TO:	CLASSIFICATION	FOR USE BY	ORIGINATIN	G DIRECTORATE	:
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SUBJECT:		APPROVAL	SIGNATURE	INFORMATION	
JTF/CTJTF Fundi	ng (S)	APPROTAL	ABRATURE		OTHER
				xxx	· · ·
REMARKS			, t [*]		-
		resulted	in a rec	uirement i	Eor 3
JTF 1-79 to dev	elop the funding for				
2. () The prop	osed budget addresses through 15 Nov 80	the fundi	ing actio	ns require	ed to
3. () The fund	ing requirements are training (readiness	divided in	nto three	categorie	s; 5
communications,	training/readiness,	and intell	igence.		
	munications budget pr	esents a r	ange of	options fo	r
providing,			nistrativ vith the	e support.	مستنقلا ديد
The option cost. option being add	ditive to the training				
			· · · · ·	-	
5. (5) The tra:	ining/read <u>iness_budge</u>	t_provides	for the	operation	0I
the TTE through	15 Nov 80				
the JTE through	15 Nov 80				
the JTE through	15 Nov 80			to support	
6. (15) The inte	15 Nov 80 elligence funding prov	vides FY-8	l funds	to support	
6. (18) The inte FY-80 approved p	15 Nov 80 elligence funding proprojects.	· , · ·	· · · ·	to support	
6. (55) The inter FY-80 approved p (1) 7. (1) The fundi	15 Nov 80 elligence funding prop projects. ing program is schedu	· , · ·	· · · ·	to support	
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DRAFT

ENCLOSURE E

MEMORANDUM FOR THE SECRETARY OF DEFENSE Subject: Special Project Funding (U)

1. (1.6) As you know, funding for Operation Elite Guard terminates at the conclusion of FY 80. Beginning 1st qtr FY 81, it will be necessary to fund the SNOWBIRD Project and Operation Elegant Lady through its lifespan (1 Oct-15 Nov

1980)

The Operations Deputies have reviewed both requirements and determined that the funds requested are required. The total 1st qtr, FY 81 funds required are

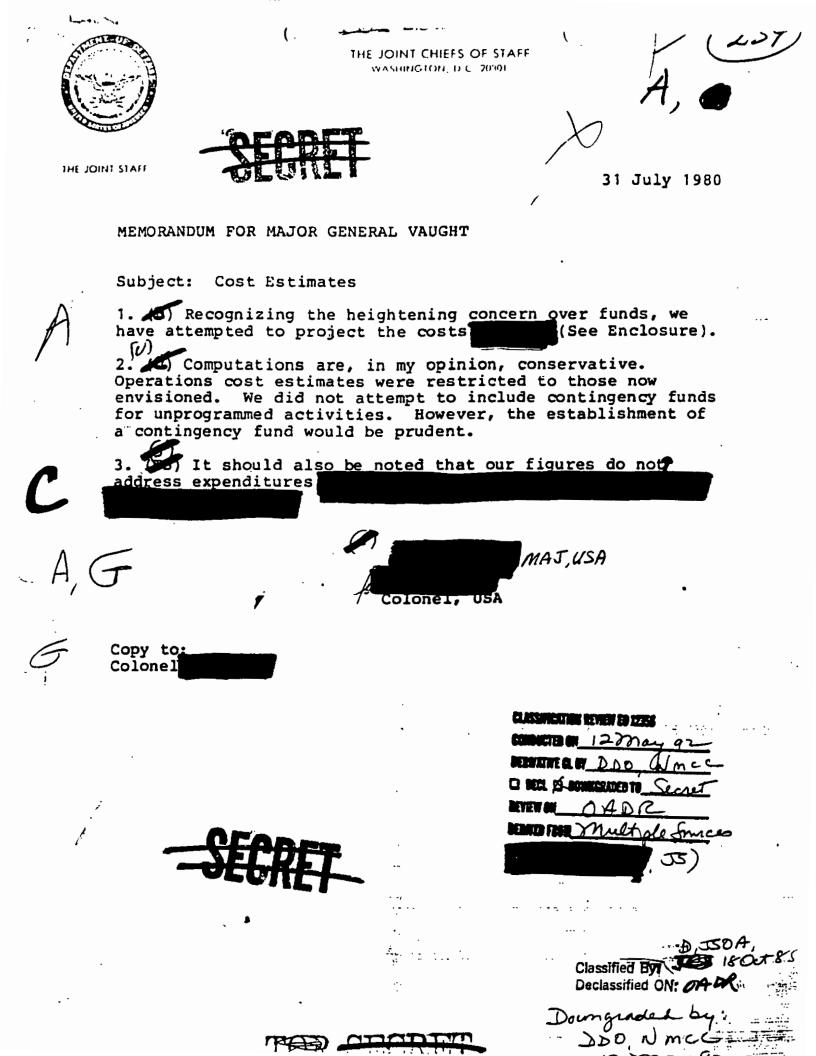
A detailed breakout is at Enclosure A. 2. Discussions with Army, Air Force, Navy and DOD personnel indicate that a memorandum substantially like that at Enclosure B would provide the Services with the authority needed to provide the required funding. A recommended procedure will be provided later. Until then, disbursement will be handled by the respective Services as is now the case.

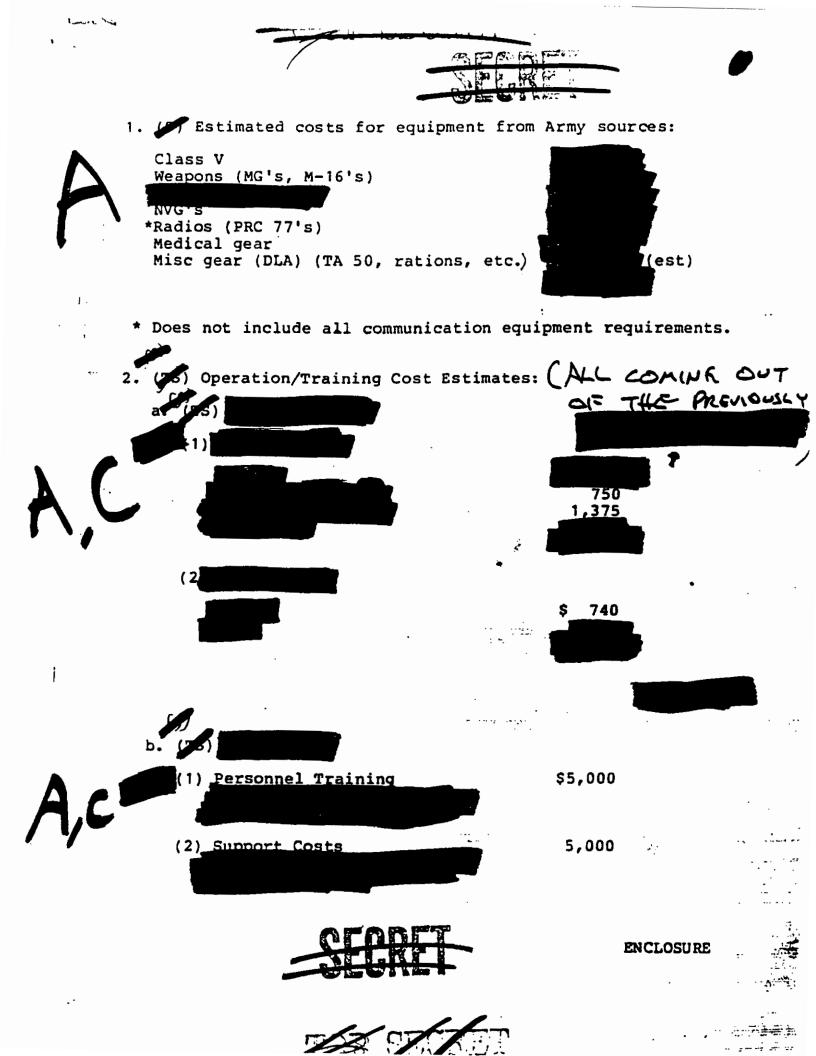
For the Joint Chiefs of Staff:

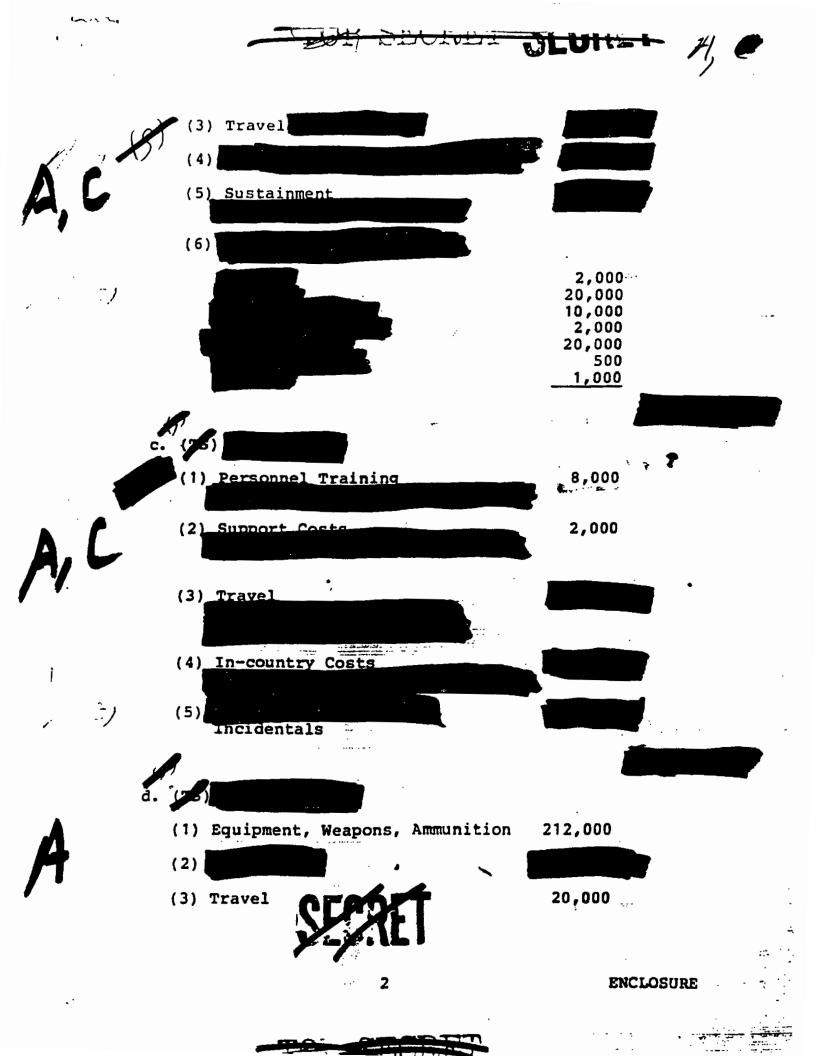
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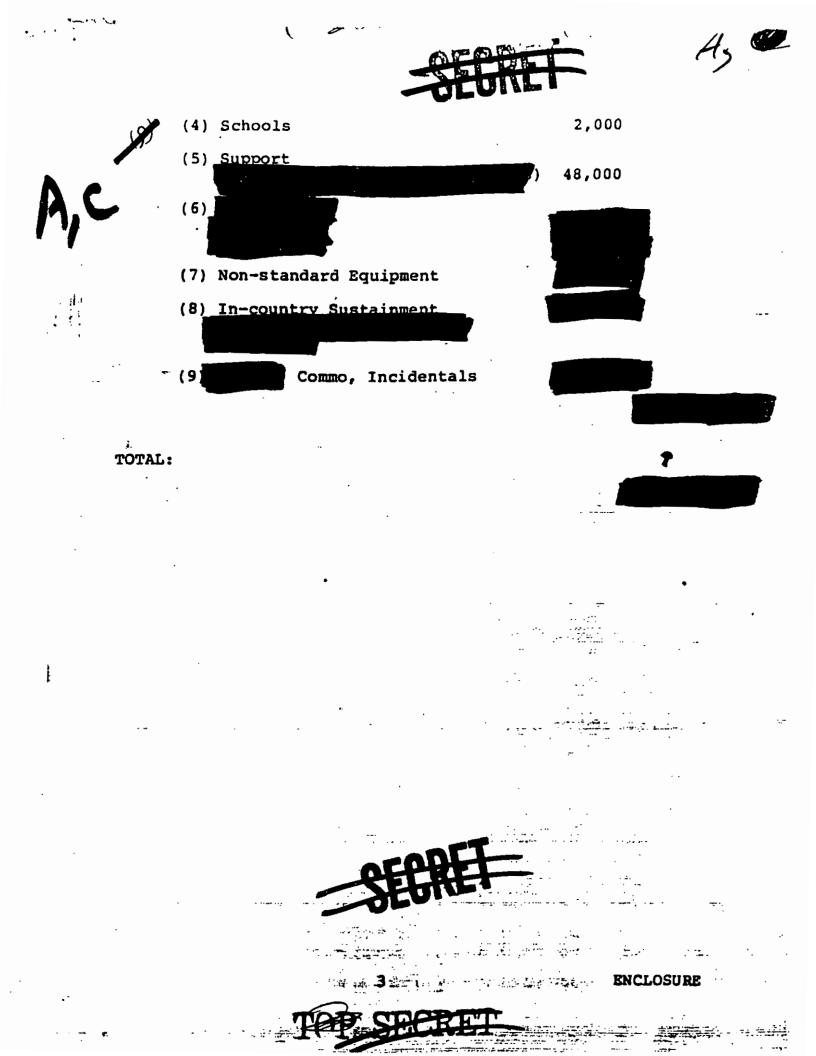


Enclosure E











THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

31 July 1980

MEMORANDUM FOR GENERAL JONES SECRETARY CLAYTOR

Subject: Request for Funding

1. (1) To assure an effective in-country support structure for the rescue force, I directed the formation of a small operation group various means, into Iran. This small, hand picked group is tasked to train, plan, and be prepared to conduct a wide variety of operations to enhance mission success and permit the primary rescue force to focus on its primary mission rather than ancillary tasks.

2. (PS) The force has been assembled at a secure training site and is prepared to commence intensive training. However, the request for equipment, weapons, and ammunition submitted through Army channels has been deferred by the Army pending authorization of approximately



4. (15) Recommend that **second** be made available to the Army as a matter of urgency to permit training to commence.

CLASSIFICATION DEVICE ED 1235

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JAMES B. VAUGHT Major General, US

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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THE JOINT STAFF

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MEMORANDUM FOR THE CHAIRMAN, JOINT CHIEFS OF STAFF

Subject: Special Project Funding (U)

1. On 23 February, I spoke with you briefly concerning the notification of key Congressional staff members on 17 February of reprogramming actions taken to support the hostage rescue efforts. At that time, you asked that we prepare a more understandable spread sheet of the funding actions taken. A spread sheet with this data is at TAB A of the attached book.

(5) Since our discussion on 23 February, I have been informed by Mr. Graydon I. Lose, that Mr. Joel (Pete) Bonner, Staff Member, Senate Appropriations Committee, has requested that you discuss the operational aspects of the rescue attempt and the training and readiness actions taken after the 24 April 1980 effort with Senator Ted Stevens (Republican-Alaska), Chairman, Defense subcommittee of the Senate Appropriations Committee, and Senator John C. Stennis (Democrat-Mississippi), Senior Minority Member, Senate Armed Services Committee. He requested that you meet privately with the two Senators to emphasize our continuing need for their support and to assure them that there is no yet-to-berevealed "Hidden Agenda" with regard to the rescue effort or the preparations for a second rescue attempt. At this point, no commitment has been made for you to meet with the Senators, and no schedule has been suggested.

3. (U) Questions and answers for use in preparing for such a meeting are at TAB B of the attached book. Other backup material is tabbed as indicated at the index.

- 4. (U) I recommend that:
 - You agree to meet privately with Senators Stevens and Stennis.

Yes ____

No _____ See Me ____

CLASSIFIED BY DIRECTOR, JOINT STAFF REVIEW ON 2 MARCH 2001

the order on them



- If you do not meet with the Senators, that you ask LTG Pustay to do so.

Yes	No	or, Send	 instead.
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Enclosure a/s

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TAB

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TITLE

A		Project SNOWBIRD Funding Summary Spread Sheet 🧹
в		Some Questions & Answers to Assist with Preparation 🛩
с		Memo to the Deputy Secretary of Defense, 10 Feb 81 \sim
	C-1	DEPSECDEF Response & Approval, 13 Feb 81 🦯
D		Funding Authorization Memoranda
	D-1	Memo from Principal DUSD R&E, 6 June 1980 -
	D-2	Memo from SECDEF (Special C-130 Project), 8 Aug 80 -
	D-3	Memo from SecDef (Special Project Funding),/ 12 Aug 80
	D-4	Memo from SecDef (Special Project Funding),
	D-5	Memo from SecDef (Special Project Funding), ~ 24 Dec 80
E		SNOWBIRD Fund Status as of 1 Feb 81 -
F		Impact on Services of Funding Project SNOWBIRD, FY 80-81
	F-1 .	FY 80 Funding Tradeoffs Requiring Reprogramming ~ (DD 1415)
	F-2	FY 80 Funding Tradeoffs Not Requiring Reprogramming 🗲
	F-3	FY 81 Funding Tradeoffs Requiring Reprogramming 🦯 (DD 1415)
	F-4	FY 81 Funding Tradeoffs Not Requiring Reprogramming -
G		Letter to Senator Hollings of 21 May 80 outlining / the cost of equipment lost at Desert One.
H		Memorandum for Record, 17 Peb 81, Outlining Notification - to Key Congressional Staffers of Reprogramming (DD 1415) Actions



QUESTIONS/ANSWERS

RICEBOWL/SNOWBIRD

Question

- 1 How much did the Iran rescue attempt (RICEBOWL (1) and subsequent force preparations (SNOWBIRD (1) cost?
 - Ans: Project RICEBOWL (14 NOV 1979 24 APR 1980) cost approximately \$198 M. Of that amount, about \$20 M was expended preparing the force for its mission. \$178 M represents the cost of airframes and equipment lost at Desert ONE. (RICEBOWL expenditures were explained in a ASD (COMPTROLLER) Memo to Senator Hollings in May 1980). Project SNOWBIRD (25 APR 1980 -21 JAN 1981 has cost approximately \$112 M as of 1 FEB 1981.

(· ·

- SHOW MEMO TAB G -

1-1 What did each service spend?

Ans: The expenditures for RICEBOWL/SNOWBIRD

RICEBOWL

Army	\$	235,389
Air Force	13	,034,216
Navy	_6	,506,000

SNOWBIRD



\$19,775,605

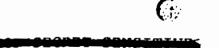


Army

Air Force

Navy







- 1-2 When will we know the total costs for RICEBOWL/SNOWBIRD (ST?)
 - Ans: Although Project SNOWBIRD (1) was conclude on 21 January 1980, costs of training and support associated with the project will n be fully known until 31 March.

 $\int 2$

How was the SNOWBIRD 107 money spent?

Ans: The Army spent approximately half its funds for training support and half for aircraft modifications and hardware procurement. Due to the intensive use of the new production Blackhaw UH-60 helicopter. it was necessary for the Army to spend for support of the Flying Hour Program (FHP). Additionally the Army purchased 25 Omega navigation systems for long range pinpoint navigation of helos, 30 internal fuel extension tanks for the Blackhawk helo force that extended their range from 420nm to a tanks that extended their range from 225nm to

The Air Force expended approximately the of its funds in development of an enhanced STOLcapable MC-130 and the of an procurement of spares for the Pave Low/HH-53 helos, Night Vision Goggles, and Flare and Chaff dispensers for the MC and AC-130 fleet. No additional funds were necessary to support the FHP to this point.

The Navy expended \$1.56M toward the Flying Hour Program. All Services are supporting purchases of communications equipment for the services

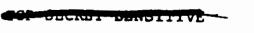
as indicated below.

Army

Air Force

Navy







TOTAL



Why did the SNOWBIRD (project cost so much more compared to RICEBOWL?

Ans: The scope of the second rescue mission required unique capabilities and precise coordination of a larger joint force. The requirement to move forces over great distances and through an essentially non-permissive environment contributed to high costs for this project. Procurement of new generation special equipment, modifications to aircraft, and development of a secure communications capability were particularly costly because they were accomplished on a priority basis. Additionally, SNOWBIRD forces consisted of elements of the 101st Aviation Group, Pave Low/HH-53C helo_assets_from_the 1st SOW and

(:-

SNOWBIRD(S) training was intensive, requiring a faster expenditure of resources when compared to the routine training normally performed by the units assigned to the project. In short, we built a unique force from the ground up as fast as we could using all available resources. In doing so, we trained harder, flew at an increased tempo and consumed resources at a faster rate.

³(w) What funding impact did SNOWBIRD / have on the Services other programs?

Ans: The primary funding impact on the Army was within the Elackhawk helicopter program. Production line parts for the in-production helo were necessarily diverted to serve as spares and repair parts for the SNOWBIRD Blackhawk force. Additionally, funds were diverted from the Cobra Attack Helicopter program. The end result was that Blackhawk production fell and the Cobra program was decremented.

> Within the Air Force, it was necessary to decrement the modification and production programs for the F-15, A-7, A-10 and C-130H aircraft. Additionally, there was a \$5M decrement of the Joint Surveillance System.

Naval programs decremented were; secure SATCOM installations within the Fleet Modernization Program, secure SATCOM installations for new construction warships and other minor communications programs throughout the Fleet.

- REFER TO REPROGRAMMING DATA AT TAB F -

3





3-1 What actions have you taken to restore the areas affected?

Ans: All Services have requested FY 81 Supplemental appropriations to compensate for decremented programs. If approved, Supplemental funds will restore all decremented Service programs and provide for continued support of on-going Counterterrorist programs. Additionally, all the Services have provided for permanent supporting programs within the normal budgetary cycle.

(: : :)

4 How did you fund SNOWBIRD?

Ans: DUSD R&E and SECDEF authorized and directed the Services on five occasions to fund the SNOWBIRD (program. In each case the amounts authorized were determined by the Services based on the progress and requirements of mission preparations.

- REFER TO TABS A & D -

- 4-1 Why did you do it that way?
 - Ans: Since no stated requirement or program provision existed for these projects, SECDEF had to direct the Service expenditures to make the funding possible.
- 4-2 Why didn't you ask for Congressional assistance early on?
 - Ans: At the outset of SNOWBIRD(a) we determined that the operational security of our preparations was vitally important to both the success of a second rescue attempt and ongoing administration efforts to negotiate the hostages release. This single factor was the overriding concern in not requestincongressional support.
- 4-3 Why did you withhold the reprogramming actions (DD 1415)?
 - Ans: Former SECDEF Brown decided to withhold the DD 1415 reprogramming notifications until resolution of the hostage crisis for operational security reasons.





4-3-1 Don't you trust us?

money and if so how?

Ans: Certainly, I trust you. But, in view of the erratic and unpredictable course of negotiations with Iran, it appeared prudent to maintain the tightest security for our mission preparations. At my direction, the preparations were treated as a sensitive compartmented matter, and dissemination of information was allowed strictly on a needto-know basis. Only mission-essential personnel were knowledgable of the project, and they knew only those aspects which required their support.

£ 4.

Ans: Yes, the Services have submitted FY 81 supplemental actions to recover FY 81 funds expended or anticipated for Project SNOWBIRD

(4-5 What is the total supplemental being requested?

Are the Services seeking to recover this

Ans: The total FY 81 Supplemental request to Support SNOWBIRD and as indicated below: <u>Service</u> <u>Amount</u> <u>Title</u> Army Air Force Navy TOTAL





4-5-1 What items are covered in the supplemental?

Ans: The Army Supplemental covers increased Flying Hour Programs, spares for the UH-60 and CH-47 helicopters, communications support and joint training The USAF Supplemental will provide for increased Flying Hours, aircraft modifications, communications equipment The Navy Supplemental will underwrite communications equipment and increased Flying Hours.

5 What did the initial rescue attempt cost?

Ans: Project RICEBOWL 1 cost approximately \$198M. Of the amount, about \$20M was expended preparing the force for its mission. \$178M represents the cost of airframes and equipment lost at Desert One. (RICEBOWL expenditures were explained in a ASD (Comptroller) memo to Senator Hollings in May 1980).

- SHOW MEMO AT TAB G -

5-1 How did the Services fund that project?

Ans: The Services funded RICEBOWL (by reallocating funds within their existing programs.

5-2 What programs suffered to make RICEBOWL possible?

Ans: The Services were not significantly effected by support of RICEBOWL prior to execution. Post-mission readiness was most effected by the loss of helicopters and the EC-130 aircraft at Desert One.

THE DECIDIT DERDITIVE

5-3 Why were there no reprogramming notifications (DD 1415)?

Ans: The Services reallocations didn't exceed the reprogramming thresholds and therefore didn't require DD-1415 reprogramming notification actions. The actual costs requiring reallocation were:

Training & Preparation (RICEBOWL)

Army	\$ 190,762
Air ⁻ Force	3,534,588
Navy	6,500,000
.Total:	\$10,225,350

Airlift & Other Support (RICEBOWL)

Army	\$ 144,627
Air Force	9,499,628
Navy	6,000
Total:	\$ 9,550,255

Total reallocations: \$19,775,605

5-4 What was value of total equipment lost on RICEBOWL.

Ans: The value of equipment lost by Service was:

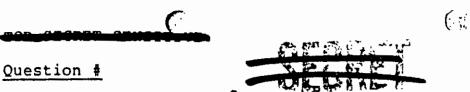
Army	\$ 1,151,541
Navy	161,200,000
Air Force	15,806,319
TOTAL	\$178,157,860

5-4-1 Did USAF and USN procure replacements for aircraft lost during RICEBOWL?

Ans: No.

5-4-2 Why not?

Ans: Air Force felt the EC-130 loss, with some adjustment, could be accommodated. The Navy had insufficient funds at the time to procure new helicopters but is considering new procurement within the budgetary cycle. The Air Force is developing an accelerated MC-130 procurement program at this time.

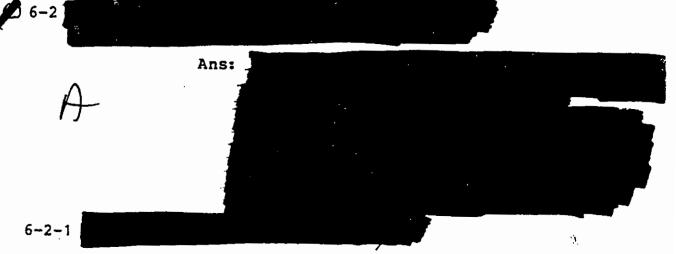


6 Why did SNOWBIRD / cost more than RICEBOWL?

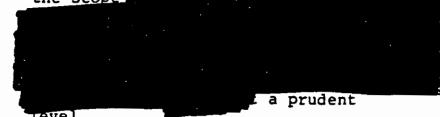
Ans: SNOWBIRD() was more expensive than RICEBOWL() because it involved more maneuver and support forces, a more intensive training program, and significantly improved equipment. In general terms, Project SNOWBIRD() more than doubled the capability of the joint rescue force. Also, as previously mentioned, the priority basis on which these capabilities were developed required compressed training schedules and hence a more compressed rate of fund expenditures.

Ans: Ans: Augmented the rescue mission have been returned to their former unified or

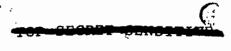
augmented the rescue mission have been returned to their former unified or specified commands.



Ans: Before accurate cost estimates can be determined, it is necessary to evaluate the scope



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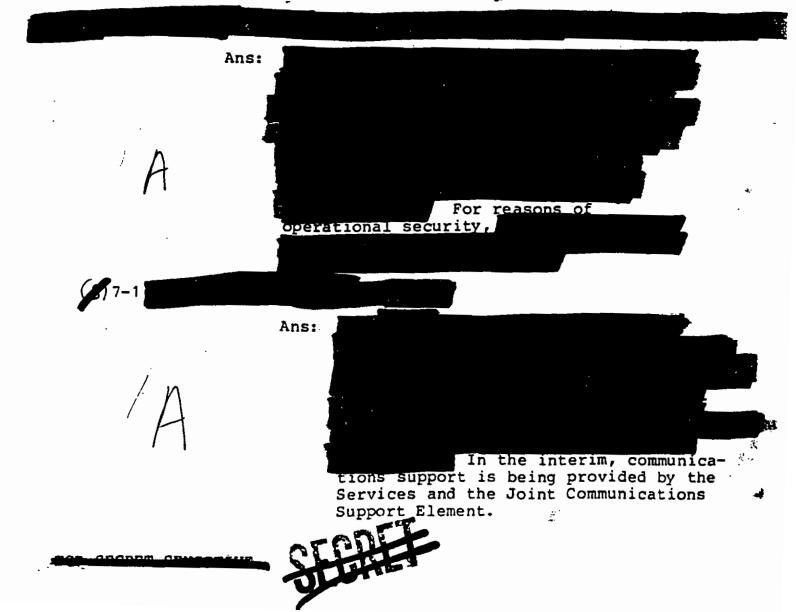


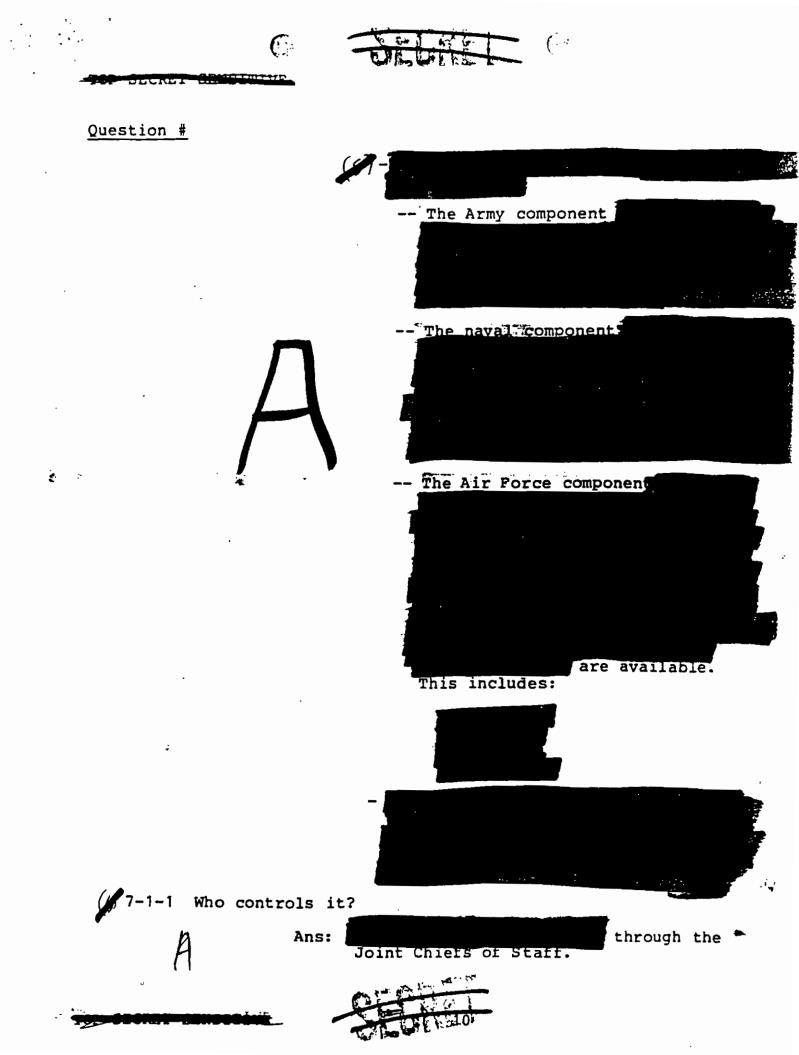
6-2-2 Are these capabilities consistent with other training?

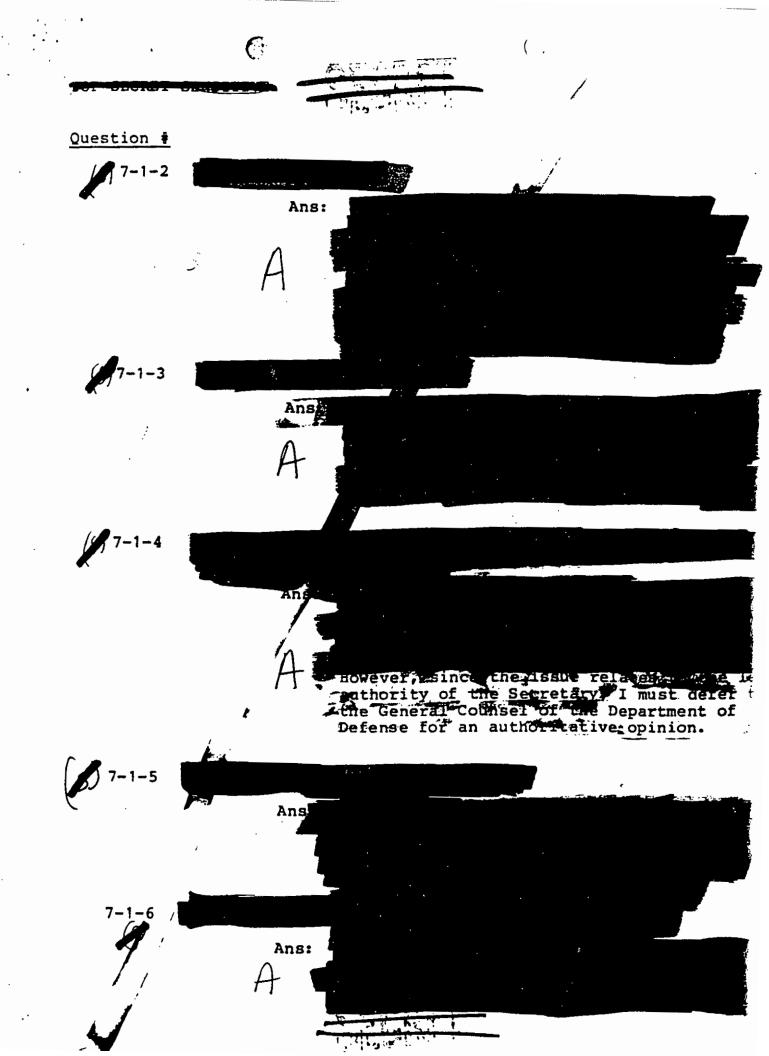
Ans: Although the capabilities developed during SNOWBIRD() are related to the inherent capabilities of the units involved,

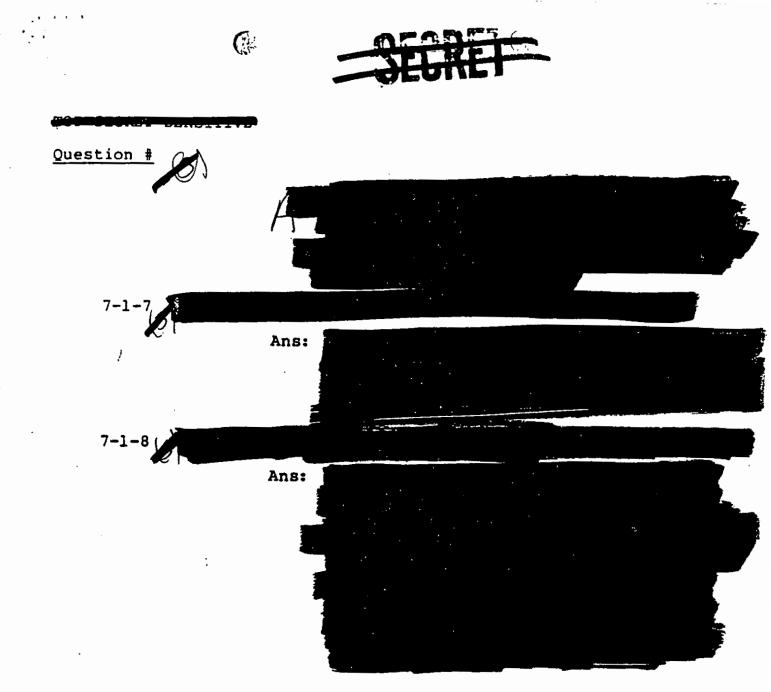


the 101st Aviation Group will require additional flying hours above their present programmed level to maintain the night, low-level flying skills developed during SNOWBIRD









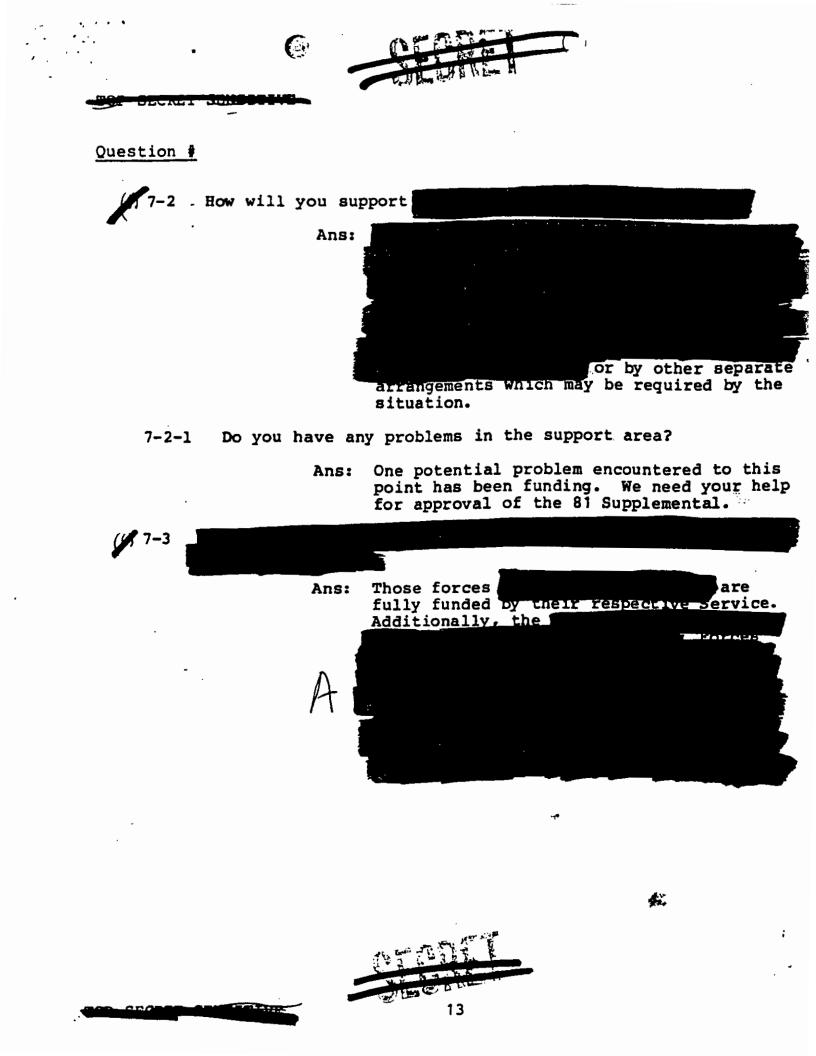
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A

Has the safeguard procedure for separate review of operatic concepts and plans by a senior review group as recommended the Holloway Report been established?

> Ans: Yes. The Operations Deputies act as an oversight review body for matters pertaining

> > Additionally, the Senior Officers Advisory Panel consisting of a board of retired and active duty General and Flag Officers periodically advises the Joint Staff



Question #

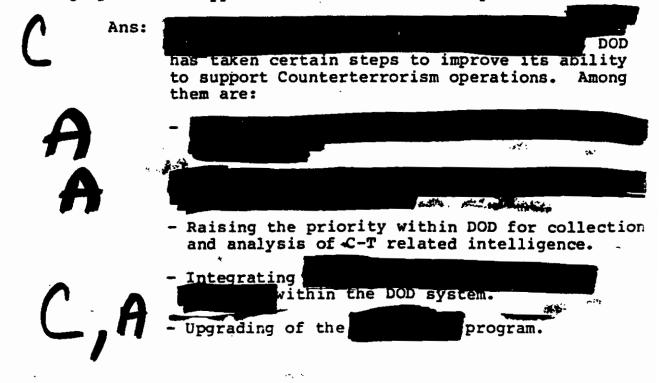


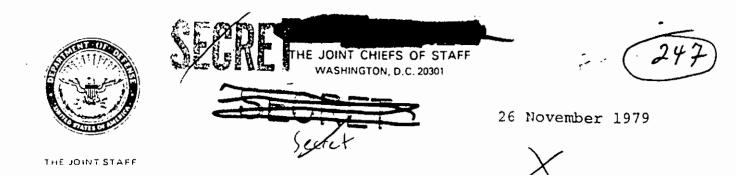
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What advantages, if any, are provided by a joint service organization for a single Service organization such as the USMC?

> Ans: No single service organization could provide the wide range of forces and special capabilities necessary for an effective counterterrorist organization. The unit must be prepared to opera in a wide variety of scenarios utilizing a broad range of forces.

What actions have been taken within DOD to improve the intelligence gathering system in support of counterterrorism operations?





MEMORANDUM FOR DIRECTOR, JOINT STAFF

υ

Subject: Funding for Provisional Joint Task Force

1. Planning and preparation for operations which may be conducted under the control of the provisional Joint Task Force have not been without expense. Expenses to date include payment for civilian manpower, aircraft flying hours, supplies and equipment, and TDY of JTF members. All expenses incurred to date have been unprogrammed; TDY expenses have been paid by the individuals performing the TDY. In order to reimburse the individuals performing the TDY, preclude undue hardship on individuals required to travel as a result of Task Force duties, and to allow Services to adequately track and recoup costs, request fund cite and project codes be provided for operation of the Task Force.

2. (The is presently no funding expertise among the members of the planning staff. Additional expenses will be incurred as the planning, preparation and rehearsals continue. It will also be necessary, at the conclusion of the mission, to provide an accounting for expenses by Service and appropriation. Request staff assistance be provided the planning staff in the aggregation of costs and administration of such funding codes as are provided.

JAMES B. VAUGHT Major General, WSA Declassified by DDO WIMIC 12 May 92 JTF RICE BOWL Tekin care of Sy having each curvice whatlich a fund source Stadlich a fund source B) for TOY i Ditta formut adding a Ditta formut man. The lifemon 1120/79 Director, J-3/07 Copy Furnished:



THE JOINT STAFF

THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

7 December 1979

MEMORANDUM FOR J-3

Subject: Fund Cites (U)

(V) 1. (PS) A problem has arisen due to the lack of a fund cite for resupply of JP-4 for helicopters at the training site at Yuma. (U)

2. (18) Previous arrangements for the Marine Air Station Yuma (MAS) to provide JP-4 was working satisfactorily until they requested a fund cite for reimbursement. The total required to date is approximately \$35K. Individuals on the ground have attempted to alleviate the situation; however, all possible solutions require reimbursement of fuel to MAS.

3. (8) The best solution is to continue with MAS providing fuel by tankers to the Army airfield where the helicopters are located and providing a fund cite to MAS.

(U) 4. (PS) The alternate solution would be for someone in authority to contact the appropriate person in the MAS chain of command and direct continued support keeping cost data for future submission at a later date.

5. (15) The lack of appropriate fund cites may continue to cause problems in day-to-day activities in procurement of supplies, rations, etc., as the exercise continues. We currently have a fund cite for small expenditures from the Task Force Comptroller for Delta housekeeping supplies.

6. (U) Request guidance in overcoming this situation.

- and second with

JAMES B. VAUGHT Major General, USA

Fund utes hundled by services on site. Frilip D. Shuth

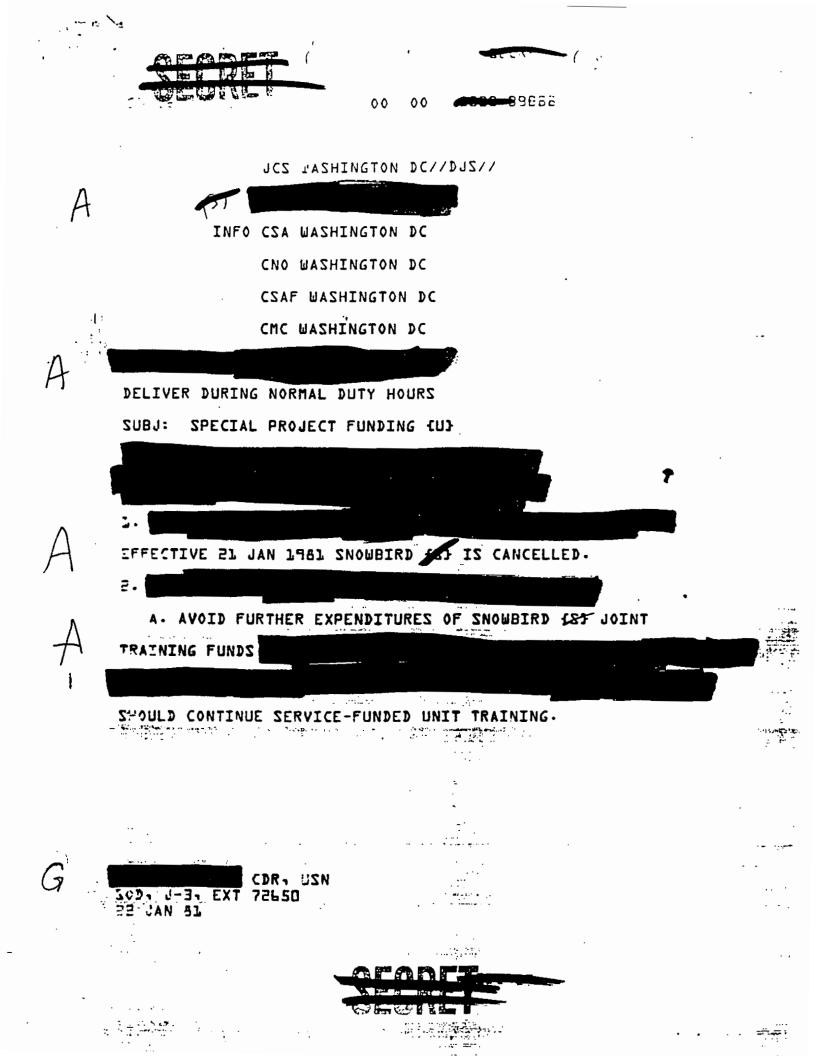
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JTF RICE BOWL

CLASSIFIED BY DIRECTOR, J-3 DECLASSIFY ON 7 DECEMBER 1985

Do NMCC 12 May 52

(253 and the first foreigne OUCS SUMMARY SHEE FOR USE BY ORIGINATING DIRECTORTATE **CLASSIFICATION** 10: DJS DISM NO ODJS SUSPENSE DATE THRU: DISM DATE SUBJECT: ACTION INFORMATION SIGNATURE OTHER APPROVAL Special Project Funding (U) х Х REMARK 1 establishes DJS tasking* to develop regular funding for 6 10 Feb as milestone for budget submission. confirmed 10 Feb as realistic date for budget submission. 2 JUS Plan for staffing (remainder FY 81, FY 82, and FY 83): Distribute to Services for staffing (11 Feb) - AO meeting to identify, resolve budget issues (18 Feb) - Present budgets to OPSDEPS (20 Feb, assuming no major monflicts) - Service actions to program approved budgets (Mar 81) -- prepare amendment or supplemental to FY 82 budget -- POM actions for FY 83 and out years 3. (2) Per direction Col. attached message cancelling SNOWBIRD $\frac{1}{5}$ 4. (U) Recommend DJS release of attached message. Reference: CLASSIFIED BY: Director, J-3 * DJSM-103-81, 15 Jan 81 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 21 Jan 2001 "XTENDED BY: Director, J-3 ACTION OFFICER COORDINATION/APPROVAL G OFFICE NAML EXTENSION OFFICE IAME EXTENSION CDK TISK SOD, J-3 COPS 72602 55814 Ext 72650 SOD <u>J</u>-33 EXEC) 🗖 🖓 DATE OF PREPARATION J-31 NA HERE IN 21 Jan S1



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B. IN CONJUNCTION WITH REF & TASKING, PREPARE AND SUBMIT A JOINT TRAINING PROGRAM TO JCS, J-3, BY 10 FEB.

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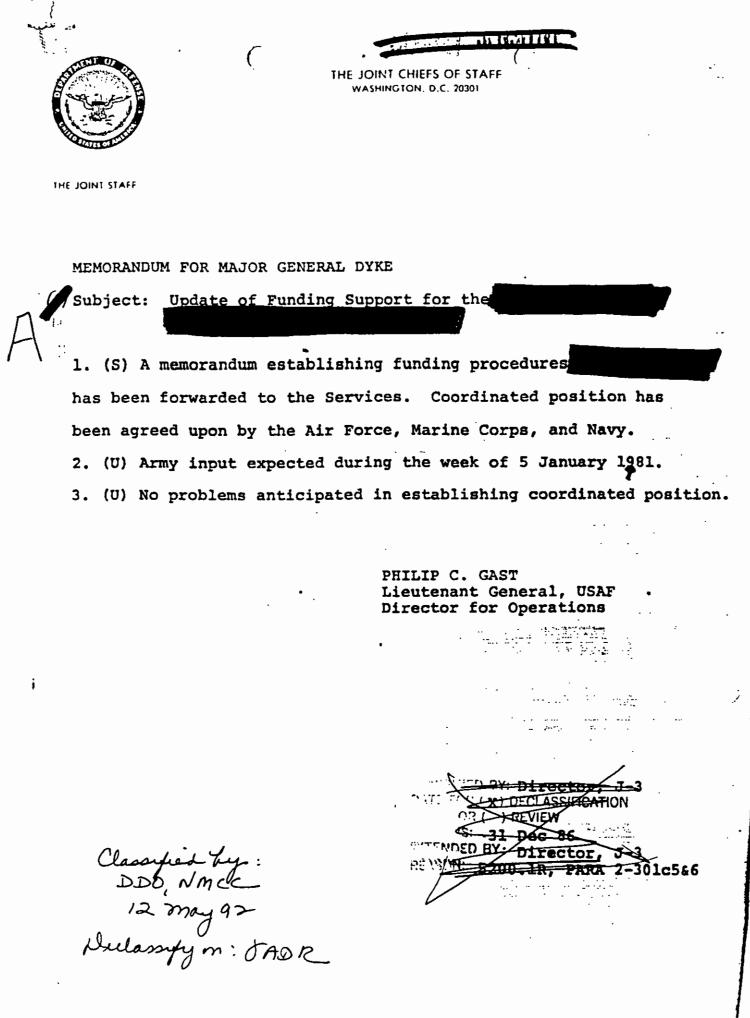
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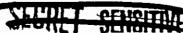
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DEPARTMENT OF THE ARM

4 November 1981

MEMORANDUM FOR DIRECTOR, JOINT STAFF

SUBJECT: Review and Analysis of the Joint Task Force Capability Review

1. (U) References.

a. Memorandum for Director for Operations, Joint Staff, subject: Review and Analysis of the Joint Task Force Capability Review, dated 23 Jun 81, (4) (Inclosure 1).

b. JTF Capability Review, dated 11 May 1981 (0)

c. Memorandum for ODCSOPS, subject: Joint Task Force Capability Review (11 May 82 Report by MG James B. Vaught, USA), dated 9 Jul 8

2. (U) Per your Memorandum of 9 July 81, detailed Army comments on the subject review are provided as inclosure 2. Many of the recommendations have significant money implications that require further staffing, coordination and programming within the Army.

3. **Control** In addition to the comments provided, the Army also makes the following recommendations:

a. The required to make the recommendations work, e.g., doctrine, funding of the vision goggle, etc.

b. **Determination** be made as to who is the keeper of the techniques and applications outlined in the Review and what can be imparted to conventional forces.

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WILLIAM R. RICHARDSON Lieutenant General, USA Army Operations Deputy

2 Incl .as

. . CLASSIFIED BY: DCSOPS, DA

REVIEW ON: 3 Nov 2001





UNCLASSIFIED MILLY SEPARATED COOM ATTACHMENTS



DEPARTMENT OF THE ARMY

in preparation of his review.

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MEMORANDUM FOR DIRECTOR FOR OPERATIONS, JOINT STAFF

SUBJECT: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. Vaught, USA) (U)

1. (U) Per your memorandum of 29 May 1981, detailed Army comments on the subject report will be provided after ARSTAF conducts a morp thorough review which is now underway.

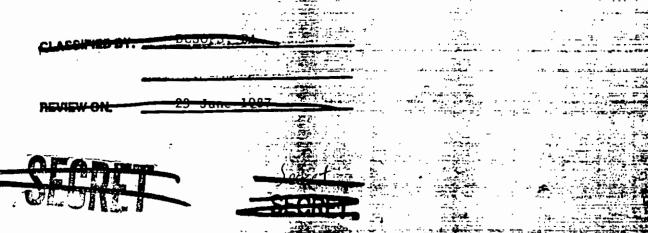
2. (a) I believe it would be beneficial for Major General Vaught's report to be forwarded to the Director of the Central Intelligence Agency, Unified Commanders; CINCMAC, CINCSAC, and COMTAC for information. Additionally the SOAP about about provide a separate review. The

3. (U) My primary recommendations with respect to counterterrorism are as follows:

but should assist

a. (b) The Joint Staff action on establishment of congressional committees for oversight of counterterrorism should be completed and of considered as a matter of priority by the Operations Deputies.

b. (27) Action should be initiated by the Joint Staff concerning the US government counterterrorism crists management structure and command and control-related issues. While we have made great strides



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in upgrading our military counterterrorist capabilities, I perceive a significant void at the highest governmental levels to accomplish the decision-making necessary for employment of these forces, particularly within CONUS.

4. (U) I am fully prepared to discuss these issues in more detail with you.

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OTIS Lieutenant General, USA Army Operations Deputy

L. Kanak

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JTF CAPABILITY REVIEW

SUBJECT: Navigation

Item Number: A-2

1. Recommendation is valid.

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2. Army program(s) applicable to recommendation: Production of AN/AVS-6, Aviators Night Vision Imaging System, is scheduled to begin in FY 82.

3. Proposed method to act on recommendation: Continue program in existence and emphasize training in field units receiving this equipment.

4. Impact of implementation and timeframe required: Fielding of devices begin in FY 84 and continues through FY 88. This should double our capability for night operations based on the ability to train under darker conditions to include periods of overcast.

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Action Officer or POC: MAJ(P)

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			JTF	CAPABILITY REVIE	W	· .
5	SUBJECT:	Ground Open	rations		Item	Number: B-1
1	L. Recon	mendations a	ure valid.			·
- 2	2. Army	program appl	icable to rec	ommendation: N//	A	
A	operation operation cechnique	s topic are s Forces. T s recommende mounteaction ding kits on	presently sta he and practic adopted the s s that are on	tated recommendat -going include st te <u>rs.</u> The Army h	nong the Army and MAC subsc crons as doct crut lowering	Special ribe to the rine. kits and he
4	. Impac	t of impleme	ntation and t	ime frame require	d: N/A	7
AGS	. Actio	n Officer an	d POC: LTC		DAMO-ODSO,	1700.
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	JTI	CAPABILITY REVIEW
SUBJECT	: Ground Operations	Item Number: 8-2
1. Rec	ommendations are valid.	
2. Arm	y program applicable to re	commendation: N/A
A of inter	elligence Planning Group h rest for Special Operation and USAF un All Special Operations	commendations: Department of the Army through has made airfield intelligence a priority item is tasks. Army Special Operations Forces in hits have routinely trained on airfield Forces carry airfield seizure as a terminal
4. Impa	act of implementation and	timeframe required: N/A
A.G. 5. Acti	ion Officer and PCO: LTC	DAMO-0DS0, 71700?
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CLASSIFIED BY:	DCSOPS, DA	
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	JTF C	CAPABILITY REVIEW
	· .	
SUBJECT: G	round Operations	Item Number: B-3
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(س1. Recommen	ndations are valid.	
(u)2. Army pro	ogram applicable to reco	mmendation: N/A
extensively DA has purch could be use modified to extensively and the Nava	studied the problem of ased d for meet the needs of the s	
	fficer and POC: LTC	DAMO-0DS0, 71700.
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ASSIFIED BY:	DCSOPS, DA	
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Item Number: B-4

(w)1. Recommendations are valid.

(4)2.

Army program applicable to recommendation: N/A

5) 3. Proposed method to act on recommendation: Department of the Army has developed a motorized. Special Operations package of equipment and assigned it to each forces with an outstanding ability to conduct rapid motorized operations under

increases in weapons, night vision devices and communications.

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(ω) 4. Impact of implementation and timeframe required: N/A

Action Officer and POC: LTC

DAMO-0DS0, 71700.

CLASSIFIED BY:	DCSOPS, DA		
	2 Nov 87		

SUBJECT: Air Operations, Helicopter

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Item Number: D-4

(u) 1. Recommendation is valid.

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(w) 2. Army program(s) applicable to recommendation: KY-28's are being replaced by KY-58 (Vinson). When sufficient assets are available, CH-47's will receive 2 KY-58's.

(ω) 3. Proposed method to act on recommendation: Already underway - awaiting sufficient KY-58's to implement.

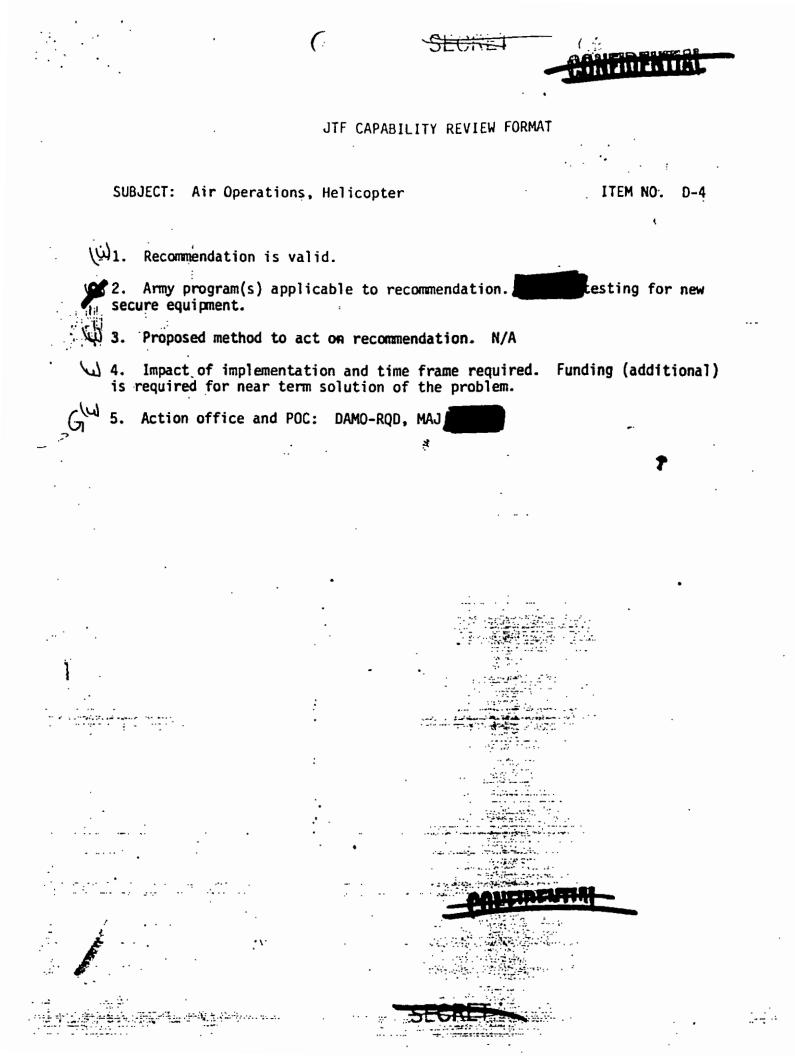
() 4. Impact of implementation and timeframe required: Sufficient assets to implement should be available late 1982/early 1983.

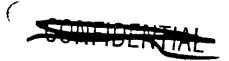
Action Officer or POC: Mr.

DAMA-CSC, 41908.

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CLASSIFIED BY:	DCSOPS, DA	
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REVIEW ON:	2 Nov 87	_
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SUBJECT: Army Airlift

Item Number: D-9 thru D-14

(w) 1. Recommendation items listed of concern are primarily modifications to Army aircraft. Modifications listed appear valid providing their operational necessity is validated by ODCSOPS. It is understood many of these modifications have already been accomplished for selected special operations units. Further extension to a wider range of conventional forces would require considerations of logistics impacts as a separate issue.

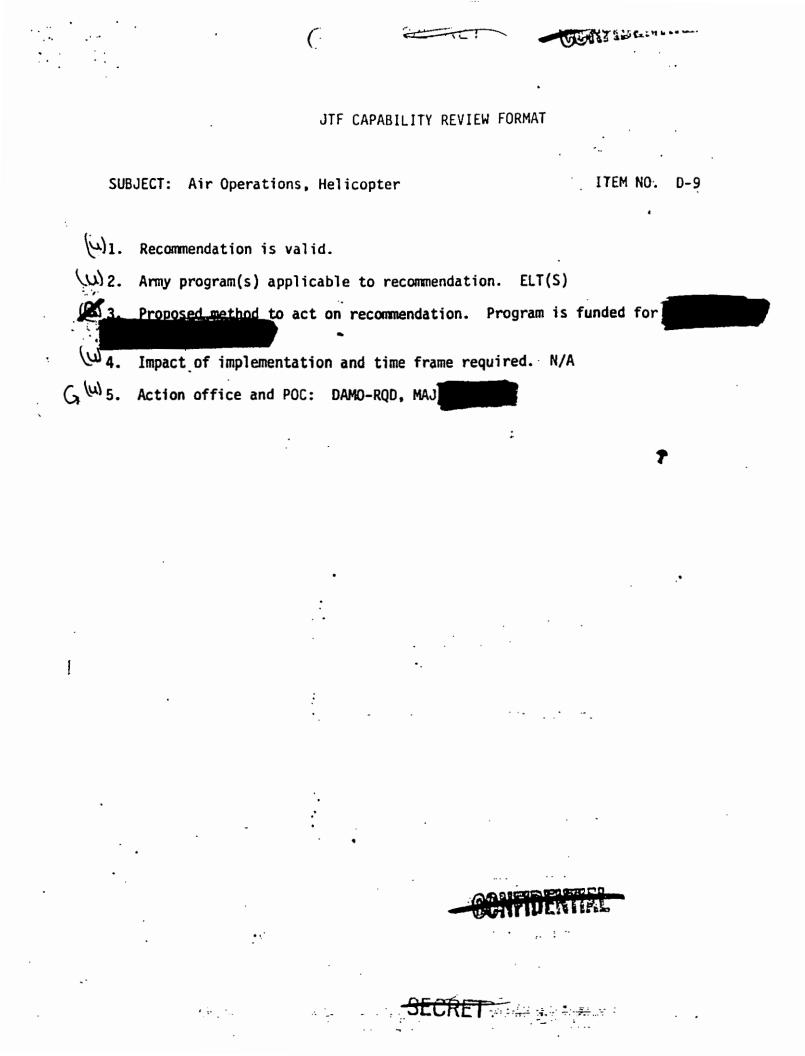
 (\mathcal{U}) 2. Army program(s) applicable to recommendation: As required.

 (ω) 3. Proposed method to act on recommendation: As required.

(4)4. Impact of implementation and timeframe required: TBD.

G(W5. Action Officer and POC: MAJ]

DALO-AV, 70487.



JTF CAPABILITY REVIEW FORMAT

SUBJECT: Air Operations, Helicopter

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ITEM NO. D-9

(u) 1. Recommendation is valid.

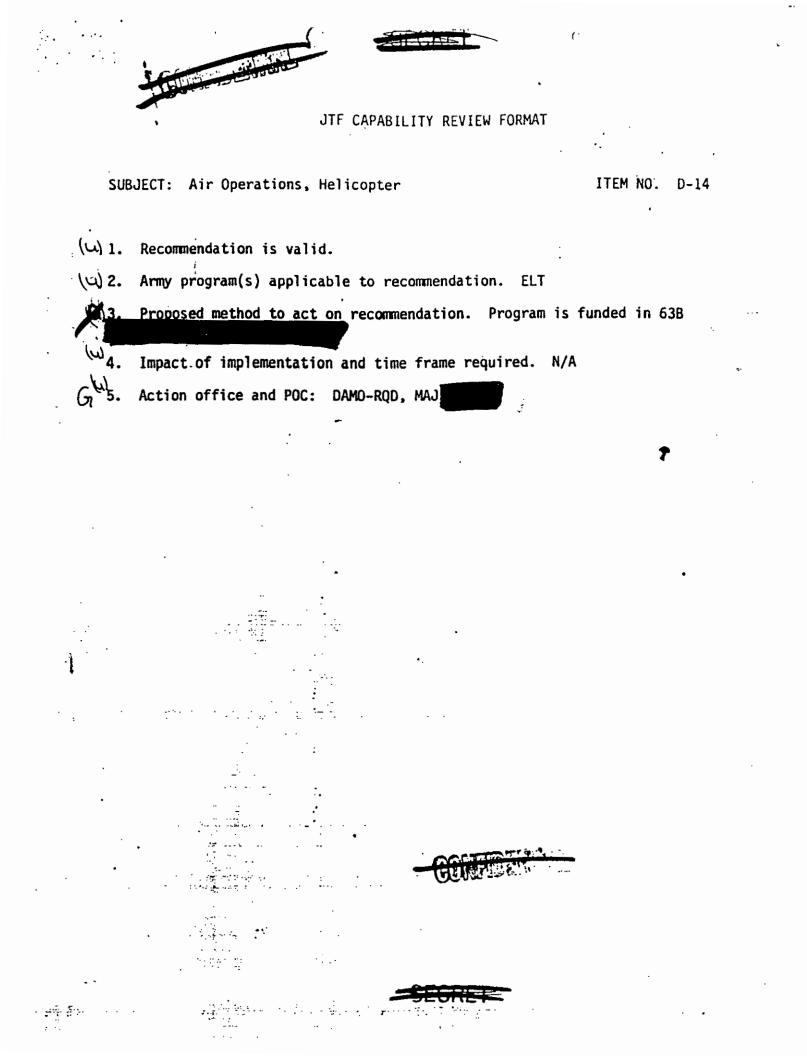
(ω)2. Army program(s) applicable to recommendation. ELT(S)

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3. Proposed method to act on recommendation. Programs are funded in FY 82 for: Forward Area Refueling System, NVE Cockpit Compalibility UH-60, CH-47 Avionics Enhancement Navigator Improvements.

(4)4. Impact of implementation and time frame required. N/A

ር ሥኔ. Action office and POC: DAMO-RQD, MAJ





SUBJECT: Air Operations, General

Item Number: E-3

1. Recommendation is valid.

[u] 2. Army program applicable to recommendation: N/A

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 $3^{(U)}$ Proposed method to act on implementation: The total Airfield Seizure Terminal Training Task, as outlined in C-3, has not been practiced for over six months with all potential forces. This matter is of concern as overall force readiness in this critical task is rapidly declining.

1 4. Impact of implementation and timeframe required: N/A

. Action Officer and POC: LTC

DCSOPS, DA

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2 Nov 87

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SSIFIED BY:

REVIEW ON:

응용 전문 문제 동작적인

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DAMO-ODSO, 71700.

SUBJECT: Air Defense

Item Numbers: F 1-3

1. Recommendations are valid.

2. Army program applicable to recommendations: N/A

3 Proposed method to act on recommendations: The Army tory is reacting to the JTF recommendations. However, been extensively trained in use of the Stinger Weapon System and are fully capable of using the equipment assigned by the

(u) 4. Impact of implementation and timeframe required: N/A

Action Officer and POC: LTC

DCSOPS

2 Nov 87

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DAMO-ODSO, 71700.

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REVIEW ON:

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			JI	FF CAPABILITY RE	VIEW		
. S	SUBJECT:	Air Defens	e			ITEM No. F-1	
				STINGER			
	EQUIREMEN Landestine	f: Provid forces.	e	surface air	defense capa	' bility to	
A. WI	. Recomme	endation i	s valid.				
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Gus	. Action	office is	DAMO-RQA.	POC is LTC		53676. 7	
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Item Number: F-2 SUBJECT: Air Defense VULCAN **REQUIREMENT:** Provide surface air defense capability to The requirement is valid with caveats. .1. The Army has no plans to provide Vulcan 2. since the Vulcan is planned to be phased out and replaced by the Lightweight Air Defense System (LADS) in light divisions and by DIVAD GUN in heavy divisions. (\mathbf{v}) 3. An interim capability could be provided as a special requirement for off-the-shelf procurement and fabrication on a limited scale until LADS is fielded. The impact of implementing the requirement would be diversion of funds from other projects. Using off-the-shelf hardware should be available within one year from release of funds. This action is currently under study within ODCSOPS. • A) 5. Action office is DAMO-RQA. POC is LTC 53676. -----DCSOPS, DA CLASSIFIED BY: 2 Nov 87 REVIEW ON: i de la compañía de l



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JTF CAPABILITY REVIEW

SUBJECT: Air Defense ITEM No. F-3 COMMAND, CONTROL AND COMMUNICATIONS (C^3) REQUIREMENT: Provide C³ for ground air defense forces during operations. 1. The requirement is valid with caveats. The Army is now finalizing the requirements for a SHORAD C³ system 2. which will provide much of the capability desired. However the Army has not developed a requirement for a The applicable program is the SHOKAD C² program. 3. A requirement for is being looked at by the USAADS. No special method or procedure is planned. 4. The impact of implementing the recommendation is to begin a minor program which is of high risk. When requirements documents are completed the Army will pursue both of these programs. and LTC Action office is DAMO-RQA. POCs are MAJ 53676. ļ ÷ .

Item Number: G-1 SUBJECT: Command Structure and Doctrine Recommendation is valid. (\mathbf{u}) 2. Army program applicable to recommendation: N/A (4)3. Proposed method to act on recommendation: Department of Army supports the command/control doctrine as written in G-1. However, it cannot be considered joint doctrine without JCS action. Within the Army Special Operations forces, the recommendation is considered operational doctrine. Impact of implementation and timeframe required: N/A Action Officer and POC: LTC DAMO-0DSO, 71700. 7 DCSOPS, DA Y SCELE CLASS:FIED BY: <u>،</u>۲. .. 2 Nov 87 REVIEW ON:

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	· ,	JTF CAPA	BILITY REVIEW	· ·	
SUBJECT	: Command Control a	nd Communica	ations	Item Num	ber: G-2
1. Rec	ommendation is valid	•			•
A vehicle	y program applicable posed method to act act of implementation	on recommend	lation:		gned a CP
	ion Officer and POC:			QAMO-ODSO, 7170	00.
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CLASSIFIED BY:	DCSOPS, DA				
	2 Nov 87		· · ·		
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SUBJECT: Replacement of Parkhill COMSEC Equipment

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ITEM NO. G-40

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1. Recommendation is valid.

2. No known Army program applicable to recommendation. NSA has joint responsibility for developing new equipment required. DCSOPS C4 should be ARSTAF-POC.

N/A 3.

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NSA must provide specifics. ARSTAF POC should be DCOSPS-C4. 4.

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SUBJECT: Equip the Force while Retaining Item Number: H-2 OPSEC

1. Recommendation is valid.

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2. Army program(s) applicable to recommendation: All tactical operations.

Proposed method to act on recommendation:

b. On a broader base, OACSI and MACOMs include within OPSEC guidance the alert that the logistics system may be the weak link in the OPSEC chain.

4. Impact of implementation and timeframe required: Enhanced ability to equip the force while maintaining OPSEC. Continuing.

NNI-INI-PA

5. Action Officer and POC: LTC

DALO-PLO, 78916.

SUBJECT: Task Force Support To XVIII Corps; Provide Added Training Item Number: H-4

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1. Recommendation is valid.

2. Army program(s) applicable to recommendation: N/A

3. Proposed method to act on recommendation: It is understood this has already been accomplished.

4. Impact of implementation and timeframe required:

5. Action Officer and POC: LTC

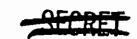
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DALO-PLO, 78916.

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JTF CAPABILITY REVIEW

SUBJECT: Support while Deployed

Item Number H-6

Y. Recommendation is valid, however has been accomplished. provided experience data concerning deployment and sustainment of deployed force.

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2. Army program applicable to recommendation: All force deployments, with emphasis to the RDF-A.

3. Proposed method to act on recommendation: FORSCOM, EDJTF, and AFOR commanders should receive a copy of this report to assist planning.

4. Impact of implementation and timeframe required: N/A

5. Action Officer and POC: LTC

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HUMINT Coordinating Committee

SECRET	F-257
λ	Item Number:
Intelligence Historical Repo J2, JTF 1-79	CONDUCTED ON 12 May 92
T Coordinating Committee	DERNATIVE CL IT DDA WMCC
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March 1980 - December 1980 TIMEFRAME: SUMMARY:

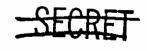
SUBJECT:

Early on in the November 79 planning phases the JTF/J2 was authorized by the Service ACSIs to establish direct coordination with the appropriate Service HUMINT organizations. Contact was handled on a service compartmented basis until March 1980 when the JTF/J2 requested DIA and the services provide representatives to a DoD HUMINT Coordinat Committee. The Group met four times prior to the April 80 attempt A FTER the and was reactivated when it became apparent that DoD had to make a special effort in the HUMINT field. In August 1980, JTF again requested DIA and the Services provide representation to the HUMINT Coordinating Committee (Atch 1). The first HUMINT Coordinating

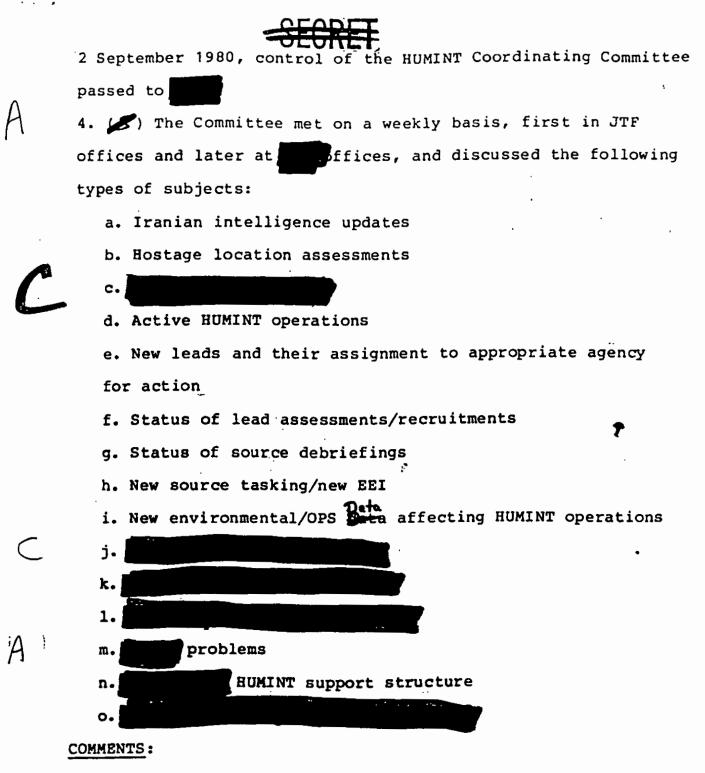
Committee meeting in support of SNOWBIRD was held on 12 August 1980, chaired by JTF J-2.

3. (7) On 25 August 1980, Secretary of Defense designated Department of the Army (DA) as Executive Agent for DOD

activities in support of SNOWBIRD (Atch ACSI, DA, representing Chief of Staff of the Army, in 3). as his executive turn designated agent for such intelligence activities. Commencing on



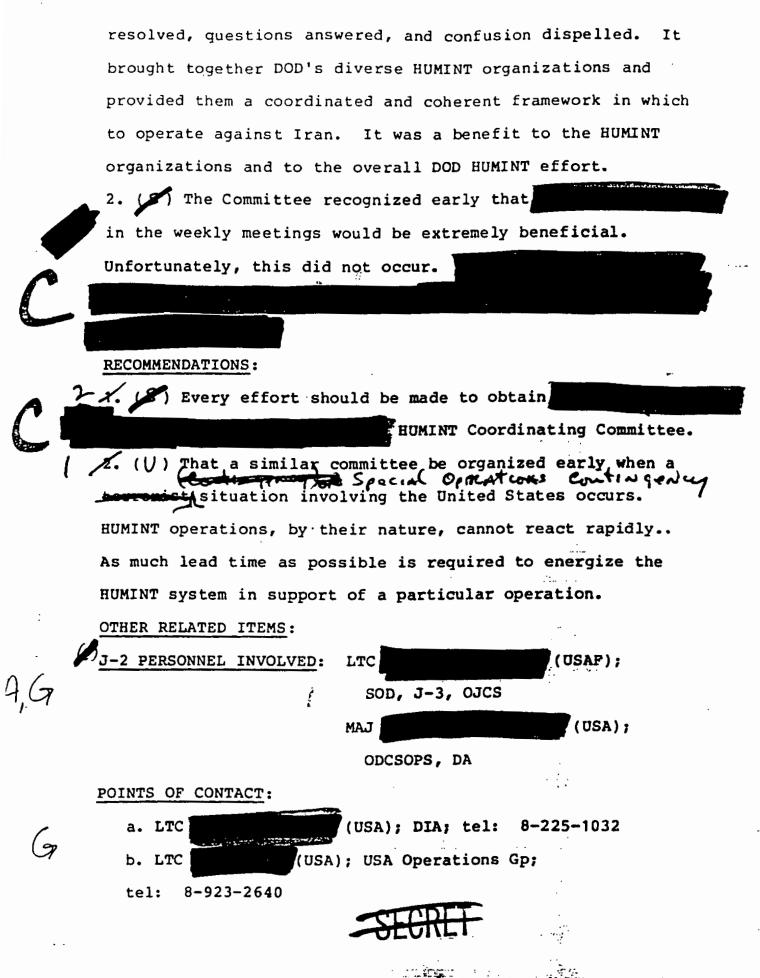


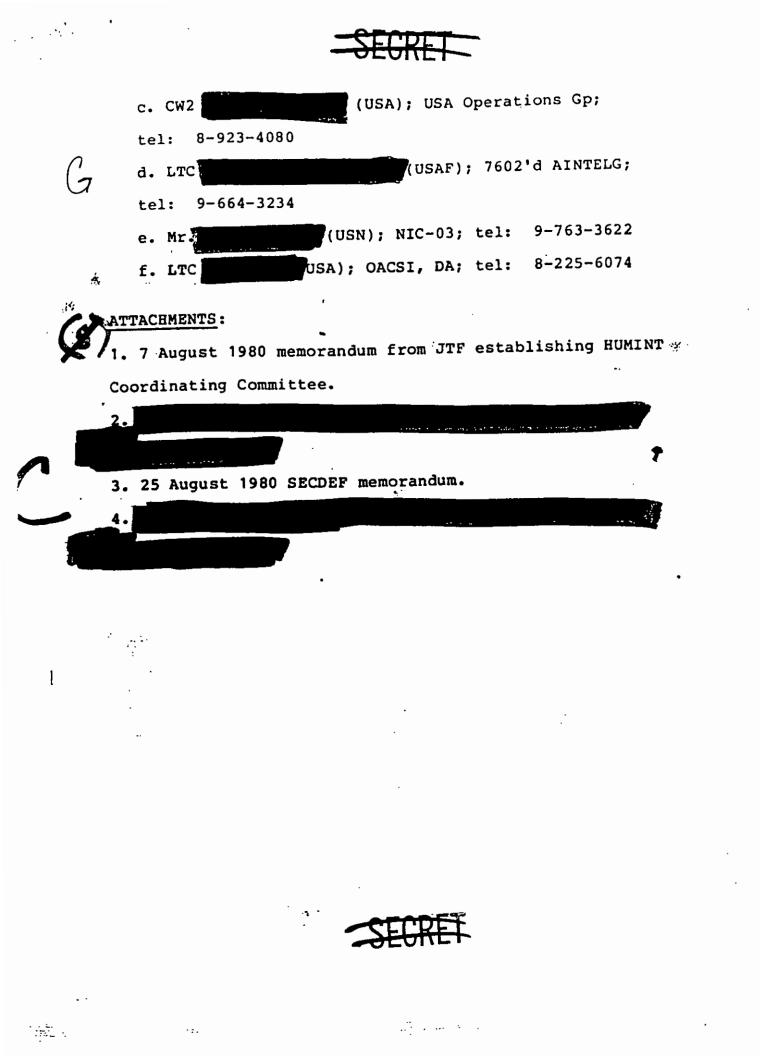


1. (U) The HUMINT Coordinating Committee served a key function, in copport of SNOWDING (due to the characteristic priorte May 1960; The import on BICEDOWL was minimate). The Committee provided a weekly forum in which problems could be



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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

7 August 1980

THE JOINT STAFF

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MEMORANDUM FOR:

Lieutenant General Tighe, USAF, Director, Defense Intelligence Agency Major General Thompson, USA, ACS/Intelligence, USA

- Major General Marks, USAF, ACS/Intelligence, USAF
- Rear Admiral Shapiro, USN, Director of Naval Intelligence

Subject: HUMINT Support

1. During the past nine months the services and DIA have been providing HUMINT support to this office on a case by case basis. Most contacts were handled on an individual

Well; my office stated requirements, the service intelligence organizations vetted, trained, controlled, and debriefed the sources.

