DoD Senior Level and Scientific & Professional Pay-for-Performance Appraisals FY06 – FY10



Prepared by The Office of the Deputy Under Secretary of Defense Civilian Personnel Policy March 2011 For additional information, please contact Mary Lamary 703-696-4802



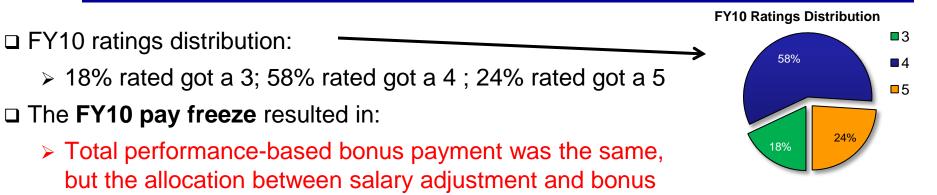
Contents







FY10 Year in Review



- There were no Performance Pay Adjustments in FY10, compared to the FY09 Average Performance Pay Adjustment of \$3,094.
- Average Performance Bonus for SL/ST shifted down from \$13,561 to \$9,401.

Common Pay Pool Funding Factor of up to 7.5% decreased from FY09's factor of 13%

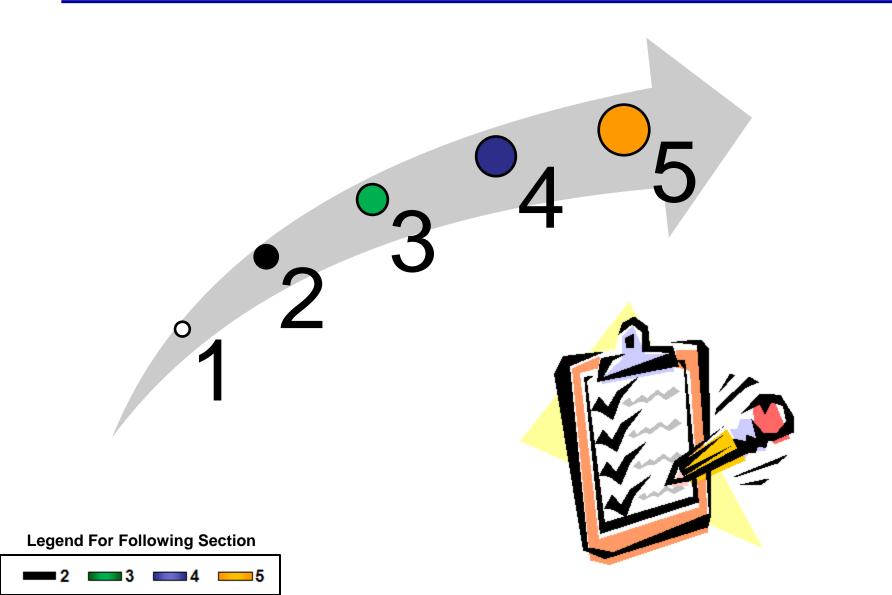
> This decrease reflects the Department's commitment to financial austerity.

□ In FY10, 96.5% of SL/ST received a bonus.

□ 0 SL/ST rated at Level 2 in FY10.

was retroactively shifted.

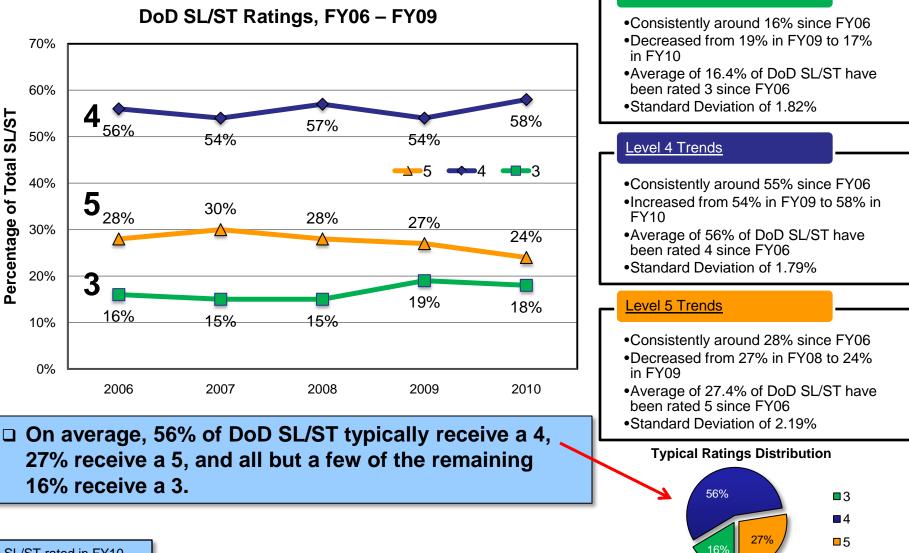
Ratings





Ratings Year-To-Year Trends, FY06 – FY10

Level 3 Trends



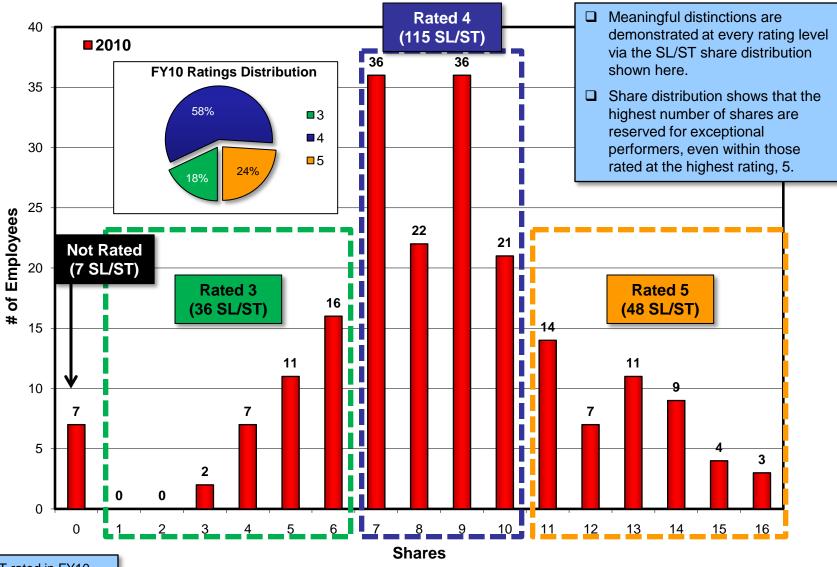
Share Distribution

DEC 30 1903 " Ballimore & Ohio Railroad Company Incorporated by the But of Maryland Fitmany 28, 1827. This Certifies that Solasmith, Wolf to. shares of the the cuner of par value of One Hundred Dellars each full paid and new assessable of the Common Capital Stock of The Ballimere and The Radical Company housterable only on the levels of the Company at its hunster office by the holder havef in pasen or by duly authensid alternatively in the surrante of this colligate. She holders of Paternal Capital Next is the amount of Saly Million Dollars (5 600000000) new issued and such additional amounts as may be lawfully issued from time to time by the President and Directors of the Company pursuant to the resolutions of the stock holders duly adopted (Aret 11892) are entitled to reare in each year oil of the surplus not profits of the Company for the arrent year such yearly dividend (non-annulative) as the Board of Directors of said Kadroud Company may declarge to bat not consisting four promising of re-arrent directors shall to set apart or puid upon the Common Reck. Million Mous, the said Company has eques this Confictute to esignat by its daly authenised officers this Milwerer COLONIA DE LOXOD DAV

Legend For Following Section 2 2 3 4 5 2006 2007 2008 2009 2010



SL/ST Share Distribution By Rating, FY10



199 SL/ST rated in FY10

FY10 Salaries



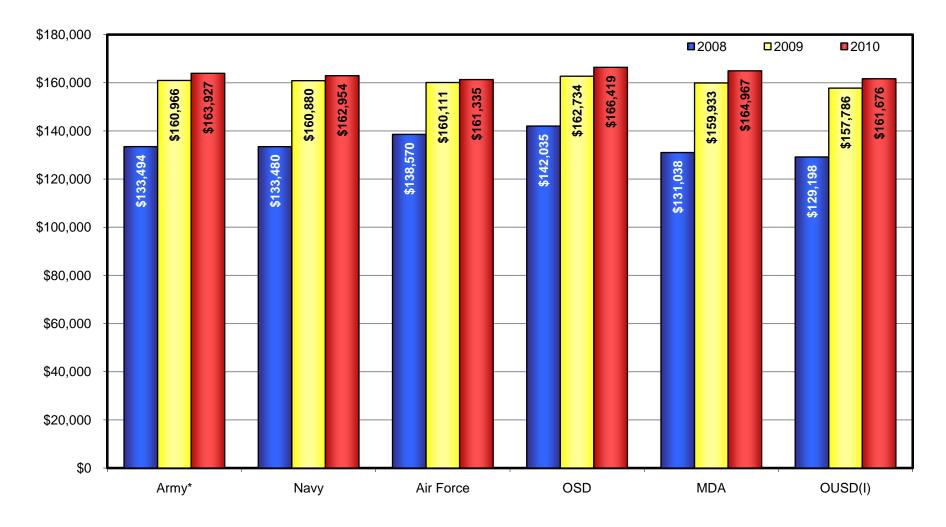


Legend For Following Section

■2006 □2007 ■2008 □2009 ■2010



DoD All Rated SL/ST Average Basic Pay Before Adjustment By Component, FY08 – FY10

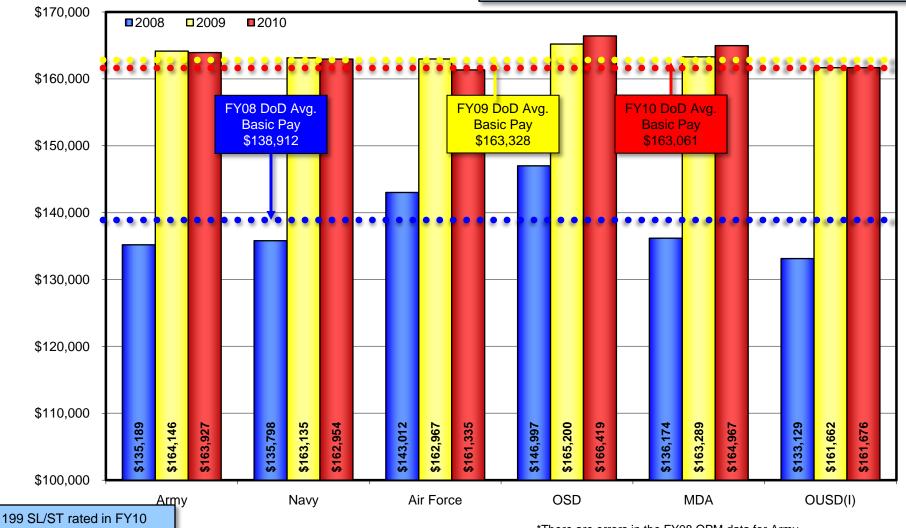


*There are errors in the FY08 OPM data for Army, hence the discrepancy in their lower salary.



