



PROVIDING ACCESS TO CAPITAL: THE MONTANA INDIAN EQUITY FUND

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THE ISSUES:

- **NATIVE AMERICAN BUSINESS GROWTH IN MONTANA IS LOSING GROUND**
- **EVEN WITH A WIDE SELECTION OF COMMUNITY LENDERS THERE IS LITTLE LENDING TO NATIVE AMERICANS**



BUSINESS ENVIRONMENT

- **MONTANA IS NUMBER ONE IN ENTREPRENEURSHIP**
- **WITH 114,495 SMALL BUSINESSES 2ND PER CAPITA IN U.S.**



INDIAN COUNTRY ENVIRONMENT

- **6.4% OF THE POPULATION 63,296**
- **BUSINESS OWNERSHIP:**
 - 114,495: 11.9% Business Establishments
 - 2,3,44: 2.0% Owned by Native Americans

FRACTION OF THE SIZE

- **SALES NATIVE AMERICAN: \$182,712**
- **SALES ALL MONTANA: \$613,993**



2010 Revolving Loans

\$31,537,035

Funding Available

102 Loans

\$6,465,996

18.3%

11 NA Loans

\$416,090

1.3%

THE PROJECT AS A SOLUTION

- **IN POVERTY : EQUITY—NOT AVAILABLE FROM FAMILY, FRIENDS AND HOME OWNERSHIP**
- **THE INDIAN ENTREPRENEUR’S “WILL” DRIVES THE DEAL**
- **“CHARACTER” DRIVES THE REVIEWERS**



THE SUCCESS OF THE INDIAN EQUITY FUND

- **\$497,000 IN GRANTS TO 75 BUSINESS OWNERS**
- **COMMUNITY NETWORKS: LENDERS AND LEADERS**
- **THE SCORE: 15 BUSINESS OWNERS MATCHED \$105,000 WITH \$1,105,000 IN LOANS**



INFORMAL SURVEY OF BANKERS LENDING IN MONTANA INDIAN COUNTRY

- **NOT A LOT OF DEMAND**
- **UNPREPARED BORROWERS**
- **LOW OR NO CREDIT SCORES**
- **EQUITY LACKING**
- **COLLATERAL CHALLENGING**

RURAL COMMUNITIES WITH STRUGGLING ECONOMIES



MONTANA

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CHALLENGES

- **LACK OF FUNDING: 17 /45**
- **SOUND LENDING DOES NOT INCLUDE RISK**



**THE ENTREPRENEUR AS THE
ECONOMIC DRIVER**

BARRIERS

- **SUCCESS OF THE COMMERCIAL LOAN**
- **FOCUS ON THE INTERMEDIARIES NOT THE ENTREPRENEUR.**
- **NATIVE AMERICAN “CULTURE”—
PATERNALISM**
- **ENTREPRENEURS LEARN EXPERIENCE
BASED ACTIVITIES**



REPLICATION OF SUCCESS: CIRCLE

- **2007: THE NEED FOR EQUITY FROM COMMUNITY BUSINESS OWNERS AND LEADERS**
- **2012: TRIBAL LEADERSHIP CREATE EQUITY FUNDS**



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POLICY IMPLICATIONS: HOW CAN YOU HELP?

- **UNDERSTAND ENTREPRENEURS AND SOUND LENDING**
- **THE PELL GRANT MODEL**
- **INTERAGENCY REVIEW**
 - **MONTANA PROJECT**
 - **RE-ALLOCATE EXISTING LOAN FUNDS**
 - **DEVELOP EQUITY FUNDS**