2. In March, as the tempo of activity picked up and several special needs surfaced, a coordinating committee was formed in an effort to meet the new requirements. The effort was productive and continued until the end of April. Since that time, actions reverted to coordination on an one to one basis between this office and the sponsoring service. However, a recent increase in potential sources warrants the reactivation of the coordinating committee.

3. (1) The purpose of the committee will be to periodically review HUMINT requirements, evaluate source potential, coordinate support needs, including funding, and provide advice on HUMINT matters to this office. It is envisioned that the committee would consist of a designated representative from my staff and each of the following offices:

- a. DIA/CC4
- 5: DIA/JSS1
- B. UBA/ABBI
- d. USA/INSCOM

e. USAF

f. USN/DNI

4. Request your designated representative attend the first meeting of the committee, which has been tentatively scheduled for 1030 Tuesday, 12 August 1980 in the Pentagon, Room 2C840.

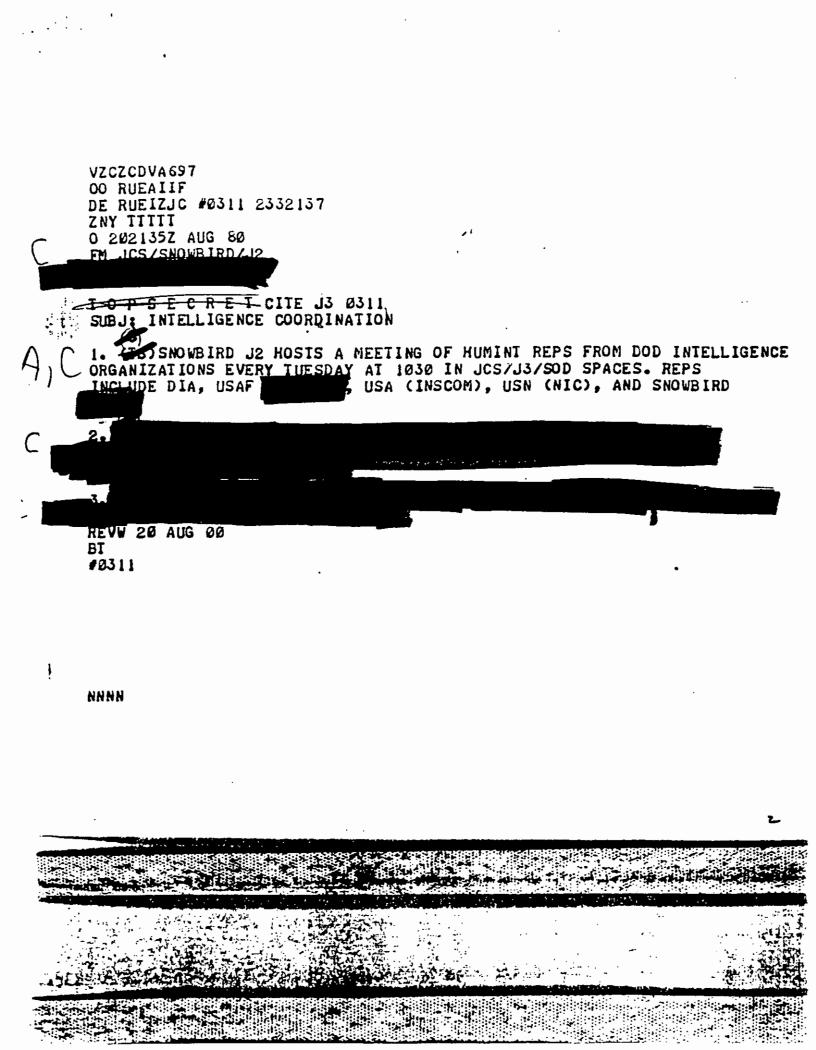
5. (b) Designated representatives should contact my POC, Lieutenant Colonel at 55078 (Secure 2189) to confirm attendance.

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RICHARD V. SECORD Major General, USAF





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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2 5 AUG 1980

THE JOINT STAFF

MEMORANDUM FOR MAJOR GENERAL VAUGHT ບ) Intelligence Support for SNOWBIRD met and Related Subject: Matters: (D) . * Director, DIA memorandum, dated 7 August Reference: 1980, same subject (U) ** Chairman, Joint Chiefs of Staff memorandum, same subject (attached) *** Secretary of Defense memorandum subject: Intelligence Support to SNOWBIRD (attached) 1987 On 7 August 1980, Director, DIA proposed establishment 1. of an Intelligence Policy Review Council* to be composed of senior representatives of the national intelligence community. The purpose of this council would be to focus on external intelligence support requirements for SNOWBIRD (TS) and would review, for policy implications, new requests for intelligence, intelligence support, and related DOD this concept in a memorandum to the Director, DIA** and defined the functional aspects of the council in relationship to other organizational entities involved in SNOWBIRD (TS) support. Additionally, the Secretary of Defense has appointed the Department of the Army as Executive Agent for DOD support operations connected with SNOWBIRD. 3 IST SNOWBIRD LOOT, remains under COMJEF but will respond to Executive Agency tasking for support activities. THOR HANSON Vice Admiral, USN Director, Joint Staff Classified by Director, Joint Staff Declassify on 23 August 2000







2 5 AUG 1980

MEMORANDUM FOR THE DIRECTOR, DEFENSE INTELLIGENCE AGENCY

Subject: Intelligence Support for SNOWBIRD (T) and Related Matters

Reference:

 a. Director, DIA Memorandum, dated 7 August 1980, same subject

- b. DOD Directive 5105.29 dated 1 December 1979
- c. DOD Directive 5240.1R dated November 1979

1. (15) As recommended in paragraph four of reference a, you are authorized and requested to form and serve as chairman of an Intelligence Policy Review Council. The Council should be composed of senior representatives of DIA,

community support to SNOWBIRD (TS). The Council will review new requests for intelligence, intelligence support, and related the activities emmanating from the SNOWBIRD (TS) staff, for policy implications and technical feasibility. Review by the Council of such requests will be accomplished prior to formal tasking or other implementing actions.

2. (no) Establishment of the Intelligence Policy Review Council under your Chairmanship will not alter currently risting arrangements in which liaison officers from DIA, Services work directly with the SNOWBIRD

(TS) staff.

3. [36] As a separate matter, the Secretary of Defense has signed the attached memorandum designating the Department of the Army as Executive Agent for all approved DOD

operational support activities on behalf of SNOWBIRD (TS) in accordance with references b and c. Procedures for approval of such requested activities will be as follows:

a. (c) COMJTF will approve new requirements for non-DOD assistance identified by the SNOWBIRD (TS) staff. Such requirements will be forwarded to the Intelligence Policy Review Council for validation. The Council will then provide a recommendation through the Operations Deputies (sitting as the Special Operations Oversight Group) to the Joint Chiefs of Staff. In each instance, recommendations of the Council will address the technical feasibility of accomplishing the requirement and will identify organizational responsibility aspects bearing on the SNOWBIRD (TS) request. Additionally, the Council should address all other pertinent aspects of each proposal with emphasis on those with policy implications. (0)

b. (1) If the Joint Chiefs concur in the proposed action and if the action is within their authority, it will be approved. If the action requires approval by the Secretary of Defense of other higher authority, it will be forwarded with an appropriate recommendation.

4. Also attached is a memorandum to COMJTF outlining the above procedures and providing copies of the appropriate correspondence relating to this matter.

DAVID C. NES

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General, USAF Chairman, Joint Chiefs of Staff

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WASHINGTON, D.C. 20301

25 August 1980

MEMORANDUM FOR THE SECRETARY OF THE ARMY

SUBJECT: Intelligence Support to SNOWBIRD

1. You are hereby designated Executive Agent for the Secretary of Defense in matters pertaining to all approved Department of Defense

relating to Operation SNOWBIRD (TP).

2. (U) Provisions of DoD Directives 5105.29 dated 1 December 1978 and 5240.1R dated November 1979 apply.

3 (195) The intent of this Executive Agencyship is to establish a single point of management within the Department of Defense for approved

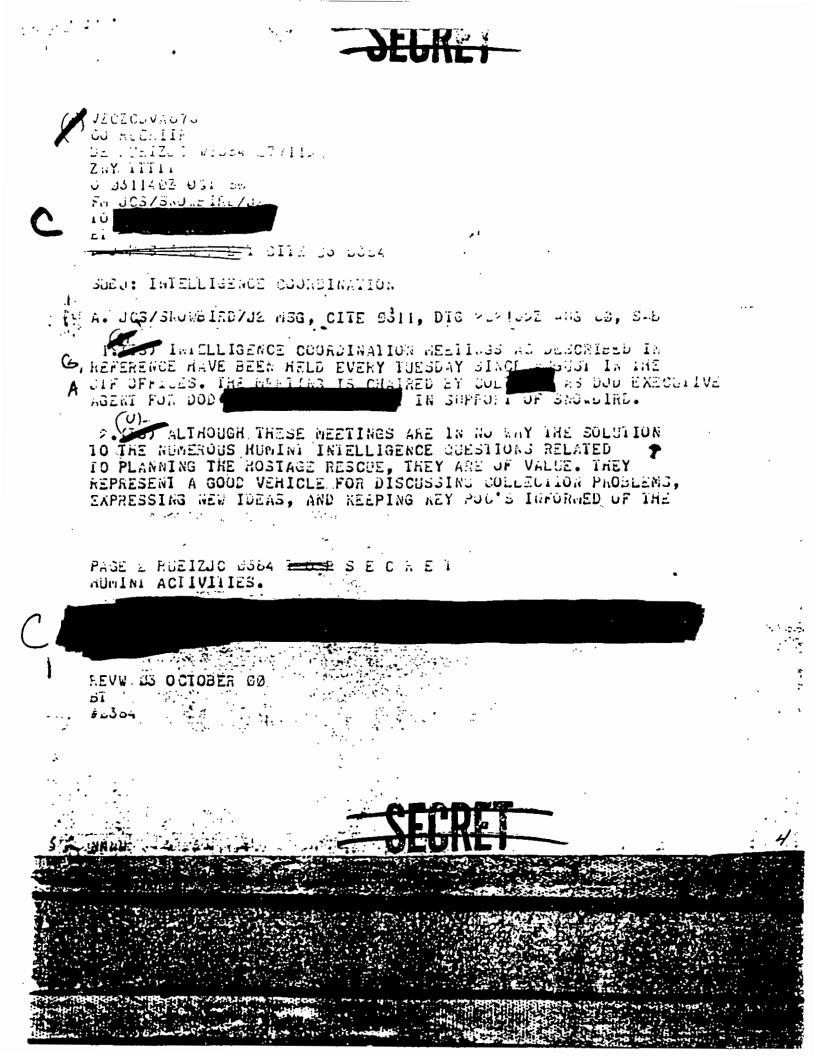
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4. (15) SNOWBIRD (Treating and the security of the security of

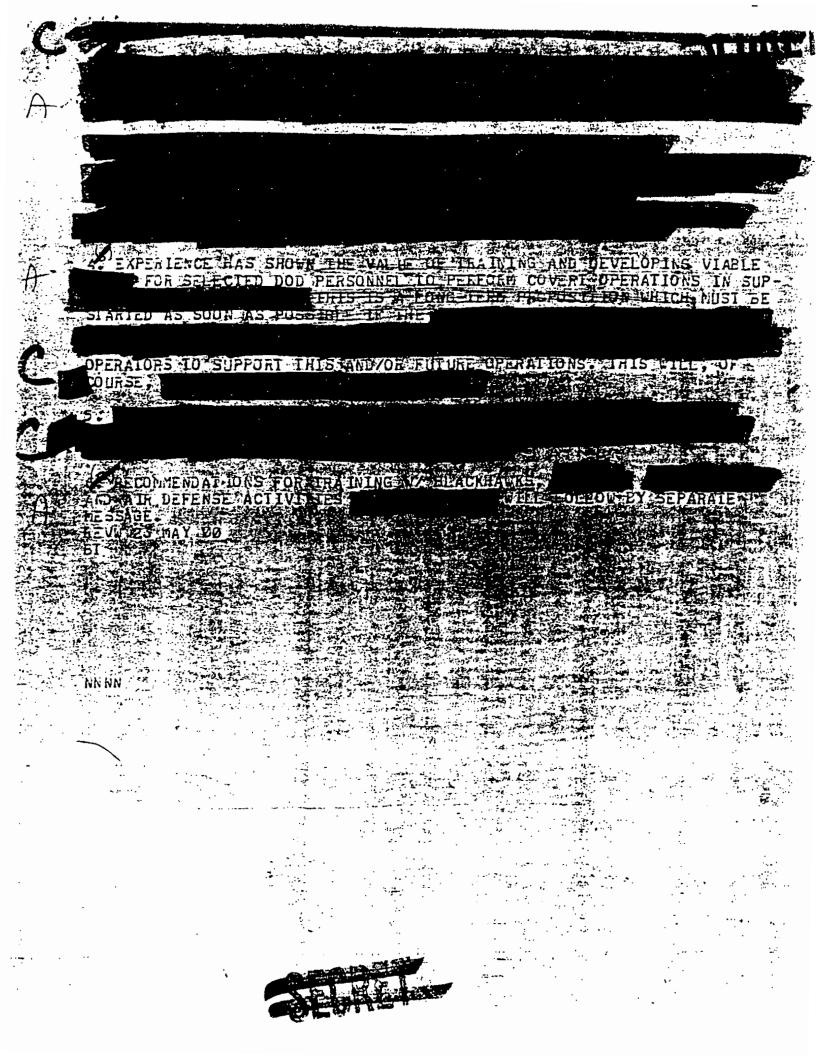
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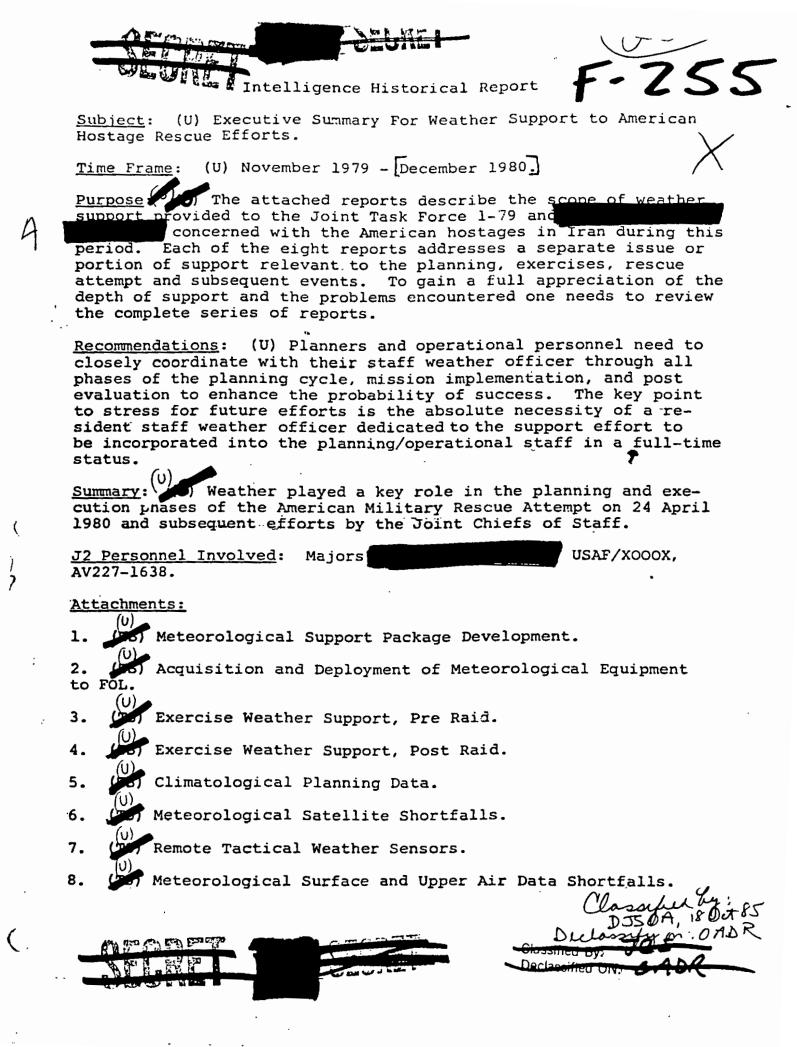
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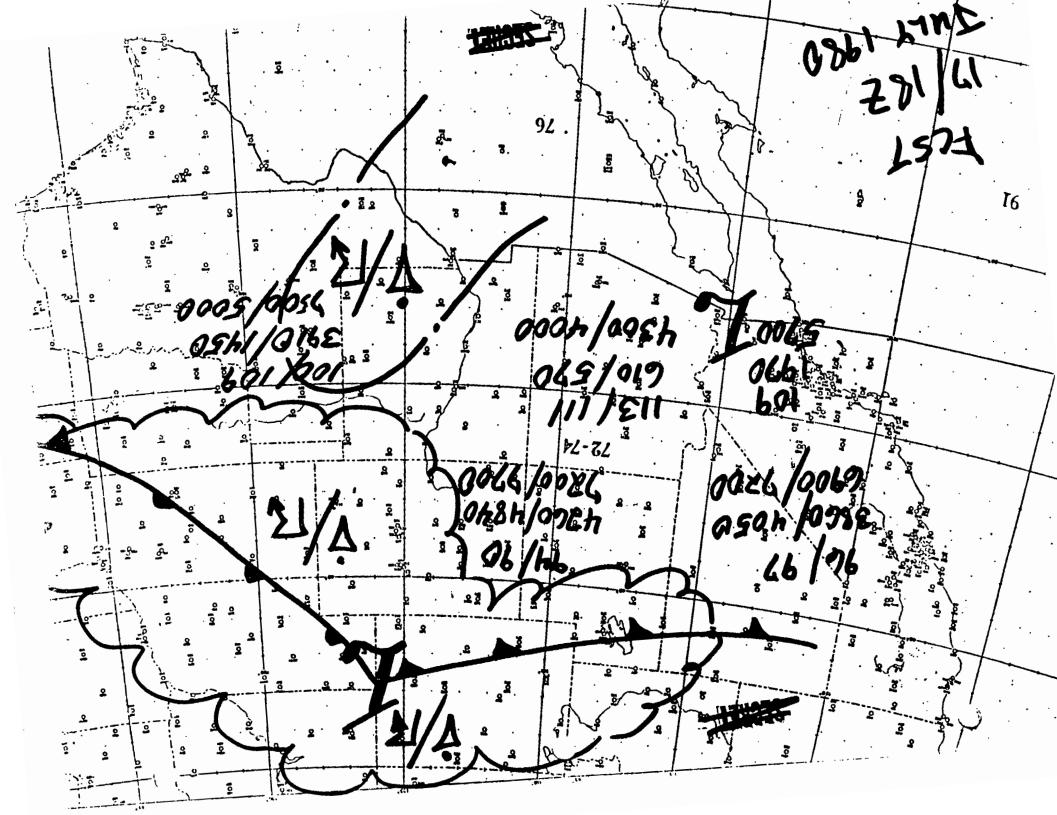
W. Graham Claytor, Jr. Deputy Secretary of Defense



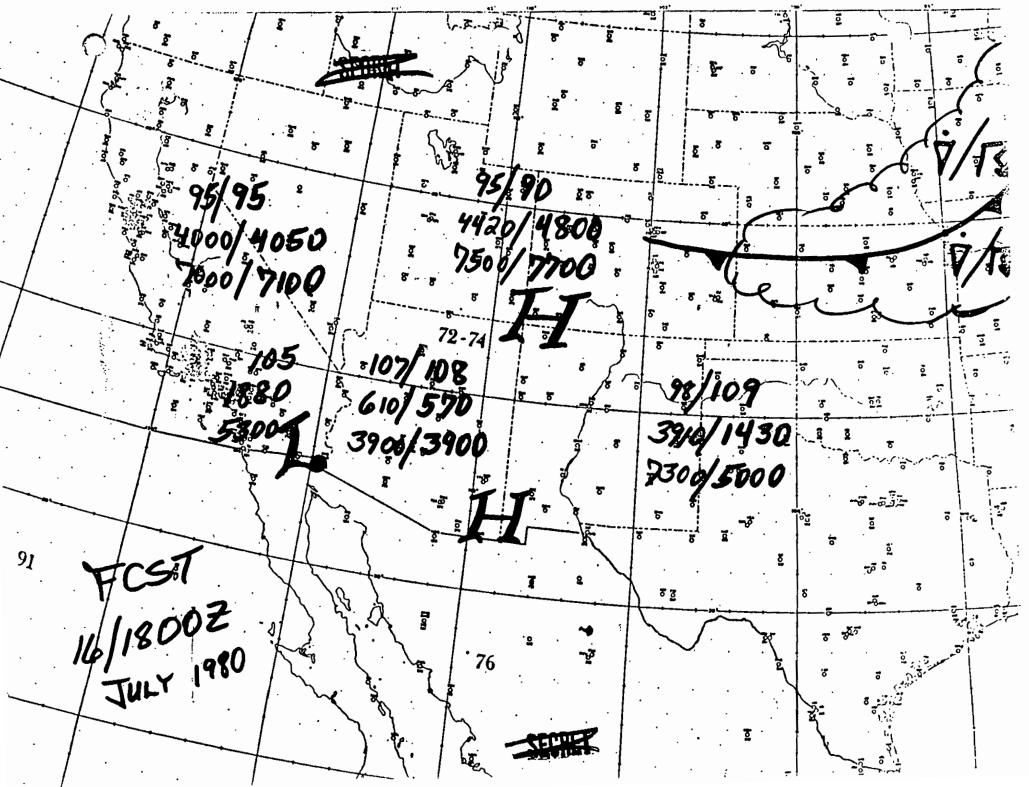
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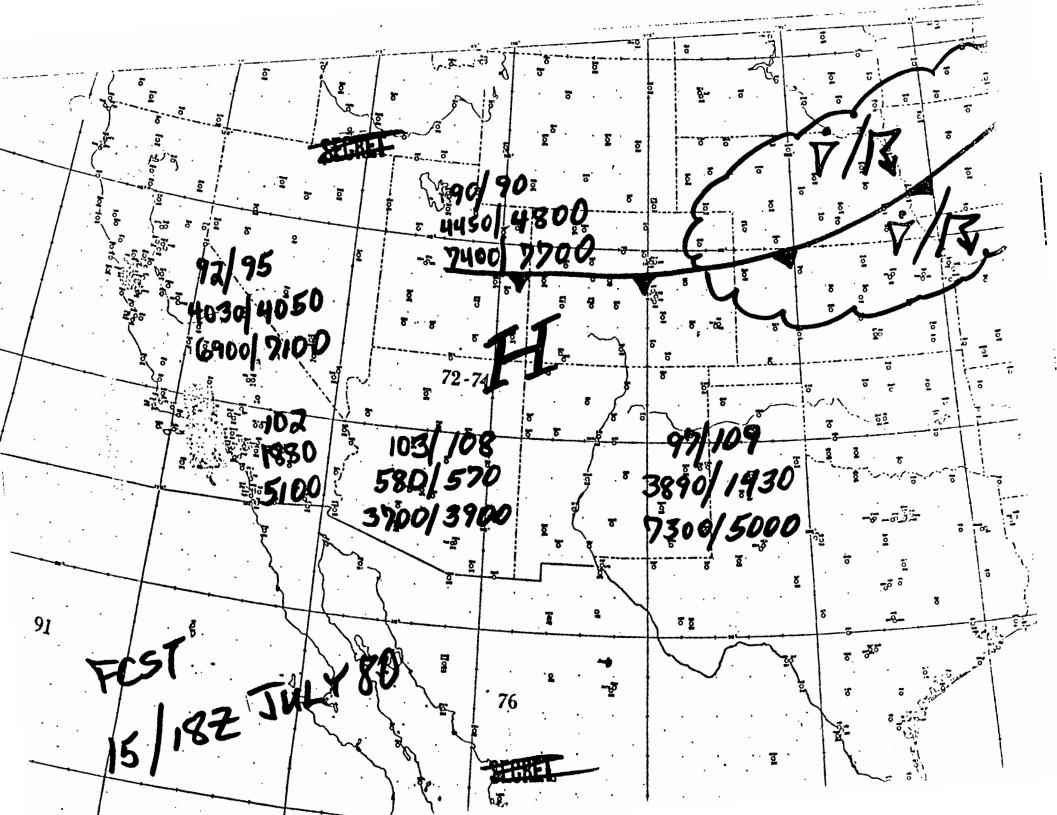


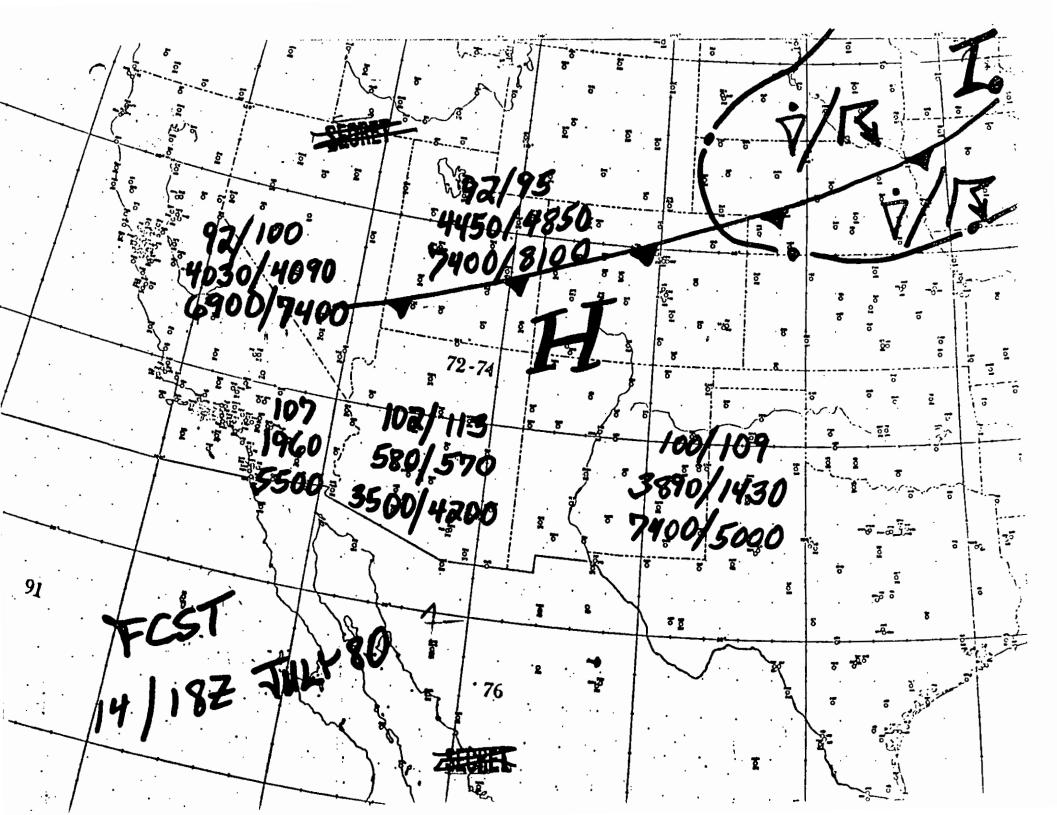


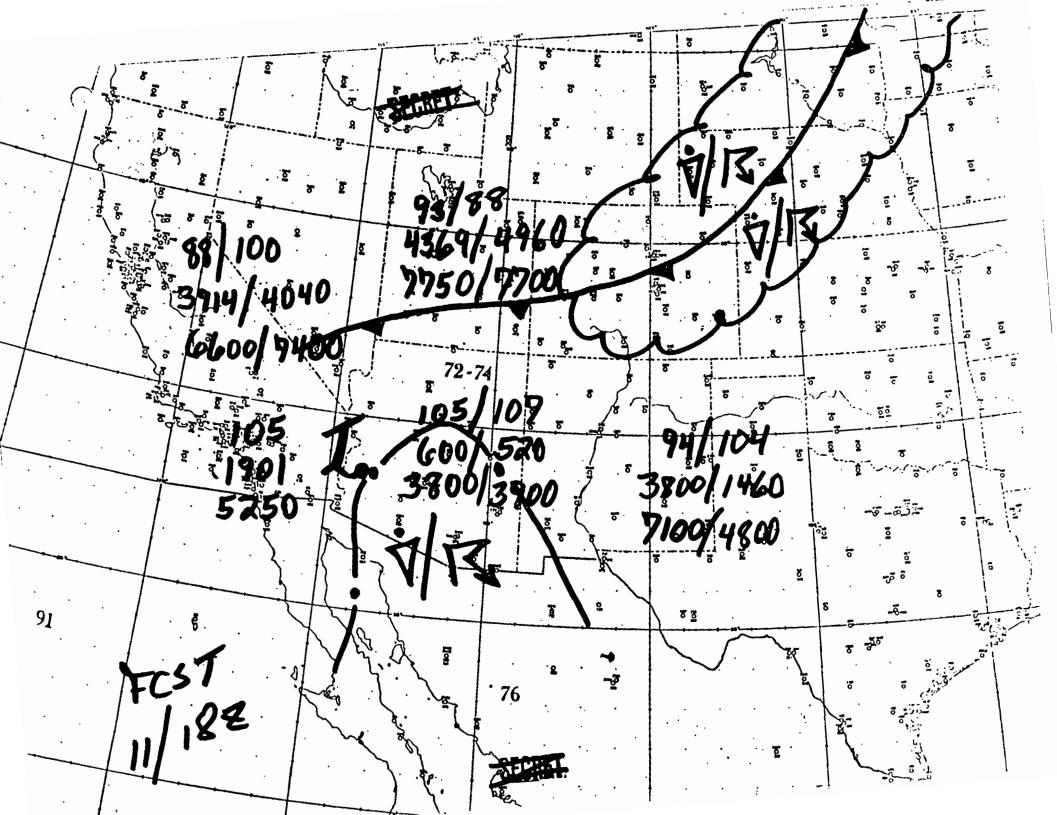


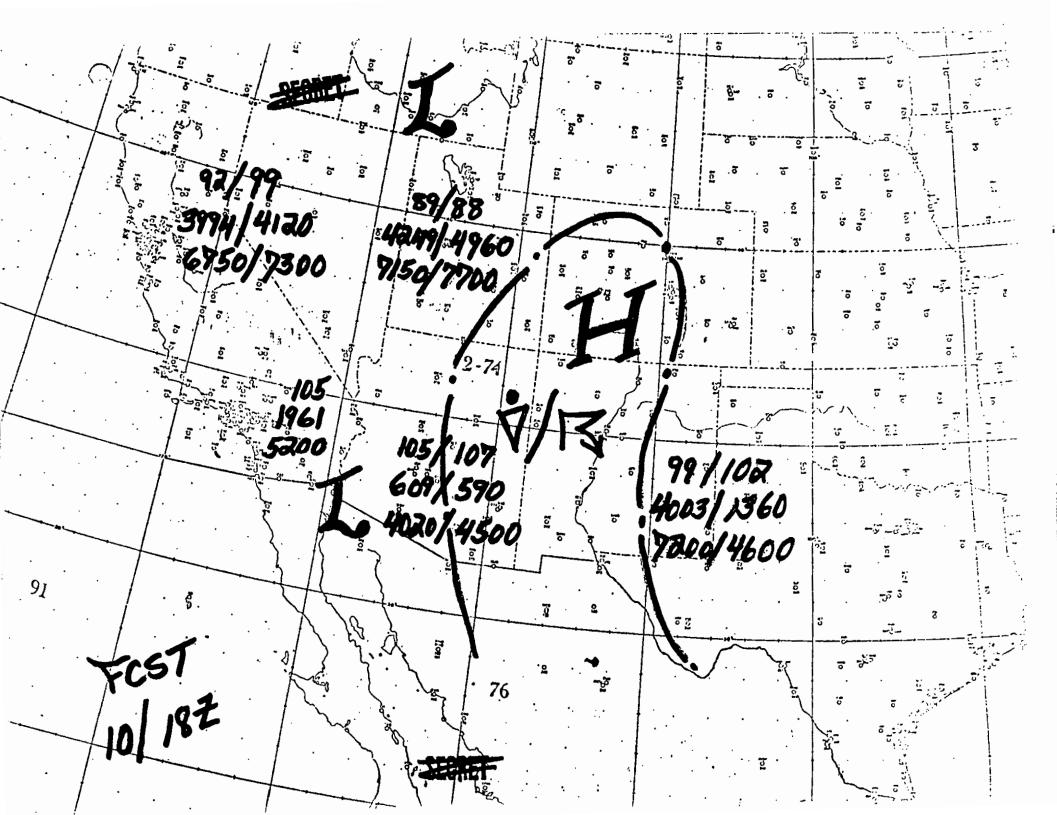


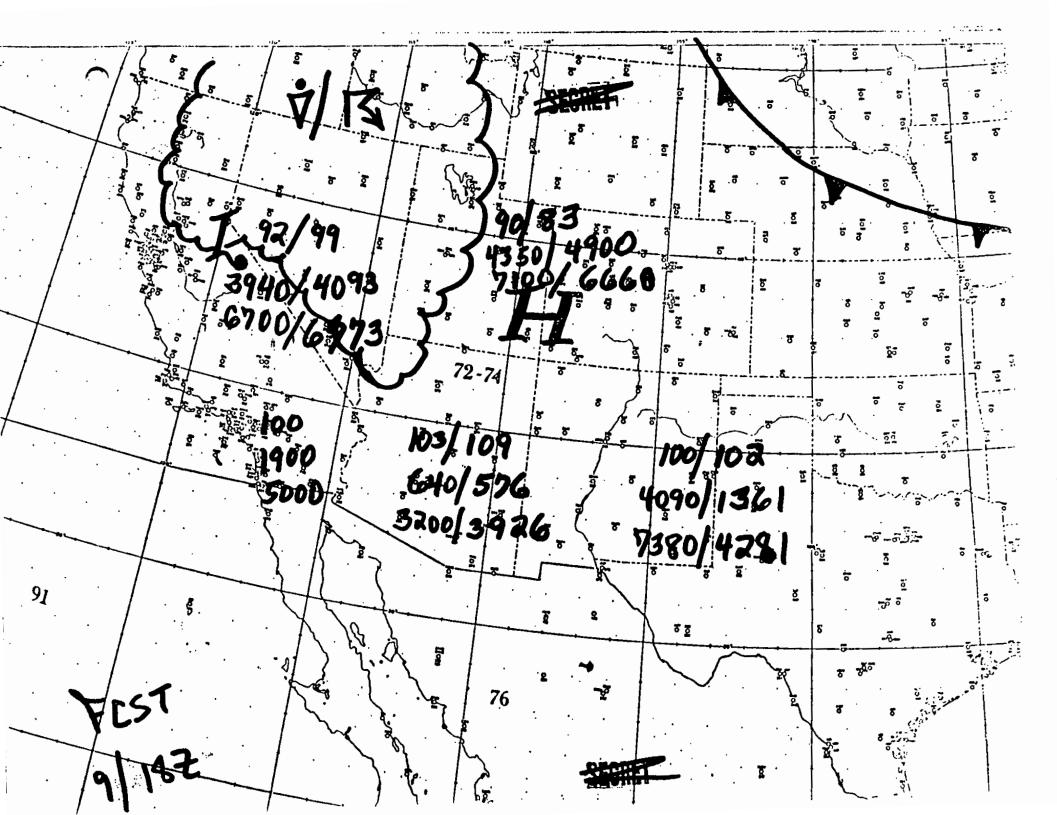


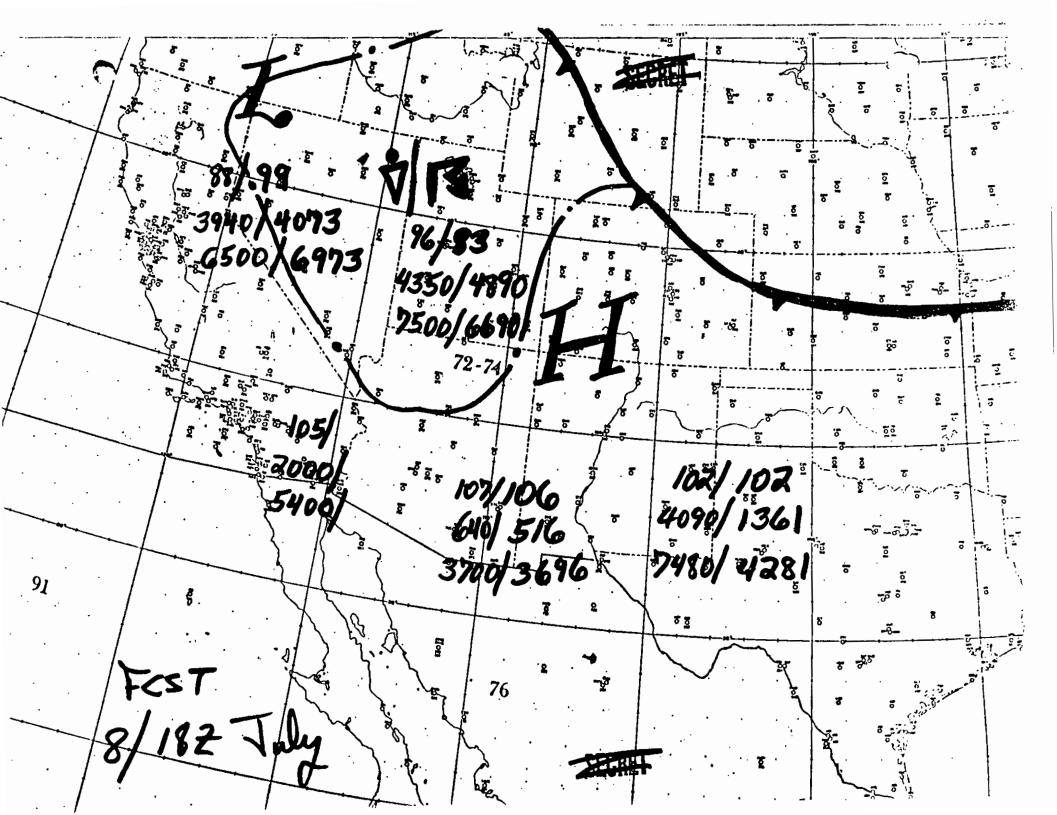


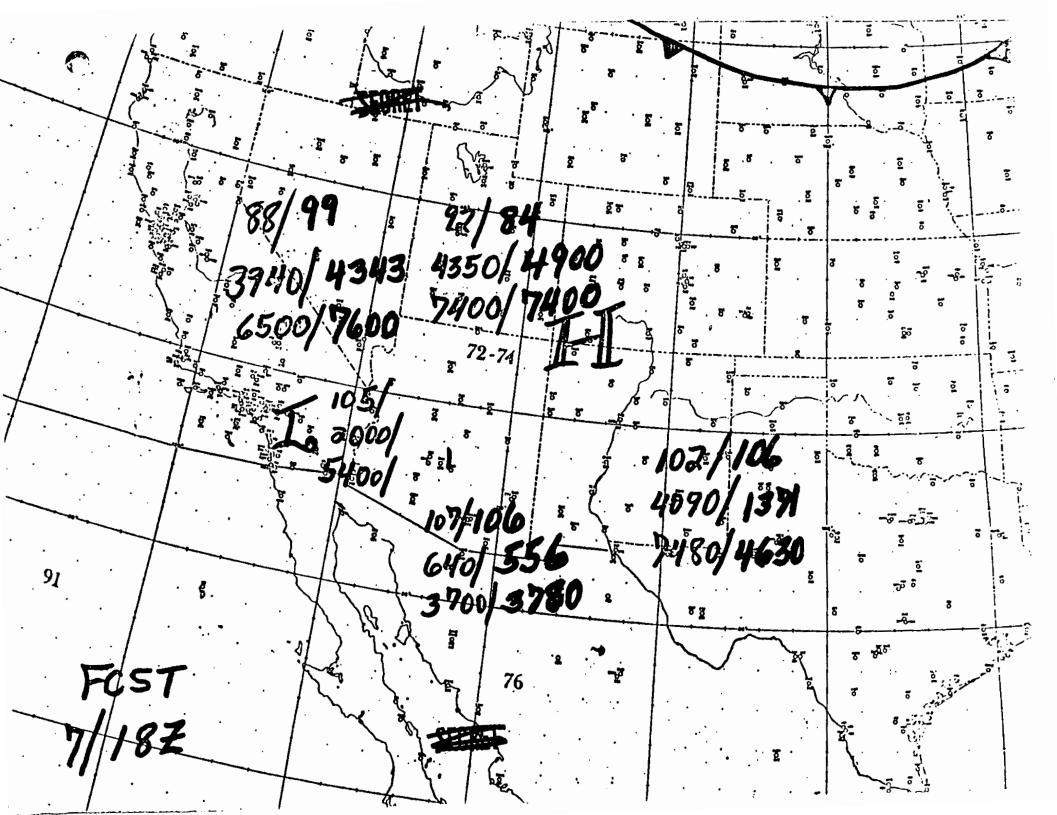


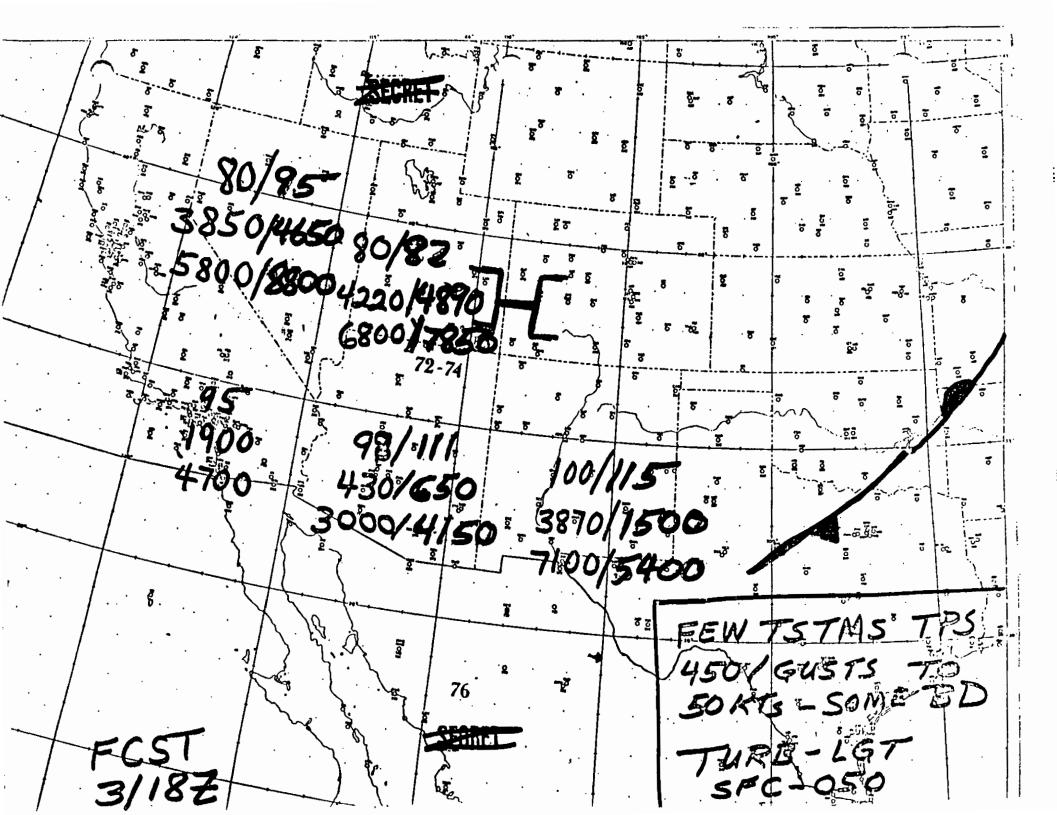


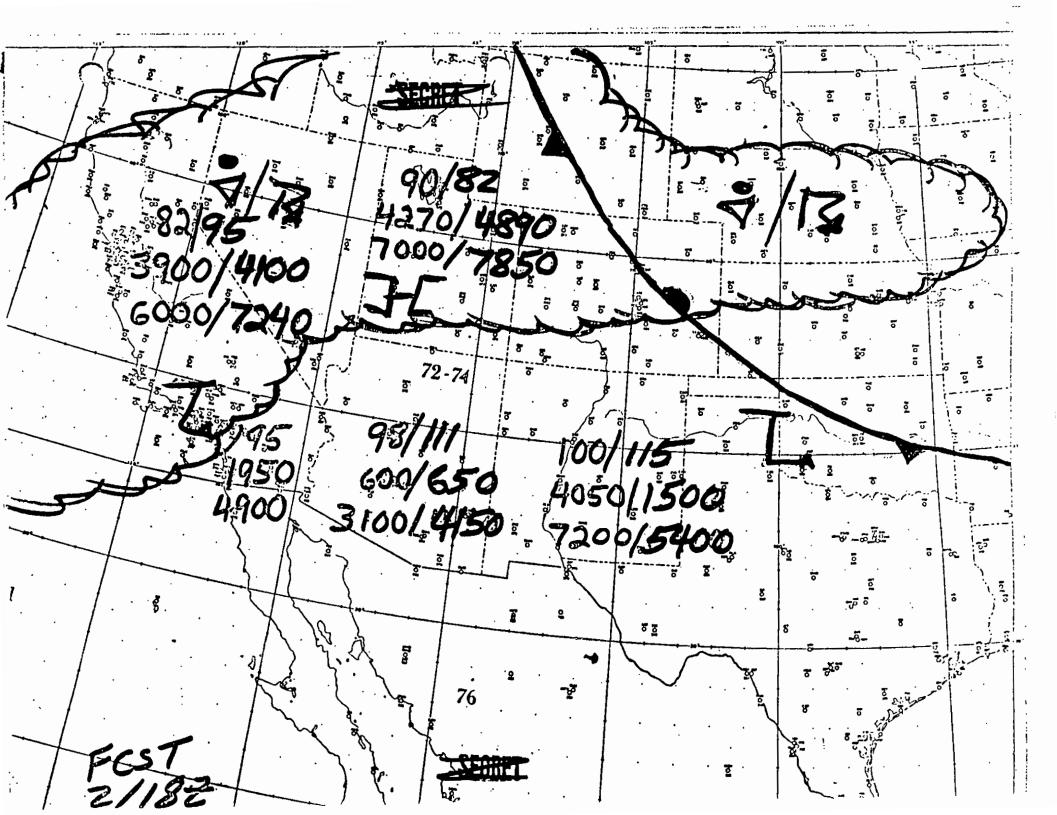




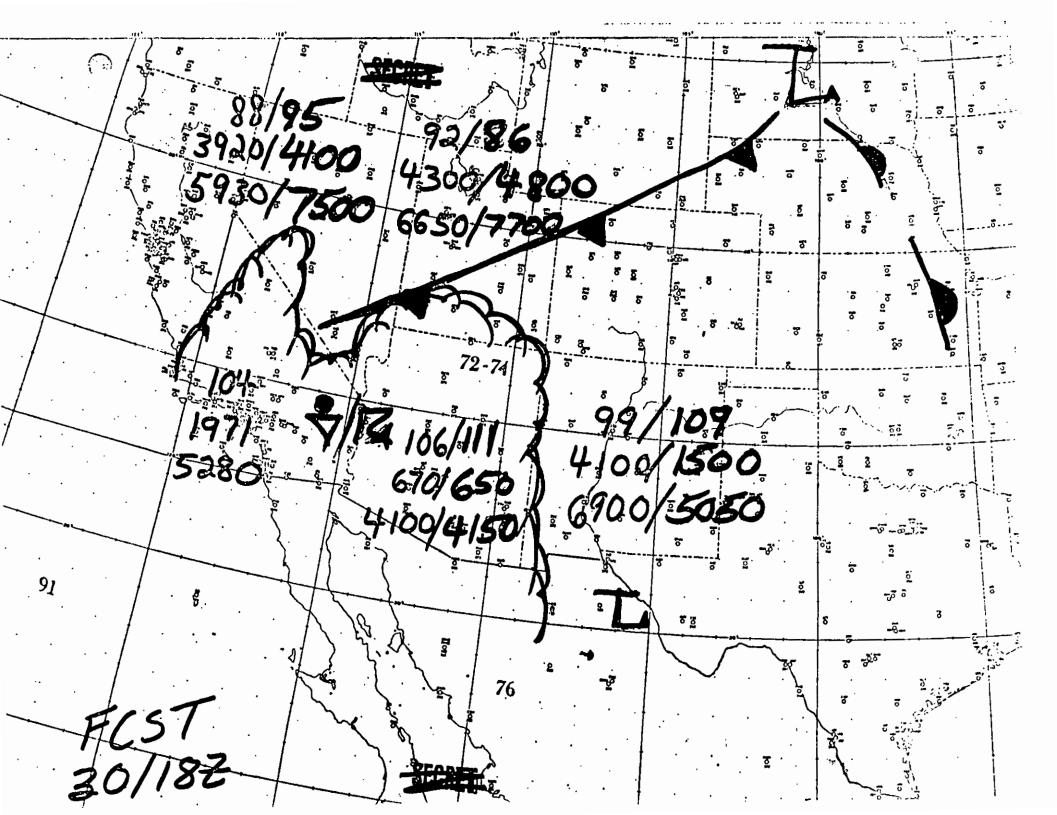


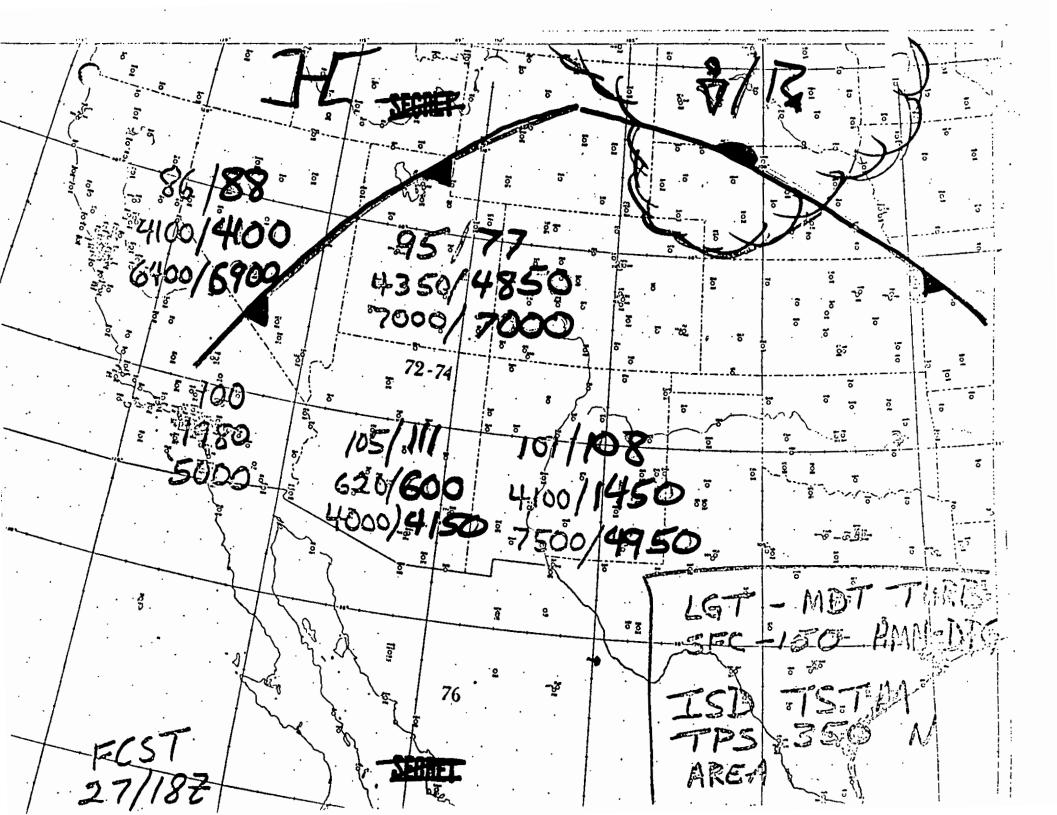


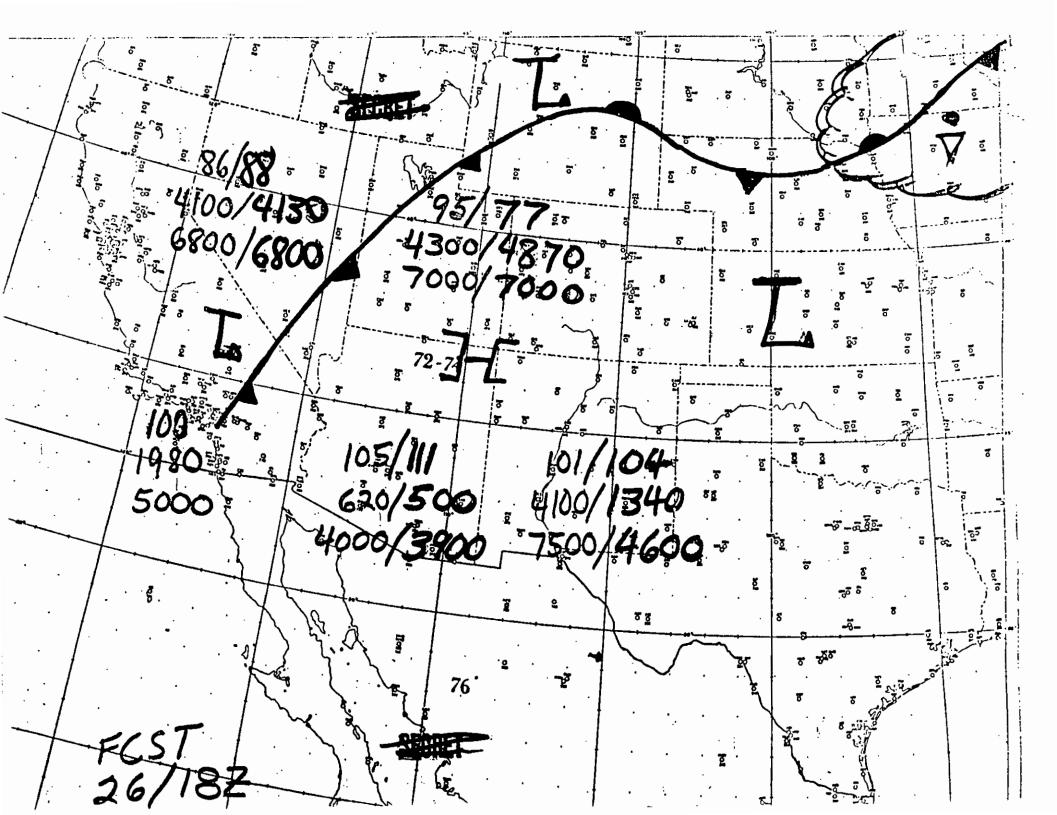


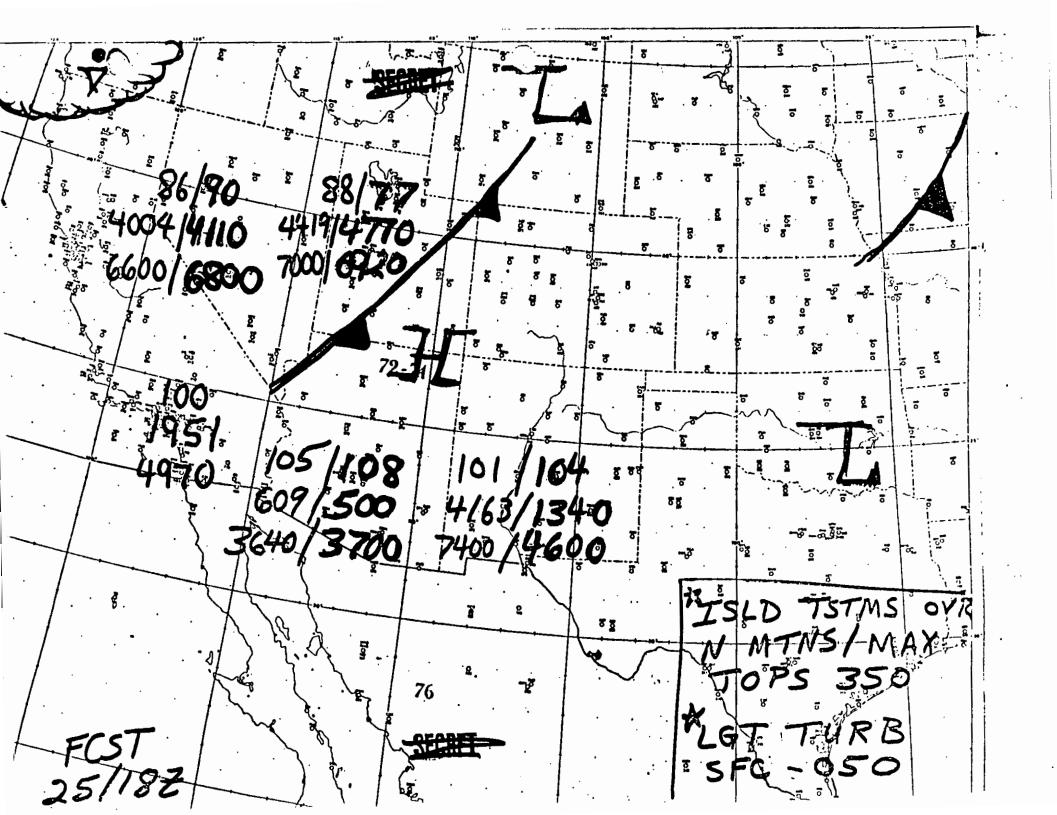


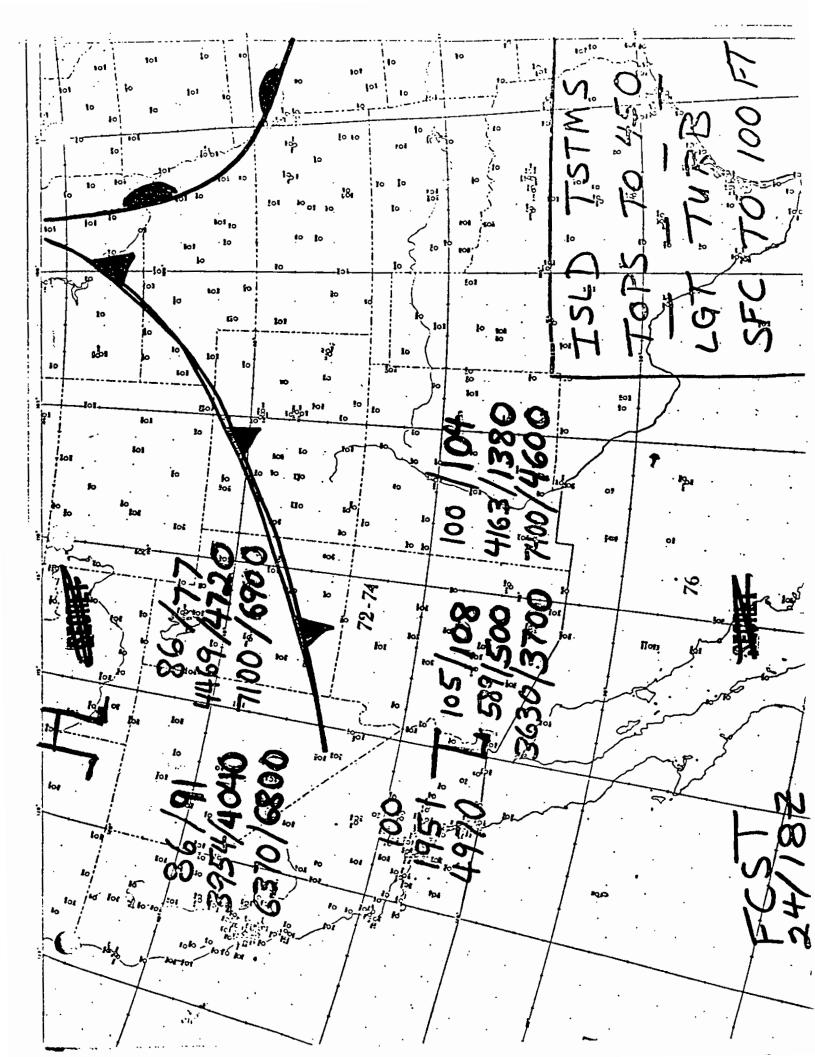
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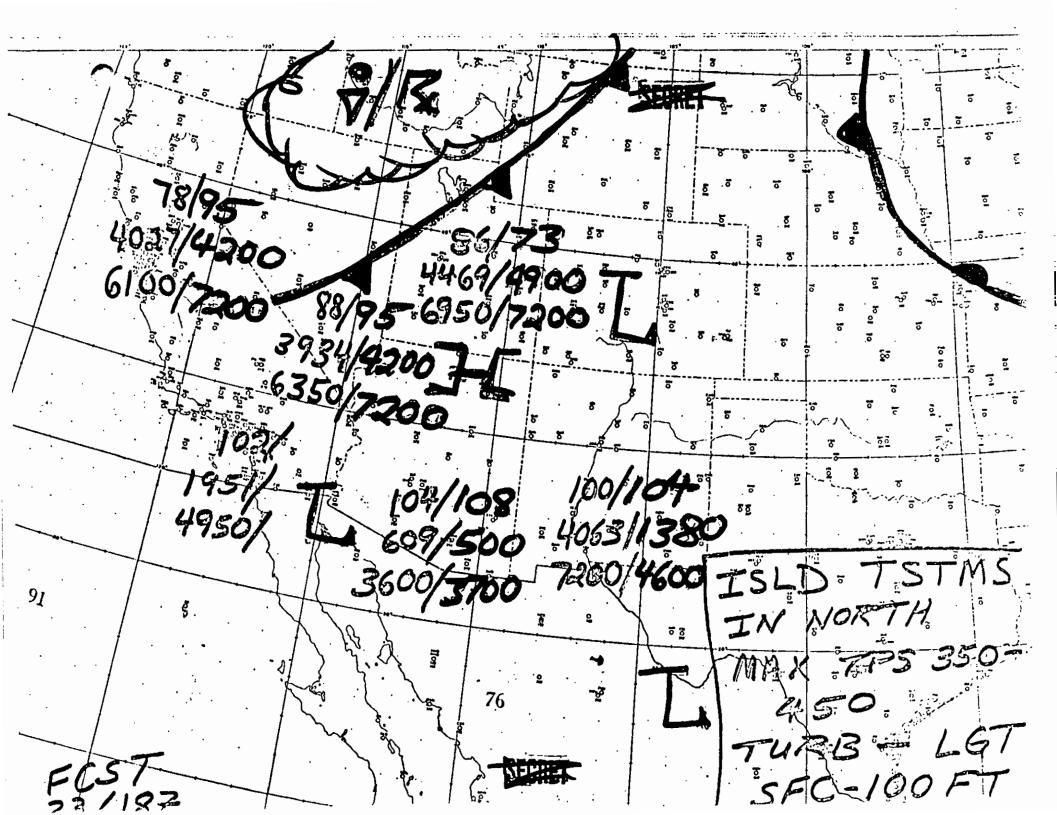