DoD All Rated SL/ST Average Basic Pay After Adjustment by Component, FY08 – FY10

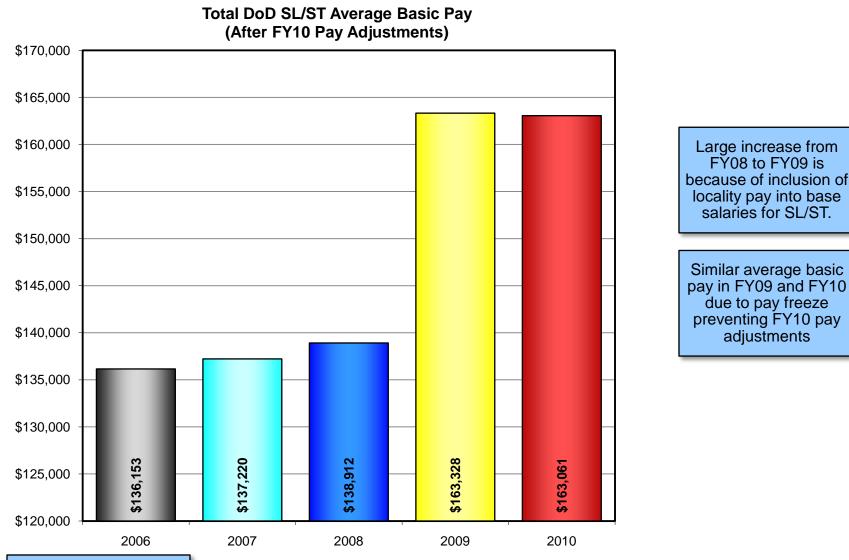
Minimal change from FY09 to FY10 due to mandatory DoDwide pay freeze.



*There are errors in the FY08 OPM data for Army, hence the discrepancy in their lower salary.



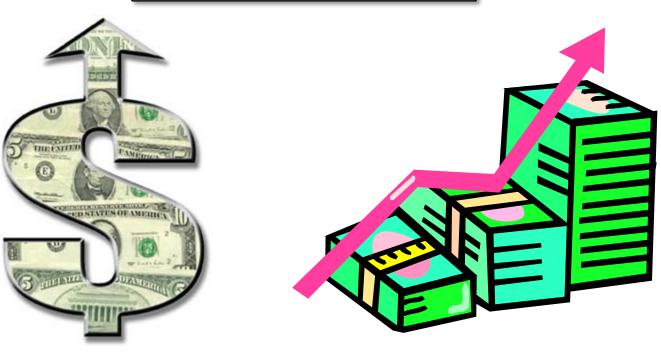
DoD SL/ST Average Basic Pay After Adjustment <u>Trends</u>, FY06 – FY10

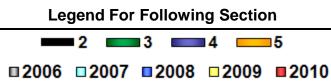


199 SL/ST rated in FY10

Performance Pay Adjustments

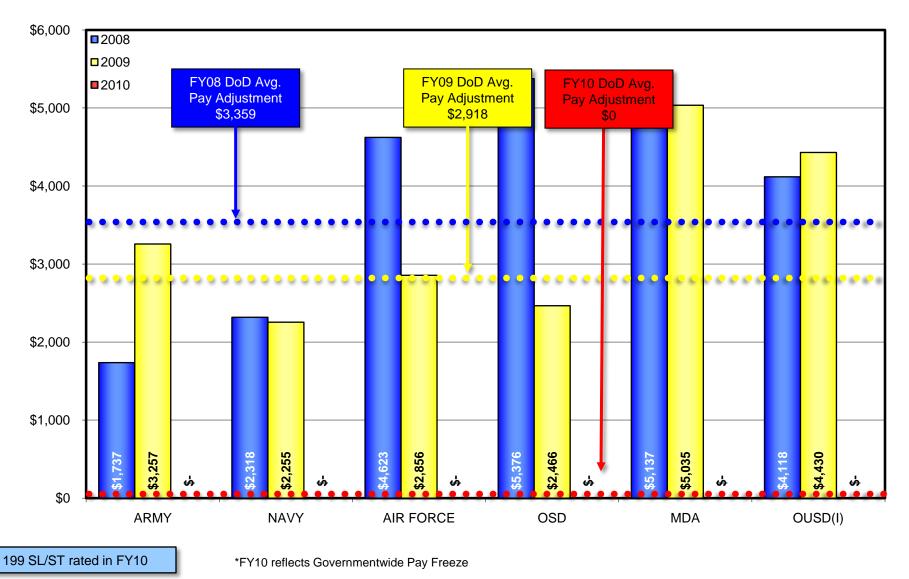
This section shows data for the Total Pay Adjustment earned by the SL/ST – not the 1.5% that was paid out in January 2010.







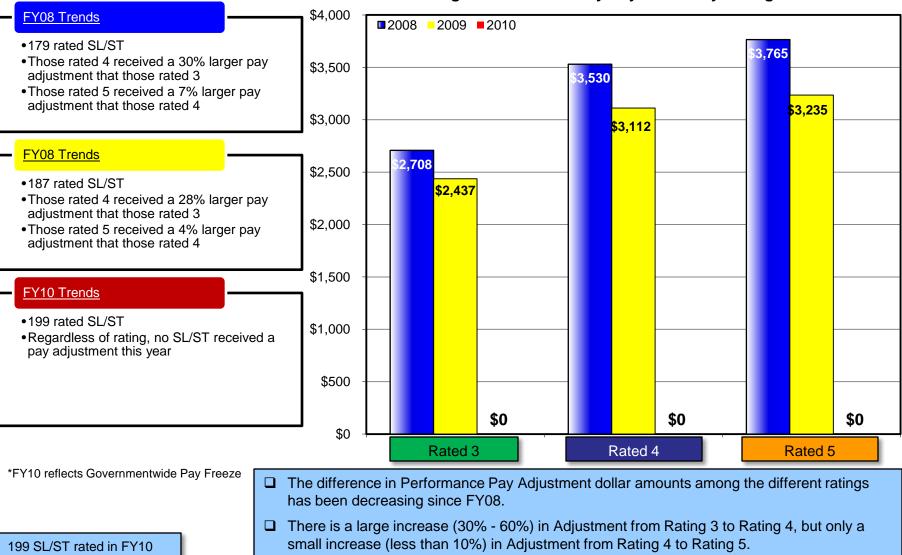
DoD SL/ST Average Performance Pay Adjustment by Component, FY08 – FY10*



OUSD(I) not included in FY07



DoD SL/ST Average Performance Pay Adjustment <u>by Rating</u>, FY08 – FY10*

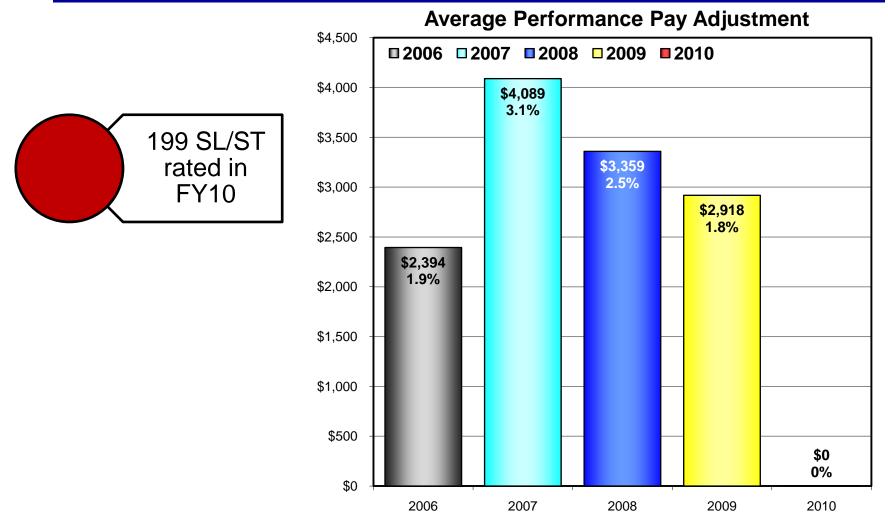


Average Performance Pay Adjustment by Rating Level

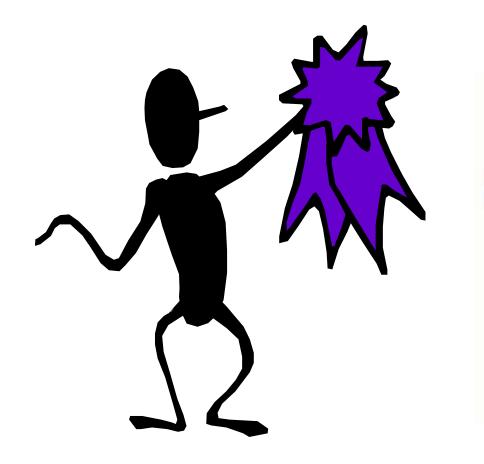
14



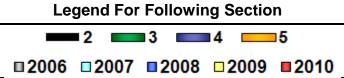
DoD SL/ST Average Performance Pay Adjustment <u>Trends</u>, FY05 – FY10*



