for training and mission rehearsal systems and their enabling information technologies.

o Narrative: JTMSC will be located in the geographic vicinity of the Joint Forces Command's Joint Training Analysis and Simulation Center (JTASC), Joint C4ISR Battle Center (JBC), and Joint Warfighting Center (JWC), Suffolk, Virginia. This Suffolk, VA site is positioned to enable the Joint C4 operational testing including the Joint Distributed Engineering Plant (JDEP). If a JFCOM site option is unavailable for this scenario, other reasonable site options for JTMSC in the Tidewater, Virginia area include Fort Eustis, Fort Monroe, Langley AFB, Norfolk Naval Base, Oceana Naval Air Station, Dam Neck Naval Station, or Little Creek Naval Base. The rationale for co-locating JTMSC with JTASC-JWC and the operational testing capability for C4 is the human-centered synergies of JTMSC with operators, trainers, testers, researchers and acquirers providing a continuum of expertise from science-to-D&A-to-testing into operational use. The target receiver site will be Joint Forces Command, N00066

The end state of this scenario is to consolidate Army, Navy, Air Force, Marine Corps, OSD program offices (e.g., Advanced Distributed Learning (ADL) and Defense Modeling and Simulation) and Defense Agency RD&A expertise and requisite special equipment (e.g., simulators; computers, Tempest-secure facility for simulator suites, etc) to a single site in order to support "Training Transformation" by providing a) a consolidated center of-mass for the science base of training systems and enabling models and simulations; b) ready access to active duty military personnel (i.e., current domain expertise and human subjects for research projects) and general domain experts for research and development providing a basis for efficient R&D project execution; c) enhance linkages to providers of Joint Training, Armed Forces staff education and relevant in-service technical training (e.g., school house and field) at operational military bases; and d) efficiencies in development and acquisition through consolidated Joint Program Management where applicable. Military Service platform-specific program offices would be attached to and collocated with JTMSC but would retain their command-and-control chain to the relevant Acquisition Executive.

#### o Assumptions

- This scenario would realign and consolidate training and simulation R, D&A to the JFCOM site in Suffolk, Virginia; however, if HS&A JCSG examines an alternate site for the JFCOM Suffolk activities for Force Protection, this scenario would "follow" the re-location of JTASC and JWC.
- Unconfirmed UICs for the following activities reported under BRAC data calls:
- ARI HQ, Washington, DC
- ARI Detachments (e.g., Orlando, Fort Benning, Fort Monroe, Boise, Fort Rucker, Fort Knox, Fort Leavenworth, Fort Bragg)
- Defense Modeling and Simulation Office (DMSO), Alexandria, VA
- Advanced Distributed Learning Co-Laboratory, Alexandria, VA
- · Advanced Distributed Learning Co-Laboratory, Orlando, FL
- DARPA
- Close all DoD operations in the Orlando, Florida campus for training and simulation technology and relocate the following with equipment to the JTMSC.
- Close all DoD operations in the Mesa, AZ and relocate the following with equipment to the JTMSC
- Realignment of FTEs and equipment reported under BRAC data calls for the subareas of training and cognitive sciences of the Human Systems DTAP area.

#### Reason Scenario was deleted

TJCSG in deliberative session (11/09/04) deleted this scenario from further consideration.

enarios As Of: 11/12/2004

Scenario # TECH-0015 Date Created: 10/25/2004 Deleted

Scenario Title: Establish a Joint Center for Space Research into one core site.

Description:

Consolidate Space Platform R 1 core site.

Note: Arnold AFB [FP2804] was not included because the work they reported is associated with Test and Experimentation in support of Research. NAVPGSCOL Monterey [62271] was not included because the work they reported is attributed to be educational in nature.

### Reason Scenario was deleted

TJCSG in deliberative session (11/10/04) deleted this scenario from further consideration.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # TECH-0016 Date Created: 10/25/2004 Deleted

Scenario Title: Establish a Joint Centers for Space D&A into one core site.

Description:

Space D&A Center at Peterson Air Force BaseConsolidate Space Platform D&A into 1 core site.

### Reason Scenario was deleted

TJCSG in deliberative session (11/10/04) deleted this scenario from further consideration.

As Of:

11/12/2004

Scenario # TECH-0021 Date Created: 10/27/2004 Deleted

Scenario Title: Joint Chemical-Biological Defense RD&A Center

Description:

Abstract: Realign and co-locate the "Medical" Chemical Defense and "Non-Medical" Chemical and Biological Defense Research, Development and Acquisition (RDA) areas of BRAC-reported Chemical-Biological Defense DTAP activities to Aberdeen Proving Ground, Edgewood Area, MD.

Narrative: This scenario would consolidate, realign and relocate all service and DoD activities in "Medical" Chemical Defense and "Non-Medical" Chemical and Biological Defense Research, Development and Acquisition from the sites below to Aberdeen Proving Ground, Edgewood Area, MD.

The end state of this scenario is to consolidate Army, Navy, Air Force, Marine Corps, and Defense Agency medical chemical defense and non-medical chemical and biological defense RDA to a single site to form a National Center of Excellence. This center of CB Defense positions the Department of Defense to exploit a center-of-mass of scientific, technical, and acquisition expertise with the personnel necessary to provide defense against current and emerging chemical and biological warfare threats. This action completes earlier consolidations of military Service CB programs into a joint, co-located CB program.

Assumptions:

Unable to confirm UICs for Defense Agencies Unable to confirm UIC for USAF Patrick AFB, 6

Action List: the following activities move from current locations to Aberdeen Proving Ground, Edgewood Area, MD.

#### Reason Scenario was deleted

TJCSG in deliberative session (11/09/04) deleted this scenario from further consideration. Covered thru Scenario TECH 0032.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 448 of 669

As Of:

11/12/2004

Scenario # TECH-0022 Date Created: 10/27/2004 Deleted

Scenario Title: Establish Joint Medical Biological Defense Research and D&A Center

#### Description:

Abstract: Realign and consolidate to Ft Detrick, Frederick, MD the Medocal Biological Defense Subarea of BRAC-reported Chemical-Biological Defense DTAP activities in research, development and acquisition (RDA)

This scenario consolidates, realigns and relocates all Service and DoD operations in medical biological defense research, development and acquisition from sites listed below to Ft. Detrick, MD. The end state of this scenario is to consolidate Army, navy, Air Force, Marine Corps, and Defense Agency medical biological defemse RDA to a single site that has DoD's only capacity for Biosafety Level 4 research and development and has requisite "licensed medical product" acquisition expertise. This realignment and consolidation will position the DoD to exploit a center-of-mass of scientific, technical, medical acquisition, and medical product regulatory expertise and personnel in order to provide defense against current and emerging bio warfare threats.

Assumptions: Could not confirm UICs fpr Defense Agencies

### Reason Scenario was deleted

TJCSG in deliberative session (11/09/04) deleted this scenario from further consideration. Covered thru Scenario TECH 0032.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 449 of 669

As Of:

11/12/2004

Scenario # TECH-0023 Date Created: 10/27/2004 Deleted

Scenario Title: Establish Joint Chemical-Biological Defense T&E Center

Description:

Abstract: Co-locate all Chemical and Biological Defense Test and Evaluation (T&E) areas of BRAC-reported Chemical-Biological Defense (CBD) DTAP activities except those requiring ship-board evaluation to one military installation, Dugway Proving Ground, UT.

This scenario relocates all Service and DoD activities (excluding those requiring ship-board evaluation) in Chemical and Biological Defense T&E from the following sites to Dugway Proving Ground, UT. The end state of this scenario is to consolidate Army, Navy, Air Force, and Marine Corps Chemical and Biological Defense T&E to a single military CBD T&E site. This T&E center for CB Defense will position the Department of Defense to exploit synergy of service efforts with the considerable expertise and history of the T&E capabilities at Dugway Proving Ground. A single site for T&E will provide expert personnel necessary to provide rapid T&E for technologies needed to defend against current and emerging chemical and biological warfare threats. This action completes earlier consolidations of service CB programs into a joint co-located CB T&E program.

### Reason Scenario was deleted

TJCSG in deliberative session (11/09/04) deleted this scenario from further consideration.

Monday, November 22, 2004 Page 450 of 669

**As Of:** 11/12/2004

Scenario # TECH-0024 Date Created: 10/27/2004 Deleted

Scenario Title: Joint Biomedical Development and Acquisition Center (JBDAC)

Description:

Abstract: Realign and consolidate all Biomedical Development and Acquisition (D&A) activities to a single site, Army Fort Detrick, Frederick, Maryland.

Narrative: The scenario realigns the activities listed below to JBDAC to be located at the Army Fort Detrick, MD activity. The end state of this scenario is to consolidate Army, Navy, Air Force, Marine Corps and Defense Agency biomedical D&A activities to a single site. In order to support DoD-wide coordination of medical/force health protection and Joint Operating Concepts of the future, this scenario provides a consolidated center of mass for all defense biomedical D&A which optimizes use of critical military professional personnel, licensed medical product D&A expertise, and regulatory affairs infrastructure capability at US Army Medical Research and Materiel Command at Ft. Detrick. It also provides a consolidated D&A single point of contact for the medical logistics organizations of the Military Departments, already co-located at Ft. Detrick.

### Reason Scenario was deleted

TJCSG in deliberative session (11/09/04) deleted this scenario from further consideration.

Monday, November 22, 2004 Page 451 of 669

As Of: TECH-0025 10/27/2004 Scenario # Date Created: **Deleted** 

Biomedical Research Co-Location Scenario Title:

Description:

Co-locate all biomedical research at seven military installations (Fort Detrick, Fort Sam Houston, Walter Reed Army Medical Center\_Forest Glen Annex, Naval Health ResearchCenter\_San Diego, Soldier Systems Center, Navy Experimental Diving Unit\_Panama City, FL).

### Reason Scenario was deleted

TJCSG in deliberative session (11/09/04) deleted this scenario from further consideration.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

11/12/2004

As Of:

11/12/2004

USA-0005 Scenario # 9/23/2004 Date Created: **Deleted** 

39 Basic Training consolidation (Benning, Jackson, & Leonard Wood) Scenario Title:

Description:

Reduce from 5 Basic Training locations (Fort Benning, Fort Knox, Fort Jackson, Fort Leonard Wood, & Fort Sill) to 3 locations: Fort Benning, Fort Jackson, & Fort Leonard Wood.) Moves basic training functions from Fort Knox to Fort Benning and from Fort Sill to Fort Jackson.

### Reason Scenario was deleted

BCT at Benning and Knox will be combined under the Maneuver Center proposals, which will reduce Basic Training at four locations. Moving BCT from Sill to Jackson does not make sense since OSUT will still take place at Sill.

Monday, November 22, 2004 Page 481 of 669

As Of: USA-0025 Scenario #

9/23/2004 Date Created: **Deleted** 

151 Joint Maintenance Facility Fort Knox, KY Scenario Title:

Description:

Vacates 4 Bldgs on Ft Knox consolidate USAR/KYARNG maintenance facilities at an existing KYARNG MATES site on Ft Knox.

#### Reason Scenario was deleted

Does not close or realign anything (everything moving already on Fort Knox).

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

11/12/2004

As Of:

**Deleted** 

11/12/2004

Scenario # USA-0037 Date Created: 9/30/2004

Scenario Title: 184 Realign Sierra Army Depot and transfer to the Reserve Component

Description:

Realign Sierra Army Depot from an Army logistics depot to a reserve component training facility. All logistics functions would be transferred to Anniston Army Depot and the reserve component would assume responsibility for the post.

#### Reason Scenario was deleted

RC military judgement that the base is not located where they could support its independent operation therefore support for the proposal has been withdrawn.

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 527 of 669

As Of: 11/12/2004

USA-0042 Scenario # 9/30/2004 Date Created: **Deleted** 

166 3rd SFG from FT Bragg (Nellis AFB) Scenario Title:

Description:

Move the 3rd Special Forces Group (SFG) to Nellis, Air Force Base to terrain more suitable for training for their Area of Operations. Also maintains critical deployment capabilities and timelines that the SFG must maintain.

#### Reason Scenario was deleted

1. USAF states Nellis capacity does not support the stationing action.

2. MACOM MIL judgment no longer viable.

Monday, November 22, 2004 Page 532 of 669

As Of: 11/12/2004

USA-0043 Scenario # 9/30/2004 Date Created: **Deleted** 

169 5th SFG from Fort Campbell (Nellis AFB) Scenario Title:

Description:

Move the 5th Special Forces Group (SFG) from Fot Campbell to Nellis AFB to provide terrain suitable for training for their Area of Operations. It also maintains critical deployment timelines that the group must maintain.

#### Reason Scenario was deleted

- 1. USAF states Nellis capacity does not support the stationing action.
- 2. MACOM MIL judgment no longer viable.

Monday, November 22, 2004

As Of:

11/12/2004

Scenario # USA-0052 Date Created: 9/30/2004 Deleted

Scenario Title: 86 Basic Training Consolidation (Jackson LW)

Description:

Reduce from 5 Basic Training locations (Fort Benning, Fort Knox, Fort Jackson, Fort Leonard Wood, & Fort Sill) to 2 locations: Fort Jackson & Fort Leonard Wood. Fort Knox's & Fort Benning's Basic Combat Training (BCT) moves to Fort Jackson. Fort Sill's BCT moves to Leonard Wood.

#### Reason Scenario was deleted

BCT at Benning and Knox will be combined under the Maneuver Center proposals, which will reduce Basic Training at four locations. Moving BCT from Sill to Jackson does not make sense since OSUT will still take place at Sill.

Monday, November 22, 2004 Page 545 of 669

As Of:

11/12/2004

Scenario # USA-0071 Date Created: 10/1/2004 Deleted

Scenario Title: 274 Basic Training Consolidation (Jackson Knox LW)

Description:

Reduce the number of Basic Training (BCT) locations from 5 (Fort Benning, Fort Knox, Fort Jackson, Fort Leonard Wood, & Fort Sill) to 3 locations: Fort Knox, Fort Jackson, & Fort Leonard Wood. Fort Benning's BCT moves to Fort Knox and Fort Sill's BCT moves to Fort Jackson.