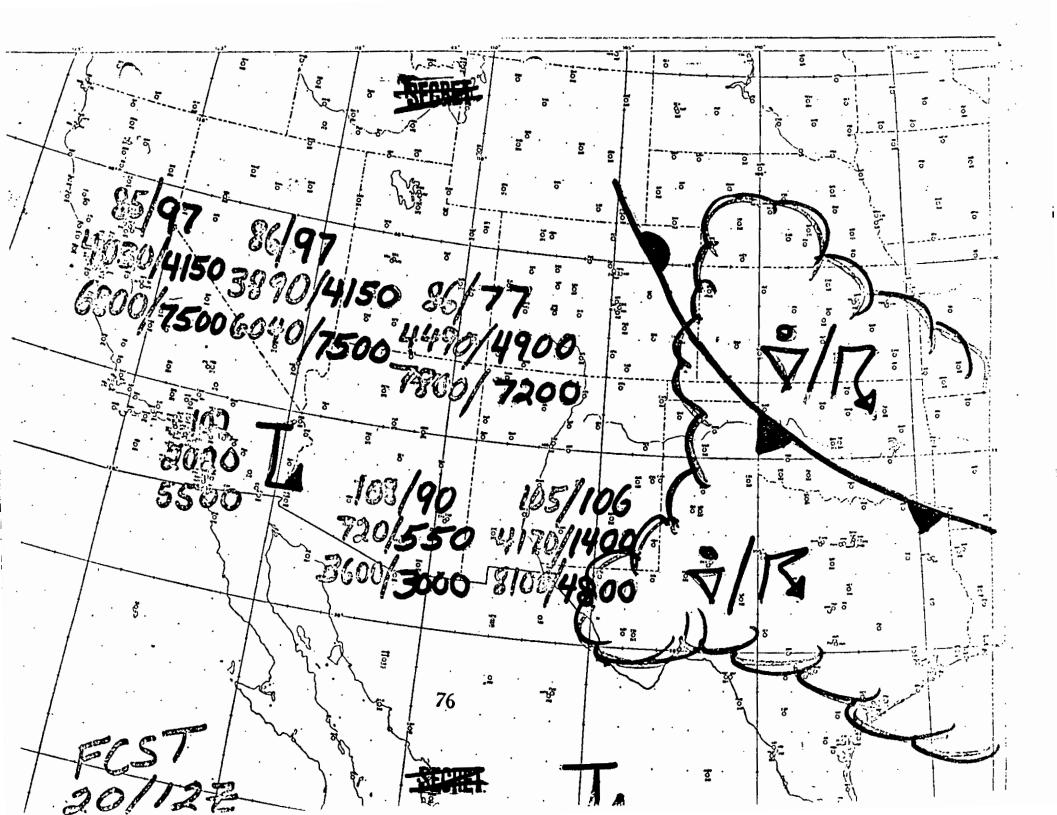


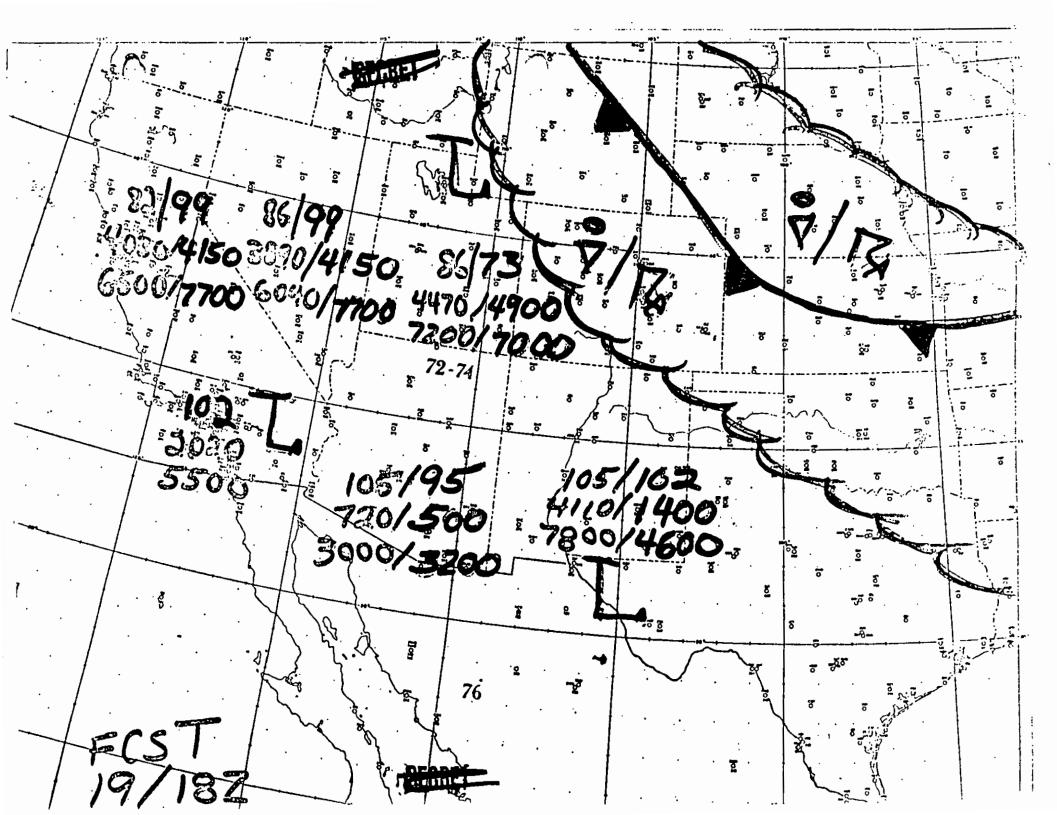


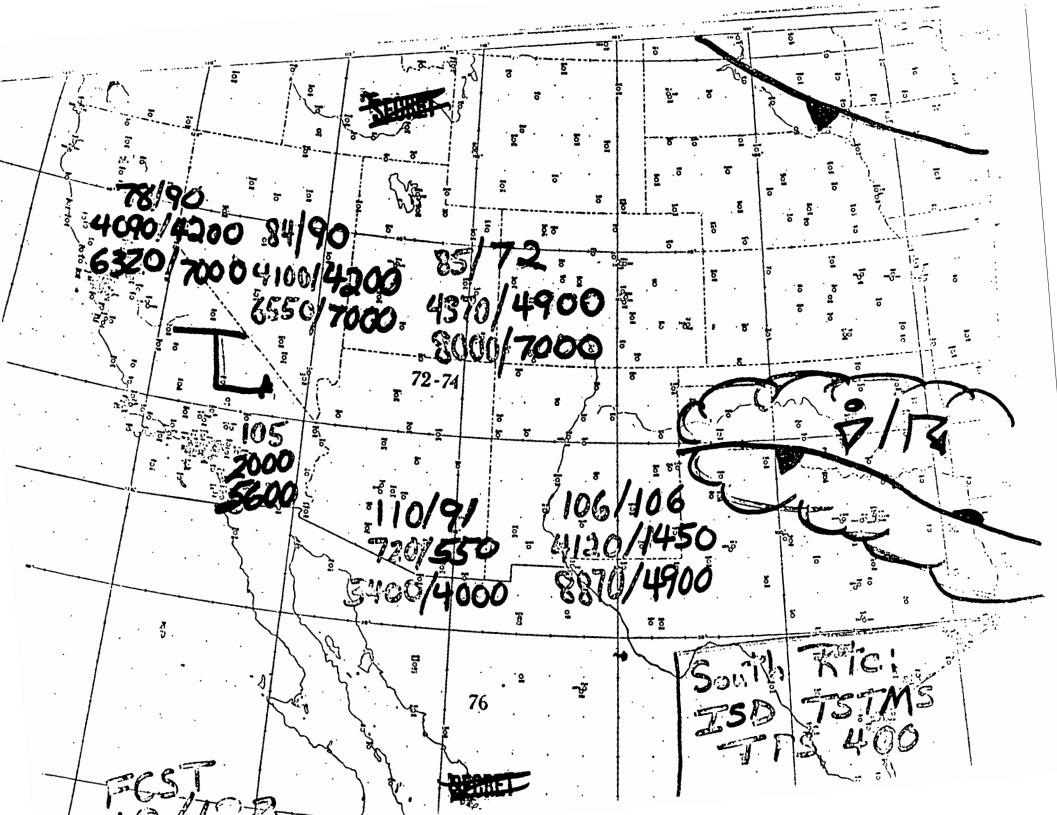


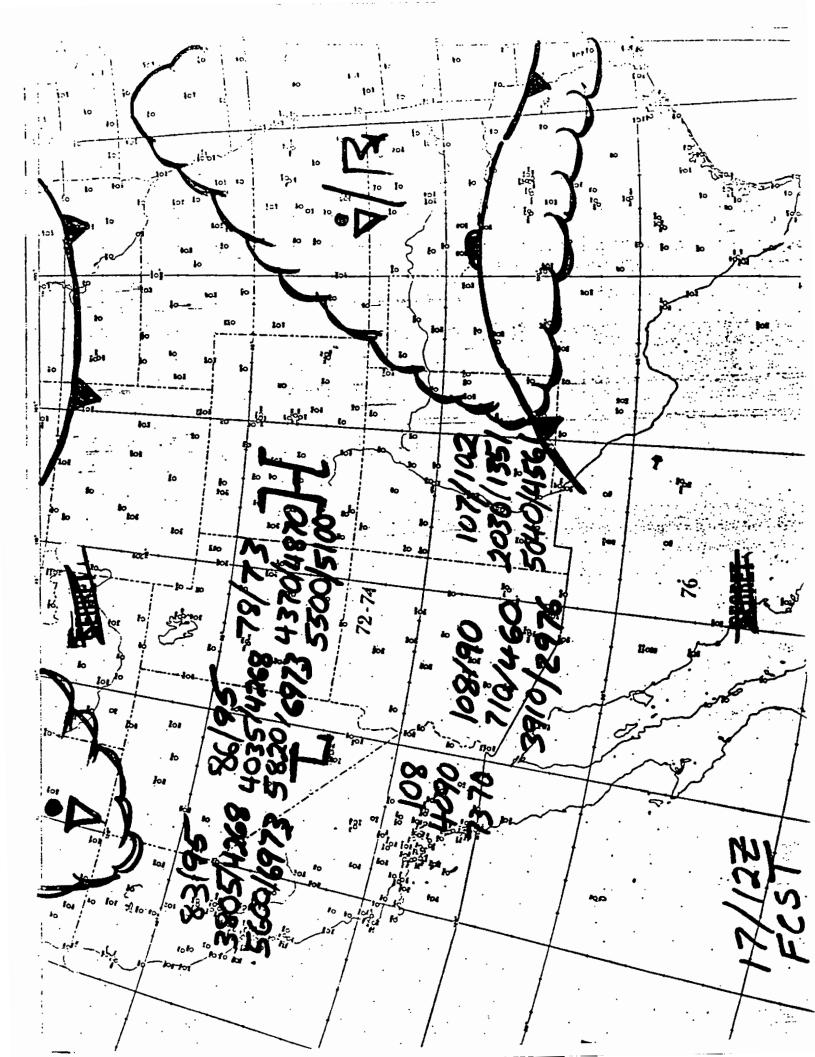


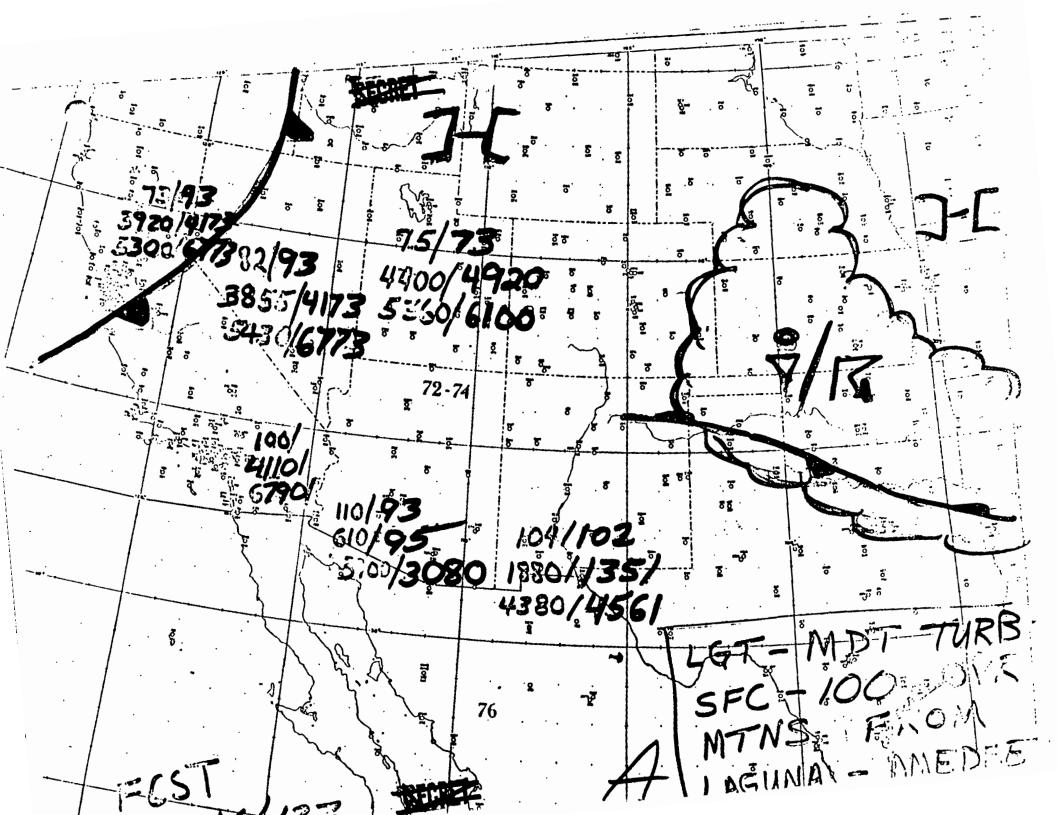




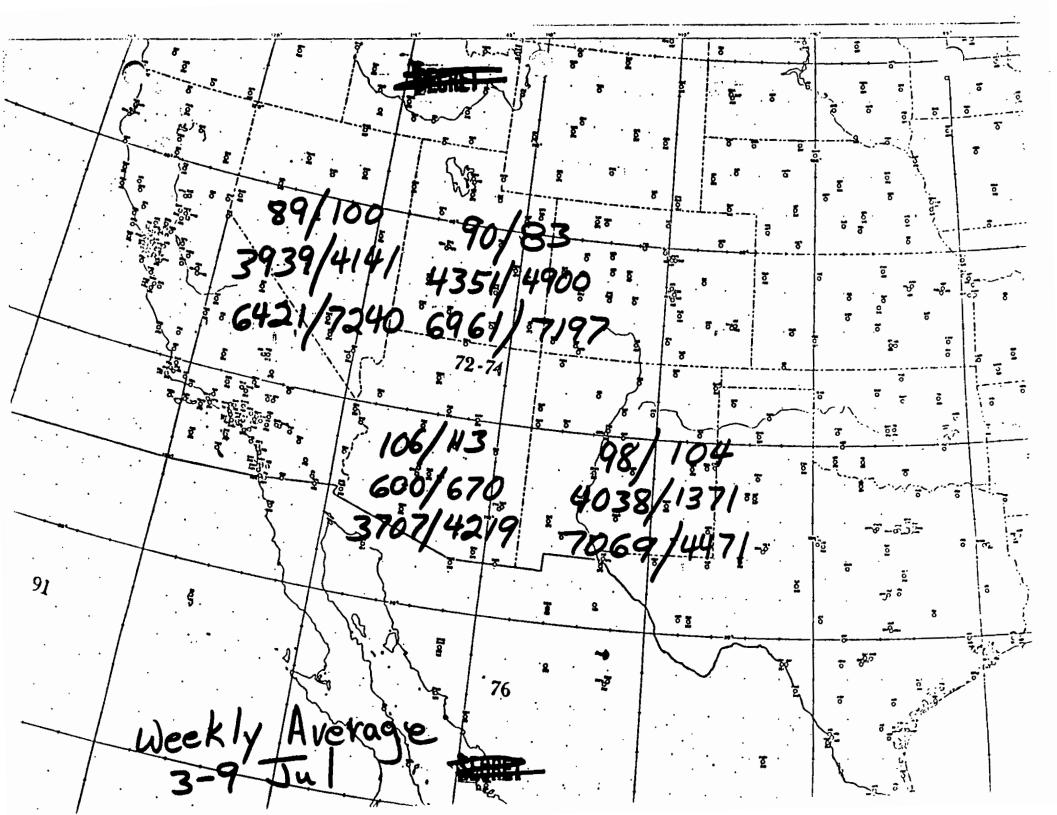


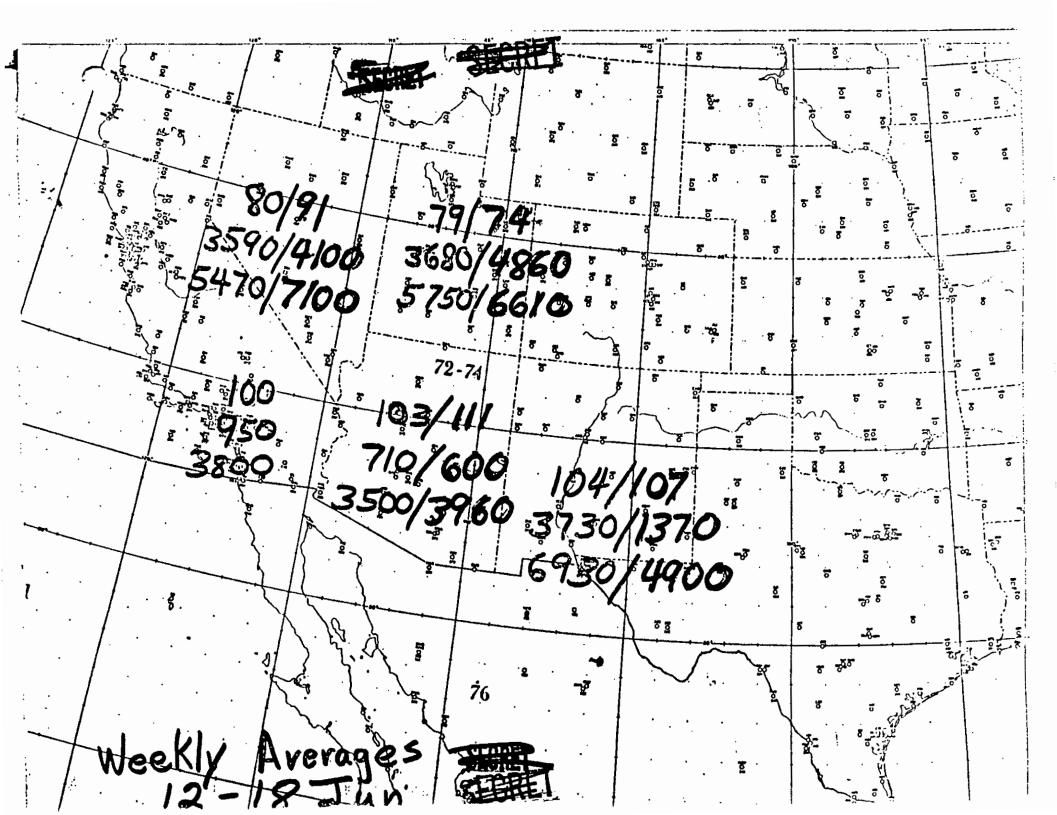


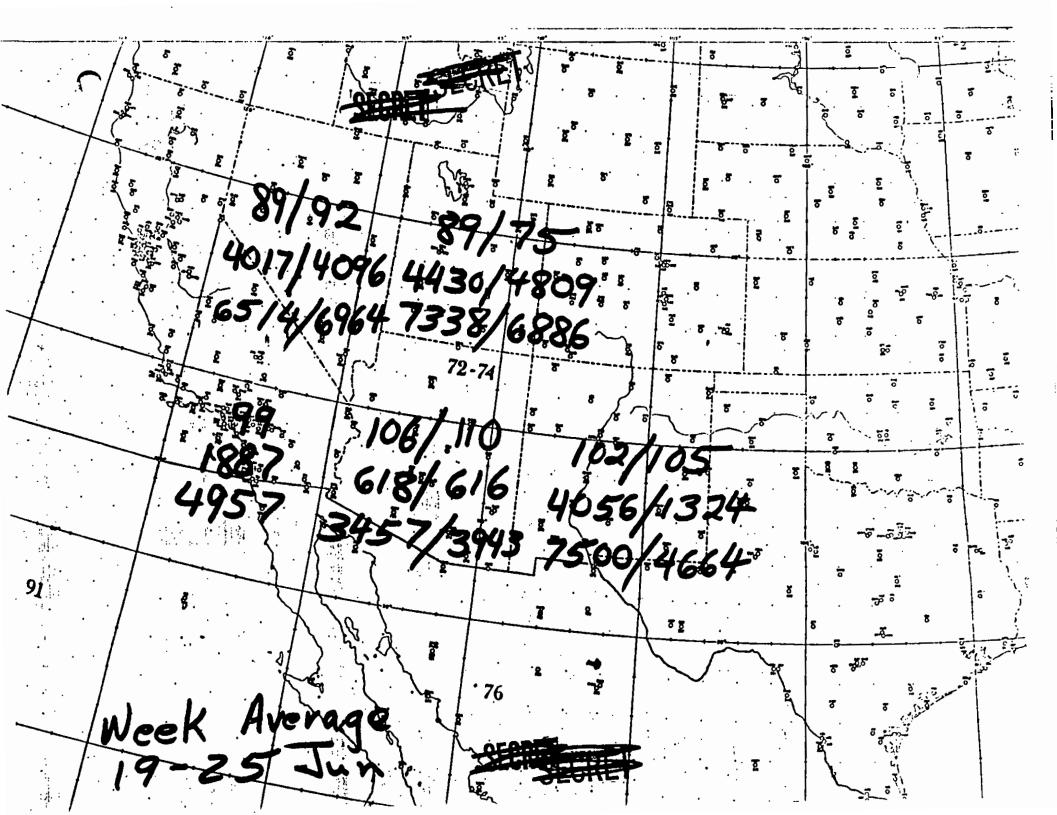


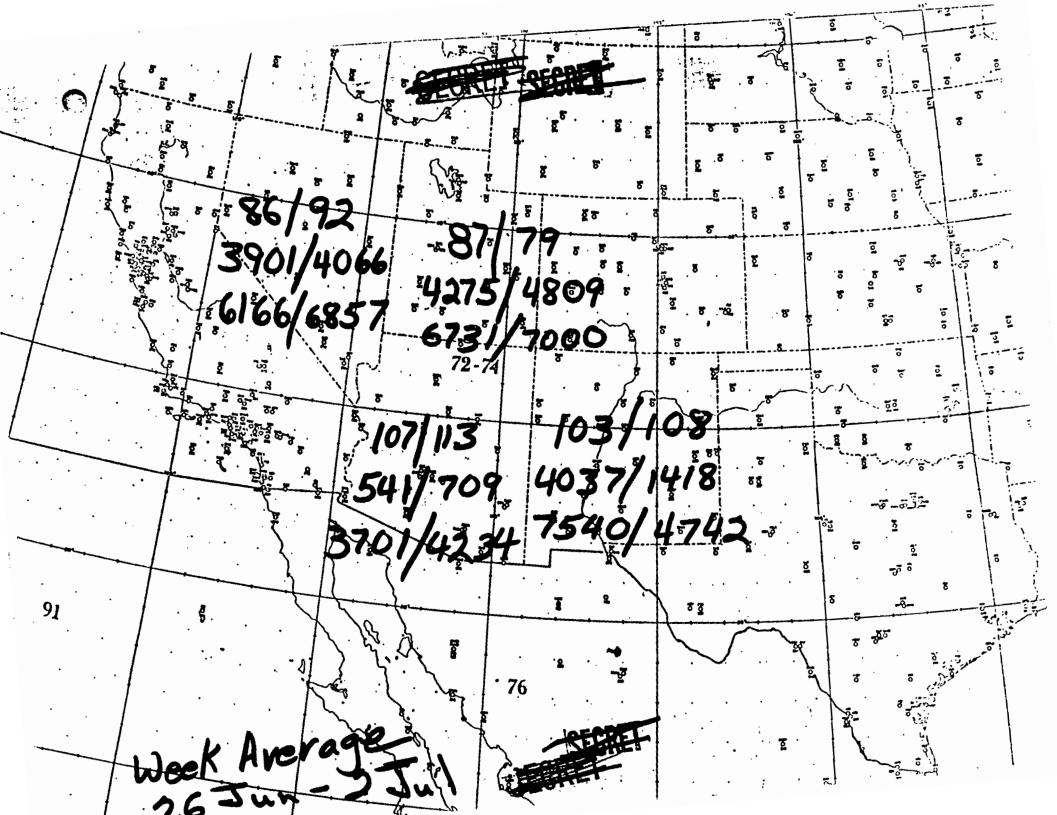


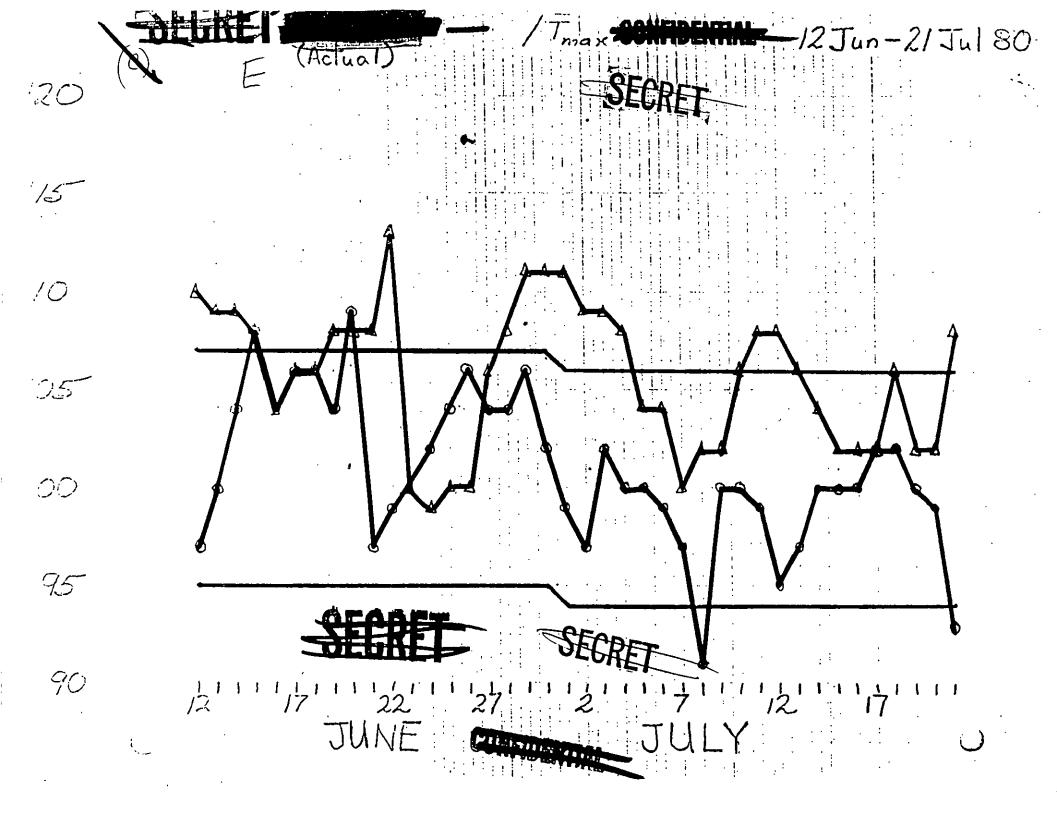
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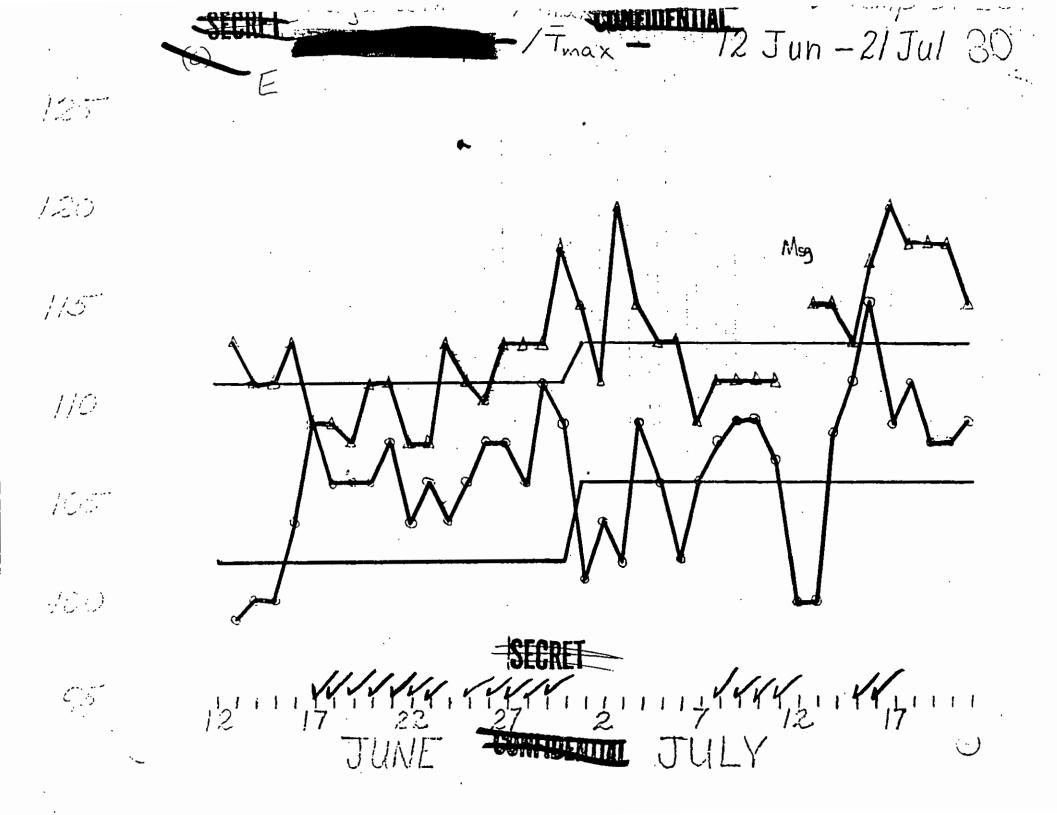




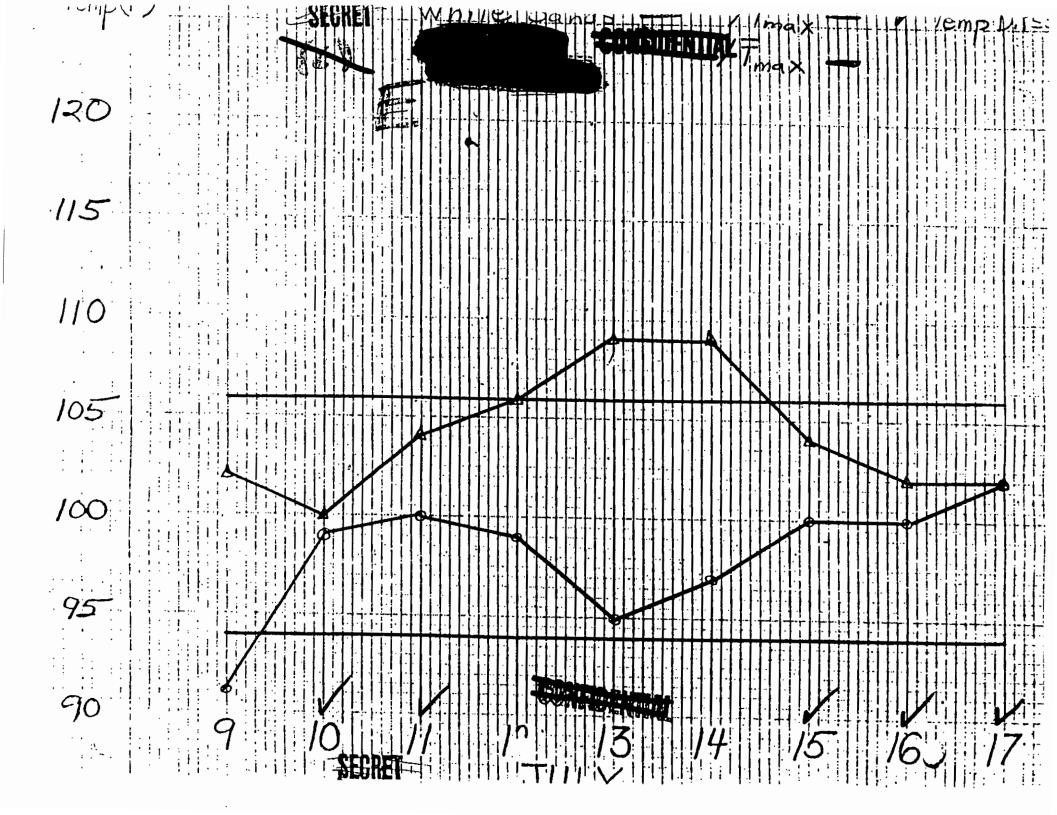


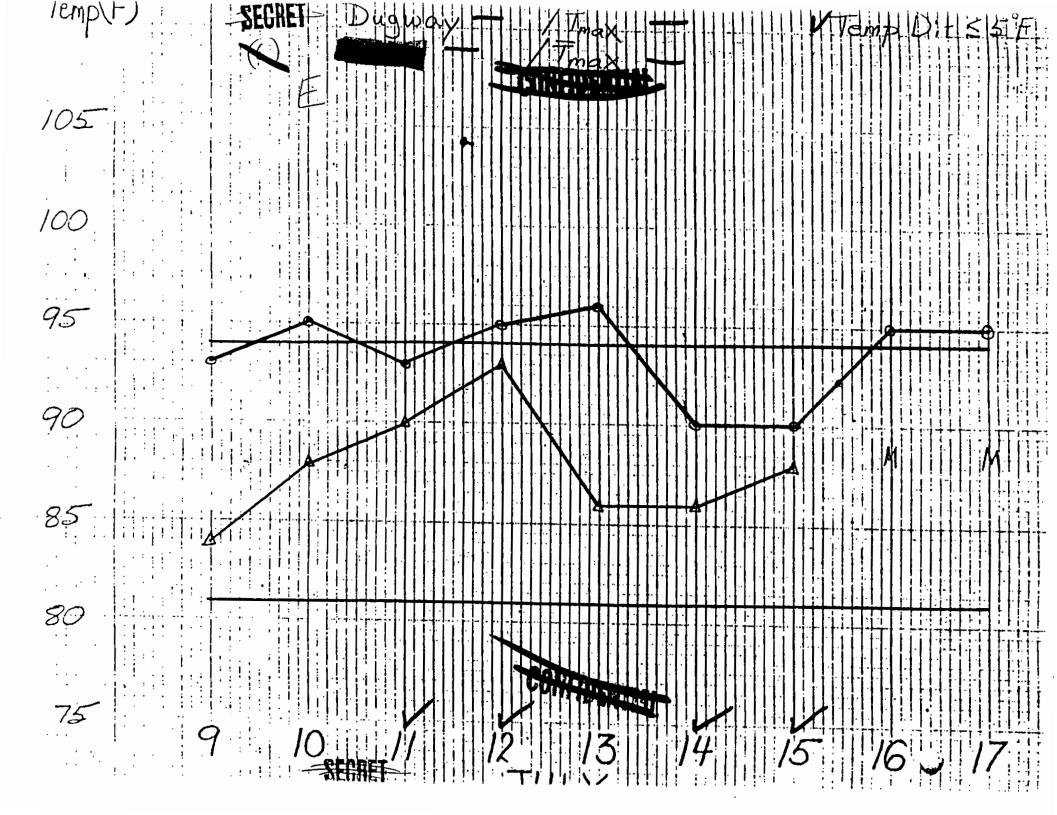


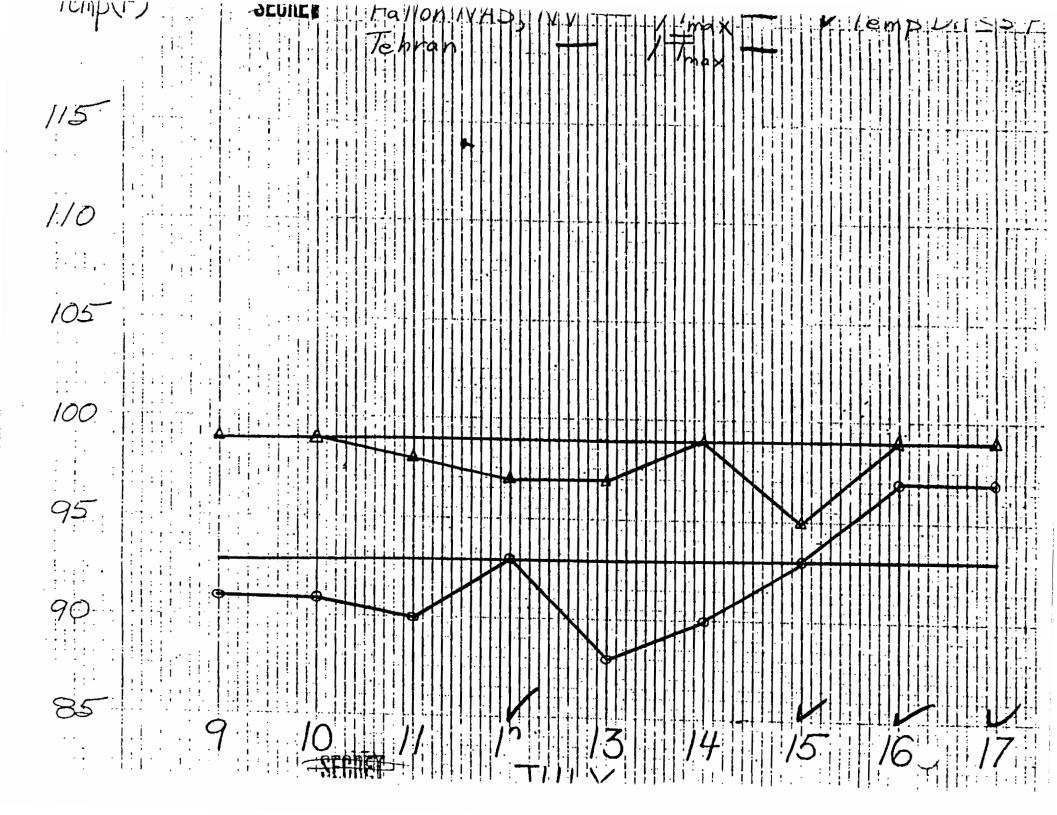


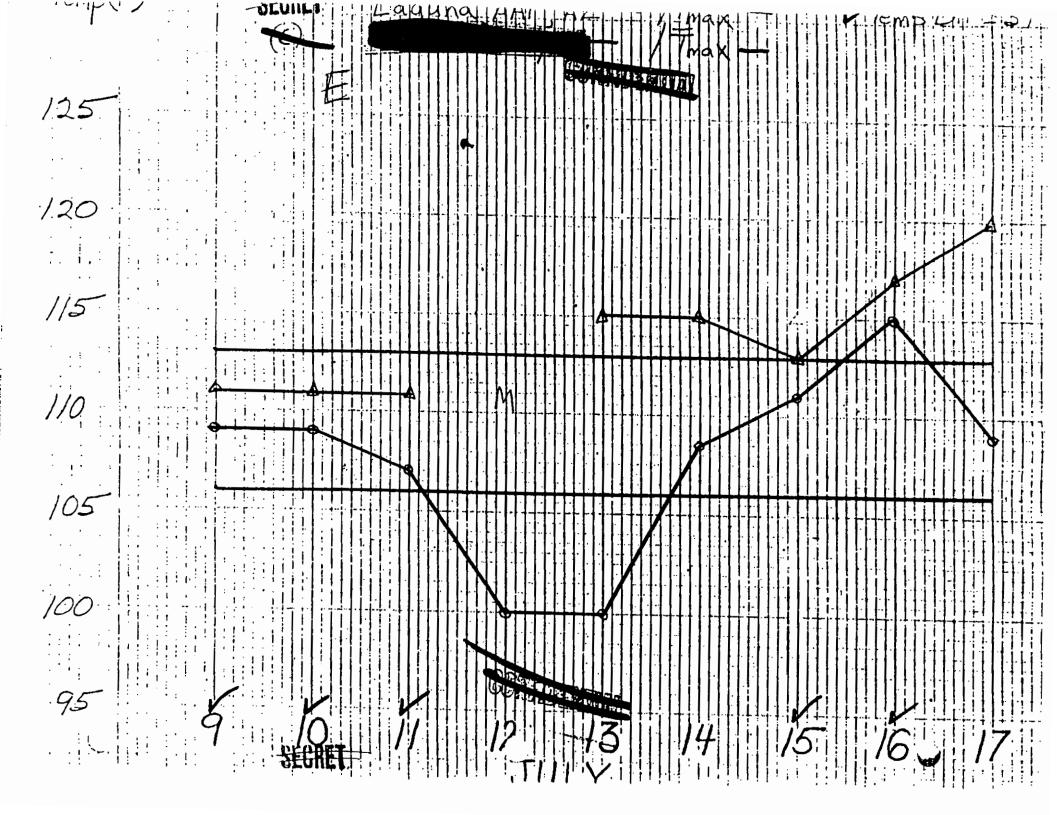


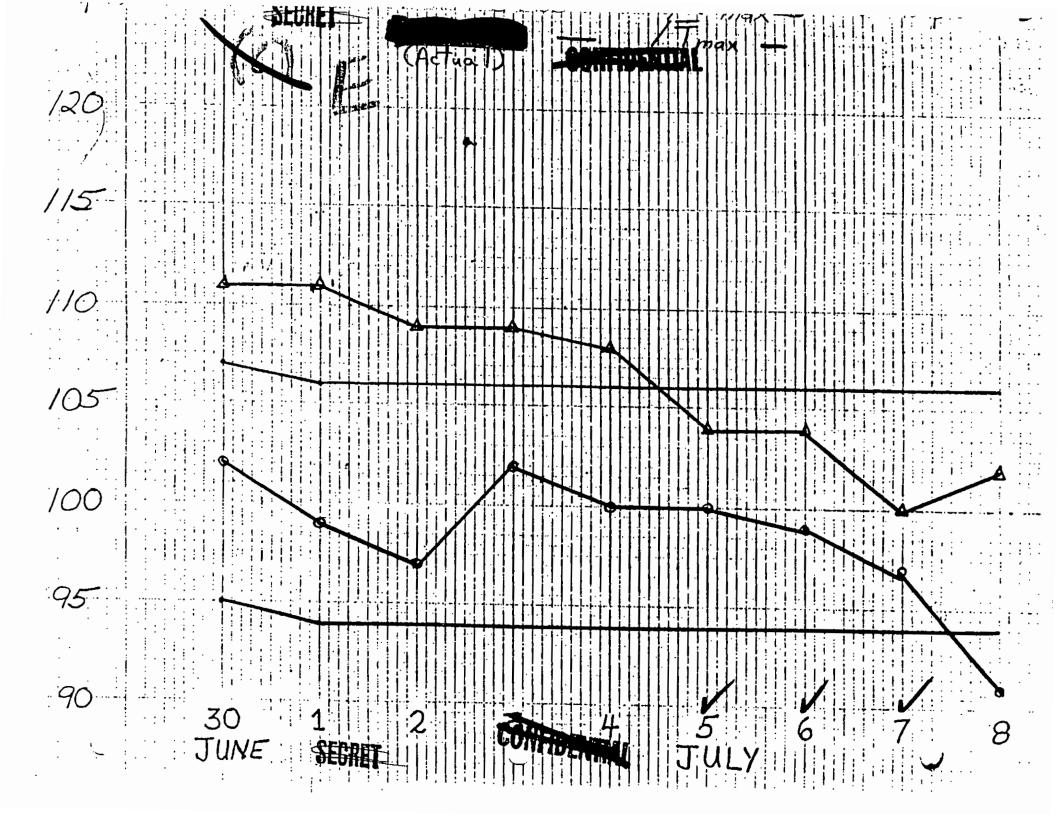
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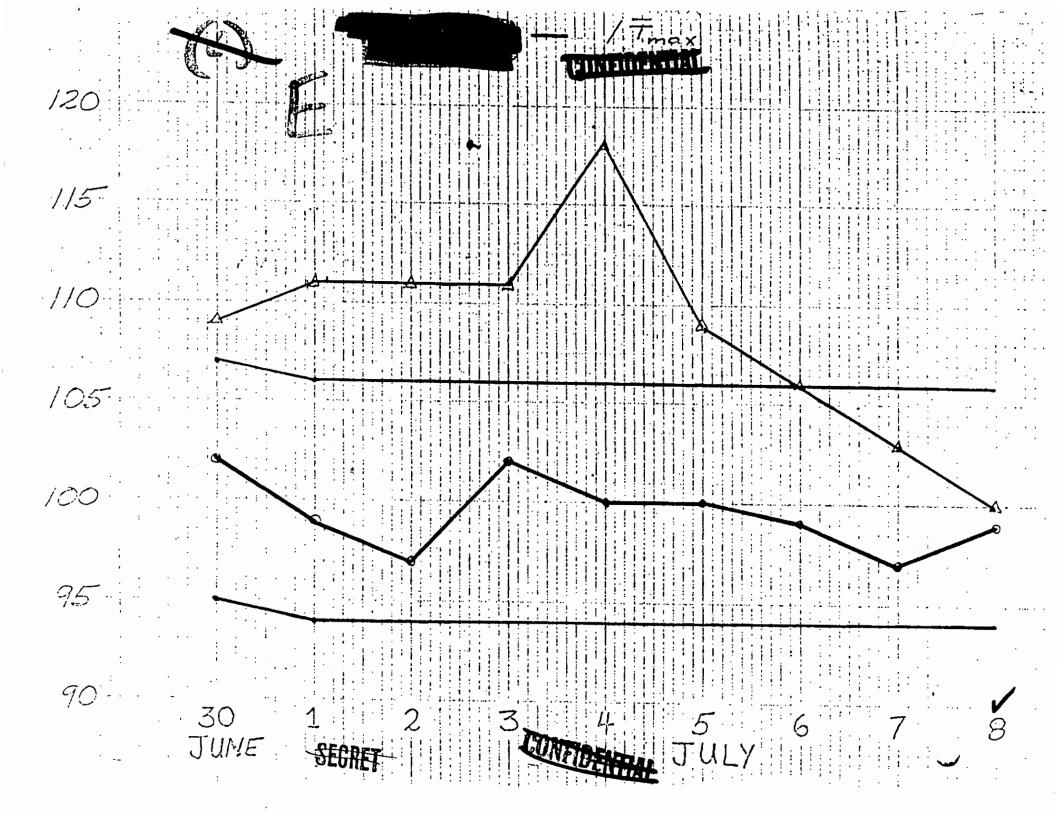