Performance Bonuses

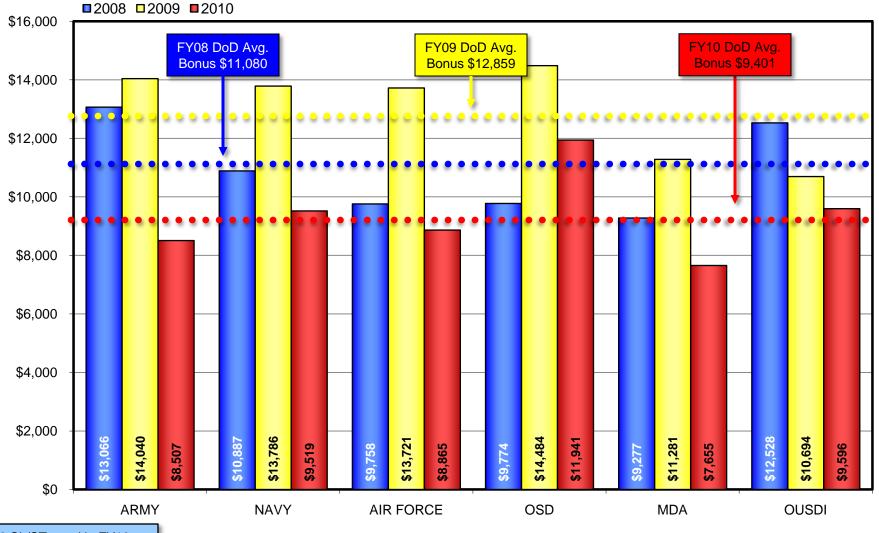








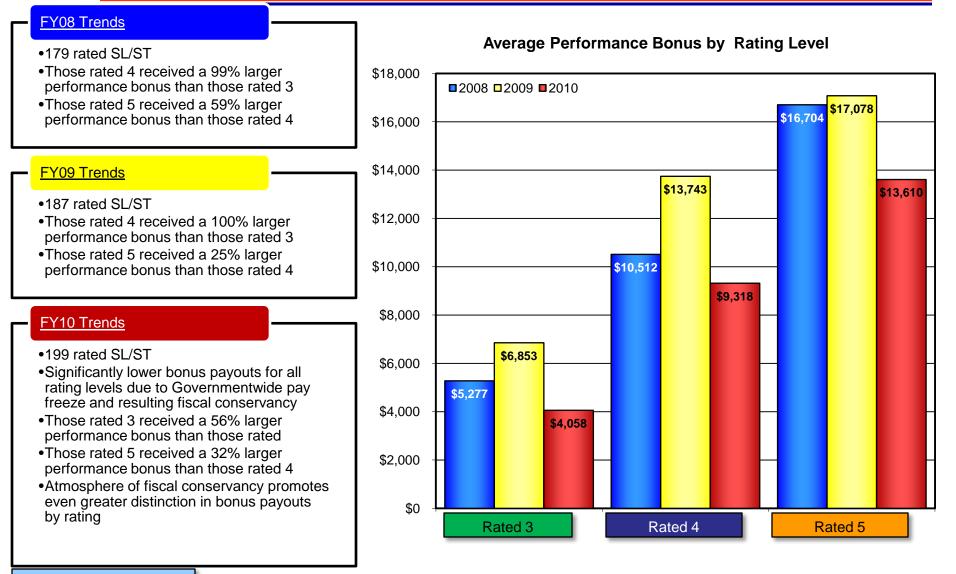
DoD SL/ST Average Bonus by Component, FY08 – FY10



199 SL/ST rated in FY10



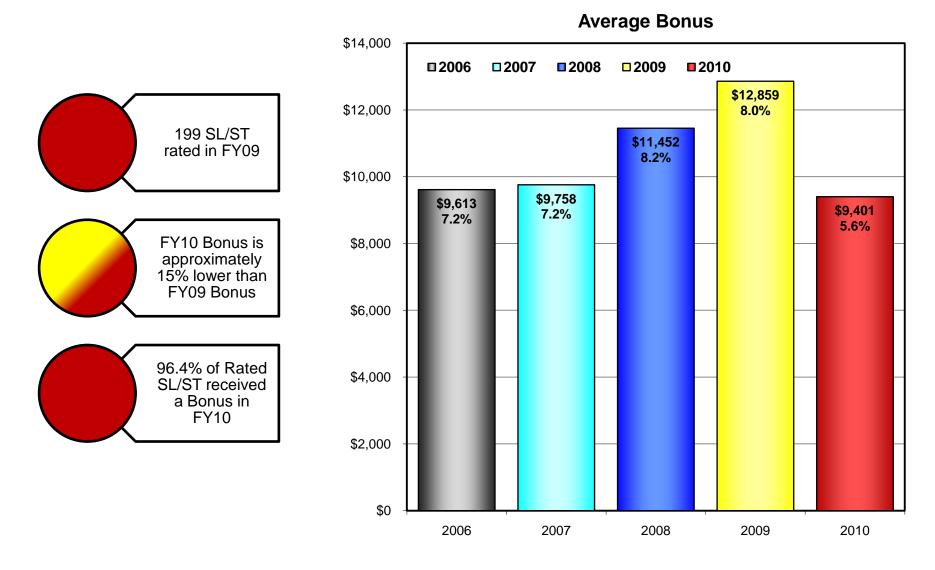
DoD SL/ST Average Bonus by Rating, FY08 – FY10