#### Reason Scenario was deleted

BCT at Benning and Knox will be combined under the Maneuver Center proposals, which will reduce Basic Training at four locations. Moving BCT from Sill to Jackson does not make sense since OSUT will still take place at Sill.

Monday, November 22, 2004 Page 576 of 669

As Of:

11/12/2004

Scenario # USA-0079 Date Created: 10/7/2004 Deleted

Scenario Title: 8 Close Hamilton Range, AL

Description:

Close, clean-up and dispose of Hamilton Range. Estimated cost is \$700K. Property has no value due to a reversion clause to the Marion County Commission, Hamilton, AL. Existing facility is 40 years old, requires cleanup (lead contamination), and is encumbered by housing developments on two sides. No employees at the site. No costs other than remediation.

#### Reason Scenario was deleted

Closes a state owned facility; no tie to federal property - not BRAC.

Monday, November 22, 2004

Scenario # USAF-0001 Date Created: 9/22/2004 Deleted

Scenario Title: Access to Space

Description:

Determine those specific installations that must be retained to ensure all inclinations launch to space

Imperative: Unimpeded access to space in orbits of all inclinations

#### Reason Scenario was deleted

Deleted: No change needed to current array at Vandenberg AFB, CA and Patrick AFB, FL

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004 As Of:

11/12/2004

As Of: 11/12/2004

USAF-0002 Scenario # Date Created: 9/22/2004 **Deleted** 

**POTUS Support** Scenario Title:

Description:

Determine AF installation(s) best suited to support POTUS, SAM, foreign dignitary visits, and Continuity of Operations capabilities

Imperative: Maintain capability within the NCR to support the POTUS, Special Airlift Missions, foreign dignitary visits, and ensure Air Force Continuity of Operations

#### Reason Scenario was deleted

Deleted: No change needed to POTUS support at Andrews AFB

Scenario # USAF-0004 Date Created: 9/22/2004 Deleted

Scenario Title: Consolidate B-52 Legacy Fleet

Description:

Realign/consolidate current B-52 force structure at as few locations as practicable

Principle: Consolidate legacy fleet; ensures force available for AEF construct

#### Reason Scenario was deleted

Deleted: B-52 consolidation premature due to QDR considerations

As Of:

11/12/2004

As Of: USAF-0005 Scenario # Date Created: 9/22/2004 **Deleted** 

Consolidate B-1 Legacy Fleet Scenario Title:

Description:

Realign/consolidate current B-1 force structure at as few locations as practicable

Principle: Consolidate legacy fleet; ensures force available for AEF construct

Reason Scenario was deleted

Scenario is replaced with USAF-0018

11/12/2004

As Of: 11/12/2004

USAF-0009 Scenario # 9/22/2004 Date Created: **Deleted** 

Mission Compatibility Index - Fighters Scenario Title:

Description:

Base squadrons at the optimum number of installations based on MCI rating and theoretical capacity

Principles: Primary determinant - MCI rating; Target squadron size at 24 PAA; Limit wing size to <= 3 squadrons

Exceptions: If installations have more than 3 squadrons now, do not automatically reduce

#### Reason Scenario was deleted

Delete: Incorporated into USAF-0006, USAF-0007, and USAF-0008

**As Of:** 11/12/2004

Scenario # USAF-0019 Date Created: 11/4/2004 Deleted

Scenario Title: Realign A-10s from Pope to Barksdale (103)

Description:

Realign A-10 Aircraft from Pope AFB to Barksdale AFB (103)

Reason Scenario was deleted

Deleted: Replaced with USAF-0006

*As Of:* 11/12/2004

Scenario # USAF-0020 Date Created: 11/4/2004 Deleted

Scenario Title: Realign A-10s from NAS New Orleans to Whiteman and Barksdale (104)

Description:

Realign A-10 Aircraft from NAS New Orleans to Whiteman AFB (104)

Realign A-10 Aircraft from NAS New Orleans to Barksdale AFB (104)

Reason Scenario was deleted

Deleted: Replaced with USAF-0006

As Of:

11/12/2004

Scenario # USAF-0021 Date Created: 11/4/2004 Deleted

Scenario Title: Realign A-10s from Eielson to Barksdale (105)

Description:

Realign A-10 Aircraft from Eielson AFB to Barksdale AFB (105)

Reason Scenario was deleted

Deleted: Replaced with USAF-0006

As Of: 11/12/2004

USAF-0022 Scenario # 11/4/2004 Date Created: **Deleted** 

Description:

Scenario Title:

Realign B-52s from Barksdale AFB to Minot AFB (201)

Realign B-52s from Barksdale to Minot (201)

Retire Attrition Reserve B-52 Aircraft at Minot AFB (201)

Reason Scenario was deleted

Delete: Replace with USAF-0010

As Of:

11/12/2004

Scenario # USAF-0023 Date Created: 11/4/2004 Deleted

Scenario Title: Realign F-15Cs from Mt Home to Nellis; then Realign F-15Es from Elmendorf to Mt Home (107)

Description:

Realign F15Cs from Mt Home AFB to Nellis AFB (107)

Realign F-15Cs from Mt Home to Attrition Reserve (107)

Realign F-15Csfrom Mt Home to Base X (URP) (107)

Realign F-15Es from Elmendorf AFB to Mt Home AFB (107)

#### Reason Scenario was deleted

Delete: Replace with USAF-0008

Monday, November 22, 2004

Page 663 of 669

*As Of:* 11/12/2004

Scenario # USAF-0024 Date Created: 11/4/2004 Deleted

Scenario Title: Realign ANG A/O model A-10s and ECS from Bradley to Barnes; Close Bradley IAP AGS (S102)

Description:

Realign A/O model A-10s from Bradley Airfield to Barnes Airfield (S102)

Realign Expeditionary Combat Support (ECS) Functions from Bradley Airfield to Barnes Airfield (S102)

Close Bradley IAP AGS (S102)

#### Reason Scenario was deleted

Deleted: Replace with USAF-0006

Scenario # USAF-0025 Date Created: 11/4/2004 Deleted

As Of:

11/12/2004

Scenario Title: Realign A/O model A-10s from Martin State to Boise (S102)

Description:

Realign A/O model A-10s from Martin State Airfield to Boise Airfield (S102)

Realign A/O A-10s from Martin State to Attrition Reserve (S102)

Re-role 6 PAA of manpower at Martin State (S102)

#### Reason Scenario was deleted

Deleted: Replace with USA -0006

As Of: 11/12/2004

USAF-0026 Scenario # 11/4/2004 Date Created: **Deleted** 

Realign F-15s from Lambert to NAS New Orleans, to Hickham, to Jacksonville (S106); Scenario Title:

Description:

Realign F-15s from Lambert IAP AGS to NAS New Orleans ARS (S106)

Realign F-15s from Lambert IAP AGS to Hickham AFB (S106)

Realign F-15s from LambertIAP AGS to Jacksonville IAP AGS (S106)

Retain Lambert IAP AGS for back-fill non-flying mission (S106)

#### Reason Scenario was deleted

Delete: Replace with USAF-0008

As Of: 11/12/2004

USAF-0028 Scenario # 11/5/2004 Date Created: **Deleted** 

Realign C-5 Fleet (Travis, Wright-Patterson, Dover, Westover, Martinsburg AFBs) Scenario Title:

Description:

Realign C-5 Fleet

Gainiing Bases: Lackland AFB, Memphis ANG, Stewart ANG

Losing Bases: Travis AFB, Wright-Patterson AFB, Dover AFB, Westover AFB, Martinsburg AFB, Altus AFB

#### Reason Scenario was deleted

Delete: Replaced with USAF-0027

As Of:

11/12/2004

Scenario # USAF-0029 Date Created: 11/5/2004 Deleted

Scenario Title: Realign F-16 Fleet

Description:

Realign F-16 Fleet

Gaining Bases: Hill AFB, Shaw AFB, Hancock Field, Burlington, Andrews AFB, Dannelly Field, Tulsa, Buckley AFB, Ft Worth, Kelly Annex, Ellington Field

Losing Bases: Cannon AFB, Luke AFB, Hector Field, Joe Foss Field, Duluth, Madision, Selfridge, Springfield-Beckley, Capital, Richmond, Mt Home AFB, Great Falls, Des Moines

#### Reason Scenario was deleted

Deleted: Replace with USAF-0007



# Not Ready for Categorization

*As Of:* 11/12/2004

*Scenario #* DON-0009 *Date Created*: 10/1/2004

Scenario Title: Close Navy Reserve Center Asheville, NC

Description:

1. Close Navy Reserve Center, Asheville, NC.

Losing Bases Losing Activities

Naval Reserve Center Asheville NC (Asheville, NC) - Close

NAVRESCEN\_ASHEVILLE\_NC - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive

*As Of:* 11/12/2004

Scenario # DON-0010 Date Created: 10/1/2004

Scenario Title: Close Navy Reserve Center, Cedar Rapids, IA

Description:

1. Close Navy Reserve Center, Cedar Rapids, IA.

Losing Bases

NRC CEDAR RAPIDS IA, Armed Forces Reserve Center, Cedar Rapids (Cedar Rapids, IA) - Close

Receiving Bases

Base X (x, XX) - Receive

Losing Activities

NAVRESCEN\_CEDAR\_RAPIDS\_IA - Disestablish

**Receiving Activities** 

NAVRESCEN\_CEDAR\_RAPIDS\_IA

Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario #* DON-0011 *Date Created:* 10/1/2004

Scenario Title: Close Navy Reserve Center Tuscaloosa, Al

Description:

1. Close Navy Reserve Center, Tuscaloosa, AL.

Losing Bases Losing Activities

NRC TUSCALOOSA AL, Armed Forces Reserve Center Tuscaloosa (Tuscaloosa, AL) - Close

NAVRESCEN\_TUSCALOOSA\_AL - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_TUSCALOOSA\_AL

*As Of:* 11/12/2004

Scenario # DON-0012 Date Created: 10/1/2004

Scenario Title: Close Navy Reserve Center Pocatello, ID

Description:

1. Close Navy Reserve Center, Pocatello, ID.

Losing Bases Losing Activities

NRC POCATELLO ID, Sgt James E. Johnson Army Reserve Center (Pocatello, ID) - Close

NAVRESCEN\_POCATELLO\_ID - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_POCATELLO\_ID

*As Of:* 11/12/2004

Scenario # DON-0013 Date Created: 10/1/2004

Scenario Title: Close Navy Reserve Center Cape Girardeau, MO

Description:

1. Close Navy Reserve Center, Cape Girardeau, MO.

Losing Bases	Losing Activities
Naval Reserve Center Cape Girardeau MO (Cape Girardeau, MO) - Close	NAVRESCEN_CAPE_GIRARDEAU_MO -

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_CAPE\_GIRARDEAU\_MO

Disestablish

As Of: 11/12/2004

DON-0014 Scenario # Date Created: 10/1/2004

Close Navy Reserve Center Lacrosse, WI Scenario Title:

Description:

1. Close Navy Reserve Center, La Crosse, WI.

Losing Bases	Losing Activities
Naval Reserve Center La Crosse WI (La Crosse, WI) - Close	NAVRESCEN_LA_CROSSE_WI - Disestablish
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	NAVRESCEN LA CROSSE WI

NAVRESCEN\_LA\_CROSSE\_WI

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

*As Of:* 11/12/2004

*Scenario #* DON-0015 *Date Created:* 10/1/2004

Scenario Title: Close Navy Reserve Center Horseheads, NY

Description:

1. Close Navy Reserve Center, Horseheads, NY.

Losing Bases	Losing Activities
Naval Reserve Center Horseheads (Horseheads, NY) - Close	NAVRESCEN_HORSEHEADS_NY - Disestablish
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	NAVRESCEN_HORSEHEADS_NY

*As Of:* 11/12/2004

*Scenario #* DON-0016 *Date Created:* 10/1/2004

Scenario Title: Close Navy Reserve Center Central Point, OR

Description:

Base X (x, XX) - Receive

1. Close Navy Reserve Center, Central Point, OR.

Losing Bases	Losing Activities
Naval Reserve Center Central Point OR (Central Point, OR) - Close	NAVRESCEN_CENTRAL_POINT_OR - Disestablish
Receiving Bases	Receiving Activities

NAVRESCEN\_CENTRAL\_POINT\_OR

*As Of:* 11/12/2004

*Scenario #* DON-0018 *Date Created:* 10/5/2004

Scenario Title: Close Navy Reserve Center Evansville, IN

Description:

1. Close Navy Reserve Center Evansville, IN.

Losing Bases	Losing Activities
Naval Reserve Center Evansville (Evansville, IN) - Close	NAVRESCEN_EVANSVILLE_IN - Disestablish
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	NAVRESCEN_EVANSVILLE_IN

*As Of:* 11/12/2004

Scenario # DON-0019 Date Created: 10/5/2004

Scenario Title: Close Navy Reserve Center Adelphi, MD

Description:

1. Close Navy Reserve Center, Adelphi, MD.

Losing Bases Losing Activities

Naval Reserve Center Adelphi (Adelphi, MD) - Close

NAVRESCEN\_ADELPHI\_MD - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive

*As Of:* 11/12/2004

Scenario # DON-0020 Date Created: 10/5/2004

Scenario Title: Close Navy Reserve Center Duluth, MN

Description:

Close Navy Reserve Center, Duluth, MN.