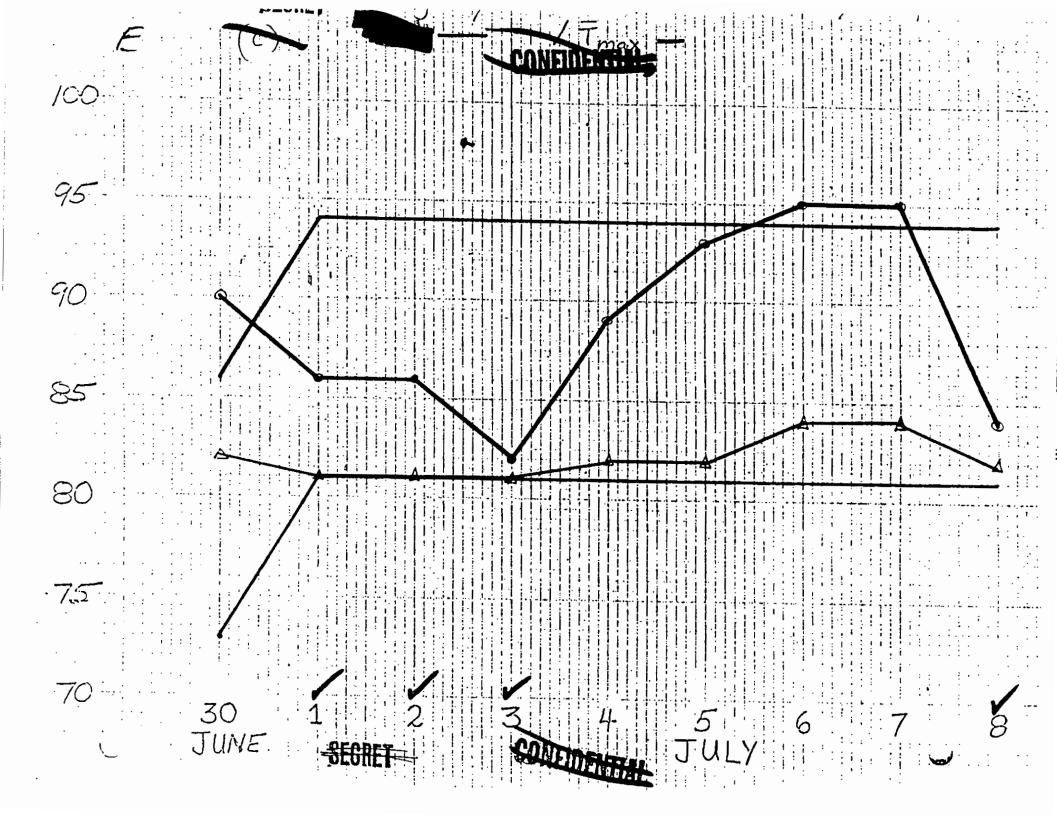


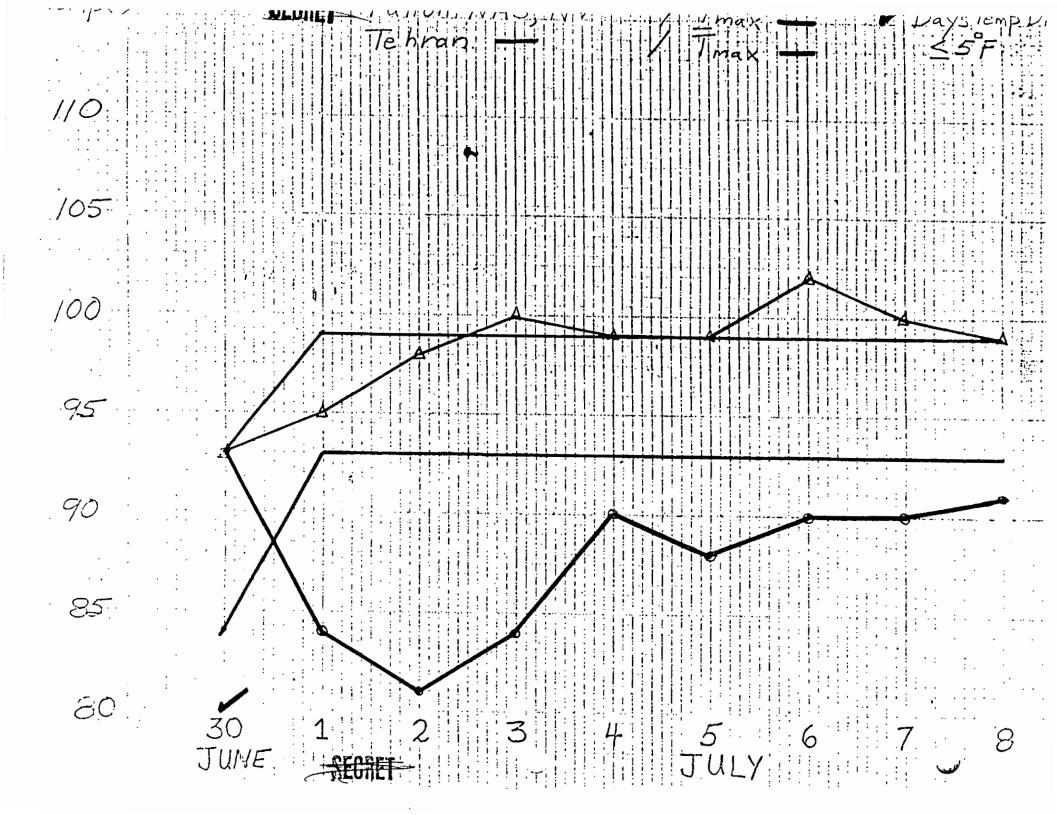


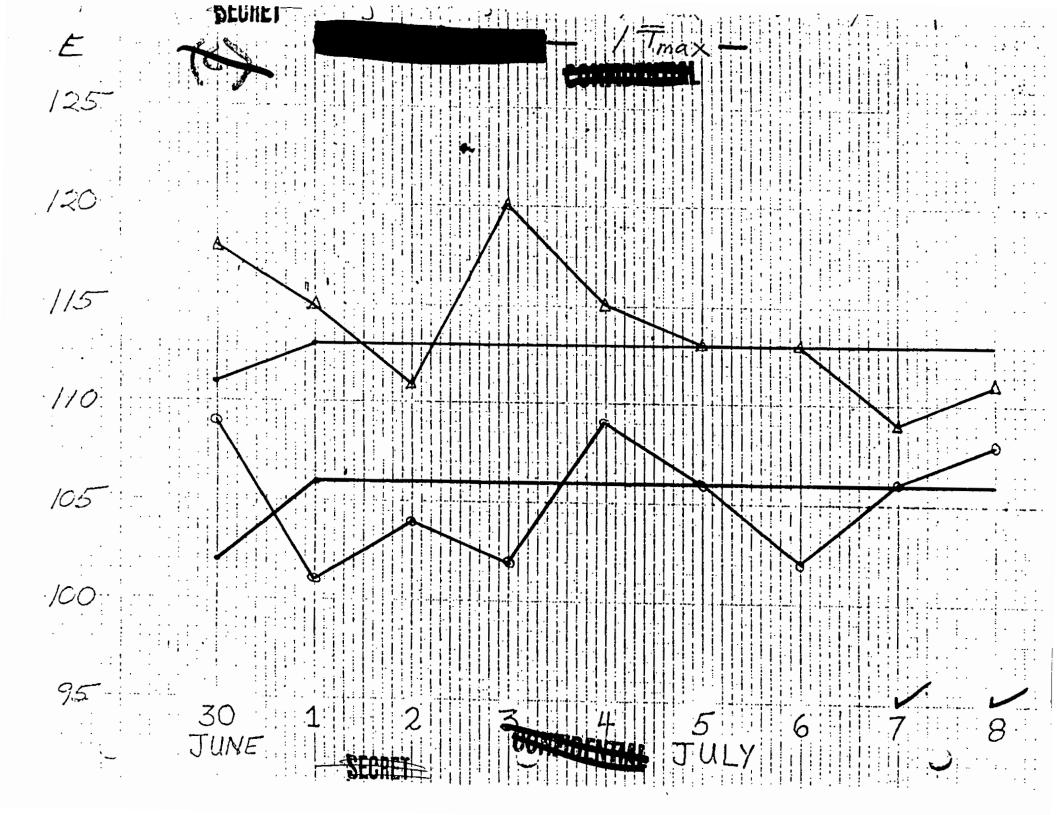


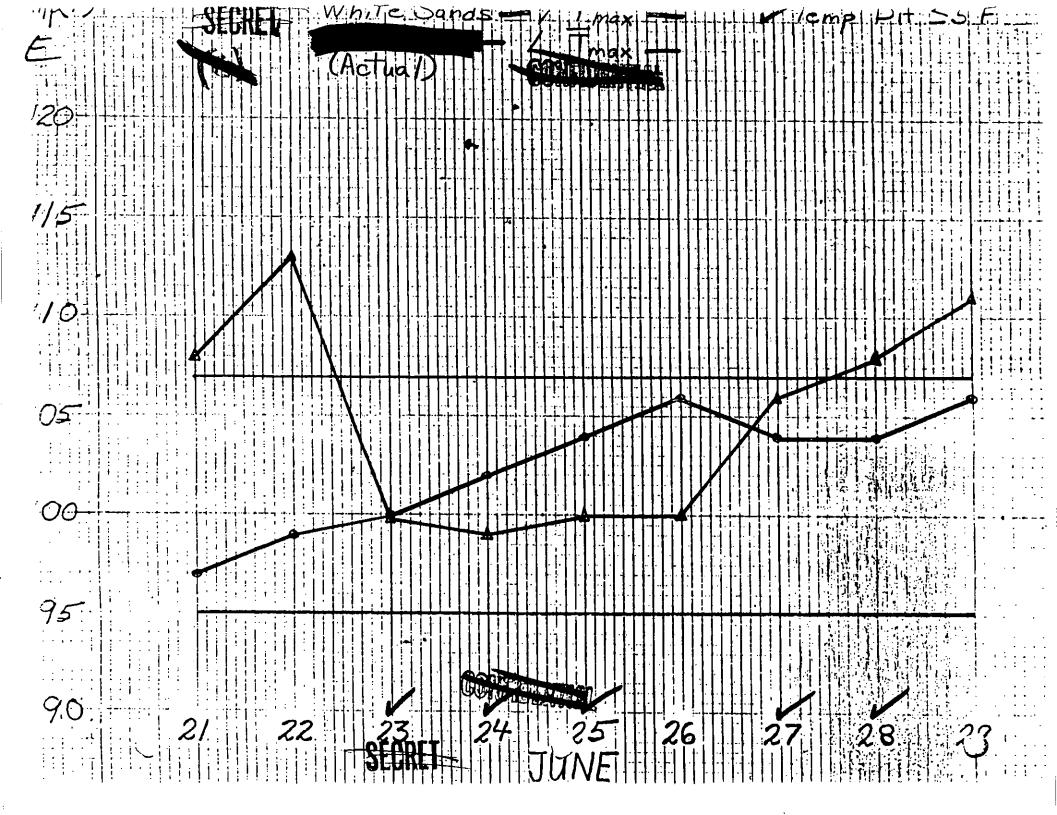


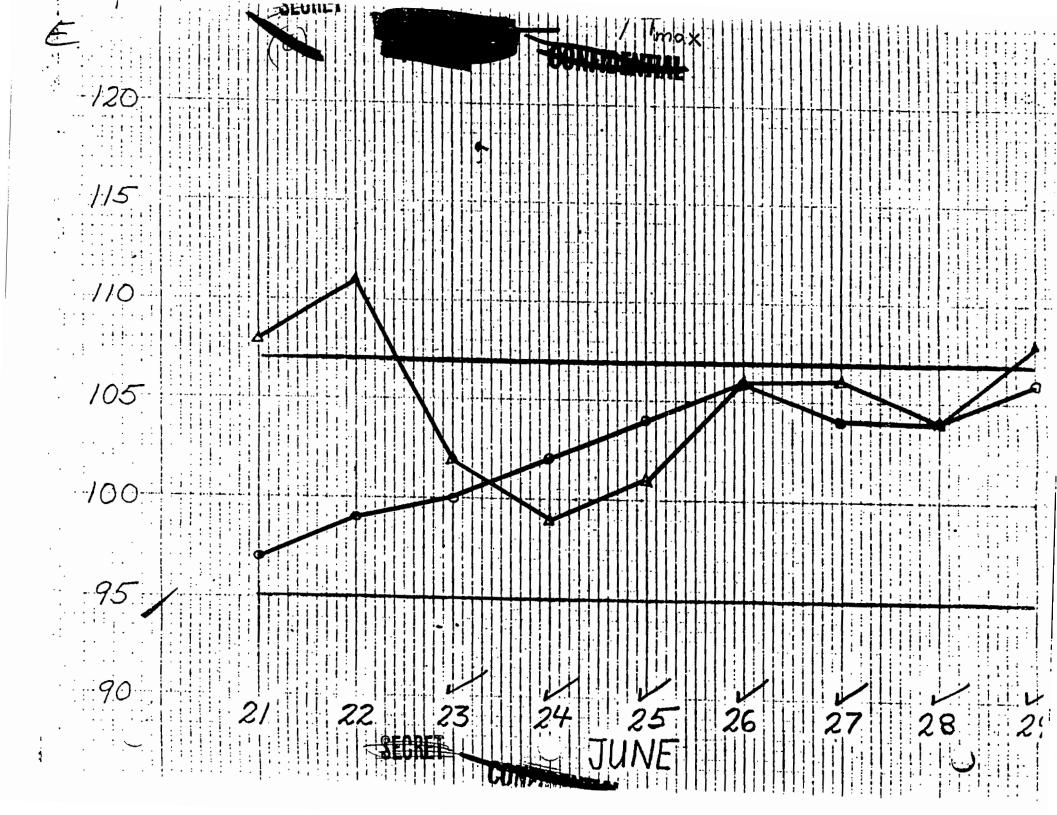


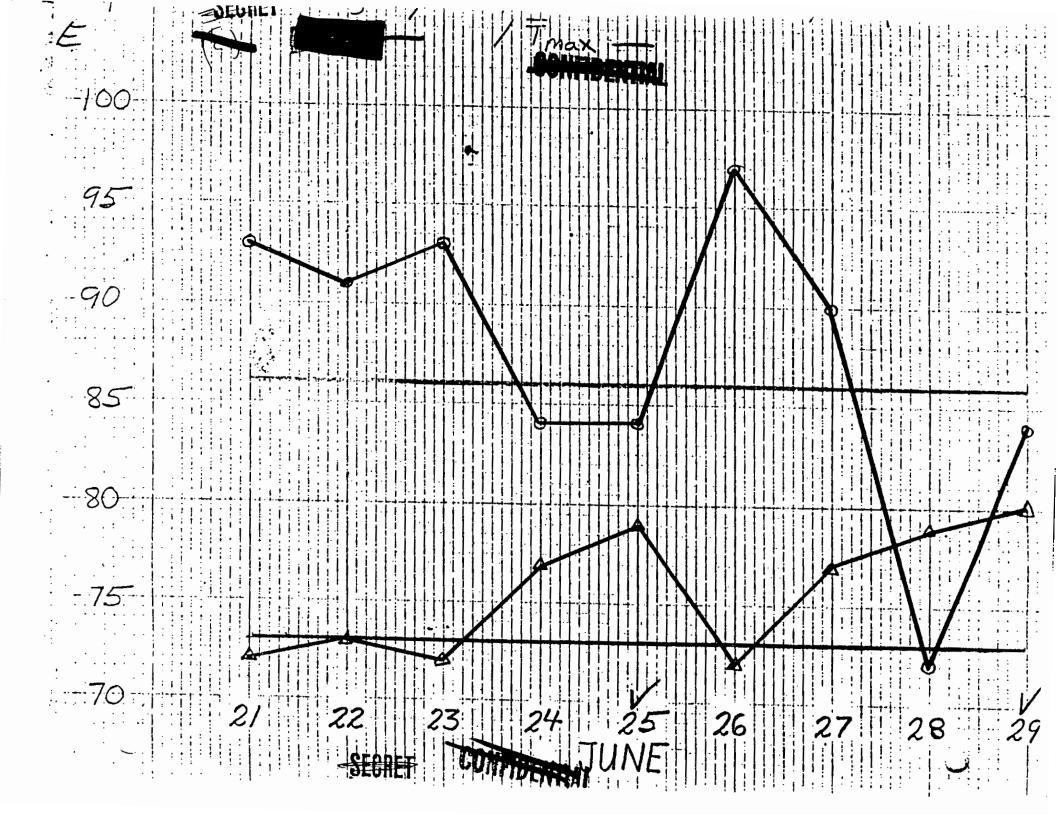


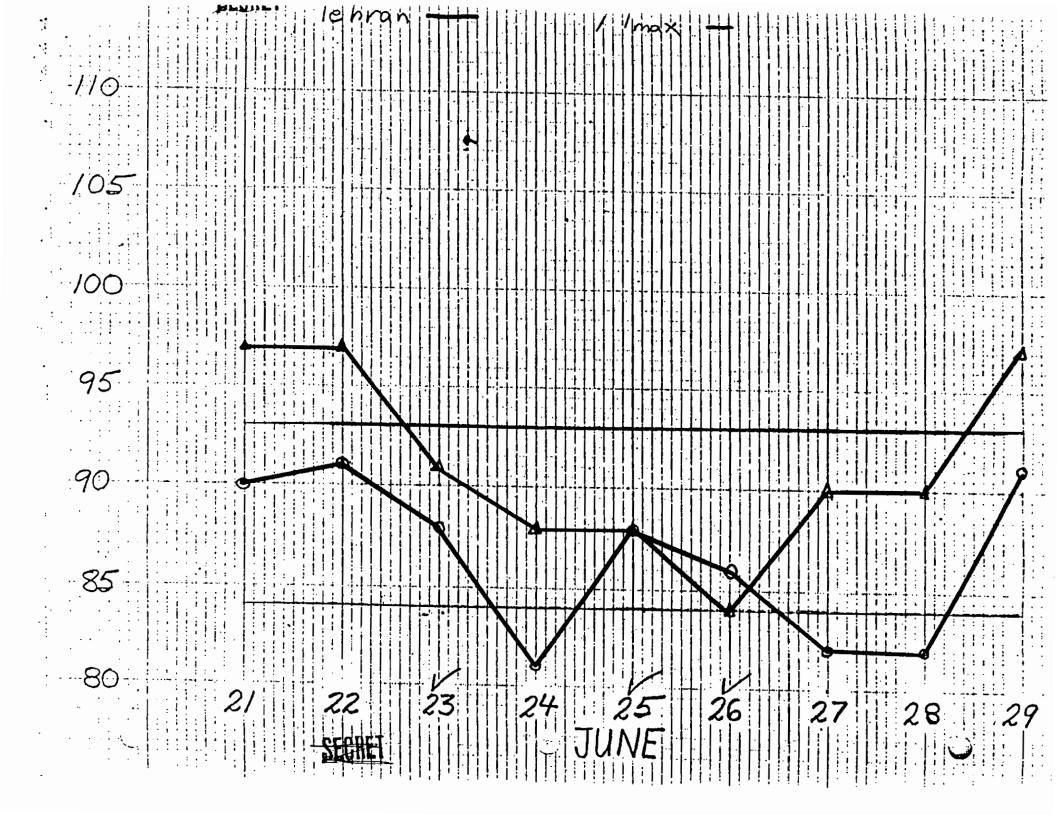


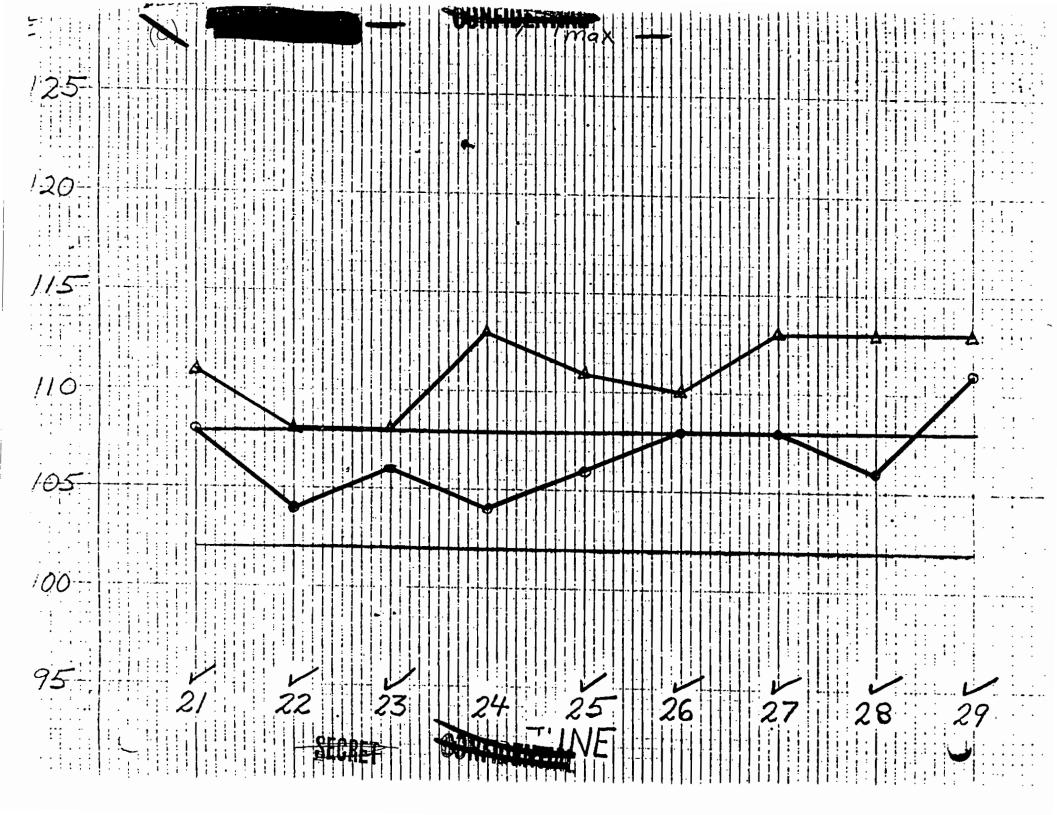


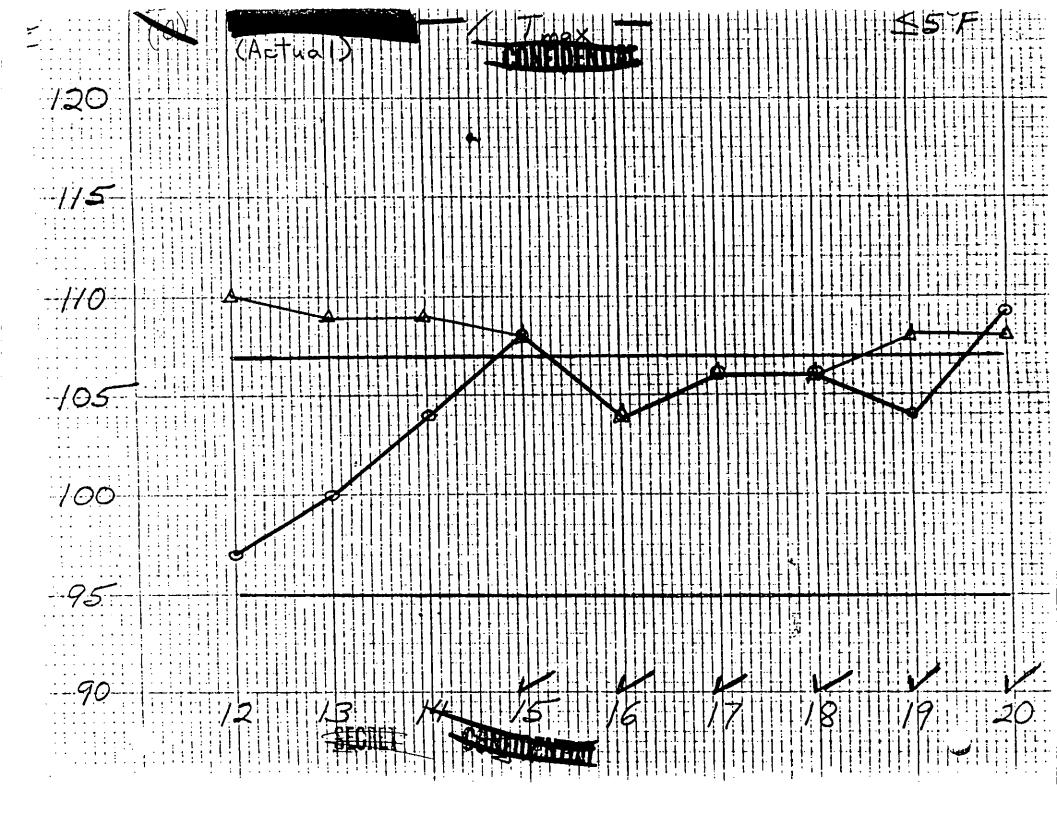


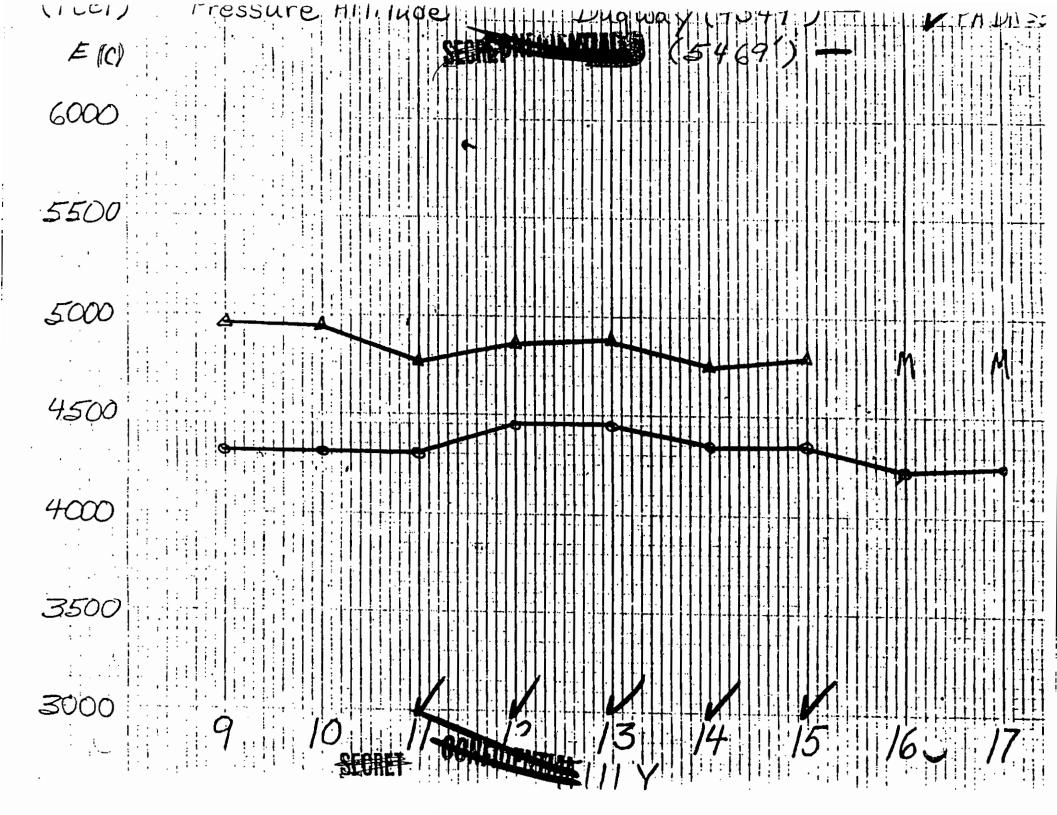


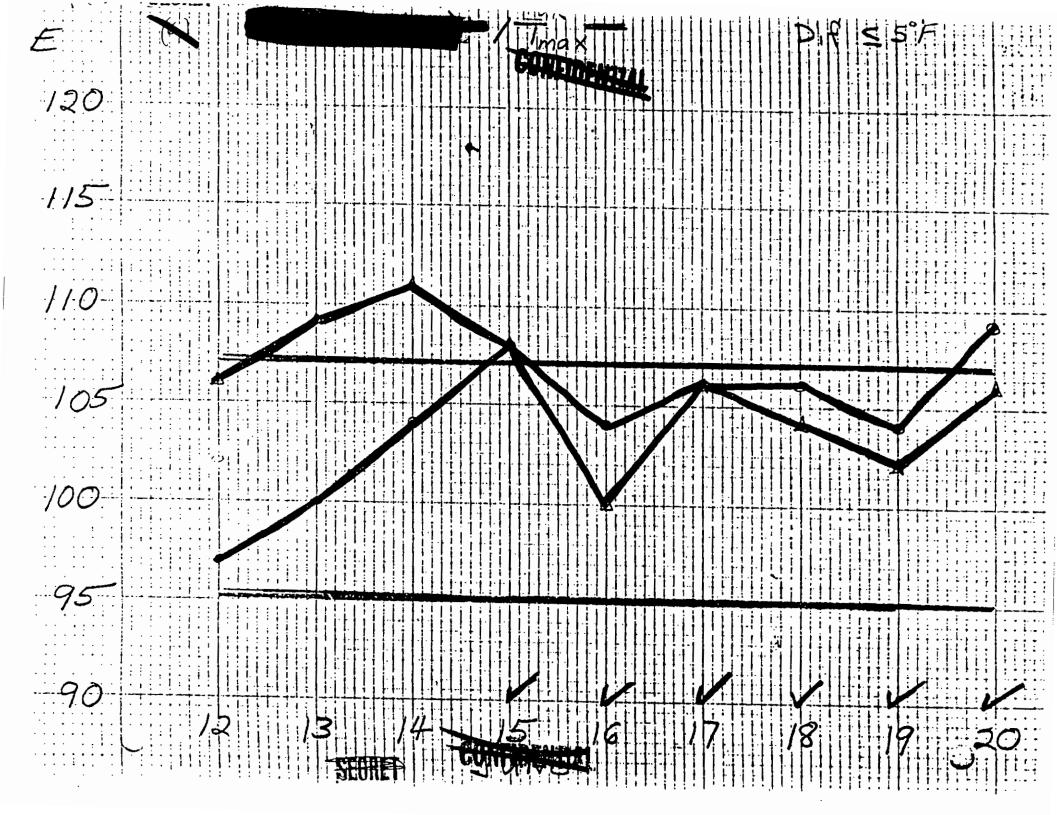


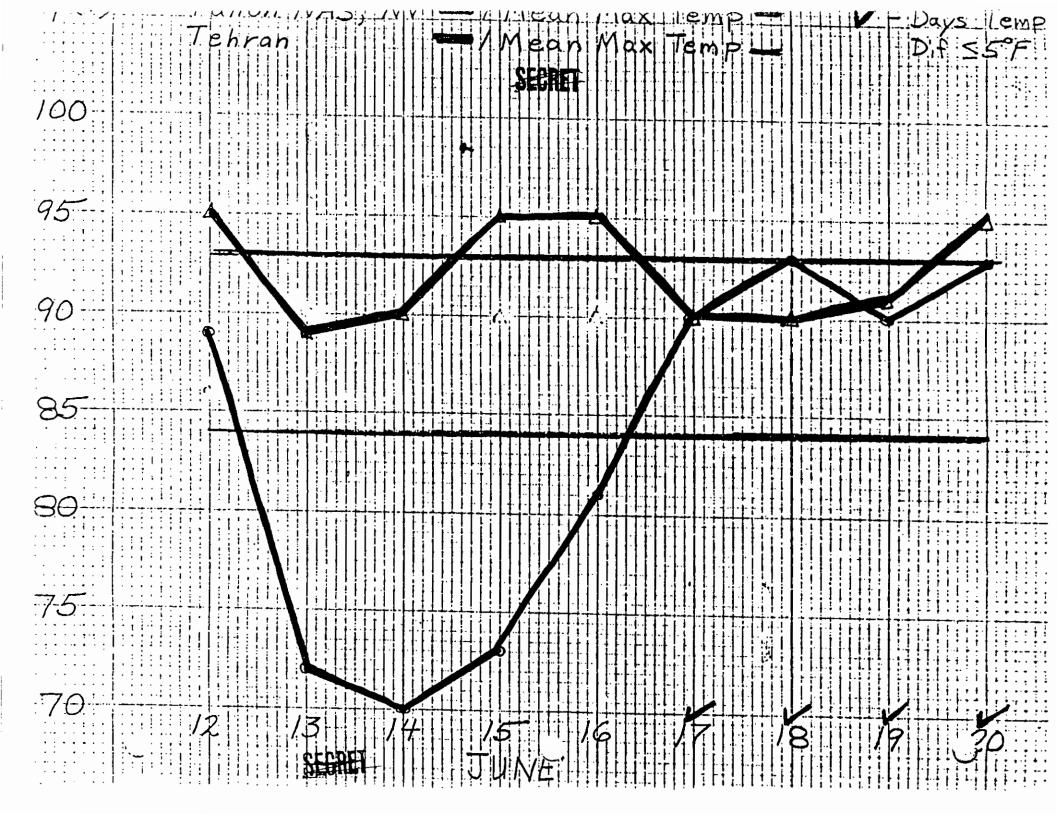


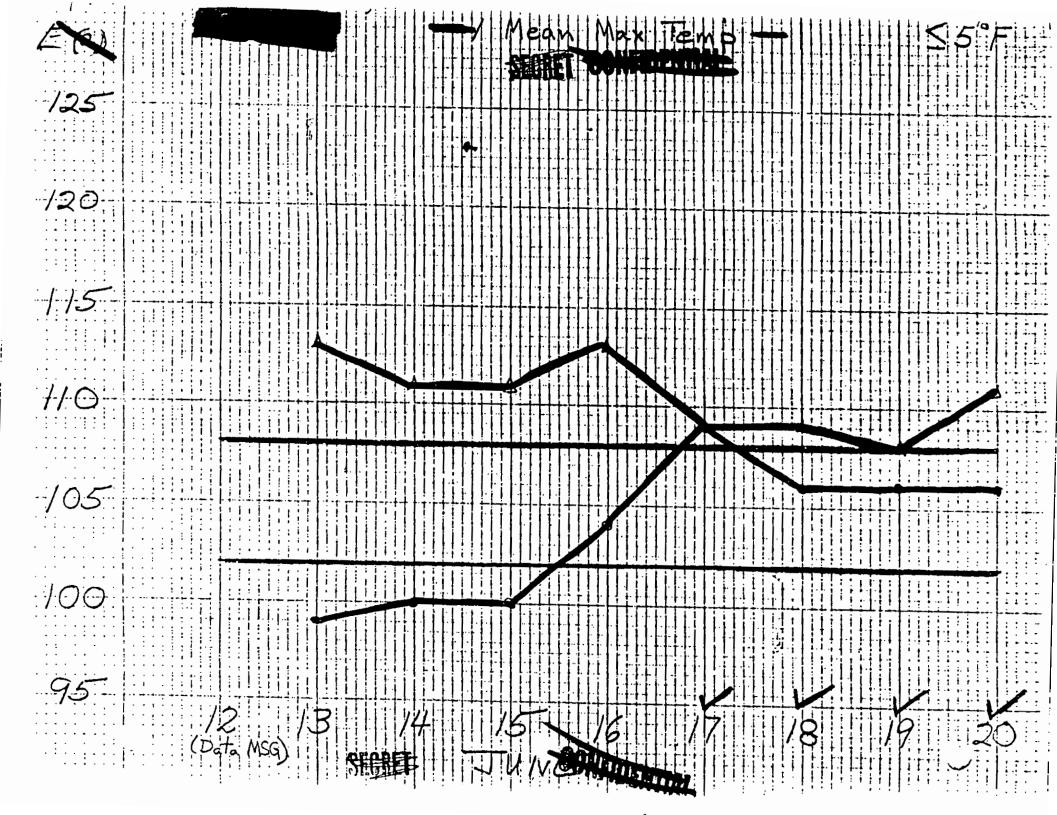


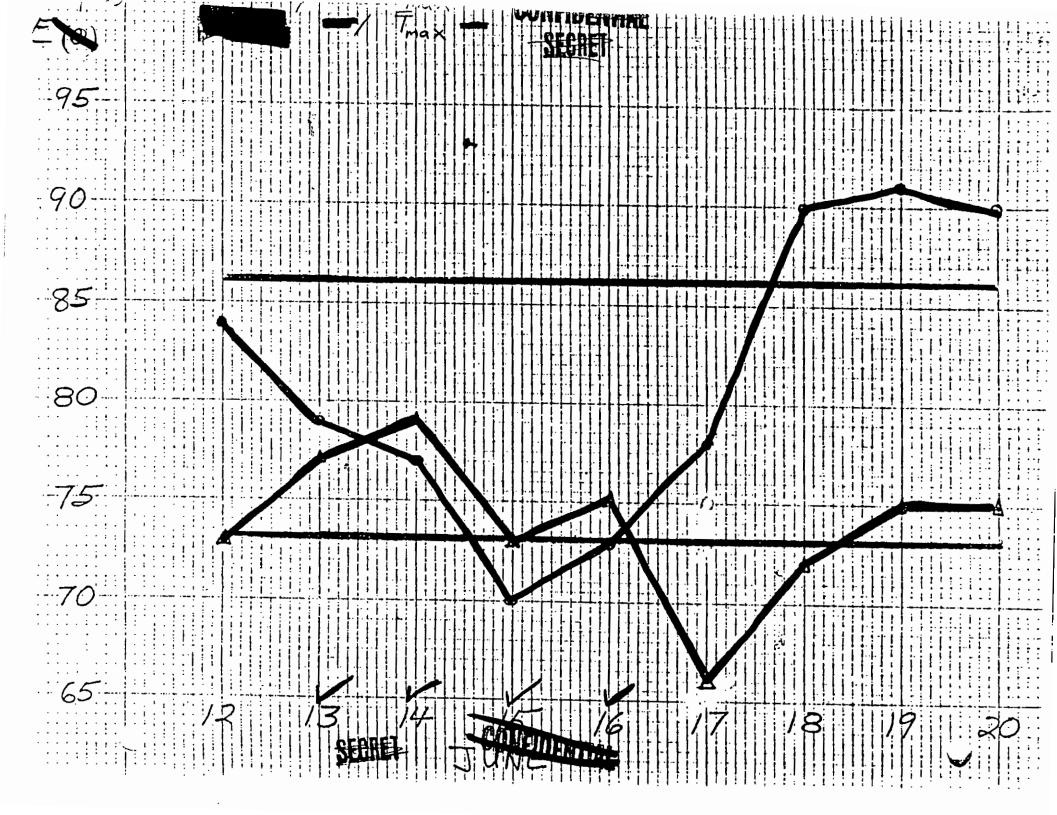




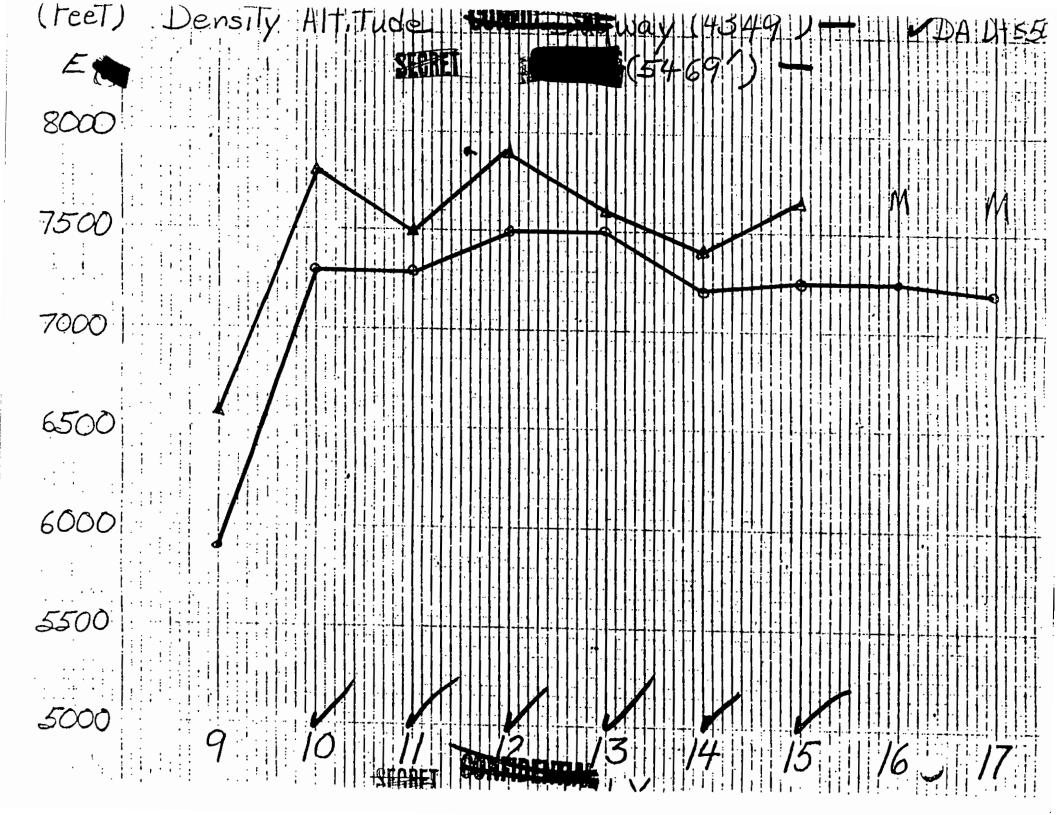


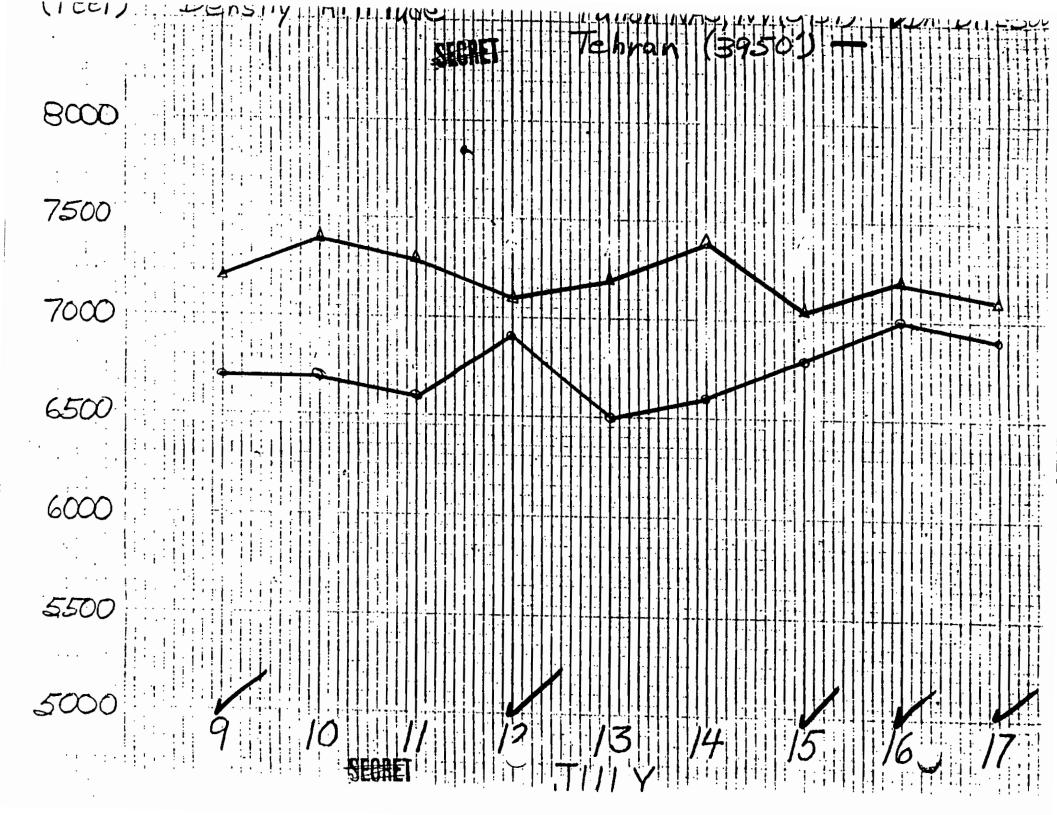


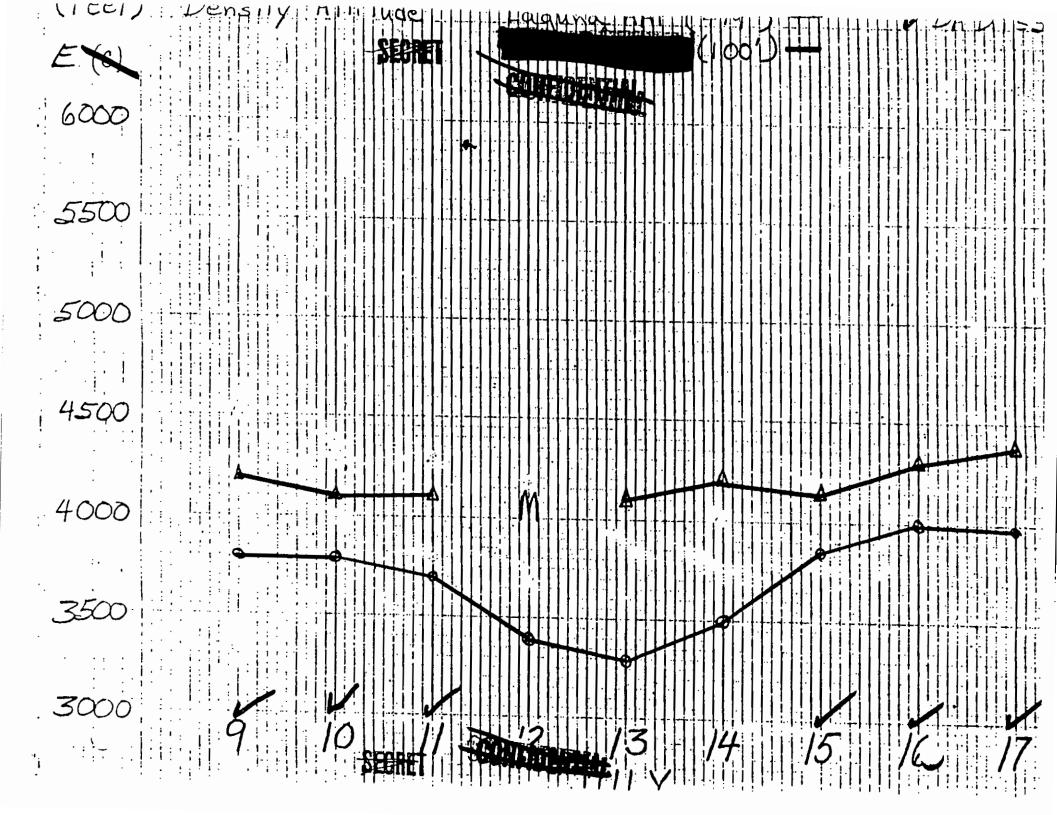


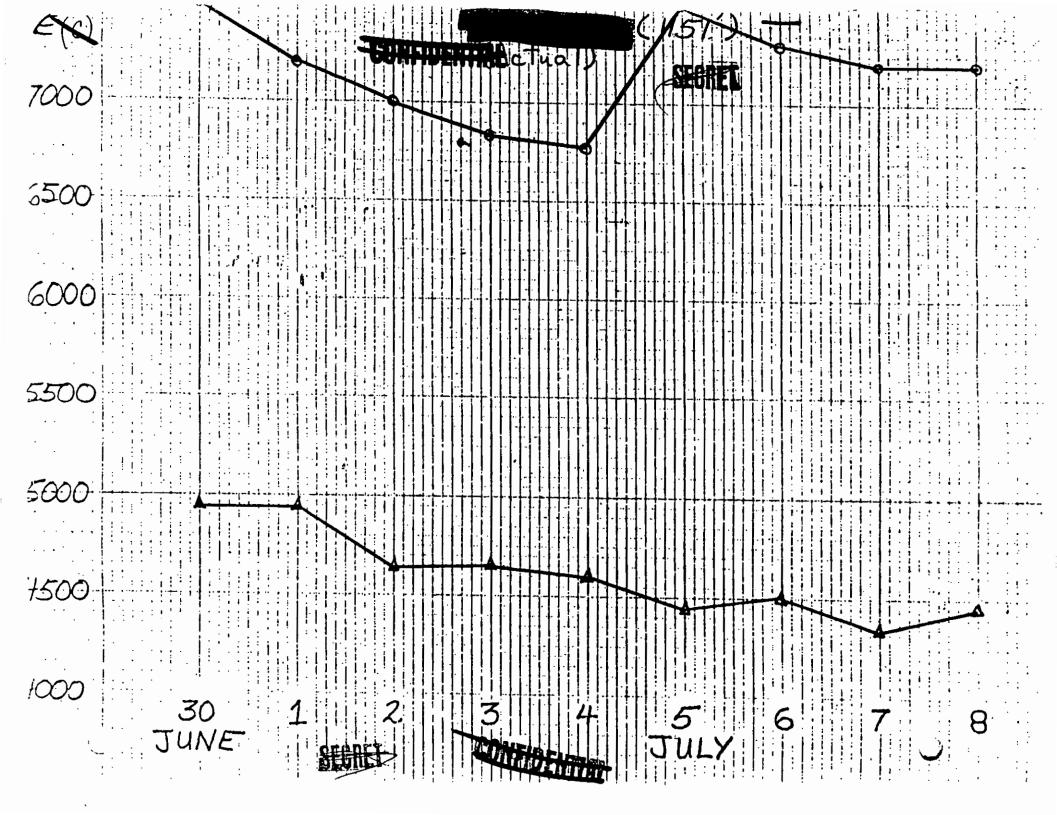


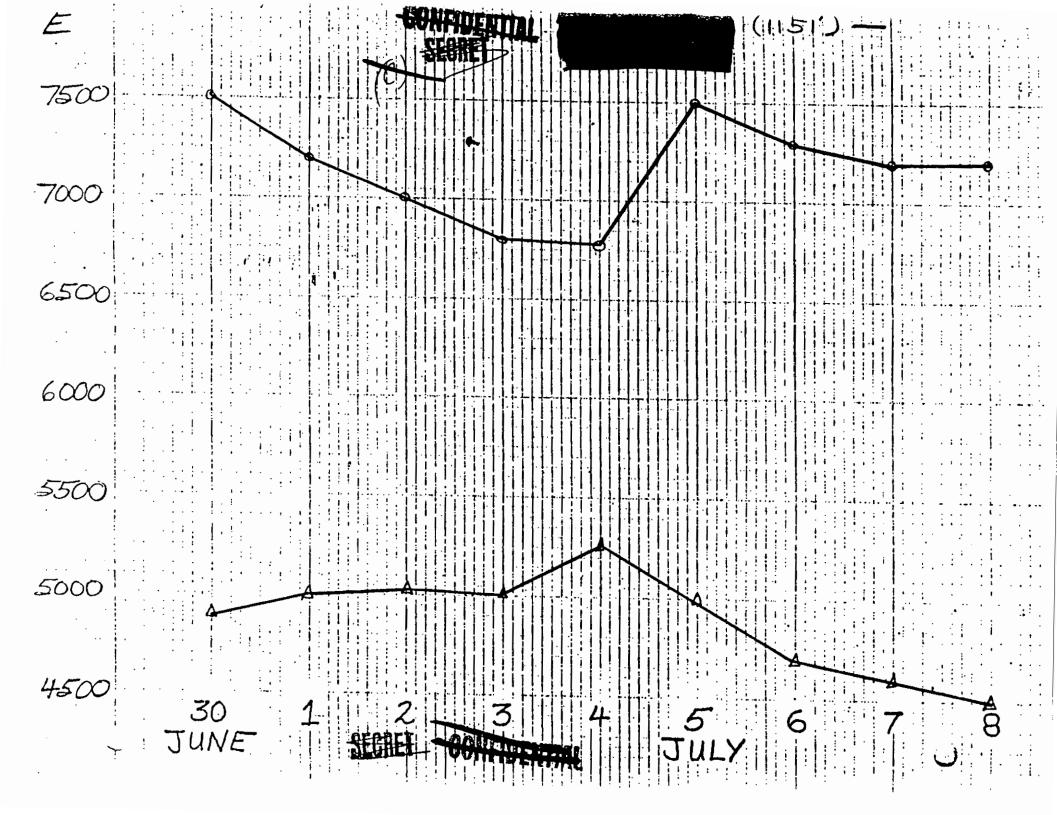


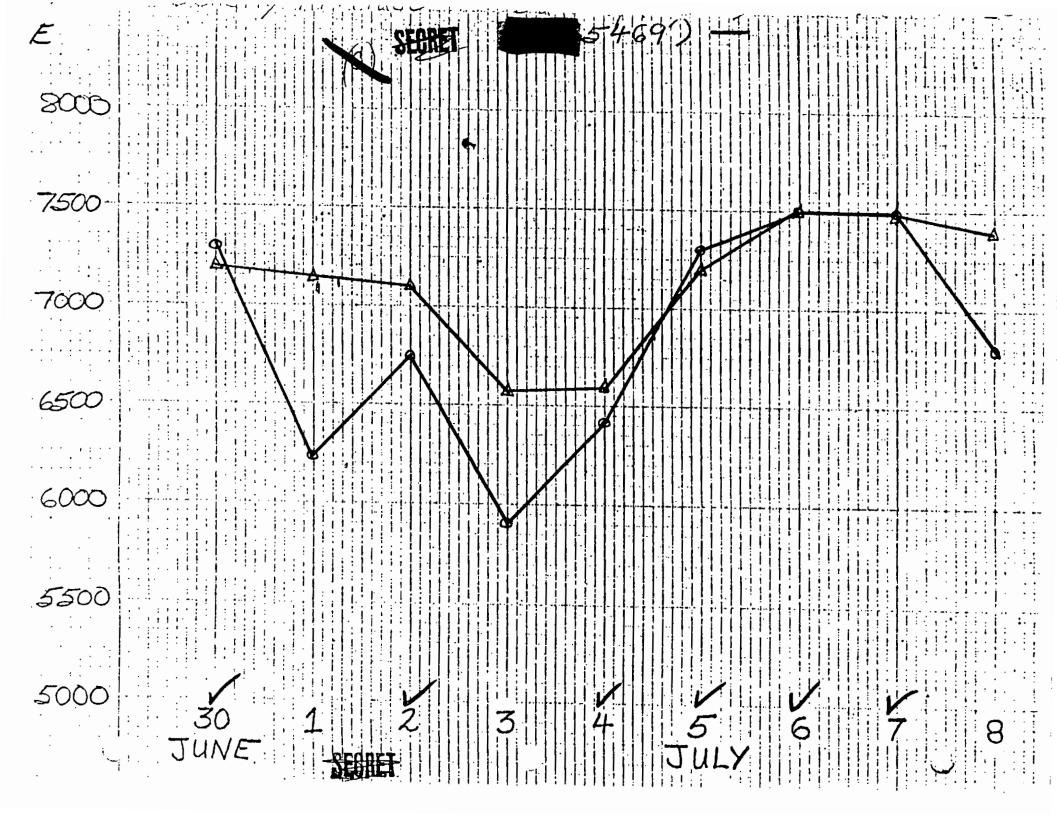


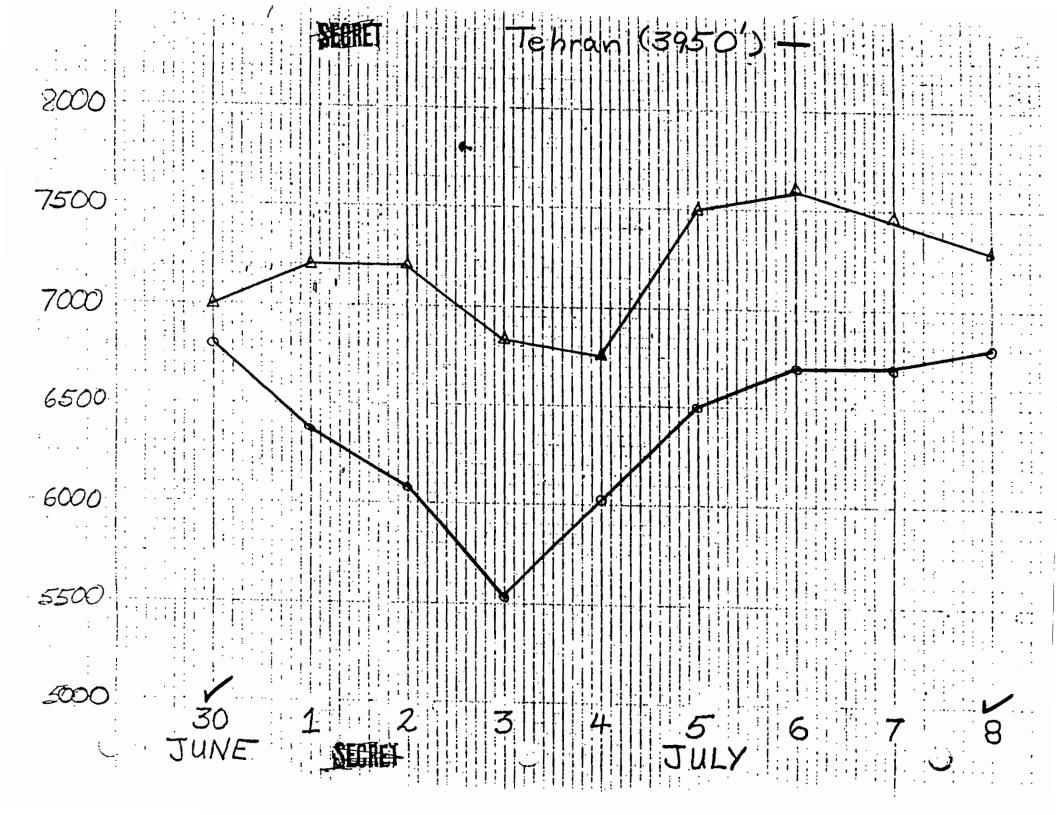


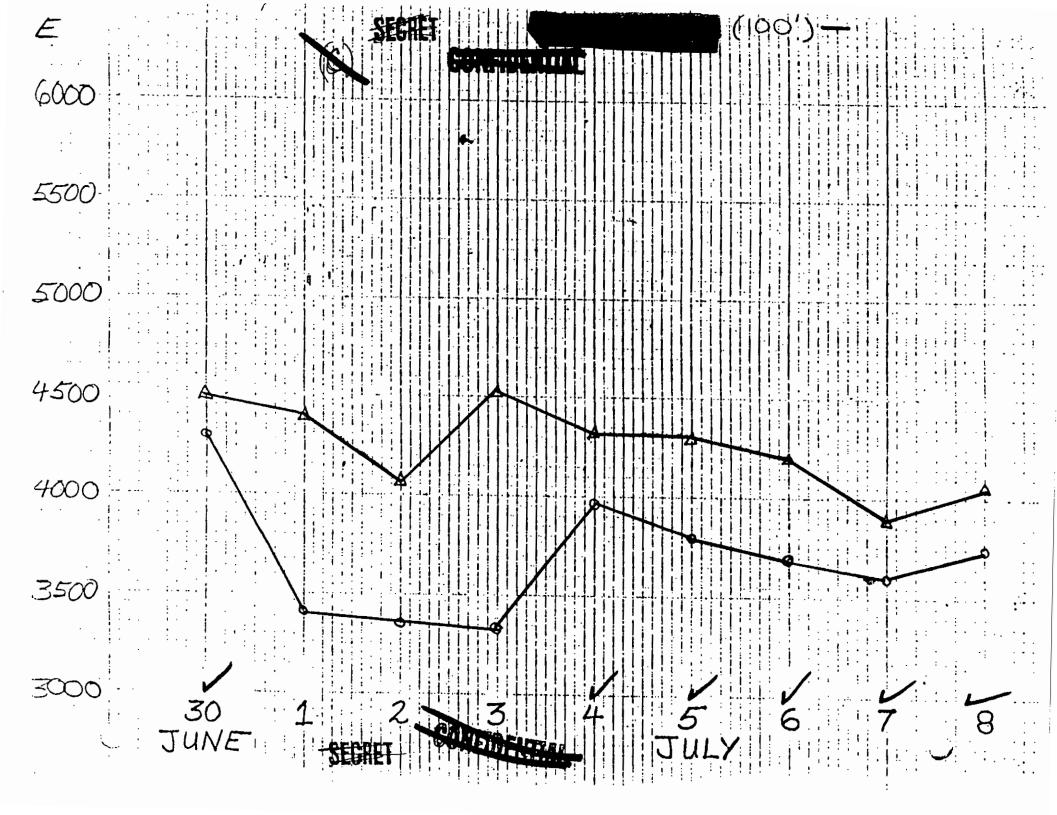


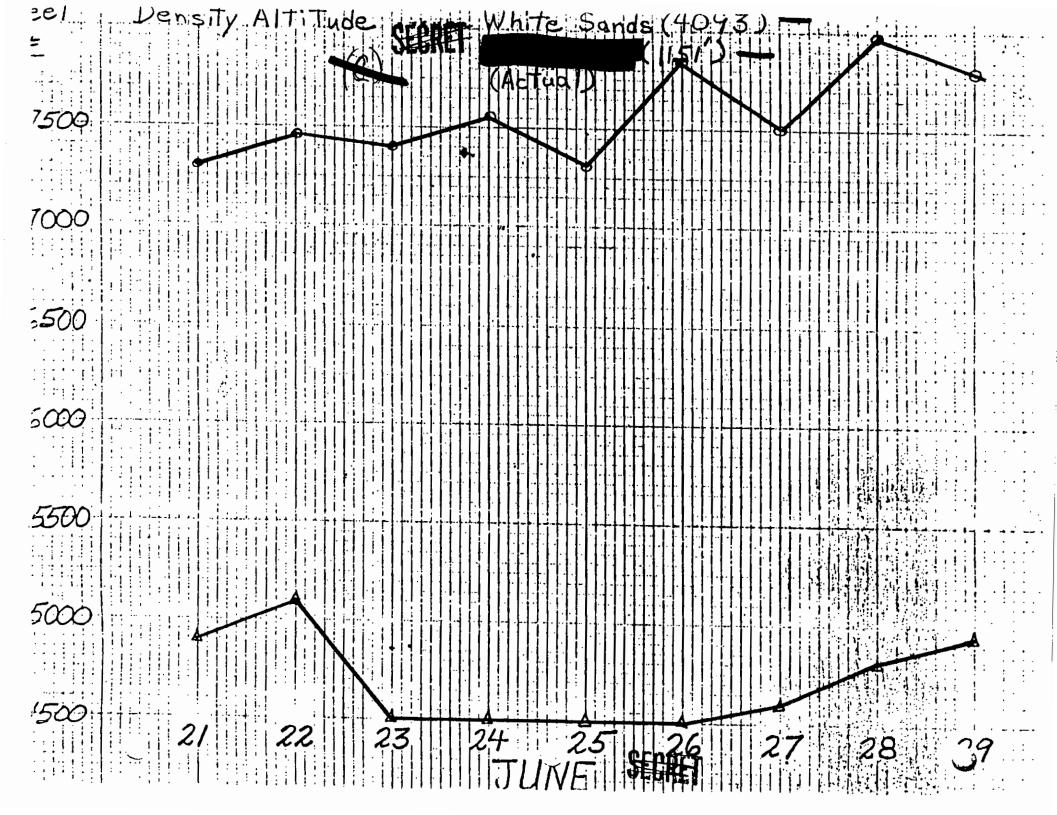


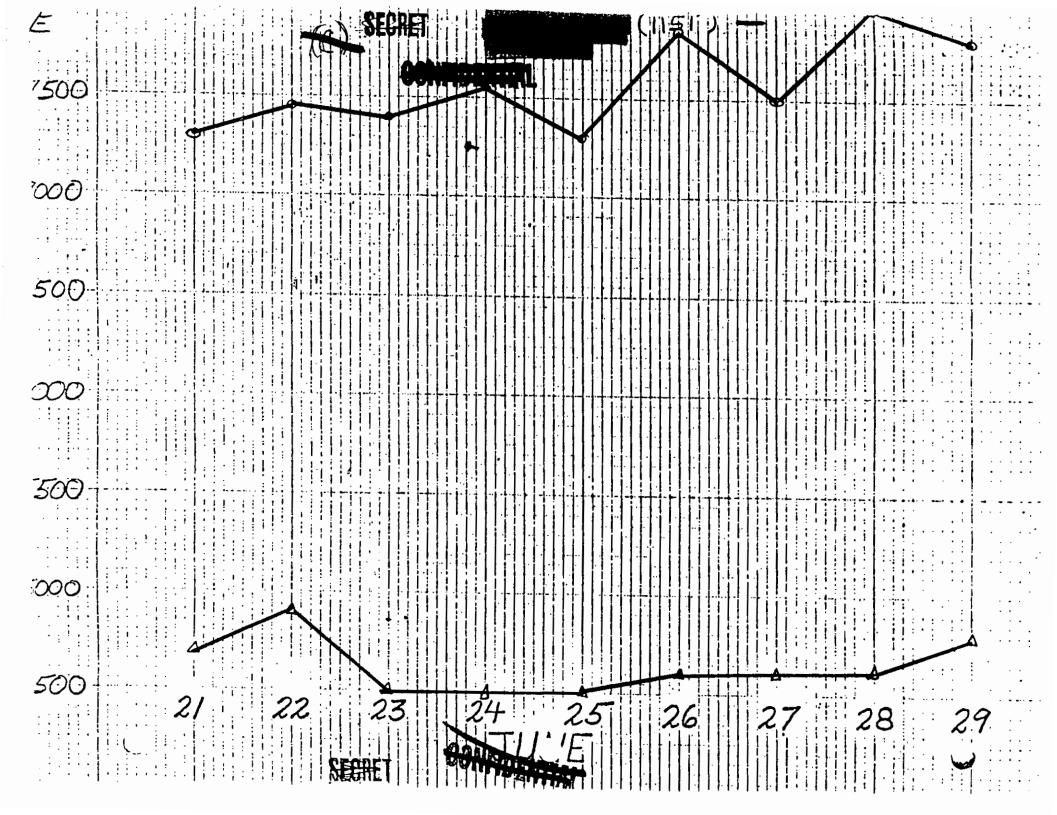


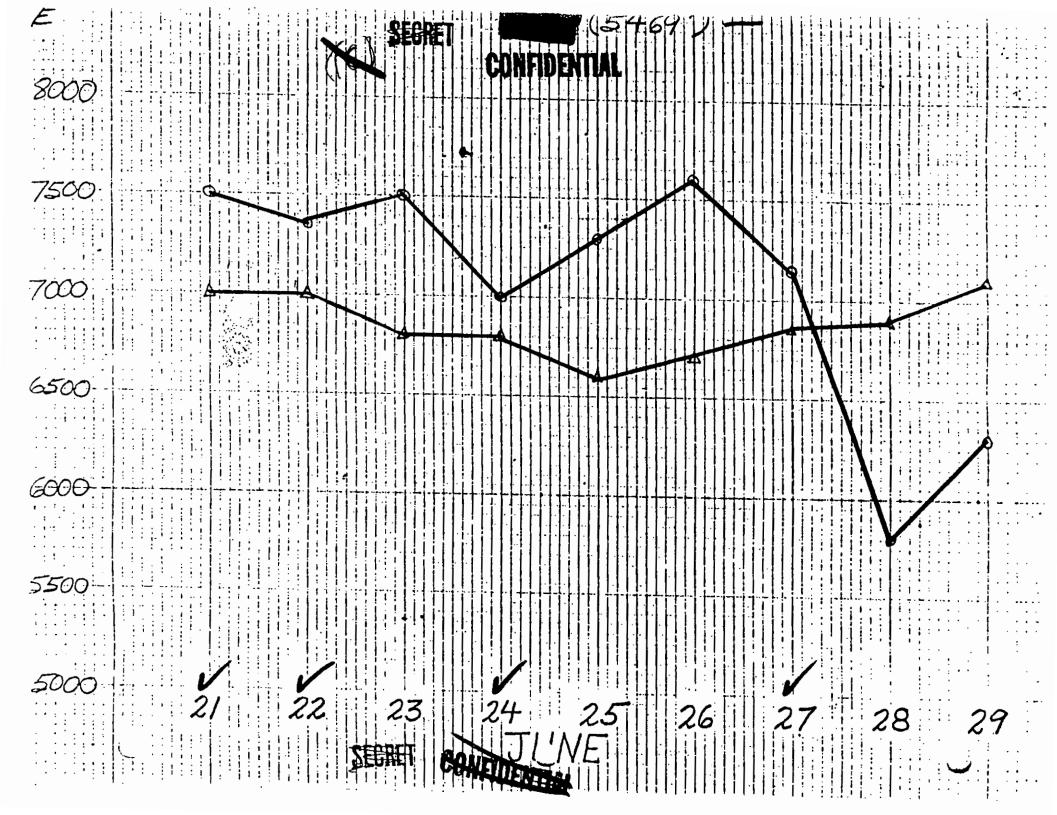


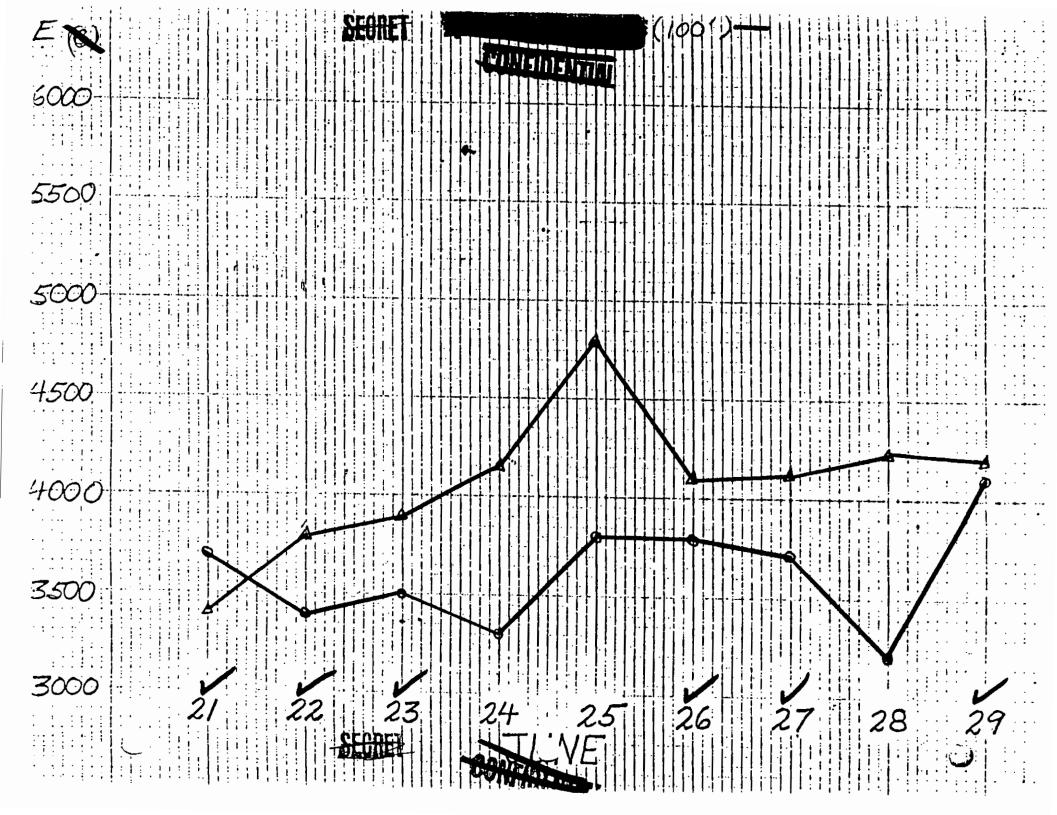


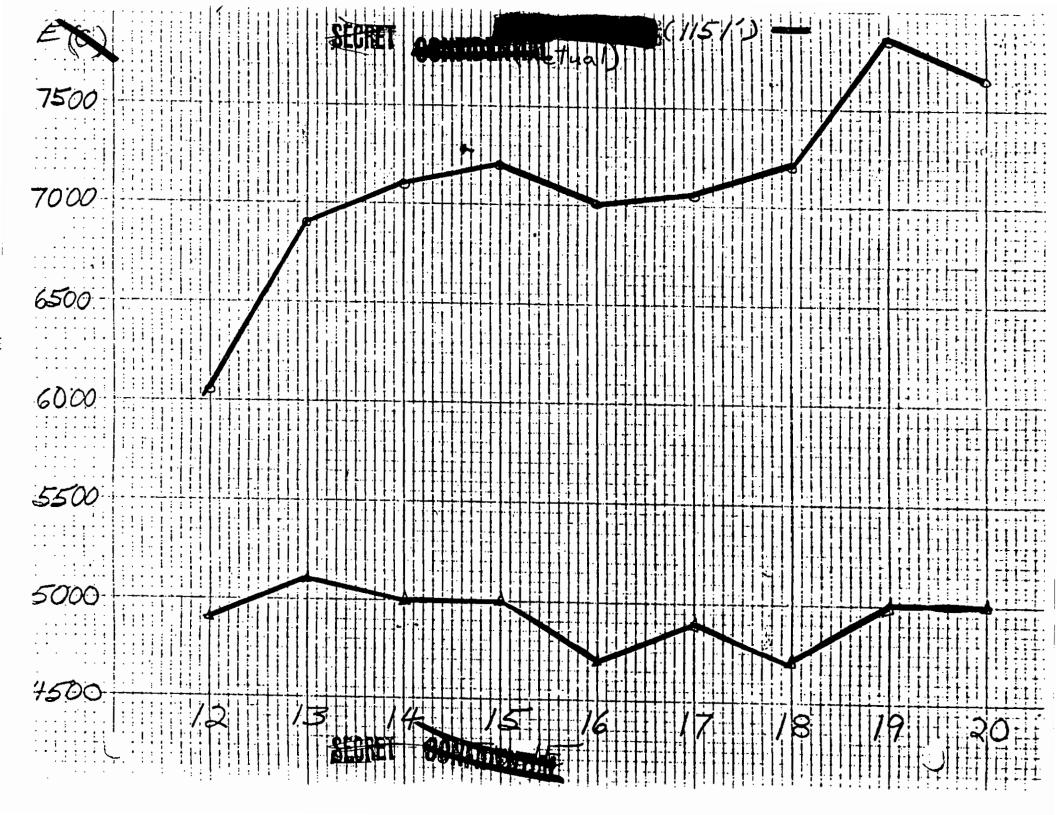




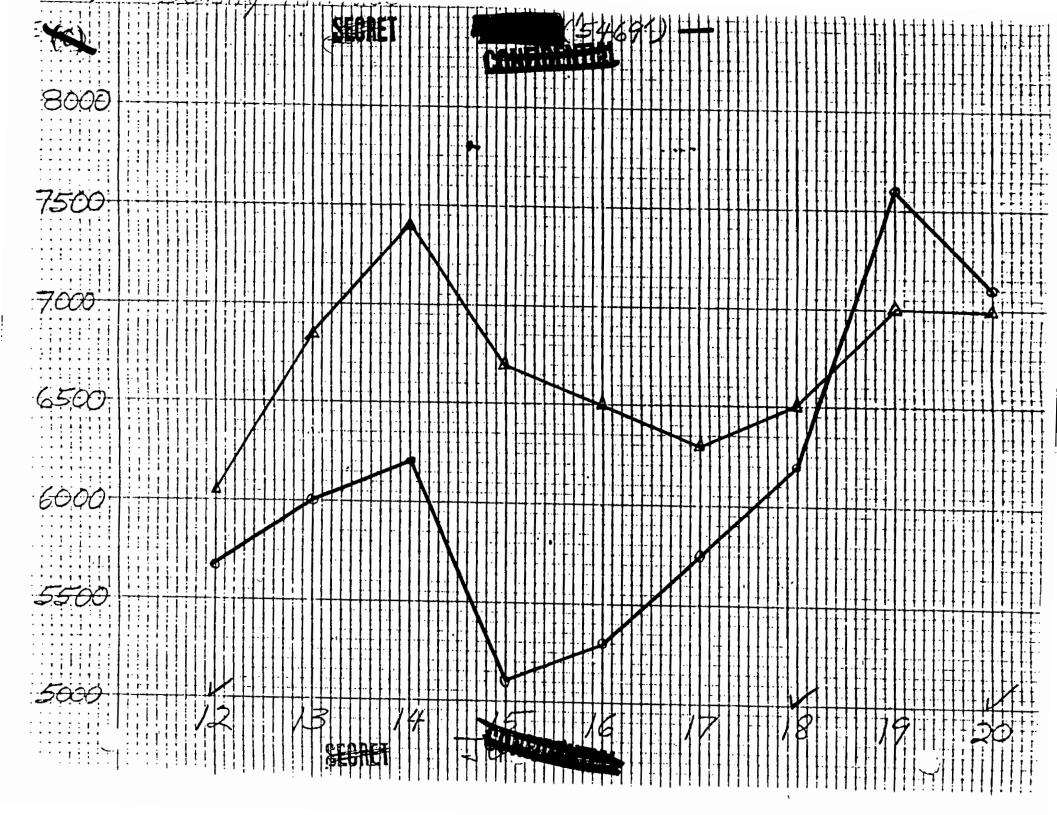






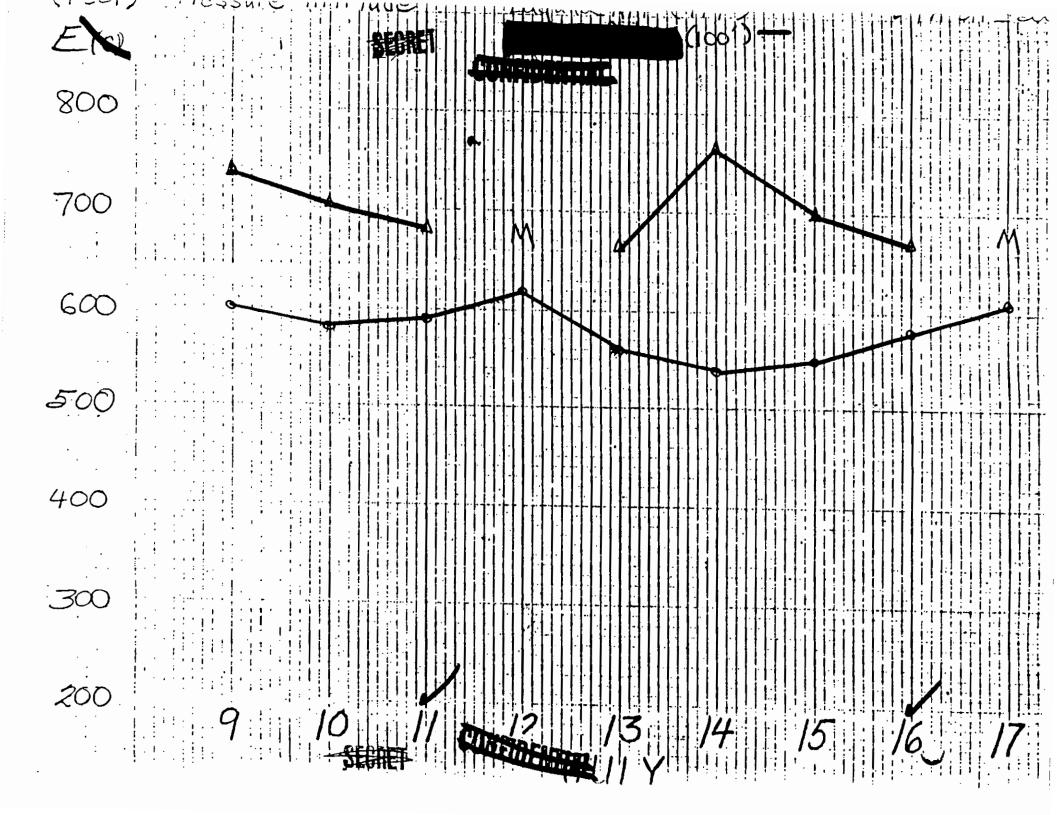


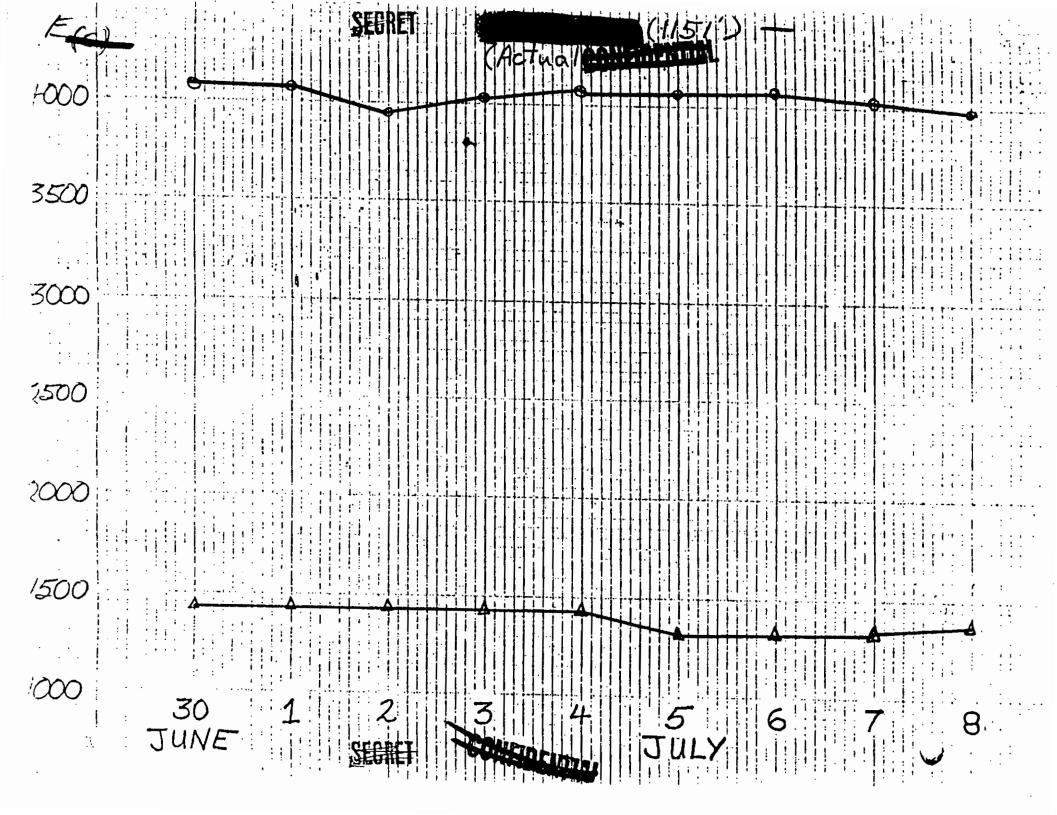
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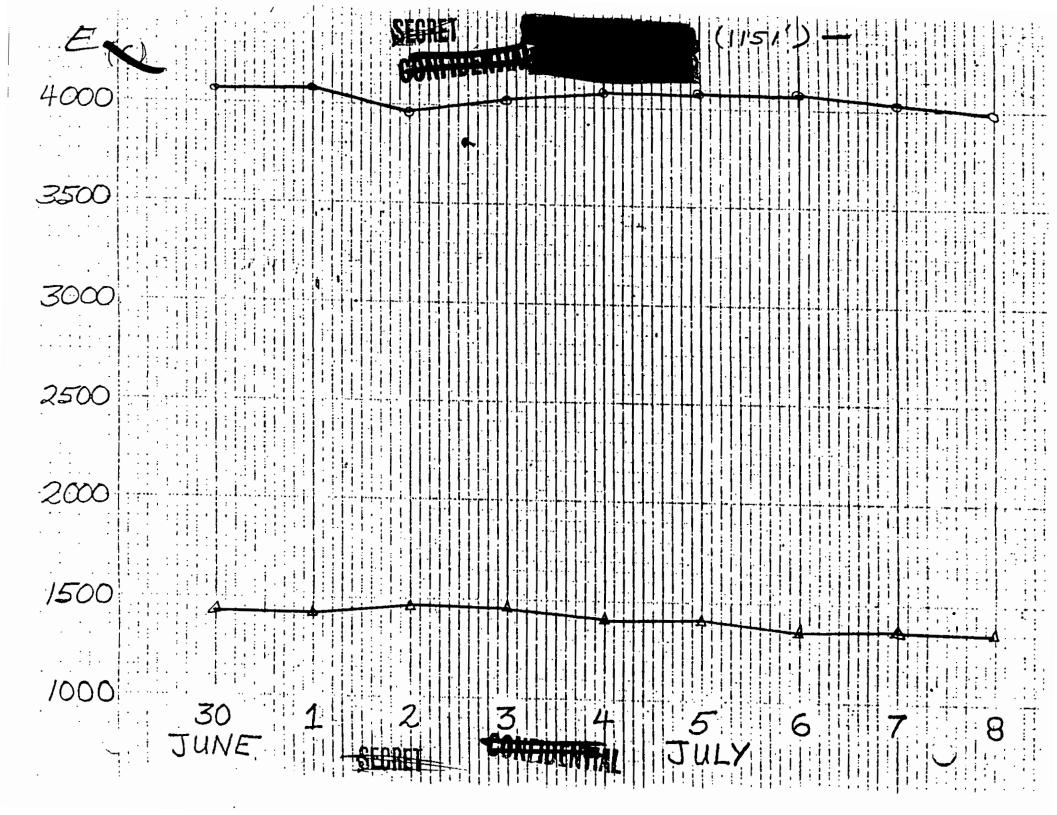


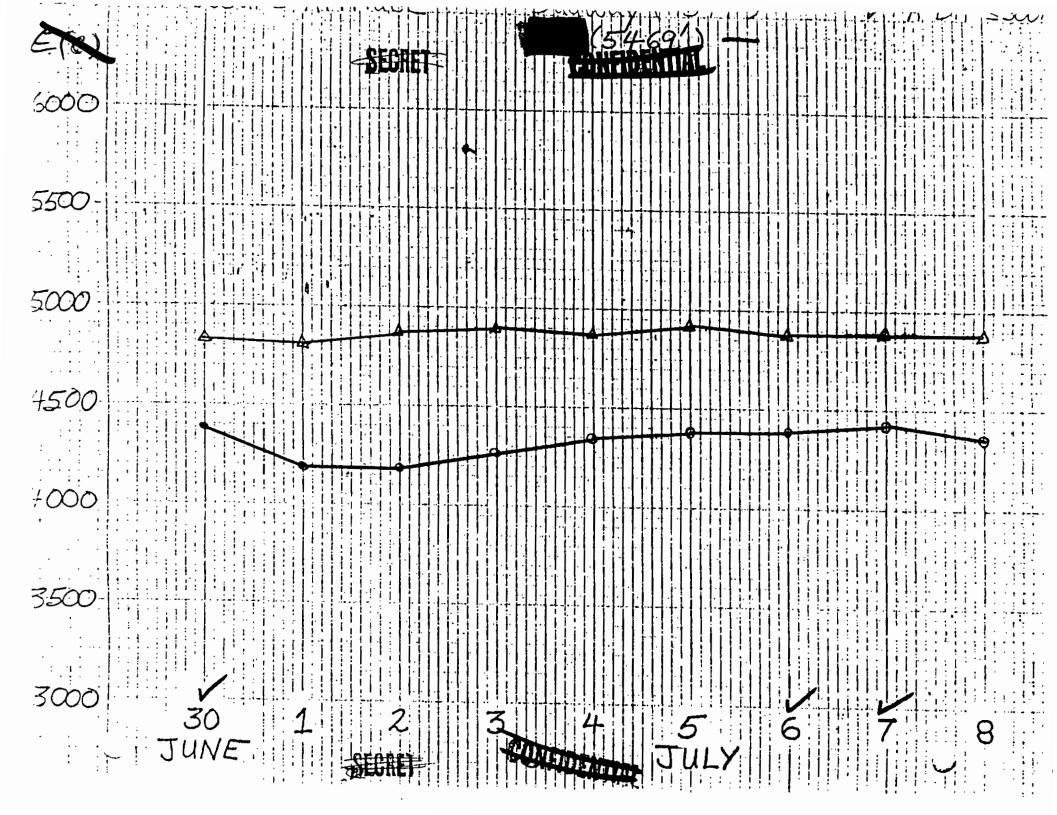
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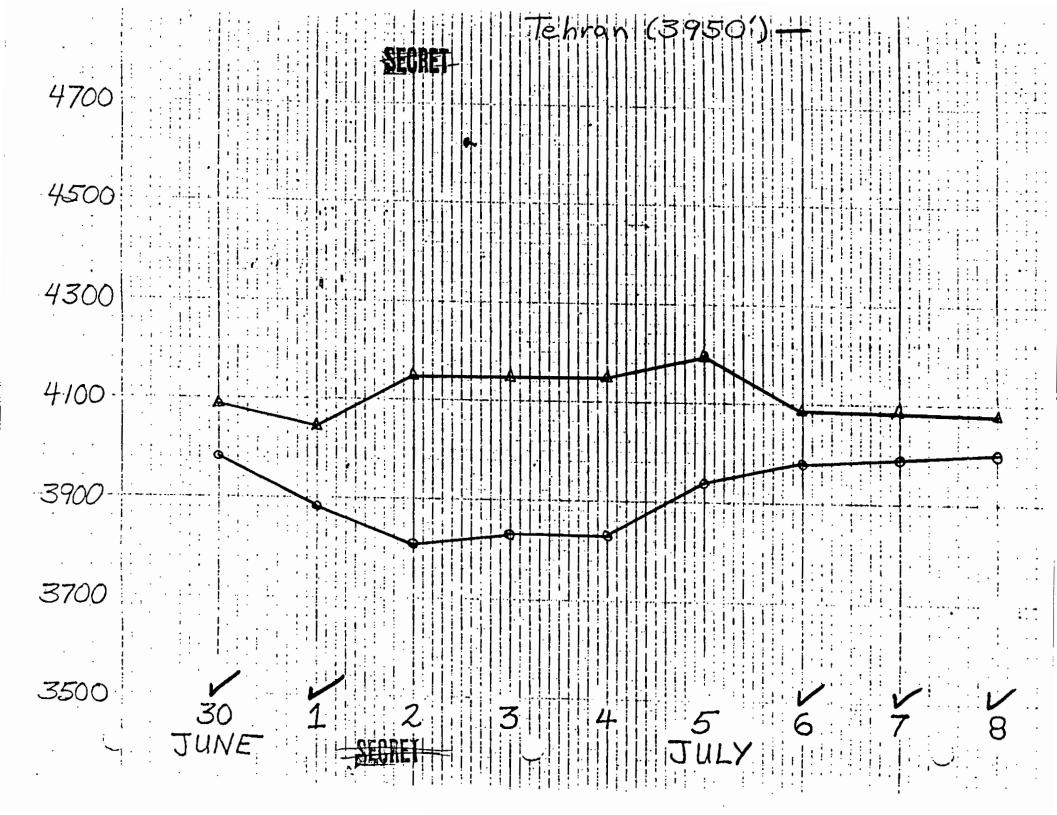
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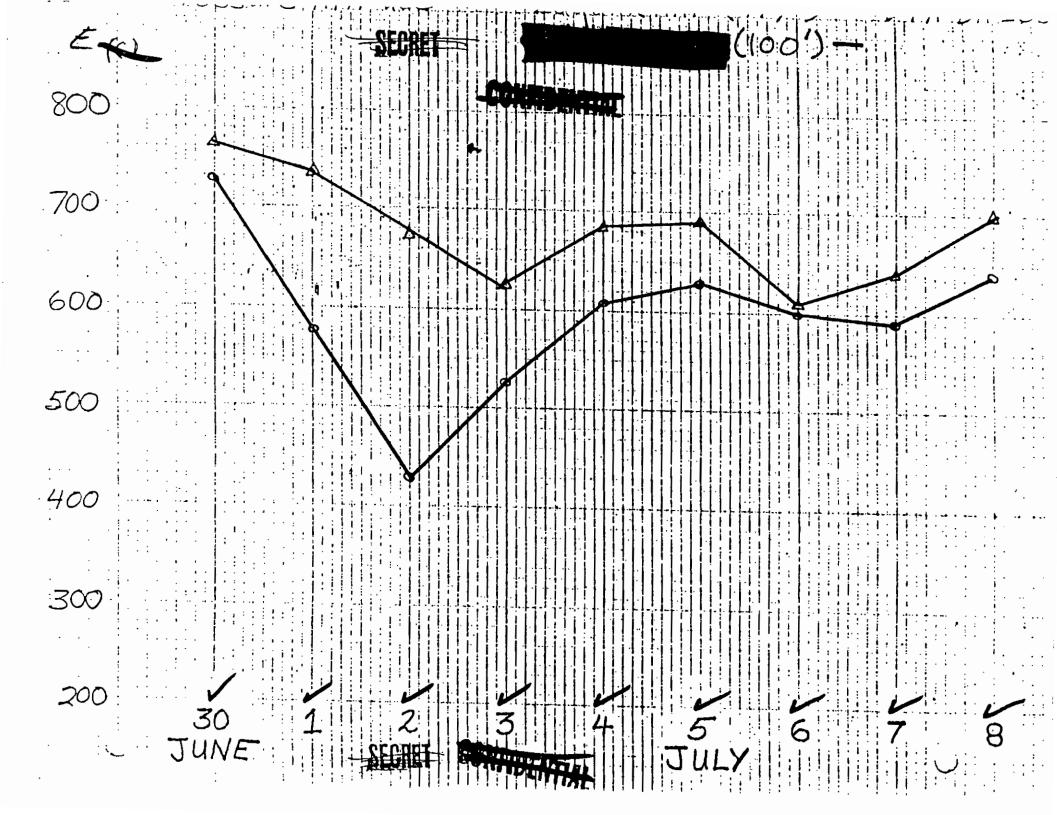


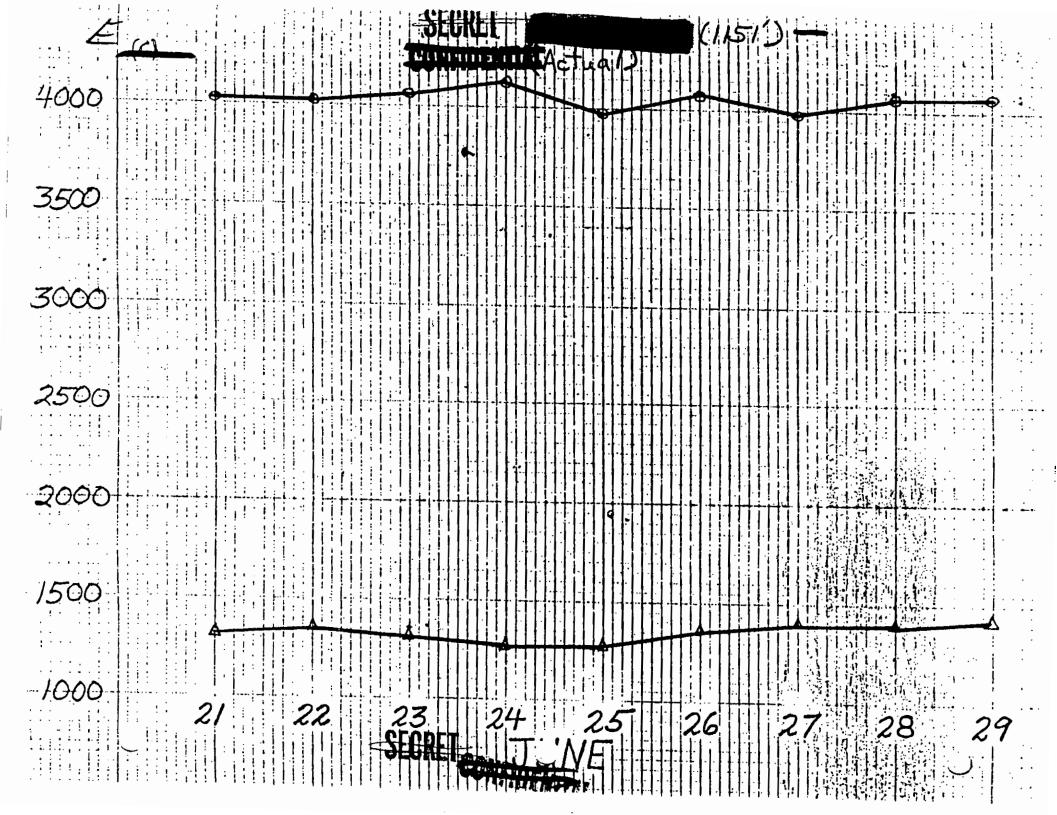


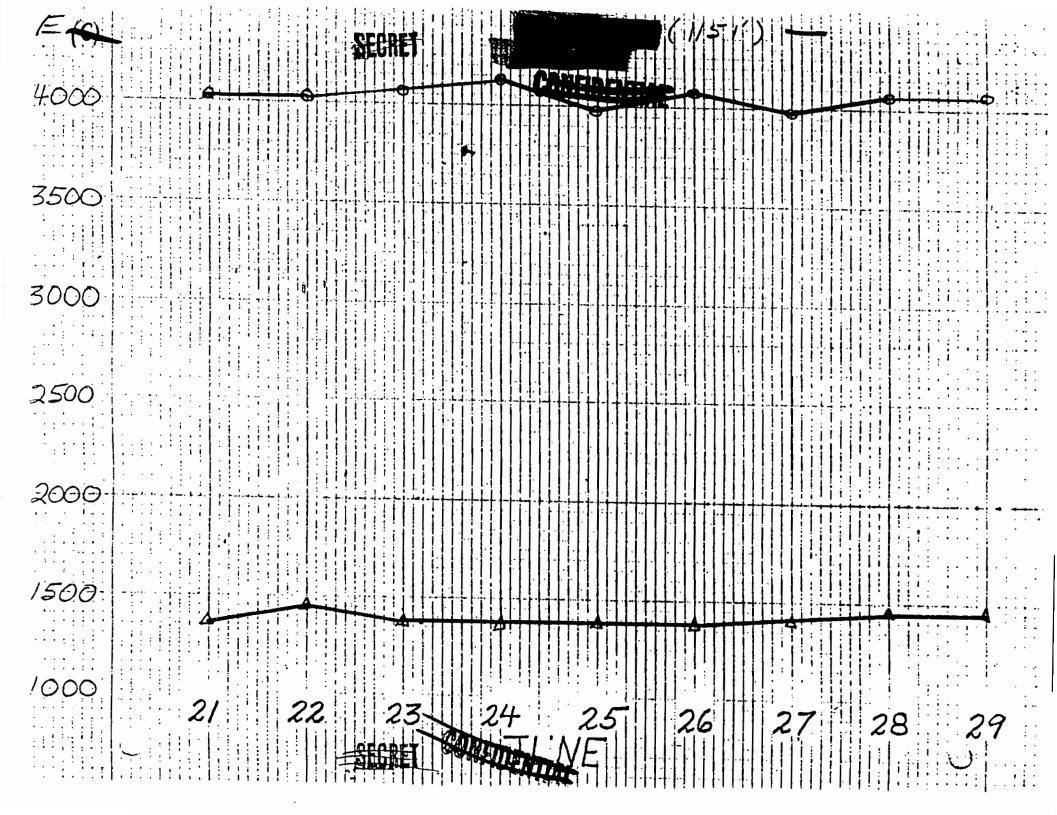


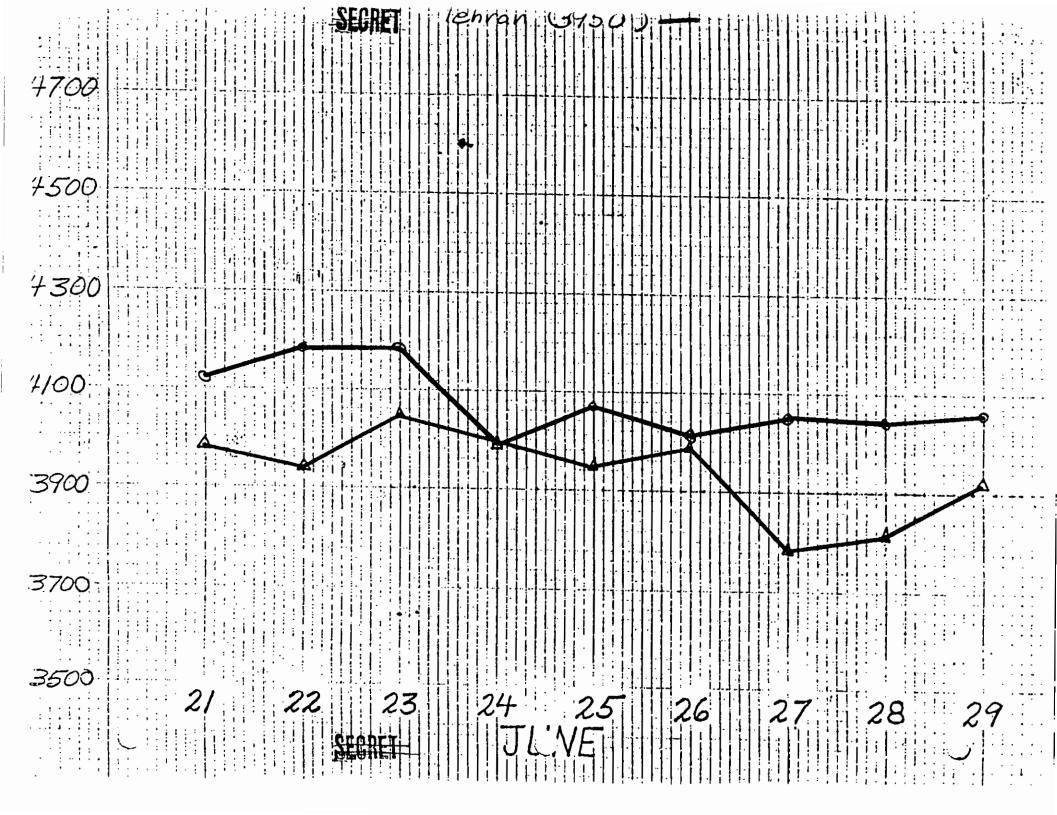


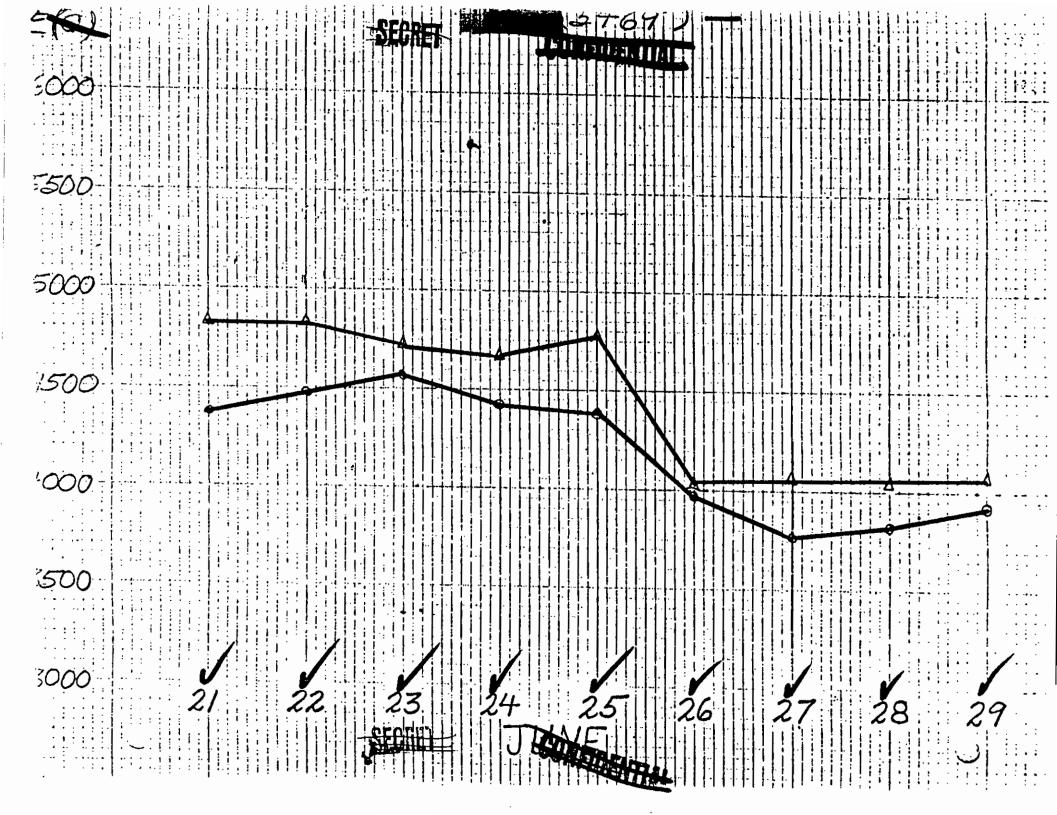


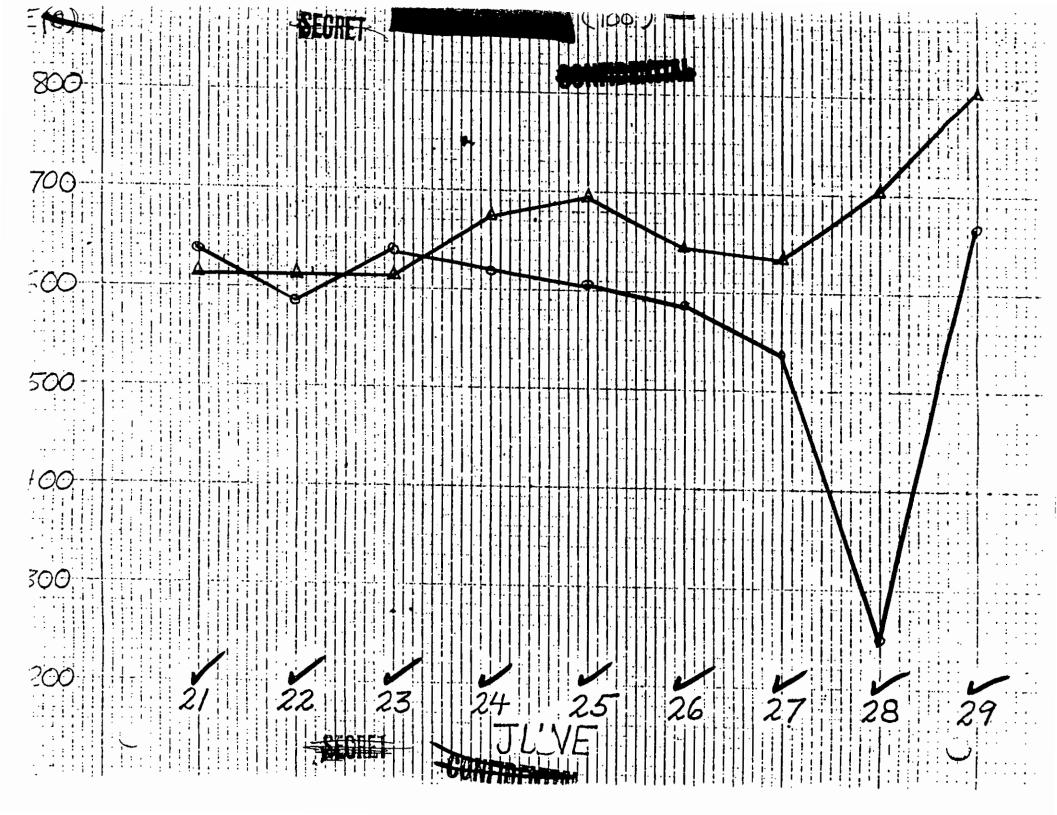


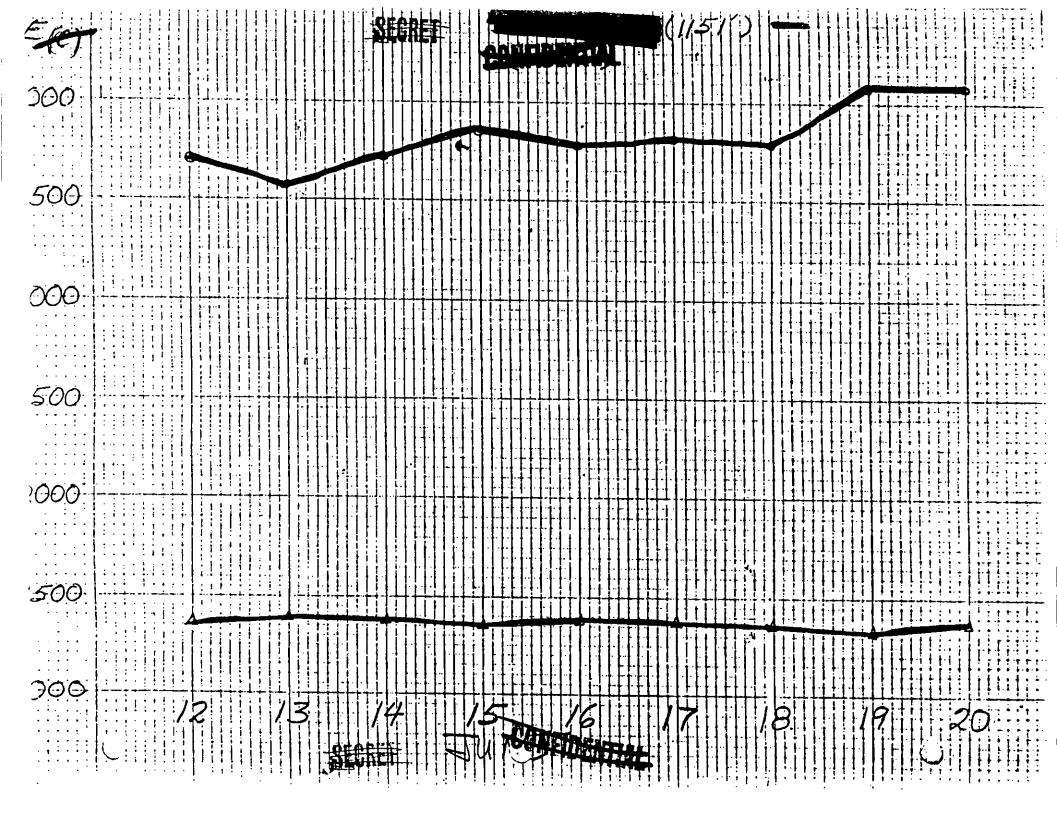


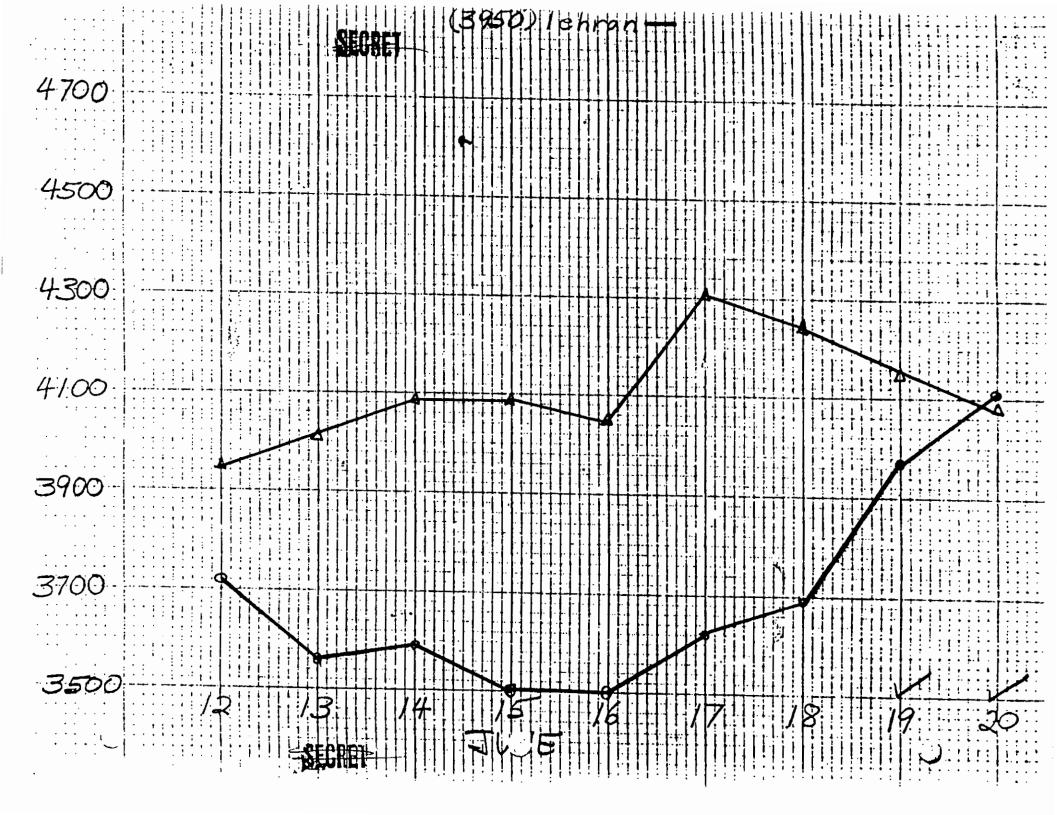




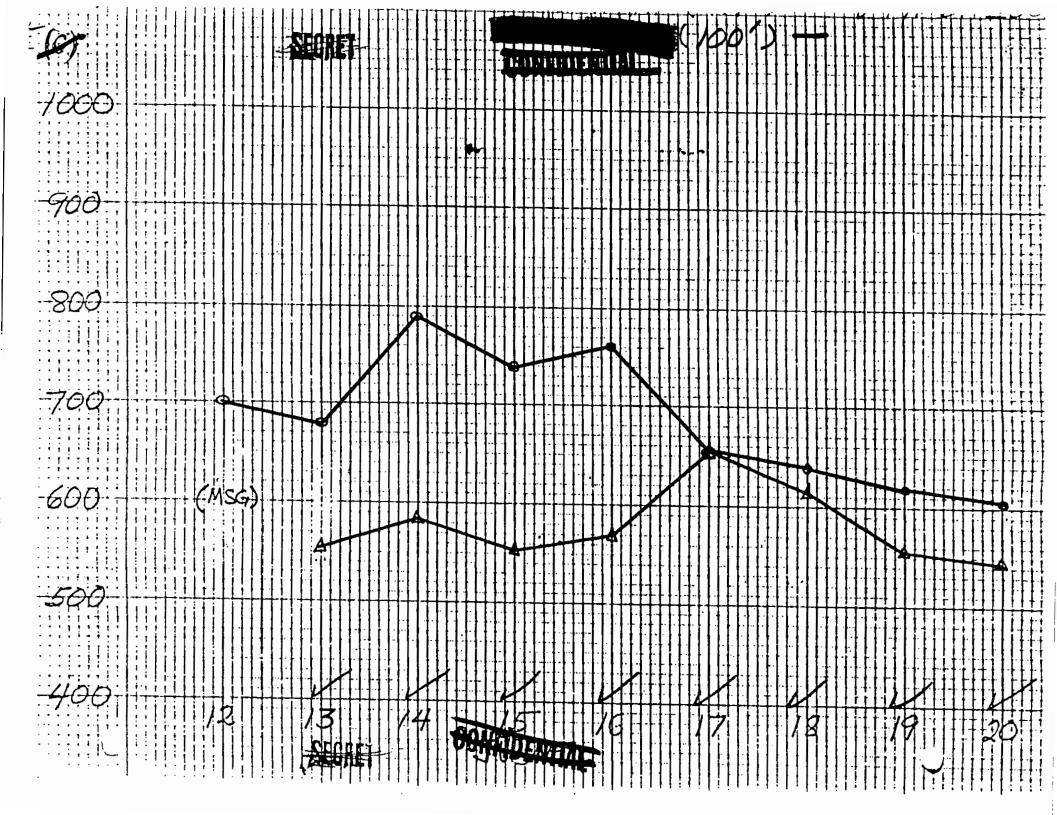








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Climatological Precipitation nalycis For: Swan Nov Dec Cat. Mean Precipo 0.5 0.4 amt (Inches) Max 24 Hz (Jaches) 0.6 Greatest Monthly Precip ant (Suches) 0.9 3.0

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	J.emb	102	97	96	20						1			1
:	Mean PA	100-	15.	18:0	1292%						1			
	Mean DA	4900		4300	14600									
	2159	$(\overline{2})$	(9)	()	(?)			<u> </u>						
	Mean_Max	- · ·		ľ	<u> </u>	<u> </u>	<u> </u>		<u> </u>					<u> </u>
	Temp	89	97	72	90					<u> </u>			•	
•	Mean PA	1332	- 150	1227			L					·		
	Mean DA	FOSIC	7.203		(600	1		ļ	L					
: •	3V.9	3.	(4)	(5)	(\mathcal{D})		<u> </u>	ļ		<u> </u>	<u> </u>	_		
:	Mean Max			·		L	ļ	L		 	· .	:		· ·
•	Temp	98	97	91	90	·	ļ				1	<u>+</u>		_
. i	Mean PA	927	1152	9/8	3992	L		ļ	ļ				·	
	Mean DA	3.500	7.200			l				ļ				
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(Mean Max	<u> </u>								<u> </u>	<u> </u>	· .	<u> </u>	<u> </u>
: 3	Temp-	92	97	26	90						<u> </u>		<u> </u>	· .
OK	Kean_PA_	<u></u>		40.05						ļ		<u> </u>		<u> </u>
. _.	Mean DA	3000	73200	<u>750.0</u>	<u> %300</u>	· · · · · · · · · · · · · · · · · · ·	·				ļ			· ·
;	51/511	(3)	Q_{2}	:5)	$\langle I \rangle$	<u></u>	. 			10	<u>۴</u>		<u> </u>	}
	Mean Max									· ·	ļ	· .	ļ	Ļ
OR	Temp	93	95	88	83		. <u></u>			 	ļ		<u> .</u>	<u></u>
:	Mean PA	1/232			5300						<u> </u>	·	<u></u>	
:	Mean DA	7200			5700					,	ļ	<u> </u>	 	<u> </u>
1	<u>GV.5 1.?.</u>	(3)	(iz)	<u> </u>	<u>(_)</u>					-	ļ	<u> </u>	<u> </u>	
:	Mean Max										 			
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OK	Mean PA	000			320							<u></u>	 	<u> </u>
-	Mean DA	5400	+027	<u> 2050</u>	<u>3500</u>							-		<u> </u>
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		eral I coro	Wells	7		jway .		11 -	gona	ibad				
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	STATION:	STAT	TON C	OMPAR	ISON	۰								
	PERIOD OF Record :													
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7	VS 13	AUG	US/UG	SEP	SEP	7				1	1	1	1	- T
M	iean Max		· ·							Y				
	Temp	92	90	82	34	-								
M	iean PA	4372	4617	4352	4493				•				ŀ	
	iean DA	7500	7800	7000	17200									1.
8	VS 14	T	ĨÐ	(?)	14)		ļ			ļ			ļ	
M	oan Max				<u> </u>	<u> </u>	<u> </u>	<u> </u>			<u> </u>			\bot
	Temp	88.	97	83	90		••	ļ	_	I				
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М	ean Max							<u>.</u>		·			<u> </u>	╉
	Temp	<u> </u>	 				· · · · · · · · · · · · · · · · · · ·	<u> </u>	<u> </u>		<u> </u>	<u></u>		╋
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	MARKS: <u>Lo</u> 1 - Ncl: 2 - McCo 3 - Mino 4 - Soco	lis AB onnell oral N	AFB	5 7	- PE	, noo jway	u	10 - 11 -	- Tehr - Manz - Gona - Ras	ariyo lbad	2h <u>1</u>	4 - S	lezaiy Temana	reł in

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STATION:		IELL A	FB K	ANSAS								•	
PERIOD OF RECORD :		1973				-							
DATA:									•				
TEMP	00z				_			212	MEAN	-t			1
ABSOLUTE	104		- 82	25	- 83	25	190	105	1/05	DA			
95% WORS		-71	55	82	75	27	-16	100	96	I.U			
90% WORS	1 7¢	$\odot\gamma$	124	120	77	>1	<u>برب</u>	-19	14	(6		•	
MEAN	27	182	74	12	71	75	24	40	777_	<u> </u>			
ABSOLUTE	100	88	RZ	82	78	84	94	102	102	15			
95% WORS'	95	85	80	77	73	79	91	97	89	E			
90% WORS		81	79	75	172	77	87	93	85	[P		· ·	
MEAN	79	71	67	65	62	66	74	80	70	1	1	1	
											1		
PA													T
ABSOLUTE	1400	1500	1500	1500	1500	:500	1500	1500	11:00	DA		1	T
95% WORST		1490	1450	1450	;;	150	1400	1450	1450	14	•		
90% WORST	1455	1-077	1-00	-, 00	1400	1390	1350	140	1460	G	T		1
MEAN		1310	1307	1.200	1700	1-50	1050	1300	1700)	1	1	1
ABSOLUTE	1700	1600	1600	1600	1600	1300	1700	1700	1700	1)5		1	Ť
95% WORST		1550	1550	1550	1530	1500	1500	1600	1550	E	1	1	1-
90% WORST	1500	1450	1450	1450	1457)	1400	14:00		1450		1	1	+-
MEAN	1300	1300	1250	1300	the second se	1200		1300	1250		·	1	1
DA				·							<u> </u>	 	╇
		4200	42.20	30.00	37:0	2000	4000	4800	11200	Δ	+	+	┼─
95% WORST											+		+
90% WORST	4300	2,20		2200	-100	2200	4000	4402	4000	R I	+		+-
								320			+	+	+
ABSOLUTE											+	+	+
95% WORST								the second s			+	+	+
the second s										P	<u> </u>	+	
90% WORST											<u> </u>	+	+
MEAN	3100	0 حصہ	2350	<i>Lei</i> UU			×/>()	3100	20				+
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CLIMATOLOGICAL DATA SHEET

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STATION: LAREDO, TEXAS

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RECORD: JAN 1966 - DEC 1975

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TEMP	00z	037	062	09Z	12Z	15z	18z	212	MEAN		-t	, <u>.</u>	1
ABSOLUTE	102	99	40	RE	84	127	195	104	102	A			
95% WORST	102	95	85	83	182	84	193	1100	100	lu			
90% WORST	100	73	25	1 <u>82</u>	80	73	92	49	40	G			
MEAN	-71	88	181	78	76	80	88	93	86)			
ABSOLUTE	104	96	86	84	82	84	96	104	104	<u>ns</u>	<u> </u>		
95% WORST	101	93	86	83	81	83	95	100	46 0	ΙĒ	<u> </u>		
90% WORST	99	91	85	83	80	82	92	98	93	P	<u> </u>	1	
MEAN	89	83	79	77	75	77	86	90	81	P		1	
					ļ	<u> </u>	!		<u> </u>				
PA												<u> </u>	
ABSOLUTE	N5()	1800	750	750	150	<u>0 הד</u>	700	800	1800	<u>p A</u>		<u> </u>	
95% WORST		700	700	650	650	600	600	700	650				_
90% WORST	700	650	600	600	600	550	1550	657	600	<u>G</u>	<u> </u>	<u> </u>	
MEAN	600	500	500	500	500	450	457	500	500-	ł	<u> </u>	<u> </u>	
ABSOLUTE	900	900	900	900	900	800	800	900	400	<u> 5_</u>	<u> </u>		
95% WORST	72)	700	700	700	700	640	650	700	7001	E	ļ	<u> </u>	
90% WORST	700	640	600	600	ω	580	600	620	600	P		<u> </u>	<u> </u>
MEAN	550	500	500	500	500	450	450	550	500		ļ	<u> </u>	
	· · ·											ļ	
DA											L	. 	
	400							4100		<u>A -</u>			
95% WORST		3250						3750		<u>u</u>		ļ	
90% WORST	3450	3150						550				L	·
	5250	2700			2050			3220					
	3050	3250			2650			4050		15			
95% WORST													
90% WORST													-77. 32 ·
MEAN	.700	2400	2200	2100	1900	2250	2700	720	<u>2351</u>	/			
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CLIMATOLOGICAL DATA SHEET