199 SL/ST rated in FY10



DoD SL/ST Average Performance Bonus <u>Trends</u>, FY06 – FY10

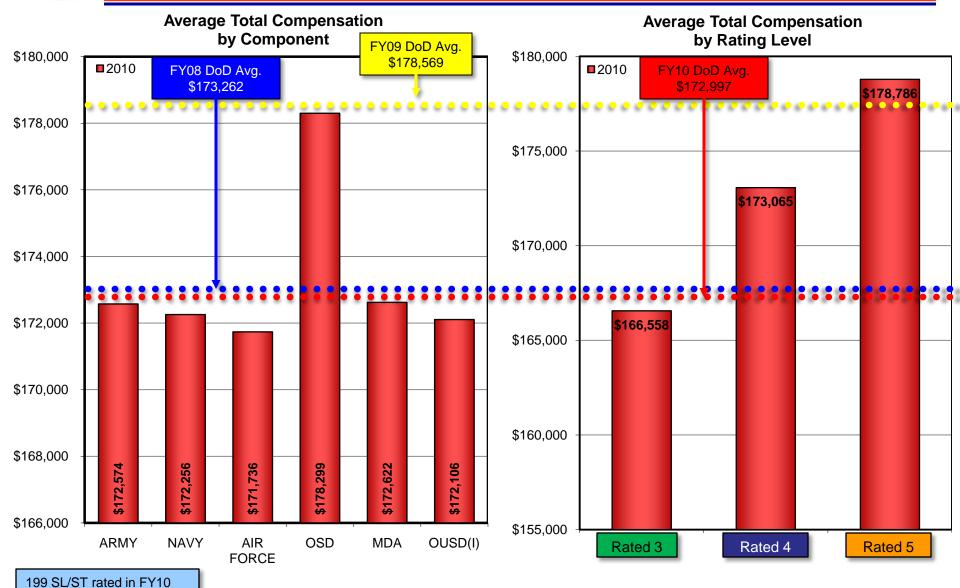


Total Performance Payout

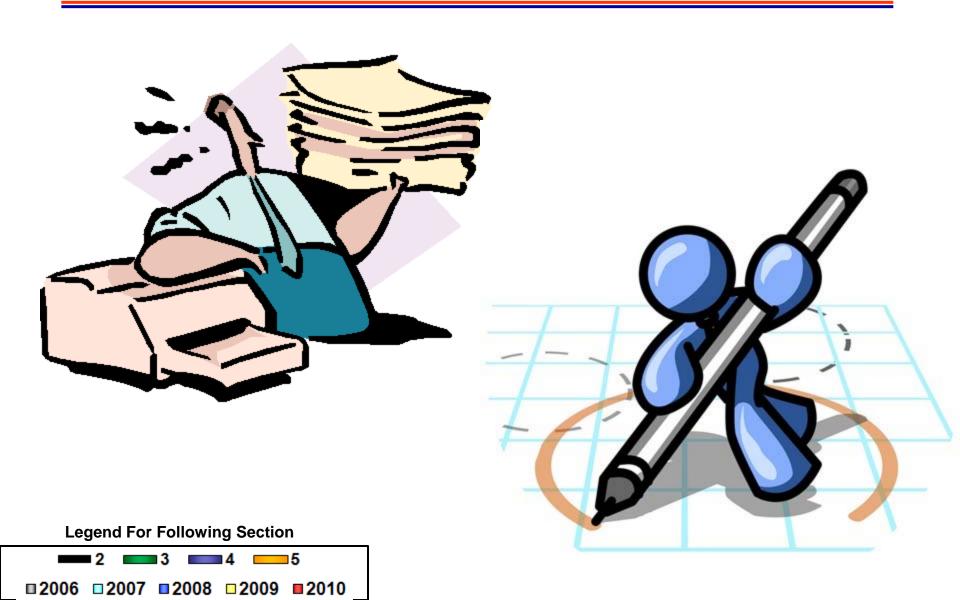




DoD SL/ST Total Compensation by Component and Rating, FY10



FY10 Additional Back-Up Analyses



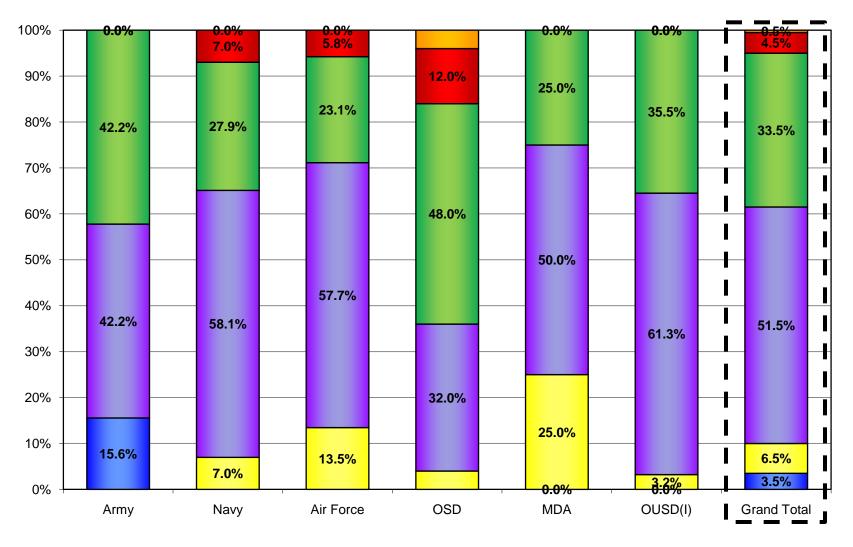


DoD SL/ST Performance Payout Results, FY06 – FY10

Results at a Glance (for DoD-Wide, Rated SL/ST)	FY06	FY07	FY08		FY09		FY10
Total Number of SL/ST Total Number of SL/ST rated	160	155 154	185 179		193 187		206 199
Number of Executives Rated / Not Rated	*	154 / 1	179 / 6		187 / 6		199/7
Performance Rating Levels	Level 2 (0 %) Level 3 (16%) Level 4 (56%) Level 5 (28%)	Level 2 (1 %) Level 3 (16%) Level 4 (56%) Level 5 (27%)	Level 2 (0%) Level 3 (15%) Level 4 (57%) Level 5 (28%)		Level 2 (0%) Level 3 (20%) Level 4 (53%) Level 5 (27%)		Level 2 (0%) Level 3 (18%) Level 4 (58%) Level 5 (24%)
Total Salaries of SL/ST	\$20,082,052	\$20,775,376	\$26,969,775		\$30,959,163		\$33,590,641
Pay Pool Funding Factor (Pay Progression + PAEP + Performance Budget)	10%	12%	Army Navy AF OSD MDA OUSDI	11.0% 13.0% 11.0% 11.0% 11.0% 12.8%	Army Navy AF OSD MDA OUSDI	11.0% 10.5% 11.0% 11.0% 11.0% 11.0%	7.5%
Pay Pool Value (Pay Pool Funding Factor * Total Salaries of all covered executives)	\$2,008,205	\$2,493,045	\$3,141,911		\$3,370,114		\$2,519,298
Unspent Pay Pool (\$)	\$262,921	\$360,534	\$470,615		\$325,236		\$648,427
Unspent Pay Pool (as % of Total Salaries)	1.31%	1.74%	1.74%		1.05	5%	2%
Total Performance Pay Adjustment Payouts (\$)	\$340,942	\$629,738	\$621,460		\$563,133		N/A
Average Performance Pay Adjustment (\$)	*	\$4,089	\$3,472		\$2,918		N/A
Average Salary after Performance Adjustments	*	\$138,111	\$138,912		\$163,328		\$163,061
Total Performance Pay Increase Payouts (as % of Total Salaries)	1.70%	3.03%	2.30%		1.82%		0%
Total Performance Bonus Payouts (\$)	\$1,404,342	\$1,502,773	\$2,049,836		\$2,481,745		\$1,870,871
Average Performance Bonus Payout (\$)	*	\$9,758	\$11,452		\$12,859		\$9,401
Total Performance Bonus (as % of Total Salaries)	7.24%	7.23%	7.60%		8.0%		5.6%
Percent of Rated SL/ST Members Receiving Bonus	*	98.1%	93.0%		94.8%		96.4%



SL/ST Performance Bonuses, FY10



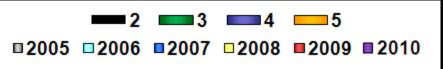
199 SL/ST rated in FY10

□> \$20,000 ■\$15,001 - \$20,000 ■\$10,001 - \$15,000 ■\$5,001 - \$10,000 ■\$1 - \$5,000 ■\$0

Air Force SL/ST FY10

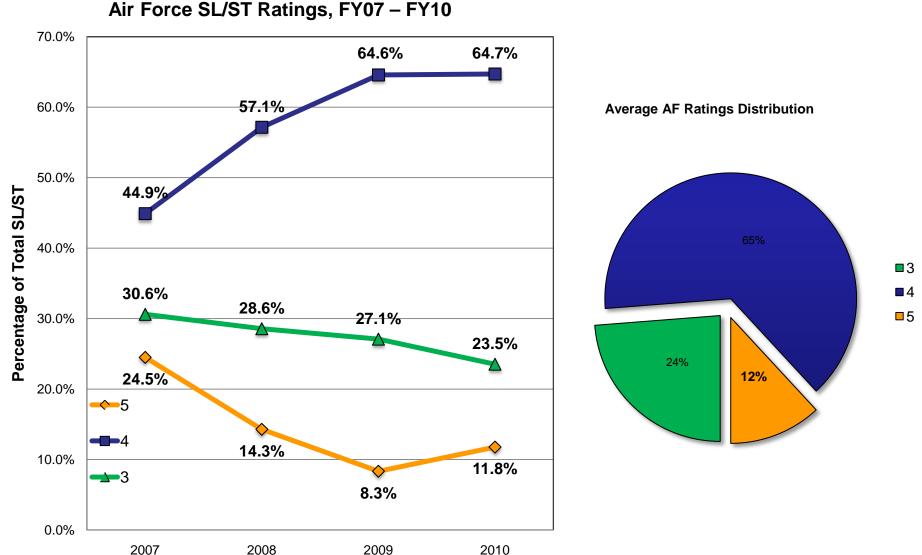


Legend For Following Sections

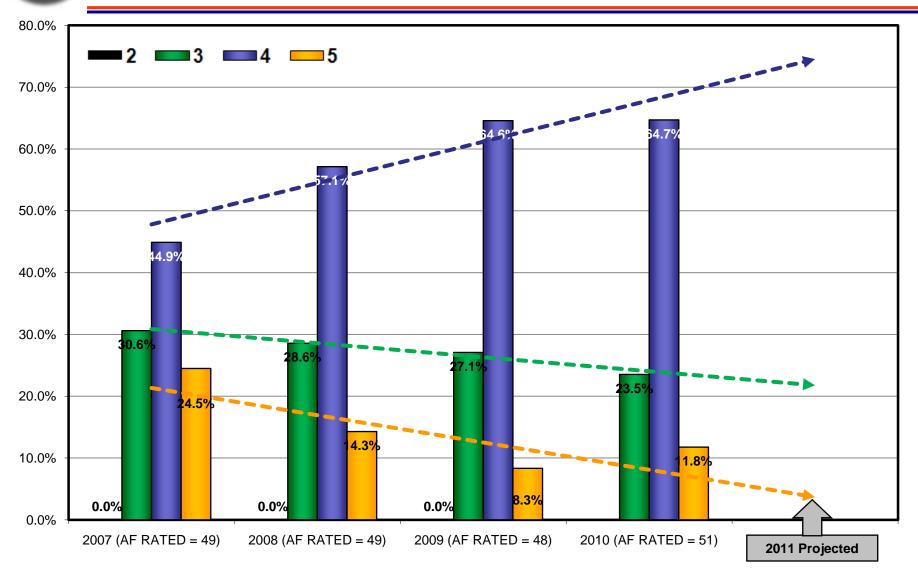




Air Force Ratings Year-to-Year <u>Trends</u>, FY07 – FY10

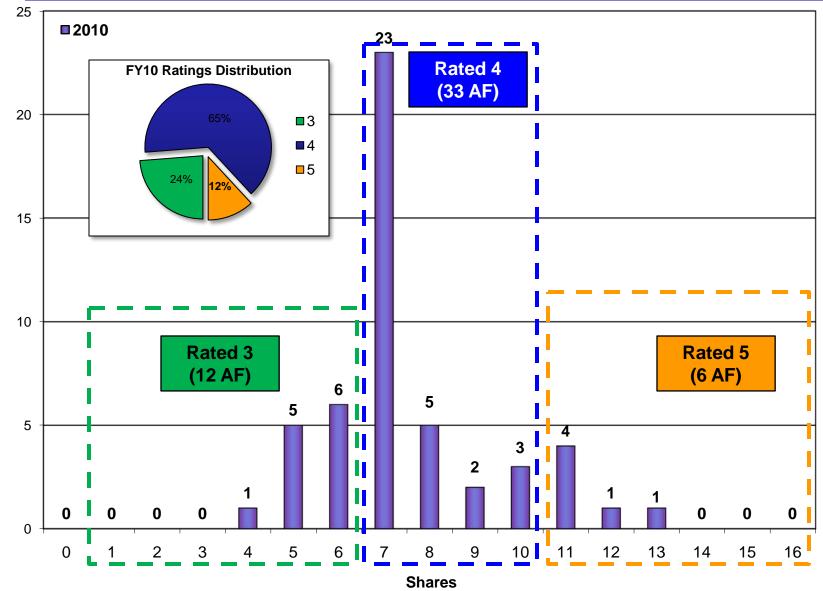


Distribution of Air Force SL/ST Ratings <u>Projected 1 Year Into Future</u>, FY07 – FY10