Losing Bases Losing Activities

Naval Reserve Center Duluth (Duluth, MN) - Close

NAVRESCEN\_DULUTH\_MN - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_DULUTH\_MN

*As Of:* 11/12/2004

Scenario # DON-0021 Date Created: 10/5/2004

Scenario Title: Close Navy Reserve Center, Lexington, KY

Description:

1. Close Navy Reserve Center Lexington, KY.

Losing Bases Losing Activities

NMCRC LEXINGTON KY, Armed Forces Reserve Center Lexington (Lexington, KY) - Close

NAVRESCEN\_LEXINGTON\_KY - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_LEXINGTON\_KY

*As Of:* 11/12/2004

Scenario # DON-0022 Date Created: 10/5/2004

Scenario Title: Close Navy Reserve Center, Lincoln, NE

Description:

1. Close Navy Reserve Center Lincoln, NE.

Losing Bases Losing Activities

Naval Reserve Center Lincoln NE (Lincoln, NE) - Close

NAVRESCEN\_LINCOLN\_NE - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_LINCOLN\_NE

As Of: 11/12/2004

DON-0023 10/5/2004 Scenario # Date Created:

Close Navy Reserve Center Marquette, MI Scenario Title:

Description:

1. Close Navy Reserve Facility, Marquette, MI.

Losing Bases Losing Activities Naval Reserve Center Marquette (Gwinn, MI) - Close NAVRESFAC\_MARQUETTE\_MI - Disestablish Receiving Bases Receiving Activities Base X (x, XX) - Receive

NAVRESFAC\_MARQUETTE\_MI

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

*As Of:* 11/12/2004

Scenario # DON-0024 Date Created: 10/5/2004

Scenario Title: Close Navy Reserve Center Sioux City, IA

Description:

1. Close Navy Reserve Center, Sioux City, IA.

Losing Bases Losing Activities

NRC SIOUX CITY IA, Armed Forces Reserve Center Sioux City (Sioux City, IA) - Close

NAVRESCEN\_SIOUX\_CITY\_IA - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_SIOUX\_CITY\_IA

*As Of:* 11/12/2004

*Scenario #* DON-0043 *Date Created:* 10/19/2004

Scenario Title: Close Navy Reserve Center, Glens Falls, NY

Description:

1. Close Navy Reserve Center Glens Falls, NY.

Losing Bases	NAVRESCEN_GLENS_FALLS_NY - Disestablish		
Naval Reserve Center Glenn Falls NY (Glens Falls, NY) - Close			
Receiving Bases	Receiving Activities		
Base X (x, XX) - Receive	NAVRESCEN_GLENS_FALLS_NY		

*As Of:* 11/12/2004

*Scenario #* DON-0045 *Date Created:* 10/19/2004

Scenario Title: Close Navy Reserve Center Bangor ME

Description:

1. Close Navy Reserve Center Bangor, ME

Losing Bases Losing Activities

NRC BANGOR ME, Maine Air National Guard Base Bangor (Bangor, ME) - Close

NAVRESCEN\_BANGOR\_ME - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_BANGOR\_ME

As Of: 11/12/2004

DON-0046 Scenario # Date Created: 10/19/2004

Close Navy Reserve Center Dubuque, IA Scenario Title:

Description:

1. Close Navy Reserve Center Dubuque, IA

Losing Bases	Losing Activities		
Naval Reserve Center Dubuque (Dubuque, IA) - Close	NAVRESCEN_DUBUQUE_IA - Disestablish		
Receiving Bases	Receiving Activities		
Base X (x, XX) - Receive	NAVRESCEN DUBUQUE IA		

NAVRESCEN\_DUBUQUE\_IA

*As Of:* 11/12/2004

*Scenario #* DON-0047 *Date Created:* 10/19/2004

Scenario Title: Close Navy Reserve Center Watertown, NY

Description:

1. Close Navy Reserve Center Watertown, NY.

Losing Bases	Losing Activities		
NRC WATERTOWN NY, Fort Drum (Fort Drum, NY) - Close	NAVRESCEN_WATERTOWN_NY - Disestablish		
Receiving Bases	Receiving Activities		
Base X (x, XX) - Receive	NAVRESCEN_WATERTOWN_NY		

*As Of:* 11/12/2004

*Scenario #* DON-0048 *Date Created*: 10/19/2004

Scenario Title: Close Navy Reserve Center Lubbock, TX

Description:

1. Close Navy Reserve Center Lubbock, TX.

Losing Bases Losing Activities

NRC LUBBOCK TX, Texas National Guard Base Lubbock (Lubbock, TX) - Close NAVRESCEN\_LUBBOCK\_TX - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_LUBBOCK\_TX

*As Of:* 11/12/2004

Scenario Title: Close Navy Reserve Center Forest Park, IL

Description:

1. Close Navy Reserve Center Forest Park, IL.

Losing Bases Losing Activities

NRC FOREST PARK IL, Armed Forces Reserve Center Forest Park (Forest Park, IL) - Close

NAVRESCEN\_FOREST\_PARK\_IL - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_FOREST\_PARK\_IL

*As Of:* 11/12/2004

*Scenario #* DON-0050 *Date Created:* 10/19/2004

Scenario Title: Close Navy Reserve Center St Petersburg, FL

Description:

1. Close Navy Reserve Center St Petersburg, FL

1	Losii	ng I	Bases				Losing A	Activitie	?S
									_

Naval Reserve Center St. Petersburg (Clearwater, FL) - Close

NAVRESCEN\_ST\_PETERBURG\_FL - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_ST\_PETERBURG\_FL

As Of: 11/12/2004

DON-0051 Scenario # 10/19/2004 Date Created:

Close Navy Reserve Center Cleveland, OH Scenario Title:

Description:

1. Close Navy Reserve Center Cleveland. OH

Losing Bases	Losing Activities		
Naval Reserve Center Cleveland (Cleveland, OH) - Close	NAVRESCEN_CLEVELAND_OH - Disestablish		
Receiving Bases	Receiving Activities		
Base X (x, XX) - Receive	NAVRESCEN CLEVELAND OH		

NAVRESCEN\_CLEVELAND\_OH

*As Of:* 11/12/2004

*Scenario #* DON-0052 *Date Created:* 10/19/2004

Scenario Title: Close Navy Reserve Center Orange, TX

Description:

1. Close Navy Reserve Center Orange, TX

Losing Bases Losing Activities

Naval Reserve Center Orange (Orange, TX) - Close NAVRESCEN\_ORANGE\_TX - Disestablish

Receiving Bases Receiving Activities

Base X (x, XX) - Receive NAVRESCEN\_ORANGE\_TX

*As Of:* 11/12/2004

*Scenario #* DON-0053 *Date Created:* 10/19/2004

Scenario Title: Close Navy Marine Corps Reserve Center Tacoma WA

Description:

Base X (x, XX) - Receive

1. Close Navy Marine Corps Reserve Center Tacoma, WA

Losing Bases	Losing Activities		
Naval Marine Corps Reserve Center Tacoma (Tacoma, WA) - Close	NAVMARCORESCEN_TACOMA_WA - Disestablish		
Receiving Bases	Receiving Activities		

NAVMARCORESCEN\_TACOMA\_WA

As Of:

11/12/2004

Scenario Title: Close NRD Indianapolis, NRD Omaha, NRD Buffalo, NRD Montgomery, and NRD San Antonio.

Description:

1. Close Navy Recruiting District Indianapolis, IN.

2. Close Navy Recruiting District Omaha, NE.

3. Close Navy Recruiting District Buffalo, NY.

4. Close Navy Recruiting District Montgomery, AL.

5. Close Navy Recruiting District San Antonio, TX.

Losing Bases

Naval Recruiting District Buffalo NY (Buffalo, NY) - Close

Naval Recruiting District Montgomery AL (Montgomery, AL) - Close

Naval Recruiting District Omaha NE (Omaha, NE) - Close

NAVCRUITDIST INDIANA, Indiana Army National Guard (Indianapolis, IN) - Close

NAVCRUITDIST SAN ANT, Fort Sam Houston (San Antonio, TX) - Close

Receiving Bases

Base X (x, XX) - Receive

Losing Activities

NAVCRUITDIST\_BUFFALO\_NY - Disestablish

NAVCRUITDIST\_MONTGOMERY\_AL - Disestablish

NAVCRUITDIST\_OMAHA\_NE - Disestablish

NAVCRUITDIST\_INDIANAPOLIS\_IN -

Disestablish

NAVCRUITDIST\_SAN\_ANTONIO\_TX -

Disestablish

Receiving Activities

As Of: 11/12/2004

DON-0062 10/26/2004 Scenario # Date Created:

Close NRD Indianapolis, NRD Omaha, NRD Buffalo, NRD Montgomery, and NRD Kansas City Scenario Title:

Description:

1 Close Navy Recruiting District Indianapolis, IN.

2 Close Navy Recruiting District Omaha, NE.

3 Close Navy Recruiting District Buffalo, NY.

4 Close Navy Recruiting District Montgomery, AL.

5 Close Navy Recruiting District Kansas City, KS.

Losing Bases

Naval Recruiting District Buffalo NY (Buffalo, NY) -

Naval Recruiting District Kansas City MO (Kansas City, MO) - Close

Naval Recruiting District Montgomery AL (Montgomery, AL) - Close

Naval Recruiting District Omaha NE (Omaha, NE) - Close

NAVCRUITDIST INDIANA, Indiana Army National Guard (Indianapolis, IN) -Close

Base X (x, XX) - Receive

Receiving Bases

Losing Activities

NAVCRUITDIST\_KANSAS\_CITY\_MO -Disestablish

NAVCRUITDIST\_MONTGOMERY\_AL -

Disestablish

NAVCRUITDIST\_OMAHA\_NE - Disestablish

NAVCRUITDIST\_INDIANAPOLIS\_IN -

Disestablish

Receiving Activities

**Scenario** # DON-0063 **Date Created:** 10/26/2004

Scenario Title: Close NRD Indianapolis, NRD Omaha, NRD Buffalo, NRD Montgomery, NRD San Antonio, NRD Portland, NRD J

Description:

1 Close Navy Recruiting District Indianapolis, IN.

2 Close Navy Recruiting District Omaha, NE.

3 Close Navy Recruiting District Buffalo, NY.

4 Close Navy Recruiting District Montgomery, AL.

5 Close Navy Recruiting District San Antonio, TX.

6 Close Navy Recruiting District Portland, OR.

7 Close Navy Recruiting District Jacksonville, FL.

8 Close Navy Recruiting District St. Louis, MO.

#### Losing Bases

Naval Recruiting District Buffalo NY (Buffalo, NY) - Close

Naval Recruiting District Jacksonville FL (Jacksonville, FL) - Close

Naval Recruiting District Montgomery AL (Montgomery, AL) - Close

Naval Recruiting District Omaha NE (Omaha, NE) - Close

Naval Recruiting District Portland OR (Portland, OR) - Close

Naval Recruiting District ST Louis MO (St Louis, MO) - Close

NAVCRUITDIST INDIANA, Indiana Army National Guard (Indianapolis, IN) - Close

NAVCRUITDIST SAN ANT, Fort Sam Houston (San Antonio, TX) - Close

#### Receiving Bases

Base X (x, XX) - Receive

#### Losing Activities

NAVCRUITDIST BUFFALO NY - Disestablish

NAVCRUITDIST\_JACKSONVILLE\_FL - Disestablish

NAVCRUITDIST\_MONTGOMERY\_AL - Disestablish

NAVCRUITDIST\_OMAHA\_NE - Disestablish

NAVCRUITDIST\_PORTLAND\_OR - Disestablish

NAVCRUITDIST\_ST\_LOUIS\_MO - Disestablish

NAVCRUITDIST\_INDIANAPOLIS\_IN - Disestablish

NAVCRUITDIST\_SAN\_ANTONIO\_TX - Disestablish

#### Receiving Activities

Monday, November 22, 2004 Page 71 of 669

As Of:

11/12/2004

Scenario Title: Cosolidate Rotary Wing Air Vehicle T&E OAR Footprint

Description:

Consolidate T&E OAR capabilities and workload for manned and unmanned rotary wing air vehicle (including tilt rotor) and associated avionics, propulsion, airframes at a single site or contiguous/near contiguous sites.

Losing Bases	Losing Activities
Edwards AFB (Rosamond, CA) - Realignment	Rotory Wing T&E-function - Relocate
Eustis (Fort Eustis, VA) - Realignment	Rotory Wing T&E-function - Relocate
Rucker (Fort Rucker, AL) - Realignment	Rotory Wing T&E-function - Relocate
Receiving Bases	Receiving Activities
comnavairwarcenacdiv_Patuxent_MD (patuxent, MD) - Receive	Rotory Wing T&E-function
Redstone (Huntsville, AL) - Receive	Rotory Wing T&E-function

*As Of:* 11/12/2004

Scenario Title: MAH-MAH-0031 (U): Relocate Department of Defense Education Activity (DoDEA)

#### Description:

Realign one leased location in Arlington, Virginia and close one leased location in Peachtree City, Georgia by consolidating DODEA at Location TBD(Base X).

#### Justification/Impact:

- -Eliminates nearly 110,000 USF of leased space.
- -Affects 471 personnel. Scenario estimates a 14% personnel savings as a result of consolidation, or 66 positions.
- -Space required is 81,000 GSF (may be reduced if Civilian Personnel activity is removed)
- -Enhances AT/FP.
- -Consolidation of HQs from multiple to single locations eliminates redundancy and enhances efficiency

Losing Bases	Losing Activities
700 Westpark Drive; Peachtree City; GA (Peachtree City, GA) - Close	Defense Education Activity (DoDEA) - Consolidate
Webb Building; Arlington; VA (Arlington, VA) - Realignment	Defense Education Activity (DoDEA) - Consolidate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	Defense Education Activity (DoDEA)

Monday, November 22, 2004 Page 200 of 669

As Of:

11/12/2004

Scenario Title: SR-4A, #6; Moves I-Level Carrier Work From SIMA Norfolk To OCONUS Forward Deployed Outside BRAC

Description:

This scenario assumes a DON scenario which moves a CVN from Norfolk to OCONUS forward deployed outside of BRAC upon decommissioning of USS KITY HAWK (CV 63). All associated intermediate-level ship maintenance work moves to the new ship location.