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STATION: FT HOOD, TEXAS

PERIOD OF RECORD : J

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CORD: JAN 1966 - DEC 1977

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TEMP	002	037	06Z	, 09Z	, 12z	15z	18z	212	MEAN	1	1		1
ABSOLUTE	103	94	88	84	81	85	96	104	104	ÞA_			T
95% WORS	1 99	192	85	181	179	82	52	5-9-8	96	tu			
90% WORS	197	90	84	80	78	81	90	96	93	1G		·	1
MEAN	91	92	178	75	74	78	86	91	81	1			1
ABSOLUTE	100	96	126	84	8Z	84	96	104	104	5			1
95% WORS	95	193	186	83	81	83	95	100	96	E			T
90% WORST	1	91	85	83	80	82	192	98	93	P	1		· ·
MEAN	86	83	79	77	75	77	86	90	8L	1		1	
_			1	1	1					Ì	1		
PA													
ABSOLUTE	1000	1150	1200	1/200	1150	1150	1150	1200	1200	A			1
95% WORST	1150	11.00	1050	1050	1050	1/200	1050	1100	(CEU)	r u			
90% WORST	1100	1250	1000	1000	1000	950	1/000	1050	1000	G	1	1	
MEAN	1000	950	900	900	900	900	900	900	950	J			
ABSOLUTE	1200	1200	1200	1300	1300	1400	1300	1200	1320)5	1		
95% WORST	160	1100	IICA	1150	1100	1100	1100	1150	//300	E	ŀ		
90% WORST	1120	1050	1050	!!00	1050	1050	1050	1100	1080	\mathcal{P}			
MEAN	450	950	750	250	900	950	700	950	440	1			
DA													
ABSOLUTE	4300	3500	3300	3200	2900	3500	4000	4200	4300)Α	·		
95% WORST		3500	3100	~ 50	2900	3150	3650	3800	3700	7 U			
90% WORST	3350	3400	B	2200	2700	3100	3550	3700	3500	G			
MEAN	3400	⊐ಖು.	2550	2400	2300	2750	3200	3350	2001	,			
ABSOLUTE	ω_{ing}	= (-50	3200	2750	2450	3250	B850)	4200	4200	/S			• •
95% WORST									3530	Ē	•		
90% WORST	3600)	FIDO	2700	2700	7650	2950	3450	3700	3400	\mathcal{P}			.7
90% WORST MEAN	150	2550	2:200	2320	2200	2500	2950	3200	2550			· ·	
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STATION:

DEL RIO, TEXAS

PERIOD OF RECORD :

<u>JAN 1966 - JUN 1977</u>

DATA:

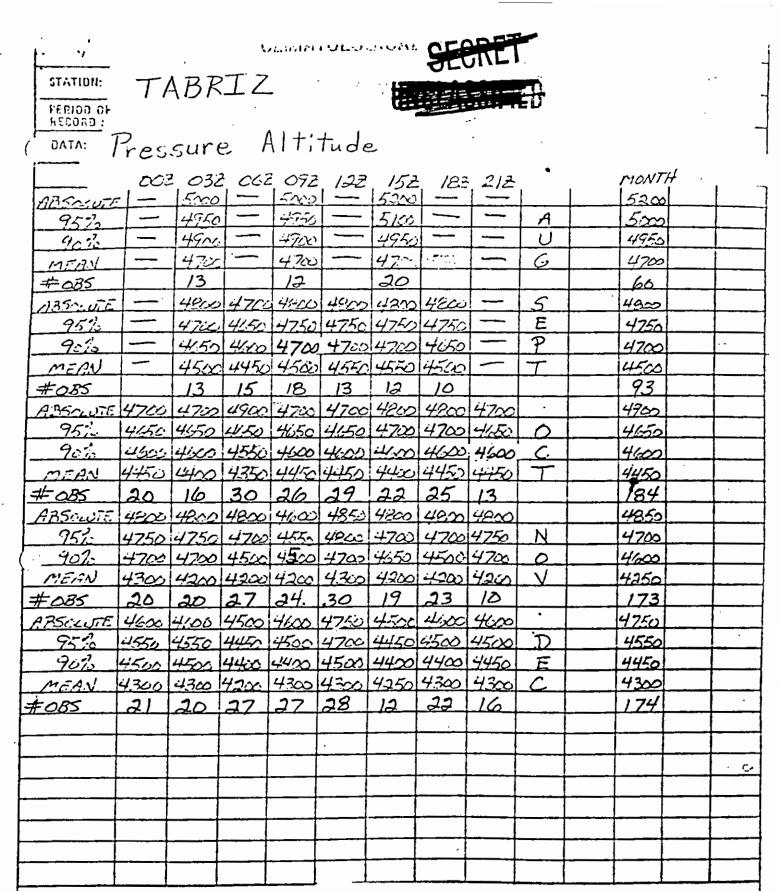
						·		•		-			
TEMP	00z	032	06Z	, 09Z	, 12Z		182	_ 21Z	MEAN	_1	· 	_1 _	1
ABSOLUTE	107	78	93	93	25	- 92	9?	107	107	DA .			
95% WORST		26	70	22	3.7	86	96	101	92	(u			1
90% WORST		94	22	21	80	84	911	100	23	G		1.	1
MEAN	24	25	121	77	76	80	90	94	84)			
ABSOLUTE	77	21	87	83	81	85	98	100	100	<u>NS</u>			
95% WORST	j 🖓 📜	88	184	82	72	82	90	95	1720	ΥE			
90% WORST	<u>i</u>	26	182	21).	75	80.	88	94	90	P			
MEAN	27	180	76	174	72	76	84	88	72-	D			1
PA			1			· .							
ABSOLUTE	25)	1350	1:250	1200	1350	1250	1250	1350	1350)A			
95% WORST		12.00	00	1100	1150	1200	1200	1200	11500	u	·	• •	
90% WORST	1200	1150	1050	1050	1100	1150	1100	1150	1100	G	1		
MEAN	100	10.50	1000	1000	1000	1000	1000	1050	1000				<u> </u>
	<u>, = = ; ;</u>	1350	1:250	1250	1300	1250	1250	1350	1350	<u>ìS</u>			
95% WORST		1200	1150	1100	1200	1150	1150	1200	1200	E			
0% WORST	1200	1150	1100 -	1150	1150	1100	1100	1150	1150	• P			
MEAN	<u>/@)</u>	1000	1000	1000	1002	1000	1000	1050	10001				
DA	-,												<u> </u>
	<i>4350</i>	<i>":5</i> 0	325	3250	3300	<u>3650</u>	4350	4800	4200	<u>}</u> A	•		
95% Worstį.	— — — •	E?51	$\Xi + \mathcal{N}$	3100	3/00	3350	3900	<u>4300</u>	3900	<u>/u</u>			·
902 WORST	42.33	3757	320)	3000	300	3200			2200	G			ļ
	3700	<u> 2100</u>	2.2/M	ורתב	2500	2850	<u>3-00</u>	3700	3000				
		2750	5350	3250		5300			4400	S		i	•
95% WORST				3100					3700	E	•		
90x WORST	5200	3250	<u> 2155 </u>	2700	2750	<u>2750</u>	3450	3800	35007	-P			
EAN [3300	2200	2600	2410	74-20	2600	3050	3400	28001				
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REMARKS:

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CES.MAX	710	75	1		98	1	1	114	212	1.4 0 - 24	1
959	<u>u</u>	51	15	70	15	104	100	71		96	
959. 90%	1	77	273	77	194	<u>· 100</u> 99	97. 96	84	24	74	
1-1		7.2	7.2		126	91	90	1 20	72	52	
# 085		140	192	177	103		127	1144	64	1028	-+
ARE.HAK	8	23	74	56	52	94	92.	24	76		<u> </u>
0- 4	E	72	47	1 20	<i>a</i> 0	92	90	80	75	78	
0000	1p	1 20	1.1.	77	1 7	70	38	72	74		
HEAN	1	162	5-7	69	-8	82	80	70	1.4	71	
#085		140	89	180	116	180	111	132	67	1018	1
ASS MAX	0	1.45	6.2	24	52	21	12	· 74	11	42	
957: 25%	~	59	37	62	75	78	74_		13	7"	
25%	1-	158	54	64.	1 74	76	23	34	- 41	72	i
H=fit)	1	31	49	i 57	67	71	£6	57	54	37	i
#0BS		133	86	182	102	181	192	145	70	994	l
PRE MAK	N.	50	54	12	20	72	/.	68	54	7.2	
572	Ċ	-5	47		23	65	60	55	50	<u></u>	
3271	17	25	4:1	50_		62	57	= 7	215	57	
MEAN	1	35	32	42.	5:1	54	15	12	39	-/3	
#085		139	_7/_	166	120	184	90	145	76	989	
A63 MAX	D	50	5	41.	34	<u>5'e</u>	42	82	50	72	
9:-7,	E	41	57	41	52	54	-/:0	4/2	47.	50	
9.57.	<u> </u>	32	37	37	42	<u>-5.2</u>	-14	42	40 .	-16	
Martin	1	30	30	35	37	10	36	37	23	3/61	
#085		129	62	151	118	17/	95	116	68	827	
ACS. MAK	ļ	┨────┤									
25%	l	>									
90%	 						· · ·				
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REMARKS:			1			<u></u>		ł	l	·····	





REMARKS:

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VERY LOW OB COUNTS

CECDE JEUNE

FORM 0-37

			С	LIMA	TOLO	GICAL	DAT	A SH	EET	: SE	UR.	- 1	•
STATION:	$\overline{\tau}$	ABR	T7	7					ł		••	- 1	
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ABS MAY	I A	002	E 032	2 062	2900 18400	122 1860	15 2	182	・コノモ イタウル	NON 8600		1	1
95%	4		7400							8280			
90%	G		7400		17:30	8.5.0	3300	7.80	7892	6300			_
MEAN		<u> </u>	6500	<u></u>	7:00			7200	15900	1			
#085			13		12	2	120	3	Z	58			
HBS MAY										71800			
95%	E							1-1-1-					
<u>90°/0</u> MEAN	4			6200			69.50			7500			+
#0B5			13	15	18	1.3	12	6150	4	91		-{	
9BS MAY	$\overline{\Omega}$	5200	· · · · · · · · · · · · · · · · · · ·		- Contract of Cont			1400	6200				
95%	C							6402					
90%	T							6100				7	
MEAN						1		5400					
# 075		20	16	29		29	22	24	13	182			
AR MAX	\mathbb{N}							5500					
45%	0	4900						5200					<u> </u>
90°/0	<u>V</u>		5000	5100	5600	5900	5400	5100	5100	5500			
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355	250	350	200	250	250	250	200	300	R	-0			
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<u>45%.</u>	u	70	65		84	88	86	76	72		83		
907.	G.	68	64	78	82	86	1 S:F	174	70		81		
Heru.	+	60	53	74	76	80	76	169	64		72		1
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ace,	11 Co	63	62	74	78	150	78	170	65,		177		
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		336	323	325	322	338	1.337	331	335		5351		
ASS. Mith	0	62	63	70	176	75	172	165	64		76		
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HES MAY	N		51	57	63	69	56	55	54		69		
75	0	46	44	50	56	53	575	48	47		54		<u> </u>
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9.5%	<u> </u>	37	37	38	44	44	40		36		42		<u> </u>
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MEAN	T				17401								ţ	
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ABS. MAY	Ω	15700			17400									
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#035		120	168	184	168	179	170	168	170	2538		1		
HBS MAX	D	16100	6100	10100	6500	16400	6200	6200	6.600	6.00			1	· · ·
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1850CUTE	580	5900	520	5200	5300	5850	5800	5800			5900		
95%	-	1		•	•	1		5750		<u> </u>	5750		
20%	5700	51,50	5/050	5650	5700	5200	5700	5700	U		5700		<u> </u>
MEAN	5550	5550	550	5600	5:00	5600	5600	5550	G		5550		
# 08,5	106	162	108	114	127	129	135	132			1941		
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		194	168	203	176	208	180	205	167	3705	
NES.MAK	19	90	170	73	1.5	=	1 - 22	106	115	11.2	
95 9,	E	83	79	77	23	1:7	107	ed	70	1.5	
9,5%	4	81	75	51	100	157	1-5	62	:7	1:5	
VERN		76.	113	-3	54	101		.5	2	27	
		185	155	190	179	190	173	187	166	3485	
ASS MAX	0	90		54	100	10%	134!	(10)	54	121	_
95%	LC		74	25	.7.7	104	7.7	87	24	7.7	
9570	1-	71	74	11.2	19 E	1:3	بہ ،	57.	82	76	
MEAN	<u> </u>		11	75	91	55	=1	20	-5	21	
	_	168	133	160	155	177	165	164	152	3261	
185 MAX 957	N	82	74	8	70	98	90	- 7;	90	98	
957	0	-11	68	73	77	03	<u>(</u> 7	27	74	88	
1011	V	69	63	~/	15	51	-77	7.1	73	75	
1EAU		1.1	57	66	12	24	-71-	3	15	75	
		181	151	177	170	193	161	196	156	3628	
ES HAY	D	12	<u> </u>		51	70	71	70	70	76	
757.	E	-7		1.5	2.7	.74	77	-70	4	77	
9.0%	<u> </u>	<i></i>	. 3	52	n:/		74	1.5	11	22	
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20%	1550	550	500	550	550	550	550	550	U	550	
MEAN	500	450	450	450	500	1		500	6	500	
#0.35	269	196	317	279	312	272	276	231		2774	
ABSOLUTE	6.515	550	650	600	600	600	700	700	5	700	
95%	600	500	500	500	550	550	600	500	E	550	
90%	500	500	\$50	450	500	500	500	450	P	500	
i AU = W	440	400	400	400	450	450	450	400	T	400	
<u># 0.35</u>	260	182	279	259	268	240	245	225		2681	
ABSOLUTE	550	600	600	500	600	600	600	650		650	
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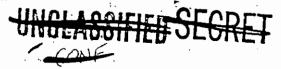
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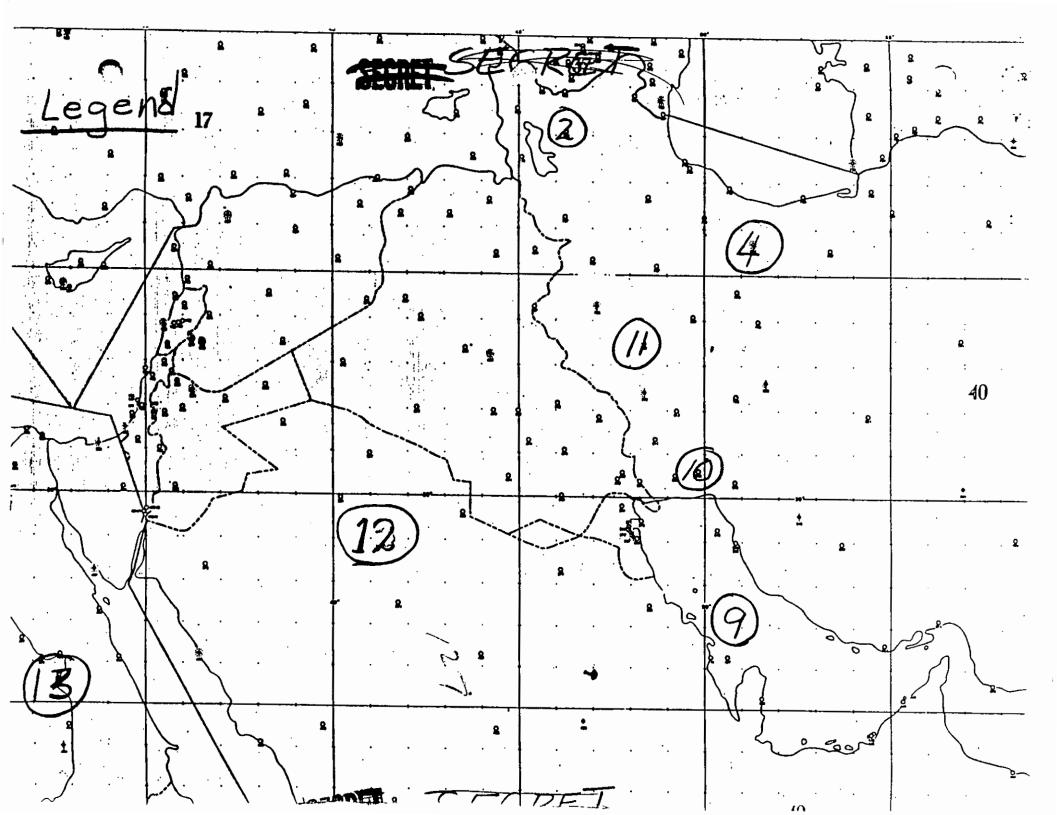
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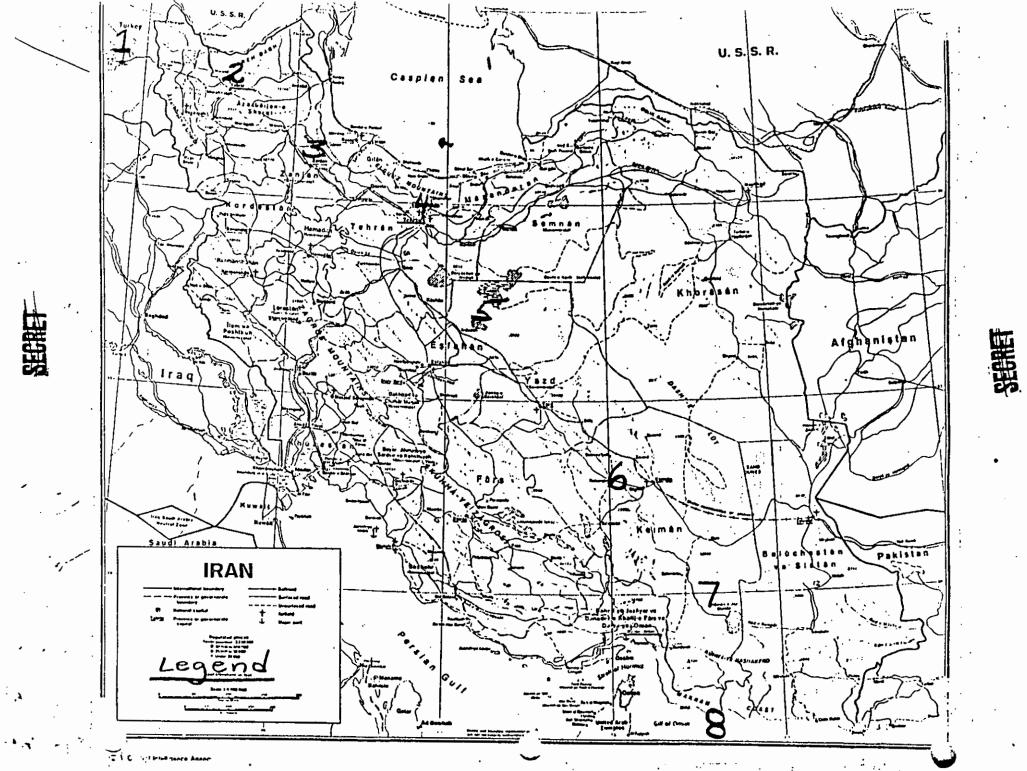
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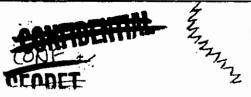


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1	SECRET [Tem Number:
94- 63 -14	J2, JTF 1-79 clissificant 12 may 9 cm
	SUBJECT: Intelligence Communications Channels PENATYLE
	TIMEFRAME: November 1979 - December 1980
	SUMMARY:
7	
	20n 1979,
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ø	DIA and DMA also provided dedicated LNO's, but no
i	communications circuits were installed between these agencies and HQ, JTF.
	4. (U) J2 transmitted intelligence to the operational
	forces over secure dial-up teletype circuits. These circuits
	were not dedicated J2 circuits, but were used by all JTF
	staff sections.
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er sulle and the BANK Branch

Intelligence from the JTF Response Cell (Pentagon) was transmitted over a secure teletype circuit installed and operated by JCSE. 6. (2) J2 at provided intelligence support to operational forces at that location on a face-to-face as needed basis. Intelligence for forces at the USS Nimitz was transmitted by JCSE-operated teletype circuits. COMMENTS:

RECOMMENDATIONS:

OTHER RELATED ITEMS:

J2 PERSONNEL INVOLVED:

POINTS OF CONTACT:

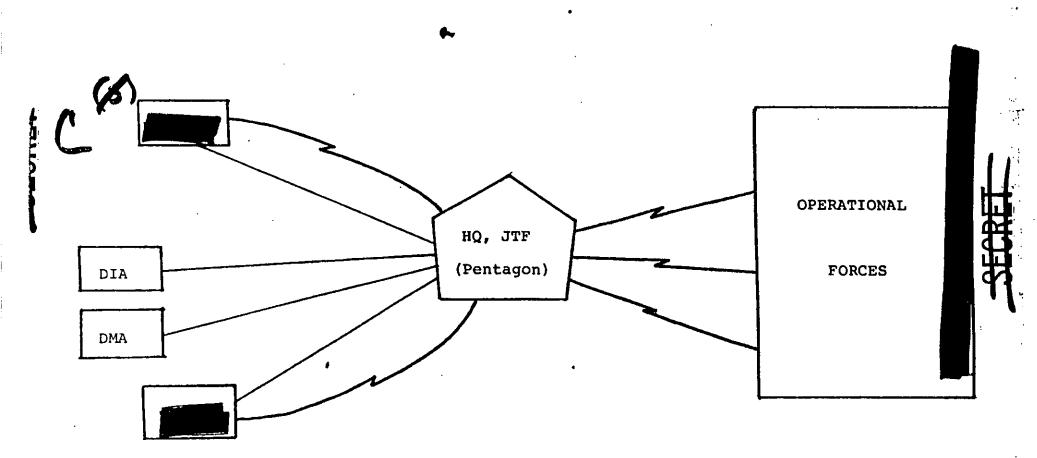
ATTACHMENTS:

- Sketch: Intelligence Communications Channels, Planning Phase
- 2. Sketch: Intelligence Communications Channels, Deployment/ Execution Phase



INTELLIGENCE COMMUNICATIONS CHANNELS,

PLANNING PHASE



- TELETYPE

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INTELLIGENCE COMMUNICATIONS CHANNELS,

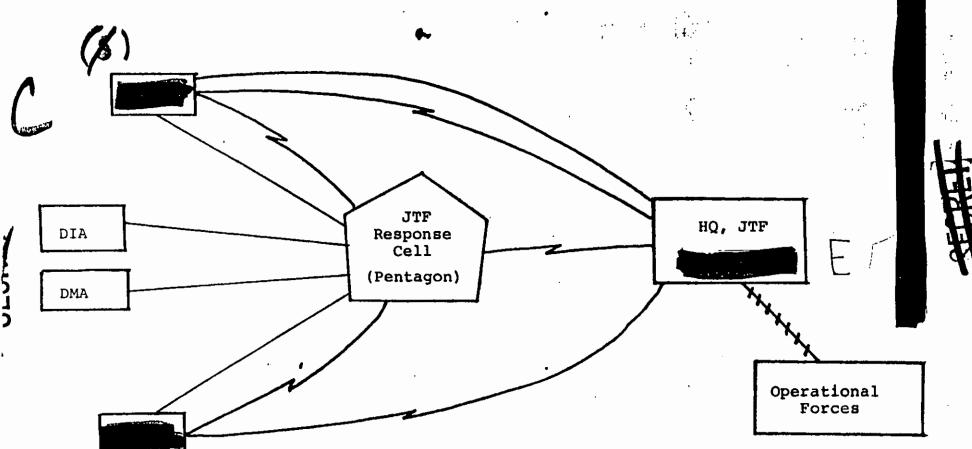
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DEPLOYMENT/EXECUTION PHASE



TELETYPE Face-to-Face, Teletyp

LNO

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Item Number: Intelligence Historical Report J2, JTF 1-79 Debriefs of Foreign National P.L.+ SUBJECT: TIMEFRAME: August-September 1980 SUMMARY: 1. (\mathcal{L}) J2 obtained the name of a source who could provide in Iran. p-to-date information on 2. (8) met with the sources' J-2, contact to arrange for a debrief. Debrief was conducted out of country by J-2. 3. (\mathcal{L}) J-2 made contact with to conduct a subsequent debrief with a second source. COMMENTS: 1. (U) Information obtained from both sources was pertinent and sources were willing and cooperative subjects. **RECOMMENDATIONS:** 1. (U) Meetings of this type can easily compromise debriefer. All contact should be made under assumed name and in a place not traceable to the debriefer. () Debriefer should keep complete records of the entire 2. arrangement. Do not count on any other agency to cover for you. Arrange all your papers (if traveling under assumed name) well in advance. I TOTOLE δ 12man Classified B Declassified ON BEDNED FROM

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		4.	(U) Attempt to 1	keep track of sou	irces c	hanges c	of address.
		Do	not assume that	any other agency	will đ	o so.	
		5.	(U) Make sure yo	ou have adequate	travel	ing fund	s.
G	Ø	<u>J2</u>	PERSONNEL INVOLVI	ED: Maj			
·	()	<u>P01</u>	NTS OF CONTACT:		-		
$\boldsymbol{\mathcal{C}}$	•	LtC	01			664-3234	
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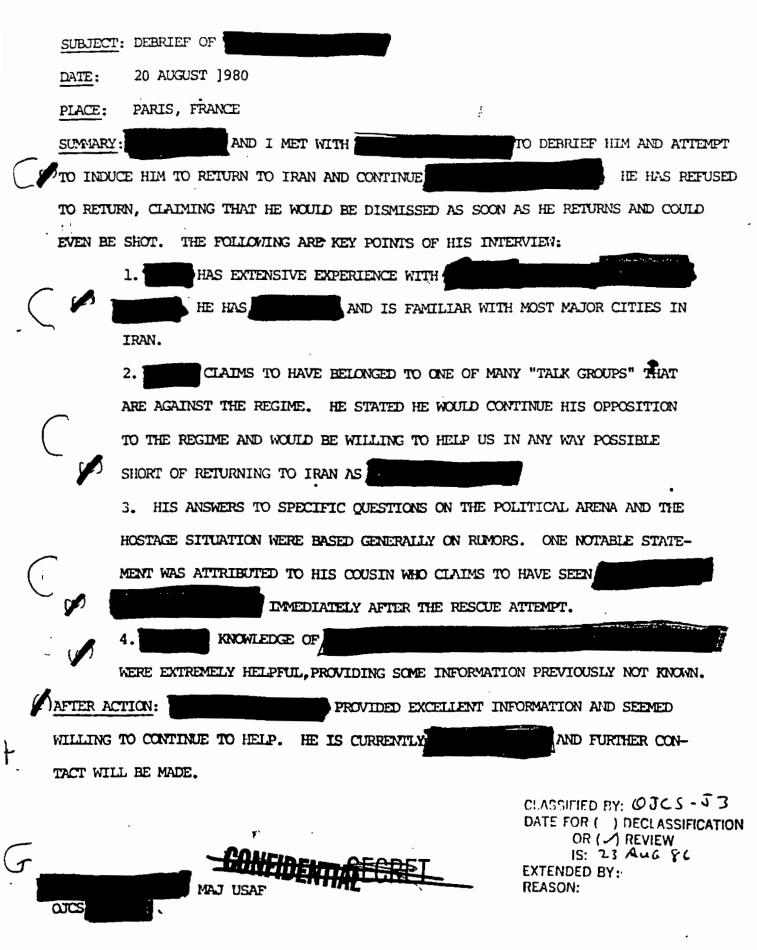
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DEGALT VOIN INCHINAL

EXECUTIVE SUMMARY



DEBRIEF 20 August 1980 Name: Passport: Born in Left Iran terms, started to upgrade on Name: Departure: Will not return to finished Iran to Previous Address: the is currently rented out. He now resides Phone at◀ with wife and two children. One child was born in the U.S. and has a U.S. passport. Previous jobs: 🐨 Kharg Island, Bushehr, Abadan, Shiraz, Isfahan, Kermanshah, Mashad, Lavan Island. General Situation: i claims to have "had all I can stand of the terrible happenings in Iran." A11 attempts to get him to return and continue failed. He seemed certain that his name was on a purge list and that he undoubtedly would be fired and probably

imprisoned or shot when (if) he returns. His wife and children are with him in the and he has repeatedly expressed a desire to join the rest of his family in the U.S.. His knowledge of is very good and general is excellent. knowledge of He was most willing to help in any way possible (except return to Iran as knowledge of operating Assessment: procedures is excellent. He has information which, up until this point, has been lacking. A further debrief or could be beneficial but may not prove to be as promising as first thought.

Political:

ì

Most of political information is second hand or rumors, like the majority of other information on the hostages and government policy. However, it does point out there is an extensive rumor mill and there may be a kernel of truth in some of it.

and are growing desperate for a change - as long as it is not the communists. Most of the people believe the rescue attempt was really a U. S. attempt to aid the Afghanistani rebels. The Russians saw the attempt by spy satellite and interdicted the helicopter staging area. Most people cannot believe we would "try something so stupid as to go into Tehran to try to free the hostages." The Iranians have apparently been watching too many James Bond movies. claims to have belonged to one of many groups that get together to talk against the regime. He feels there are many who would act strongly against the regime but there is currently no solid leader to fall in behind. **The second feels** Oveisi has the best chance (as well as the Shah's son) to be the "leader the people need." The mullahs are destroying everything and are far greedier than anyone preceeded them. The people are even saying that Carter has put the mullahs in because the Shah was unable to control the communists and the mullahs can.

Not Do you know what kind of aircraft Khalkhali used when he

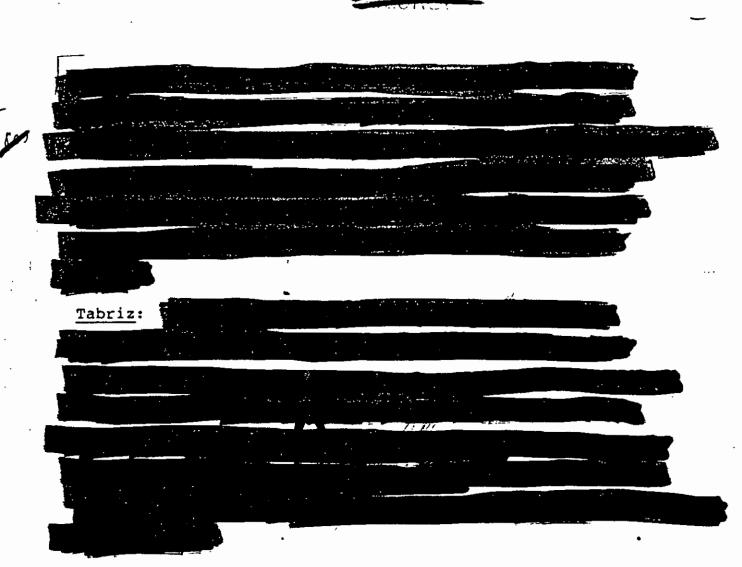
GENERAL QUESTIONS ~

travelled to and from the crash site?: C-130. At times he will also use the F-27.

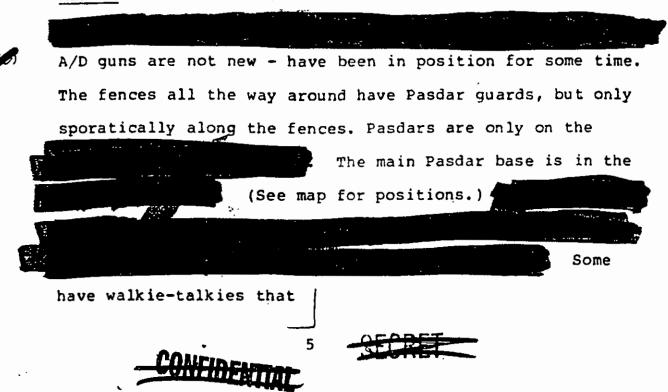


TITT No. claims his cousin, who works in , savi 'a few days after the rescue attempt. Within a day or two of their arrival, automatic weapons fire was heard in the city (none has been heard in some time). Regardless of "reports" such as these, the majority of Iranians believe that the militants did not move the hostage out of Tehran. - i A few are working with the company, but did not know them personally. There are (probably) 2 British expatriots Portuguese and many Swedish, Irish, British, Indian and Philippine CALLIN

الاجد عبد



Mashad: Same as above.



are linked to a roving white Ford which acts as a troubleshooter. There are roughly 100 Pasdars in the area. Most are "kids", poorly trained and macho-acting who would break at the first sign of trouble. No idea if there are any Pasdars on the second second

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work only sporatically and

No.

There are no

No

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None.



The two big radars at

are down most of the time.

C A^{H} See map. Each section at, has its own. No central area. has one, has two, has (probably) Two. requests we ask

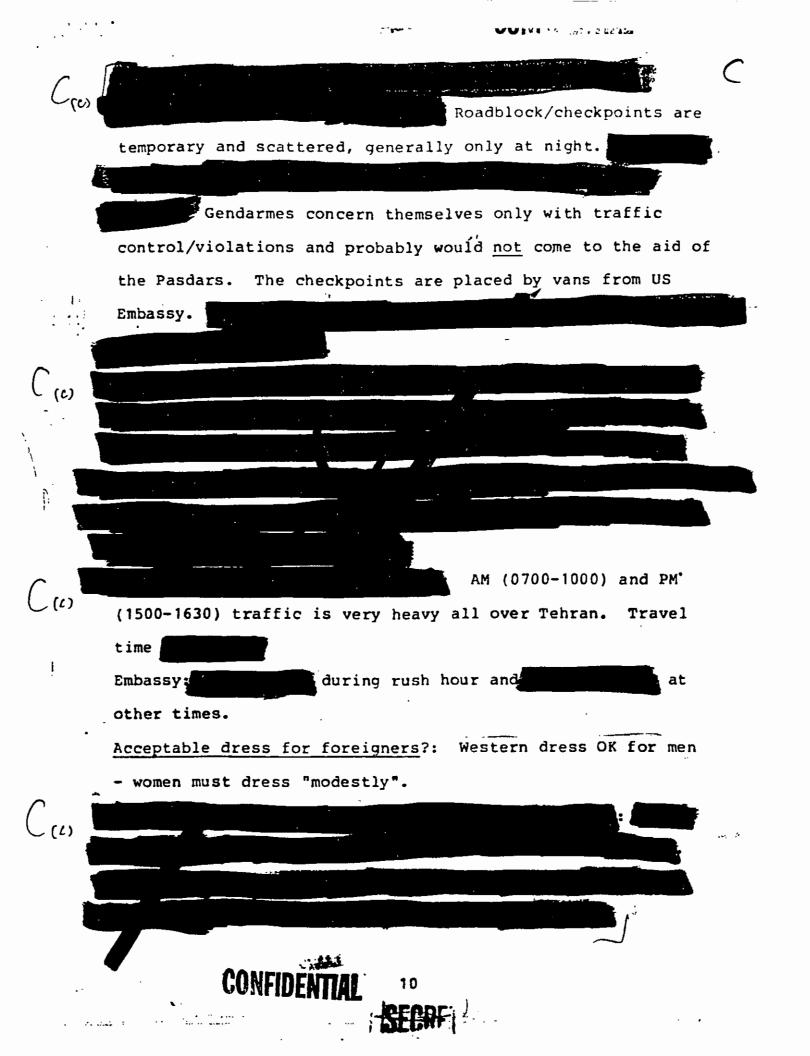
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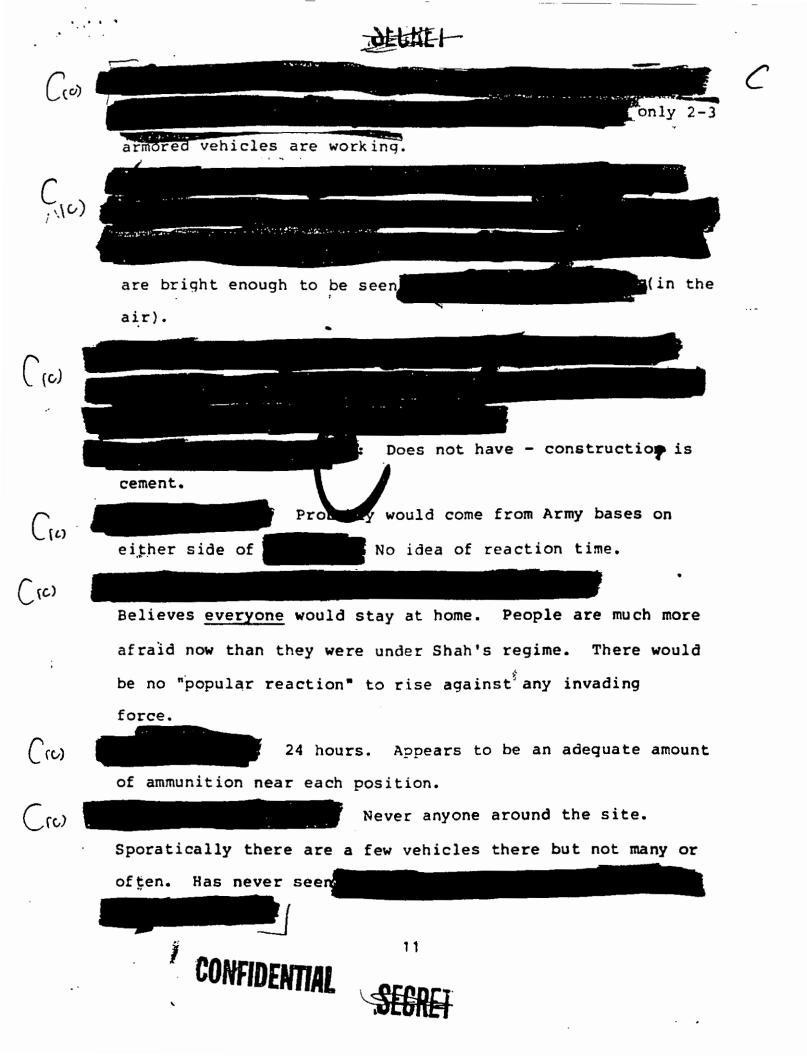
moving around. There are undoubtedly portable radios at the sites.

<u>Armored Vehicle</u>?: Vehicle did not appear like the one shown (BTR 60 PB), instead it was tracked with a large searchlight (IR?). Only 2-3 are seen at any one time and he believes they are always the same ones. No tube on the tracked vehicle. (

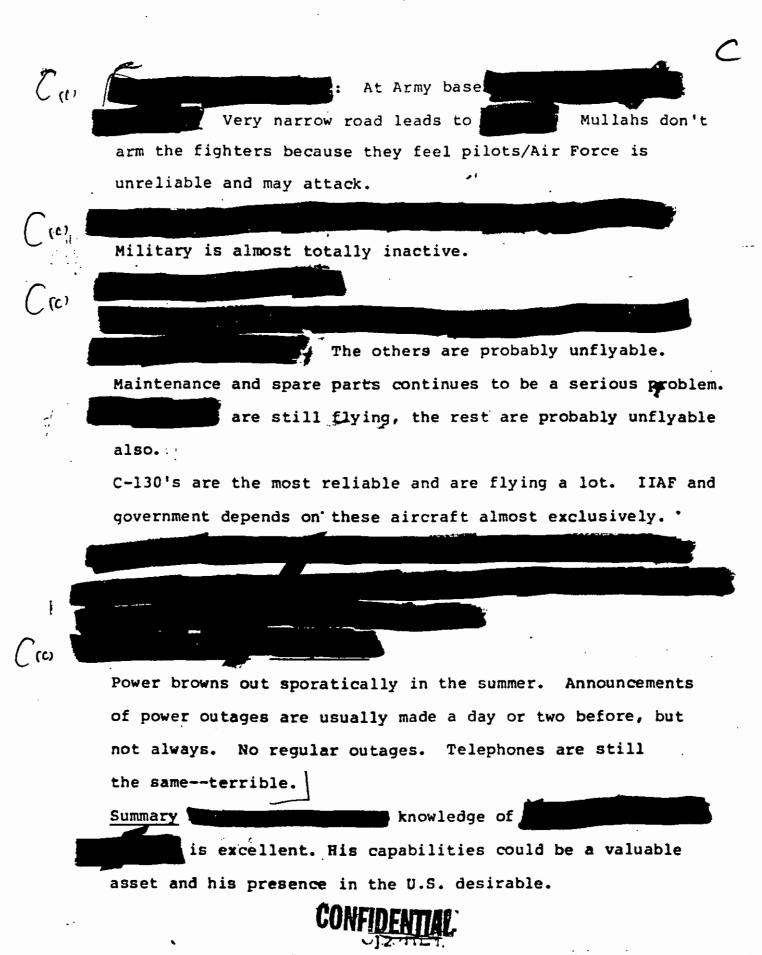


「出生した」 \mathcal{C} Does.not know of any. (· (v) (0)(() · . . . (() No restrictions, however, Pasdars may stop and question you, particularly if traveling at night. CONFIDENT 9









7 3	CRET OCS SI	IMMARY		? F	223
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SUBJECT:	in The contract	7		ACTION	
5 A.		APPROVAL	SIGNATURE	INFORMATION	OTHER
JTF Capability	y Review	x	x		
REMARKS			•	LI	

1. (C) DJS memorandum requested* J-3 analysis of subject review with a report to the Operation Deputies. Accordingly, the Services, DIA, and Dave provided** comments on the document, and a synopsis of those remarks is provided.

2. (U) The respondents concur that the review is an excellent reference document and should be preserved. However, the Services believe it is inappropriate at this time to provide comments on the status of the actions recommended by the review.

3. (U) Based upon the comments provided, the following action are recommen

a. (U) Due to the lack of specificity in the Service responses, the analysis should not be briefed to the OPSDEPS at this time. However, it is appropriate to request the Services provide a status report, by 1 November 1981, of actions taken in regard to pertinent portions of the review. Proposed memorandum is appended for approval and signature.

specific actions associated with Iran) should be distributed to the Services, unified and specified commands, the RDJTF and be further distributed to specific components, i.e.,

- Special Operations Units (SF, SEAL, AFSOF, as well as UW command and control organizations).

CLASSIFIED BY: Director, Joint Staff DATE FOR () DECLASSIFICATION OR (X) REVIEW

When Enclosure is Detached this document is downgraded to SECRET

St 6 July 2001 EXTENDED BY: Director, Joint Staff REASON: 5200.1R, Para 2-301c5&6

ACTION OFFICER		COORDINATION/APPROVAL								
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DATE OF PREPARATION	CLASSIFIC	ATION								

THE JOINT CHIEFS OF STAFF



THE JOINT STAFF

DJSM 901-81 15 May 1981

MEMORANDUM FOR THE DIRECTOR FOR OPERATIONS

Subject: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. Vaught, USA)

1. Request J-3 review an analysis of MG Vaught's paper, with a report to the Operations Deputies NLT 17 June 1981. The J-3 review and subsequent report to the Operations Deputies should:

- Identify status of all recommendations and proposals in MG Vaught's paper. Specifically, identify those which have been implemented, those which are being implemented now with an estimated completion date for each, those which require further study and analysis, and those which will not be implemented.

Recommend distribution of the report.

Provide recommendations with regard to further review by others. Specifically, should SOAP (or selected members of SOAP) provide a separate review? Should provide independent reviews?

 Provide other recommendations to the Operations Deputies with regard to special operations and counterterrorist capabilities, procedures, and techniques.

2. Coordination within the Joint Staff should be through channels already established for special operations and counterterrorist actions.

3. The report to the Operations Deputies should be in the form of a briefing, with the written J-3 review and analysis of MG Vaught's paper retained in the Operations Directorate.

CHARLES W. DYKE >>> Major General, USA Vice Director, Joint Staff

REGRAPED CONFIDENTIAL WHEN SEPARATED FROM APPACHMENT





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MEMORANDUM FOR DIRECTOR FOR OPERATIONS, JOINT STAFF

SUBJECT: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. Vaught, USA) (U)

1. (U) Per your memorandum of 29 May 1981, detailed Army comments on the subject report will be provided after ARSTAF conducts a more thorough review which is now underway.

should not provide a separate

Agency, Unified Commanders; CINCMAC, CINCSAC, and COMTAC for information.

review, bur should assist

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3. (U) My primary recommendations with respect to counterterrorism are as follows:

a. () a. () The Joint Staff action on establishment of congressional committees for oversight of counterterrorism should be completed and considered as a matter of priority by the Operations Deputies.

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b. (8) Action should be initiated by the Joint Staff concerning the US government counterterrorism crisis management structure and command and control related issues. While we have made great strides

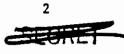


in upgrading our military counterterrorist capabilities, I perceive a significant void at the highest governmental levels to accomplish the decision-making necessary for employment of these forces, particularly within CONUS.

4. (U) I am fully prepared to discuss these issues in more detail with you.

GLENN K. OTIS Lieutenant General, USA Army Operations Deputy

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DEPARTMENT OF THE NAVY OFFICE OF THE CHIEF OF NAVAL OPERATIONS WASHINGTON, D.C. 20350

> OP-60527/85777-11 Ser 60/S414805 24 JUN 1951

MEMORANDUM FOR THE DIRECTOR OF OPERATIONS, OJCS

Subj: Review and Analysis of the Joint Task Force Capability Review (U)

Ref: (a) Your memo dtd 29 May 1981

SECRET

1. As requested in reference (a), a review of subject report has been conducted. The study is a valuable source document for lessons learned, the primary value of which probably lies at the unified command level and with

The document also has wide ranging implications for the Services regarding funding, tactics and operational assets. For this reason it would be premature, at this time, to treat the report as a joint document to be used as a basis for formulating a plan of action and milestones for the Services.

2. (C) A select review of the report by the SOAP, or selected members, is not deemed necessary at this time.

3. (S) With the exigency of the Iranian hostage incident behind us, the unified commands and the should be allowed to review the document and take appropriate action within established Service/JCS channels. Beyond that, the best way to retain the valuable expertise, gleaned from the Iranian hostage rescue experience, is by the sparticipation

perishable skills by training conducted on a unit level.

Vice Admiral, U.S. Navy Deputy Chief of Naval Operations (Plans, Policy and Operations)

Copy to: LtGen OTIS, USA LtGen MILLER, USMC LtGEN O'Malley, USAF



Classified by DIR, J-3 Declassify on 12 JUN 2001



DEPARTMENT OF THE AIR FORCE HEADQUARTERS UNITED STATES AIR FORCE WASHINGTON, D.C.

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22 JUN 1981

MEMORANDUM FOR THE DIRECTOR OF OPERATIONS, OJCS

SUBJECT: Review and Analysis of the Joint Task Force Capability Review (Your Memo, 29 May 1981)

()) The subject document has been reviewed with considerable interest. The JTF accomplishments and lessons learned represent the best compendium on this subject thus far compiled. It should serve as the base line from which the Services can enhance organization, equipment, tactics, and techniques to provide requisite Joint capability.

(*) While Air Force does not intend to take issue with the recommendations, the document nevertheless is an unstaffed product compiled largely from unit or individual's inputs.

the Air Force operating commands have not reviewed and commented on the document in its entirety and, in particular, the Tactical Air Forces' senior staffs have not had access at all. Obviously, it would be premature to commit to implementation (with estimated completion dates) before internal Air Force evaluation. A coherent Air Force plan of action must be developed in coordination with the respective unified and specified commands **Construct**. For example, in connection with recent efforts concerning **Construction** and **Construction**

unified command direct involvement.

(15) As you are aware, through my 25 March 1981 memorandum, Subject: Air Force the study in coordination with the Joint staff, unified and specified commands, the special operations required to fulfill the special operations requirements. The results of this study, when fully coordinated, will be compared with salient JTF findings to determine validated and feasible future courses of action. (5) With regard to distribution of the report, the unified and

specified commands, **Selected review at unit level is also** appropriate.

> Office of Origin: AF/XOXP Classified By: AF/XO Review On: 2 June 2001 Reason: 2-301c(5)

ADDECC DECILIRED



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 $\langle \mathcal{C} \rangle$ In summary, Air Force will deliver whatever capability necessary, based on validated operational requirements, in order to accomplish the mission. The Air Force assigned top priority to this mission and intends to accommodate whatever improvements are necessary and fiscally prudent. We are very much interested in institutionalizing recent lessons in the joint area, while we proceed along a deliberate and fully coordinated path to organize, train, and equip forces.

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O' Malley

JEROME F. O'MALLEY, Lighten, USAF Deputy Chief of Staff Plans and Operations

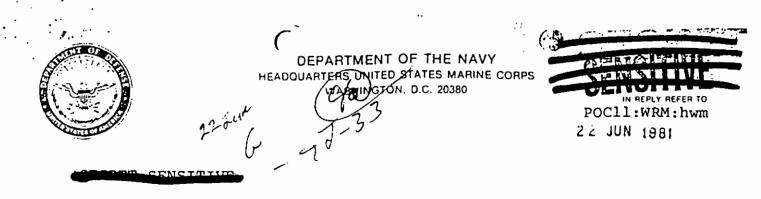
cc: Lt Gen Otis, USA VADM Foley, USN Lt Gen Miller,USMC

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MEMORANDUM FOR THE DIRECTOR OF OPERATIONS, OJCS

Subj: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. VAUGHT, USA) (U) (U)

1. (2) The Joint Task Force (JTF) Capabilities Review was forwarded to the J-3 by DJSM 901-81, 15 May 1981, for review and analysis, and preparation of a briefing for the Operations Deputies. Your Memorandum to the Service Operations Deputies, 29 May 1981, further forwarded portions of this tasking to the Services to assist in briefing preparation.

(U) 2. (8) I am concerned that you may infer that the Services have thoroughly reviewed and concurred in this report. Such is not the case. There is a breadth and depth of material herein that must receive detailed evaluation. Many proposals and/or recommendations could result in changes or additions to tactics or doctrine, and could have significant fiscal impact on the Services. The report directly affects Service training and administrative responsibilities.

3. (8) I am impressed with the document and feel that many of the advancements made by the JTF can provide valuable improvements in military capabilities, both in conventional as well as special operations applications. I am, however, concerned that the close hold nature of this report might stifle access to valuable lessons learned. In my view this report should be sanitized to remove its connection to the mission of the JTF, and then staffed to the responsible Joint Staff Directorates, and/or responsible Services, as appropriate for full review and initiation, by their own programming establishments, of those actions warranted.

(v)

4. (3) I do not feel that this report, in its present form, should be considered for joint action as a joint document. Taskings that were given to the JTF under a nationally significant priority for a specific mission should not necessarily be continued with the same impetus once the mission has been resolved. Service responsibilities must be handled within established procedures.

5. It would be valuable to have dependent review of this report to be retained as a reference. I do not feel that SOAP review is warranted.

Classified by: Dir, J-3 Declassify on: 12 Jun 2001

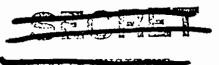
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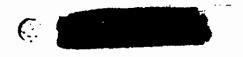
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Subj: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. VAUGHT, USA) (U)	Sub		Report by MG James B. VAUGHT, USA) (U)
6. (S) It has been a period could provide a good opportun- to the CJCS. This briefing period could provide a good opportun- ity to update the Operations Deputies on the status, readiness, and and the major problems yet await- ing resolution.	H ity and	to the CJCS. This briefing ity to update the Operations and	period could provide a good opportun- s Deputies on the status, readiness,

J.H. Willer J.H. MILLER Lieutenant General, U. S. Marine Corps Deputy Chief of Staff for Plans, Policies and Operations

Copy to: DC/S, O&P, DA DCNO (PP&O), DON DC/S, OP&R, DAF







DATE: 19 JUN 1981

ATTNOF:

SUBJECT: JTF Capability Review (U)

то: JSJ-1

Refs:

: a. JS Task #800-81, dated 9 June 1981, subject as above. (Enclosure)

b. J3M 2005-81, dated 8 June 1981, subject as above. (Enclosure) (υ)

1. (C) In response to reference a., DB has reviewed Tab A of reference b. The following points should be considered with respect to DIA's support of this requirement.

a. (2) DIA is not responsible for the preparation and maintenance of airfield layout data (ASSOTW) or maps. These products are the responsibility of DMA.

b. (C) DIA can prepare airfield packages to cover all the points cited in Tab A, using available manual and automated data files. An airfield package would incorporate the latest information provided by the ASSOTW, imagery products, and order of battle files.

c. (C) The recommended action in Tab A has a global aspect and would require more resources for preparation and maintenance than are available in DIA. DIA's resources would be more effectively utilized and the customer better served if specific airfield packages are prepared on demand to meet specific operational requirements.

2. (U) Tabs B and C of reference b. are not within the purview of DB.

2 Enclosures 1. JS Task #800-81 (U) 1 cy 2. J3M 2005-81 (TS) 1 cy

GORDON NEGUS *O* Assistant Vice Director for Research

B-143/81

DOWNGRADE TO CONFIDENTIAL UPON REMOVAL OF ENCLOSURE 2.



Classified by	DIA/DB	
Declassify on		
Review on	19 June 1987	

OPTIONAL FORM NO. 10 (REV. 1-80) GSA FPMR (41 CFR) 101-11.0

5010-114

UNITED STATES GOVERNMENT

TS-0581/DB

(ca



DATE: 23 June 1981

ATTNOF: DT

DT TSC 81-001

UNITED STATES GOVERNMENT

SUBJECT: JTF Capability Review (U)

THRU: VP-A1 (Mr. Denk)^{RDO} TO: JSJ (ATTN: JSJ-1)

Refs: a. JS Task 800-81, 9 Jun 81, subject as above (encl 1)

b. J3M-2005-81, 8 Jun 81, subject as above (U) (encl 2)

1. (U) In response to reference a., DT has reviewed Tab C of reference b. $(v)_{c}$

2. (c) DT presently analyzes major western weapon systems within the framework of existing resources. The technical characteristics of these systems are usually published in the handbooks. The volumes most directly applicable to western air defense systems are:

- Missile Systems Handbook Free World (DST-1000H-283-79)(U)
- Antiaircraft Gun Systems (Current and Projected) Free World (DST-11405-021-76) (U)

3. DT is also involved to some extent in the foreign military sales process via the assessment of the impact of technology transfer conducted for DoD.

2 Enclosures 1. Task 800-81 (U) 2. J3M-2005-81 (TS/Sen)

JACK VORONA Assistant Vice Director for Scientific and Technical Intelligence

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Declassify on	RE
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OPTIONAL FORM NO. 10 (REV. 1-80) GSA FPMR (41 CFR) 101-11.6 5010-114

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	SUBJECT:			APPROVAL	SIGNATURE	ACTION	
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	REMARKS						
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A	1. (18) DJSM-24466	for	the				È.
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4	requirements are:	-, , , , , , , , , ,					
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	USAF:						
	NAVY:						
	TOTAL:	·					
	Per SecDef guidanc	e, Serv	ices are pr	oparing DD	1415 doc	umentation	
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2. Joj Included within this budget is the for support of the and the for support of already approved intelligence projects. The is distributed equally by Service while the Army is providing all funds for intelligence projects.

3. (U) The budget is forwarded for presentation to the Service OpsDeps on 10 Dec 80. It is anticipated that implementing documentation will be given to SecDef on 16 Dec 80 for approval.

Reference: * DJSM-2466-80, 2 Dec 80, "Continued Funding (U)"



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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

DJSM-2466-80 2 December 1980

MEMORANDUM FOR: Deputy Chief of Staff for Operations and Plans, US Army Deputy Chief of Naval Operations (Plans, Policy, and Operations), US Navy Deputy Chief of Staff Operations Plans and Readiness, US Air Force Deputy Chief of Staff Plans and Policy, US Marine Corps

Subject: Continued Funding (U)

Services to fund the efforts of the



With the conclusion of the First Quarter FY 81, it will be necessary to address

7 Referenced* memorandums directed appropriate

prior to-20 December 1980. It is anticipated that funding support will be similar to that used previously per references.

A,G

55805/55078.

2. (P) Concurrently, it is necessary to identify those program increases subject to reprogramming procedures necessary to support (DD Form 1415 actions). The presentatives will be providing Service POC's detailed information regarding these actions. POC is Lieutenant Colonel (Concerned) extension

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STITE

CHARLES W. DYKE Major General, USA Vice Director, Joint Staff

THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

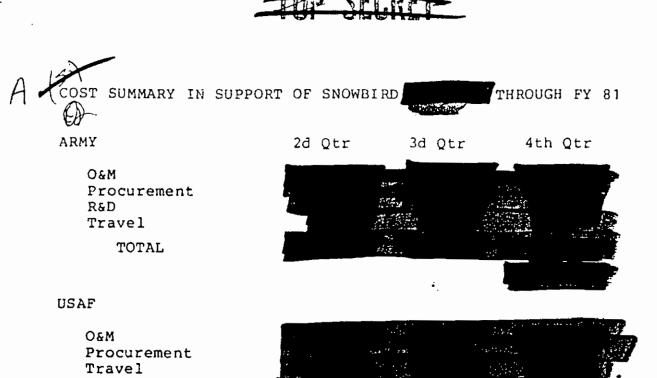
10 December 1980



THE JOINT STAFF

Subject: Continued Funding (U) Enclosed is the recommended funding level to continue 1. project SNOWBIRD (8) operations and the Recommend the following resources be provided to SNOWBIRD as indicated below: ARMY: USAF: NAVY: 2. (U) Enclosure A is an Executive Summary of costs by Service. Enclosure B provides for continued funding of the з. and other intelligence projects. These are not related to Enclosure C is the funding recommendation and for completion of the JAMES B. ₩XUGH'T Major General, USA Attachments: A - Executive Summary B - Intelligence Funding C - Training D - Implementers CLASSIFIED BY JCS, J-3, JTD

CLASSIFIED BY JCS, J-3, JTD DATE FOR REVIEW IS: 10 DEC 2000 EXTENDED BY JCS, J-3, JTD REASON: 5200.1R para 301c 5 & 6



NAVY

O&M Procurement R&D Travel

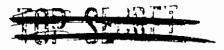
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Enclosure A





ARMY COST'S BY ITEM

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		2D	QTR	3D	QTR	<b>4</b> TH	QTR	
A	Support (O&M)			:	· · · · · · · · · · · · · · · · · · ·	• <u></u>		
•	Intelligence Projects (O&M)			\$ 	Salas	5. <b>5</b> 785.781.07		
	Flying Hour Program (O&M)		ه ومعد المداور					
	ASIF (O&M)	and an Road and the		1		5	ين ⁽¹ 11) و المراجع من br>المراجع المراجع من المرا من المراجع من	
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	Base Support (O&M)		, . <i></i> .	ta poyte Poye			in section of the sec	
	Communications Support							
	Procurement	all and a						
	O&M				- 25	2		
	R&D							
	Miscellaneous							
	Procurement	* ******* \$* *****************	د. ۱۹۹۹ ۱۹۹۹ - ۲۰۰۹ - ۲۰۰۹					
	RDT&E	2 T.	· · · ·	1	*2		ang Sar	
	TOTAL	ja Ja	110 ¹¹ 200 <b>0</b> 1		· · · ·			7
	GRAND TOTAL					7		





# TOP SECRET

USAF COSTS BY ITEM

2D QTR 3D OTR 4TH QTR Flying Hour Program (O&M) ASIF (O&M) Travel 1.12 Base Support (O&M) Air Superiority Mission (O&M) Miscellaneous Modifications (0&M) Procurement Communications Support Procurement NaO TOTAL

GRAND TOTAL

# TOP SECRET

# USN COSTS BY ITEM

2D QTR	3D QTR	4TH QTR
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يع المنظرة في بهايه ا

Travel		
Base Support (O&M)		
Air Superiority Mission (O&M)	A Antonio and A	
Communications Support		
Procurement	port de la companya d Recentra de la companya de la company	
MaO		
R&D		
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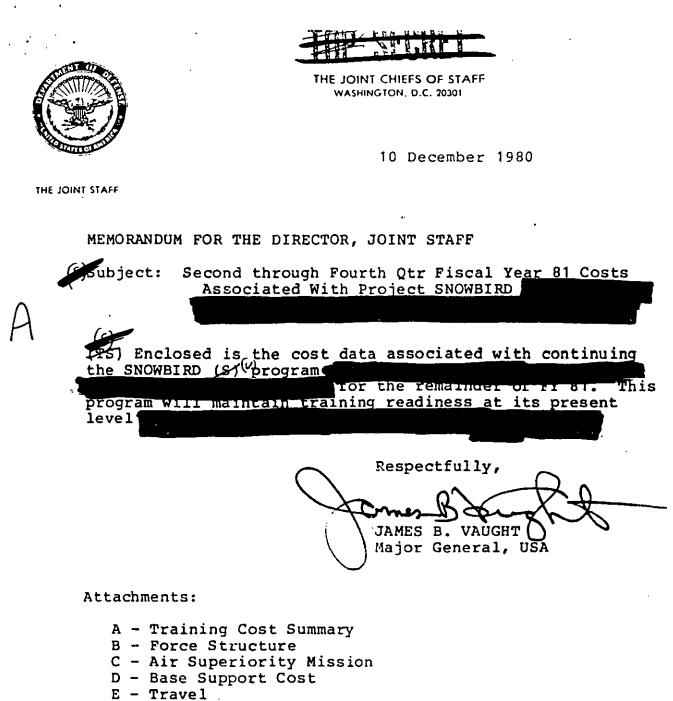
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# INTELLIGENCE PROGRAMS

n	Funds indicated bel intelligence projects only.	low thi fur	will rough iding	supp FY 8	ort and 1 and tempo	already d the prarily	appro	oved rexpedient	•
H		2d	Qtr	3d	Qtr	4th	Qtr	TOTAL	
	Support of (O&M)								
	A								
	Intelligence Projects	0&M	I			÷			
	Army			- 41					1





- F Airlift Costs
- G Flying Hour Program
- H Miscellaneous

CLASSIFIED BY DIRECTOR, J-3 DATE FOR REVIEW IS: 10 DEC 2000 EXTENDED BY DIRECTOR, J-3 REASON: 5200.1R para 301c 5 & 6

**•**•• FO P-



#### TRAINING COST SUMMARY

1. GENERAL: The requirement to retain training readiness of GENERAL: The requirement to retain training readiness quarter, FY 81. Cost data displayed depicts an exercise program with forces utilizing forward operating bases. Lacking definitive intelligence data for planning, training must include all forces presently available.

2. TS) <u>DISCUSSION</u>: Training program. The cost model for the training program was constructed on the following assumptions:

a. Twenty-one exercise days per quarter.

b. Use of a forward operating base each time.

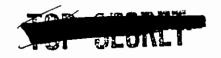
c. Scenarios 10 or 12 would be rehearsed.

d. Some ongoing aircraft modifications reflected.

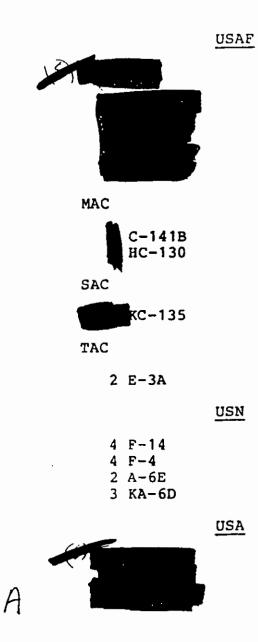
e. Flying hours used during joint exercises

f. Units conduct home station training at own expense.





# FORCE STRUCTURE FOR PLANNING



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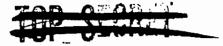


## BASE SUPPORT COSTS

Below figures reflect the costs associated with supporting a JTX at a field location(s) each month. It is assumed that a single location would be and a separate base used by the Naval Air Package (OEM)

	<u>2d Qtr</u>	<u>3d Qtr</u>	4th Qtr
USA			and the second second
USAF			
USN			1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -

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•				DENTIAL					
		TR	AVEL COSTS	<b>5</b> ·					
A support site recons by the									
		2d Qtr	<u>3d Qtr</u>	<u>4t</u>	<u>h Qtr</u>				
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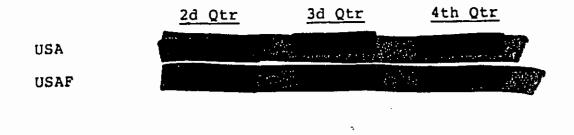
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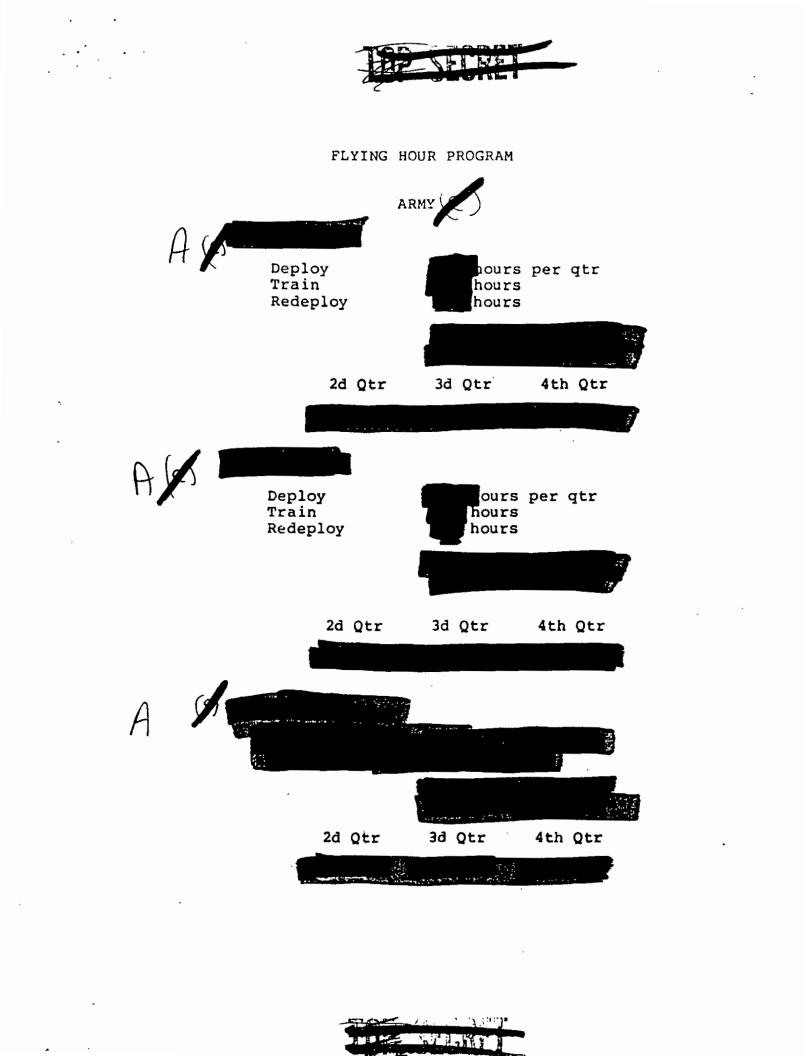
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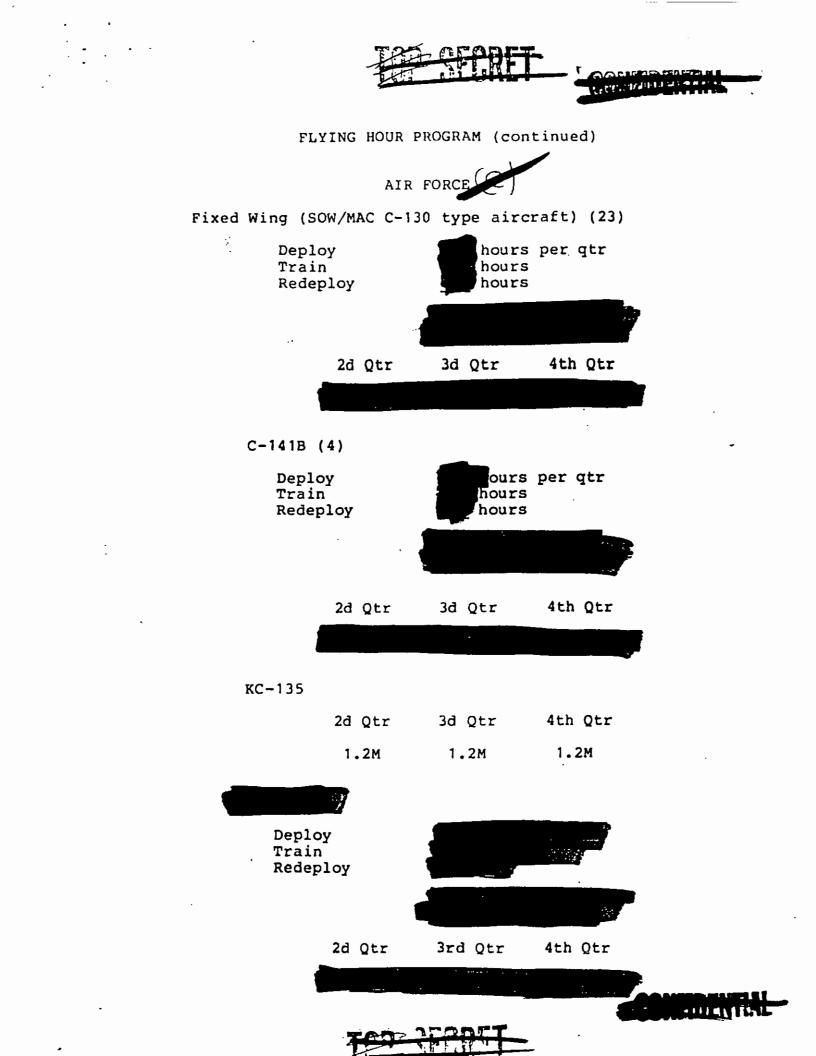


# AIRLIFT COSTS

Figures are estimated ASIF costs associated with supporting 21 exercise days per qtr. The first qtr ASIF experience is used , as a cost model.

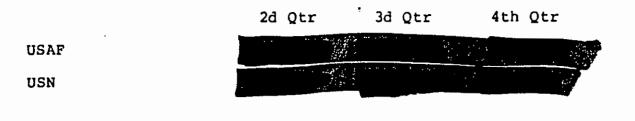






# AIR SUPERIORITY MISSION (SENTINEL SWORD)

Costs reflect four missions per quarter flown in support of joint training. (O&M FHP)



TOP SECRET



#### MISCELLANEOUS

A Funds indicated are to provide direct support to and related special mission requirements.

ARMY	2d Qtr	3d Qtr	4th Q	tr
Procurement				
Ammo Aircraft Other				
TOTAL		÷ † 1		
RDT&E	1			
GRAND TOTAL				
USAF (O&M)				
119/Sys 66 Test				
IFR Accel				
119 Complete				
Dual Landing/Taxi Lights				
TOTAL				
USAF Procurement			-	
Acft mods				E a committee

GRAND TOTAL



#### DRAFT

# MEMORANDUM FOR THE SECRETARY OF DEFENSE

Subject: Special Project Funding (U)

1. (b) As you know, the Service funding authorization in (U) support of project SNOWBIRD

terminates on 31

Dec 80.

mission related projects

through the remainder of the FY. The Service Operations Deputies have reviewed the funding levels and determined that the funds requested are required. The remaining FY 81 funds required are **equired**. A detailed breakout is at Enclosure A.

2. (b) A memorandum substantially like that at Enclosure B would provide the Services with the authority needed to provide the required funding. Concurrently, the Services have provided DD 1415's as appropriate to OSD comptroller to provide for reprogramming requirements.



#### DRAFT

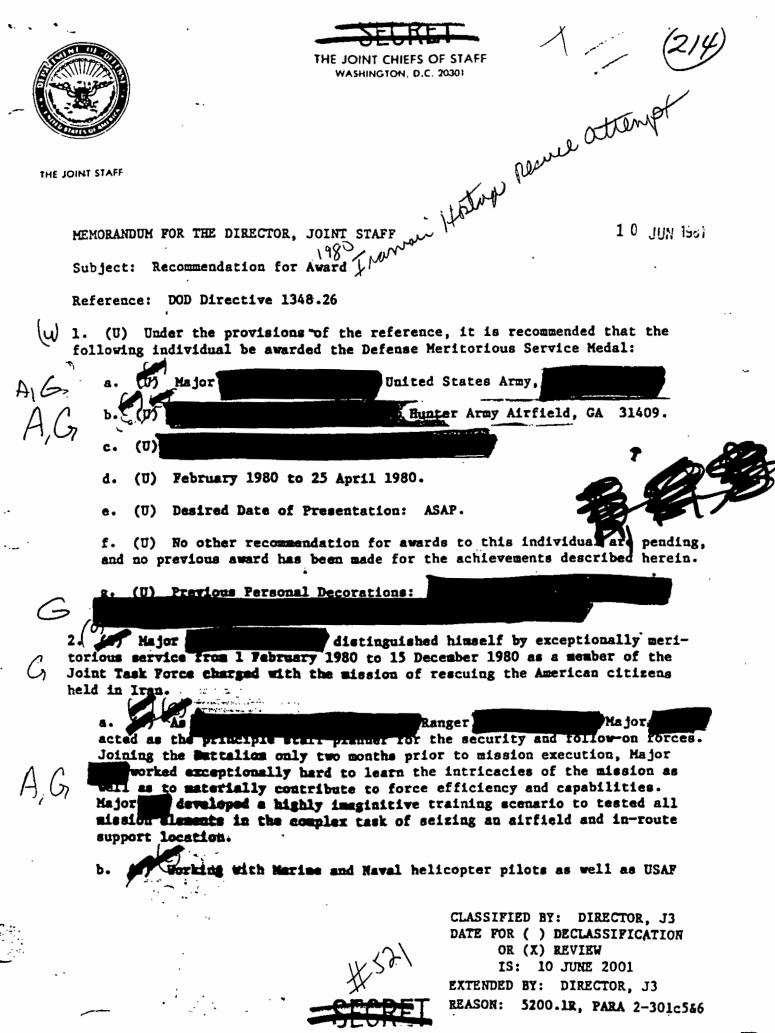
MEMORANDUM FOR: THE SECRETARY OF THE ARMY THE SECRETARY OF THE NAVY THE SECRETARY OF THE AIR FORCE

Subject: Special Project Funding (U)

Project SNOWBIRD (8) activity provide the second sufficiently high priority to ensure funding of by the Services at the levels indicated below. For the purposes of these expenditures, provisions of DOD Directive 7250.5, dated 9 January 1980, and DOD Instruction 7250.10, dated 10 January 1980, are hereby waived.
 (S) In addition to the provide previously directed (references a, b, and c) for this project from the Army, Navy and Air Force, the following Service funding

a. Army: b. Air Forces c. Navy:

A



aviators for a mutually understandable series of techniques for He thoroughly briefed all non-Ranger personnel on the ground security plan, on and off-load requirements and necessary command/control techiques. Major then supervised the actual field testing and personally oversaw the multi-service adjustments necessary for success.

c. In addition to the action indicated, Major and designed the Ranger OPSEC plan. As the key ingrediaent for mission success, the OPSEC plan had to be viable both within the Battalion and to the general military establishment. Major personnally developed a series of and cutouts that preserved the true nature of the training to both the majority of the main and the public as a whole. Major performance dinary dedication to duty, devotion to the task at hand and selfless sacrifice reflect great credit upon himself, the United States Army and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disappointed)

Signature

Date

ACONFIDENTAL

#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

то

(0)

Major United States Army, distinguished himself by exceptionally meritorious achievement as a member of the Joint Task Force responsible for the rescue of American citizens held in Iran. Major we extensive background in Ranger and Infantry operations coupled with his total dedication to mision accomplishment were key to the success achieved by his unit. As a result of Major were key to the success achieved by his unit. As a result of Major were hey to the success achieved by his unit. As a infantry operations, the special training required to assist mission accomplishment was accomplished at an exceptionally professional level. Major were information accomplished at an exceptionally professional level. Major were achievements reflect great credit upon himself, the United States Army and the Joint Chiefs of Staff.

THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301 THE JOINT STAFF MEMORANDUM FOR THE DIRECTOR, JOINT STAFF 1 0 JUN 1981 Subject: Recommendaton for Award Reference: DOD Directive 1348.26 1. (U) Under the provisions of directive referenced above, it is recommended the the following individual be awarded the Defense Meritorious Service Medal for Achievement: (U) United States Army Captain 4 November 1979 to 24 April 1980. d. (IJ) (KG (U) No other recommendations for awards to this individual are pending, . f. and no previous award has been made for the achievements described herein. (U) Previous Personal Decorations: 2. G 2. Captain United States Army, distinguished himself by Exceptionally meritorious Service from 4 November 1979 to 24 April 1980 as G a member of the Joint Task Force charged with the responsibility for rescuing the American hostages held in Iran. As Assistant Langer) Captain was the primary intelligence planner for the Battalion. This required him to coordiste and plan with a myriad of intelligence planners and agencies at the national level. Though most of his A.G contacta_were considerably senior to him in terms of rank and age, Captain quickly established himself as a driving force behind the complex intelligence plans and operations necessary to support such a sensitive national program. With no background or training other than in basic intellenge schöoling, Captain soon developed into a position of equality and respect among the many surior personalities with which he normally dealt. CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546

EV

b. Once the raw intelligence data was assimilated, Captain the had to convert it into a realistic training scenario. Unlike usual peacetime training, Captain and the accurate portrayal of enemy dispositions and reactions were critical to successful mission training. Captain devoted an exceptional amount of time in briefing Ranger forces, and explained in the greatest detail the slightest nuances to the enemy dispositions so that the force had the highest degree of confidence in its ability. As part of this program, Captain several very elaborate training aids that were used for briefings at Washington as well as at field training sites. These training aids were indispensable to the successful training effort.

c. 1) Captain and also served as the primary procession OPSEC officer. As such, he was tasked with implementing the opsec of the Battalion. In programs and monitoring the OPSEC posture of the Battalion. In an exceptionally well-protected task force, the Ranger Battalion enjoyed the best OPSEC of all elements. This is in large measure due to his personal efforts. Captain and the devotion to duty, high degree of professionalism and dedication to the mission reflect great credit upon himself, the United States Army and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Disapproved)

(Approved)

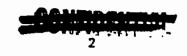
Signature

Date

•. ÷:







#### CITATION

TO ACCOMPANY THE AWARD OF THE

#### DEFENSE MERITORIOUS SERVICE MEDAL

TO

Captain and the second 




(216)



United States Army,

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 JUN 1981

Reference: DOD Directive 1348.26

a. (U) Captain

Subject: Recommendation for Award

1 (10) Under the provisions of directive referenced above, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement:

(U)

- i. (U) 4 November 1979 to 20 March 1980.
- e. (U) Desired Dates of Presentation: ASAP.
- f. (U) No other recommendations for awards to this individual are pending, and no previous award has been made for the achievements described herein.

g. (U) Previous Personal Decorations: ARCOM(2 olc), NDSM.

2. Captain and Control United States Army, distinguished himself by exceptionally meritorious service during the period 4 November 1979 through 24 April 1980 as a member of the Joint Task Force charged with the responsibility of rescuing American citizens held in Iran.