Air Force SL/ST Share Distribution by Rating, FY10





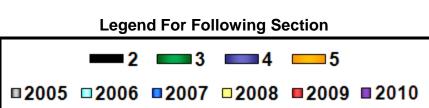
Air Force Performance Payout Results at a Glance, FY07 – FY10

Results at a Glance (For Rated SL/ST, unless otherwise noted):	FY07	FY08	FY09	FY10
Total Number (#) of SL/ST Leaders Total # Rated SL/ST(career, non-career and limited term)	49 49	51 49	48 48	53 51
Number of Executives Rated / Not Rated	49 / 0	49 / 2	48 / 0	51/2
Performance Rating Levels	Level 2 (0%) Level 3 (31%) Level 4 (45%) Level 5 (25%)	Level 2 (0%) Level 3 (29%) Level 4 (57%) Level 5 (14%)	Level 2 (0%) Level 3 (27%) Level 4 (65%) Level 5 (8%)	Level 2 (0%) Level 3 (24%) Level 4 (64%) Level 5 (12%)
Total Salaries ALL SL/ST	\$6,606,211	\$7,936,024	\$7,685,323	\$8,550,748
Pay Pool Funding Factor (Pay Progression + PAEP + Performance Budget)	12%	11%	11%	7.5%
Pay Pool Value (Pay Pool Funding Factor X Total Salaries of all covered executives)	\$792,745	\$872,963	\$845,386	\$641,306
Unspent Pay Pool	\$122,589	\$148,761	\$49,675	\$189,205
Unspent Pay Pool (as % of Total Salaries)	1.9%	1.9%	0.6%	29.5%
Total Performance (Basic) Pay Increase Payouts	\$200,632	\$226,525	\$137,081	0
Average Performance (Basic) Pay Increase	\$4,180	\$4,623	\$2,856	0
Average Salary (after Performance Adjustments) ("New Basic Pay")	\$138,917	\$143,012	\$162,967	\$161,335*
Total Performance Pay Increase Payouts (as % of Total Salaries)	3.0%	2.9%	1.8%	0
Total Performance Bonus Payouts	\$469,524	\$497,677	\$658,630	\$424,101
Average Bonus in dollars (\$)	\$9,582	\$11,574	\$13,721	\$8,865
Total Performance Bonus (as % of Total Salaries)	7.1%	6.3%	8.6%	4.95%
Percent of Rated SL/ST Members Receiving a Bonus	100%	87.8%	100%	100%

While no performance-based pay increases occurred in FY 2010, the change in average salary is due to initial pay setting as a result of SL/ST turnover at USAF.

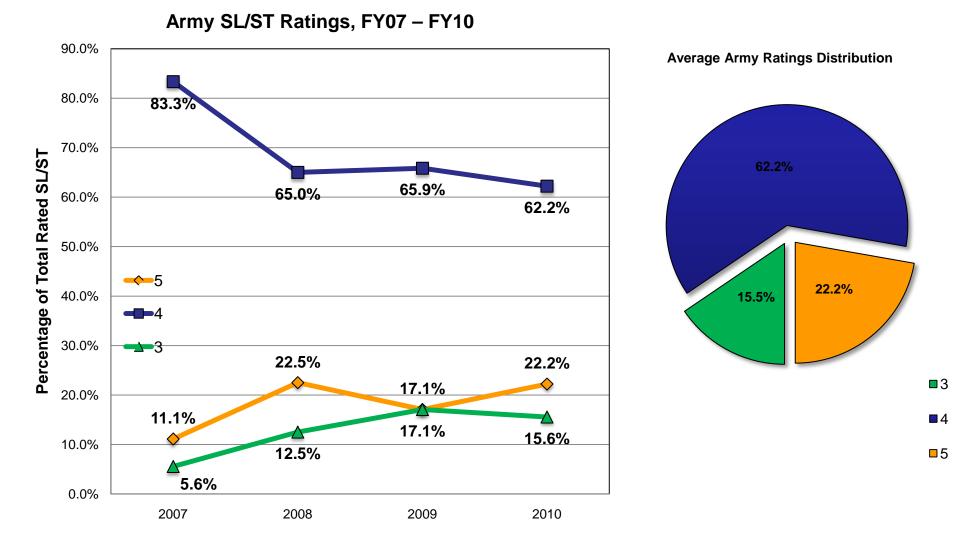
Army ST/SL FY10



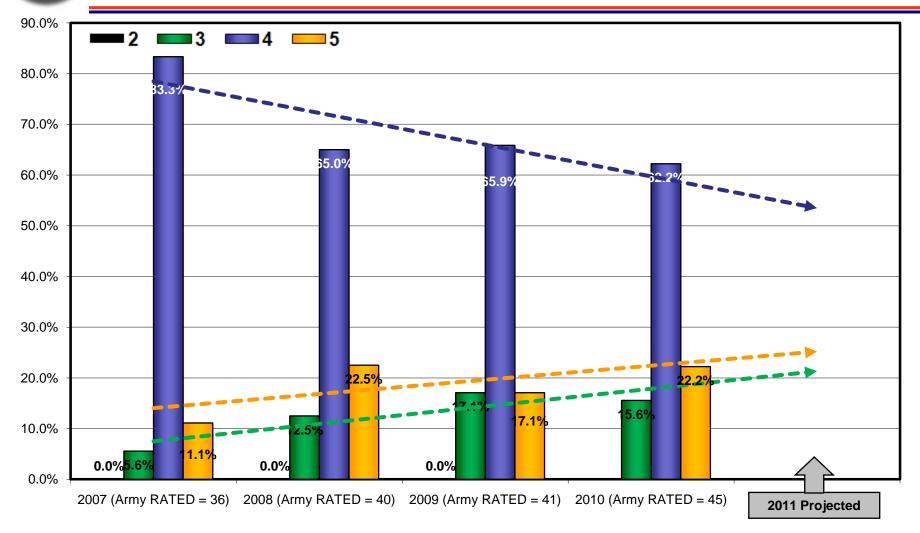




Army Ratings Year-to-Year <u>Trends</u>, FY07 – FY10

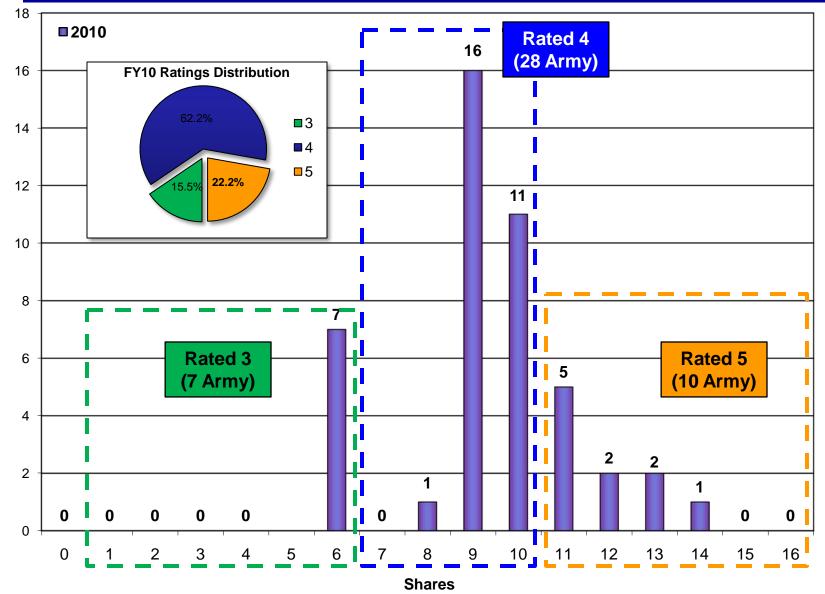


Distribution of Army SL/ST Ratings <u>Projected 1 Year Into Future</u>, FY07 – FY10





Army SL/ST Share Distribution by Rating, FY10



of employees

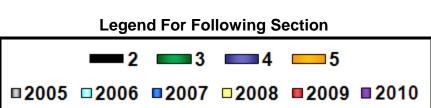


Army Performance Payout Results at a Glance, FY07 – FY10

Results at a Glance (For Rated SL/ST, unless otherwise noted):	FY07	FY08	FY09	FY10
Total Number (#) of SL/ST/ Leaders Total # Rated SL/ST/ (career, non-career and limited term)	37 36	41 40	42 41	45 45
Number of Executives Rated / Not Rated	36 / 1	40 / 1	41 / 1	45/0
Performance Rating Levels	Level 2 (0%) Level 3 (6%) Level 4 (83%) Level 5 (11%)	Level 2 (0%) Level 3 (13%) Level 4 (65%) Level 5 (22%)	Level 2 (0%) Level 3 (17%) Level 4 (66%) Level 5 (17%)	Level 2 (0%) Level 3 (15.5%) Level 4 (62.2%) Level 5 (22.2%)
Total Salaries ALL SL/ST (including Non-Rated SL/ST)	\$4,869,506	\$5,542,761	\$6,760,588	\$7,376,711
Pay Pool Funding Factor (Pay Progression + PAEP + Performance Budget)	12%	11%	11%	5.75%
Pay Pool Value (Pay Pool Funding Factor X Total Salaries of all covered executives)	\$584,341	\$609,704	\$743,665	\$424,161
Unspent Pay Pool	\$-1	\$4,488	\$20,445	\$41,345
Unspent Pay Pool (as % of Total Salaries)	0.0%	0.1%	0.3%	0.5%
Total Performance (Basic) Pay Increase Payouts	\$217,783	\$69,494	\$133,529	0
Average Performance (Basic) Pay Increase	\$6,405	\$3,475	\$3,257	0
Average Salary (after Performance Adjustments) ("New Basic Pay")	\$141,314	\$135,189	\$164,146	\$163,927
Total Performance Pay Increase Payouts (as % of Total Salaries)	4.5%	1.3%	2.0%	0%
Total Performance Bonus Payouts	\$366,559	\$535,722	\$589,691	\$382,816
Average Bonus in dollars (\$)	\$10,182	\$13,393	\$14,383	\$8,507
Total Performance Bonus (as % of Total Salaries)	7.5%	9.7%	8.7%	5.2%
Percent of Rated SL/ST Members Receiving a Bonus	100%	100%	100%	84.4%