Losing Bases Losing Activities

Naval Station Norfolk (Norfolk, VA) - Realignment

SIMA\_NORFOLK\_VA - Consolidate

As Of:

11/12/2004

Scenario Title: SR-4B, #1; Closes SUBSUPFAC NL And Moves I-Level Work To Bangor, Norfolk, Pearl Harbor & Portsmouth

Description:

This scenario assumes a DON scenario which closes SUBASE NEW LONDON and realigns two SSN 21s from New London to Bangor, five SSNs to Norfolk, four SSNs to Pearl Harbor and six SSNs to NAVSHIPYD PORTSMOUTH. All associated intermediate-level ship maintenance work moves to the new ship locations.

Losing Bases	Losing Activities			
Naval Submarine Base New London (Groton, CT) - Realignment	NAVSUBSUPPFAC_NEW_LONDON_CT - Consolidate			
Receiving Bases	Receiving Activities			
Naval Shipyard Portsmouth (Portsmouth, NH) - Receive	NAVSUBSUPPFAC_NEW_LONDON_CT			
Naval Station Norfolk (Norfolk, VA) - Receive	NAVSUBSUPPFAC_NEW_LONDON_CT			
Naval Station Pearl Harbor (Pearl Harbor, HI) - Receive	NAVSUBSUPPFAC_NEW_LONDON_CT			
Naval Submarine Base Bangor (Silverdale, WA) - Receive	NAVSUBSUPPFAC_NEW_LONDON_CT			

Monday, November 22, 2004

As Of:

11/12/2004

*Scenario #* IND-0023 *Date Created:* 10/22/2004

Scenario Title: SR-4B, #3; Realigns Some I-Level Submarine Work From TRF Kings Bay to Bangor

Description:

This scenario assumes a DON scenario which realigns two SSGNs from SUBASE KINGS BAY to SUBASE BANGOR. All associated intermediate-level ship maintenance work moves to the new ship locations.

Losing Bases	Losing Activities			
Naval Submarine Base Kings Bay (Kings Bay, GA) - Realignment	TRIREFFAC_KINGS_BAY_GA - Consolidate			
Receiving Bases	Receiving Activities			
Naval Submarine Base Bangor (Silverdale, WA) - Receive	TRIREFFAC_KINGS_BAY_GA			

# Redacted

As Of:

11/12/2004

S&S-0009 10/20/2004 Scenario # Date Created:

Transfer Service ICPs to DLA and consolidate Scenario Title:

Description:

Realign Service ICPs to DLA command and consolidate infrastructure.

Realigning: Rock Island Arsenal, Ft Monmouth, Redstone Arsenal, Hill AFB, Robins AFB, DSC Richmond, DSC Philadelphia, DSC Columbus

Losing: Tinker AFB, Lackland AFB, Soldier System Command, Ft Huachuca, Detroit Arsenal, NAVICP Philadelphia, NAVICP Mechanicsburg, MCLB Albany

#### Losing Bases

Detroit/Selfridge (Warren, MI) - Close

Huachuca (Fort Huachuca, AZ) - Close

Lackland AFB (San Antonio, TX) - Close

Marine Corps Logistics Base Albany (Albany, GA) - Close

Naval Support Activity Mechanicsburg (Mechanicsburg, PA) - Close

Naval Support Activity Philadelphia (Philadelphia, PA) - Close

Soldier Systems Center (Natick, MA) - Close

Tinker AFB (Midwest City, OK) - Close

#### Losing Activities

Detroit Arsenal (ISLC) - Inactivate

Ft Huachuca - Inactivate

Lackland - NICP - Inactivate

MCLB Albany - ICP - Disestablish

NAVICP - Mechanicsburg - Disestablish

NAVICP - Philadelphia - Disestablish

Soldier System Command (TACOM - ICP) -

Disestablish

Tinker - NICP - Disestablish

Scenario Title:

Eliminate Base Level Supply Functions in Hampton Roads, VA area

#### Description:

Eliminate base level supply, storage and distribution functions for most classes of supply in favor of expanded use of Government Commercial Purchase Card and / or Performance Based contracts. Eliminates inventories and renders obsolete the base-level supporting infrastructure for the classes of supply listed below (for some braches of service):

CLASS II Extra Materials

CLASS III Fuels, POL, Lubricants CLASS IV Construction Materials CLASS IX Repair Parts (Selected)

The following classes of supply have been excluded due to not having a base-level supply function:

CLASS I Food

CLASS V Explosives

CLASS VI Comfort Materials CLASS VII Major end items

CLASS VIII Medical

CLASS X Nation Building

Personnel reductions, facility closure, inactivation and/or demolition can be immediately realized while providing acceptable levels of service and Customer Wait Time to regional customers at substantially reduced cost to individual installations.

Losing: Fort Eustis, Fort Monroe, Fort Story, FCTCLANT Dam Neck, NAS Norfolk, NAS Oceana, NAB Little Creek, NAVMEDCEN Portsmouth, NAVSTA Norfolk, NAVWEPSTA Yorktown, Norfolk Naval Shipyard, Langley AFB

#### Losing Bases

#### Losing Activities

Eustis (Fort Eustis, VA) - Realignment	Eustis Base Supply - Disestablish
	Ft Story Base Supply - Disestablish
Langley AFB (Hampton, VA) - Realignment	Base Supply - Disestablish
Monroe (Hampton, VA) - Realignment	Base Supply - Disestablish
Naval Air Station Oceana Dam Neck Annex (Virginia Beach, VA) - Realignment	Base Supply - Disestablish
Naval Medical Center Portsmouth (Portsmouth, VA) - Realignment	Base Supply - Disestablish
Naval Shipyard Norfolk (Portsmouth, VA) - Realignment	Base Supply - Disestablish
Naval Station Norfolk (Norfolk, VA) - Realignment	Base Supply - Disestablish
Naval Weapons Station Yorktown (Yorktown, VA) - Realignment	Base Supply - Disestablish

As Of:

11/12/2004

S&S-0014 10/21/2004 Scenario # Date Created: Eliminate Base Level Supply Functions in Puget Sound, WA area Scenario Title:

#### Description:

Eliminate base level supply, storage and distribution functions for most classes of supply in favor of expanded use of Government Commercial Purchase Card and / or Performance Based contracts. Eliminates inventories and renders obsolete the base-level supporting infrastructure for the classes of supply listed below (for some braches of service):

CLASS II Extra Materials Fuels, POL, Lubricants CLASS III CLASS IV Construction Materials CLASS IX Repair Parts (Selected)

The following classes of supply have been excluded due to not having a base-level supply function:

CLASS I Food CLASS V **Explosives** CLASS VI **Comfort Materials** CLASS VII Major end items CLASS VIII Medical CLASS X Nation Building

Personnel reductions, facility closure, inactivation and/or demolition can be immediately realized while providing acceptable levels of service and Customer Wait Time to regional customers at substantially reduced cost to individual installations.

Losing: Fort Lewis, NAS Whidbey Island, NAVSTA Everett, Naval Base Kitsap (formerly NAVSTA Bremerton and SUBASE Bangor), NUWC Keyport, STRATWEPFAC Silverdale, McChord AFB

#### Losing Bases

#### Losing Activities

Lewis (Tacoma, WA) - Realignment	Base Supply - Disestablish
McChord AFB (Tacoma, WA) - Realignment	Base Supply - Disestablish
Naval Station Everett (Everett, WA) - Realignment	Base Supply - Disestablish
Naval Submarine Base Bangor (Silverdale, WA) - Realignment	Base Supply - Disestablish
NUWC Annex Keyport (Silverdale, WA) - Realignment	Base Supply - Disestablish

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 362 of 669

As Of:

11/12/2004

Scenario Title: Consolidate base-level supply in areas with high density of installations (Hampton Roads, VA area)

#### Description:

Consolidates base-level supply, storage and distribution functions for all DOD installations in high density geographical clusters at a new or existing joint facility. Consolidates inventories and renders obsolete the base-level supporting infrastructure for the classes of supply listed below:

CLASS II Extra Materials

CLASS III Fuels, POL, Lubricants CLASS IV Construction Materials CLASS IX Repair Parts (Selected)

The following classes of supply have been excluded due to having no base-level supply function:

CLASS I Food
CLASS V Explosives
CLASS VI Comfort Materials
CLASS VII Major end items
CLASS VIII Medical
CLASS X Nation Building

Personnel reductions, facility closure, inactivation and/or demolition can be immediately realized while providing acceptable levels of service and Customer Wait Time to regional customers at substantially reduced cost to individual installations.

Recommend beginning with analysis test cases focused on base-level supply, storage and distribution functions at selected DOD sites in Hampton Roads, VA and Puget Sound, WA with significant Army, Navy and Air Force installations to gather data and prove (or disprove) the concept on paper.

- Hampton Roads, VA: Supply, storage and distribution functions at the following activities are disestablished and their inventories are moved to an optimal site TBD.

Fort Eustis
Fort Monroe
Fort Story
FCTCLANT Dam Neck
NAS Norfolk
NAS Oceana
NAB Little Creek
NAVMEDCEN Portsmouth
NAVSTA Norfolk
NAVWEPSTA Yorktown
Norfolk Naval Shipyard
Langley AFB

#### Losing Bases

#### Losing Activities

Eustis (Fort Eustis, VA) - Realignment	Eustis Base Supply - Disestablish
	Ft Story Base Supply - Disestablish
Langley AFB (Hampton, VA) - Realignment	Base Supply - Disestablish
Monroe (Hampton, VA) - Realignment	Base Supply - Disestablish
Naval Air Station Oceana Dam Neck Annex (Virginia Beach, VA) - Realignment	Base Supply - Disestablish
Naval Medical Center Portsmouth (Portsmouth, VA) - Realignment	Base Supply - Disestablish
Naval Shipyard Norfolk (Portsmouth, VA) - Realignment	Base Supply - Disestablish
Naval Station Norfolk (Norfolk, VA) - Realignment	Base Supply - Disestablish
Naval Weapons Station Yorktown (Yorktown, VA) - Realignment	Base Supply - Disestablish
Receiving Bases	Receiving Activities

Monday, November 22, 2004 Page 363 of 669

# Registered Scenarios Base X (x, XX) - Receive

Base Supply **Eustis Base Supply** Ft Story Base Supply As Of:

11/12/2004

*As Of:* 11/12/2004

Scenario Title: Consolidate base-level supply in areas with high density of installations (Puget Sound, WA area)

#### Description:

Consolidates base-level supply, storage and distribution functions for all DOD installations in high density geographical clusters at a new or existing joint facility. Consolidates inventories and renders obsolete the base-level supporting infrastructure for the classes of supply listed below:

CLASS II Extra Materials

CLASS III Fuels, POL, Lubricants CLASS IV Construction Materials CLASS IX Repair Parts (Selected)

The following classes of supply have been excluded due to having no base-level supply function:

CLASS I Food
CLASS V Explosives
CLASS VI Comfort Materials
CLASS VII Major end items
CLASS VIII Medical
CLASS X Nation Building

Personnel reductions, facility closure, inactivation and/or demolition can be immediately realized while providing acceptable levels of service and Customer Wait Time to regional customers at substantially reduced cost to individual installations.

Recommend beginning with analysis test cases focused on base-level supply, storage and distribution functions at selected DOD sites in Hampton Roads, VA and Puget Sound, WA with significant Army, Navy and Air Force installations to gather data and prove (or disprove) the concept on paper.

- Puget Sound, WA: Supply, storage and distribution functions at the following activities are disestablished and their inventories are moved to an optimal site TBD.

Fort Lewis
NAS Whidbey Island
NAVSTA Everett
Naval Base Kitsap (formerly NAVSTA Bremerton and SUBASE Bangor)
NUWC Keyport
STRATWEPFAC Silverdale
McChord AFB

		; I			

ing 1		

Lewis (Tacoma, WA) - Realignment	Base Supply - Disestablish
McChord AFB (Tacoma, WA) - Realignment	Base Supply - Disestablish
Naval Station Everett (Everett, WA) - Realignment	Base Supply - Disestablish
Naval Submarine Base Bangor (Silverdale, WA) - Realignment	Base Supply - Disestablish
NUWC Annex Keyport (Silverdale, WA) - Realignment	Base Supply - Disestablish
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive Base Supply

Scenario Title: Regionalization of Strategic Distribution (4 regions: optimized alternative)

Description:

As Of:

11/12/2004

As Of: S&S-0019

Date Created:

11/3/2004

Regionalization of Strategic Distribution (5 regions: optimized alternative) Scenario Title:

Description:

Scenario #

11/12/2004

DSS - Richmond (Richmond, VA) - Realignment

**As Of:** 11/12/2004

Scenario Title: Outsource Wholesale Distribution

#### Description:

Outsource all distribution (transportation) related services in CONUS currently performed by Defense Distribution Depots. Services to be outsourced include traffic management of incoming and outgoing trucks and railcars, staging and physical loading of commercial vehicles, small parcel and freight terminal operations and the actual transportation of material to customers. Services to be outsourced also include freight planning and record keeping.

The Defense Distribution Depots to have transportation services outsourced total 18 and are: Columbus, Tobyhanna, Susquehanna, Richmond, Norfolk, Cherry Point, Warner Robins, Albany, Jacksonville, Anniston, Corpus Christi, Red River, Oklahoma City, San Diego, Barstow, San Joaquin, Hill, and Puget Sound.