Acting initially as Captain was tasked to develop the groundwork for the plan to secure an in-route staging field and the final extraction airfield. This job, normally held by an officier more senior in rank and experience, was undertaken with superb professionalism by Captain and Coordinating at Washington with many senior officials and officers from all the Services and several Federal agencies, Captain quickly gained the rapport and respect of all who met him. The ground security plan developed by him

SECH-

CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200,1R, PARA 2-301c5



was easily understood, highly professional and fully integrated with all Service efforts. Captain plan and its presentation was a model of the highest professional standard. This plan became the foundation for all subsequent planning efforts and was the concept adopted for mission execution.

b. (a) Captain the balso served as the primary staff officer and coordinator for the training phase of the Joint Task Force security force. He visited several potential training sites, coordinated with other Service representaives and conducted all basic planning for the Ranger Battalion. As training coordinator, he insured that all Ranger training objectives were fully coordinated with and supported by the USAF elements that would carry the force. Concurrently, Captain worked closely with the helicopter assault force assisting them in refuel planning, ground coordination and transload procedures. These acts were vital to the full integration of the task force into a smooth efficient assault team.

c. With the arrival of a Field Grade Officer, Captain assumed command of a Ranger rifle company tasked with a portion of the security mission be devised. Captain and developed some exceptionally realistic and practical training acenarios that insured a high standard of readiness within the assault force. With his personal attention to detail, soldierly qualities and devotion to the task at hand, Captain and quickly molded a superb fighting force. Though personally reduced in stature due to his job reassignment, Captain and produced a 110% effort in all areas and materally assisted the entire Battalion in gaining a mission-ready posture. Captain and devotion to duty, high degree of professional competence and unswerving allegiance to the mission reflects great credit upon himself, the United States Army and the Joint Cheifs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Date

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Attachment Citation

Director, Joint Staff Action

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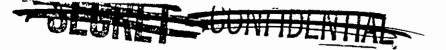
(b)

(Approved)

Signature

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(Disapproved)



#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Captain a series of complex and sensitive tionally meritorious achievement during a series of complex and sensitive training missions. Captian settersive background in ranger and infantry operations coupled with his total dedication to mission accomplishment were key to the success achieved by his unit. As a result of Captain personal contributions, the special training resulted in usable tactical concepts being added to the standard capabilities of ranger units. Captain meritorious schievements reflect great credit upon himself, the United States Army, and the Joint Chiefs of Staff.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

176

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF 1 0 JUN 1981 Subject: Recommendation for Award Reference: DOD Directive 1348.26 (0) T Under provisions of reference, it is recommended that the 1. following individual be awarded the Defense Meritorious Service Medal: United States Army. Colonel A. c. 7 15 November 1979 through 30 April 1980. d. ASAP. e. No other recommendations for awards to this individual are pending and f. no previous award has been made for the service described herein. g. Previous US decorations: Colonel United States Army, distinguished himself by meritorious achievement while serving as the medical advisor to the Commander Joint Task Force 1-79. In this capacity, Colonel was responsible for all medical planning and inter-Service coordinations relative to the Special Operations effort in April 1980 to rescue American citizens held hostage in Iran. a. (S) The operations plan to accomplish this mission was very sophisticated and extremely complex. The medical support plan to this operation AG was equally complex. In a chort period of time, and working under extreme security discipline, Colonel developed a medical support concept and refined it to a plan executable by the medical assets of DELTA, CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6 Downgraded By: DDO', NMCC 12 MAY 92 15

# SERVEI

Ranger BN, and the Military Airlift Command. Medical personnel capable of performing life saving resuscitation had to be taken in and out with the Commando Force. There were no medical treatment facilities in the vicinity of the operation area and thus a very thorough and efficient air evacuation system was developed by Colonel

b. Although an actual rescue attempt was initiated in April 1980, all phases of the operation were not completed and during the recovery of some forces an accident occurred injuring seven members of the Task Force. Colonel deployed with this operation and from a Forward Staging Base, orchestrated the flawless evacuation and enroute treatment of these injured personnel.

3. Colonel generation butstanding performance reflects great credit upon himself, the United States Army, the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-39

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date





#### CITATION

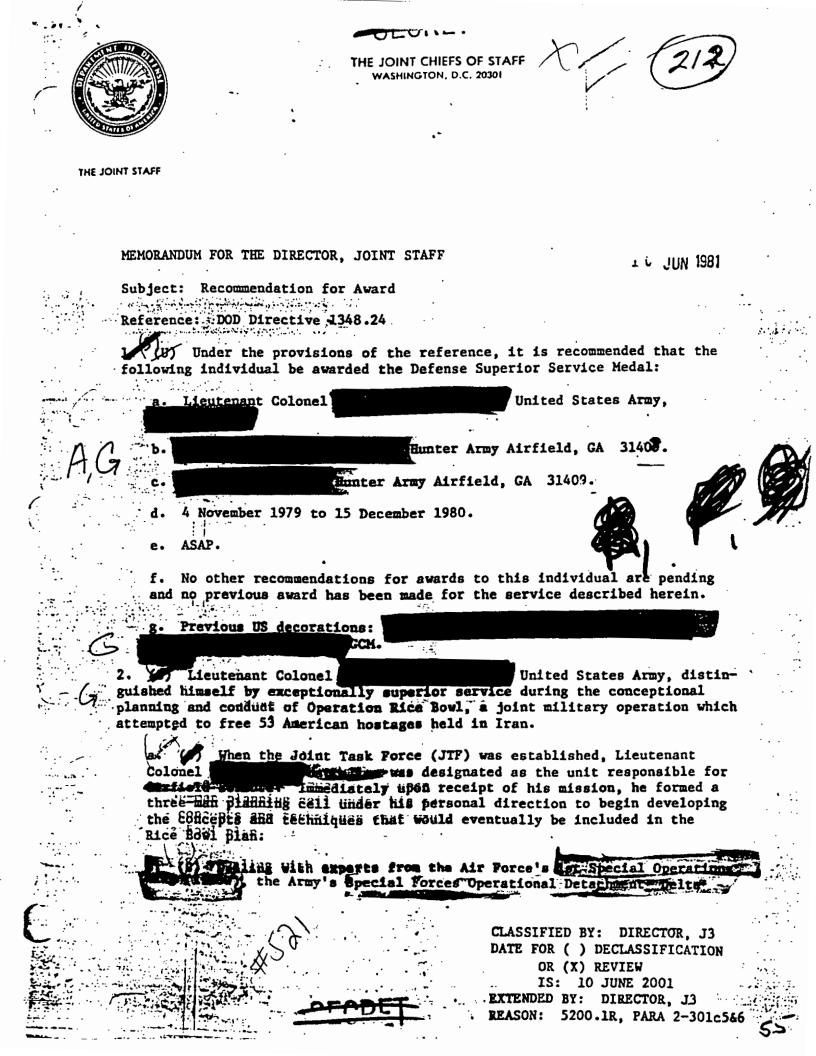
TO ACCOMPANY THE AWARD OF THE

# DEFENSE MERITORIOUS SERVICE MEDAL

TO

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and the Joint Chiefs of Staff.



(Delta), and Navy and Marine Corps rotary wing aviation assets, Lieutenant Colonel Marine literally "rewrote the book" on wirfield Seizure. He developed and refined "state-of-the-art" procedures for

to new levels of precision permitting better command and control of combat forces and more accurate close support fires from 1 SOW aircraft.

c. (a) From within his own battalion, Lieutenant Colonel designed ground force packages capable of conducting this very specialized type of operation with anything from a Ranger company (company) to multiple companies.

d. (a) Using his vast knowledge of weaponry, communication equipment, and night vision divices, Lieutenant Colone Lieutenant tailored the equipment requirements necessary for his force giving his unit a non-standard equipment inventory that was far in excess of what was authorized by MTOE. Lieutenant the tailor then trained his men to standards of proficiency never before achieved in a Ranger battalion.

É. A.G. e. () Lieutenant interest ingenuity and personal sacrifice were instrumental in the achievement of total readiness by the Moreover, the product of his efforts has been adopted as standard operating procedure by the and replicated in the Ranger Battalion of

The professionalism and dedication displayed by Lieutenant Colonel during the entire Rice Bowl project are in keeping with the highest traditions of the Rangers and the United States Army and reflect great credit upon himself, the United States Army, the Joint Chiefs of Staff, and the Department of Defense.

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JAMES B. VAUGH Major General, Commander, Joint Task Force 1-79

Date

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature



1.

#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

mited States Army, distinguished himself tenant Colonel exceptionally superior service during the period 4 November 1979 to 15 December 1980, while serving as part of the Joint Task Force assigned the responsibility of recovering the US hostages held in Iran. As Airborne), Lieutepant Commander. rmed the initial planning cell and organized the Colonel mission assault forces. Lieutenant Colonel personally designed and directed the security force tactics, bringing into fruition numerous new concepts and capabilities not previously thought possible. As a ' commander, Lieutenant Colonel personal example, drive, enthusiasm and tactical knowledge inspired his troops to extraordinarily high levels of proficiency. He accomplished this under conditions of great austerity, personal risk and without consideration for his own well-being. Lieutenänt Colonei personal drive and charisma, in-depth professional knowledge and dedication to the mission reflects great credit upon himself, the United States Army, the Joint Chiefs of Staff, and the Department of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301





THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 JUN ISSI

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U)
b. (U) HQ, Department of the Army, Office of The Surgeon General, Washington, DC.

c. (U) d. (U) 14 November 1979 to 15 December 1980.

e. (U) ASAP.

1. 2. V. T. 1. 1. V. L. 1. T. 1. 1. 1.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (I) Previous US decorations:

2. Major mentions while be unique by united States Army, distinguished himself by meritorious achievement and professional competence while serving as the Medical Plans and Operations Officer to the Commander, Joint Task Force 1-79. In this role, Major mentions was responsible for the design, development and integrated training of the unique medical package in support of the special operations effort to rescue 52 US citizens held hostage in the country of Iran.

(1) The Task Force OFLANS involved a large and diverse force list of ground commando, heliborne, and airborne forces. Major diverse force list of to dëvélop, organize and train the medical support package to the JTF OFLAN. He accomplished this mission with superb dispatch and in an outstanding manner. Major personally coordinated a very complex medical support scenario with each JTF element commander. The scenario required time sensitive and incremental support to the commando force

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200,1R, PARA 2-301c546

assaulting multiple target areas, as well as support to Ranger Forces and USAF personnel establishing launch, refuel and recovery sites at additional and more remote locations. A mission of this complexity was unprecedented, and to cover all facets of the operation with an austere and limited medical package was a formidable challenge. Major this challenge with tactfulness, determination, and intense devotion.

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b. (1) The medical support concept included the mediate Med close support resuscitation teams, helicopter and fixed wing evacuation kits and personnel, whole blood supply, and specially tailored intermediate level surgical units. One of the most moteworthy innovations developed by Major was a unique backup surgery module built from a portion of an Army combat support hospital. The surgical module, to be airlifted to a forward staging base, was a 50-man 85,000 lb surgical suite tailored from assets of the 44th Med Bde at Ft Brazz, NC.

The skill by which this medical capability was developed by Major while operating under the strictest of security disipline is indicative of his professional competence and superb diplomacy.

c. The innovative efforts of Major sectors while asigned to JTF 1-79 have resulted in the development of an integrated service medical capability that had never before been assembled in support of special operations. Many of the medical force designs, like the CSH surgical module, and other operational improvements developed by Major service have since been accepted as standard operating procedures by the newly formed Joint Special Operations Command (JSOC). Major service outstanding commitment to duty, exceptional competence and knowledge of field medical operations were instrumental in in preparing JFT 1-79 for this complex mission of the highest national interest.

3. (U) Major distinctive accomplishments reflect great credit upon himself, the United States Army, and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA-Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action

(Approved)

(Disapproved)



#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Major while a chievement while serving as the medical plans and operations officer to a highly select joint task force responsible for developing and executing a sensitive military operation of high national concern. He displayed a unique degree of skill, diplomacy, and personal drive. Working under the strictest of operational security requirements, Major was responsible for the development of an integrated joint service Redical capability that had never before been assembled in support of a joint special operations mission. Major for field medical operations greatly enhanced the capability of the Joint Task Force and reflects great credit on himself, the United States Army, and the Joint Chiefs of Staff.



THE JOINT STAFF

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United States Army,

THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF.

1 0 JUN 1991

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Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Colonel

b. Joint Task Force 1-79.

d. 21 November 1979 to 15 December 1980.

e. Not applicable.

f. Logistics Directorate, Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations: Bronze Star Medal, Meritorious Service Medal (with Oak Leaf Cluster).

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c

2. (8) Colonel and the anti-field distinguished himself by exceptionally superior meritorious achievement from 21 November 1979 to 15 December 1980 while serving as the senior Logistics Coordinator assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

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a. 🖉 Colonel was responsible for coordinating the procurement, assembly, and transshipment of a wide variety of equipment and support material ranging across the full spectrum of ground and airborne operations as well as helicopter and fixed wing air operations. Colonel outstanding dedication to duty and his keenly developed sense of responsibility were instrumental in the satisfaction of the multitude of logistics requirements generated by the numerous operational techniques and capabilities that had to be fully developed, refined and tested under field conditions before they could be accepted for planning consideration. The requirements ranged from procurement of standard military stock items from twelve different service depots and included such divergent items as survival vests and radios, desert and snow comouflage clothing and netting, a wide variety of reflective and absorbant paints, mobile POL bladders capable of sustaining an airdrop, specially ruggedized dirt bikes, advanced night vision goggles and specially calibrated and laminated navigation aids and

b. (U) Acquisition of the necessary equipment often meant dealing with the supply systems and knowing the procurement procedures of all four services and the U.S. Coast Guard. Satisfaction of many mission or climatological unique requirements involved canvassing commercial sources and soliciting their cooperation in design and fabrication or modification of existing R&D prototypes that held promise as being mission supportive.

c. (U) Due to the continual time compression that mission planners and field training elements were under, Colonel hour days, small two man staff routinely worked fifteen hour days, six to seven days a week throughout the entire period. In the midst of the numerous procurement actions that were continually ongoing, Colonel for served as the coordinator for all Army and Air Force airlift movement between military and civilian supply points and the six geographically separated mission field elements. Colonel the field exercises and several foreign area deployments.

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d. (U) All of this activity takes on a special significance when it becomes known that due to stringent operational security requirements all of the procurement, design, fabrication and airlift movement had to be accomplished without attracting any special notice or PAO inquiries. Much to the credit of Colonel **Mathematics** never throughout the entire period did any of the more than 300 logistics actions ever attract any undue attention or precipitate an OPSEC or COMSEC violation.

e. (U) Colonel extensive knowledge of service and joint logistics procedures, his positive orientation and intense professional commitment to mission satisfaction, coupled with complete personal selflessness, were key factors in overcoming many of the procurement and acquisition problems faced in outfitting the various task force elements and warrant special recognition.

3. (U) By his exemplary performance of duty, Colonel that has reflected great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved (Disapproved) Signature

X 81 Date



#### CITATION

N. 1 TT 1

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

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United States Army, distinguished Colonel himself by superior meritorious achievement from 21 November 1979 to 15 December 1980, while serving as the senior Logistics Coordinator assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. Colonel ws responsible for coordinating the procurement, assembly, and transshipment of a wide variety of equipment and support material ranging across the full spectrum of ground, airborne, helicopter, and fixed wing Acquisition of the necessary equipment often operations. meant being intimately familiar with the supply systems of all military services. Satisfaction of many mission or **7** climatological unique requirements involved Colonel canvassing of commercial sources and soliciting their cooperation in the design and fabrication or modification of existing R&D prototypes. In the midst of the numerous procurement actions, he served as the coordinator for all ' Army and Air Force airlift movement between military and civilian supply points and six geographically separate mission field elements as well as for field exercises and several foreign area deployments. Colonel performance takes an special significance when viewed within the extremely stringent operational security requirements that were levied on this project, when during the hundreds of ongoing logistics actions never was there any undue attention extensive knowledge of service generated. Colonel and joint logistics pocedures, his positive orentation and intense professional commitment to mission satisfaction were key factors in the conduct of the task force mission and will have a lasting impact on the Special Operations Community. distinctive accomplishments reflect great Colonel credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

] () JUN 1991

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. (U) Colonel Charlie A. Beckwith, United States Army,

b. (U) Joint Task Force 1-79.

c. (U) 7 Adams Street, Fort Bragg, NC 28307.

d. (U) 5 November 1979 to 27 April 1980.

e. (U) Not applicable.

f. (U) Joint Special Operations Command, Ft Bragg, NC 28307.

g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. (U) Previous US decorations: Silver Star (with one Oak Leaf Cluster), Legion of Merit (with two Oak Leaf Clusters), Bronze Star Medal (with three Oak Leaf Clusters).

2. (8) Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally superior achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to the Joint Task Force charged with recuing the American hostages held in Iran.

a. (8) As commander of the ground component of the Task Force, Colonel Beckwith applied his vast experience in clandestine operations to the rescue planning and preparation and was in fact the principal architect of the ground assault plan. Due to the dynamics of the hostage situation, the plan became an evolutionary process requiring frequent modifications, each of which Colonel Beckwith adjusted to with ease.

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6

(J) b. (S) Colonel Beckwith was the driving force behind the strenuous training program that was established and was considered an essential foundation to the effectiveness of the ground force. The training pro-

gram was both unique and extremely demanding in that it covered the broad spectrum of special ground and air operations, and as such involved members of all uniformed services who were to fulfill various direct support roles in the operational area.

c. (8) Colonel Beckwith's command presence proved highly valuable many times during the months of preparations, particulary during the repeated night rehearsals of a variety of highly dangerous tactics and maneuvers which were critical to mission success. His abilities proved invaluable during the emergency retrograde from Desert One. His efforts and position of respect within the force, contributed to the maintenance of order and the preservation of life during the transfer of personnel from the burning aircraft and the immobilized helicopters.

(U) d. (S) Colonel Beckwith's overall contributions, many of which remain highly compartmented, weighed heavily opon the development of an extremely important capability, and one that will continue to enhance the Special Operations Community in years to come.

3. By his exemplary performance of duty, Colonel Beckwith has reflected great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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JAMES B. VAUGHT Major General, GS

Major General, GS Commander, Joint Task Force 1-79

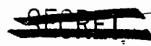
Attachment Citation

Director, Joint Staff Action:

(Approved) (Disapproved) Signature VDJS

15Jul 81

Date



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

CHARLIE A. BECKWITH

Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel Beckwith was the principal architect of the ground assault plan. As such he was the the driving force beind the strenuous training program that was unique and extremely demanding in that it covered the broad spectrum of special ground and air operations, and involved members of all the uniformed services.



United States Army,

WASHINGTON, D.C. 20301

THE JOINT STAFF

Subject:

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Recommendation for Award

1 0 JUN 1981

Reference: DOD Directive 1348.24

1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

b. Joint Task Force 1-79.

· · · · · · · · ·

a. Colonel

d. 5 November 1979 to 21 December 1980.

e. Individual reassigned on 31 March 1981.

g. No previous award has been made for the service described herein, however, a recommendation for the award of the Defense Superior Service Medal as an end of tour award is pending.

h. Previous US decorations: Silver Star, Legion of Merit, Bronze Star, Meritorious Service Medal, and the Army Commendation Medal. .....



CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6 2. Colonel Control United States Army, distinguished himself by superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving in a succession of demanding positions in the Joint Task Force charged with rescuing the American hostages held in Iran.

MUTELITAL

During the early and turbulent days of the embassy a. served as the OJCS Focal Point for takeover, Colonel all planning and investigative evaluation of a wide variety of operational concepts that held any potential for feasible resolution. The demands on Colonel were tremendous, as he carried this full responsibility supported only by a small three man planning team. Often working 18-20 hours a day under intense psychological and physical pressure, Colonel consistently performed in an outstanding and exceptionally competent manner. As the complexity, political sensitivity and protracted nature of the situation became apparent the planning effort took on new dimensions and a joint task <u>for</u>ce was established. The planning team led by Colonel became the nucleus of the joint task force staff with Colonel selected to serve as the Chief of Staff. With this position change, Colonel **responsibilities** were formalized and expanded to cover a variety of specialized forces. He drew heavily on his knowledge of the area, his wide experience in Joint Special Operations as well as his understanding and appreciation of interrelationships of the political considerations and restraints associated with conducting a mission into that portion of the world.

b. Colonel control realizing that several voids existed in the spectrum of US militay response capability, outlined these voids, proposed specific procedures and techniques to overcome these limitations and to meet the unique force requirements. These innovative developments covered the broad spectrum of ground and air operations including both helicopter and fixed wing aircraft. Beginning with basic skill improvement, he personally monitored the evolutionary progress until the culmination and interrelation resulted in the final force capability. Colonel control doggedly pursued these proposals through the senior approval process, knowing that the improvements were essential to proper mission preparation.

c. If During the course of developing feasible options two were considered most promising. The preferred option required locating and validating the suitability of an unimproved remote landing site capable of supporting fixed wing air operations. It was anticipated that it would take at least six weeks to locate, and validate such a site. Possible delays were anticipated at the onset and an emergency alternative had to be prepared,



which involved the

Due to the criticality of this need Colonel was chosen to perfect this option, train the force and assume command of the site should an emergency dictate the execution of this option. Colonel accepted this grave responsibility and devoted his full energies to refining the tactics, techniques and procedures to be used in this bold but essential backup option. Eventually a remote site was located and validated, however many of the capabilities developed by Colonel were applied to follow on planning and have been adopted as proven techniques to be used in Airfield reizure situations.

d. A skilled organizer, Colonel combined in-depth tactical expertise with dynamic leadership to motivate and solicit from the members of the staff their utmost in personal and professional dedication. Throughout the many months of the planning effort, Colonel combined remained calm, unruffled and highly competent; consistently arriving at reasoned, logical decisions even under the most trying situations. Colonel contributions not only impacted heavily on the planning and execution of the mission and its many sub-elements but more importantly have already begun to have long-term positive effects on the operational capabilities of the Special Operations Community.

3. (U) The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

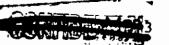
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Director, Joint Staff Action:

Approved)

(Disapproved)

Signature





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TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

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Colone1 United States Army, distinguished himself by superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving initially as the Chief of Staff and subsequently as a special project officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. He developed initial mission concepts and through his expertise and  $\bullet$ relentless pursuit of a solution analyzed these and other options until a final plan was formulated. Colonel realizing that several voids existed in the spectrum of military response capability, proposed specific procedures and techniques to overcome these shortcomings and meet the unique force requirements. A skilled organizer, he combined his in-depth tactical expertise with dynamic leadership to motivate and solicit the utmost in performance and dedication from members of the joint task force. Colonel contributions not only impacted heavily on the planning and execution of the mission but have also begun to have longterm positive effects on the operational capabilities of the Special Operations Community. Colonel distinctive accomplishments reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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1 UUU 1981

United States Army,

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Lieutenant Colonel

1. (2) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

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1. G

A,G

d. 4 November 1979 to 15 December 1980.

e. ASAP.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. Previous US decorations: SS(1 olc), BSV(4 olc), AM, PH(2 olc), MSM(1 olc), ACMV(4 olc), GCM.

2. (9) Lieutenant Colonel and the superior service during the conceptional guished himself by exceptionally superior service during the conceptional planning and conduct of Operation Rice Bowl, a joint military operation which attempted to free 53 American hostages held in Iran.

a. When the Joint Task Force (JTF) was established, Lieutenant Colonel Control 
Dealing with experts from the Air Force's ust Special Operations: g-(1 SOW); the Army's Special Forces Operational Detachment- Delfas

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6





(Delta), and Navy and Marine Corps rotary wing aviation assets, literally "rewrote the book" on airfield Lieutenant Colonel seizure. He developed and refined "state-of-the-art" procedures for

c. ____ From within his own battalion, Lieutenant Colonel

He pushed the techniques for air/ground communications to new levels of precision permitting better command and control of combat forces and more accurate close support fires from 1 SOW aircraft.

designed ground force packages capable of conducting this very specialized type of operation with anything from a Ranger company (minus) to multiple

companies.

G

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Using his vast knowledge of weaponry, communication equipment, d. tailored the equipand night vision divices, Lieutenant Colonel 🖝 ment requirements necessary for his force giving his unit a non-standard equipment inventory that was far in excess of what was authorized by then trained his men to standards of pro-MTOE. Lieutenant ficiency never before achieved in a Ranger battalion.

ingenuity and personal sacrifice were (P) Lieutenant instrumental in the achievement of total readiness by the airfield security force. Moreover, the product of his efforts has been adopted as standard operating procedure by the and replicated in the Ranger Battalion:

The professionalism and dedication displayed by Lieutenant Colonel during the entire Rice Bowl project are in keeping with the highest traditions of the Rangers and the United States Army and reflect great credit upon himself, the United States Army, the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHI Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

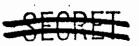
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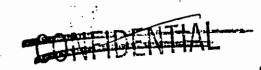
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Signatur

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(Disapproved)





TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

Lieutenant Colonel United States Army, distinguished himself exceptionally superior service during the period 4 November 1979 to 15 December 1980, while serving as part of the Joint Task Force assigned the responsibility of recovering the US hostages held in Iran. As

(Ranger) Colonel formed the initial planning cell and organized the mission assault forces. Lieutenant Colonel personally designed and directed the security force tactics, bringing into fruition numerous new concepts and capabilities not previously thought possible. As a . commander, Lieutenant Colonel personal example, drive, enthusiasm and tactical knowledge inspired his troops to extraordinarily high levels of proficiency. He accomplished this under conditions of great austerity, personal risk and without consideration for his own well-being. Lieutenant Colonel personal drive and charisma, in-depth professional knowledge and dedication to the mission reflects great credit upon himself, the United States Army, the Joint Chiefs of Staff, and the Department of Defense.

Lieutenant

Commander.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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Spe Aratto See Def

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

10 JUN 1981

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Colonel Robert C. Dutton, United States Air Force,

b. Joint Task Force 1-79, OJCS.

d. 19 November 1979 to 15 December 1980.

e. HQUSAF/XOXJ, Pentagon.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. Previous US decorations: DFC(2 olc), DMSM, AM(10 olc), MSM, AFCM(1 olc).

2. (B) Colonel Robert C. Dutton, United States Air Force, distinguished himself by exceptionally superior service as Special Assistant to the Commander and J3 during the period of 19 November 1979 to 15 December 1980, while assigned to the Joint Task Force responsible for the recovery of US hostages held in Iran.

a. (8) Initially assigned as Special Assistant to the Commander, Colonel Dutton provided exceptionally incisive and accurate analysis of Iranian conditions due to his personal knowledge of in-country conditions. Colonel Duttom provided a breadth of political information, personality insight and definitive military information that was of extraordinary value to task force planners.

b. (8) Colonel Dutton next assisted in the development of mission flight profiles for both fixed and rotary wing assets. Colonel Dutton developed

CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566 planning factors and profile parameters that greatly eased pilot procedures and insured a high degree of assurance that the force could navigate the course with minimal risk of detection. Additionally, Colonel Dutton personally designed and put together the pilot mission book that was a critical tool on the actual mission.

c. (8) Participating in all training phases, Colonel Dutton provided exceptionally valuable advice and recommendations to the task force. Drawing upon his long experience in special operations, he was able to initiate several key adjustments to flight training and support that significantly enhanced task force readiness.

( $\upsilon$ ) d. (3) During the actual rescue mission, Colonel Dutton, as Task Force J3, was responsible for the conduct of the Tactical Operations Center within the Pentagon. As such, he smoothly managed a large number of people, a myriad of communications equipment and an extraordinary diversity of tasks. During periods of exceptional stress and sensitivity, Colonel Dutton consistently remained calm and professional and was of immeasurable assistance to the many very senior officers and civilians present. ( $\upsilon$ )

e. (8) Upon task force recovery, Colonel Dutton designed the Predeployment plan and the initial reconstitution training program. These were essential elements in the ability of the force to gain mission-ready status in a very short period of time.

f. (8) Throughout the period of this recommendation, Colonel Dutton presented briefings of an exceptionally high standard. Colonel Dutton routinely presented briefings to the Chairman, Joint Chiefs of Staff, the Joint Chiefs, Operations Deputies and numerous civilians in positions of great responsibility. His briefings were always of the highest quality and significantly contributed toward the decision-making process.

3. (U) Colonel Dutton's distinguished performance of duty throughout his service reflects great credit upon himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.

Major General, USA

Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

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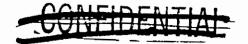
Director, Joint Staff Action:

(Disapproved)

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Signature UDJS

5 Jul 81



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

ROBERT C. DUTTON

6

Colonel Robert C. Dutton, United States Air Force, distinguished himself by exceptionally superior service during the period 17 November 1979 to 15 December 1980 as a key member of the staff of the Joint Task Force charged with the responsibility for recovery of the US citizens held in Iran. Colonel Dutton, serving as Special Assistant to the Commander and then as Task Force J3, provided exceptionally valuable advice and assistance to National Command Authorities and the Commander, Joint Task Force 1-79. Colonel Dutton developed mission profile pilot books, training techniques and other mission tools to both fixed and rotary wing forces. His incisive knowledge of internal Iranian conditions was invaluable in mission planning. As an extraordinarily talented briefer, Colonel Dutton's presentations to senior leaders were key factors in the very sensitive decision making required. Colonel Dutton's distinguished performance of duty reflects great credit on himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

United States Air Force, (U) Lieutenant Colonel Hurlburt Field, FL. (U) 10 December 1979 to 15 June 1980. d.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

I. (U) DFC, MSM(1), AM(7), AFCM.

(U)

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2. (8) Lieutenant Colonel Constant of United States Air Force, distinguished himself by exceptionally meritorious service from 10 November 1979 to 15 December 1980 while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran.

a. (8) Lieutenant Colonel development and refinement of tactics, directed the training of aircrews, the development and refinement of tactics, the modification of aircraft and the use of new equipment uniquely suited for the Joint Task Force mission.

b. (8) Lieutenant Colonel used his considerable engineering and operational test and evaluation background to manage the development and testing of infrared lighting systems, helicopter refueling systems, and other unique hardware used on the rescue mission.





CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR J3 REASON: 5200.1R, PARA 2-301c546

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c. (3) During a two-month period, as the acting mission commander, Lieutenant Colonel for effectively managed the equipment development efforts, coordinated the myriad details associated with three full-scale dress rehearsals and several minor training exercises, and still kept his spuadron on an even keel. Lieutenant Colonel flew to the Desert One landing site.

d. (3) The singularly distinctive performance of the C-130 element on the rescue mission culminated several turbulent months of intense training guided by Lieutenant Colonel

e. (8) Following the mission, Lieutenant Colonel was handpicked to testify before the United States Senate, House of Representatives, and the Holloway Board.

f. (8) Lieutenant Colonel drafted the 1st SOW inputs to the rescue after action report, handling all tasks with the utmost competence and professionalism.

3. (U) In this position of significant responsibility, under hazardous conditions, Lieutenant Colonel **Weight** performed with extraordinary professonalism competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel **Weight** reflect great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

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Director, Joint Staff Action:

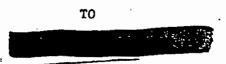
(Approved) (Disapproved)

-Jul 81

Date



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL



Lieutenant Colonel Lieutenant United States Air Force, distingished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States as

Hurlburt Field, Florida, from 10 December 1979 to 15 June 1980. During this period, Lieutenant Colonel **Constitution** irected his squadron's training, preparation and participation in the Joint Task Force attempt to rescue American hostages held captive in Iran. His superior leadership, sound judgment and exemplary professional competence under adverse conditions were instrumental factors in the resolution of many complex problems, and in the development of unique tactics, new procedures and special modifications crucial to the conduct of this mission. The singularly distinctive accomplishments of Lieutenant Colonel **Constitution** flect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.



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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recom-1. • mended that the following individual be awarded the Defense Superior Service Medal:

. a. Lieutenant Colonel Air Force,

b. Joint Task Force 1-79.

d. 5 November 1979 to 21 December 1980.

e. Not applicable.

f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. 

h. Previous US decorations: Bronze Star Medal, Defense Meritorious Service Medal, Joint Service Commendation Medal, and the Air Force Commendation Medal (with one Oak Leaf Cluster).

CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10'JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566

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United States

2. (S) Lieutenant Colonel United States Air Force, distinguished himself by exceptionally, superior meritorious achievement and dedication to duty from 5 November 1979 to. 21 December 1980, while serving as the senior Intelligence Officer assigned to the Joint Task Force charged with the rescuing the American hostages held in Iran.

Throughout the entire period, Lieutenant Colonel continuously demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. As the principal intelligence advisor to the Commander of the task force, he served as the focal point for virtually the entire intelligence effort. Lieutenant Colonel **Community** due to his wide intelligence and operational background, was able to anticipate most of the requirements necessary to support both the mission planners and the deployed combat and combat support. He integrated the efforts of the Department of Defense, with the national intelligence community and consistently obtained high quality support.

b. Under Lieutenant Colonel guidance a highly secure and reliable privacy teletype network was established which

Agency and the Joint Task Force together and was netted to a companion structure linking the field units and the Joint Task Force Headquarters. This permitted direct receipt of field requirements, coordinated tasking of the national agencies by the Joint Task Force, and provided rapid integrated responses. This system was highly effective and in a short time became the most effective and most secure means to satisfy, not only intelligence but also operations; logistics and communications actions.

c. If The intelligence staff under Lieutenant Colonel guidance continued to improve the quality of support by investigating, testing, refining, and implementing new collection techniques, production and presentation means, faster and simpler reporting procedures and possibly most significant, continually worked to devise new analytical correlation techniques in an effort to improve the reliability of the planning data. Many of the efforts pioneered or improved by Lieutenant Colonel staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning.

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d. (a) An equal number of the intelligence measures developed at the initiative of Lieutenant Colonel are being used today to reduce some of the information voids normally faced in certain contingencies. Through the efforts of Lieutenant Colonel. The a whole new family of contingency planning materials was developed and is being used today. This family of situation prepared products combines the mapping and technical capabilities of agencies such as the Defense Mapping Agency Aeronautical, Topographic or Hydrographic Centers with the photointelligence skills of the Defense Intelligence Agency, and in some cases

and data

designed to suit the needs of the air, sea or ground contingency planners, as well as the actual maneuver elements.

e. It was through the persistence and foresight of Lieutenant Colonel (1997) that several technical collection innovations were taken from concept stage to "in being - on the shelf" where they are now readily available to support contingency collection requirements. It was also through his efforts that not only were improvements and innovations made but some inherent limitations in collection and analysis were recognized and action taken to make intelligence managers and analysts aware of these while efforts are underway to reduce or offset their impact.

f Lieutenant Colonel Contributions to mission preparedness and security throughout the period of the task force's existence, as well as the long term benefits accured to the intelligence community and contingency planners, as a result of his efforts, mark him as one of a handfull from among hundreds who warrants special recognition for his superior service in a position of significant responsibility.



The distinctive accomplishments of Lieutenant Colonel з. Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

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Director, Joint Staff Action:

(Approved) (Disapproved) Signatur 55

Date 7

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CITATION CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

Lieutenant Colonel United States Air Force, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving as the senior Intelligence Officer assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. Throughout the entire period Lieutenant Colonel demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. As the focal point for virtually the entire intelligence effort, he integrated the efforts of the Department of Defense with the national intelligence community. Under his guidance a highly secure and reliable privacy teletype 🕇 network was established linking all units of the joint task force, to provide a real time flow of data. Lieutenant Colonel provided the initiative for the marked improvement of intelligence collection techniques, reporting procedures, and most significantly the improvment in the reliability of planning data. Many of the efforts pioneered or improved by Lieutenant Colonel and his staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning. Through his efforts a new family of contingency planning materials was developed and is currently in use. Through the persistence and foresight of Lieutenant Colonel

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from concept stage to "in being - on the shelf" and are readily available to support contingency collection requirements. His contributions to mission preparedness and security will accrue longterm benefits to the intelligence community and contingency planners. The distinctive accomplishments of Lieutenant Colonel **Content** reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff and the Department of Defense.

THE JOINT STAFF

THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



1 0 JUN 1981

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

(U) Lieutenant Colonel USAF. а. Ъ (U) APO 96274. d. (U) 11 November 1979 to 29 April 1980. f. No other recommendations for awards to this individual are. (U) pending and no previous award has been made for the service described herein. (U) g. , United States Air Force, distin-(8) Lieutenant Colonel guished himself by exceptionally meritorious achievement from 1 December 1979 to 15 December 1979 to 15 December 1981 while a member of the Joint Task Force responsible to the recovery of American hostages held in Iran. Lieutenant Colonel was responsible for training of а. crews to perform the rescue mission. Due to A,E,G the physical location of the all guidance and directives concerning training were received AUTOSEVOCOM by Lieutenant Colonel Training of aircrews was actually men on telephone guidance given Lieutenant Colonel perormed

On two occasions he commanded deployment of PACAF forces to CONUS to participate in three major exercises and two minor exercises in preparation for the rescue mission. Deployments were flawless and met all

CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566 in-place, dates and times. Under Lieutenant Colonel crained crews performed direction, during pre-mission exercises, all superbly with 100 percent mission launch and effectiveness achieved.

b. (1) Upon mission execution, Lieutenant Colonel commanded on 48-hour norice deployment of three MC-130E aircraft to in preparation for the mission. Deployment included obtaining diplomatic clearance and mobilization of all equipment for the bare base operation at Forward Operating Location Bravo. Deployment required two in-flight, night refuelings per aircraft. All three aircraft plus or minus 10 minutes departed "on the hack" and closed. . He further commanded of estimated time of arrival deployment of PACAF-based forces from to Bravo and commanded establishment of the operating location.

(8) Serving as the single point of contact between US Forces at c. Bravo and foreign nationals in charge of the physical location, Lieutenant Colonel. flew as first pilot on Night One operations.

d.(2) Following the emergency evacuation, he served as medical assistant upon arrival of casualty victims at Bravo. All burned victims were prepared for onward movement by C-141 aircraft within one hour of their arrival at Bravo.

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He commanded redeployment of all PACAF forces from Bravo to and subsequently to home base. Redeployment again required two in-flight refuelings on the 15.7 hour flight.

3. (U) In this position of significant responsibility, under hazardous conperformed with extraordinary ditions, Lieutenant Colonel professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION

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Date

CONDENTIAL

CITATION

TO ACCOMPANY THE AWARD OF THE

DEFENSE SUPERIOR SERVICE MEDAL

TO

United States Air Force,

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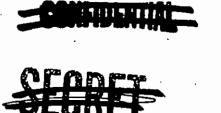
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Lieutenant Colonel

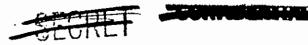
Department of Defense.

distinguished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States as a service of from 11 November 1979 to 29 April 1980. During this period, Lieutenant Colonel a service the training and participation of Pacific Air Force elements in Department of Defense, Joint Task Force exercises. under adverse conditions were instrumental factors in the resolution of many. complex problems in the conduct of these missions. The singularly distinctive accomplishments of Lieutenant Colonel and reflect great credit

upon himself, the United States Air Force, the Joint Chiefs of Staff and the



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301 For Aust to Sue Of THE JOINT STAFF MEMORANDUM FOR THE DIDECTOR, JOINT STAFF 10 1011 1981 Subject: Recommendation for Award Reference: DOD Directive 1348.24 Under the provisions of the reference, it is recommended that the 1. following individual be awarded the Defense Superior Service Medal: Lieutenant Colonel United States Air · A Forc Hurlburt Field, FL 32544. 13 November 1979 to 28 April 1980. Hurlburt Field, FL 32544 No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. (U) Lieutenant Colonel United States Air Force, distinguished himself by exceptionally meritorious service during the period 13 November 1979 to 23 April 1980 as a member of the Joint Task Force responsible for the recovery of American hostages held in Iran. Lieutenant Colonel directed the training or alrerews, the development of new tactics, the modifications of aircraft and the use of equipment uniquely suited for the Joint Task Force mission to rescue American hostages held captive in Iran. Many of these special capabilities were practiced on arduous and hazardous missions, while the between November 1979 and March 1980. للمعير بدهنا وزمان Ъ coordinated operations with the Navy Lieutenant Colonel G, E on original planning from He deployed on two separate He coordinated with Pentagon occasions to work officials to plan for future contingencies that would employ the special CLASSIFIED BY: DIRECTOR, DATE FOR ( ) DECLASSIFICATION OR (I) REVIEW 15: 10 JUNE 2001 EXTENDED BY: DIRECTOR, REASON: 5200.1R, PARA 2-301c566



capabilities of the AC-130H Gunship. As a result of Lieutenant Colonel capabilities of the AC-130 Gunship were significantly expanded with multiple new tactics developed and trained. Among the singular accomplishments of Lieutenant Colonel White can be included:

- First employment of AC-130 in-flight refueling

- First man techniques - Implementation of - Implementation of AC-130 - Implementation of long range secure voice AC-130 operations - New techniques for - Developed

3. (If In his position of significant responsibility, under arduous conditions, Lieutenant Colonel performed extraordinary professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel Performed reflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.

JAMES B. VAUCHT Major General, US Army Commander, Joint Task Force 1-79

Attachment Citation

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DIRECTOR, JOINT STAFF ACTION

(Approved)

(Disapproved)

Signature

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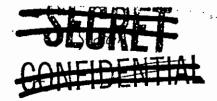
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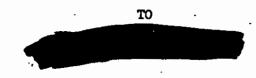




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TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL



Lieutenant Colonel

United States Air Force, dis-

tinguished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States as

Hurlburt Field, Florida, from 13 November 1979 to

28 April 1980. During this period, Lieutenant Colonel **Conduct** his squadron's training, preparation and participation in missions directed by the Joint Chiefs of Staff. His superior leadership, sound judgment and exemplary professional competence under adverse conditions were instrumental factors in the resolution of many complex problems, and in the development of unique tactics, new procedures and special modifications crucial to the conduct of these missions. The singularly distinctive accomplishments of Lieutenant Colonel **Conduct** preflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JUINT STAFF

10 JUN 1991

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Lieutenant Colonel Edward R. Seiffert, United States Marine Corps,

b. Joint Task Force 1-79.

d. 9 December 1979 to 27 April 1980.

e. Not applicable.

f. Office of the Chief of Naval Operations, (OP506EI), Washington, DC 20350.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations: Meritorious Service Medal, Air Medal (with numerals 41), and the Navy Commendation Medal (with one star).

2. (8) Lieutenant Colonel Edward R. Seiffert, United States Marine Corps, distinguished himself by superior meritorious schievement from 9 Devember 1979 to 27 April 1980 while serving as the Helicopter Force Commander assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

a. (5) During this period, Lieutenant Colonel Seiffers, as the Helicoptor Force Commander, demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately employment of a unique helicopter force. The mission profile dictated the development, integration and application of totally new techniques in low-level, longrange night flying techniques. The mission difficulty was further com-

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6

pounded by the extremely stringent operational security requirements and the very short period of time allotted for the achievement of force capability.

b. (8) In order to fulfill the mission generated taskings, Lieutenant Colonel Seiffert applied his intimate knowledge of both the H-53 helicopter and the helicopter community in the final selection and training of the joint service crews. Realizing that totally realistic training was a prerequisite to mission success, he outlined an in-depth training program which incorporated a variety of techniques, many of which had been accomplished individually but not collectively. He established a methodical training program based on the development of individual skills which led' to crew and force confidence. New techniques were developed in lowlevel night flying, long-range night navigation, tactical refueling operations, blacked out landings and ground control techniques.

c. (5) Throughout the preparation period, intelligence inputs were constantly changing which required continuous modifications to the helicopter mission and the flight profile. Through Lieutenant Colonel Seiffert's flexible leadership, he was able to incorporate the required modifications into the training program while still maintaining the confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert demonstrated his abilities and confidence in the helicopter and mission by flying the lead aircraft in all training phases, as well as the flight from the USS Nimitz to Desert One.

d. (8) The new helicopter techniques that were developed and tested under totally realistic and demanding conditions have opened a new era of helicopter operations and have filled a long standing void in tactical employment capability. Lieutenant Colonel Seiffert's helicpter expertise and remarkable leadership weighed heavily on this achievement.

3. (U) By his exemplary performance of duty, Lieutenant Colonel Seiffert has reflected great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHIM Hajor General. USA

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Commander, Joint Task Force 1-79

Date

Attachment Citation

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Director, Joint Staff Action:

(Disapproved)

(Approved) Signature

# -CONFIDENTIAL

### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

то

#### EDWARD R. SEIFFERT

Lieutenant Colonel Edward R. Seiffert, United States Marine Corps, distinguished himself by superior meritorious achievement from 9 December 1979 to 27 April 1980, while serving as the Helicopter Force Commander assigned to a highly selected joint service staff responsible for developing and executing a sensitive military operation of high national concern. He demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately, employment of this unique helicopter force. Lieutenant Colonel Seiffert was instrumental in developing an in-depth realistic training program, incorporating a variety of new techniques, to fulfill the extremely demanding mission requirements. Through his flexible leadership, he was able to remain abreast of the constantly changing mission requirements, incorporate . modifications into the training program while still maintaining confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert efforts produced direct results in the task force as well as opening a new era of helicopter employment capabilities. Lieutenant Colonel Seiffert's distinctive accomplishments reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

**INFIDENTIA** 



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF 10 JUN 1951 Subject: Recommendation for Award Reference: DOD Directive 1348.26 (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal: United States Army, (U) Major Gunter Army Airfield, GA 31409. 4 November 1979 to 24 April 1980. (U) Desired Date of Presentation: ASAP. (U) No other recommendations for awards to this individual are pendf. ing, and no previous award has been made for the achivements described herein. (U) Previous personal decorations: 2. distinguished himself by exceptionally meritorious service from 14 November 1979 to 15 December 1980 >> while a member of the Joint Task Force sesigned the mission of rescuing American citizens held in Iran. (4) As Coumander, Ma lor Langer ) Grange was responsible for the primary security of the and the secondary airfield required for in-route operations. As a member of the initial Ranger planning cell, Major was required to collate AG the vast intelligence input and planning data into a coherent concept that force under conditions of extreme could be executed by a duress and time sensitivity any jor lesigned a unique airfield seizure plan and concomitant command/control techniques that served as the foundation for all future operations of that nature. His doctrine and Sale . CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546

techniques are now accepted as the standard for all future operations and are now in use by other similar organizations. Additionally, Major personally devised several night blackout techniques for wehicles and personnel that materially contributed to the success of the These methods have also been incorporated into standard doctrine and technology for counterterrorism forces.

b. In Chajor and was tasked with the complex responsibility of devising a fail-safe personnel accountability technique at the state of the state o

c. As the second and train his troops in the plans that he devised. Handicapped by OPSEC requirements, Major second was still able to devise a highly imaginative training program that permitted him to develop a highly efficient force in specialized tasks without revealing to his Company or the rest of the Battalion the true purpose of the training.

3. (U) Major great enthusiasm, high degree of professionalism and will to succeed reflects great credit upon himself, the United States Army, and the Joint Chiefs of Staff.

JAMES B. VAUCHT Major General, US

Commander, Joint Task Force 1-79

Attachment Citation

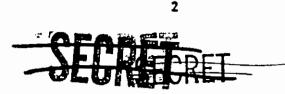
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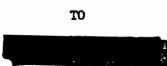
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Date





TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL



Major which we want to be united States Army, distinguished himself by exceptionally meritorious achievement during the period 4 November 1979 to 24 April 1980 while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran. Major was a key member of the initial planning cell, was the primary architect for several key planning concepts. As the Commander of the Security Team, Major developed the capability of that force to a high degree of mission readiness. Much of what Major was excomplished as both a planner and commander is now incorporated as Army special operations doctrine. Major meritorious achievements reflect great credit upon himself, the United States Army, and the Joint Chiefs of Staff.



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THE JOINT CHIEFS OF STAFF

MEMORANDUM Date 16 July 81 To: LTG Subject: Awards Update 1. All recommendations for awards submitted by MG Vaught to the Board, were either endorsed or approved: - All 10 DSSMs were endorsed by the OPSDEPs and the CJCS, and submitted to SECDEF for approval. - 49 DMSMs/JSCMs were approved by VDJS and are being prepared for presentation. 2. Humanitarian Service Award (HSM): - MG Dyke has requested ASD(MR&L) to extend the criteria for HSM to cover all JTF personnel who were forward deployed on 24-25 Apr 80. - This is in addition to those who crossed the Iran air space and were approved previously. 3. Awards for COL j and MAJ 'INO) were approved * 52) and presented by CINCEUR. S.D. OLYNYK LTC 73455 Classified By Declassifica by: DDO, NMCC 12 May 92 Declassified ON:

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Personnel Involve Hostage Rescue At			x	х		
REMARKS					.1	
1. On 2 July 1981	. a sp	ecial Awards Re	eview Boa	rd, esta	blished u	nder the
JCS approved Guide	elines	for Awards*, 1	reviewed	recommen	dations f	or awards
to selected person These recommendat:	nnel i ione w	nvolved in the	Iran hos	tage res ard by t	be former	pt.
Commander, Joint !	Task F	orce 1-79 (COM	TTF 1-79,	MG Vaug	ht).	
2. A total of 59 a		recommondation	wore en	hmitted	to the Po	ard
as follows: DSSM				nut r red	to the BO	
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- The DSSMs red	quire	approval by the	e Secreta	ry or be	iense.	
3. The Board has a	recomm	ended approval	of all t	en recom	mendation	s for DSSM
4. By attached mer	morand	um. SECDEF will	be requ	ested to	approve	
commendations fo						
. Recommend signation	aturo	of attached men	orandum.			
		of accacing mon				
Reference: CSM-118-81, 10	Anril	1981. "Guideli	nes for 2	Awards t	o Hostage	
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T 73455	LASSIFIC	ATION				

TO: MG Dyke

Subject: DSSMS: Approval & Processing

1. Normally, all recommendations for DSSM awards go to OSD Military Personnel Division.

- Chief, Mil Pers Div, (COL R.T. Lambert) submits them to OSD Awards Board.
- All DSSM awards (except for General Off) are approved by the Special Asst to SECDEF, Mr. John H. Rixie.
- After approval, OSD Mil Pers Div prepares the awards for presentation (citation, medal, etc) and returns them to originating agency for presentation.

2. Based on my discussion with COL Lambert, he indicated that we have the option of -

Submitting DSSM recommendations directly to Spec Asst to SECDEF.

-- He may approve them outright or board them first.

Submit them to COL Lambert who will -

-- Board the recommendations

-- Submit to Spec Asst for approval

- -- Prepare approved awards (citation, medals, etc) for presentation.
- -- Return approved awards to JCS for presentation.
- 3. COL Lambert recommended that the awards be submitted to him first.
  - -- He will insure expeditious approval and processing. Estimate Time: One week for approval; 2 additional weeks for processing.

LTC S. Plynyn

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COL R.T. Lambert Chief, Military Personnel Div 3 B 347,

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JJS .		DJSM DATE					
SUBJECT:				ACTION	- SPECIEL SEE		
Recommendations for Awards to Personnel Involved in the Iran Hostage Rescue Attempt (U)		APPROVAL	SIGNATURE	INFORMATION	OTHER THE REAL		
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REMARKS				•			
the JCS Approved awards to selected These recommendation Joint Task Force 2. A total of 59 follows: DSSM-14 3. The Board has submitted by COMJ Recommendation - Recommendation (Tab A)	ions for DSSM will b lorsement and referr lons for DMSM and JS	rds*, revi ed in the l to the B MG Vaught ons were s 1-13. 1 of all e submitt al to the	ewed rec Iran hos oard by ). ubmitted award rec ed under SECDEF i	ommendati tage reso the forme to the B commendat separate for appro	ions for attempto for Commander oard as ions cover to val		
DAS, OJCS, w	will be informed of ill be requested to oval and signature April 1981, "Guide	process a of attache lines for <del>-Gi</del>	approved ed memora	awards () Indums.	enclosura di e		
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FORM 9	PREVIOUS EDITIONS OF	THIS FORM A	RE OBSOLE	TÉ.			

JCS- FORM 9

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ENCLOSURE LIST OF APPROVED AWARDS

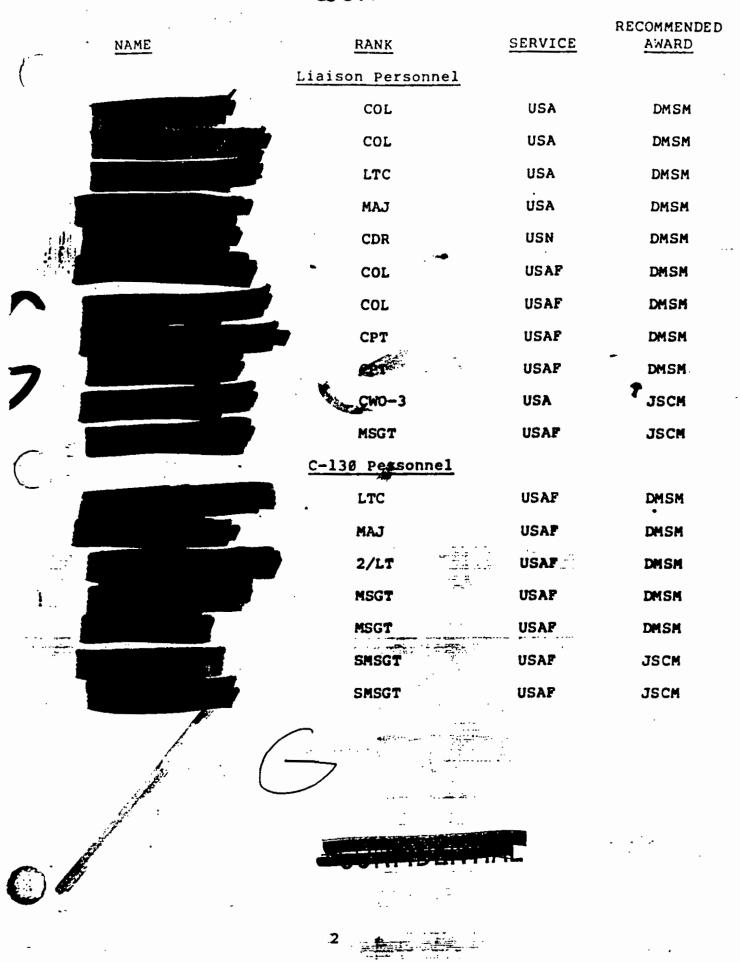
The following is a list of approved awards to recognize individuals who participated in the Iran hostage rescue attempt:

NAME	RANK	SERVICE	RECOMMENDED AWARD
	JTF Staff		
	LTC	USA	DMSM
	LTC	USA	DMSM
	LTC	USĂ	DMSM
	MAJ	USA	DMSM
	CPT	USA	T DMSM
	CAPT	USN	DMSM
	YNC	USN	DMSM
	COL	USAF	DMSM
	LTC	USAF	DMSM
	COL	USA	JSCM
OLYNYK, S. D.	LTC	USA	JSCM
WILLIAMSON, C. A.	LTC	USA	JSCM
	LTC	USMC	JSCM

-CONFIDENTIAL

Enclosure

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NAME		SECRET	SERVICE	RECOMMENDED AWARD
(	H	elicopter Perso	nnel	<u>^</u>
PITMAN	с. н.	COL	USMC	DMSM
		LTC	USMC	DMSM
		CPT	USMC	DMSM
		CWO	USMC	JSCM
		P02 -	USN	JSCM
		- SGT	USMC	JSCM
		LCPL	USMC	JSCM
-		JCSE Personnel	_	
		MAJ	USA	DMSM
		SSGT	USA	T DMSM
		CPT	USAF	DMSM
Ð		MSGT	USAF	DMSM
		MSGT	USAF	DMSM
		SSGT	USAF	DMSM
		SSGT	USAP	JSCM
AGX		Rangers	A	
		MAJ	USA	DMSM
		MAJ	USA	DMSM
		CPT	USA	DMSM
		CPT	- USA	DMSM
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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

DJSM 1211-81 26 June 1981



THE JOINT STAFF

MEMORANDUM FOR: Colonel (P) P. M. Dawkins, US Rear Admiral A. S. Moreau, Jr., USN Brigadier General P. M. Smith, USAF Major General B. E. Trainor, USMC

Subject: Awards to Hostage Rescue Personnel

1. Reference our discussion during the meeting of the special Awards Review Board on 25 June 1981, attached are three lists of approved awards for actions related to the release of US hostages:

a. Approved Awards to Hostage Rescue personnel (TAB A): These awards included classified awards, posthumous awards, and awards presented to personnel aiding burned victims at Desert ONE. The recipients of these awards were members of the JTF 1-79, and their actions, for which recognized, were directly related to the hostage rescue attempt.

b. Approved Awards to "Operations Planning Group (Iran)" (TAB B): Members of this group participated in the development of a variety of punitive and other measures related indirectly to the hostage situation. The recipients of these awards were NOT members of the JTF 1-79, and their actions, for which recognized, related only indirectly to the hostage rescue attempt. Some personnel did serve on one or more of the Operations Planning Group cells and with JTF 1-79.

c. Awards presented to US military personnel who served as escorts to six military members of the hostage group (TAB C).

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CLASSIFIED BY: VD. DATE FOR ( ) DEPLASSIFICATION **MEVIEW** OR ( ▲5 June 87 IS: EXTENDED BY: VDJS REASON: 5200. R. Para 2



2. Also enclosed for your information (TAB D) is an Army information paper on awards approved for participants in other rescue operations (e.g., Song Tay Raid, Mayaguez Rescue Operation).

3. Major General Vaught, as JTF 1-79 Commander, has received 789 recommendations for awards. Of this number, he has, in accordance with the approved Guidelines on Awards, delegated authority to approve 230 recommendations. He has submitted to the Awards Review Board 59 recommendations, and 500 recommendations are being held in abeyance pending the resolution of the Humanitarian Service Award issue.

4. This information is provided to you solely for the purpose of establishing a framework of award actions already taken which relate to the awards now being considered by the Awards Review Board.

CHARLES W. DYKE Major General, USA Vice Director, Joint Staff

Attachments a/s

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## SEGRET

#### TAB A

#### APPROVED AWARDS TO HOSTAGE RESCUE PERSONNEL

. (			AWARDED	REMARKS
	DEFENSE SUPERIOR SERVICE	E MEDAL		/
l	) Col James Kyle	USAF USAF	No Yes	Desertone Commander
HG		USA USA USAF	No Yes Yes	Classified Classified Classified
	DEFENSE MERITORIOUS SERV	ICE MEDAL		
	Capt Richard Bakke Capt Harold Lewis Capt Lynn McIntosh Capt Charles McMilan II TSgt Joel Mayo SSgt Dewey, Johnson Sgt John D. Harvey Cpl George Holmes, Jr.	USAF USAF USAF USAF USAF USMC USMC USMC	Yes Yes Yes Yes Yes Yes Yes Yes	Killed in Action Killed in Action Killed in Action Killed in Action Killed in Action Killed in Action Killed in Action
( A.G	SOLDIER'S MEDAL	USA USA/	No No	Aid to burn victims Aid to burn victims
11	AIRMAN'S MEDAL	J		•
AIG		USAF USAF USAF USAF	No No No No	Aid to burn victims Aid to burn victims Aid to burn victims Aid to burn victims
·	HUMANITARIAN SERVICE MED.	AL .		

Approved for award to certain selected individuals who participated in the attempted rescue of United States hostages held in Iran.



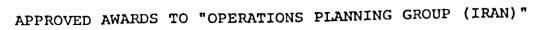
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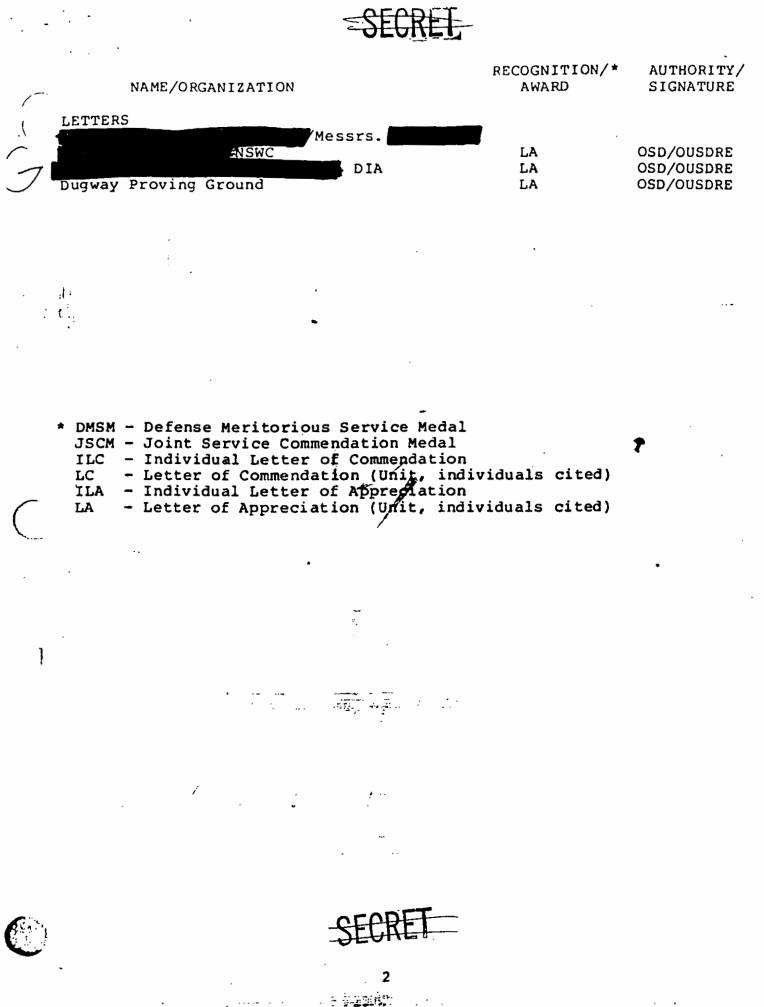
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•	Colonel			USAF				DMSM		DJS
		ant Color	nel		USMC			DMSM		DJS
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			USA	F				DMSM		/ DJS
	Major			£	USA	r'		JSCM		DJS
_		ant Color	le 1	USN				JSCM		DJS
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	Major			USAF				JSCM		DJS
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•	Colonel			USA	· · · ·	-	_	JSCM		
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	Lieuter	ant Colo				JSAF		JSCM		DJS
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THE JOINT CHIEFS OF STAFF WASHINGTON D C 20001

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award of the Defense Meritorious Service Medal

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individuals be awarded the Defense Meritorious Service Medal for achievement as an exception to policy. These individuals augmented the Operations Planning Group (Iran), Organization of the Joint Chiefs of Staff.

a. Col **Col LTC** -LTC ·Mai



HQ USAF/XOOT HQ USAF/AFXOX HQ USAF/AFXOX HQ DARCOM USAF

b. Operations Planning Group, Organization of the Joint Chiefs of Staff.

c. Staff Officers, Operations Planning Group (Iran).

d. 5 December 1979 to 25 April 1980.

e. No other recommendations for awards to these individuals are pending and no previous awards have been made for the service described here.

distinguished themselves by outstanding meritorious achievement during the period 5 December 1979 to 25 April 1980, while serving as Staff Officers attached to the Operations Planning Group (Iran), Operations Directorate, Organization of the Joint Chiefs of Staff.

a. During this period the second seco





b. Colemanne et al, were central to the success of this project. The demands were extraordinary. Security precautions isolated them from many experts usually available to support such efforts. All aspects of the project were exceptionally time sensitive.

c. Their ability to integrate operational expertise and research and development talents was superb. Throughout the project, Colemanne et al, defined the thrust of key decision papers and responded to all queries in an authoritative manner. Their complete mastery of a myriad of technical and operational details was clearly evident and facilitated decisionmaking. Presentations to the Chairman, Joint Chiefs of Staff and other flag/ general officers were consistently outstanding.

d. Through the efforts of Colemanne et al, three weapons systems were conceived and deployed that might assist in the US reponse to the situation in Iran. Throughout this period of intense activity, they demonstrated selfless dedication and the highest professional standards. Under the pressure of time sensitive requirements and working with highly compartmented information, they rendered valuable assistance **7** to the Organization of the Joint Chiefs of Staff for which the Defense Meritorious Service Medal is appropriate recognition.

3. By their exemplary performance of duty, Col **Services** et al, have reflected great credit upon themselves, their Services, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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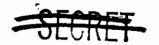
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THE JOINT CHIEFS OF STAFF WASHINGTON U C 20001



THE JOINT STAFF

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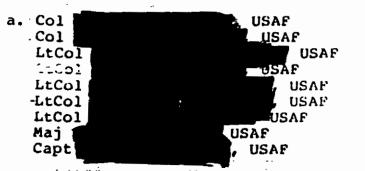
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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award of the Joint Service Commendation Medal +

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individuals be awarded the Joint Service Commendation Medal for achievement. This recommendation is submitted on individuals who, as requested by the Chairman, Joint Chiefs of Staff, augmented the Operations Planning Group (Iran), Organization of the Joint Chiefs of Staff



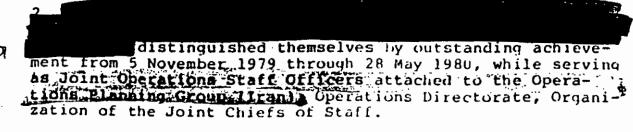


b. Operations Planning Group, Organization of the Joint Chiefs of Staff.

c. USAF Joint Staff Operations Officer, Operations Planning Group (Iran).

d. 5 November 1979 to 28 May 1980

e. No other recommendations for awards to these individuals are pending and no previous awards have been made for the service described here.







a. During the period Col and et al, through conscientious and dedicated efforts contributed significantly to the overall effectiveness of the Operations Planning Group (Iran), participating tirelessly in the preparation of plans, operations orders, and briefings to the Joint Chiefs of Staff and the Lational Command Authorities. These actions required a wide range of detailed knowledge of their Air Force specialty, joint activities and sensitive special operations.

b. Throughout the performance of their duties and exercise of broad responsibilities these officers demonstrated an outstanding ability to respond rapidly and accurately, and to initiate actions that reflected mature and sound judgment. Under the pressure of timesensitive requirements and working with highly compartmented need-to-know planning information, Column et al, rendered invaluable and accurate assistance to the Joint Staff.

3. Column et al, consistently demonstrated the highest caliber of professionalism, mature judgment, and devotion to duty. Through their efforts, detailed planning and complex operations were prepared in the attempt to respond to the capture of US hostages in Iran. Throughout this lengthy period of intense activity, they demonstrated selfless dedication to duty and professional competence which exemplify the highest standards.

4. By their exemplary performance of duty, Col grant et al, have reflected great credit upon themselves, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

Ricip D. Shutler

6/27

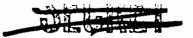
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Awards for Host	age Rescue			• •	
Personnel REMARKS	······································			X	
1. PURPOSE. To processing for	provide informatio personnel involved	n on the c in the Ira	urrent s n hostag	e rescue a	attempt.
2. CURRENT STAT	us.				
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of the JCS	has informed former approved "Guideling s for recognizing t	es for Awa	rds" and		
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3. It is anticipated this procedure will enable the Board to complete its action expeditiously while providing the awardapproving authorities maximum necessary information on all recommendations.

4. The Secretary of the Board is: LTC S.D. Olynyk, USA, OJCS, Ext 73455/75279.

CHARLES W. DYKE

Major General, USA Vice Director, Joint Staff

Attachment a/s

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Reference:

* JCSM-118-81, 10 April 1981, "Guidelines for Awards to Hostage Rescue Personnel"

Copy to: MG Vaught

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c. (U) These guidelines supersede all previous guidelines issued on this subject except those under which awards have already been approved.

#### 4. (U) Awards Review Board

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(u)

a. 457 A special Awards Review Board (ARB) for this purpose only is established effective this date to consider recommendations for awards to recognize personnel involved in the Iran hostage rescue attempt.

b. The membership of the ARB will consist of DEPOPSDEPs, representing each Service. The ARB will be chaired by the Vice Director, Joint Staff. In the absence of the primary member of the ARB, the respective Service will designate an alternate general/flag officer. The Vice Director, Joint Staff, will designate the Secretary of the Board.

c. (U) The ARB will review all recommendations for awards within the purview of these guidelines; will act in advisory capacity to the Director, Joint Staff, on matters relating to the awards; and will be guided by decorations and award standards contained in respective DOD and JCS directives.

#### 5. (U) Category of Personnel to be Recognized

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a. (U) The following two categories of personnel involved in the Iran hostage rescue attempt (24-25 April 1980) will be recognized for a Defense or Joint award (see para 6 below):

(1) (1) Those who entered the Iran air space or were in-country (see para 6b(1) below).

(2) (3) Those who were on Desert One (see para 6b(2) below).

b. Personnel other than those included in the two categories above will be considered for a Defense/Joint award on an exceptional basis.

c. (U) This does not preclude the respective Services from recognizing their members with appropriate Service awards for their contribution to the Iran hostage rescue mission and who otherwise do not qualify for DOD/Joint awards under these guidelines.

d. (a) Personnel involved in follow-on planning and preparation for the Iran hostage rescue (after 25 April 1980) will be recognized by their respective Services as deemed appropriate in accordance with applicable Service regulations and directives on awards and decorations.

#### 6. (U) Categories of Award

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a. (U) General. This guidance applies to Defense/Joint awards which have not yet been approved or approved but not presented.

b. (U) The following categories of Defense/Joint awards will be appropriate to recognize personnel involved in the Iran hostage rescue attempt as defined in paragraph 5 above:

(1) (1) Humanitarian Service Medal (HSM): Award to all individuals who penetrated the Iran air space or were in-country in April 1980 in support of hostage rescue attempt. The award has been approved by the SECDEF, but not yet presented. A list of nominees will be developed by the COMJTF 1-79 (see para 7 below).

(2) (U) Defense Meritorious Service Medal (DMSM) and Joint Service Commendation Medal (JCSM) (or their Service equivalents):

(a) Awards to deserving individuals who were at Desert One in support of the Iran hostage rescue attempt. Each individual case will be considered separately for any one of the above cited awards based on his performance and role in the hostage rescue mission. - (0)

(b) (b) Personnel other than those at Desert One will be considered for the above cited awards on an exceptional basis.

#### 7. (U) Procedures

CRORE

a. (U) Recommendations

(1) (1) COMJTF 1-79 will make all recommendations for recognizing individuals for their service in support of the Iran hostage rescue attempt up to Desert One irrespective of the level of award and using the guidelines in paragraphs 5 and 6 above. This will include nominees for the already approved Humanitarian Service Award (HSM).

(2) (U) All recommendations will be submitted to respective Service OPSDEPs for screening to insure administrative accuracy of the recommendation and continued eligibility of the nominee.

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APPENL

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#### AWARDS GUIDELINES SUMMARY

NO.	AWARD	CATEGORY OF PERSONNEL	RECOMMENDING OFFICIAL	ACTION BY THE SERVICES	ACTION BY AWARDS REVIEW BOARD	AWARDING	REMARKS
11-1 - 11-1	Humanitarian Service Medal (HSM)	All who penetrated Iran airspace or were in-country during April 1980.	COMJTF 1-79 to OPSDEPS	OPSDEPS to screen nominations and return to COMJTF for presentation.	NONE	SECDEF	Approved by SECDEF on 29 Jul 80
2.	Defense Meritorious Service Medal (DMSM)	a. Those present on DESERF ONE on 24 April 1980 (to be considered on individual basis)	a. COMJTF 1-79 to OPSDEPS	a. OPSDEPS to screen nomina- tions and submit to COMJTF 1-79 for approval	a. NONE	a. COMJTF 1-79	) 
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMJTF 1-79 thru OPSDEPS to ARB	b. OPSDEPS to screen nomina- tions and sub- mit to ARB	b. Review and recommend to DJS	b. DJS	
3.	Joint Service Commendation Medal (JSCM)	a. Those present on DESERT ONE on 24 April 1980 (to be considered on individual basis)	a. COMJTF 1-79 to OPSDEPS	a. OPSDEPS to screen nomina- tions and sub- mit to COMJTF 1-79 for approval	a. NONE	a. COMJTF 1-79	
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMJIF 1-79 thru OPSDEPS to ARB	a. OPSDEPS to screen nomina- tions and sub- mit to ARB	b. Review and recommend to DJS	b. DJS	
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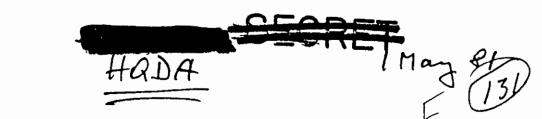
Abbreviations: ARB - Award Review Board; COMJTF - Commander, Joint Task Force; DJS - Director, Joint Staff; IAW - In accordance with

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JCSM-118-81



Instructions for Unit Personnel Officers

#### RICEBOWL AWARDS

1. Enclosed are the formats for and guidelines for preparation of the RICE-BOWL awards. In sum, if a member of your unit was on the ground at Desert One or penetrated Iranian airspace, he is eligible for a joint award to the DMSM level. Other personnel, or higher joint awards, will be handled on an EXCEPTION basis and reviewed by an Awards Review Board.

2. If the recognition is within MG Vaught's authority to award, the recommending document should be addressed to Commanding General, Joint Task Force. If the Joint award is not within his authority, it should be addressed through MG Vaught to the Director, Joint Staff.

3. No nominating action is required for the Humanitarian Service Medal. However, units are requested to submit a full name line roster of eligible personnel to DAMO-ODSO ASAP. This office will insure that credit is provided to the respective Service MILPO.

4. All nominations will be classified SECRET. An unclassified citation will accompany the original submission.

#### SNOWBIRD

1. SNOWBIRD awards will be retained by each Service. No joint awards are authorized. However, all nominations for unilateral Service awards will be processed by this office.

2. Army and USAF have jointly agreed to process and award all submissions at Service level. MG Vaught, as JTF Commander, will have the authority to award Service awards up to and including the Meritorious Service Medal equivalent. For awards of a higher category, a special board will be convened in Washington. Each Service will review field nominations for accuracy and records check prior to MG Vaught's completing his review. In this manner, the JTF Commander can insure equity throughout his force.

3. Personnel who participated in both RICEBOWL and SNOWBIRD may be submitted for two separate awards not covering the same time frame.

4. Units making SNOWBIRD recommendations should forward their nominations in accordance with appropriate Service guidelines to this office. For awards within the MSM and below level, MG Vaught will be the approving authority. For higher level awards, MG Vaught will be the recommending authority.

5. It is suggested that the Commander of the next higher unit be provided an opportunity to review the Service submissions if deemed appropriate.

ASSIFIED BY: DA. DOSOPS

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# X CONFIDENTIAL

DO YOU, LTC OLYNYK, SOLEMNLY SWEAR OR AFFIRM THAT YOU WILL FAITHFULLY, AND WITHOUT PREJUDICE OR FAVOR, PERFORM THE DUTIES IMPOSED UPON YOU AS SECRETARY OF THE AWARDS REVIEW BOARD, AND THAT YOU WILL NOT DIVULGE THE INFORMATION CONSIDERED BY THIS BOARD, THE BOARD PROCEEDINGS OR RECOMMENDATIONS MADE BY THE BOARD, EXCEPT TO PROPER AUTHORITY?

REPLY: I DO.

Be-center-plende.

DO YOU, MG DYKE, ADM MOREAU, BG SMITH, MG TRAINOR, AND COL DAWKINS, SOLEMNLY SWEAR OR AFFIRM THAT YOU WILL FAITHFULLY, AND WITHOUT PREJUDICE OR FAVOR, PERFORM THE DUTIES IMPOSED UPON YOU AS MEMBERS OF THE AWARDS REVIEW BOARD, AND THAT YOU WILL NOT DIVULGE THE INFORMATION CONSIDERED BY THIS BOARD, THE BOARD PRO-CEEDINGS OR RECOMMENDATIONS MADE BY THE BOARD, EXCEPT TO PROPER AUTHORITY.?

REPLY: I DO.

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BE SEATED, PLEASE

3. The Joint Staff point of contact for awards to personnel who participated in the hostage rescue attempt is: LTC S. D. Olynyk, USA, Ext 73455/75279.

4. A report will be provided to you upon completion of the panel action.

HAL

CHARLES W. DYKE Major General, USA Vice Director, Joint Staff

Copy to: MG Vaught

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Reference:

* JCSM-118-81, 10 April 1981, "Guidelines for Awards to Hostage Rescue Personnel"

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THE JOINT CHIEFS OF STAFF WASHINGTON D C 20301 T (136

14 April 1981

#### MEMORANDUM FOR RECORD

Subject: Confirmation of the Appointment of the Commander, Joint Task Force 1-79 (V)

Pursuant to verbal_orders of 12 November 1979, the appointment of Major General James B. Vaught, USA, 449-64-3161, as the Commander, Joint Task Force 1-79, for the period from 12 November 1979 through 21 December -1980 is confirmed.

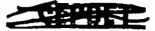
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DAVID C. JONES, General, USAF Chairman, Joint Chiefs of Staff

DISTRIBUTION: Chief of Staff, US Army Chief of Naval Operations Chief of Staff, US Air Force Commandant of the Marine Corps

> Classified By CJCS Declassified ON: 6-April 1987-

Declemped by. DDO NMCC 12 May 9



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## OJCS SUMMARY SHEET

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## **OJCS SUMMARY SHEET**

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c. (U) These guidelines supersede all previous guidelines issued on this subject except those under which awards have already been approved.

#### 4. (U) Awards Review Board

a. A special Awards Review Board (ARB) for this purpose only is established effective this date to consider recommendations for awards to recognize personnel involved in the Iran hostage rescue attempt.

b. **Let** The membership of the ARB will consist of DEPOPSDEPs, representing each Service. The ARB will be chaired by the Vice Director, Joint Staff. In the absence of the primary member of the ARB, the respective Service will designate an alternate general/flag officer. The Vice Director, Joint Staff, will designate the Secretary of the Board.

c. (U) The ARB will review all recommendations for awards within the purview of these guidelines; will act in advisory capacity to the Director, Joint Staff, on matters relating to the awards; and will be guided by decorations and award standards contained in respective DOD and JCS directives.

#### 5. (U) Category of Personnel to be Recognized

a. (U) The following two categories of personnel involved in the Iran hostage rescue attempt (24-25 April 1980) will be recognized for a Defense or Joint award (see para 6 below):

(1)^(U)(8) Those who entered the Iran air space or were in-country (see para 6b(1) below).

-(2) (0) Those who were on Desert One (see para 6b(2) below).

b. 187 Personnel other than those included in the two categories above will be considered for a Defense/Joint award on an exceptional basis.

c. (U) This does not preclude the respective Services from recognizing their members with appropriate Service awards for their contribution to the Iran hostage rescue mission and who otherwise do not qualify for DOD/Joint awards under these guidelines.