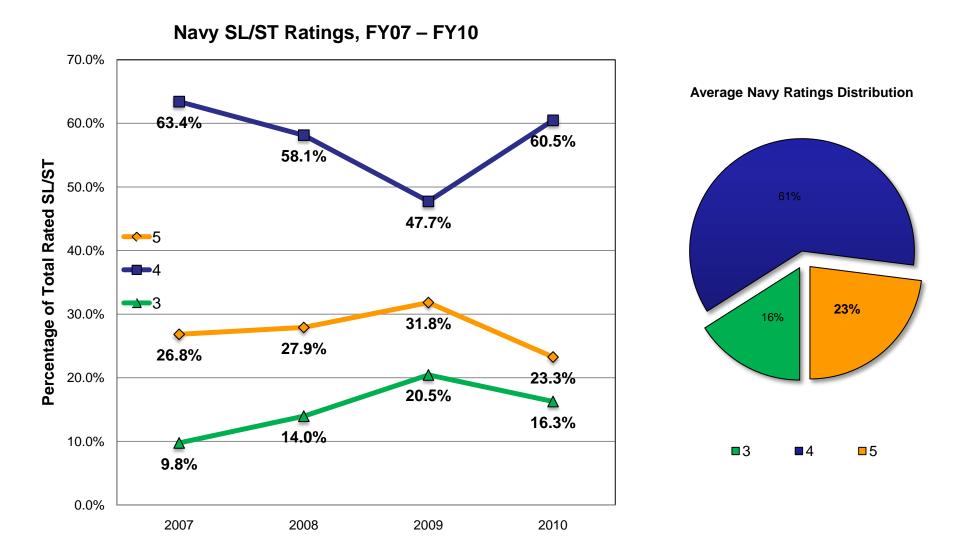
Navy SL/ST



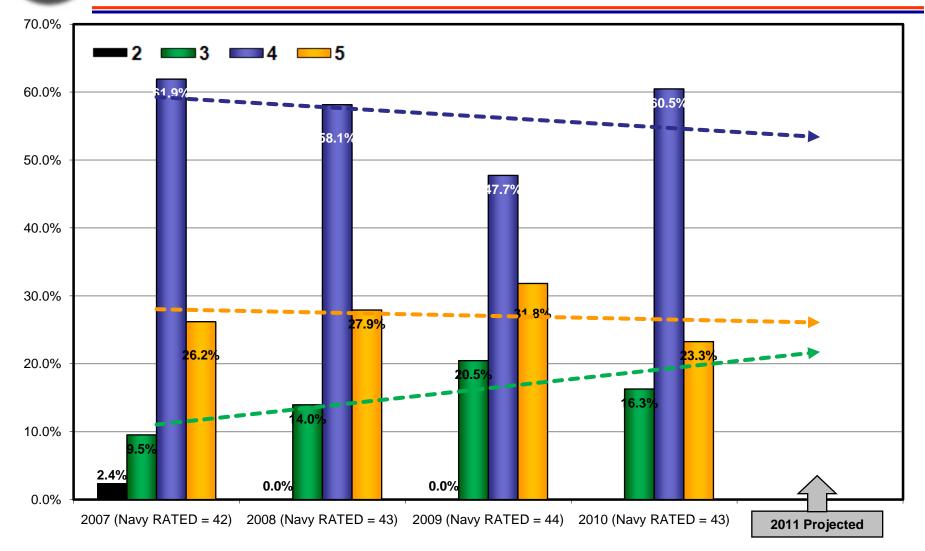




Navy Ratings Year-to-Year <u>Trends</u>, FY07 – FY10

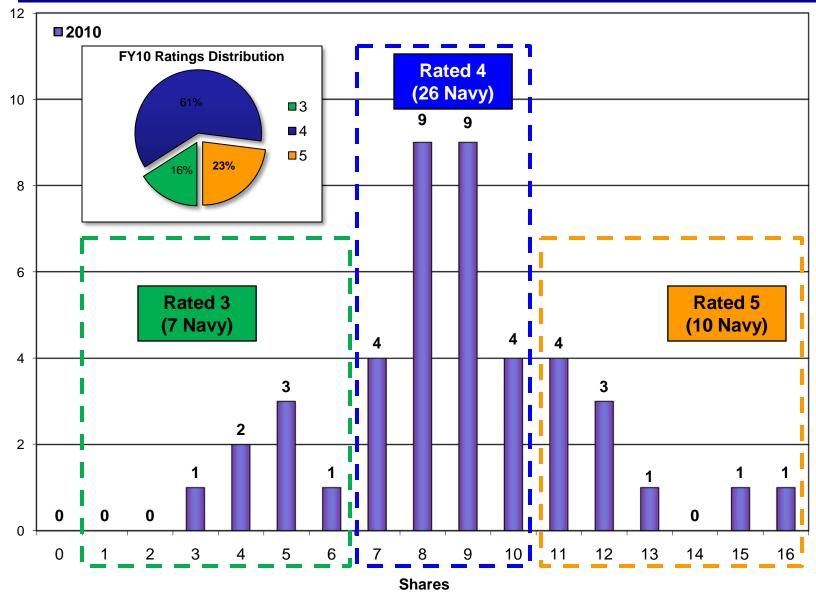


Distribution of Navy SL/ST Ratings <u>Projected 1 Year Into Future</u>, FY07 – FY10





Navy SL/ST Share Distribution by Rating, FY10



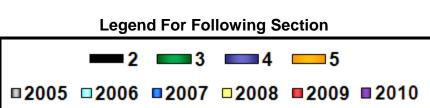


Navy Performance Payout Results at a Glance, FY07 – FY10

Results at a Glance (For Rated SL/ST, unless otherwise noted):	FY07	FY08	FY09	FY10
Total Number (#) of SL/ST/DISES Leaders Total # Rated SL/ST/DISES (career, non-career and limited term)	42 42	43 43	44 44	44 43
Number of Executives Rated / Not Rated	42 / 0	43 / 0	44 / 0	43/1
Performance Rating Levels	Level 2 (2%) Level 3 (10%) Level 4 (62%) Level 5 (26%)	Level 2 (0%) Level 3 (14%) Level 4 (58%) Level 5 (28%)	Level 2 (0%) Level 3 (21%) Level 4 (48%) Level 5 (32%)	Level 2 (0%) Level 3 (16%) Level 4 (61%) Level 5 (23%)
Total Salaries ALL SL/ST (including Non-Rated SL/ST)	\$5,508,022	\$5,739,634	\$7,078,709	\$7,169,954
Pay Pool Funding Factor (Pay Progression + PAEP + Performance Budget)	12%	13%	10.5%	7.5%
Pay Pool Value (Pay Pool Funding Factor X Total Salaries of all covered executives)	\$660,963	\$746,152	\$743,264	\$537,747
Unspent Pay Pool	\$178,023	\$178,341	\$37,444	\$128,416
Unspent Pay Pool (as % of Total Salaries)	3.2%	3.1%	0.5%	\$0
Total Performance (Basic) Pay Increase Payouts	\$106,442	\$99,661	\$99,227	\$0
Average Performance (Basic) Pay Increase	\$3,548	\$3,020	\$2,481	N/A
Average Salary (after Performance Adjustments) ("New Basic Pay")	\$133,677	\$135,798	\$163,135	\$162,954
Total Performance Pay Increase Payouts (as % of Total Salaries)	1.9%	1.7%	1.4%	N/A
Total Performance Bonus Payouts	\$376,498	\$468,150	\$606,593	\$409,331
Average Bonus in dollars (\$)	\$9,183	\$11,146	\$13,786	\$9,519
Total Performance Bonus (as % of Total Salaries)	6.8%	8.2%	8.6%	5.7%
Percent of Rated SL/ST Members Receiving a Bonus	97.6%	97.7%	100%	100%

