PROVIDING ACCESS TO CAPITAL: THE MONTANA INDIAN EQUITY FUND

PHILIP BELANGIE
ENTREPRENEUR DEVELOPMENT MANAGER
(406) 721-3663
pbelangie@mt.gov





THE ISSUES:

• NATIVE AMERICAN BUSINESS GROWTH IN MONTANA IS LOSING GROUND

 EVEN WITH A WIDE SELECTION OF COMMUNITY LENDERS THERE IS LITTLE
 LENDING TO NATIVE AMERICANS



BUSINESS ENVIRONMENT

• MONTANA IS NUMBER ONE IN ENTREPRENEURSHIP

• WITH 114,495 SMALL BUSINESSES 2ND PER CAPITA IN U.S.



INDIAN COUNTRY ENVIRONMENT

- 6.4% OF THE POPULATION 63,296
- BUSINESS OWNERSHIP:
 - 114,495: 11.9% Business Establishments
 - 2,3,44: 2.0% Owned by Native Americans

FRACTION OF THE SIZE

- SALES NATIVE AMERICAN: \$182,712
- SALES ALL MONTANA: \$613,993

2010 Revolving Loans



Funding Available



18.3%

11 NA Loans

\$416,090 (O)

9/15/2011 1.3%



THE PROJECT AS A SOLUTION

- IN POVERTY: EQUITY—NOT AVAILABLE FROM FAMILY, FRIENDS AND HOME OWNERSHIP
- THE INDIAN ENTREPRENEUR'S "WILL"
 DRIVES THE DEAL
 - "CHARACTER" DRIVES THE REVIEWERS



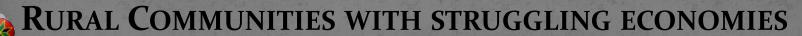
THE SUCCESS OF THE INDIAN EQUITY FUND

- \$497,000 IN GRANTS TO 75 BUSINESS OWNERS
- COMMUNITY NETWORKS: LENDERS AND LEADERS
- THE SCORE: 15 BUSINESS OWNERS MATCHED \$105,000 WITH \$1,105,000 IN LOANS



Informal Survey of Bankers Lending In Montana Indian Country

- NOT A LOT OF DEMAND
- UNPREPARED BORROWERS
- Low or no credit scores
- EQUITY LACKING
- COLLATERAL CHALLENGING



CHALLENGES

- LACK OF FUNDING: 17/45
- SOUND LENDING DOES NOT INCLUDE RISK



THE ENTREPRENEUR AS THE ECONOMIC DRIVER

BARRIERS

- SUCCESS OF THE COMMERCIAL LOAN
- FOCUS ON THE INTERMEDIARIES NOT THE ENTREPRENEUR.
- NATIVE AMERICAN "CULTURE"— PATERNALISM
- ENTREPRENEURS LEARN EXPERIENCE
 BASED ACTIVITIES



REPLICATION OF SUCCESS: CIRCLE

• 2007: THE NEED FOR EQUITY FROM COMMUNITY BUSINESS OWNERS AND LEADERS

• 2012: TRIBAL LEADERSHIP CREATE EQUITY FUNDS



POLICY IMPLICATIONS: HOW CAN YOU HELP?

- UNDERSTAND ENTREPRENEURS AND SOUND LENDING
- THE PELL GRANT MODEL
- INTERAGENCY REVIEW
 - MONTANA PROJECT
 - RE-ALLOCATE EXISTING LOAN FUNDS
 - DEVELOP EQUITY FUNDS