The Future of Mission Support Director of Operational Logistics

Overview

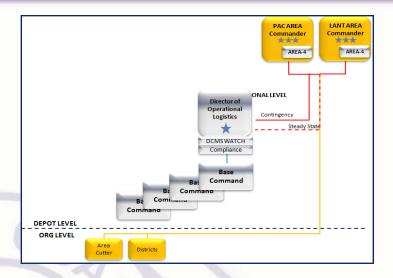
A Director of Operational Logistics (DOL) will be created to oversee multiple Base Commands (i.e. Base), establish an operations support planning capability, maintain a 24x7 watch and build a compliance functionality in mission support. The DOL will provide a single point of accountability to the Area Commanders in the field and will be the focal point for compliance with established policy and doctrine across all support elements, including Sector Logistics.

Construct

The vision for Mission Support 2.0 shifts the focus for execution of mission support, from Coast Guard Headquarters to the field. The DOL establishes a clear Command and Control (C2) organizational structure that establishes a single point of accountability for the coordination of support delivery across co-located support delivery units in the field below the Logistics and Service Centers.

Upon full establishment, the DOL will be the direct representative of Deputy Commandant Mission Support (DCMS) for delivery of mission support logistics supporting Coast Guard operations during steady state operations, contingency response, and for planned events of national significance.

The DOL shall maintain a national level logistics common operating picture (COP); shall develop/maintain logistics aspects and components of operational plans; shall direct Coast Guard contingency response logistics; shall provide oversight of and coordinate Base operations; and oversee logistics compliance.



DOL's AREA-4 Liaisons will be embedded in in Area Commands to represent the Mission Support availability picture.

The DOL will be led by an existing flag-level officer and will be based in Norfolk, VA.

The DOL will be responsible for contingency planning, providing logistics integration services throughout the Coast Guard, and for organizing tactical logistics needs for all operational assets deployed outside district boundaries.

As the Chair of the DCMS Directors Council, the DOL will ensure cross programmatic integration of logistics operational support via Logistics and Service Centers. It will adjudicate any issues of concern that cross lines of authority between the Base's Command Authority and Logistics and Service Centers' Technical Authorities.

The DOL will partner with federal, state, public and private sector stakeholders to ensure an interdependent approach to address maritime logistics support operations threats and vulnerabilities.

The Future of Mission Support

In a national contingency, the DOL will "chop" to the cognizant Area Commander. In a regional contingency, the Base CO will "chop" to the District Commander to be the DIST-4, ICS Logistics or other appropriate logistics element.

AREA-4

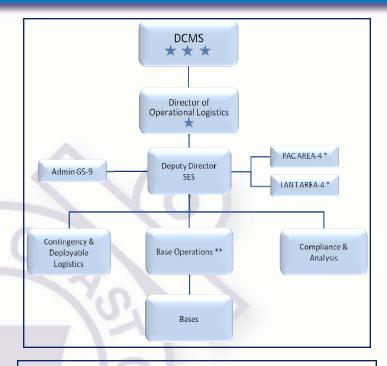
We will embed mission support representation in the District commands by establishing the District Logistics Manager (DIST-4) staff. These staffs will provide daily mission support subject matter expertise to the District Commanders to assist with current, planned, and contingency operations.

In times of national contingency operations, the DOL will report directly to the Area Commander for the duration of that event.

AREA-4 staff will an element of the DOL, but will be co-located with the Area staffs and serve as their mission support representative. We will establish Logistics managers for both Area Commands (AREA-4's). Until billets are created, the DOL will provide active liaisons at the Area level.

Office of Base Operations (DOL-3) – provides for command, control and operational coordination of Base Commands (Bases) and insure each Base executes their requisite mission sets as directed by each Logistics and Service Center's Technical Authority. Bases will provide regional support to all Coast Guard Units in their area of responsibility (AOR,) and also will provide local support to collocated units.

Office of Contingency and Deployable Operations (DOL-4) – executes the 24x7 DCMS watch within the LANTAREA command center and is responsible



Mission Support Director of Operational Logistics (DOL)
Organization End State

for logistics planning and support of contingency operations. The DOL will also be responsible for the drafting and maintenance of operational plans and support annexes. The existing DCMS-53 Logistics Integration Division is planned to move under the DOL-4.

Office of Compliance and Analysis (DOL-7) -

executes the Logistics Compliance Inspection (LCI) Program. Additionally, the DOL will manage compliance in conjunction with the Logistics and Service Centers to ensure standardization of D-level support delivery. The full scope and breadth of this DOL component is yet to be developed and identified. The responsibilities and work of this organizational element must be coordinated with the future state of FORCECOM and its existing functional statements.