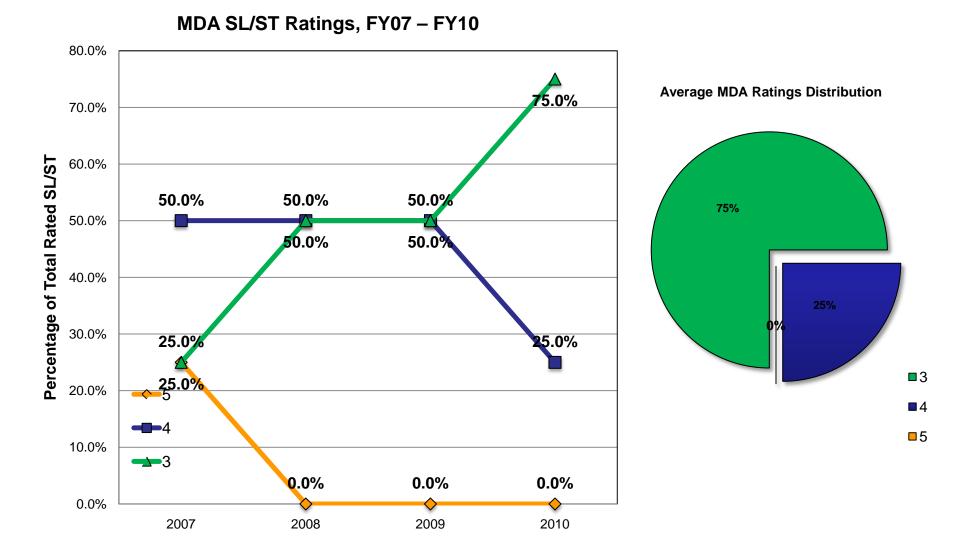
MDA FY10 SL/ST



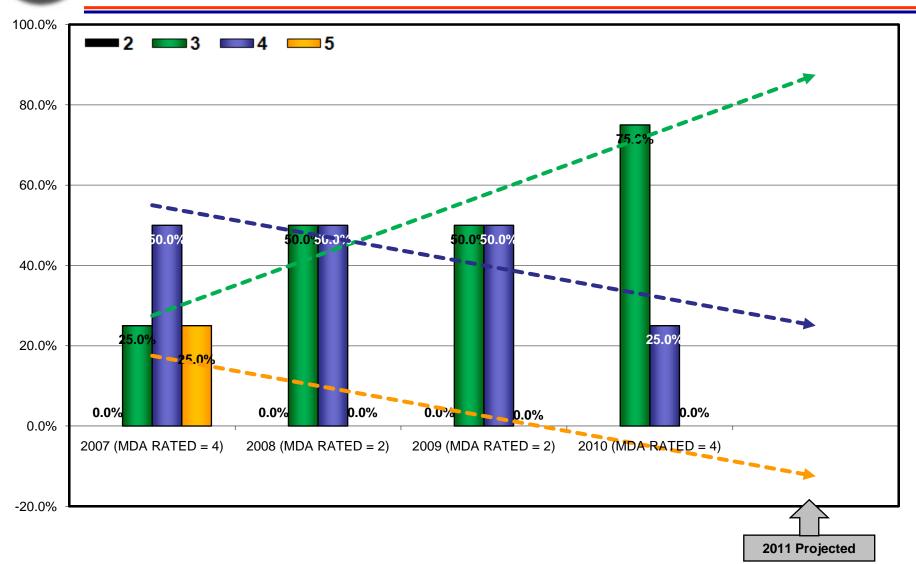




MDA Ratings Year-to-Year <u>Trends</u>, FY07 – FY10

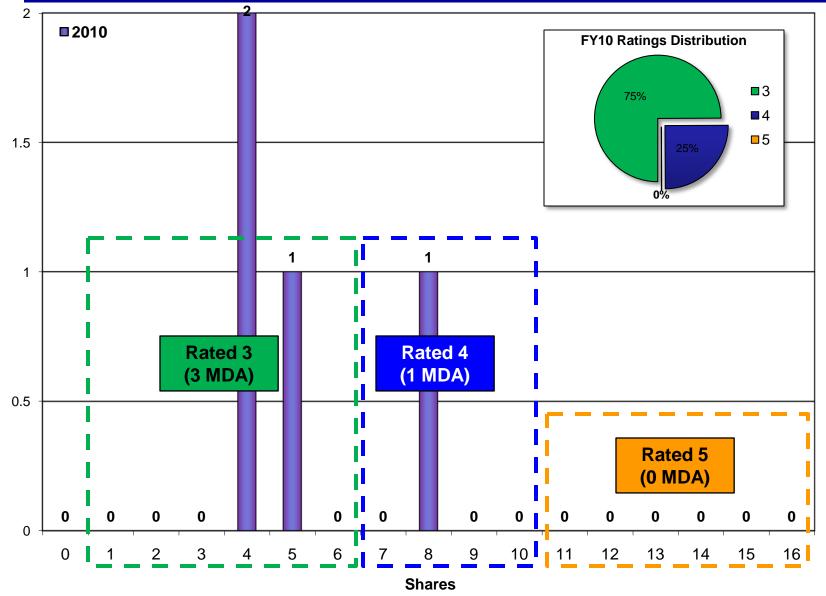


Distribution of MDA SL/ST Ratings <u>Projected 1 Year Into Future</u>, FY07 – FY10





MDA SL/ST Share Distribution by Rating, FY10



of employees

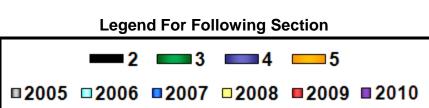


MDA Performance Payout Results at a Glance, FY07 – FY10

Results at a Glance (For Rated SL/ST, unless otherwise noted):	FY07	FY08	FY09	FY10
Total Number (#) of SL/ST/DISES Leaders Total # Rated SL/ST/DISES (career, non-career and limited term)	4 4	2 2	3 2	4 4
Number of Executives Rated / Not Rated	4 / 0	2/0	2 / 1	4/0
Performance Rating Levels	Level 2 (0%) Level 3 (25%) Level 4 (50%) Level 5 (25%)	Level 2 (0%) Level 3 (50%) Level 4 (50%) Level 5 (0%)	Level 2 (0%) Level 3 (50%) Level 4 (50%) Level 5 (0%)	Level 2 (00%) Level 3 (75%) Level 4 (25%) Level 5 (00%)
Total Salaries ALL SL/ST (including Non-Rated SL/ST)	\$517,267	\$306,322	\$479,799	\$659,868
Pay Pool Funding Factor (Pay Progression + PAEP + Performance Budget)	12%	11%	11%	5.75%
Pay Pool Value (Pay Pool Funding Factor X Total Salaries of all covered executives)	\$62,072	\$33,695	\$52,778	\$37,942
Unspent Pay Pool	\$9,296	\$4,866	\$20,146	\$9,775
Unspent Pay Pool (as % of Total Salaries)	1.8%	1.6%	4.2%	1.5%
Total Performance (Basic) Pay Increase Payouts	\$4,953	\$10,274	\$10,069	\$0
Average Performance (Basic) Pay Increase	\$1,651	\$5,137	\$5,035	\$0
Average Salary (after Performance Adjustments) ("New Basic Pay")	\$128,705	\$136,174	\$163,289	\$164,967
Total Performance Pay Increase Payouts (as % of Total Salaries)	1.0%	3.4%	2.1%	0%
Total Performance Bonus Payouts	\$47,823	\$18,555	\$22,563	\$30,619
Average Bonus in dollars (\$)	\$15,941	\$9,277	\$11,281	\$7,655
Total Performance Bonus (as % of Total Salaries)	9.2%	6.1%	4.7%	4.27%
Percent of Rated SL/ST Members Receiving a Bonus	75%	100%	100%	100%