Losing Activities

DDD Anniston - Disestablish

DDD Richmond - Disestablish

#### Losing Bases

#### Anniston (Anniston, AL) - Realignment

Corpus Christi AD (Corpus Christi, TX) - Realignment DDD Corpus Christi - Disestablish

Colpus Cillisti - Disestabilisti

Hill AFB (Clearfield, UT) - Realignment DDD Hill - Disestablish

Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment DDD Cherry Point - Disestablish

Naval Air Station Jacksonville (Jacksonville, FL) - Realignment DDD Jacksonville - Disestablish

Naval Station Bremerton (Bremerton, WA) - Realignment DDD Puget Sound - Disestablish

Naval Station Norfolk (Norfolk, VA) - Realignment DDD Norfolk - Disestablish

Naval Station San Diego (San Diego, CA) - Realignment DDD San Diego - Disestablish

Red River (Texarkana, TX) - Realignment DDD Red River - Disestablish

Robins AFB (Warner Robins, GA) - Realignment DDD Warner-Robins - Disestablish

Tinker AFB (Midwest City, OK) - Realignment DDD Oklahoma City - Disestablish

Tobyhanna (Tobyhanna, PA) - Realignment DDD Tobyhanna - Disestablish

Monday, November 22, 2004 Page 369 of 669

Scenario Title: Outsource Wholesale Storage and Distribution

#### Description:

Outsource the wholesale storage and distribution functions and processes supporting DOD. This proposal outsources all the storage and distribution functions currently performed by the CONUS network of DLA distribution depots and strategic distribution platforms. For this proposal, outsourcing means to have private industry perform these functions using their facilities, infrastructure and personnel. Government facilities could be used only if vendors agree to lease it or purchase it. The proposal reduces the infrastructure burden of DoD and allows for reductions in personnel.

The following Strategic Distribution Platforms and Defense Distribution Depots are affected by this proposal: Columbus, Tobyhanna, Susquehanna, Richmond, Norfolk, Cherry Point, Warner Robins, Albany, Jacksonville, Anniston, Corpus Christi, Red River, Oklahoma City, San Diego, Barstow, San Joaquin, Hill, and Puget Sound.

#### Losing Bases

Anniston (Anniston, AL) - Realignment

Corpus Christi AD (Corpus Christi, TX) - Realignment

DSS - Richmond (Richmond, VA) - Realignment

Hill AFB (Clearfield, UT) - Realignment

Marine Corps Air Station Cherry Point (Cherry Point, NC) - Realignment

Marine Corps Logistics Base Albany (Albany, GA) - Realignment

Naval Air Station Jacksonville (Jacksonville, FL) - Realignment

Naval Station Bremerton (Bremerton, WA) - Realignment

Naval Station Norfolk (Norfolk, VA) - Realignment

Naval Station San Diego (San Diego, CA) - Realignment

Red River (Texarkana, TX) - Realignment

Robins AFB (Warner Robins, GA) - Realignment

Tinker AFB (Midwest City, OK) - Realignment

Tobyhanna (Tobyhanna, PA) - Realignment

#### Losing Activities

DDD Anniston - Disestablish

DDD Corpus Christi - Disestablish

DDD Richmond - Disestablish

DDD Hill - Disestablish

DDD Cherry Point - Disestablish

DDD Albany - Disestablish

DDD Jacksonville - Disestablish

DDD Puget Sound - Disestablish

DDD Norfolk - Disestablish

DDD San Diego - Disestablish

DDD Red River - Disestablish

DDD Warner-Robins - Disestablish

DDD Oklahoma City - Disestablish

DDD Tobyhanna - Disestablish

Monday, November 22, 2004 Page 370 of 669

Scenario # TECH-0009 Date Created: 10/22/2004

Scenario Title: Defense Research Service Led Laboratories

#### Description:

This scenario realigns and consolidates the three service corporate laboratories. Additionally it creates a virtual "Defense Research Laboratory" by establishing a board of directors including Director of Defense Research and Engineering (DDRE), Technical Director of the Naval Research Laboratory (TD-NRL), Commanding Officer of Air Force Research Laboratory (CC-AFRL), Technical Director Army Research Laboratory (TD-ARL) and the Service S&T executives. The Board of Directors will advise and steer Research Labs to reduce duplicative efforts & foster joint centers of excellence. The purpose of this scenario is to consolidate to a smaller number of Service-centric geographic locations in order to increase the multidisciplinary collection of R&D expertise across DTAP capability areas at those locations.

The end state of this scenario will consolidate the Naval Research Laboratory to one primary location, the Army Research Laboratory to a maximum of two primary locations, and the Air Force Research Laboratory to a maximum of four locations. This scenario will provide Service Centric consolidated centers of mass for Science and Technology, with increased effectiveness and efficiencies.

Losing Bases	Losing Activities
Brooks City-Base (San Antonio, TX) - Realignment	AFRL/HE Brooks City Base (FFSB0) to AFRL/WPAFB (FFRY7) - Relocate
COMNAVMETOCCOM, Stennis Space Center (Stennis Space Center, MS) - Realignment	Naval Research Laboratory - Stennis Space Center Detachment - Consolidate
Edwards AFB (Rosamond, CA) - Realignment	Edwards AFRL/PRS to AFRL/VS Kirtland - Consolidate
Hanscom AFB (Bedford, MA) - Realignment	AFRL/VSB HANSCOM (FFSDV) TO AFRL/VE KIRTLAND - Co-locate
	Hanscom AFRL/SN (FFSFP) TO AFRL/SN WPAFB - Consolidate
Mesa AFRL (Mesa, AZ) - Realignment	AFRL/HE Mesa (FFSR7) to AFRL/WPAFB - Relocate
Naval Postgraduate School (Monterey, CA) - Realignment	NRL Detachment Monterey, CA - Consolidate
Rome Laboratory (Rome, NY) - Realignment	AFRL/SN Rome (FFSFT) to AFRL/SN WPAFB (FFSDH) - Relocate
Tyndall AFB (Springfield, FL) - Realignment	AFRL/Tyndall to AFRL Eglin - Consolidate
White Sands (White Sands Missle Range, NM) - Realignment	ARMY RESEARCH LABORATORY/WSMR (W26212) to Adelphi - Consolidate
Wright-Patterson AFB (Fairborn, OH) - Realignment	AFRL/IF-WPFAB to Rome lab - Consolidate
Receiving Bases	Receiving Activities
Adelphi (Adelphi, MD) - Receive	ARMY RESEARCH LABORATORY/WSMR (W26212) to Adelphi
Base X located @ NCR (NCR, VA) - Receive	Naval Research Laboratory - Stennis Space Center Detachment
	NRL Detachment Monterey, CA
Eglin AFB (Valpariso, FL) - Receive	AFRL/Tyndall to AFRL Eglin
Kirtland AFB (Albuquerque, NM) - Receive	AFRL/VSB HANSCOM (FFSDV) TO AFRL/VE KIRTLAND
	Edwards AFRL/PRS to AFRL/VS Kirtland
Rome Laboratory (Rome, NY) - Receive	AFRL/IF-WPFAB to Rome lab

Wright-Patterson AFB (Fairborn, OH) - Receive

As Of:

11/12/2004

AFRL/HE Brooks City Base (FFSB0) to AFRL/WPAFB (FFRY7)

AFRL/HE Mesa (FFSR7) to AFRL/WPAFB

AFRL/SN Rome (FFSFT) to AFRL/SN WPAFB (FFSDH)

Hanscom AFRL/SN (FFSFP) TO AFRL/SN WPAFB

**As Of:** 11/12/2004

Scenario Title: Consolidate Extramural research Program managers

#### Description:

Realign and Co-locate the following organizations at a Military Base in the National Capital Region. The purpose of this scenario is to move all portions of the following organizations located at the sites indicated. The end state of this scenario will be co-location of the organizations listed below at a single location. This "Joint Center of Excellence" will foster additional coordination among the extramural research activities of OSD and the MilDeps. Further it will enhance the Force Protection posture of the organizations by relocating them from leased space and onto a Military Base (TO #14).

This scenario would:

Realign from the following UICs to JBESC, FTEs and equipment reported under BRAC Questions 3001-3005, 4277, 4279, and 4280 for all DTAP areas and functions:

Office of Naval Research, Arlington, VA, N00014
Defense Advanced Research Project Agency, Arlington VA
Defense Threat Reduction Agency – NCR, Alexandria, VA
Army Research Laboratory/Army Research Office, Durham, NC, W26203
Army Research Laboratory/Army Research Office, Arlington, VA, W26205
AFRL/AFOSR, Arlington, VA, FFFJH

The following Military Bases in the NCR will be examined as receiving locations:

NAS Anacostia, Washington DC Bolling AFB, Washington DC Naval Research Lab, Washington DC, N000173 Fort Belvoir, Fort Belvoir, VA Adelphi Laboratory Center, Adelphi, MD, W262AA Naval Research Lab, Chesapeake Beach, MD, N31260

Losing Bases Losing Activities

AFRL/AFOSR (ARLINGTON, VA) - Realignment

ARMY RESEARCH Lab/ARMY RESEARCH OFFICE (ARLINGTON, VA) - Realignment

ARMY RESEARCH LABORATORY/ARMY RESEARCH OFFICE (DURHAM, NC) - Realignment

DARPA (Arlington, VA) - Realignment

Defense Threat Reduction Agency (Alexandria, VA) - Realignment

Office of Naval Research (Arlington, VA) - Realignment

Receiving Bases Receiving Activities

Adelphi (Adelphi, MD) - Receive

Belvoir (Fort Belvoir, VA) - Receive

Bolling AFB (Washington, DC) - Receive

NAS ANACOSTIA (DC, DC) - Receive

Naval Research Lab (Chesapeake Beach, MD) - Receive

Naval Research Laboratory (Washington, DC) - Receive

Monday, November 22, 2004 Page 414 of 669

*As Of:* 11/12/2004

Scenario # TECH-0020 Date Created: 10/27/2004

Scenario Title: Joint Battlespace Environments Center

#### Description:

Abstract: Realign and consolidate Battlespace Environments DTAP activities in research, development and acquisition (RDA) for the subareas of space, atmospheric and oceanographic sciences establishing a Joint Battlespace Environments Center (JBSEC) at the Stennis Space Center, Stennis, MS

Narrative: This scenario realigns and consolidates Battlespace Environments DTAP activities in research, development and acquisition (RDA) for the subareas of space, atmospheric and oceanographic sciences establishing a Joint Battlespace Environments Center (JBSEC). JBESC will be located at the Stennis Space Center, Stennis, MS and will be merged with existing battlespace environments organizations at Stennis. The research, development and acquisition focus of the JBESC will be the weather and oceanographic information systems used by all echelons (tactical, operational and strategic). This information is provided via software systems such as Air Force Weather Systems and Navy Metrological Systems. The R&D being consolidated is software systems centered and is inclusive of atmospheric and ocean science related to weather, software engineering, models and simulations, high performance computation, and mathematics. This multidisciplinary collection of R&D expertise and their resulting production information systems are essential for advancements in the Battlespace Environment Joint Functional Concept (CJCSI 3170.01c).

The end state of this scenario is to consolidate Army, Navy, Air Force, Marine Corps, and Defense Agency RDA expertise on to a single site with one of the four DoD High Performance Computing (HPC) Major Shared Resource Centers (MSRCs). In order to support Joint Functional Concepts and relevant Joint Operating Concepts of the future, this scenario provides a) a consolidated center-of-mass for the science base for theater weather, the enabling models and simulations, and predictive tools; b) ready access for research and development to a DoD high performance computing Major Shared Resource Center; and, c) efficiencies in development and acquisition through consolidated Joint Program Management where applicable.

#### Assumptions:

Losing Bases

Could not confirm the UICs for the Defense Agencies

Action List: This scenario realigns the following Battlespace Environments DTAP activities in research, development and acquisition (RDA) for the subareas of space, atmospheric and oceanographic sciences to the Stennis Space Center.

#### \_\_\_\_\_

Losing Activities

Aberdeen (Aberdeen, MD) - Realignment

Adelphi (Adelphi, MD) - Realignment

CNR (Arlington, VA) -

DARPA (Arlington, VA) -

Defense Threat Reduction Agency (Alexandria, VA) - Realignment

Eglin AFB (Valpariso, FL) - Realignment

Hanscom AFB (Bedford, MA) - Realignment

Hood (Fort Hood, TX) - Realignment

Kirtland AFB (Albuquerque, NM) - Realignment

Langley AFB (Hampton, VA) - Realignment

Marine Corps Base Quantico (Quantico, VA) - Realignment

Naval Air Station Patuxent River (Patuxent River, MD) - Realignment

Naval Postgraduate School (Monterey, CA) - Realignment

Naval Research Lab (Chesapeake Beach, MD) -

Patrick AFB (Cocoa Beach, FL) - Realignment

Redstone (Huntsville, AL) - Realignment

Sam Houston (San Antonio, TX) - Realignment

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004

Tyndall AFB (Springfield, FL) - Realignment

White Sands (White Sands Missle Range, NM) - Realignment

Receiving Bases Receiving Activities

Stennis Space Center (xxxx, MS) - Receive

As Of:

11/12/2004

As Of:

11/12/2004

Scenario # TECH-0030 Date Created: 11/5/2004

Scenario Title: Establish C4ISR Joint NCOE Integration Center

#### Description:

Consolidate Combatant Commander C4ISR DAT&E (NCOE plus JBMC2 elements) to Fort Belvoir (Option 1) or Colorado Springs, CO (Option 2) Move the People & their Positions (government only) and the Special Equipment & Facilities doing Combatant Commander Information Systems Development, Acquisition, Test & Evaluation work from DISA (GIG-BE, GCCS, GCSS, NCES, and Teleport Program Offices), JFCOM (FIOP Program Office), NAVSURFWARCEN\_COASTSYSSTA\_PANAMA\_CITY\_FL (DJC2 Program Office), and Army PEOC3T, Fort Monmouth (JNMS Program Office and JTRS Joint Program Office) to Fort Belvoir (Option 1) or to Colorado Springs, CO (Option 2). People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved.