(U) d. (8) Personnel involved in follow-on planning and preparation for the Iran hostage rescue (after 25 April 1980) will be recognized by their respective Services as deemed appropriate in accordance with applicable Service regulations and directives on awards and decorations.

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#### 6. (U) Categories of Award

a. (U) General. This guidance applies to Defense/Joint awards which have not yet been approved or approved but not presented.

b. (U) The following categories of Defense/Joint awards will be appropriate to recognize personnel involved in the Iran hostage rescue attempt as defined in paragraph 5 above:

(1) (1) Humanitarian Service Medal (HSM): Award to all individuals who penetrated the Iran air space or were in-country in April 1980 in support of hostage rescue attempt. The award has been approved by the SECDEF, but not yet presented. A list of nominees will be developed by the COMJTF 1-79 (see para 7 below).

(2) (U) Defense Meritorious Service Medal (DMSM) and Joint Service Commendation Medal (JCSM) (or their Service equivalents):

(a) Awards to deserving individuals who were at Desert One in support of the Iran hostage rescue attempt. Each individual case will be considered separately for any one of the above cited awards based on his performance and role in the hostage rescue mission.

(b) Personnel other than those at Desert One will be considered for the above cited awards on an exceptional basis.

#### 7. (U) Procedures

a. (U) Recommendations

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(1) COMJTF 1-79 will make all recommendations for recognizing individuals for their service in support of the Iran hostage rescue attempt up to Desert One irrespective of the level of award and using the guidelines in paragraphs 5 and 6 above. This will include nominees for the already approved Humanitarian Service Award (HSM).

(2) (U) All recommendations will be submitted to respective Service OPSDEPs for screening to insure administrative accuracy of the recommendation and continued eligibility of the nominee.

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Enclosure

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#### AWARDS GUIDELINES SUMMARY

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NO.	AWARD	CATEGORY OF PERSONNEL	RECOMMENDING OFFICIAL	ACTION BY THE SERVICES	ACTION BY AWARDS REVIEW BOARD	AWARDING OFFICIAL	REMARKS
1.	Humanitarian Service Medal (HSM)	All who penetrated Iran airspace or were in-country during April 1980.	COMJTF 1-79 to OPSDEPS	OPSDEPS to screen nominations and return to COMJTF for presentation.	NONE	SECDEF	Approved by SECDEF on 29 Jul 80
2.	Defense Meritorious Service Medal (DMSM)	a. Those present on DESERF ONE on 24 April 1980 (to be considered on individual basis)	a. COMJTF 1-79 . to OPSDEPS	a. OPSDEPS to screen nomina- tions and submit to COMJTF 1-79 for approval	a. NONE	a. COMJTF 1-79	<b>)</b>
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMJIF 1-79 thru OPSDEPS to ARB	b. OPSDEPS to screen nomina- tions and sub- mit to ARB	b. Review and recommend to DJS	b.DJS	
3.	Joint Service Commendation Medal (JSCM)	a. Those present on DESERT ONE on 24 April 1980 (to be considered on individual basis)	a. COMJTF 1-79 to OPSDEPS	a. OPSDEPS to screen nomina- tions and sub- mit to COMJTF 1-79 for approval	a. NONE	a. COMJTF 1-79	)
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMJTF 1-79 thru OPSDEPS to ARB	a. OPSDEPS to screen nomina- tions and sub- mit to ARB	b. Review and recommend to DJS	b. DJS	
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f. 25 Mar 81: By memorandum to OPSDEPs***, LTG Gast forwarded revised guidelines, reflecting guidance received from OPSDEPs in executive session on 18 March 1981. The memorandum with enclosures was forwarded by J-3 MILSEC through joint distribution channels.

S. D. ΟÌ LTC, USAR

X73455

References:

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- * J3M-447-81, 6 March 1981, "Guidelines for Awards to Hostage Rescue Personnel (U)"
- ** J3M-512-81, 17 March 1981, "Guidelines for Awards to Hostage Rescue Personnel (U)"
- *** J3M-579-81, 25 March 1981, "Guidelines for Awards to Hostage Rescue Personnel (U)"

Copy to: LTG Gast '

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FIFTHA

Date 25 March 1981

To: LTG Gast

Awards Guidelines to JTF Personnel Subject:

1. Attached is a revised text of the guidelines based on your conversation with LTG Otis. It provides for (blue marker) -

- MG Vaught making all recommendations.
- Screening by Service OPSDEPs of all nominations.
- MG Vaught, by delegated authority, to approve DMSM and JSCM for personnel at Desert One only.
- DJS, after Board review, to approve DMSMs and JSCMs to personnel NOT at Desert One on exceptional basis.

2. Attached (Tab 2) is also a 2d alternative, which is basically the same as above, except it would give MG Vaught approving authority for all awards (DMSM & JSCM), EXCEPT DMSM for personnel not at Desert 1 "on exceptional basis." The latter would be reviewed by the Board and approved by DJS.

3. Recommend approval of 2d alternative and signature of cover memo to OPSDEPs.

X73455/75279

LTC S. D. OLYNY

THIN U ON: DADR

Declassified by Doo wince 12 may 92

WORKING PAPER (Destroy when no longer needed)

#### FACT SHEET

SUBJECT: Awards for Hostage Rescue Personnel (U)

#### BACKGROUND

1. (U) JTF policy on awards to hostage rescue participants subsequent to the aborted attempt has been to defer all action pending the release of all hostages.

- Exceptions were:

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a. (U) Posthumus awards presented to families of members killed in action.

b. 367 Selected classified awards.

c. (U) Awards for aid to burn victims at Desert One.

2. (U) On 27 June 1980, the Director, Joint Staff, approved Defense/Joint awards to twenty individuals who augmented the Operations Planning Group (Iran) during December 79 - April 80 in support of the Iran hostage rescue mission. This group was not an integral part of the JTF-79 planning staff.

3. (U) The Services have submitted to CDR JTF-79 a number of recommendations for awards, but these have been held in abeyance (USAF: 716 awards; other Services: unknown).

4. (U) On 29 July 1980, SECDEF approved award of the Humanitarian Service Medal (HSM) to certain selected individuals who participated in the hostage rescue mission.

- Category of personnel was NOT defined.

- Provisional definition is provided in proposed JCS guidelines. (See para 5 below.)

5. On 14 Feb 1980, CDR JTF requested the CJCS to:

- Obtain approval from SECDEF to expand the HSM award to include all JTF personnel deployed to support the hostage rescue attempt or those subsequently on follow-on operations.

-- Estimated number of participants: 750.

CORT Declimited by: D-DO NMCC 12 May 92

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- Approve the award of the Armed Forces Expeditionary Medal (AFEM) to JTF 1-79 personnel who penetrated the Iranian border and those forward deployed for planned penetration on Day Two.

- Obtain authority to award DMS and JCSM to JTF and JTD members at the discretion of the CDR JTF.

#### CURRENT STATUS

6. (U) At the request of the Director, J-3, draft guidelines for awards to hostage rescue personnel were developed to be issued by the Director, Joint Staff.

a. (U) The proposed guidelines provide policy guidance, establish an interim Awards Review Board, outline procedures for processing recommendations, and define categories of personnel to be recognized and types of awards deemed appropriate for recognition.

b. (U) The guidelines were staffed with the Service points of contact and CDR JTF (MG Vaught).

c. (U) On 6 March 1981, after incorporating some Service comments, the guidelines were submitted to OPSDEPS for review. (Summary of Service comments in Enclosure.)

- Director, J-3, proposed that the guidelines be discussed in Executive Session with the OPSDEPS.

7. (U) The proposed guidelines provide for three categories of personnel to be considered for recognition:

a. Personnel who penetrated the Iran air space in support of hostage rescue mission would be awarded HSM.

b. Personnel, who were on Desert One would be considered for either DMS or JCSM, as appropriate, on a case-by-case basis as determined by the Awards Review Board.

c. Personnel other than those cited above on an exceptional basis.

Attachment a/s

(0)

Prepared by:

S. D. Olynyk, LTC, USA, Special Operations Division Ext 73455 17 March 1981

SELECTOR

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Awards for Hostag	e Rescu	Personne	APPROVAL	SIGNATURE		OTHER
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3. In order to in policy with respe Joint Staff, has	ct to th	nis special	category	of award	s, the Dire	ctor,
The proposed granterim Awards Referencemmendations, and types of award	view Boa and defi	rd, outlir ine categor	e procedur	es for p sonnel to	rocessing o be recogn:	
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THE JOINT STAFF

#### MEMORANDUM FOR THE CHAIRMAN OF THE JOINT CHIEFS OF STAFF

Subject: Joint Task Force 1-79 Awards (U)

1. Purpose:

a. (b) To obtain approval to award the Armed Forces Expeditionary Medal (AFEM) to those JTF 1-79 personnel penetrating the Iranian border during activities relating to the hostage rescue attempt and to those personnel forward deployed for penetration on Day Two."

b. (U) To obtain authority to award the Defense Meritorious Service Medal (DMSM) and the Joint Service Commendation Medal (JSCM) to those members of the JTF deserving of such recognition.

#### 2.(U) (S) Discussion:

a. (U) In consonance with OJCS policy for appropriate recognition of those individuals whose meritorious service and achievements are of such a magnitude that clearly place such individuals well above their associates in the performance of duty, the efforts of JTF 1-79 should be acknowledged. To that effect, guidelines have been develoced and approved providing for the issuance of awards to include the AFEM, DMSM, and JSCM. Issuance of these awards will provide fitting recognition to the many members of the various Services Who distinguished themselves during the long and difficult operations in pursuit of the rescue of the Americans held in Iran.

(U) b. The criteria of DOD Directive 1348.11, 31 Aug 76 (AFEM); 1348.14, 7 Feb 77 (JSCN); and 1348.26, 16 Feb 78 (DMSM) have been met. Applicable time period for the AFEM is 20 Mar 80 - 25 Apr 80.

c. (J) c. (8) Appropriate awards will be classified Secret to protect individuals/ units involved and further similar operations.

#### 3. (U) Recommendation:

a. (B) Approve the award of the Armed Forces Expeditionary Medal (AFEM) to those JTF 1-79 personnel penetrating the Iranian border during activities relating to the hostage rescue attempt and to those personnel forward deployed for penetration on Day Two.

 $B_1(\vec{U})$  Delegate authority to the Commander, JTF, to award the Defense Meritorious Service Medal (DNSM) and the Joint Service Commendation Medal (JSCN) to those members of the JTF deserving of such recognition.

Ć –	Chan BUTT	CLASSIFIED BY: CDR. TTF
Approved	JAMES B. VAUGHT Major General, USA	DATE FOR ( ) DECLASSIFICAT
Disapproved	JTF Commander	EXTENDED BY: CDR, JIF

JTE AWARD SUMMARY

1. JTF policy with regard to awards had been to defer all action until the hostages returned home. There have been some necessary exceptions to this (Attached summary):

- Posthumous awards were presented to the families of those killed in action.
- A few other awards were approved and awarded on a special case basis. (Our desires are to release all subsequent awards at the same time.)

2. Some recommendations were submitted for consideration in July, have been held in abeyance. Breakout is as follows:

United States Air Force

1 SOW:

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Defense Superior Service Medal	3
Defense Meritorious Service Medal	137
Joint Service Commendation Medal	286

Units Directly Supporting 1SOW:

Defense Superior Service Medal	1
Defense Meritorious Service Medal	51
Joint Service Commendation Medal	75

· • MAC

Defense Superior Service Medal1Defense Meritorious Service Medal27Joint Service Commendation Medal45

United States Army

Defense Superior Service Medal1Defense Meritorious Service Medal2Joint Service Commendation Medal7

(No submissions from the Navy/Marine Corps.)

3. Future action. Proposed guidelines, upon approval, will be provided to JTF component commanders for submission of additional award recommendations as necessary.

4. Timing. Finalization and issuance of JTF guidelines is expected by 20 Feb. Return paperwork could be reasonably expected within 30 days. All action on the matter could be concluded by 1 May.

JTE AWARDS APPROVED Awarded Remarks DETENSE SUPERIOR SERVICE MEDAL Col James Kyle USAF No One Commander esert USAF Yes Desert One No USA **Classified** USΛ Yes A . USAF Yes DEPENSE MERITORIOUS SERVICE MEDAL-Killed in Action Capt Richard Bakke USAF Yes Capt Harold Lewis USAF Yes Capt Lynn McIntosh USAF Yes Capt Charles McMilan II Yes/ USAF

AIRMAN'S MEDAL

TSgt Joel Mayo

SOLDIER'S MEDAL

SSgt Dewey Johnson

Cpl George Holmes, Jr.

	BUSAF	No	Aid	to	burn	victims
AV	USAF	No				
	USAF	No			Ħ	
4		No			1	•

USAF

USMC

USMC

USΛ

USA

Yes

Yes

Yes

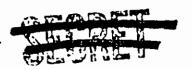
No

No

Aid to burn victims

#### HUMANITARIAN SERVICE MEDAL

Approved for award to all JTF forces participating in Operation Ricebowl. Award has not been presented.



3. The full wing preprint (1) Mollines for 200 inclusions are admitted. There is this is a general in history with are not included to charp the or product Controller's presentation for continue of the included that prevently us litted runs conditions the included that prevently us litted runs conditions the included that prevently us litted culteria, the fraction reductived. For party of the finands controls are from the reductived. For party of the finands controls are from the reductive of the Constant controls are from the reductive of the finance of the controls of a ringle of graph (This criteria is for search guidelines only and down and graph to hostil fire graph offices.)

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- (4) I) Loved in all OTF personnel penetrating the Insuization by for in support of the hostage segret attempt.
  - Award to those ATE personnel forward deployed for protestation on Dep Two.

B. Humanitarian Service Fidal Award to the entire JTF as remained by the JTF contander. For guideline parposes the JTF will be defined as:

- These personnel who deployed from COUDS or their overseas hume hase in support of Ricebawl.
- These remonnel who deployed (ron hote base on post-Ricehowl,
- 3) The JTF Staff.

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#### C. Joint Service Commendation Medel

- Award to those personnel not being recommended for the DMRM who penetrated Iranian airspace in the execution of Ricebowl.
  - Award to members of the JTF Staff as per the attached list.
- D. Defense Meritorious Service Medal
- Award to JTF component commanders and above, Operations Officers and mircrew menturs who penetrated transm mirepate in the execution of Operation Riccbewly.
  - Award to these component commanders forward deployed for penetration on Day Two.
  - Award to reabers of the JTF Staff as per the attached list.

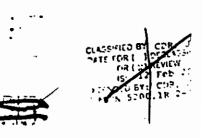
#### E. Defense Superior Service Medal

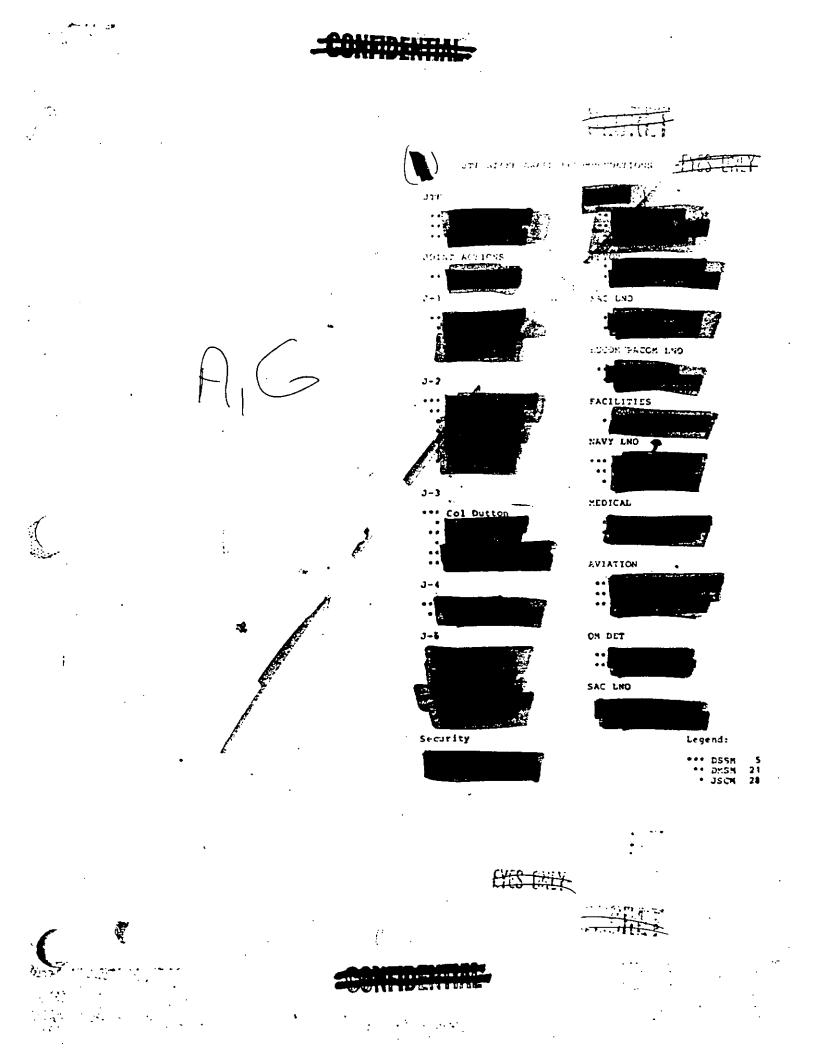
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At the discretion of the JTF Commander, award to those commons of the JTF exhibiting superior meritorious service in a position of significant responsibility.

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itary Personnel Policy)

JUL 2 9 1980

MEMORANDUM FOR Assistant Secretary of the Army (MGRA) Assistant Secretary of the Navy (MMAGL) Assistant Secretary of the Air Force (MRAGI)

SUBJECT: Humanitarian Service Medal

The Secretary of Defense has approved award of the Humanitarian Service Hedal for certain select individuals who participated in the attempted rescue of United States hostages being held in Iran.

Inasmuch as thes operation was under the direct control of the Joint Chiefs of Staff, the OJCS Military Personnel Branch will be in direct contact with the Military Services for appropriate administrative inclusion of the award Sapproval in the records of affected personnel.

Signed

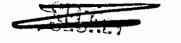
N. Dean Tice Major General, USA Deputy Assistant Secretary

: JCS/J-3 Spec Ops (Attn: Chief, Mil Pers Br, OJCS, Room 1A724 (Attn: Maj Johnson)

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

23 May 1980

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Through the Chairman of the Joint Chiefs of Staff

Subject: Recommendation for Award of the Humanitarian Service Medal--Decision Memorandum

1. Purpose: To obtain approval for the award of the Humanitarian Service Medal (HSM) to all Joint Task Force Personnel who penetrated Iranian airspace on the night of 24-25 April 1980.

2. Discussion:

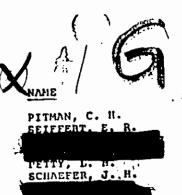
a. The JTF Commander recommends that the HSM be approved for all JTF personnel who were in Iran the night of 24-25 April 1980. This is in keeping with the President's stated humanitarian aspects of the operation.

b. The criteria of DOD Directive 1348.25, 23 June 1977 have been met:

Operation: Attempted rescue of U.S. hostages in Iran Period: The night of 24-25 April 1980 Support provided to the National Humanitarian Aspects: Command Authorities to obtain the release of American hostages from Iranian control. Joint Task Force 1-79 Unit Participating: Number of Participants: Estimated 200 The President directed a human-Request for assistance: itarian mission to rescue U.S. hostages in Iran

3. Recommendation: That the attempted rescue of American hostages be approved as qualifying for the award of the Humanitarian Service Medal.

JAMES B. VAUGHT APPLAKD P.B. Hotmisia Major General, USA JTF Commander DECLASSIFY ON:



HELICOPTER DET PERSONNEL INVOLVED IN THE RESCUE EFFORT

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OUNSON, D. L.	SSGT		HAGAG, N. RIVER	YES	USHC			20-26 AFR	
	SSGT		MAG46, N. RIVER	YES	USMC			20-26 APE	
	SSGT		11MT-204, N. RIVER	YES	USHC			20-26 APP	
	SSGT		MAG16, TUSTIN	YES	USMC			20-26 APP	
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minusi J. D.	SGT		MAG46, N. RIVER	YES	USMC	K1U		20-26 AI'R	
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	CFL		WES-27, CHERRY PT	YES	USMC			20-26 AFR	
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WASHINGTON, D.C. 20301



2 8 MAY 1981

THE JOINT STAFF

MEMORANDUM FOR MAJOR GENERAL VAUGHT

Subject: Recommendations for Awards

1. On 17 April 1981, CDR 1SOW submitted to OJCS a recommendation for awards (JSCM) for 18 servicemen (attached).

- Administratively, they were attached to RADM Fuller's special projects team in OPG, OJCS.
- Physically, they operated in the field conducting tests on special weapons.

2. These recommendations were held in abeyance pending the approval of JCS Guidelines on Awards to personnel participating in the hostage rescue attempt.

- The approved Guidelines do not specifically address RADM Fuller's team.
  - -- 20 members of that team, operating in OPG, received awards on 27 June 1980, and were processed through regular JCS Awards Board.
- There is nothing in the approved Guidelines which would preclude consideration of the 18 nominations with other recommendations submitted to COMJTF 1-79.

3. The following are two alternative ways to consider these 18 recommendations:

a. Include the 18 names with other nominations and submit them to the special Awards Review Board "on exceptional basis" (Guidelines, para 5b).

b. Return nominations to DAS, OJCS to be processed through normal JCS awards procedures.

- -- The latter would require prior coordination with LTG Gast and/or MG Dyke.
- c. Refer nominations to respective Services for Service awards.

4. I will be glad to be of any assistance on this matter, if required.

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Attachments Downy

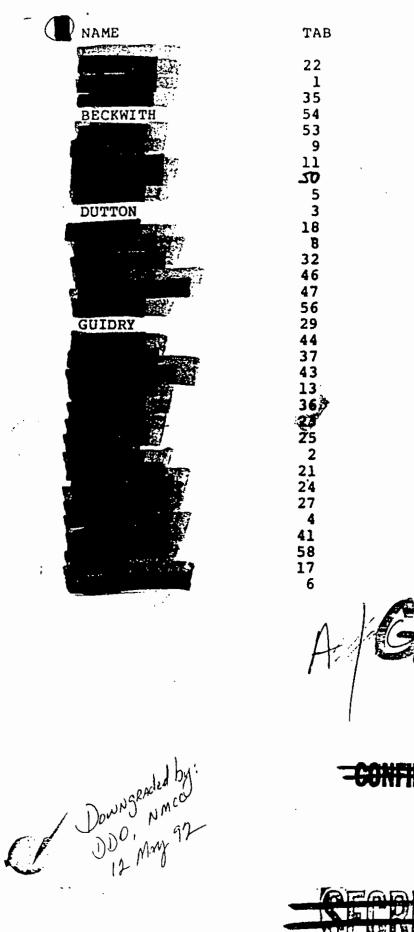
a/s

STEPHEN D. OLYNYK LTC, USA J-3, SOD

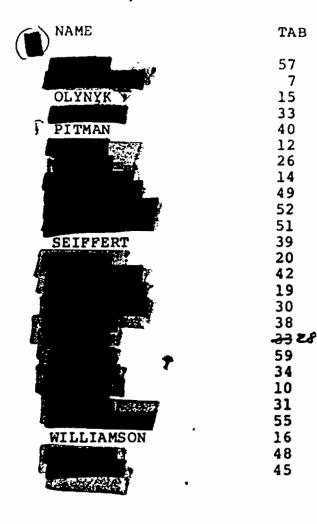
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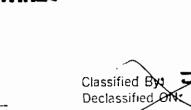
LIST OF AWARD RECOMMENDATIONS

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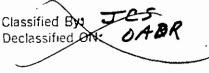


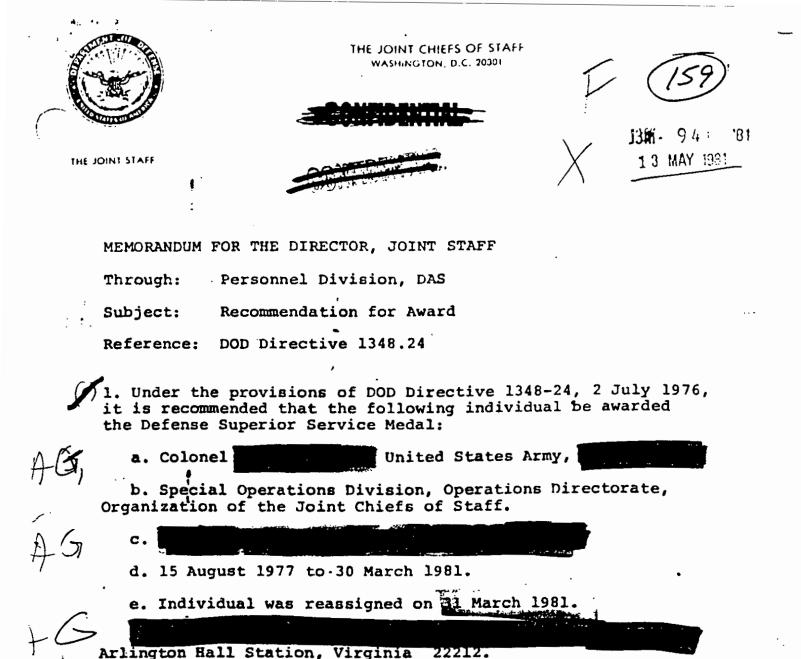
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g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations: Silver Star, Legion of Merit, Bronze Star, Meritorious Service Medal, and the Army Commendation Medal.

Downgraded by DOD NUMIC DOD NUMIC DDD NUMIC DDD NUMIC DDD NUMIC DDD NUMIC DDD NUMIC DDD NUMIC Classified By: 705 Declassified ON: OADR (Instified by: DISOA BOCT BS Declassity on OADR

2. Colonel Superior Meritorious Service from 15 August 1977 to 30 March 1981 while serving initially as a member of the Special Plans Branch and then as Chief, Unconventional Warfare Branch, Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

a. During this period, Colonel demonstrated continuing outstanding performance while serving at the highest military organizational level for special planning, unconventional warfare programs and special operations. His in-depth knowledge and experience in special operations and his broad understanding of the sensitivities of politico-military affairs as well as the intricacies of the interface between agencies and departments of the Executive Branch of government allowed him to direct sensitive actions of great import which have had profound impact on the national posture for conduct of special operations.

b. Colonel as a senior special planner within the Organization of the Joint Chiefs of Staff, revitalized the special plans program within the Department of Defense and at the national level and thus enhanced a sensitive effort with major implications for national security. He proceeded with dedication and persistence to many quarters, building interest and proving the potential and worth of special plans programs until he succeeded in stimulating interest at the highest levels within the Department of Defense and ultimately within the interdepartmental forum. This led to unprecedented recognition of the value and opportunities for shoring up US security through special plans activities. His endeavors in this regard resulted in the ultimate formulation of a multi-agency structure and system for management of special planning operations which are functional today at the national level.

c. Colonel, had particular far-reaching impact on national and theater strategy, and preparedness to respond to any level of conflict through his masterful management of key portions of the Joint Planning System. As a principal war planner within the Special Operations Division, he had primary responsibility for processing of countless Joint Staff planning actions. Typical of these actions was his consistently outstanding performance as the primary manager of Annex K, Deception, Joint Strategic Capabilities Plan, through which he provided planning guidance and tasking to the unified and specified commands and the Services. He further excelled and provided pertinent guidance and revisions as the reviewer of JCS plans and all special planning portions of unified and specified command concept plans and operation plans.

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d. Colonel mexcelled as he personally directed key Joint Staff special planning efforts. He was the primary planner and supervisor for several extremely sensitive, compartmented plann ventures which are active and which have profound significance for the nation. Further, Colonel improved the status of special planning capabilities by initiating and continuing exerc special planning activities in Joint Training Exercises which se as excellent training vehicles for special planners of the Servi the unified and specified commands, and the Joint Staff.

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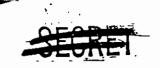
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e. Colonel for contributed significantly to worldwide management of special planning through his excellent management of a special plans focal point communication system for the Organizati of the Joint Chiefs of Staff. In this capacity, he insured that accessible, responsive, secure, compartmented communications with the unified and specified commands and the Services were available.

f. Upon assignment as the second second second second second with distinction as he continued to be involve in the Joint Planning System with emphasis on national and theater strategies and policies for the conduct of unconventional warfare and special operations. He was the primary Joint Staff officer for, unconventional warfare matters and accordingly was involved with the successful processing of hundreds of joint staff actions. He was an outstanding organizer and manager who directed all action and projects to fruition. Typical of the many actions which he handled masterfully were the annual publication of Annex E, Unconventional Warfare, Joint Strategic Capabilities Plan; publication of a draft publication for Survival, Evasion, Resistance, Escape and Recovery, and the origination of an organizational concept for rapid deployment forces.

g.; Colonel was a superb planner and had primary responsibility for the development of both operational concepts and plans for special operations. He also authored select portions of OJCS contingency plans. During the first Iranian crisis he supervised the Special Operations Center and directed planning efforts for the Chairman, Joint Chiefs of Staff in consonance with planners from the European Command.

h. Colonel as a Unconventional Warfare Branch, excelled as the central manager for all focal point communication systems for the Organization of the Joint Chiefs of Staff. In this area of responsibility, he insured that accessible, responsive, secure, compartmented communications with the unified and specified commands and the Services were available both during daily operations and crises.



i. Colonel was an accomplished lecturer, briefer and instructor. He served as a primary briefer for special operations matters and actions and accordingly, frequently briefed concepts and plans to the Joint Chiefs of Staff, the Secretary of Defense and other key government figures. He presented highly professional lectures to planning groups and members of military courses of instruction. During the OJCS Special Operations Symposium at Fort Bragg, NC, he gave an extremely fine presentation on Special Operations Planning to 300 symposium attendees.

j. Colonel **Theore** performance was distinctively outstanding while he supervised an OJCS study group in response to a Secretary of Defense directed study of "Special Operations Forces in Europe." During this endeavor, he excelled as he rapidly coordinated the efforts of representatives from EUCOM and the Services, developed a study plan, conducted a literature search, developed a milestone schedule, supervised study efforts and analysis, collated inputs and prepared a study briefing as well as a final written report. The study report accurately portrayed missions, roles, and capabilities of forces in the European environment and served as a basis for upgrading the special operations force structure in response to mission requirements.

k. Colonel was selected, because of extensive special operations experience and his unique organizational and leadership talents, to develop the initial concepts and subsequently to serve of the Joint Task Force Headquarters for Iranian as hostage rescue planning. He excelled in all facets of this assignment. He is an innovative, thorough planner who developed logical, executable plans and briefed them clearly and flawlessly to representatives of the highest levels of US Government. He is a toughminded, incisive, considerate leader who tenaciously sought mission accomplishment while concomitantly looking out for the interests and welfare of subordinates. He is adept at translating broad, general guidance into detailed, high-quality plans and did so frequently. He is an organizer, with few equals, who was able to weld an informally structured provisional group of personnel into a staff with formidable qualifications which produced consistently outstanding products. He is a skilled trainer who combined in-depth tactical expertise with charismatic leadership qualities and was able to evaluate, and improve unit capabilities. He evidenced repeatedly that he is calm, unruffled and capable of reasoned, logical decisions during the most challenging high-stress situatiöns.

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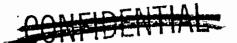
1. During the latter phase of Colonel main assignment, he was tasked to quickly recruit, organize, field and train an ad hoc unit to execute a highly sensitive special operation in support of a national-level undertaking. Beginning with nothing more than a concept, he recruited a staff and operational personnel; acquired a secure training site; procured the required weapons, equipment and rations; and launched a demanding training program. Within 90 days of receiving his initial tasking, Colonel main launched his first operation. Problems that would have completely stymied most officers were managed routinely by this innovative and imaginative officer.

m. Colonel and was a uniquely successful action officer and and an outstanding member of the Joint Staff. He trained and guided subordinates and insured that they attained the highest levels of efficiency and productivity. He displayed a unique ability to direct and coordinate complex staff actions and to producequality staff products to include key plans and important publications. His genuine professionalism, complete dedication to duty, and personal standards of excellence have resulted in extensive contributions to the Joint Staff mission which will have lasting significance to the nation.

3. The distinctive accomplishments of Colonel **(1999)** reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

Attachment Proposed Citation

PHILIP C. GAST Lieutenant General, USAE Director for Operations



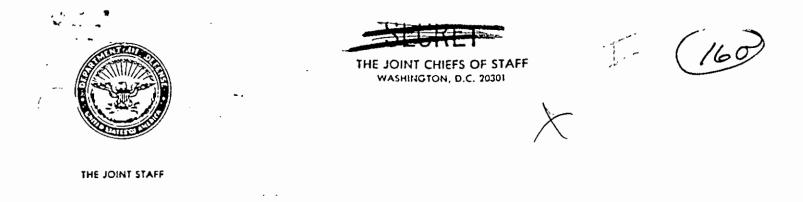
CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

ΤO

Colonel United States Army, distinguished himself by superior meritorious service from August 1977 to March 1981, while serving as an action officer and as

Special Operations Division, Operations Directorate, 1: Organization of the Joint Chiefs of Staff. Colonel excelled in the highest level Joint Staff positions for unconventional warfare operations and special operations. He successfully directed sensitive programs, joint special planning activities, publication actions, studies, and compartmented communications which had profound impact on the national posture for conduct of special planning and unconventional warfare activities. He served with distinction as the Chief of Staff of the Joint Task Force Headquarters for Iranian hostage rescue planning during which time he developed logical, executable plans and improved special operations unit capabilities. He recruited, organized, and trained a unit for a national-level special operation. He was a brilliant staff officer, an innovative planner and an assertive leader who attained highest levels of efficiency and productivity which yielded extensive contributions to the Joint Staff mission and accordingly to the nation. Colonel distinctive accBmBilshments reflect great credit upon himself, the United States Army, the organization of the Joint Chiefs of Staff, and the Department of Defense.





MEMORANDUM FOR THE DIRECTOR, JOINT STAFF 1 0 JUN 1981 Subject: Recommendation for Award Reference: DOD Directive 1348.24 ÷., (U) Under the provisions of the reference, it is recommended that the 1. following individual be awarded the Defense Superior Service Medal: Colonel Robert C. Dutton, United States Air Force, Joint Task Force 1-79, OJCS. 19 November 1979 to 15 December 1980. .. HQUSAF/XOXJ, Pentagon. е. No other recommendations for awards to this individual are pending f. and no previous award has been made for the service described herein. g. Previous US decorations: DFC(2 olc), DMSM, AM(10 olc), MSM, AFCM(1.olc). (U) -Colonel Robert C. Dutton, United States Air Force, distinguished himself by exceptionally superior service as Special Assistant to the Commander and J3 during the period of 19 November 1979 to 15 December 1980, while assigned to the Joint Task Force responsible for the recovery of US hostages held in Iran. (S) Initially assigned as Special Assistant to the Commander, Colonel 8. Dutton provided exceptionally incisive and accurate analysis of Iranian conditions due to his personal knowledge of in-country conditions. Colonel Dutton provided a breadth of political information, personality

value to task force planners. (0) b. (8) Colonel Dutton next assisted in the development of mission flight profiles for both fixed and rotary wing assets. Colonel Dutton developed

insight and definitive military information that was of extraordinary

CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J9 REASON: 5200.1R, PARA 2-301c566 planning factors and profile parameters that greatly eased pilot procedures and insured a high degree of assurance that the force could navigate the course with minimal risk of detection. Additionally, Colonel Dutton personally designed and put together the pilot mission book that was a critical tool on the actual mission.

c. (8) Participating in all training phases, Colonel Dutton provided exceptionally valuable advice and recommendations to the task force. Drawing upon his long experience in special operations, he was able to initiate several key adjustments to flight training and support that significantly enhanced task force readiness.

d. (8) During the actual rescue mission, Colonel Dutton, as Task Force J3, was responsible for the conduct of the Tactical Operations Center within the Pentagon. As such, he smoothly managed a large number of people, a myriad of communications equipment and an extraordinary diversity of tasks. During periods of exceptional stress and sensitivity, Colonel Dutton consistently remained calm and professional and was of immeasurable assistance to the many very senior officers and civilians present.

e.^(U)(S) Upon task force recovery, Colonel Dutton designed the redeployment plan and the initial reconstitution training program. These were essential elements in the ability of the force to gain mission-ready status in a very short period of time.

 $f.^{(V)}(S)$  Throughout the period of this recommendation, Colonel Dutton presented briefings of an exceptionally high standard. Colonel Dutton routinely presented briefings to the Chairman, Joint Chiefs of Staff, the Joint Chiefs, Operations Deputies and numerous civilians in positions of great responsibility. His briefings were always of the highest quality and significantly contributed toward the decision-making process.

3. (U) Colonel Dutton's distinguished performance of duty throughout his service reflects great credit upon himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.

B. VAUGHT Major General,

Commander, Joint Task Force 1-79

(Approv	ed)	(Disapproved)
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#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

ΤO

ROBERT C. DUTTON

Colonel Robert C. Dutton, United States Air Force, distinguished himself by exceptionally superior service during the period 17 November 1979 to 15 December 1980 as a key member of the staff of the Joint Task Force charged with the responsibility for recovery of the US citizens held in Iran. Colonel Dutton, serving as Special Assistant to the Commander and then as Task Force J3, provided exceptionally valuable advice and assistance to National Command Authorities and the Commander, Joint Task Force 1-79. Colonel Dutton developed mission profile pilot books, training techniques and other mission tools to both fixed and rotary wing forces. His incisive knowledge of internal Iranian conditions was invaluable in mission planning. As an extraordinarily talented briefer, Colonel Dutton's presentations to senior leaders were key factors in the very sensitive decision making required. Colonel Dutton's distinguished performance of duty reflects great credit on himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.

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	AG	a. Lieut Air Forc	enant Colone			United Sta	ites	
		b. Joint	Task Force	1-79.				T.A.
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2. (9) Lieutenant Colonel United States Air Force, distinguished himself by exceptionally, superior meritorious achievement and dedication to duty from 5 November 1979 to 21 December 1980, while serving as the senior Intelligence Officer assigned to the Joint Task Force charged with the rescuing the American hostages held in Iran.

a. Throughout the entire period, Lieutenant Colonel continuously demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. As the principal intelligence advisor to the Commander of the task force, he served as the focal point for virtually the entire intelligence effort. Lieutenant Colonel for due to his wide intelligence and operational background, was able to anticipate most of the requirements necessary to support both the mission planners and the deployed combat and combat support. He integrated the efforts of the Department of Defense, with the national intelligence community and consistently obtained high quality support.

b. (b') Under Lieutenant Colonel guidance a highly secure and reliable privacy teletype network was established which

Defense: Intelligence agency and the Joint Task Force together and was neted to a companion structure linking the field units and the Joint Task Force Headquarters. This permitted direct receipt of field requirements, coordinated tasking of the national agencies by the Joint Task Force, and provided rapid integrated responses. This system was highly effective and in a short time became the most effective and most secure means to satisfy, not only intelligence but also operations, logistics and communications actions.

c. The intelligence staff under Lieutenant Colonel guidance continued to improve the quality of support by investigating, testing, refining, and implementing new collection techniques, production and presentation means, faster and simpler reporting procedures and possibly most significant, continually worked to devise new analytical correlation techniques in an effort to improve the reliability of the planning data. Many of the efforts pioneered or improved by Lieutenant Colonel staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning.

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developed at the initiative of Lieutenant Colonel and are being used today to reduce some of the information voids normally faced in certain contingencies. Through the efforts of Lieutenant Colonel and a whole new family of contingency planning materials was developed and is being used today. This family of situation prepared products combines the mapping and technical capabilities of agencies such as the Defense Mapping Agency Aeronautical, Topographic or Hydrographic Centers with the photointelligence skills of the Defense Intelligence Agency, and in some cases the

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designed to suit the needs of the air, sea or ground contingency planners, as well as the actual maneuver elements.

e. It was through the persistence and foresight of Lieutenant Colonel is that several technical collection innovations were taken from concept stage to "in being - on the shelf" where they are now readily available to support contingency collection requirements. It was also through his efforts that not only were improvements and innovations made but some inherent limitations in collection and analysis were recognized and action taken to make intelligence managers and analysts aware of these while efforts are underway to reduce or offset their impact.

f. Lieutenant Colonel for contributions to mission preparedness and security throughout the period of the task force's existence, as well as the long term benefits accured to the intelligence community and contingency planners, as a result of his efforts, mark him as one of a handfull from among hundreds who warrants special recognition for his superior service in a position of significant responsibility.

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• 3. (U) The distinctive accomplishments of Lieutenant Colonel and the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

AMES B. VAUGHT Major General, USA

.....

Commander, Joint Task Force 1-79

Attachment Citation

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Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

LITATION

TO

EARLE HULLANNAL

Lieutenant Colonel United States Air Force, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving as the senior Intelligence Officer assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. Throughout the entire period Lieutenant Colonel continuously demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. As the focal point for virtually the entire intelligence effort, he integrated the efforts of the Department of Defense with the national intelligence community. Under his guidance a highly secure and reliable privacy teletype network was established linking all units of the joint task force, to provide a real time flow of data. Lieutenant provided the initiative for the marked Colonel improvement of intelligence collection techniques, reporting procedures, and most significantly the improvment in the reliability of planning data. Many of the efforts pioneered or improved by Lieutenant Colonel and his staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning. Through his efforts a new family of contingency planning materials was developed and is currently in use. Through the persistence and foresight of Lieutenant Colonel

several technical collection innovations were taken from concept stage to "in being - on the shelf" and are readily available to support contingency collection requirements. His contributions to mission preparedness and security will actrue longterm benefits to the intelligence community and contingency planners. The distinctive accomplishments of Lieutenant Colonel Lenahan reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff and the Department of Defense.





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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.26

1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

United States Army, a. (U) Lieutenant Colonel ь. (U) Joint Task Force 1-79. (U) c. (U) 16 November 1979 to 27 April 1980. d. (U) Individual was reassigned on (U) J-6. United States Readiness Command, MacDill AFB, FL f. 33608.

g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described therein.

### h. (U) Previous US decorations:

Army Commendation Medal.

2. (8) Lieutenant Colonel **Communication** United States Army, distinguished himself by meritorious achievement from 16 November 1979 to 27 April 1980 while serving as the principal Tactical Communications staff officer assigned to the Joint Task Force charged with the mission of rescuing the American hostages held in Iran. In his role as Tactical Communication Advisor to the Commander, Lieutenant Colonel **Communication** was responsible for designing and field testing a multichannel four echelon, secure tactical air to ground, air to air and ground to ground system that had a 95 percent reliability. Working with a host of service communication entities and the military telecommunications research and development community, Lieutenant Colonel **Communication** was able to put together a redundant system that met the demanding needs of the mission

Declassified by: DDO NMCC 12 May 92



CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200. 1R, PARA 2-301c5&6

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planners as well as the Army, Navy, Air Force, and Marine operational elements that were involved in the field tests.

a. (8) The various components of the system often required compatibility redesign and fabrication at a military depot, R&D facility or civilian engineering laboratory. Due to Lieutenant Colonel wide practical experience and tremendous grasp of the technical complexities of the constantly evolving commercial state of the art, he was highly successful in obtaining the professional cooperation and personal dedication of many of the leading innovators from this wide spectrum of the electronic communications community. Because of his dedication and ability to solicit this type of support he was able to arrange for RCA and Magnavox engineers to work together with General Electric transistor designers to develop and perfect a system that combined the best attributes of each.

b. (8) A major area of concern was the need to design an antenna which was compatible with the existing radio wiring networks of different Army, Air Force, and Marine helicopters, as well as being hatch mountable and compatible with several models of the C-130 and C-141 aircraft. Working with a composite team of aircraft crew chiefs and radio men, as well as air flow turbulence engineers, Lieutenant Colonel was able to coordinate the design and fabrication of an antenna that was compatible to all the air frames desired and exceeded the range and fidelity thresholds essential to both the strategic planners and tactical users.

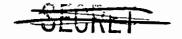
c. (5) The consumate proof of Lieutenant Colonel accomplishments was repeatedly validated in a series of intentionally demanding field tests and the faultless performance of the tactical strategic interface network during several foreign area deployments in support of the task force.

d. (8) Many of the capabilities developed or upgraded through the efforts of Lieutenant Colonel that have since been fully accepted and incorporated into the communication TOS of many of the Special Operations and Quick Reaction Forces of the Army, Air Force, and Marines with a significant spinoff also being adopted by the Strategic Air Command to provide a secure voice link between the bombers and tankers of its newly constituted strategic reaction force. The results of Lieutenant Colonel for effort will continue to have a beneficial impact on the tactical communications community for many years to come.





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3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Army, the Office of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Date

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Attachment Citation

DIRECTOR, JOINT STAFF ACTION:

(Approved)

(Disapproved)

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Signature

CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

T0

Lieutenant Colonel United States Army, distinguished himself by meritorious achievement from 16 November 1979 to 27 April 1980, while serving as the principal Tactical Communications Staff Officer assigned to a highly select joint service staff engaged in an extremely sensitive project of national importance. He was responsible for designing and field testing a multi-channel, four echelon, redundant tactical communications system which permitted secure communications in the air to ground, air to air, and ground to ground modes. wide practical experience and tremendous Due to Lieutenant Colonel grasp of the technical complexities of the constantly evolving commercial state of the art, he was highly successful in obtaining the professional cooperation and personal cooperation of many of the leading innovators from the electronic communications community. He was instrumental in designing and fabricating an antenna which was compatible with existing radio wiring networks of various service helicopters as well as C-130 and C-141 aircraft. The antenna exceeded both the range and fidelity thresholds essential to both the strategic planners and tactical users. Many of the capabilities developed or upgraded through the efforts of Lieutenant Colonel have since been fully accepted and incorporated into the communications equipment of many Special Operations and Quick Reaction Forces. The results of Lieutenant Colonel effort will continue to have a beneficial impact on the tactical communications community for years to come. The distinctive accomplishments of Lieutenant reflect great credit upon himself, the United States Army, the Colonal Organization of the Joint Chiefs of Staff, and the Department of Defense.

16 DEPARTMENT OF THE ARMY OFFICE OF THE DEPUTY CHIEF OF STAFF FOR OPERATIONS AND PLANS WASHINGTON, D.C. 20310 REPLY TO CLASSIFICATION REVIEW ED 1235 CONDUCTED ON 12 DODA DO NERVATIVE CL IN_D . D SECL D BOYNCELDED TO MEMORANDUM FOR THE DIRECTOR, JOINT STAFF REVEN ON DEENED FROM MUL Subject: Recommendation for Award References: DOD Directive 1348.26 (V) Under the provisions of the reference, it is recommended that the 1. following individual be awarded the Defense Meritorous Service Medal: Lieutenant Colonel (U) HQ, DA, DCSOPS, Washington, D.C. 20310. (U) 10 November 1979 - 1 May 1980. (U) ASAP. e. f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. CIG المعادلة المسلمان والمتلال فالمحاديد والمراج والمتكافية والمداليون والمراج والمحاد (U) Parachutist Badge. 2. Lieutenant Colonel then a Major, United States Army, distinguished himself by exceptionally meritorious service as Assistant J-3 Joint Task Force 1-79 from 10 November 1979 to 1 May 1980. Lieutenant Colonel Nightingale, as a member of the Joint Task Force charged with the responsibility for planing and conducting a rescue of the American citizens held in Iran, was a key member of the planning staff. Initially tasked to develop a ground infiltration plan, Lieutenant ACG assembled representatives from contributing intelli-Colonel gence agencies and ground elements, and gathered key data on the problem. He personally assembled a complete pictorial display of the infiltration route, identified key problem areas used. His in depth examination of this task created a viable alternative plan and CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301546

b. Cheutenant Colonel for the significantly assisted in the development of the control techniques for the helicopter and fixed wing penetration in conjuction with the refueling and laager phases. Faced with no clear means to insure that the aviation assets and fuel supplies come together with assured success, Lieutenant Colonel for the worked with the USAF CCT element, helo pilots and USAF aviators to design an infiltration concept that was ultimately used on the actual mission. This concept was critical in that it provided a high degree of confidence for the Task Force that it could navigate to the refuel point, transload fuel and move to the laager site within the constraints of fuel and darkness.

c. (b) As field liaison officer for the JTF, Lieutenant Colonel **Constitution** was responsible for training site selection, coordination of base support and liaison with separate Services. As such, he made numerous field trips to potential sites and made recommendations to the Task Force Commander critical to Force training and OPSEC. Upon final site selection, Lieutenant Colonel **Constitution** moved to the training area and acted as principal task force support agent. This required him to coordinate for all logistic support as well as for normal training coordination. As the force was composed of helicopter, fixed wing and ground elements, the requirements were diverse and complex. His personal attention to detail and disregard for personal concerns in large measure accounted for the successful training of the force.

d. (8) In addition to the duties discussed above, Lieutenant Colonel served as a primary briefing officer for the Task Force. He assembled highly complex briefings with exceptional graphic aids on very short notice to a myriad of distinguished senior decision makers both uniformed and civilian. His presentations were very cogent, . highly professional and very valuable in the overall decision-making process. Lieutenant Colonels distinguished performance of duty reflects credit upon himself, the United States Army and the Joint Chiefs of Staff.

JAMES VAUGHT Major General, USA Commander, Joint Task Force 1-79

Date

Attachment Citation

Director, Joint Staff Action:

(Approved)

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(Disapproved)

Signature

-CONFIDENTIAL



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## CITATION

# TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

Lieutenant Colonel (then Major) United States Army, distinguished himself by exceptionally meritorious achievement from 14 November 1979 to 1 May 1980, while serving as Assistant J3 on the Joint Task Force assigned the mission to rescue American hostages held in Iran. Lieutenant was responsible for designing several operational concepts Colonel that materially contributed to mission readiness. Additionally, Lieutenant served as primary field training representative for the Colonel Joint Task Force which required him to coordinate across Service lines at numerous exercise locations. The superb support received by the Task Force, its commendable OPSEC record and smoothly integrated teamwork was in large measure due to Lieutenant Colonel, personal efforts. The high degree of professionalism and mission dedication displayed by Lieutenant Colonel reflects great credit upon himself, the United States Army and the Joint Chiefs of Staff.

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i (	d. 26 March e. Individua f. Headquart g. No other are pending service desc	al reassigned on 16 ters, DA, DCSLOG, Wa recommendations for and no previous awa cribed herein. US decorations:	shington, DC. awards to this	individual for the

Domyredet by: DDO Nonce 12 may 92 CONFIDENTIAL CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6

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2. Lieutenant Colonel United States Army, distinguished himself by meritorious achievement from 26 March 1980 to 15 January 1981, while serving as the Assistant Logistics Coordinator for the Joint Task Force charged with rescuing the American hostages held in Iran.

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a. If During the period, Lieutenant Colonel was instrumental in sourcing, procuring and shipping a wide selection of both standard and nonstandard military equipment and support material valued in the multimillion dollar range, in response to the numerous requiremetns generated by the varied tasks of assigned forces.

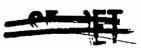
b. Lieutenant Colonel tasks included not only providing material, but also in many situations required his totally dedicated efforts to insure proper techniques and capabilities were developed and tested under actual conditions. Material requirements were filfilled from numerous sources, both government and civilian, and included such varied items as highly sophisticated satellite capable radios, survival type radios, weapons, munitions, night vision gear, specially ruggedized dirt bikes, and navigation aids.

c. Faced with compressed timeframes, Lieutenant Colonel always acquired the necessary material, and at no time were activities delayed due to a lack of logistics support. This accomplishment is even more significant when viewed in light of extremely stringent operational security requirements under which the mission had to operate.

d. (a) Lieutenant Colone (a) was additionally responsible for coordinating Army and Air Force movement of material between supply sources and assigned forces to include deployments and redeployments for both training and execution phases.

e. 10) Lieutenant Colonel devices extensive knowledge of logistics, outstanding dedication and sense of responsibility, coupled with his exceptional pofessionalism, impacted heavily on the mission preparation and will have for reaching positive effects on the Special Operations Community.







3. The distinctive acomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

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Date



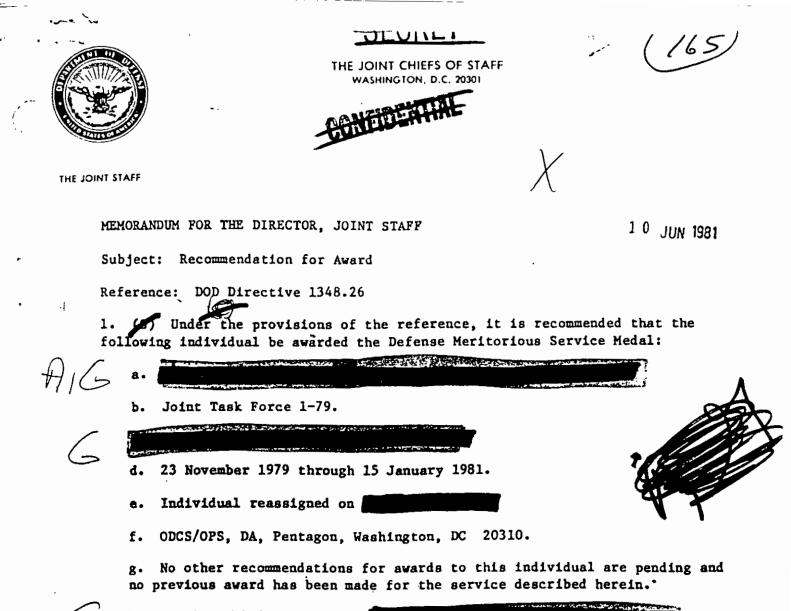


TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

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Lieutenant Colonel United States Army. distinguished himself by meritorious achievement from 26 March 1980 to 15 January 1981, while serving as Assistant Logistics Coordinator-assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. Lieutenant Colonel displayed exceptional knowledge, judgment and imagination in solving a variety of difficult and complex logistics related issues in equipping a tri-service force. He was instrumental in providing a wide range of standard and nonstandard military equipment in response to numerous requirements generated by the varied tasks of assigned forces. Support was precise as was timing which was especially significant in view of the stringent operational security requirements levied on the Lieutenant Colonel was especially effective mission. in his coordination of airlift support missions for both forces and material during all phases of the mission. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

CONFIDENT



Previous US decorations:

2. Wajor Major distinguished himself throughout the period while serving as the senior Army intelligence officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Major consistently displayed an uncommon degree of professional skill, mature judgment and personal dedication. He developed a series of analytical and management procedures which made a significant contribution to the project. These included the handling and evaluation of a wide range of Human Intelligence Sources, and the effective use of the other intelligence disciplines to develop the most accurate assessments possible. Major thoroughness, enthusiasm, and reliability combined to mark the results of all his efforts as excellent. Working under extreme stress often in austere and demanding circumstances, Major

Doo, NMCC 12 May 92



CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546

صدمت و الفط عاد وان و consistently demonstrated the highest degree of professional dedication and competence substantially enhancing the intelligence and operationa capacontributions to the Joint Task bilities of the staff. Major. Force and the DOD Intelligence Community's ability to effectively respond to the many planning and operational requirements were numerous and their impact consistenly put mission accomplishment and the wide ranging. Majory need for absolutely high quality intelligence ahead of personal concerns. He maintained professional composure and continued to excel even in periods of extreme psychological and physical pressure. During one particular foreign area bare base mission deployment, Major served as the Senior Intelligence Officer and in the face of intense pressure and new, yet short fused requirements, was credited by the General Officer in charge as doing a tremendously professional job worthy of special recognition.

JAMES B. VAUGHT Major General, US) Commander, Joint Task Force 1-79

Attachment Citation

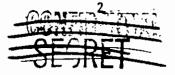
Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



#### CITATION

TO ACOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

то

United States Army, distinguished himself by meritor-) Major ious achievement from 23 November 1979 to 15 January 1981, while serving as the senior Army intelligence officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Major consistently displayed an uncommon degree of professional skill, mature judgment and personal dedication. He developed a series of analytical and management procedures which made a significant contribution to the project. These included the handling and evaluation of a wide range of Human Intelligence Sources, and the effective use of the other intelligence disciplines to develop the most accurate assessments possible. Major thoroughness, enthusiasm, and reliability combined to mark the results of all his efforts as excellent. Working under extreme stress often in austere and demanding circumstances, Major consistently demonstrated the highest degree of professional dedication and competence substantially enhancing the intelligence and operational capabilities of the staff. The distinctive accomplishments of Major reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

(166)

THE JOINT STAFF

# MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. Captain United States Army, b. Joint Task Force 1-79. c.

d. 15 November 1979 to 30 June 1980.

e. Individual released from active duty on 30 June 1980.

f. Not applicable.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations: Not available.

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546

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2. Captain United States Army, distinguished himself by exceptionally meritorious achievement from 15 November 1979 through 30 June 1980 while serving as a Tactical Intelligence Officer in support of the Joint Task Force charged with rescuing the American hostages held in Iran.

a. During this period, Captain demonstrated outstanding performance in the planning and execution of an extremely unique mission that required extensive tactical intelligence analysis of an extremely detailed nature. Captain demonstrate always working under a tight suspense and on requirements that did not permit a margin of error, repeatedly displayed an uncommon degree of professional skill and mature judgment.

b. Captain developed a series of analytical actions which made a significant contribution to mission planning. These included such diverse actions as specialized

intelligence, and the correlation of information derived by both open and clandestine collection methods.

c. Captain and drive, enthusiasm and competence enabled him to consistently produce results which far exceeded the norm. Working both within CONUS and in an austere forward location overseas, he continually produced superior results. By his zeal, dedication, and scholarly objectivity, Captain and Significantly enhanced the intelligence posture of the Joint Task Force and ultimately, the Special Operations Community.

3. If The distinctive accomplishments of Captain reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Date

Attachment Citation

Director, Joint Staff Action:

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(Approved)

(Disapproved)

Signature

#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

1-34-27 5-5

Captain Control of the serving as a member of a highly select intelligence staff engaged in an extremely sensitive project of national importance. Captain control immediately displayed an uncommon degree of skill, judgment and personal drive. He developed a series of collection and analytical actions which made a significant contribution to the project. These included such diverse actions as specialized.

uation, photo-

Graphic Intelligence, and collection methods. Captain drive, enthusiasm, and skills enabled him to consistently produce results which exceeded expectations. Working both within CONUS and in an austere forward location overseas, he continually produced superior results. By his zeal, dedication, and scholarly objectivity, he significantly enhanced the intelligence posture of his organization. Captain distinctive accomplishments reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Recommendation for Award

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1 6 JUN 1931

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THE JOINT STAFF

Subject:

Reference: DOD Directive 1348.26 Under the provisions of the reference, it is recom-1. mended that the following individual be awarded the Defense Meritorious Service Medal: b. Joint Task Force 1-79. The state of the second d. 5 November 1979 to 27 April 1980. e. Not applicable. f. Office of the Chief of Naval Operations, (OP 372G), Washington, DC 20350. g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. h. Previous US decorations: (with one star). CLASSIFIED BY: DIRECTOR, J3 Do NACC 12 may 92 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6

## CLUI

2. Captain Maynard R. United States Navy, distinguished himself by exceptionally meritorious achievement during the period 5 November 1979 to 27 April 1980, while serving as the J-3 assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

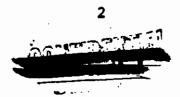
> a. During the period, Captain displayed outstanding performance and total dedication while applying his in-depth knowledge and experience in special operations to the planning, training and conduct of the rescue mission. As one of the three original planners, Captain remained with the Joint Task Force from its inception, deployed with the command headquarters and monitored redeployment of forces after mission execution.

As the Joint Task Force J-3, Captain was responsible for the analysis of historical, as well as constantly changing current data, the formulation of mission options and plans, and the development of training scenarios and schedules to accomplish the rescue mission. Initially, confronted with what appeared to be a virtually impossible situation, Captain drew upon his total working knowledge and control of a full range of both ground and airborne operations, plus helicopter and fixed wing air operations, to analyze potential actions. •He translated a myriad of proposals into logically stated options which were analyzed in detail and presented in a manner easily understood by individual unit commanders. He was faced with the unenviable task of coordinating the interface between units at a minimum of three separate locations spread over thousands of miles. His training exercises brought hundreds of personnel over these long distances to meet in rehearsals that revolved around timing measured in seconds.

c. Throughout the entire endeavor, Captain **professionally** handled the multitude of diverse requirements generated by the numerous operational techniques and capabilities which arose on an almost daily basis. His ability to prioritize daily requirements proved tremendously beneficial to the orderly flow of mission planning.

G

d. Captain means not one to levy requirements without follow up, spent a considerable portion of his time in the field with the training units, where he evaluated training techniques, unit progress and provided real time feedback. His positive, professional conduct instilled confidence in individual units and provided a stability to both the staff and individual units during the rapidly changing environment.





e. During the forward deployment, Captain deployment, virtually worked around the clock to insure that mission elements received the most current requirements at the deployed sites. He also provided the critical link to the Joint Task Force Headquarters (Rear) and thus to the highest Defense Department officials.

f. (a) Captain for contributions had an extremely significant effect on the mission training and execution, and even more importantly will have a profound effect on future operational capabilities of the Special Operations Community.

3. The distinctive accomplishments of Captain and the reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the ... Department of Defense.

VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature



CITATION

TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

то

United States Navy, distinguished Captain himself by meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the J-3 assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. Captain displayed outstanding performance and total dedication while applying his in-depth knowledge and experience in special operations to the planning, training and conduct of the mission. Re was confronted with analyzing a myriad of constantly changing data from which he formulated mission options and plans then developed training scenarios and schedules to accomplish necessary objectives. Not one to simply levy spent many long hours in the requirements, Captain] field with the training units where he evaluated training techniques, unit progress and provided real time feedback. His positive, professional conduct instilled confidence in individual units and provided stability to both the staff and units which were operating daily in a rapidly changing contributions had an extremely environment. Captain significant effect on the mission and future capabilities of the Special Operations Community. The distinctive accomplishments of Captain reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

1.69 THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301 THE JOINT STAFF 1 0 JUN 1981 MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award Reference: DOD Directive 1348.26 Under the provisions of the reference, it is recom-1. mended that the following individual be awarded the Defense Meritorious Service Medal: a. Chief Petty Officer United States Navy, A State of the second b. Joint Task Force 1-79. d. 5 November 1979 to 27 April 1980. e. Not applicable. Organization of the Joint Chiefs of Staff. g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. Previous US Decorations: Good Conduct Medal Downgraded Asectamped by. DDO NMCC 12 May 97 CLASSIFIED BY: PIRECTOR, J3

DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566 2. Chief Petty Officer United States Navy, distinguished himself by meritorious achievement from 4 November 1979 to 27 April 1980, while serving as the Senior Operations Petty Officer and Administrative Assistant for the Joint Task Force assigned the mission of rescuing the American hostages held in Iran:

a. During this period, Chief demonstrated total dedication and outstanding, Unselfish performance through the application of his superb operational and administrative skills and outstanding personal contribution in support of the Commander and the entire Joint Task Force staff. This support covered all facets of the mission, and transcended all possible requirements normally expected of one individual.

b. Initially tasked to provide basic administrative support to a small staff, Chief immediately established a system, to include office supply support, which provided superb clerical and typing support to this group. As the tempo of operations and the size of the staff increased, to eventually include three General/ Flag officers, he soon began to fill a myriad of tasks. Being a thorough, imaginative, responsive professional who anticipates requirements, Chief foresaw the need for an independent administrative control system for the Joint Task Force. He then established and maintained such a system which provided for the control, filing and rapid retrieval of numerous, extremely sensitive papers and documents, many of which were to become vital reference items in the rapidly changing planning and training environment. Throughout the period he additionally filled the positions of receptionist and security monitor. Realizing the sensitivity of the mission required a means of access control, Chief exhibited his initiative by devising a badge control system which readily identified properly cleared personnel. He additionally provided a daily updated roster to ensure proper access control.

c. In association with operational duties, Chief spent long hours laboring over the preparation of maps, charts, plans, orders, messages and data books, while being frequently plagued with last minute changes. On a routine basis he assisted with briefings for the Chairman, Joint Chiefs of Staff, the Joint Chiefs of Staff, the Secretary of Defense and other key civilian dignitaries within the U.S. Government. As the senior enlisted member of the Joint Task Force, Chief also served with distinction as the supervisor, trainer and counsellor for other enlisted operations personnel.

> 2 **For**



During the force forward deployment, Chief, d. continued to provide superb operational and administrative support, continuity, and a sense of order as he had previously done during the complex, rapidly changing, high stress situations. Being initimately familiar with the inner workings and personalities within the task force staff he provided a vital link in the control and dissemination of information within the forward deployed staff and dispersed elements. This was vividly evident insisted that a during the operation, when Chief precisely accurate roster of all personnel be completed for all forward operating personnel; an action which proved most beneficial during the first few hours following the mission abort.

e. The Chief and the unselfish attitude was vividly demonstrated when, during the Thanksgiving and Christmas holidays, knowing that the work requirements precluded the Joint Task Force staff personnel from having holiday meals with their families, he, with the support of his wife, brought complete multi-course meals into the work area. The tremendously positive impact on morale need not be reiterated.

f. Chief without fail provided that behind the scene support that became so vital to mission fulfillment. The frequency of the phrase "Ask the Chief" became a hallmark of his long hours of effective and productive efforts.

3. The distinctive accomplishments of Chief Petty . Officer for the reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

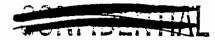
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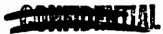


TO ACCOMPANY THE AWARD OF THE

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Chief Petty Officer United States Navy, distinguished himself by meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the Senior Operations Petty Officer and Administrative Assistant assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. Chief demonstrated total dedication and outstanding performance through his singular operational and administrative support to the Commander and entire joint task force staff. This support covered all facets of the mission and transcended all possible requirements normally expected of one individual. He established and maintained an independent administrative control system for the task force which provided control, filing and rapid retrieval of numerous, extremely sensitive papers and documents, many of which were vital reference He effectively supervised other assigned enlisted items. personnel. He filled the positions of receptionist and security monitor; devising a badge control system to permit proper access control. He assisted in the preparation and presentation of numerous briefings to key military and civilian dignitaries. During the force forward deployment, Chief provided a vital link in the control and dissemination of information between the staff and dispersed elements. Chief! provided a behind the scene support so vital to mission fulfillment. The frequency of the phrase "Ask the Chief," became a hallmark of his long hours of effective, productive efforts. The distinctive accomplishments of Chief Petty Officer reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.







(169)

THE JOINT STAFF

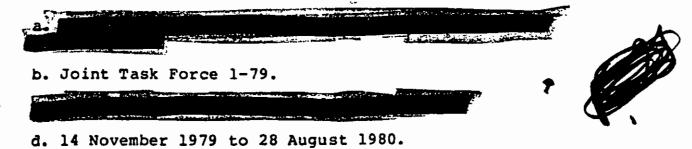
MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 JUN issi

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:



e. Individual was reassigned on 29 August 1980.

f. Headquarters, 1st Aerospace Communications Group (AFCC), Offutt AFB, NEB 68113.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

and the Air Force Commendation Medal.

h. Previous US decorations:

CLESSIFICATION DEVICE EN 12356 CHERTED ON 12 May 93 NERVATINE G. BT. D.D.O. ED DECL CI DOWNGRADED TO de Sma MERITER FROM CLASSIFIED BX: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW Declassified By: IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3. DDO, NMCC REASON: 5200.1R, PARA 2-301c566 12 MAY 92

himself by meritorious achievement from 14 November 1979 to 28 August 1980, while serving as the senior Communications Advisor to the Commander of the Joint Task Force charged with rescuing the American hostages held in Iran.

a. (S) In his role as senior Communications Officer, was responsible for designing, developing Colonel and ultimately deploying a strategic-tactical communications interface structure that linked the National Command Authorities with forward command elements of the deployed Joint Task Force. Working with communications managers in the National Security Agency, Defense Communications Agency and the Strategic Air Command, Colonel developed a series of redundant secure means of communicating long haul between fixed base stations, airborne mission aircraft and field deployed mobil ground elements that were extremely difficult for hostile communications/ electronic interception sites to detect and monitor. The system was subjected to numerous field tests in various adverse weather conditions as well as remote and intensely urban electronic environments.

b. (a) In the process of designing the system it was necessary to investigate the capabilities of a large number of electronic components and a wide variety of antenna configurations that could overcome some of the propagation problems that were known or suspected to exist in potential operating areas. This required an extensive coordination and research effort which Colonel tackled with a "can do" spirit and technical competence that became a hallmark of all his efforts. Often modifications had to be engineered at the factory to make an Air Force receiver compatible with a Marine or Army tactical radio. It also required procuring civilian state of the art commercial components and working with the manufacturer to militarize these items to allow them to operate reliably under austere field conditions.

c. The proof of Colonel skills and professional competence was repeatedly borne out in field tests and in two foreign deployments involving elements of the Joint Task Force, during which strategic communications were extremely effective. Many of the innovations, modifications and improvements which resulted from Colonel for efforts have been incorporated into many of the command and control nodes used in both Army and Air Force aviation.

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ULUNLI 3. (U) The distinctive accomplishments of Colonel **Constant** reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense. JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79 Attachment Citation Director, Joint Staff Action: (Approved) (Disapproved) 7 Signature Date i 1

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TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

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CITATION

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Sand Street and an O's street of the street of the Colonel 1 United States Air Force, distinguished himself by meritorious achievement from 14 November 1979 to 28 August 1980, while serving as the senior Communications Advisor to the commander of a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel, was responsible for designing, developing and ultimately deploying a strategic-tactical communications interface structure that linked the National Command Authorities with forward command elements of the deployed joint task force. He coordinated the efforts and interface of the communications managers of several government agencies with commercial sources to achieve the final product. Colonel investigated the capabilities of numerous electronic components and a wide variety of antenna configurations to overcome some of the known or anticipated propagation problems in the potential operating areas. This major undertaking required an extensive coordination and research effort which Colonel tackled with a "can do" spirit and technical competence that became a hallmark of all his efforts. Many of the innovations, modifications and improvements which resulted from Colonel efforts were proven during field tests and have since been incorporated into many of the command and control nodes used in aviation. The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) DEVIEW IS: 10 JUNE 2001

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EXTENDED BY DIRECTOR,

THE JOINT STAFF

10 JUN 1981

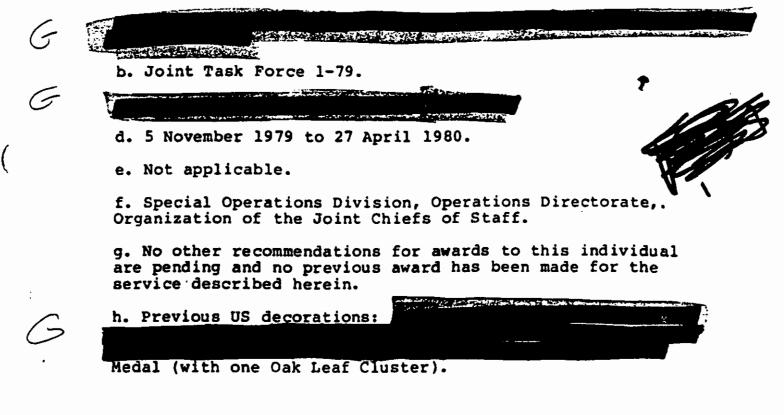
MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Declissified by . DDO NMCE 12800492

(U) 1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:



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(v)

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Lieutenant Colonel United States 2. Air Force, distinguished himself by meritorious achievement during the period 5 November 1979 to 27 April 1980, while serving as the Air Operations Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

During the period Lieutenant Colonel a. outstanding, dedicated performance while applying his in-depth knowledge and experience in special operations, and more specifically air operations, to the development, planning and training for the rescue mission.

The mission scenario was totally dependent on b. movement and positioning of aviation assets, and as such Lieutenant Colonel personally became a key figure. He developed flow schedules, movement diagrams and charts outlining the flow of mission and airlift support aircraft into the forward deployed bases. Since timing was an extremely critical factor, Lieutenant Colonel developed detailed procedures which facilitated timing control. The resultant charts, maps and books, which were tools of the control mechanism, became invaluable aids for the Chairman, Joint Chiefs of Staff in his briefings to the highest United States government officials. Lieutenant Colonel updated these aids on at least a daily basis in order to remain abreast of the dynamic training and mission environment.

During the deployment and mission conduct, Lieutenant c. Colonel became a key figure in the Joint Task Force (Rear) due to his intimate knowledge of the overall mission. This was evidenced when during the force deployment, a forward operating location was changed which resulted in diverting aircraft, rescheduling aircraft and adjusting logistics support. In his normal, methodical, calm manner, Lieutenant Colonel remained in firm control of the situation, with the end result being a smooth, orderly adjustment to the initial schedule.

Lreutenant;Colonel was a totally unselfish d. contributor during the several months of involvement, routinely working extremely long hours, virtually seven days a week in order to provide current, accurate information to the deployed elements of the task force. His contributions have resulted in notable improvements within the Special Operations Community.





3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment

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Citation

Director, Joint Staff Action:

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(Approved)

(Disapproved)

Signature

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CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

тО Man Aler and States United States Air Lieutenant Colonel

Force, distinguished himself by exceptionally meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the Air Operations Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national applied his in-depth concern. Lieutenant Colonel knowledge and experience in special operations to the development, planning and training requirements of this unique mission. He developed flow schedules, movement diagrams and charts outlining the flow of mission and airlift support aircraft which were vital to the mission These control mechanisms became invaluable aids execution. for the briefings of the highest officials in the United States government. Due to his intimate knowledge of the overall mission, Lieutenant Colonel was a key figure in the task force (rear) which was evidenced during force deployment when a forward operating location was changed resulting in diverting, rescheduling aircraft and adjusting vital logistics support. He remained in firm control of the situation, which resulted in a smooth, orderly adjustment to Lieutenant Colonel was a the initial schedule. totally unselfish professional who made significant contributions to the mission and to the Special Operations Community. The distinctive accomplishments of Lieutenant Colonel, reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



THE JOINT STAFF

### MEMORANDUM FOR THE DIRECTOR, JOINT STAFF 10 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

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b. Joint Task Porce 1-79.

d. 5 November 1979 to 27 April 1980.

e. Not applicable.

f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

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Previous US decorations.

and the Army Commendation

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566 Colonel4

United States Army, . distinguished himself by meritorious achievement during the period 16 November 1979 to 27 April 1980, while serving as a Psychological Operations Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

by During this period, Colonel demonstrated outstanding and dedicated performance while applying his in-depth knowledge and experience in may facets of special operations to the development of the unique mission support capability. Colonel during the initial planning period acted as the logistics coordinator, while simultaneously assisting in the development of for potential force movements. These early developed plans proved most effective and did in fact

and training for the operation, and the operation itself.

b. Colonel expertise in the interface a operations between agencies became quite evident and expertise in the interface and beneficial while working on several mission support techniques which remain highly compartmented. Through his personal liaison and guidance these unique capabilities were conceptualized and developed resulting in a notable improvement in the task force capability and also in the options and techniques available to Special Operations Forces.

3. (U) The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

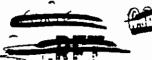
Director, Joint Staff Action:

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(Disapproved)

Signature

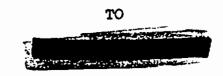
Date



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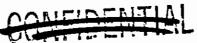
TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

CITATION



United States Army, distinguished Colonel himself by meritorious achievement from 16 November 1979 to 27 April 1980, while serving as a Psychological Operations Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel demonstrated outstanding performance and in-depth knowledge and experience in special operations in the development of unique mission support capabilities. Through his personal liaison with various agencies and individual guidance these several mission support techniques were conceptualized and developed while remaining highly compartmented. These developments resulted in notable improvements in the mission capability and in the options and techniques available to **Additionally** Special Operations Forces. Colonel provided assistance with the complex logisitic support function as well as lending his wide expertise

extremely beneficial to the mission conduct. The distinctive accomplishments of Colonel Feflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





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THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

10 JUN 1981

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

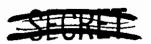
a. (U) Lieutenant Colonel Stephen D. Olynyk, United States Army Reserve,

- b. (U) Joint Task Force 1-79.
- d. (U) 16 November 1979 to 27 April 1980.
- e. (U) Not applicable.
- f. (U) Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.
- g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. (U) Previous US decorations: Joint Service Commendation Medal, Meritorious Service Medal, and the Army Commendation Medal.

(U) 2. Lieutenant Colonel Stephen D. Olynyk, United States Army Reserve, distinguished himself by meritorious achievement during the period 16 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

(U) a. (8) During the period, Lieutenant Colonel Olynyk demonstrated outstanding and dedicated performance while performing a variety of tasks



CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546 associated with the planning and execution of the rescue mission. He applied his wealth of expertise in the psychological operations field and his extensive background in foreign relations to the overall mission. Lieutenant Colonel Olynyk assisted in the development of special mission support techniques and procedures which remain compartmented due to their current benefit to Special Operations Forces.

b. Lieutenant Colonel Olynyk, as a Special Project duty officer, filled a critical position; one which the joint task force staff relied heavily upon. Due to the widely scattered task force elements and mission support units, a single point of contact during after duty hours in the task force headquarters was a vital link. Lieutenant Colonel Olynyk, in his normal, thorough manner remained abreast of ongoing activity and provided a stabilizing connection between the Commander, key staff and subordinate elements.

c. Lieutenant Colonel Olynyk fulfilled an extremely critical function when during the hours immediately following the aborted mission, a critical accounting of all mission personnel was required. He accepted this monumental tasking during this most sensitive and emotional period and through his diligence and perseverance, a complete accounting was accomplished in minimum time, thus alleviating undue pressure and strain on a variety of personnel.