OSD SL/ST

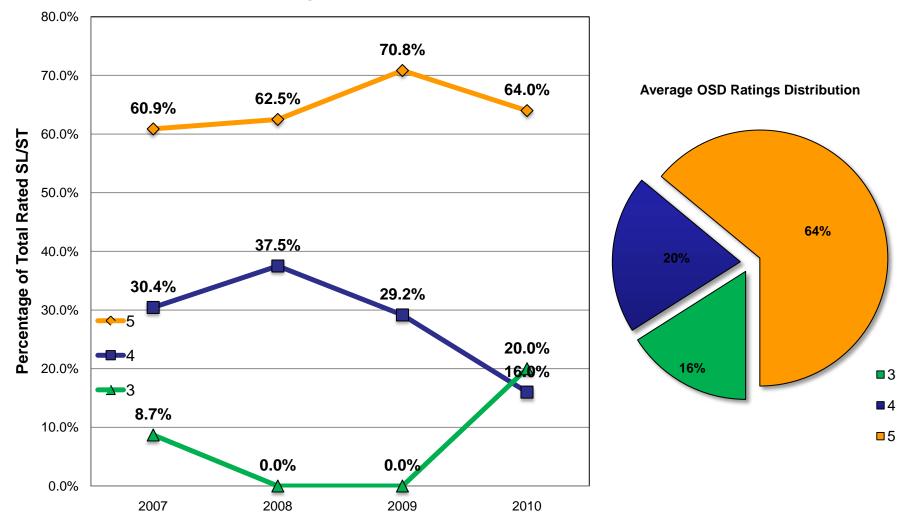




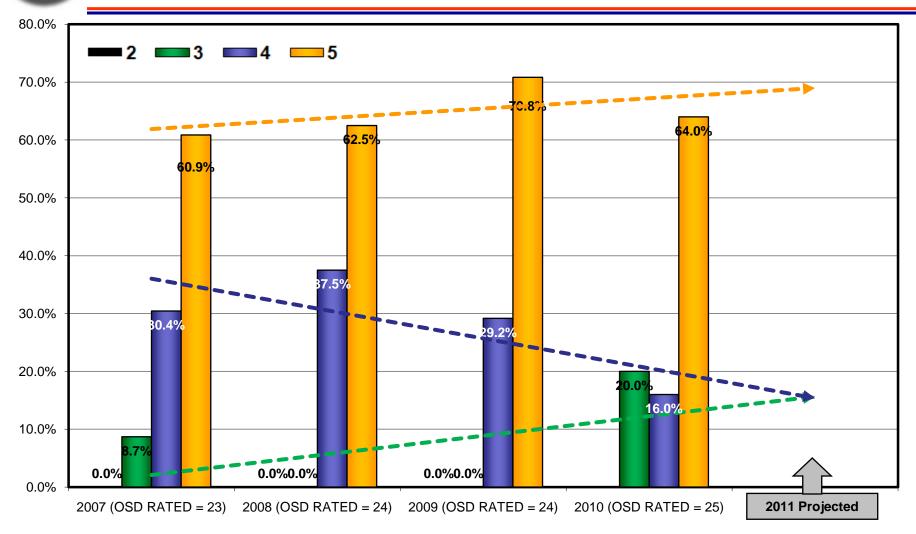


OSD Ratings Year-to-Year <u>Trends</u>, FY07 – FY10

OSD SL/ST Ratings, FY07 – FY10

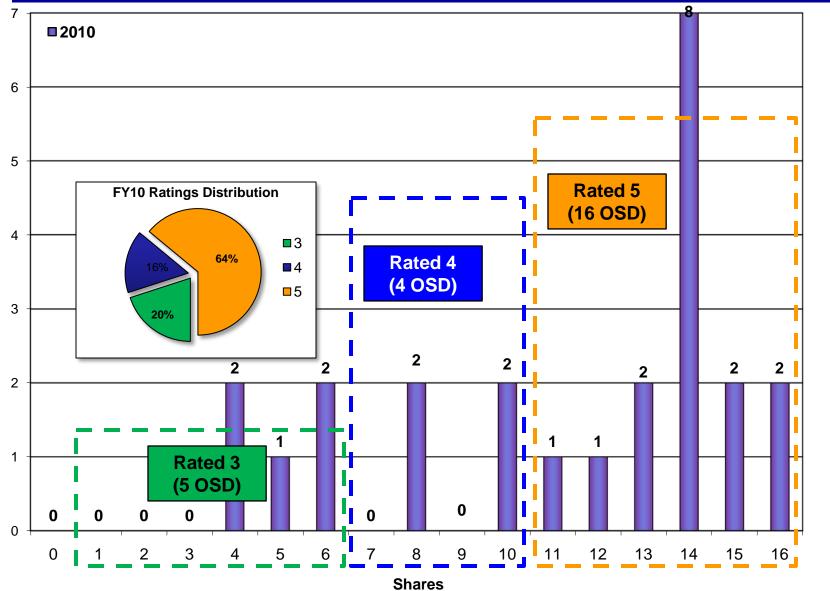


Distribution of OSD SL/ST Ratings Projected 1 Year Into Future, FY07 – FY10





OSD SL/ST Share Distribution by Rating, FY10



of employees

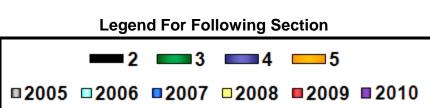


OSD Performance Payout Results at a Glance, FY07 – FY10

Results at a Glance (For Rated SL/ST, unless otherwise noted):	FY07	FY08	FY09	FY10
Total Number (#) of SL/ST/DISES Leaders Total # Rated SL/ST/DISES (career, non-career and limited term)	23 23	26 24	24 24	24 24
Number of Executives Rated / Not Rated	23 / 0	24 / 2	24 / 0	24 / 0
Performance Rating Levels	Level 2 (0%) Level 3 (9%) Level 4 (30%) Level 5 (61%)	Level 2 (0%) Level 3 (0%) Level 4 (37%) Level 5 (63%)	Level 2 (0%) Level 3 (0%) Level 4 (29%) Level 5 (71%)	Level 2 (0%) Level 3 (20%) Level 4 (16%) Level 5 (64%)
Total Salaries ALL SL/ST (including Non-Rated SL/ST)	\$3,146,197	\$4,087,090	\$3,905,606	\$4,659,722
Pay Pool Funding Factor (Pay Progression + PAEP + Performance Budget)	12%	11%	11%	7.5%
Pay Pool Value (Pay Pool Funding Factor X Total Salaries of all covered executives)	\$377,544	\$449,580	\$429,617	\$349,479
Unspent Pay Pool	\$35,247	\$66,444	\$22,819	\$50,960
Unspent Pay Pool (as % of Total Salaries)	1.1%	1.7%	0.6%	1.09%
Total Performance (Basic) Pay Increase Payouts	\$99,928	\$129,019	\$59,194	\$0
Average Performance (Basic) Pay Increase	\$4,345	\$5,376	\$2,574	\$0
Average Salary (after Performance Adjustments) ("New Basic Pay")	\$141,136	\$146,997	\$165,200	\$166,419
Total Performance Pay Increase Payouts (as % of Total Salaries)	3.2%	3.2%	1.5%	\$0
Total Performance Bonus Payouts	\$242,369	\$254,117	\$347,604	\$298,519
Average Bonus in dollars (\$)	\$10,538	\$10,588	\$14,484	\$11,941
Total Performance Bonus (as % of Total Salaries)	7.7%	6.2%	8.9%	6.4%
Percent of Rated SL/ST Members Receiving a Bonus	100%	100%	100%	100%

OUSD(I) DISL



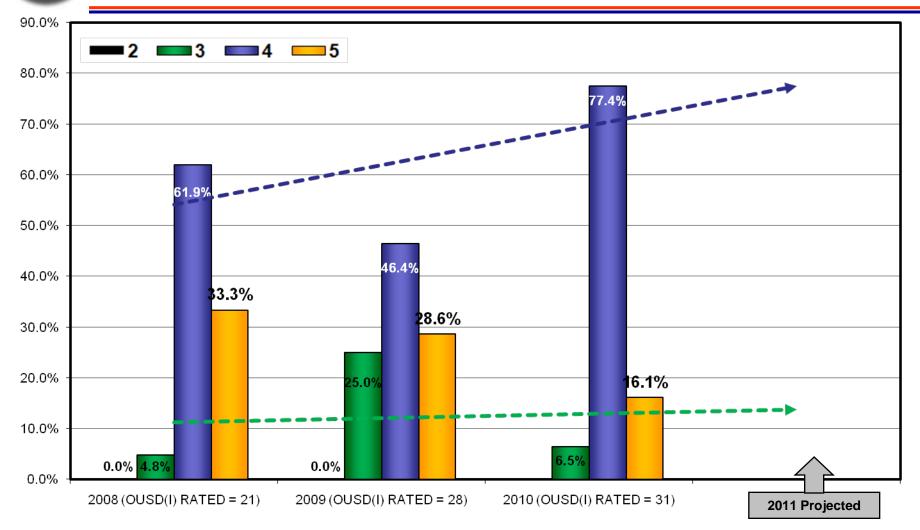




OUSD(I) Ratings Year-to-Year <u>Trends</u>, FY08 – FY10

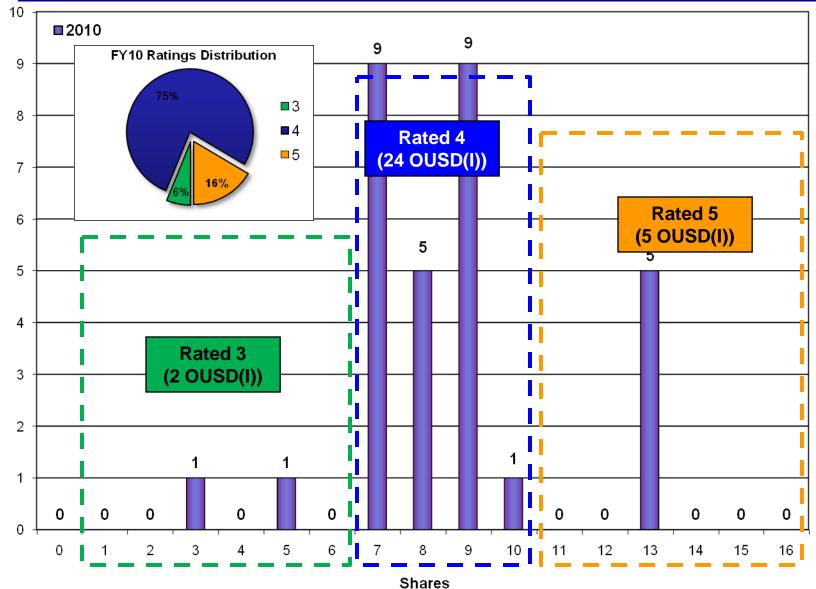
OUSD(I) SL/ST Ratings, FY08 – FY10 80.0% Average OUSD(I) Ratings Distribution 70.0% 68.6% 60.0% Percentage of Total Rated SL/ST 61.9% 50.0% 46.4% 40.0% 33.3% 28.6% 30.0% 16% 25.0% 20.0% ∎3 14,3% 179% 4 10.0% 4.8% **5** 0.0% 2008 2009 2010

Distribution of OUSD(I) SL/ST Ratings Projected 1 Year Into Future, FY08 – FY10





OUSD(I) SL/ST Share Distribution by Rating, FY10





OUSD(I) Performance Payout Results at a Glance, FY08 – FY10

Results at a Glance (For Rated SL/ST, unless otherwise noted):	FY08	FY09	FY10
Total Number (#) of SL/ST/DISES Leaders Total # Rated SL/ST/DISES (career, non-career and limited term)	22 21	32 28	32 31
Number of Executives Rated / Not Rated	21 / 1	28 / 4	31/1
Performance Rating Levels	Level 2 (0%) Level 3 (5%) Level 4 (62%) Level 5 (33%)	Level 2 (0%) Level 3 (25%) Level 4 (46%) Level 5 (29%)	Level 2 (0%) Level 3 (6%) Level 4 (75%) Level 5 (16%)
Total Salaries ALL SL/ST (including Non-Rated SL/ST)	\$3,357,944	\$5,049,138	\$5,173,638
Pay Pool Funding Factor (Pay Progression + PAEP + Performance Budget)	12.8%	11%	5.75%
Pay Pool Value (Pay Pool Funding Factor X Total Salaries of all covered executives)	\$429,817	\$555,405	\$297,484
Unspent Pay Pool	\$67,713	\$174,708	\$128,989
Unspent Pay Pool (as % of Total Salaries)	2.0%	3.5%	2.5%
Total Performance (Basic) Pay Increase Payouts	\$86,488	\$124,033	0
Average Performance (Basic) Pay Increase	\$4,324	\$4,430	0
Average Salary (after Performance Adjustments) ("New Basic Pay")	\$133,129	\$161,662	\$161,767
Total Performance Pay Increase Payouts (as % of Total Salaries)	2.6%	2.5%	0
Total Performance Bonus Payouts	\$275,616	\$256,664	\$259,034
Average Bonus in dollars (\$)	\$13,125	\$10,694	\$8,336
Total Performance Bonus (as % of Total Salaries)	8.2%	5.1%	5.0%
Percent of Rated SL/ST Members Receiving a Bonus	100%	85.7%	94%