Losing Bases	Losing Activities	
DISA - Wash DC (Washington, DC) - Realignment		
JFCOM Leased Facilities (Suffolk, VA) - Realignment		
Joint Network Management System Program Office (JNMS) (xxx, DC) - Realignment		
Joint Tactical Radio System (JTRS) Joint Program Office (xx, DC) -		
Naval Support Activity Panama City (Panama City, FL) - Realignment		
Receiving Bases	Receiving Activities	

Base X located @ NCR (NCR, VA) - Receive

Monday, November 22, 2004 Page 465 of 669

As Of:

11/12/2004

Scenario # TECH-0033 Date Created: 11/12/2004

Scenario Title: Defense Research Service Led Laboratories

#### Description:

This scenario realigns and consolidates the three service corporate laboratories. Additionally it creates a virtual "Defense Research Laboratory" by establishing a board of directors including Director of Defense Research and Engineering (DDRE), Technical Director of the Naval Research Laboratory (TD-NRL), Commanding Officer of Air Force Research Laboratory (CC-AFRL), Technical Director Army Research Laboratory (TD-ARL) and the Service S&T executives. The Board of Directors will advise and steer Research Labs to reduce duplicative efforts & foster joint centers of excellence. The purpose of this scenario is to consolidate to a smaller number of Service-centric geographic locations in order to increase the multidisciplinary collection of R&D expertise across DTAP capability areas at those locations.

This Scenario is the same as TECH 0009 except for AFRL/IF WPAFB and AFRL/IF Rome will be relocated at AFRL/Hanscom.

The end state of this scenario will consolidate the Naval Research Laboratory to one primary location, the Army Research Laboratory to a maximum of two primary locations, and the Air Force Research Laboratory to a maximum of four locations. This scenario will provide Service Centric consolidated centers of mass for Science and Technology, with increased effectiveness and efficiencies.

#### Losing Bases

Brooks City-Base (San Antonio, TX) - Realignment

COMNAVMETOCCOM, Stennis Space Center (Stennis Space Center, MS) - Realignment

Edwards AFB (Rosamond, CA) - Realignment

Hanscom AFB (Bedford, MA) - Realignment

Mesa AFRL (Mesa, AZ) - Realignment

Naval Postgraduate School (Monterey, CA) - Realignment

Rome Laboratory (Rome, NY) - Realignment

Tyndall AFB (Springfield, FL) - Realignment

White Sands (White Sands Missle Range, NM) - Realignment

#### Receiving Bases

Adelphi (Adelphi, MD) - Receive

Base X located @ NCR (NCR, VA) - Receive

Eglin AFB (Valpariso, FL) - Receive

Hanscom AFB (Bedford, MA) - Receive

Kirtland AFB (Albuquerque, NM) - Receive

#### Losing Activities

AFRL/HE Brooks City Base (FFSB0) to AFRL/WPAFB (FFRY7) - Relocate

Naval Research lab Stennis to Base X @ NCR - Relocate

AFRL/Edwards (FFB5R) to AFRL/Kirtland (FFSCD) - Relocate

AFRL/SN Hanscom (FFSFP) to AFRL/SN WPAFB (FFSDH) - Relocate

AFRL/VSB Hanscom (FFSDV) to AFRL/VS

Kirtland(FFSCD) - Relocate

AFRL/HE Mesa (FFSR7) to AFRL/HE WPAFB (FFRY7) - Relocate

Naval Research Lab, Monterey to Base X @ NCR - Relocate

NOIX - IXCIOCATO

AFRL/IF Rome (FFSD1) to AFRL Hanscom

(FFRY7) - Relocate

AFRL/SN Rome (FFSFT) to AFRL/SN WPAFB

(FFSDH) - Relocate

AFRL/Tyndall to AFRL/Eglin - Relocate

ARL/WSMR (W26212) to Adelphi (262AA) -

Relocate

#### Receiving Activities

ARL/WSMR (W26212) to Adelphi (262AA)

Naval Research lab Stennis to Base X @ NCR

Naval Research Lab, Monterey to Base X @ NCR

AFRL/Tyndall to AFRL/Eglin

AFRL/IF Rome (FFSD1) to AFRL Hanscom

(FFRY7)

AFRL/Edwards (FFB5R) to AFRL/Kirtland

(FFSCD)

AFRL/VSB Hanscom (FFSDV) to AFRL/VS

Page 472 of 669

Kirtland(FFSCD)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Wright-Patterson AFB (Fairborn, OH) - Receive

As Of:

11/12/2004

AFRL/HE Brooks City Base (FFSB0) to AFRL/WPAFB (FFRY7)

AFRL/HE Mesa (FFSR7) to AFRL/HE WPAFB (FFRY7)

AFRL/SN Hanscom (FFSFP) to AFRL/SN WPAFB (FFSDH)

AFRL/SN Rome (FFSFT) to AFRL/SN WPAFB (FFSDH)

Scenario Title: Defense Research Service Led Laboratories

#### Description:

This scenario realigns and consolidates the three service corporate laboratories. Additionally it creates a virtual "Defense Research Laboratory" by establishing a board of directors including Director of Defense Research and Engineering (DDRE), Technical Director of the Naval Research Laboratory (TD-NRL), Commanding Officer of Air Force Research Laboratory (CC-AFRL), Technical Director Army Research Laboratory (TD-ARL) and the Service S&T executives. The Board of Directors will advise and steer Research Labs to reduce duplicative efforts & foster joint centers of excellence. The purpose of this scenario is to consolidate to a smaller number of Service-centric geographic locations in order to increase the multidisciplinary collection of R&D expertise across DTAP capability areas at those locations.

This Scenario is the same as TECH 0009 except for ARL WSMR and ARL/Adelphi will be relocated at ARL/Aberdeen

The end state of this scenario will consolidate the Naval Research Laboratory to one primary location, the Army Research Laboratory to a maximum of two primary locations, and the Air Force Research Laboratory to a maximum of four locations. This scenario will provide Service Centric consolidated centers of mass for Science and Technology, with increased effectiveness and efficiencies.

Losing Bases	Losing Activities
Adelphi (Adelphi, MD) - Realignment	ARL Adelphi (W262AA) to Aberdeen (W26210) - Relocate
Brooks City-Base (San Antonio, TX) - Realignment	AFRL/HE Brooks City Base (FFSB0) to AFRL/WPAFB (FFRY7) - Relocate
COMNAVMETOCCOM, Stennis Space Center (Stennis Space Center, MS) - Realignment	Naval research lab @ Stennis - Relocate
Edwards AFB (Rosamond, CA) - Realignment	AFRL/PRS Edwards (FFB5R) to AFRL/VS Kirtland (FFSCD) - Relocate
Hanscom AFB (Bedford, MA) - Realignment	AFRL/SN Hanscom (FFSFP) to AFRL/SN WPAFB (FFSDH) - Relocate
	AFRL/VSB Hanscom (FFSDV) to AFRL/VS Kirtland (FFSCD) - Relocate
Mesa AFRL (Mesa, AZ) - Realignment	AFRL/HE Mesa (FFSR7) to AFRL/HE WPAFB (FFSDG) - Relocate
Naval Postgraduate School (Monterey, CA) - Realignment	Naval Research Lab @ Monterey to Base x @ NCR - Relocate
Rome Laboratory (Rome, NY) - Realignment	AFRL/SN Rome (FFSFT) to AFRL/SN WPAFB (FFSDH) - Relocate
Tyndall AFB (Springfield, FL) - Realignment	AFRL Tyndall to AFRL Eglin (FFFTMP) - Relocate
White Sands (White Sands Missle Range, NM) - Realignment	ARL WSMR (W26212) to ARL Aberdeen (W26210) - Relocate
Wright-Patterson AFB (Fairborn, OH) - Realignment	AFRL/IF WPAFB (FFSFY) to AFRL/IF Rome (FFSD1) - Relocate
Receiving Bases	Receiving Activities
Aberdeen (Aberdeen, MD) - Receive	ARL Adelphi (W262AA) to Aberdeen (W26210)
	ARL WSMR (W26212) to ARL Aberdeen (W26210)
Base X located @ NCR (NCR, VA) - Receive	Naval Research Lab @ Monterey to Base x @ NCR
	Naval research lab @ Stennis
Eglin AFB (Valpariso, FL) - Receive	AFRL Tyndall to AFRL Eglin (FFFTMP)

Kirtland AFB (Albuquerque, NM) - Receive

Rome Laboratory (Rome, NY) - Receive

Wright-Patterson AFB (Fairborn, OH) - Receive

As Of:

11/12/2004

AFRL/PRS Edwards (FFB5R) to AFRL/VS Kirtland (FFSCD)

 $\begin{array}{lll} \mbox{AFRL/VSB Hanscom (FFSDV) to AFRL/VS} \\ \mbox{Kirtland (FFSCD)} \end{array}$ 

AFRL/IF WPAFB (FFSFY) to AFRL/IF Rome (FFSD1)

AFRL/HE Brooks City Base (FFSB0) to AFRL/WPAFB (FFRY7)

AFRL/HE Mesa (FFSR7) to AFRL/HE WPAFB (FFSDG)

AFRL/SN Hanscom (FFSFP) to AFRL/SN WPAFB (FFSDH)

AFRL/SN Rome (FFSFT) to AFRL/SN WPAFB (FFSDH)

**As Of:** 11/12/2004

*Scenario #* TECH-0035 *Date Created*: 11/12/2004

Scenario Title: Joint Land Network Warfare LCM & TE

Description:

Consolidate Joint Land Network Warfare Research activities into a center.

Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Information Systems, Sensors, Electronic Warfare, Electronics, Human Factors, and Neuroscience Research work from Fort Monmouth (CERDEC), Redstone Arsenal (non-weapons work), Army Research Institute/Arlington, ARL/Aberdeen Proving Ground, and Walter Reed Army Institute for Research (WRAIR) to ARL, Adelphi, MD. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved

Consolidate Joint Land Network Warfare Development & Acquisition activities into a center.

Move the People & their Positions (government only) and the Special Equipment & Facilities reported as doing Ground Information Systems, Sensors, Electronic Warfare, Electronics, Human Factors, and Neuroscience Development and Acquisition work from Fort Monmouth (CECOM/CERDEC/PEO/PM), Redstone Arsenal (non-weapons work) and CG\_MCB\_CAMPEN to Fort Belvoir. People includes Military (Officers and Enlisted), Civilian and those contractor personnel for whom the government is obliged to provide on-base facilities. Special Equipment includes Mission and Support Equipment as well as those vehicles required to accomplish the mission being moved.

Receiving Activities

Losing Bases	Losing Activities
ARI - Arlington (arlington, VA) -	
Marine Corps Base Camp Pendleton (Camp Pendleton, CA) -	
Monmouth (Fort Monmouth, NJ) -	
Redstone (Huntsville, AL) -	
Walter Reed Army Institute of Research (xx. DC) -	

Adelphi (Adelphi, MD) - Receive

Receiving Bases

Belvoir (Fort Belvoir, VA) - Receive

Monday, November 22, 2004 Page 476 of 669

red Scenarios As Of: 11/12/2004

9/23/2004

Scenario Title: 131 SA 1 BCT UA - WSMR

USA-0011

Description:

Scenario #

Station 1 Heavy Brigade Combat Team (BCT)/ Unit of Action (UA) at White Sands Missle Range.

Losing Bases Losing Activities

Date Created:

Base X (x, XX) - Realignment eBCT UA - Relocate

Receiving Bases Receiving Activities

White Sands (White Sands Missle Range, NM) - Receive eBCT UA

As Of:

USA-0012 Scenario # Date Created: 9/23/2004

285 IGPBS Stationing Scenario Title:

Description:

Station Integrated Global Posture and Basing Strategy (IGPBS) units that are being re-stationed from Outside of the Continental United States (OCONUS) locations to Continental United States (CONUS) locations. Specific locations are TBD based on Optimization model runs.

Losing Bases	Losing Activities
Base X (x, XX) -	
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

11/12/2004

As Of:

11/12/2004

Scenario # USA-0013 Date Created: 9/23/2004

Scenario Title: 286 Restationing of Units of Action (UAs)

Description:

Restation UAs from Outside of the Continental United States (OCONUS) and Continental United States (CONUS) locations to enhance unit training. Locations are TBD, but potential sites include Yuma Proving Ground, White Sands Missle Range, Fort Bliss, Dugway Proving Ground, Fort AP Hill, Fort Hunter-Liggett, etc. to include potential stationing actions on Navy and USAF installations.

Losing Bases	Losing Activities
Base X (x, XX) -	
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

As Of:

11/12/2004

Scenario # USA-0022 Date Created: 9/23/2004

Scenario Title: 95 AFRC Grand Prairie, TX

Description:

Closes two Texas Army National Guard facilities and two United States Army Reserve (USAR) facilities and collocates curently assigned units in a new 130,000 square foot facility with a 7,300 square foot multi-use classroom, training, and billeting facility.

Losing Bases	Losing Activities
ARLINGTON READINESS CENTER (ARLINGTON, TX) - Close	CO C 2/112 AR - Relocate
	WPDYB0 2/112 AR CO B (AGR) - Relocate
AUSTIN READINESS CENTER 4/OMS 03/OMS 05 (AUSTIN, TX) - Close	WQRHA2 171 AV CO DET 2 CO H (AGR) - Relocate
	CO B 249 CS - Relocate
	CO C 249 CS - Relocate
	CO E 249 CS - Relocate
	DET 2 171 AV - Relocate
	HHD 249 CS - Relocate
	OMS 03 - Relocate
	W8BB23 OMS 03 (FTS) - Relocate
	OMS 249 CS - Relocate
	OMS 05 - Relocate
	W8BB25 OMS 05 (FTS) - Relocate
	WPEJB0 249 SPT BN CO B (AGR) - Relocate
	WPEJC0 249 SPT BN CO C (AGR) - Relocate
	WPEJE0 249 SPT BN CO E (AGR) - Relocate
	WPEJT0 249 SPT BN HHD (AGR) - Relocate
	WPEJT0 249 SPT BN HHD (FTS) - Relocate
	249 CS - Relocate
GRIMES MEMORIAL USARC (ABILENE, TX) - Close	BN (GENERAL PURPOSE) 490 CA - Relocate
	CO A 490 CA - Relocate
	CO B 490 CA - Relocate
	HHD 490CA - Relocate
	WRUJT0 0490 CA BN (AGR) - Relocate
	WRUJT0 0490 CA BN (FTS) - Relocate
WILLIAM HERZOG MEMORIAL USARC (DALLAS, TX) - Close	HHC GP (CORPS) 493 EN GP - Relocate
	RTD OFFICE 90 c - Relocate
	WQ9EAA 493 EN GP HHC (AGR) - Relocate
	WQ9EAA 493 EN GP HHC (AGR) 1 - Relocate
	WQ9EAA 493 EN GP HHC (FTS) - Relocate
	WS5NA0 980 EN BN CO A (AGR) - Relocate
	WS5NA0 980 EN BN CO A (FTS) - Relocate
Parainina Para	
Receiving Bases	Receiving Activities

GRAND PRAIRIE AFRC (ARMED FORCES DR) (GRAND PRAIRIE, TX) - Receive

**DET 2 171 AV** 

CO E 249 CS

CO A 490 CA

CO B 249 CS

CO B 490 CA

CO C 2/112 AR

HHC GP (CORPS) 493 EN GP

As Of:

11/12/2004

W8BB23 OMS 03 (FTS)

WPEJT0 249 SPT BN HHD (FTS)

RTD OFFICE 90 c

**HHD 249 CS** 

HHD 490CA

OMS 03

OMS 05

249 CS

CO C 249 CS

WQ9EAA 493 EN GP HHC (AGR)

W8BB25 OMS 05 (FTS)

WPDYB0 2/112 AR CO B (AGR)

WPEJB0 249 SPT BN CO B (AGR)

WPEJC0 249 SPT BN CO C (AGR)

WPEJE0 249 SPT BN CO E (AGR)

BN (GENERAL PURPOSE) 490 CA

WS5NA0 980 EN BN CO A (FTS)

WQ9EAA 493 EN GP HHC (AGR) 1

OMS 249 CS

WQ9EAA 493 EN GP HHC (FTS)

WQRHA2 171 AV CO DET 2 CO H (AGR)

WRUJT0 0490 CA BN (AGR)

WRUJT0 0490 CA BN (FTS)

WS5NA0 980 EN BN CO A (AGR)

WPEJT0 249 SPT BN HHD (AGR)

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA

Monday, November 22, 2004 Page 506 of 669

*As Of:* 11/12/2004

*Scenario* # USA-0031 *Date Created*: 9/30/2004

Scenario Title: 161 Close Umatilla Chemical Depot

Description:

Close Umatilla Chemical Depot. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial JCSG realigns or disestablishes its assigned functions.

Losing Bases	Losing Activities
Umatilla Depot (Hermiston, OR) - Close	ACT USA DEP UMATILLA - Relocate
	CTR CMD DEFENSE AMMO - Relocate
	MADIGAN ARMY MED. HEALTH CLINIC - Relocate
	MOBILIZED ARNG &USAR UNIT - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	ACT USA DEP UMATILLA
	CTR CMD DEFENSE AMMO
	MADIGAN ARMY MED. HEALTH CLINIC
	MOBILIZED ARNG &USAR UNIT

*As Of:* 11/12/2004

Scenario # USA-0032 Date Created: 9/30/2004

Scenario Title: 162 Close Pueblo Chemical Depot

Description:

Close Pueblo Chemical Depot. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial JCSG realigns or disestablishes its assigned functions.

Losing Bases	Losing Activities
Pueblo Depot (Pueblo, CO) - Close	ACT USA MED DEPT - Relocate
	HQ SOLDR & BIO CHEM - Relocate
	MOBILIZED ARNF & USAR UNIT - Relocate
	OFC ENG SPT CTR HUNT - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	ACT USA MED DEPT
	HQ SOLDR & BIO CHEM
	MOBILIZED ARNF & USAR UNIT
	OFC ENG SPT CTR HUNT

*As Of:* 11/12/2004

Scenario Title: 163 Close Newport Chemical Depot

Description:

Close Newport Chemical Depot. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial JCSG realigns or disestablishes its assigned functions.

Losing Bases	Losing Activities
Newport Depot (Newport, IN) - Close	COAST GUARD - Relocate
	OFC ENG SPT CTR HUNT - Relocate
	OTHER ACTIVS - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	COAST GUARD
	OFC ENG SPT CTR HUNT
	OTHER ACTIVS

As Of:

11/12/2004

USA-0034 164 Close Deseret Chemical Depot Scenario Title:

Description:

Scenario #

Close Deseret Chemical Depot. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial JCSG realigns or disestablishes its assigned functions.

9/30/2004

Losing Bases	Losing Activities
Deseret Depot (Deseret Depot Activity, UT) - Close	MGR CHEM DEMIL - Relocate OTHER ACTIVS - Relocate
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	MGR CHEM DEMIL
	OTHER ACTIVS

Date Created:

*As Of:* 11/12/2004

*Scenario #* USA-0039 *Date Created:* 9/30/2004

Scenario Title: 187 Privatize in place LIMA Tank Plant

Description:

Privatize the Lima Army Tank plant. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial JCSG realigns or disestablishes its assigned functions.

Losing Bases	Losing Activities	
Lima Tank Plant (Lima, OH) -		
Receiving Bases	Receiving Activities	

Base X (x, XX) - Receive

As Of: 11/12/2004

USA-0041 Scenario # Date Created: 9/30/2004

122 Transform Yuma PG Scenario Title:

Description:

Station, at a minimum, (1) Heavy BCT UA, (1) Infantry BCt UA, an (1) Aviation Bde UA, (1) RSTA Bde UA, and a (1) Maneuver Enhancement Bde UA at Yuma PG.

Losing Bases Losing Activities

Base X (x, XX) - Realignment

Receiving Bases Receiving Activities

Yuma (Yuma, AZ) - Receive

*As Of:* 11/12/2004

Scenario # USA-0045 Date Created: 9/30/2004

Scenario Title: 173 Realign to Hunter-Liggett

Description:

Realign an Infantry Brigade Combat Team (BCT) Unit of Action (UA) from a location to be determined to Fort Hunter-Liggett, CA in order to take advantage of the large heavy maneuver space and the range complexes.

Losing Bases

Base X (x, XX) - Realignment

Receiving Bases

Receiving Activities

Fort Hunter-Liggett (Fort Hunter-Liggett, CA) - Receive

*As Of:* 11/12/2004

*Scenario* # USA-0063 *Date Created*: 10/1/2004

Scenario Title: 289 Close Selfridge Army Activities

Description:

Close USAG SANGB. Army disestablishes Garrison activities and realigns or disestablishes non JCGG functions. The Industrial, Technical, and HSA JCSGs realigns or disestablish their assigned functions.

This proposal would close the US Army Garrison-Michigan at Selfridge Air National Guard Base. The USAG-M is a federal land owner within the perimeter of Selfridge Air National Guard Base. The mission of USAG-M (Selfridge) is to provide base support, services and facilities to the Selfridge joint military community including housing, morale support, education, information technology, safety, transportation, quality of life, safety, environmental and recreational services, family services, child development, maintenance and repair, law enforcement, force protection, medical, dental, base exchange, commissary and religion. The joint community is home to units of all four branches of the military services as well as the US Coast Guard and the Border Patrol who either live, work or visit Selfridge Air National Guard Base. USAG-M is the primary provider of support and services to ALL military and DHS personnel and their dependents.

Losing Bases	Losing Activities
Selfridge (Selfridge, MI) - Realignment	
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

As Of:

11/12/2004

*Scenario #* USA-0072 *Date Created:* 10/1/2004

Scenario Title: 293 Closure Ft. Hamilton

Description:

Close and lease back or enclave activities on Ft. Hamilton. The largest organization on Ft. Hamilton is the Recruiting Battallion and the New York Military Entrance Processing Center Due to their Mission they will need to remain in NYC. Options are Transfer/Lease back of certain portions of Ft. Hamilton or move recruiting BN to federal Building or Leased space in NYC. Housing at Ft. Hamilton could be privatized.

Losing Bases	Losing Activities
Hamilton (Brooklyn, NY) - Close	
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

As Of:

11/12/2004

Scenario # USA-0076 Date Created: 10/1/2004

Scenario Title: 267 AFRC Camden, NJ

Description:

Close 2 facilities (The New Jersey Army National Guard (NJARNG) (Burlington Armory 78 yrs old) and United States Army Reserve (Brittin United States Army Reserve Center 50 yrs old)). Both facilities are obsolete, over utilized and lack sufficient vehicle parking space. Construct a new facility in Camden, NJ for these units. This facility will also serve as Alternate EOC for Western NJ.

Losing Bases	Losing Activities
BURLINGTON NJ ARMORY (BURLINGTON, NJ) - Close	1/114 IN CO C - Relocate
	1/114 IN HHC DET 3 - Relocate
	SEAS ARMORER Burlington Armory - Relocate
	WPE7C0 1/114 IN CO C (AGR) - Relocate
SFC NELSON V BRITTIN USARC (CAMDEN, NJ) - Close	357 CM CO SMOKE/DECON (S) - Relocate
	677 QM CO POL PL&TML OP - Relocate
	TRN1 BN (BCT) 417 RG - Relocate
	W768AA 1/417 98 DIV (AGR) - Relocate
	W768AA 1/417 98 DIV (FTS) - Relocate
	WRJJAA 357 CM CO (FTS) - Relocate
	WSUDAA 677 QM CO (AGR) - Relocate
	WSUDAA 677 QM CO (FTS) - Relocate
Receiving Bases	Receiving Activities
AFRC CAMDEN (CAMDEN, NJ) - Receive	1/114 IN CO C
	1/114 IN HHC DET 3
	0 011 00 01101/E/DE0011 (0)
	357 CM CO SMOKE/DECON (S)
	357 CM CO SMOKE/DECON (S) 677 QM CO POL PL&TML OP
	677 QM CO POL PL&TML OP
	677 QM CO POL PL&TML OP SEAS ARMORER Burlington Armory
	677 QM CO POL PL&TML OP SEAS ARMORER Burlington Armory TRN1 BN (BCT) 417 RG
	677 QM CO POL PL&TML OP SEAS ARMORER Burlington Armory TRN1 BN (BCT) 417 RG W768AA 1/417 98 DIV (AGR)
	677 QM CO POL PL&TML OP SEAS ARMORER Burlington Armory TRN1 BN (BCT) 417 RG W768AA 1/417 98 DIV (AGR) W768AA 1/417 98 DIV (FTS)
	677 QM CO POL PL&TML OP SEAS ARMORER Burlington Armory TRN1 BN (BCT) 417 RG W768AA 1/417 98 DIV (AGR) W768AA 1/417 98 DIV (FTS) WPE7C0 1/114 IN CO C (AGR)

As Of:

11/12/2004

Scenario # USA-0091 Date Created: 10/7/2004

Scenario Title: 210 AASF Salisbury,NC

Description:

Realign aviation assets from Kinston, NC, Morrisville, NC and Salisbury, NC Army National Guard Facilities into a new Army Aviation Support Facility iin Salisbury, NC

Losing Bases Losing Activities

KINSTON ARMORY/OMS 18 (KINSTON, NC) - Realignment

MORRISVILLE NC ARMORY (MORRISVILLE, NC) - Realignment

SALISBURY ARMORY (SALISBURY, NC) - Realignment

Receiving Bases Receiving Activities

AASF SALISBURY (SALISBURY, NC) - Receive

As Of:

11/12/2004

Scenario Title: 248 AFRC Seagoville, TX

#### Description:

Closes 3 Texas Army National Guard (TXARNG) Armories and 1 maintenance support activity; closes 1 United States Army Reserve (USAR) Center. All facilities are over utilized (140%-250%) and range in age from 41-49 yrs old. All require extensive addition/renovation to meet current requirements. Expansion is not possible in current location due to acreage constraints and/or encroachment. Build a new 131,300 square foor facility on government owned land in Seagoville, TX Includes a mainenance support activity.

Losing Bases	Losing Activities
DALLAS READINESS CENTER 2 (DALLAS, TX) - Close	CO C, 3/144 IN - Relocate
	WPEBC0 3/144 IN CO C (AGR) - Relocate
HANBY-HAYDEN USARC (MESQUITE, TX) - Close	22 JA CMD LEGAL SPT ORG - Relocate
	22 JA TEAM 1 - Relocate
	22 JA TEAM 5 - Relocate
	441 MD - Relocate
	820 SC - Relocate
	90th RRC RTD OFFICE SEAGOVILLE - Relocate
	HHD, 341 MD EVAC BN - Relocate
	WR4HAA 22 JA CMD LSO (AGR) - Relocate
	WR4HAA 22 JA CMD LSO (FTS) - Relocate
	WTFWAA 441 MD CO (FTS) - Relocate
	WVN2AA 341 MD BN HHD (AGR) - Relocate
	WVN2AA 341 MD BN HHD (FTS) - Relocate
	WVR1AA 820 SC CO (FTS) - Relocate
KAUFMAN READINESS CENTER (KAUFMAN, TX) - Close	CO A, 1/112 AR - Relocate
	WPDXA0 1/112 AR CO A (AGR) - Relocate
TERRELL OMS 31 (TERRELL, TX) - Close	OMS 31 W8BB56 - Relocate
	W8BB56 OMS 31 (FTS) - Relocate
TERRELL READINESS CENTER (TERRELL, TX) - Close	HHC, 3/144 IN - Relocate
	HQ, 3/144 IN - Relocate
	WPEBT0 3/144 IN HHC (AGR) - Relocate
Receiving Bases	Receiving Activities
AFRC SEAGOVILLE (SEAGOVILLE, TX) - Receive	WVR1AA 820 SC CO (FTS)
	22 JA TEAM 1
	22 JA TEAM 5
	441 MD
	820 SC
	90th RRC RTD OFFICE SEAGOVILLE
	CO A, 1/112 AR
	CO C, 3/144 IN
	HHC, 3/144 IN

Monday, November 22, 2004 Page 608 of 669

**As Of:** 11.

11/12/2004

OMS 31 W8BB56

HQ, 3/144 IN

HHD, 341 MD EVAC BN

W8BB56 OMS 31 (FTS)

WPDXA0 1/112 AR CO A (AGR)

WPEBC0 3/144 IN CO C (AGR)

WPEBT0 3/144 IN HHC (AGR)

WR4HAA 22 JA CMD LSO (AGR)

WR4HAA 22 JA CMD LSO (FTS)

WTFWAA 441 MD CO (FTS)

WVN2AA 341 MD BN HHD (AGR)

WVN2AA 341 MD BN HHD (FTS)

22 JA CMD LEGAL SPT ORG

*As Of:* 11/12/2004

Scenario # USA-0112 Date Created: 10/8/2004

Scenario Title: 303 Close Ft. McPherson

Description:

Close Ft. McPherson. This scenario is enabled by the HSA proposed move of FORSCOM HQs, USARC, and Third Army Headquarters to yet to be determined locations. Also enabling this scenario is the HSA scenario to move the Installation Management Agency (IMA) Southeast (SE) Region HQs to Ft. Lee or Aberdeen Proving Ground.

Losing Bases	Losing Activities
McPherson (Atlanta, GA) - Close	
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

*As Of:* 11/12/2004

*Scenario #* USA-0113 *Date Created:* 10/8/2004

Scenario Title: 302 Close Ft. Monroe.

Description:

This scenario is enabled by the HSA proposed move of TRADOC Headquarters to Ft. Eustis, the Recruiting Command move to Ft. Eustis or Ft. Knox and the Army proposal to move the Transportation Center and School to Ft. Lee. Also enabling this scenario is the HSA scenario to move the IMA NE Region HQs to Ft. Lee or Aberdeen Proving Ground.

Losing Bases	Losing Activities
Monroe (Hampton, VA) - Close	
Receiving Bases	Receiving Activities

Base X (x, XX) - Receive

Eustis (Fort Eustis, VA) - Receive

*As Of:* 11/12/2004

Scenario Title: 49 Close Lima Tank Plant

Description:

Close Lima Army Tank Plant. Army disestablishes Garrison activities and realigns or disestablishes non JCSG functions. The Industrial JCSG realigns or disestablishes its assigned functions.

Losing Bases	Losing Activities
Lima Tank Plant (Lima, OH) - Close	DOD AGY - relocate
	ELE USA-DCASR BOSTON - relocate
	HQ TACOM - relocate
	USAG Lima - disestablish
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	DOD AGY
	ELE USA-DCASR BOSTON
	HQ TACOM

*As Of:* 11/12/2004

*Scenario #* USA-0117 *Date Created:* 10/28/2004

Scenario Title: 188 Pelham Range, AL

Description:

Closes the Faith Wing USAR Center on Ft McClellan AL (May not be in area retained by ARNG) and the military equipment parking area in Fort McClellan; also, moves one unit of 65 soldiers to new location on Pelham Range. ALARNG/81st RRC constructs a Joint Training Site and ECS on Pelham Range (near Ft McClellan, AL). ALARNG has master planned 75 acres on Pelham Range for the 81st RRC for this project.

Losing Bases	Losing Activities
Base X (x, XX) -	Base X -
Receiving Bases	Receiving Activities
Base X (x, XX) - Receive	Base X

As Of: 11/12/2004

USAF-0003 Scenario # 9/22/2004 Date Created:

Air Sovereignty/Air Defense Scenario Title:

Description:

Determine airfields and installations sufficient to support air sovereignty/air defense mission

Imperative: Basing to fulfill the air sovereignty protection site and air defense response criteria stipulated by COMNORTHCOM and COMPACOM

Draft Deliberative Document-For Discussion Purposes Only-Do Not Release Under FOIA Monday, November 22, 2004

As Of:

11/12/2004

Scenario # USAF-0006 Date Created: 9/22/2004

Scenario Title: Realign A-10 Fleet

#### Description:

Realign/consolidate current A-10 force structure at as few locations as practicable using standard squadron sizes and crews, consistent with Mission Capabilitites Indices and Future Total Force tenents.

Principle: Consolidate legacy fleet; ensures force available for AEF construct

Losing Bases	Losing Activities
Bradley IAP AGS (Windsor Locks, CT) - Close	A-10 Fighter Squadron - Relocate
Eielson AFB (Fairbanks, AK) - Realignment	A-10 Fighter Squadron - Relocate
Martin State APT AGS (Baltimore, MD) - Realignment	A-10 Fighter Squadron - Relocate
NAS New Orleans ARS (New Orleans, LA) - Realignment	A-10 Fighter Squadron - Relocate
Pope AFB (Spring Lake, NC) - Close	A-10 Fighter Squadron - Relocate
W. K. Kellogg APT AGS (Battle Creek, MI) - Realignment	A-10 Fighter Squadron - Relocate
Willow Grove ARS, NAS Willow Grove Joint Reserve (Hatboro, PA) - Realignment	A-10 Fighter Squadron - Relocate
Receiving Bases	Receiving Activities
	Receiving Activities
Barksdale AFB (Bossier City, LA) - Receive	A-10 Fighter Squadron
Barksdale AFB (Bossier City, LA) - Receive Barnes MPT AGS (Westfield, MA) - Receive	
, ,	A-10 Fighter Squadron
Barnes MPT AGS (Westfield, MA) - Receive	A-10 Fighter Squadron A-10 Fighter Squadron
Barnes MPT AGS (Westfield, MA) - Receive Boise Air Terminal AGS (Boise, ID) - Receive	A-10 Fighter Squadron A-10 Fighter Squadron A-10 Fighter Squadron

As Of:

11/12/2004

Scenario # USAF-0007 Date Created: 9/22/2004

Scenario Title: Realign F-16 Fleet

#### Description:

Realign/consolidate current F-16 force structure by block type to consolidate like block types at as few locations as practicable using standard squadron sizes and crews, consistent with Mission Capabilitites Indices and Future Total Force tenents.

Realign F-16 Fleet

Gaining Bases: Hill AFB, Shaw AFB, Hancock Field, Burlington, Andrews AFB, Dannelly Field, Tulsa, Buckley AFB, Ft Worth, Kelly Annex, Ellington Field

Losing Bases: Cannon AFB, Luke AFB, Hector Field, Joe Foss Field, Duluth, Madision, Selfridge, Springfield-Beckley, Capital, Richmond, Mt Home AFB, Great Falls, Des Moines

Principles: Consolidate legacy fleet; Optimize squadron size; Ensures force available for AEF construct

Losing Bases	Losing Activities
Cannon AFB (Clovis, NM) - Close	F-16 Fighter Squadron - Relocate
Capital APT AGS (Springfield, IL) - Realignment	F-16 Fighter Squadron - Relocate
Des Moines IAP AGS (Des Moines, IA) - Realignment	F-16 Fighter Squadron - Relocate
Duluth IAP AGS (Duluth, MN) - Realignment	F-16 Fighter Squadron - Relocate
Great Falls IAP AGS (Great Falls, MT) - Realignment	F-16 Fighter Squadron - Relocate
Hector IAP AGS (Fargo, ND) - Realignment	F-16 Fighter Squadron - Relocate
Joe Foss Field AGS (Sioux Falls, SD) - Realignment	F-16 Fighter Squadron - Relocate
Luke AFB (Litchfield Park, AZ) - Realignment	F-16 Fighter Squadron - Relocate
Mountain Home AFB (Mountain Home, ID) - Realignment	F-16 Fighter Squadron - Relocate
Richmond IAP AGS (Sandston, VA) - Realignment	F-16 Fighter Squadron - Relocate
Selfridge ANGB (Mount Clemens, MI) - Realignment	F-16 Fighter Squadron - Relocate
Springfield-Beckley MPT AGS (Springfield, OH) - Realignment	F-16 Fighter Squadron - Relocate
Receiving Bases	Receiving Activities
Andrews AFB (Camp Springs, MD) - Receive	F-16 Fighter Squadron
Buckley AFB (Aurora, CO) - Receive	F-16 Fighter Squadron
Burlington IAP AGS (Burlington, VT) - Receive	F-16 Fighter Squadron
Carswell ARS, NAS Fort Worth Joint Reserve (Fort Worth, TX) - Receive	F-16 Fighter Squadron
Dannelly Field AGS (Montgomery, AL) - Receive	F-16 Fighter Squadron
Ellington Field AGS (Houston, TX) - Receive	F-16 Fighter Squadron
Fort Wayne IAP AGS (Fort Wayne, IN) - Receive	F-16 Fighter Squadron
Hancock Field AGS (Syracuse, NY) - Receive	F-16 Fighter Squadron
Hill AFB (Clearfield, UT) - Receive	F-16 Fighter Squadron
Shaw AFB (Sumter, SC) - Receive	F-16 Fighter Squadron
Tulsa IAP AGS (Tulsa, OK) - Receive	F-16 Fighter Squadron

USAF-0008 Scenario # Date Created: 9/22/2004

Realign F-15 Fleet Scenario Title:

#### Description:

Realign/consolidate current F-15C/D/E force structure to base like MDS capability at as few locations as practicable using standard squadron sizes and crews, consistent with Mission Capabilitites Indices and Future Total Force tenents.

Gaining Bases: F-15A-D: Hickam AFB, Elmendorf AFB, Nellis AFB, Klamath Falls AGS, NAS New Orleans ARS, Jacksonville AGS, Atlantic Cit AGS; F-15E: Mt Home AFB

Losing Bases: F-15 A-D: Portland, Mt Home AFB, Lambert Field, Eglin AFB, Tyndall AFB, Langley AFB, Otis; F-15 E: Elmendorf AFB,

Seymour Johnson AFB

Principles: Consolidate legacy fleet; Optimize squadron size; Ensures force available for AEF construct

Losing Bases	Losing Activities
Eglin AFB (Valpariso, FL) - Realignment	F-15 Fighter Squadron - Relocate
Elmendorf AFB (Anchorage, AK) - Realignment	F-15 Fighter Squadron - Relocate
Lambert - St. Louis IAP AGS (St. Louis, MO) - Close	F-15 Fighter Squadron - Relocate
Langley AFB (Hampton, VA) - Realignment	F-15 Fighter Squadron - Relocate
Mountain Home AFB (Mountain Home, ID) - Realignment	F-15 Fighter Squadron - Relocate
Otis AGB (Falmouth, MA) - Close	F-15 Fighter Squadron - Relocate
Portland IAP AGS (Portland, OR) - Close	F-15 Fighter Squadron - Relocate
Seymour Johnson AFB (Goldsboro, NC) - Realignment	F-15 Fighter Squadron - Relocate
Tyndall AFB (Springfield, FL) - Realignment	F-15 Fighter Squadron - Relocate
Receiving Bases	Receiving Activities
Atlantic City IAP AGS (Atlantic City, NJ) - Receive	F-15 Fighter Squadron
Elmendorf AFB (Anchorage, AK) - Receive	F-15 Fighter Squadron
Hickam AFB (Honolulu, HI) - Receive	F-15 Fighter Squadron
Jacksonville IAP AGS (Jacksonville, FL) - Receive	F-15 Fighter Squadron
Klamath Falls IAP AGS (Klamath Falls, OR) - Receive	F-15 Fighter Squadron
Mountain Home AFB (Mountain Home, ID) - Receive	F-15 Fighter Squadron
Mountain Home AFB (Mountain Home, ID) - Receive  NAS New Orleans ARS (New Orleans, LA) - Receive	F-15 Fighter Squadron F-15 Fighter Squadron

Monday, November 22, 2004 Page 648 of 669

As Of: 11/12/2004

USAF-0011 Scenario # Date Created: 9/22/2004

Mission Compatibility Index - C2ISR Scenario Title:

Description:

Base C2ISR assets at the optimum number of installations based on MCI rating and theoretical capacity

Principles: Primary determinant - MCI rating; Consolidate C2ISR assets

Exceptions: If installation has consolidated MDS now, do not reduce

As Of: 11/12/2004

USAF-0012 Scenario # Date Created: 9/22/2004

Realign C-130 Fleet Scenario Title:

Description:

Realign current C-130 force structure at as few locations as practicable using standard squadron sizes and crews, consistent with Mission Capabilitites Indices and Future Total Force tenents.

Principles: Primary determinant - MCI rating; Optimize squadron size; Consolidate airlift assets

Exceptions: If installation has consolidated MDS now, do not reduce

As Of: 11/12/2004

9/22/2004

Mission Compatibility Index - Space Ops Scenario Title:

USAF-0013

Description:

Scenario #

Base space ops assets at the optimum number of installations based on MCI rating and theoretical capacity

Date Created:

Principles: Primary determinant - MCI rating; Consolidate Space ops assets, if consolidation is not complementary

**As Of:** 11/12/2004

Scenario # USAF-0014 Date Created: 9/22/2004

Scenario Title: Mission Compatibility Index -SOF/CSAR

Description:

Base SOF and CSAR and A-10 assets at the optimum number of installations based on MCI rating and theoretical capacity

Principles: Primary determinant - MCI rating; Consolidate SOF assets; Consolidate CSAR assets; Consolidate A-10 assets

As Of: 11/12/2004

USAF-0015 Scenario # Date Created: 9/22/2004

Mission Compatibility Index - Tankers Scenario Title:

Description:

Base at the optimum number of installations based on MCI rating and theoretical capacity

Principles: Primary determinant - MCI rating; Optimize squadron size at 16 PAA (KC-135s)/12 15 PAA (KC-10)

Must maintain proximity to deployment routes

As Of: 11/12/2004

USAF-0016 Scenario # Date Created: 9/22/2004

Mission Compatibility Index - UAV/UCAS Scenario Title:

Description:

Base UAV/UCAS assets at the optimum number of installations based on MCI rating and theoretical capacity

Principles: Primary determinant - MCI rating; Consolidate similar UAV/UCAS assets

Preserve capacity required for post-2011 (UAV/UCAS) force structure

As Of: 11/12/2004

USAF-0017 Scenario # Date Created: 9/22/2004

Geographic Co-location Scenario Title:

Description:

Consider co-locating Total Force presence among multiple installations when locations are within proximity of each other

Principles: Primary determinant - Maintain/Place ARC units to meet the requirements of the Air Force at locations that meet the demographic and mission requirements unique to the ARC