3. (U) The distinctive accomplishments of Lieutenant Colonel Olynyk reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, US

Commander, Joint Task Force 1-79

Attachment Citation

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DIRECTOR, JOINT STAFF ACTION:

(Approved)

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(Disapproved)

Signature



#### CITATION

#### TO ACCOMPANY THE AWARD OF THE

JOINT SERVICE COMMENDATION MEDAL

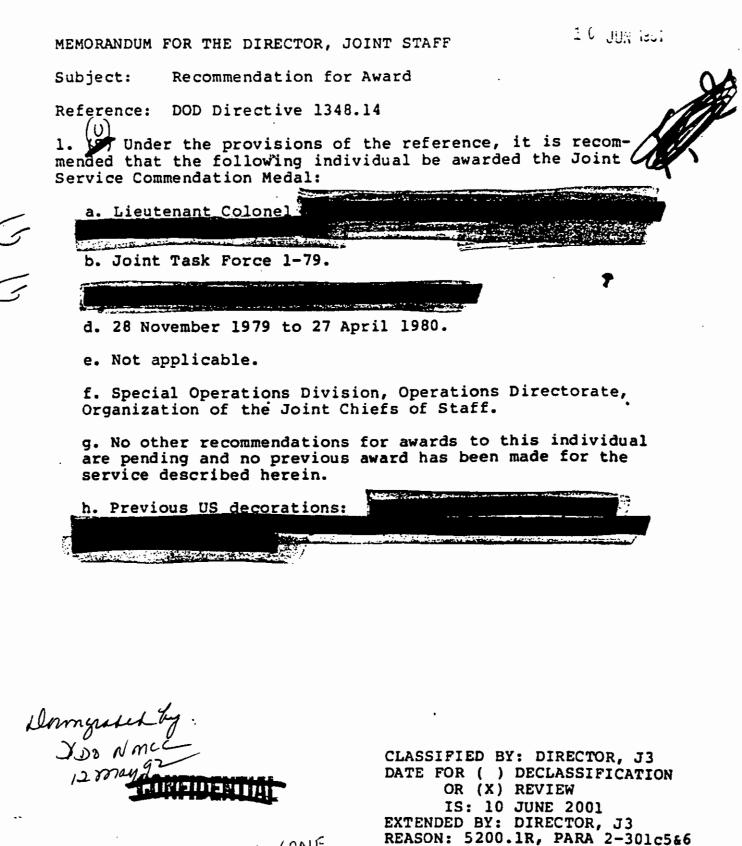
#### TO

#### STEPHEN D. OLYNYK

Lieutenant Colonel Stephen D. Olynyk, United States Army Reserve, distinguished himself by meritorious achievement from 16 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Lieutenant Colonel Olynyk applied his wealth of expertise in the psychological operations field and his expensive background in foreign relations to the overall mission. He assisted in the development of specialized support techniques and procedures which remain compartmented due to their current benefit to Special Operations Forces. Lieutenant Colonel Olynyk, as a special project duty officer, provided a vital continuity link between the task force staff and deployed elements and support units. In this capacity, he provided the personal contact found to be so important to the widely dispersed task force elements. The distinctive accomplishments of Lieutenant Colonel Olynyk reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



THE JOINT STAFF



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··· ,. JEUN .... Lieutenant Colonel United States Air Force, distinguished himself by meritorious achievement during the period 28 November 1979 to 27 April 1980, while serving as a Psychological Operations Officer in (7) support of the Joint Task Force charged with rescuing the American hostages held in Iran. Charles and the second a. (6) During this period, LtCol demonstrated outstanding, dedicated performance while applying his in-depth knowledge and experience in special operations as well as the intracies of the interface between agencies and departmetns of government. Through application of this expertise, LtCol 6 taskings which were extremely critical and essential to the task force mission. When confronted with a requirement for an improved means of entry into buildings, LtCol design concept to actual production, doing so in an excremely short period of time. This item of equipment was found to be extremely effective and has subsequently been adopted for use by selected military organizations. applied his broad ) When later tasked, LtCol understanding of the politico-military affairs within Iran, and personally wrote and coordinated the printing, rigging and packing of a leaflet for dissemination over A,G Tehran. (V)** d. _ During the rescue operation, LtCol. served as the Joint Task Force (Rear) operations officer during which time he established a format for and maintained رک documentation of all essential elements of information which proved invaluable for future reference. e. If LtCol assisted contributions not only assisted in the mission conduct, but even more importantly will have the long term effect of enhancing the operational capabilities of Special Operations Forces.



3. (U) By his exemplary performance of duty, LtCol the States Air has reflected great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGH Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

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Director, Joint Staff Action:

(Approved)

(Disapproved)

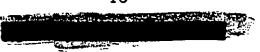
Signature



TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

CITATION

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Lieutenant Colonel United States Air Force, distinguished himself by meritorious achievement from 28 November 1979 to 27 April 1980, while serving as a Psychological Operations Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Lieutenant Colonel was personally responsible for the development and production of a unique item of equipment essential to the mission. He additionally produced and prepared for delivery, including delivery techniques, an informational leaflet which was a key factor in the mission concept. Lieutenant Colonel technical expertise and his quiet but thorough, persistent manner enabled him to fully discharge his responsibilities in the minimum time and with total professionalism. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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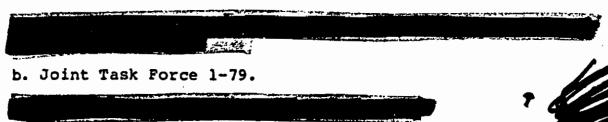
THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:



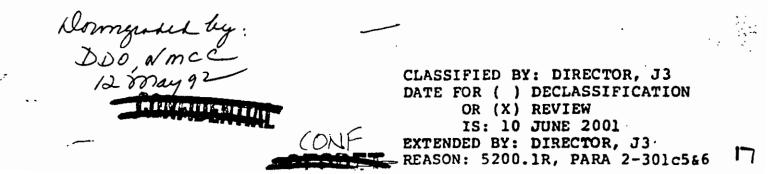
d. 12 November 1979 to 27 April 1980.

e. Not applicable.

f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

$\sim$	h. Previous I	<u>US_decorations</u> :	and a second
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2. If Lieutenant Colonel for the second of United States Marine Corps, distinguished himself by meritorious achievement during the period 12 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

a. During this period, Lieutenant Colonel and a demonstrated a high degree of professional competence in several capacities. During the initial planning phase, he assisted in the development of several plans

Implemented were exceptionally effective in covering a wide variety of activity from the and additionally provided the basis for continued

Lieutenant Colonel based on his familiarity with this type of planning, provided valuable specific ideas and direction to

b. As the task force activity rapidly accelerated into an around the clock operation with geographically dispersed 'training and operational requirements, Lieutenant Colonel filled the billet of project duty officer. In whis capacity he provided a vital continuity link between the commander and staff at the task force headquarters and the deployed elements, as well as supporting elements of the force. By remaining abreast of the rapidly moving situation, Lieutenant Colonel and gained the confidence of the individual task force participants and in so doing initiated resolution of many after hours requiremnts that arose.

c. Lieutenant Colonel additionally provided assistance with the security control for the task force headquarters which became increasingly critical as force numbers increased. The sucess of the security control program was evident by the lack of exposure to the force existence over the several months of activity.



3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States and the Joint Chiefs of Staff. JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature



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TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

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Lieutenant Colonel United States Marine Corps, distinguished himself by meritorious achievement from 12 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. During this period, Lieutenant Colonel demonstrated a high degree of professional competence and knowledge while developing a subset of plans which were extremely critical to continued task force activity. The plans were implemented with effective results while establishing a base for subsequent planning. As a project duty provided a vital continuity officer, Lieutenant Colonel link between the task force headquarters and deployed elements, which resulted in a smooth flow of after hours requirements. Due to his efforts, many of the behind the scenes requirments were fulfilled. The distinctive accomplishreflect great credit upon ments of Lieutenant Colonel himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





THE JOINT STAFF

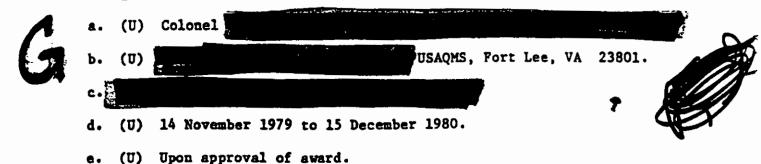
10 JUN 1961

MEMORANDUM FOR THE DIRECTOR, JOINT FORCE

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:



f. (U) No other recommendation of sward for this individual is pending and no previous award has been made for the service described herein.

g. (U) Previous US decorations:

2. (5) Colonal William R. (1997) distinguished himself by exceptional meritorious service during the period 14 November 1979 through 15 December 1980 in support of the Joint Task Force charged with the responsibility to recover the American hostages in Iran. Working directly for the Task Force Commander, Colonal West tasked with developing a multitude of aerial delivery techniques for fuel supplies. This was one of the most critical aspects of the planning process as the refueling methodology drove the concept of penetration and movement of the aviation elements.

a. (3) Without any precedent for assistance and with minimal established doctrine; Colonel developed a wide variety of delivery techniques to meet the Task Force meeds. Airborne delivery of fuel in the quantities

C Declamped by. DDO NMCC 12 May 1992

CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 HAME 2001 EXTENDED BY: DIRECTOR, J3 BEASON: 5200.1R, PARA 2-301c566 required and under constraints on airframes and ground handling equipment, Colonel required several new and innovative approaches to the problem. He personally designed a new parachute deployment device that permitted the extremely heavy weights involved to deploy the parachutes in a staged manner that provided almost 100% assurance of success. Additionally, he designed a ramp extraction device that allowed the POL containers to slide out of the MC 130 aircraft without obstruction to the ramp or damage to the aircraft. This work was absolutely critical to the ability of the Task Force to refuel itself in the desert if an airlanding site could not be found.

b. Learning that ground handling of POL items was very cumbersome and could cause critical time loss for the assault force, Coloneldesigned special ground handling equipment and personally tested it. His procedures were adopted by the assault force and became standard for the mission.

c. (a) In addition to aerial delivery of fuel, Colonel and also developed several ground refuel methods. Working with Marine and Air Force fuel personnel, Colonel and formed a joint fuels team that invented a ground refuel capability. The mix of Marine helos, USAF fuel bladders and Army filter systems provided a complex task in insuring a totally compatible delivery means. Colonel and working with the Quartermaster School at Fort Lee, modified the key items of each Services' equipment to where it would work faultlessly. His ultimate design was that employed on the actual mission. Colonel and distinguished performance of duty reflects great credit upon himself, the United States Army and the Joint Chiefs of Staff.

JAMES B. VAUCHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

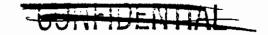
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Signature



### CITATION

TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

Colonel ______ United States Army, distinguished himself by exceptionally meritorious service from 14 November 1979 to 15 December 1980 while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran. Colonel ______ was tasked with the responsibility for aerial delivery of fuel for the assault force. Working under severe constraints of weight and altitude, Colonel ______ personally designed several highly effective delivery techniques with almost 100% assurance of success. Additionally, working with a multi-service team, Colonel ______ designed a ground refuel system for helicopters that was adopted by the Task Force Colonel ______ distinguished performance reflects great credit upon himself, the United States Army and the Joint Chiefs of Staff.





THE JOINT STAFF

United States Army,

CLASSIFIED BY: DIRECTOR

DATE FOR ( ) DECLASSIFICATION OR (X) DEVIEW IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 C JUN ISSI

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

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Lieutenant Colonel

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1. (U) Under the provisions of DOD Directive 1348.26, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for noncombatant meritorious achievement in a position of significant responsibility.

(U) Lieutenant Colonel (Major during term of service) (U) Joint Task Force 1-79. đ. (U) November 1979 to 5 May 1980.

e. (U) Individual released from J3, OJCS, and returned to Army staff on 6 May 1980.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

distinguished himself by extremely meritorious achievement as Special Assistant to the Commander of Joint Task Force 1-79 during the period

of expertise in counterterrorism, he initially provided assistance to the Joint Staff in preparing options to rescue the Americans held hostage in

Inon formation of the Joint Task Force headquarters, Lieutenant

Colonel was assigned to the staff in order to accomplish a number of extremely sensitive actions related to manning, equipping and training

8 November 1979 to 5 May 1980. Due to Lieutenant Colonel

the rescue force. He was directly responsible for attaining qualified Army linguists, procurement of specialized equipment from numerous research, development and civilian agencies and personally arranged for use of training sites belonging to non-DOD federal agencies. Lieutenant Colonel ability to handle highly sensitive operational requirements in a timely manner while maintaining strict operations security permitted the highest possible degree of support for this National effort.

b. Based on Lieutenant's detailed knowledge of the plan and demonstrated ability to accomplish critical tasks, the Joint Task Force Commander personally selected Lieutenant Colonel and the plan with the rescue force and perform a series of mission essential requirements in the objective area. Lieutenant Colonel and selfless support of this project was instrumental in the development of force capabilities required for the conduct of this mission and for future special operations missions.

3. (U) Lieutenant Colonel and the distinguished performance of duty, ability to perform the most difficult tasks under conditions of high stress and absolute loyalty to the Joint Task Force Commander throughout this period of service reflect the highest degree of credit upon Lieutenant Colonel The United States Army, and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

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Date



TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Jr., United States Army, distinguished Lieutenant Colonel himself by extremely meritorious achievement from 8 November 1979 to 6 May 1980, while serving as the Executive Assistant and aide-de-camp to a joint task force commander who was responsible for planning and executing a sensitive military operation of the highest national importance. Lieutenant Colonel was directly responsible to the joint task force for accomplishing a number of time sensitive and highly classified tasks related to national level coordination for training, logistics support and operations of the task force. Lieutenant Colonel proves broad grasp of operational requirements, military capabilities and the complexities of national level decision-making enabled him to fully discharge his responsibilities with the highest degree of competence and precision under conditions of high stress and rapidly changing circumstances. His demonstrated selflessness, distinguished performance of duty and truly professional accomplishment of all assigned missions reflect the greatest credit upon Lieutenant Colonel the United States Army, the Organization of the Joint Chiefs of Staff and the Department of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF 1 0 JUN 1381

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

(U) 1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

$\bigcap$	a.
G	b. Joint Task Force 1-79.
0	
	d. 24 November 1979 to 27 April 1980.
~	e. Not applicable.
G	f. 29408. USS TRIPPE (FS 1075) Charleston, SC.
	g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
	h. Previous US decorations:
	CLASSIFICATION RETTER EQ 12356 CONDUCTED DN 12 May 92
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	X DEEL D DOWNERAASED TO
	CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION
	OR (X) REVIEW
	IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3
	REASON: 5200.1R, PARA 2-301c546

2. () Commander United States Navy, distinguished himself by meritorious achievement from 24 November 1979 to 27 April 1980 while serving as a Communications Officer assigned to the Joint () Task Force charged with rescuing the American hostages held in Iran.

7 Commander demonstrated his technical a. . ingenuity and dedication by assuming the challenge and accepting the responsibility for designing, installing, testing and refining a secure and reliable privacy voice and teletype network for use by National Command Authorities and the elements of the special mission task force. The force eventually was deployed and communicated successfully from five geographically separated foreign area locations, spread over 2000 miles with distances averaging 700 miles between sites. All sites, including those embarked on naval vessels, combined the flexibility and simplicity of tactical communications and the reliability, speed, and security associated with strategic systems. This system of interconnecting and overlapping links and relays had to be developed from initial design, components assembled, installations engineered, frequency paths researched and isolated, satellite relay angles and fidelity calibrated and validated.

b. The system that Commander was so instrumental in developing was operational to varying degrees for a period in excess of a year and proved itself repeatedly on an almost daily basis throughout the entire period. On more than a dozen occasions, when all elements of the task force were deployed throughout the United States to test and perfect tactical procedures and timing plans under extremely austere conditions, the system capability exceeded that anticipated in view of the mission area.

c. (7) The establishment and maintenance of this network and its alternate routing system required the professional and technical cooperation of communicators throughout the Department of Defense and included such entities as the Air Force Communication Service, the Army Strategic Communication Command, both Military Airlift Command and Strategic Air Command and the National Security Agency, as well as Naval elements deployed throughout the Pacific. Additionally, coordination had to be affected with both EUCOM and PACOM and the Defense Communications Agency. It was largely through the technical competence, dynamic leadership and diplomatic management skills and personal dedication of Commander that this gigantic effort was accomplished in days and weeks vice the months and years it would have taken under normal circumstances. Commander efforts, personal service, professional compêtênce and total mission dedication enhanced the posture of the joint task force and of the communications community.



3. (U) The distinctive accomplishments of Commander reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense. 7 JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment

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Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

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TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

Commander United States Navy, distinguished himself by meritorious achievement from 24 November 1979 to 27 April 1980, while serving as a Communications Officer assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. Commander was responsible for designing, installing, testing and refining a secure privacy voice and teletype network for use by National Command Authorities and deployed elements of the task force. The system proved reliable when operating from five geographically separated foreign area locations. The system that Commander was so instrumental in developing was operational to varying degrees for a period in excess of a year and proved itself on several occasions when task force elements were deployed throughout the United States. The establishment and maintenance of the system required extensive cooperation of communicators throughout the entire Department of Defense, a task which Commander handled admirably. His efforts, personal service, professional competence and total mission dedication enhanced the posture of the joint task force and of the communications community. distinctive accomplishments reflect great Commander credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301





THE JOINT STAFF

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10 JUN 1981

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. المحالة المحالية الم Joint Task Force 1-79. 12 November 1979 to 20 January 1981. d. e. Not applicable. Camp Smith, HI 96861. Commander in Chief, Pacific Staff, f.

No other recommendations for awards to this individual are pending, 8. and no previous award has been made for the service described herein.

Previous US decorations: h.

Colonel/ United States Air Force, distinguished himself by meritorious achievement during the period 12 November 1979 to 20 January 1981 while serving as the Pacific Command Liaison Officer assigned to the Joint Task Force charged with being prepared to secure the release of the Americans held hostage in Iran. Throughout the 15 months of the hostage detention, Colonel was the principal point of contact with CINCPAC and in this key position was responsible for coordinating all force training, logistics transfers, naval prepositioning, and carrier-based combat in air cover.

During the first hectic six weeks of the crisis, Colonel Kesting: 8. was intensely involved in coordinating the undetected movement of the CONUSbased CINCLANT RH=53 helicopters to a CINCPAC aircraft carrier underway in

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546

## ULUTTE

the Indian Ocean. Shortly, thereafter, Colonel deployed to the CVA as the CINCPAC/JTF representative remaining on board for the next 30 days during which time the helicopters were transferred to a relieving CVA.

by Colonel Coverse was also intimately involved in coordinating and the coverse of the second 
c. Colonel control acting in the dual role of JTF liaison and and CINCPAC representative to the 7th Fleet, coordinated with the Military Airlift Command, EUCOM and the 7th Fleet and arranged the undetected movement of the helicopter crews from the Western United States through Europe to the Middle East land fall point with subsequent transfer to the CVA which was underway several hundred miles at sea.

d. Colonel was also extremely involved in developing the the helicopters undetected by Soviet and Frantan surveillance. The veersatility and professional competence of Colonel warrant recognition.

3. (U) By his exemplary performance of duty, Colonel manage has reflected great credit upon himself, the Pacific Command, the United States Air Force, and the Department of Defense

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JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

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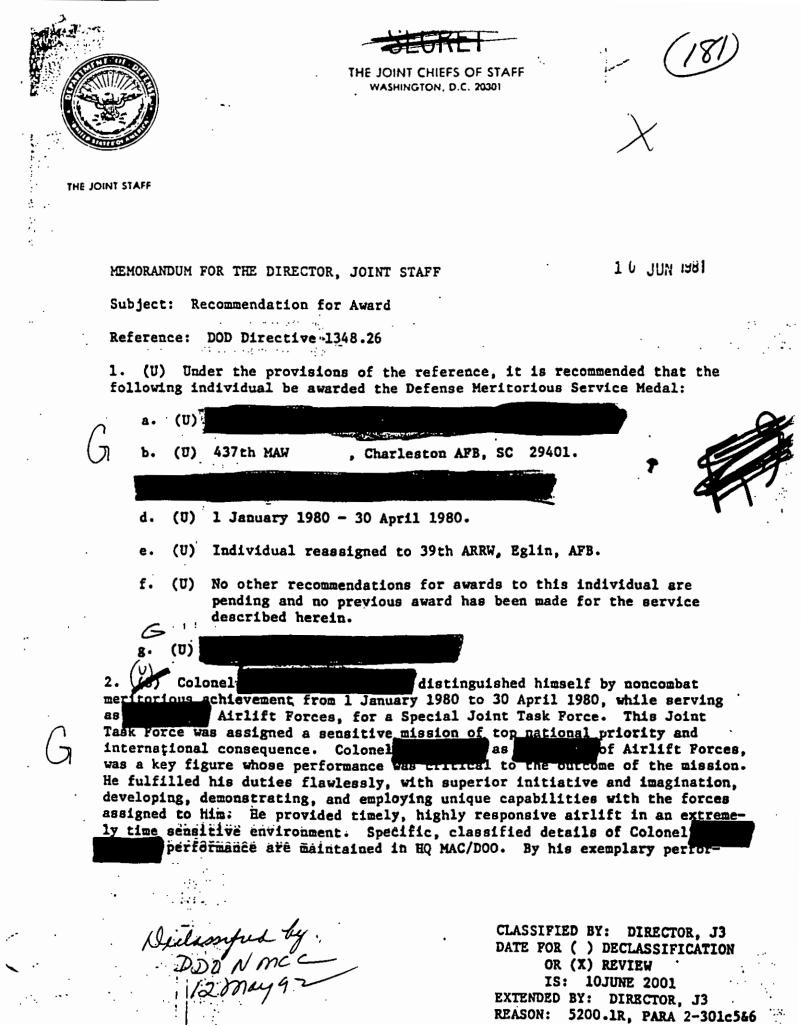


TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Air Force, distinguished himself by Colonel meritorious achievement from 12 November 1979 to 20 December 1980, while serving as the Pacific Command Liaison Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel was the principal point of contact with the Commander in Chief, Pacific, and as such was responsible for coordinating all force training, logistics transfers, naval prepositioning and carrier-based combat air cover. He was intimately involved in the low visibility movement of forces from the United States into the Pacific theater, an action which required extensive coordination. By his personal involvement and dedication, Colonel provided a critical link in the task force mission which will ultimately have a positive impact on the Special Operations Community. The distinctive accomplishments of Colonel reflect great credit upon himself, the Pacific Command, the United

States Air Force, and the Department of Defense.





mance of duty, Colonel manage has reflected great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

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DIRECTOR, JOINT STAFF ACTION -

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# Signature

Date 🕈



TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Colonel United States Air Force, distinguished himself by noncombat meritorious achievement from 1 January 1980 to 30 April 1980, while serving as Airlift Forces, for a Special Joint Task Force. This task force was assigned a sensitive mission of top national priority. Colonel Company imaginative leadership provided unique capabilities and highly responsive airlift, in a critically time sensitive environment, which were crucial to the outcome of the mission and enabled flawless performance by the Military Airlift Command. By his exemplary performance of duty, Colonel Company has reflected great . credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.



THE JOINT STAFF

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

1 0 JUN 1981

Subject: Recommendation for Award

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

b. HQ, MAC/DOOMS, Scott AFB, IL 62225.

d. 1 December 1979 to 30 April 1980.

e. HQ, MAC/DOOMS, Scott AFB, IL 62225.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. Previous US decorations:

2. Captain a second of a special team formed to guide Military meritorious achievement as a member of a special team formed to guide Military Airlift Command (MAC) support to the Joint Task Force (JTF) charged with the rescue of the American hostages held at the American Embassy, Tehran, Iran.

a. In a period when time was of the essence, Captain was totally responsible for MAC aircraft use to support all involved operating locations. Through his ceaseless efforts, forces were brought together from various commands and DOD agencies.

b. To enhânce security, the number of crews actually flying into FOLs Alpha and Bravo were held to a minimum. Transhipment from USAFE installations fequired the utmost in professional dedication and skill.

CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546 c. He and his team resolved myriad complex problems in real time. His knowledge of the airlift/logistic function made possible the rescue attempt. His efforts brought together all the support equipment and personnel required.

d. Any error or mismanagement by Captain could have caused mission abort and placed numerous American lives in grave danger.

3. (U) Captain and a flawless management of airlift was exemplary. In this position or responsibility, Captain performed with extreme professional skill and competence. This distinguished duty performance of Captain and reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

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Director, Joint Staff Action:

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Signature

Date

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TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

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Captain United States Air Force, distinguished himself by meritorious service while assigned as a member of a special planning team assigned the task of guiding Military Airlift Command support to a special Joint Task Force, from 1 December 1979 to 30 April 1980. The imagination, initiative, and superior performance of Captain femabled flawless Military Airlift Command support to a military operation of top national priority and resulted in new dimensions being added to airlift capability. Captain find distinguished performance of duty throughout this period reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.





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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF 1 0 JUN 1981 Subject: Recommendation for Award . . . 1 * Reference: DOD Directive 1348.26 Real and a state of the second se 1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal: a (U) Captain (U) HQ MACOS/XOZS, Scott AFB, IL 62225. Ъ. (U); (U) 1 December 1979 to 30 April 1980. (U) HQ MACOS/XOZS, Scott AFB, IL 62225. f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. (U) distinguished himself by noncombat Captain meritorious achievement as a member of as special team formed to guide Military Airlift Command (MAC) support to the Joint Task Force (JTF) assigned a unique mission to rescue the American hostages held at the American Embassy, Tehran, Iran. 8. In a time sensitive period where each decision was critical to mission success, he used imagination and extreme personal initiative to prepare for and begin the execution of vital airlift to support the hostage rescue attempt. (B) Captäin was responsible for the concept planning for airlift support to Alpha, Bravo, and connecting airflift flights from CONUS to USAFE bases.

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6 c. He and his team resolved a myriad of complex problems that had any one gone unsolved could have resulted in mission aborts and placed American lives in grave danger.

3. (U) Captain the flawless planning and execution were exemplary. In this position of responsibility, Captain the performed with extreme professional competence. The distinguished duty performance throughout this period by Captain the performance throughout States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUCHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION

(Approved)

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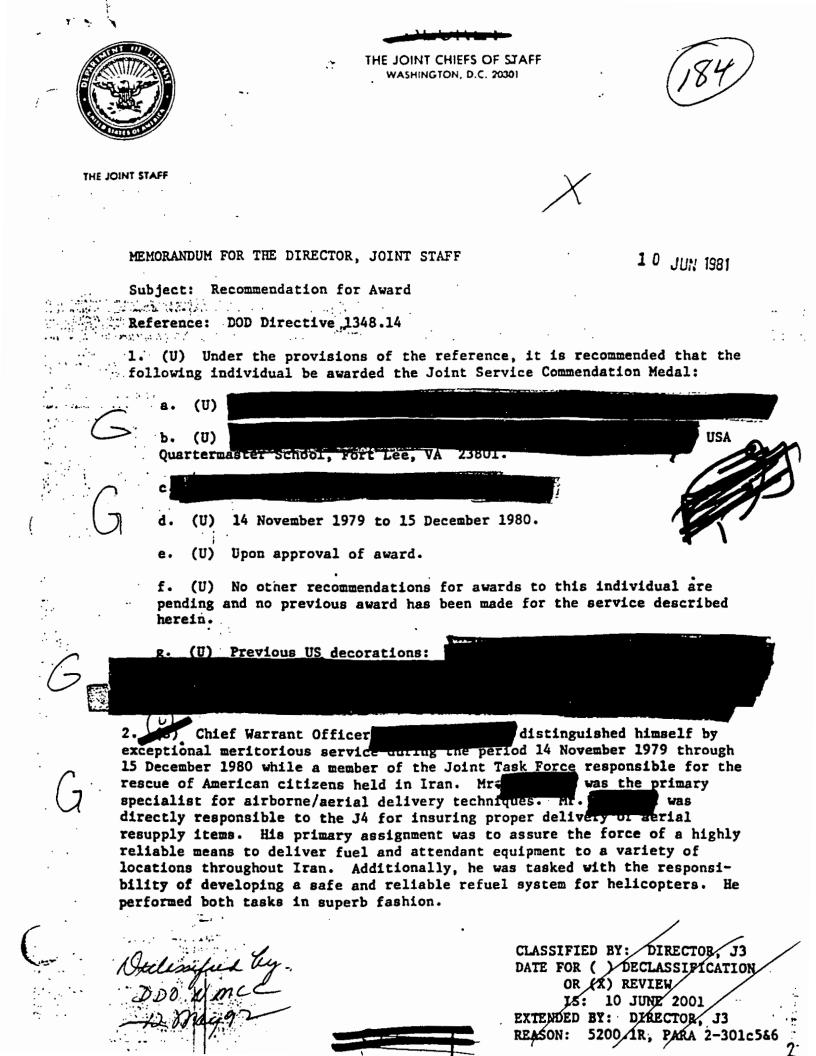
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TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

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Captain and the second 


a. Initially, the Task Force had no reliable means to deliver fuel to the Helo Force after the initial long penetration by the rescue force. Mr. The designed a fuel system and delivery technique to solve this problem using existing items from three separate services. Without benefit of previous doctrine or techniques, Mr. The developed a highly reliable fuel system and airborne delivery method. This equipment configuration and delivery mode was adopted by the Task Force and proved highly successful in field trials. During the airborne delivery phase, initial rigging techniques proved inadequate. Under great stress, working at night, with USAF crews, Mr. The handmade a stress release system that permitted a staged delivery of POL to the helicopter force. This action was vital to the overall training program and permitted a rapid completion of a crucial training phase.

b. (o) Mr. and the upon deployment to the forward staging base, assumed the role of logistics manager for the Task Force when the volume of traffic at that base became unwieldy to efficiently handle. Mr. More took on great responsibilities in terms of managing USAF lift schedules, off-load techniques and pre-positioning of supplies for most efficient mission utilization. This action would have been vital for success had the rescue mission gone beyond Desert One. Mr. devotion to duty and highest demonstrated capability reflects great credit upon himself, the United States Army, and the Joint Chiefs of Staff.

JAMES B.

Major General, USA • Commander, Joint Task Force 1-79

Attachment . . Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

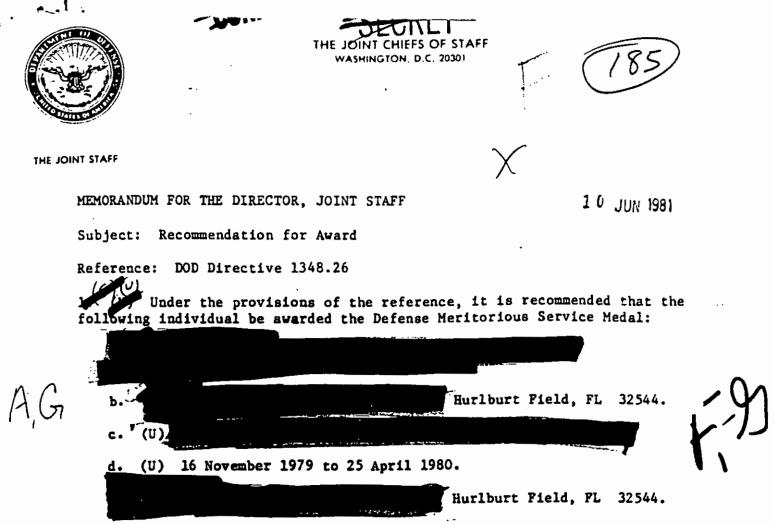
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TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

CW03 United States Army, distinguished himself by meritorious achievement from 14 November 1979 to 15 December 1980, while serving as aerial delivery specialist to the Joint Task Force charged with the recovery of American hostages held in Iran. Mr. Was responsible for developing several aerial delivery techniques of fuel and for a ground refueling system of helicopters. His innovative ideas, personal example and technical expertise were significant contributions to Force efficiency. The distinctive accomplishments of CW03 Control Chiefs of Staff.



f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

2. Major memory distinguished himself by exceptionally meritorious achievement as MC-130 Mission Planner and Chief Navigator from 16 November 1979 to 25 April 1980. In this capacity, supporting a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance, Major mission served as one of three original MC-130 Combat Talon planners selected by the JTF to assist in initial planning for the effort.

a. He worked directly with members of the JTF, the JCS and other government agencies throughout the formulation phase of the operation. He. was directly involved in formulating and coordinating training scenarios and techniques with specially selected KC-135, C-141 and heli-

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566

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copter aircrews as well as Air Force Combat Control Team members during training phases of the JTF mission.

Major major provided operational inputs and assisted in establishment of operations/intelligence interface to include: escape and evasion matters, chart and special photo requirements, and use of accurate geographic coordinates for specific objective areas.

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3 (1) These specific achievements clearly demonstrate Major sector outstanding professional skill, extensive knowledge, initiative dedication and exemplary performance. Major distinguished performance of duty throughout his period of service reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

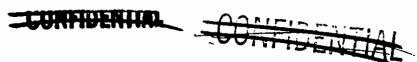
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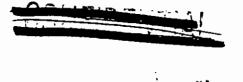
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TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Major meritorious, United States Air Force, distinguished himself by exceptionally meritorious conduct in the performance of his duty as MC-130 mission planner for Joint Task Force 1-79 from 16 November 1979 to 25 April 1980. During this period, Major meritorial rates responsible for all MC-130 planning as part of the force formed to rescue American hostages held in Iran. His sound judgment, superior professional knowledge and calm demeanor materially contributed to force efficiency and capability. Major developed a variety of techniques and planning concepts that were instrumental in gaining a high degree of confidence by the force. Major accomplishments and distinguished performance of duty reflects great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301 THE JOINT STAFF 10 JUN 1931 MEMORANDUM FOR THE DIRECTOR, JOINT STAFF Subject: Recommendation for Award Reference: DOD Directive 1348.24 (b) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal: United States Air Force, a. (U) Lieutenant Colonel Hurlburt Field, FL. (U) (U) 10 December 1979 to 15 June 1980. đ. f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. f. (U) DFC, MSM(1), AM(7), AFCM. Lieutenant Colonel United States Air Force, 2. distinguished himself by exceptionally meritorious service from 10 November 1979 to 15 December 1980 while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran. a.( Lieutenant Colonel as squadron commander. directed the training of aircrews, the development and refinement of tactics, the modification of aircraft and the use of new equipment uniquely suited for the Joint Task Force mission.  $(\mathbf{v})$ Lieutenant Colonel **Colonel States** is considerable engineering and b. 🖌 operational test and evaluation background to manage the development and testing of infrared lighting systems, helicopter refueling systems, and other unique hardware used on the rescue mission. CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR J3 REASON: 5200.1R, PARA 2-301c546

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c. During a two-month period, as the acting mission commander, Lieutenant Colonel and effectively managed the equipment development efforts, coordinated the myriad details associated with three full-scale dress rehearsals and several minor training exercises, and still kept his spuadron on an even keel. Lieutenant Colonel and the Desert One landing site.

d. [4] The singularly distinctive performance of the C-130 element on the rescue mission culminated several turbulent months of intense training guided by Lieutenant Colonel [1]

e. Following the mission, Lieutenant Colonel was handpicked to testify before the United States Senate, House of Representatives, and the Holloway Board.

f. (7) Lieutenant Colonel and drafted the 1st SOW inputs to the rescue after action report, handling all tasks with the utmost competence and professionalism.

3. (U) In this position of significant responsibility, under hazardous conditions, Lieutenant Colonel performed with extraordinary professonalism competence. The singurary superior and distinctive accomplishments of Lieutenant Colonel performed great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

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TO ACCOMPANY THE AWARD OF THE

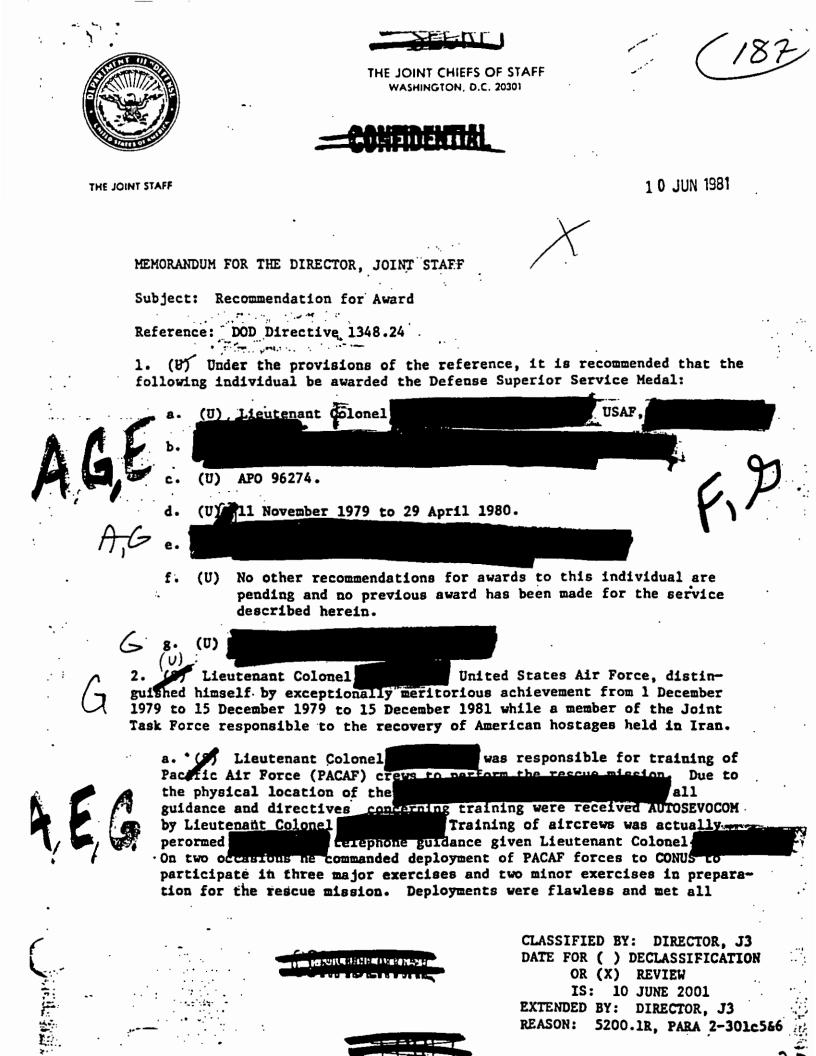
DEFENSE SUPERIOR SERVICE MEDAL

TO

:

Lieutenant Colonel Junited States Air Force, distingished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States

Hurlburt Field, Florida, from 10 December 1979 to 15 June 1980. During this period, Lieutenant Colonel and directed his squadron's training, preparation and participation in the Joint Task Force attempt to rescue American hostages held captive in Iran. His superior leadership, sound judgment and exemplary professional competence under adverse conditions were instrumental factors in the resolution of many complex problems, and in the development of unique tactics, new procedures and special modifications crucial to the conduct of this mission. The singularly distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.



in-place, dates and times. Under Lieutenant Colonel and the second direction, during pre-mission exercises, all PACAF-trained crews performed superbly with 100 percent mission launch and effectiveness achieved.

b. I Upon mission execution, Lieutenant Colonel Commanded deployment of three MC-130E aircraft to the second on 40-nour notice in preparation for the mission. Deployment included obtaining

diplomatic clearance and mobilization of all equipment for the bare base operation at Forward Operating Location Bravo. Deployment required two in-flight, night refuelings per aircraft. All three aircraft departed "on the hack" and closed to plus or minus 10 minutes of estimated time of arrival to Bravo and commanded deployment of PACAF-based forces from the second to Bravo and commanded establishment of the operating location.

c. Serving as the single point of contact between US Forces at Bravo and foreign nationals in charge of the physical location, Lieutenant Colonel flew as first pilot on Night One operations.

d. Following the emergency evacuation, he served as medical assistant upon arrival of casualty victims at Bravo. All burned victims were prebared for onward movement by C-141 aircraft within one hour of their arrival at Bravo.

He commanded redeployment of all PACAF forces from Bravo to and subsequently to home base. Redeployment hour flight.

3. (U) In this position of significant responsibility, under hazardous conditions, Lieutenant Colonel performed with extraordinary, professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA

Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

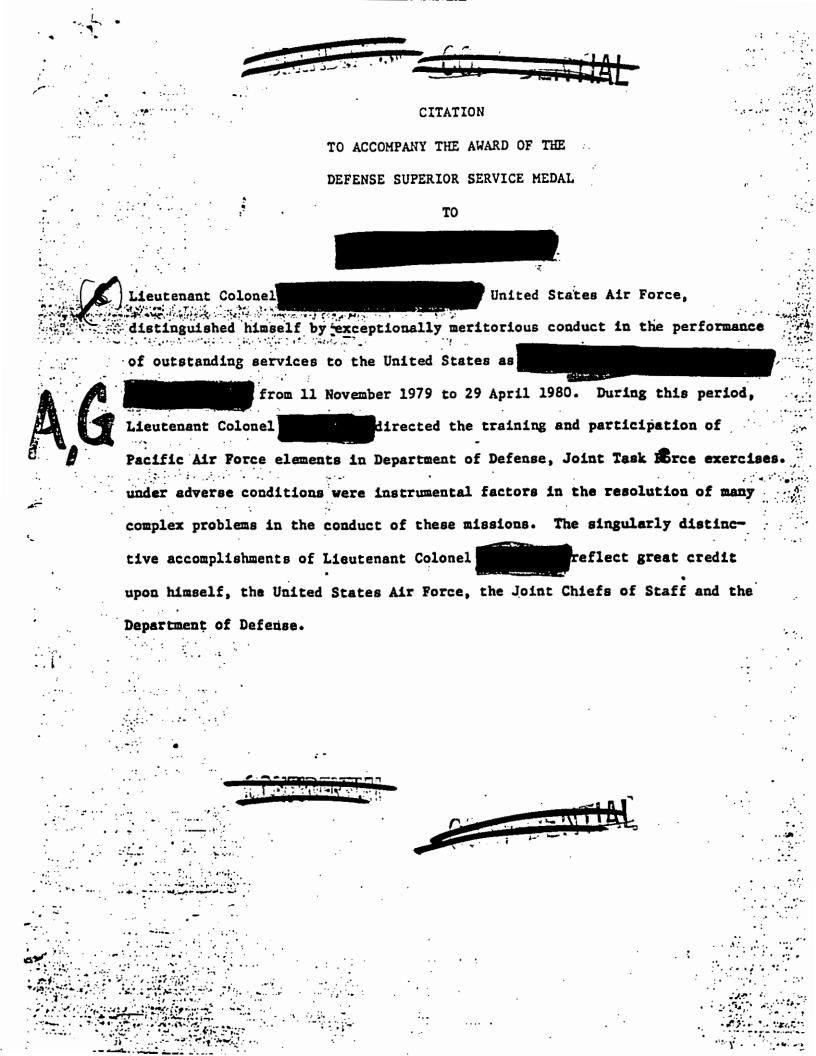
DIRECTOR; JOINT STAFF ACTION

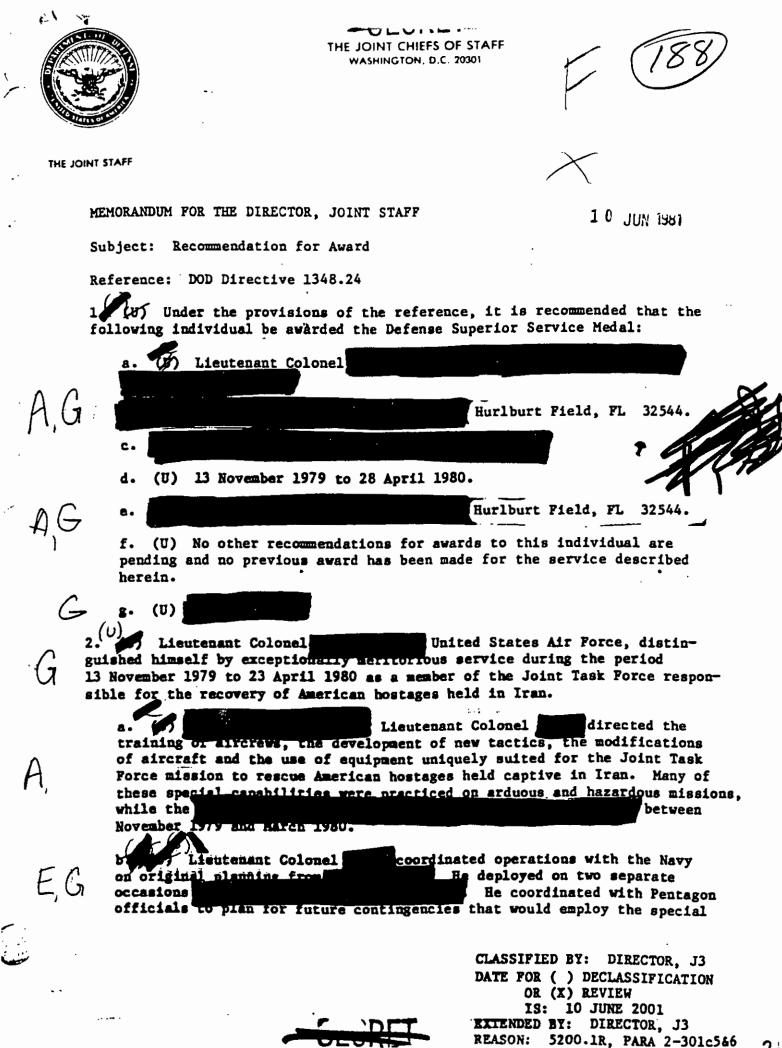
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Date





capabilities of the AC-130H Gunship. As a result of Lieutenant Colonel efforts, the capabilities of the AC-130-Gunding were significantly expanded with multiple new tactics developed and trained. Among the singular accomplishments of Lieutenant Colonel be included: - First employment of AC-130 in-flight refueling First man Implementation of techniques Implementation of AC-130 - Implementation of long range secure voice AC-130 operations -<u>New techniques</u> for - Developed

3. (U) In his position of significant responsibility, under arduous conditions, Lieutenant Colonel performed extraordinary professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel performed credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.

JAMES B. VAUGHT Major General, US Army Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION

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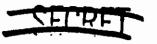
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furlburt Field, Florida, from 13 November 1979 to

## CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

**TO** 

Lieutenant Colonel Lieutenant, United States Air Force, distinguished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States as

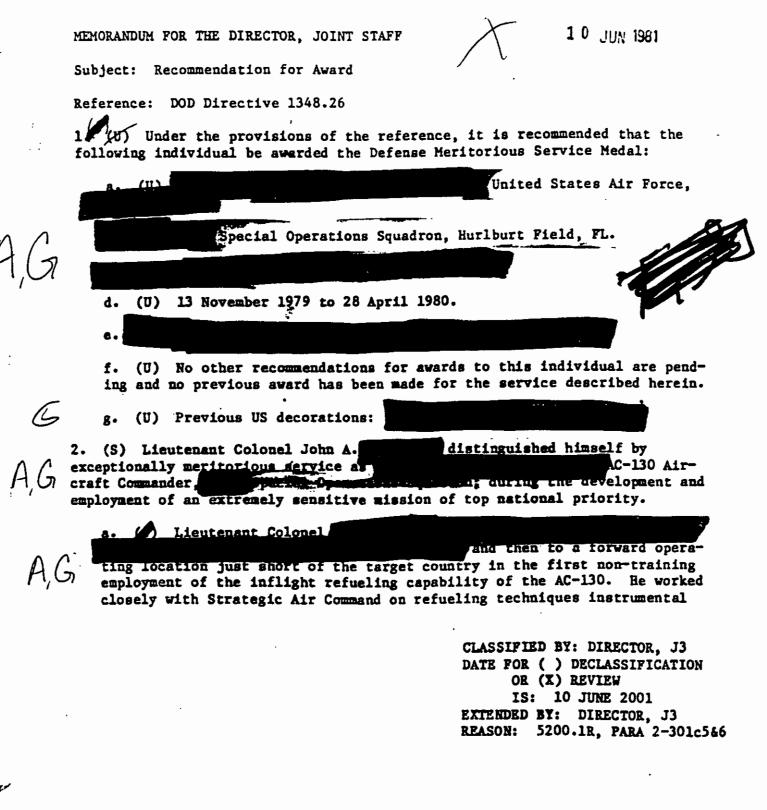
28 April 1980. During this period, Lieutenant Colonel **Conduct** directed his squadron's training, preparation and participation in missions directed by the Joint Chiefs of Staff. His superior leadership, sound judgment and exemplary professional competence under adverse conditions were instrumental factors in the resolution of many complex problems, and in the development of unique tactics, new procedures and special modifications crucial to the conduct of these missions. The singularly distinctive accomplishments of Lieutenant Colonel **Conduct** great credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF







in the development and demonstration of a full array of tactics necessary for his forces to provide required support for the delicate mission

b. (6) Lieutenant Colonel and a solution of ficer, personally contributed to the achievement of a 100 percent launch rate during the deployment of his forces. While deployed to the forward operating location, Lieutenant Colonel and the contributed to the outstanding performance of duties by all his air crews in spite of austere living conditions compounded by extreme heat and frequent sandstorms. These specific achievements clearly demonstrate his outstanding professional skill, extensive knowledge, initiative, dedication and exemplary performance.

(U) The singularly distinctive accomplishments of Lieutenant Colonel reflects great credit upon himself, the United States Air Force, and Joint Chiefs of Staff.

JAMES B. VAUGHE Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

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Director, Joint Staff Action:

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(Disapproved)

Signature

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Date

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TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

Lieutenant Colonel United States Air Force, distinguished himself by exceptionally meritorious service as Operations Officer and Aircraft Commander, from 13 November 1979 to 28 April 1980, while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran. As part of a specially selected force consisting of Army, Navy, Air Force and Marine Corps elements, he participated in numerous Joint Task Force exercises at great risk to gain a high state of mission readiness. His outstanding professional skill exhibited under arduous conditions, combined with his extensive knowledge, initiative, dedication and exemplary performance resulted in the development of unique tactics, new procedures and special modifications that were crucial to the conduct of these very complex missions. The singularly distinctive accomplishments of Lieutenent Colonel reflect great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

a. <u>Master S</u>ergeant Holloman Air Force Base, NM. Holloman AFB, NM 88300. d. 26 January 1980 to 24 March 1980.

49th Services Squadron, Holloman AFB, NM. e.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. AFCMC(1).

2. Master Sergeant and the service United States Air Force, distinguished himself by meritorious service from 26 January 1980 to 24 April 1980 while serving as Food Service Supervisor for the Joint Task Force deployed in support of the effort to rescue the American hostages being held in Iran.

a. Despite the lack of normally available messing facilities, food service personnel, under Master Sergeant direction, maintained the healthful nutrition of all personnel assigned from a kitchen and dining hall located in a primitive bunker. After rebuilding the interior of the facility; adding and restoring most of the stoves, ovens and other equipment; Master Sergeant approach and his men averaged 18-hour work days while maintaining a high quarty rood service for the deployed personnel. This included working through the heat of the day in the desert, cooking in an enclosed area without the benefit of air conditioning or adequate ventilizien:

Declimpted by: DDO NMCC 12000492

CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546 b. With no running water available, they handcarried all water used for cooking, cleaning and sanitation, They constantly monitored health conditions, successfully preventing outbreak of any food-borne disease common to similar remote areas and circumstances.

c. Due to the limited availability of certain items, Master Sergeant developed a wide variety of menus and recipes with those foodstuffs available so that a wide variety of foods and well-balanced diets were always available.

3. (a) The excellent food service provided under the supervision of Master Sergeant contributed greatly to a high level of morale among the personnel involved in the operation. Master Sergeant specific achievements clearly domonstrate outstanding professional skill, extensive knowledge, dedication to duty and exemplary performance.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

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Director, Joint Staff Action:

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Signature

Date

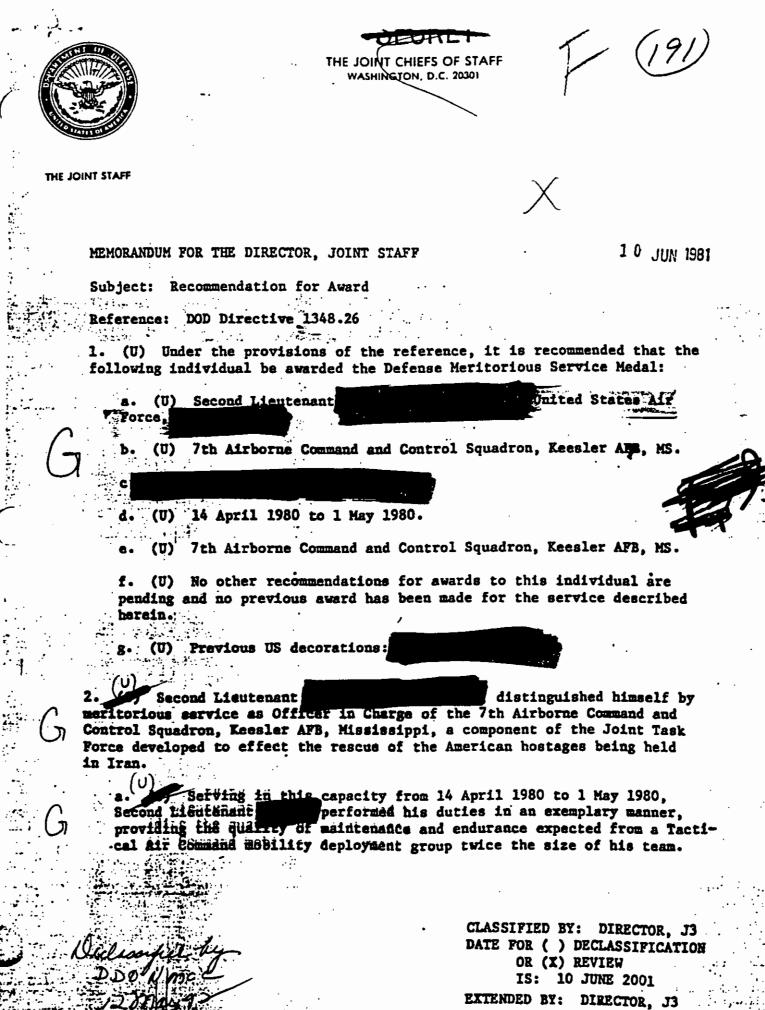


TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO	
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distinguished himself by meritorious service Master Sergeant from 26 January 1980 to 24 April 1980 while serving as Food Service Supervisor in support of a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance. Despite the lack of normally available messing facilities, food service personnel, under direction, maintained the healthful nutrition of all Master Sergeant personnel assigned from a kitchen and dining hall located in a primitive bunker, maintaining a high quality food service. With no running water available they handcarried all water used for cooking, cleaning and sanitation. constantly monitoring health conditions and successfully preventing any outbreak of any food-borne disease common to similar remote areas and circumstances. Due to the limited availability of certain items, Master Sergeant developed a wide variety of menus and recipes with those foodstuffs available so that a wide variety of foods and well-balanced diets were always available. The excellent food service provided under the supervision contributed greatly to a high level of morale of Master Sergeant among the personnel involved in the operation. By his exemplary performance has reflected great credit upon himself, of duty; Master Sergeant

the United States Air Force, and the Joint Chiefs of Staff.



REASON: 5200.1R, PARA 2-301c546

b. During the first phase of the operation, Second Lieutenant was tasked with deconfiguring and reconfiguring three EC-130 allocatt for mission requirements. Demanding 14-hour days, this task was accomplished in record time and in an excellent manner.

c. (a) During pre-mission training, Second Lieutenant and the solution maintenance personnel launched and recovered multiple sorties each day, all on time. The quality of maintenance was lauded by all the 1st Special Operations Wing aircrews he supported.

d. Upon deployment, Second Lieutenant provided vital enfoute maintenance support crucial to execution timetables, performing in an exceptional manner at Operating Location Alpha despite long working hours, drastic changes in eating habits, arduous climatic factors and other adverse living conditions. With extraordinary proficiency, under even more austere living and working conditions at location Bravo, Second Lieutenant and accomplished an engine change absolutely essential to the successful lainch of all mission C-130 aircraft.

e. Following the incident at Desert One, Second Lieutenant provided vital assistance to the wounded personnel and assisted in their evacuation.

3. (U) The distinctive accomplishments of Second Lieutenant and and a sustere conditions clearly demonstrates his outstanding leadership and personal devotion to duty, reflecting great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

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JAMES B. VAUGHT Major General. USA Commander, Joint Task Force 1-79

Date

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Director, Joint Staff Action:

(Disapproved) (Disapproved)

Signature



TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

United States Air Force, distinguished Second Lieutenant ومشارطة أوته وتجربه الحماقين himself by meritorious service from 14 April 1980 to 1 May 1980, while assigned to the Joint Task Force responsible for the recovery of American was responsible for base citizens held in Iran. Second Lieutenant support and maintenance within his unit. As such, he consistently provided mission-ready aircraft on-time under the most sustere conditions. As an outstanding professional, Second Lieutenant routinely provided exceptional support during periods of constant training, deployment and mission execution. The continuously high availability rate of mission aircraft is a direct reflection of Second Lieutenant professional ability and brings great credit to himself, the United States Air Force, and the Joint Chiefs of Staff.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1 (13) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U) Master Sergeant

1st Special Operations Wing, Hurlburt Field, FL.

Ist Special Operations Wing/MA, Hurlburt Field, FL.

d. (U) 13 November 1979 to 29 April 1980.

e. (U) 1st Special Operations Wing, Hurlburt Field, FL.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

2. (1) Master Sergeant the service of distinguished himself by meritorious service as NCOIC of Maintenance, 1st Special Operations Wing, from 13 November 1979 to 29 April 1980. In this capacity in support of the force attennting to rescue the hostages being held in Iran, Master Sergeant for performed his duties in an exemplary manner. Supervising the entite maintenance contingency for the operation, Master Sergeant conformed innumerable vital functions toward the successful launch of Joint Task Force aircraft, accomplishing remarkable in-commission and sortie rate achievements.

a. Upon deployment, Master Sergeant personnel, under his able leadership, performed exceptional aircraft maintenance despite long working hours, drastic changes in eating habits, arduous climatic factors and other unique living conditions. The performance of the

Declassified by: DDO NMCC 12 may 1993

CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5700.1R, PARA 2-301c566 C-130 aspects of the mission was flawless, with a 100 percent mission ready rate at all the critical junctures. The leadership and mission orientation displayed by Master Sergeant the second was instrumental in that achievement.

b. (U) His achievements clearly demonstrate outstanding professional skill, extensive knowledge, dedication to duty and exemplary performance. The distinctive accomplishments of Master Sergeant for the field of th

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

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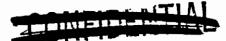


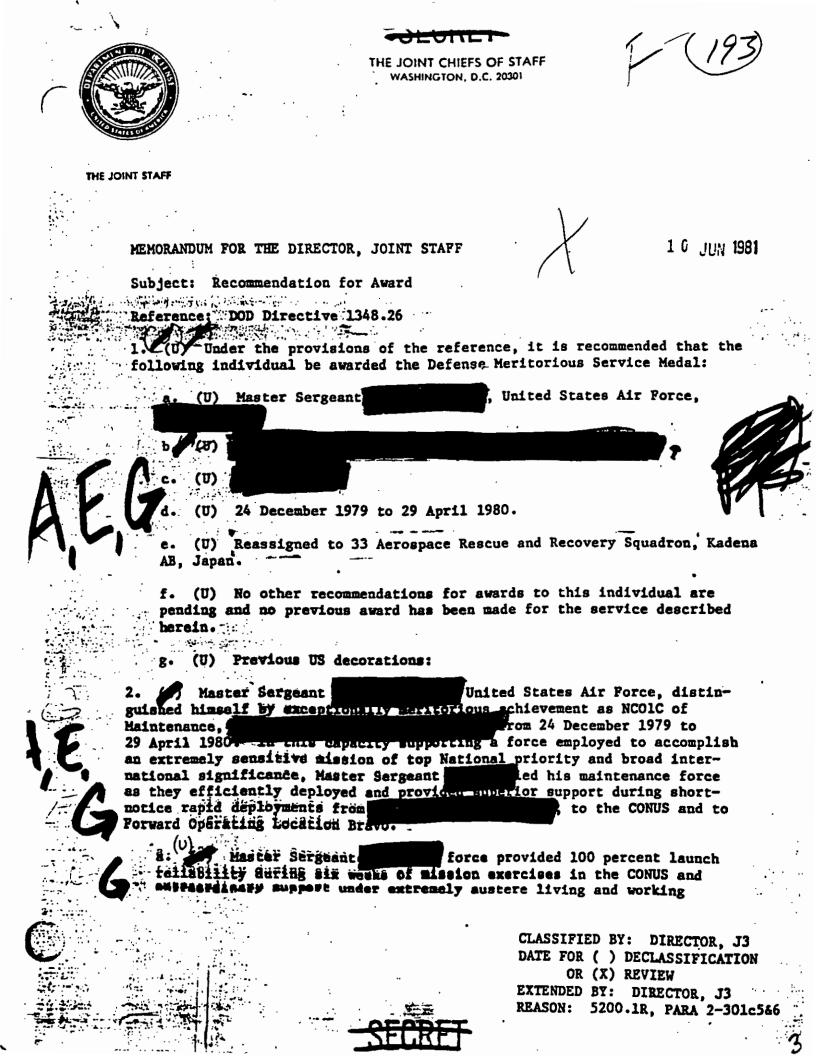
TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

distinguished himself by meritorious Master Sergeant service as NCOIC of Maintenance, 1st Special Operations Wing, from 13 November 1979 to 29 April 1980. In this capacity in support of a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance, Master Sergeant performed his duties in an exemplary manner. Supervising the entire maintenance contingency for the operation, Master Sergeant performed innumerable vital functions toward the successful launch of aircraft, accomplishing remarkable incommission and sortie rate achievements. Upon deployment, Master Sergeant personnel, under his able leadership, performed exceptional aircraft maintenance despite long working hours, drastic changes in eating habits, arduous climatic factors and other unique living conditions. The performance of the aircraft assigned to Master Sergeant mission was flawless, with a 100 percent mission ready rate at all the critical junctures. The leadership and mission orientation displayed by Master Sergeant was instrumental in that achievement. By his exemplary performance of duty, Master Sergeant has reflected great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.





conditions at location Bravo, again providing 100 percent launch reliability for 21 consecutive sorties, while operating out of location Bravo.

b. Master Sergeant and his team were the first maintenance personnel to arrive at Location Bravo where they established Site One, forward operating Location Bravo from a bare base situation. Master Sergeant supervised and performed all logistics functions at Bravo.

c. () At Location Bravo, Master Sergeant and effectively performed lengthy and in-depth inspections of MC-130 aircraft to ensure their airworthiness, consistently spending 12 to 14 hours per day deconfiguring and reconfiguring and the second secon

d. (u) d. Master Sergeant directed installation of specially modified taxi and landing lights and specially modified the terrain following radar to support higher gross weights on all MC-130 aircraft. These specific achievements clearly demonstrate outstanding professional skill, extensive knowledge, dedication and exemplary performance.

3. (U) Master Sergeant distinguished performance of duty throughout his period of service reflects great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.

B. VAUGH JAMES iajor General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature Date

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# TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

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United States Air Force, distinguished himself Master Sergeant by exceptionally meritorious service during the period 24 December 1979 to 29 April 1980, while a member of the Joint Task Force assigned the responsibility to recover the US hostages held in Iran. As senior non-commissioned officer responsible for maintenance of the rescue mission United States Air Force aircraft, Master Sergeant consistently provided near 100 percent launch reliability. This was conducted under conditions of extreme personal hardship, sustere basing and minimal support. Master Sergeant personally designed and built several crucial modifications to aircraft that were critical to mission accomplishment. Master Sergeant personal supervision of mission aircraft, constant attention to detail and selfless devotion to the mission reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

1 6 JUN 1981

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

United States Air Force, a. (U) Senior Master Sergeant (U) 16 April 1980 to 2 May 1980.

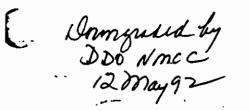
e. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

f. (U) Previous US decorations:

2. Senior Master Sergeant Sergeant United States Air Force, distinguished himself by meritorious service as First Sergeant, Joint Task Force Deployed, from 16 April 1980 to 2 May 1980. In this capacity in support of the force attempting to rescue the American hostages being held in Iran, Senior Master Sergeant Hodgson performed his duties in an exemplary manner.

a. In charge of the advanced schelon to a bare base environment, he supervised the preparation of the base for the squadrons in less than 12 hours. He established separate troop areas with over 250 cots, messing facilities, sanitation requirements, including latrines, showers, and maintenance and supply areas. In addition, Senior Master Sergeant rovided drinking water and transportation as well as morale and

welfare necessities;



CONVEDENDAL

CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 20001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6 b. (7) Following the establishment of the base, Senior Master Sergeant supervised the support of all flight crews, conducting transportation, billeting, feeding and sanitation of each in isolation.

c. (a) Senior Master Sergeant and the solution of a brilliant organizer under the most adverse conditions, was completely mission oriented regardless of the cost to his own personal health and welfare. He maintained a delicate balance between the squadrons in light of the limited logistics, fusing the entire TDY contingency into a highly motivated, mission-oriented team.

d. (a) Following the action Senior Master Sergeant supervised the withdrawal, insuring a sanitary close-down and a complete clean-up. He returned all billeting areas to satisfactory standards, exceeding those of the host nation. He clearly demonstrated superior leadership throughout his period of service.

W Senior Master Sergeant achievements as First Sergeant tlearly reflect great credit upon himself and the Armed Fores of the United States.

JAMES B. VAUGH

Major General, USA Commander, Joint Task Force 1-79

Date

Attachment Citation

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Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature



TO ACCOMPANY TO AWARD OF THE

JOINT SERVICE COMMENDATION MEDAL

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Senior Master Sergeant distinguished himself by meritorious service as First Sergeant, Joint Task Force Deployed, from 16 April 1980 to 2 May 1980. In this capacity in support of a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance, Senior Master Sergeant berformed his duties in an exemplary manner. In charge of the advanced echelon to a bare base environment, he supervised the preparation of the base in less than 12 hours. He established separate troop areas with cots, messing facilities, showers, and maintenance and supply areas. In addition, he provided drinking water and transportation as well as morale and welfare necessities. Following the establishment of the base, Senior Master Sergeant upervised the support of all flight crews, conducting transportation, billeting, feeding and sanitation of each. Senior Master Sergeant a brilliant organizer under the most adverse conditions, was completely mission oriented regardless of the cost to his own personal health and welfare, fusing the entire TDY contingency into a highly motivated, mission-oriented team. By his exemplary performance of duty; Senior Master Sergeant has reflected great credit upon himself; the United States Air Force and the Joint Chiefs of Staff.

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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THE JOINT STAFF

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1 0 JUN 1981

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

1. (U) Under the provisions of the reference, recommend that the following "individual be awarded the Joint Service Commendation Medal:

United States Air a. (U) Senior Master Sergeant Force, (U) Ъ. (U) APO с. (U) 14 April 1980 to 1 May 1980. đ. (U) Individual has been reassigned

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous US decorations: MSM, AFCM(1).

2. Senior Master Sergeant distinguished himself by meritorious service as Non-Commissioned Officer in Charge of the 7th Airborne Command and Control Squadron, Kessler AFB, Mississippi, component of the Joint Task Force developed to effect the rescue of the American hostages being held in Iran.

a. Serving in this capacity from 14 April 1980 to 1 May 1980, Senior Master Sergeant and performed his duties in an exemplary manner, providing the quality of maintenance and endurance expected from a Tactical Air Command mobility deployment group twice the size of his team. During the first phase of the operation, the group was tasked with deconfiguring and reconfiguring three EC-130 aircraft for mission requirements. Demanding 14-hour days, this task was accomplished in record time and in an excellent manner.

Declimful by

CLASSIFIED BY: DIRECTOR, J3 DATE FOR () DECLASSIFICATION OR (X) REVIEW IST 10-JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c566

HULLIFT

TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

Senior Master Sergeant United States Air Force, distinguished himself by meritorious service from 14 April 1980 to 1 May 1980, while assigned to the Joint Task Force responsible for the recovery of American citizens held in Iran. Senior Master Sergeant was responsible for base support and maintenance within his unit. As such, he consistently provided mission-ready aircraft on-time under the most austere conditions. outfnely As an outstanding professional, Senior Master Sergeant provided exceptional support during periods of constant training, deployment and mission execution. The continuously high availability rate of mission aircraft is a direct reflection of Senior Master Sergeant brofessional ability and brings great credit to himself, the United States Air Force, and the Joint Chiefs of Staff.

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1 0 JUN 1981

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1 Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Lieutenant Colonel Edward R. Seiffert, United States Marine Corps,

b. Joint Task Force 1-79.

d. 9 December 1979 to 27 April 1980.

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e. Not applicable.

f. Office of the Chief of Naval Operations, (OP506EI), Washington, DC 20350.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

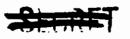
h. Previous US decorations: Meritorious Service Medal, Air Medal (with numerals 41), and the Navy Commendation Medal (with one star).

2. Lieutenant Colonel Edward R. Seiffert, United States Marine Corps, distinguished himself by superior meritorious achievement from 9 Devember 1979 to 27 April 1980 while serving as the Helicopter Force Commander assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

a. During this period, Lieutenant Colonel Seiffert, as the Helicoptor Force Commander, demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately employment of a unique helicopter force. The mission profile dictated the development, integration and application of totally new techniques in low-level, longrange night flying techniques. The mission difficulty was further com-

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546



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pounded by the extremely stringent operational security requirements and the very short period of time allotted for the achievement of force capability.

b. (a) In order to fulfill the mission generated taskings, Lieutenant Colonel Seiffert applied his intimate knowledge of both the H-53 helicopter and the helicopter community in the final selection and training of the joint service crews. Realizing that totally realistic training was a prerequisite to mission success, he outlined an in-depth training program which incorporated a variety of techniques, many of which had been accomplished individually but not collectively. He established a methodical training program based on the development of individual skills which led' to crew and force confidence. New techniques were developed in lowlevel night flying, long-range night navigation, tactical refueling operations, blacked out landings and ground control techniques.

c. (b) Throughout the preparation period, intelligence inputs were constantly changing which required continuous modifications to the helicopter mission and the flight profile. Through Lieutenant Colonel Seiffert's flexible leadership, he was able to incorporate the required modifications into the training program while still maintaining the confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert demonstrated his abilities and confidence in the helicopter and mission by flying the lead aircraft in all training phases, as well as the flight from the USS Nimitz to Desert One.

d. () The new helicopter techniques that were developed and tested under totally realistic and demanding conditions have opened a new era of helicopter operations and have filled a long standing void in tactical employment capability. Lieutenant Colonel Seiffert's helicpter expertise and remarkable leadership weighed heavily on this achievement.

3. (U) By his exemplary performance of duty, Lieutenant Colonel Seiffert has reflected great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

2

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Date

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Siguature



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

#### EDWARD R. SEIFFERT

Lieutenant Colonel Edward R. Seiffert, United States Marine Corps, distinguished himself by superior meritorious achievement from 9 December 1979 to 27 April 1980, while serving as the Helicopter Force Commander assigned to a highly selected joint service staff responsible for developing and executing a sensitive military operation of high national concern. He demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately, employment of this unique helicopter force. Lieutenant Colonel Seiffert was instrumental in developing an in-depth realistic training program, incorporating a variety of new techniques, to fulfill the extremely demanding mission requirements. Through his flexible leadership, he was able to remain abreast of the constantly changing mission requirements, incorporate modifications into the training program while still maintaining confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert's efforts produced direct results in the task force as well as opening a new era of helicopter employment capabilities. Lieutenant Colonel Seiffert's distinctive accomplishments reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

1 0 JUN 1981

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

(U) Colonel Charles H. Pitman, United States Marine Corps,



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b. (U) Joint Task Force 1-79.

- d. (U) 10 November 1979 to 27 April 1980.
- e. (U) Not appplicable.

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(U)

c.

f. (U) Office of the Chairman, Joint Chiefs of Staff.

g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described therein.

h. (U) Previous US decorations: Silver Star, Distinguished Flying Cross (with 3 gold stars), Bronze Star Medal, Air Medal (with numerals 65) and the Mavy Commendation Medal.

2. (9) Colonel Charles H. Pitman, United States Marine Corps, distinguished himself by meritorious achievement during the period 10 November 1979 to 27 April 1980 while serving as the senior Marine and Helicopter Advisor to the Commander of the Joint Task Force assigned the mission of rescuing the American hostages held in Iran.

a. (\$) During this period, Colonel Pitman was confronted with the formidable task of assuabling; training, and deploying a specialized RH-53 helicopter force capable of flying a mission profile under conditions never before attempted of formseen. This required developing totally new techniques in lowlevel high flying; 1005-range night nevigation, tactical refueling operations, mission aus includes and ground control techniques. This capability had

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546

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to be built in an extremely short period of time, without attracting attention, utilizing personnel from throughout the US military forces and without benefit of an existing command or support structure. Colonel Pitman, drawing upon his wealth of operational helicopter expertise, and his unique leadership ability was able to channel the efforts of this group of individuals to achieve a singleness of purpose and to develop a unique force capability.

(U) b. (7) Faced with a difficult and heretofore untried task, Colonel Pitman conducted a mission analysis and then, based on numerous factors, recommended the type helicopter necessary for mission accomplishment. Realizing that realistic training was a necessity, Colonel Pitman personally participated in the selection of an adequate training site and development of the detailed training objectives.

c. Colonel Pitman, acting as the Chief Project Officer for COMJTF, personally developed, briefed and supervised every phase of the helicopter program. He outlined a thorough and demanding training program based on the development of crewmember skills and individual confidence building toward group performance and overall mission confidence. Participating as a pilot or observer in every training phase, he conducted extensive analysis of each pilot's capability prior to mission execution. Aware of his responsibility, when it became apparent after the first week that pilot progress was slower than anticipated, Colonel Pitman, even in view of time constraints, strongly pushed for and received several crew changes, obtaining more thoroughly screened pilots and crewmen.

d. In conjunction with appropriate agencies, Colonel Pitman supervised development of the detailed mission profile. The overall mission required a compilation of difficult techniques, many of which, while they had been accomplished individually or for limited periods, had not been combined or accomplished over long distances or periods of time. Moreover, throughout the training and preparation phase, intelligence inputs were continually updated leading to significant force modifications and mission adjustments. Colonel Pitman taking these changes in stride, accommodated these and several other significant modifications to lessen fuel consumption and improve operational security. His flexible, responsive leadership, stemming from the classical leader operating from an "up front" position, lent stability and confidence to the situation.

e. As the helicopter mission leader, Colonel Pitman personally supervised all phases of helicopter flight operations up to and including deployment to the USS Nimitz and subsequently to Desert One.

f. (U) The new helicopter techniques developed and tested under these most demanding, real world conditions opened a new era of helicopter operations and provided a much needed tactical employment capability. It was Colonel Pitman's enthusiastic, professional approach that provided the catalyst for this action.



2



3. (U) By his exemplary performance of duty Colonel Pitman has reflected great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

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DIRECTOR, JOINT STAFF ACTION:

(Approved)

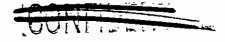
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Signature

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Date ?

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## TO ACCOMPANY THE AWARD OF THE

### DEFENSE MERITORIOUS SERVICE MEDAL

#### TO

#### CHARLES H. PITMAN

Colonel Charles H. Pitman, United States Marine Corps, distinguished himself by meritorious achievement from 10 November 1979 to 27 April 1980, while serving as the senior Marine and helicopter advisor to the commander of a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel Pitman was responsible for accomplishing the formidable task of assembling, training, and deploying a specialized helicopter force capable of flying a mission profile under conditions never before attempted or foreseen. The mission required development of totally new operational techniques while utilizing personnel from throughout the United States military forces and without the benefit of an existing command or support structure. Colonel Pitman personally developed, briefed and supervised every phase of the helicopter program, to include selection of an adequate training site and his participation as a pilot or observer in each training phase, in order to complete a thorough analysis of each pilot's capabilities. He supervised the development of the detailed mission profile in conjunction with appropriate agencies, to include continually updated requirements and inputs. Colonel Pitman's enthusiastic, professional approach and responsive leadership provided the catalyst which resulted in a new era of helicopter operations and provided a much needed tactical employment capability. The distinctive accomplishments of Colonel Pitman reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff; and the Department of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF .

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KITENDED BY: DIRECTOR, J3

**X9_JUNE 2001** 

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TOR. JOINT STAFF

1 0 JUN 1981

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

SUBJECT: Recommendation for Award Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

(U) Lieutenant Colonela United States Marine A . Corps, (U) Joint Task Porce 1-79. (U) (U) 1 December 1979 to 15 July 1980. А. (U) Individual reassigned on 16 July 1980. Central Intelligence Agency, Headquarters, Langley, VA G,C20505. (U) No other recommendations for awards to this individual are pending 8. and no previous award has been made for the service described berein. (U) Previous US decorations:  $\sim$ Lieutenant Colonel 2. United States Marine Corps, distinguished himself by meritorious achievement during the period 1 December 1979 to 15 July 1980, while serving as the senior Marine Intelligence Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran. Lieutenant Colonel and the solely responsible for insuring held in Iran. Lieutenant Colonel that all rotary wing forces operating with the task force received the very best intelligence and navigational assistance. He accomplished this task by developing an extremely reliable technique for selecting flight routes which all but guaranteed the aircraft to complete their mission undetected. CLASSIFICATION REVIEW ED 12356 CONDUCTED ON 12 MAIL CLASSIFIED BY: DIRECTOR, J3 ACTIVITY CL. IT DATE FOR ( ) DECLASSIFICATION

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This technique was proven during subsequent flight operations. Lieutenant broad grasp of international politics and the capabilities/ Colonel limitations of the national intelligence collection means enabled him to fully discharge his responsibilities with the quiet competence of a true professional. Because of his wide language and foreign area knowledge, Lieutenant Colonel as often entrusted with establishing liaison with and debriefing cooperative foreign nationals who possessed knowledge regarding events and the security environment in several critical overseas areas. It was often Lieutenant Colonel diplomatic skills and recognition of various cultural and religious differences that made it possible to obtain forthright objective assessments of ongoing events and their potential meaning. Lieutencontributions combine to warrant special recognition ant Colonel of his efforts and accomplishments.

3. (U) The distinctive accomplishments of Lieutenant Colonel and the reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Date

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Attachment Citation

DIRECTOR, JOINT STAFF ACTION:

(Approved)

(Disapproved)

Signature



TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

Lt Colonel United States Marine Corps, distinguished himself by meritorious achievement from 1 December 1979 through 15 July 1980, while serving as the senior Marine intelligence officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of highest national concern. Lieutenant Colonel was solely responsible for insuring that all rotary wing forces operating with . the project received the very best intelligence and navigational assistance. He accomplished this task by developing an extremely reliable technique for selecting flight routes which all but guaranteed the aircraft to complete their mission undetected. This technique was proven out during actual mission flight operations. Lieutenant Colonel broad grasp of international politics and the capabilities/limitations of the national intelligence collection means enabled him to fully discharge his responsibilities with the quiet competence of a true professional. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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<u> </u>	THE JOINT CHIEF WASHINGTON, I		(7)
	THE JOINT STAFF	$\times$	
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	MEMORANDUM FOR THE DIRECTOR, JOINT STAFF	10	JUN 1981
	SUBJECT: Recommendation for Award	·	
	Reference: DOD Directive 1348.26		
	1. Under the provisions of the reference following individual be awarded the Defense	e, it is recommended tha Meritorious Service Meda	t the l:
	_ a. (U) Captain	ited States Marine Corps.	
	J b. (U) Joint Task Force 1-79		
	_ c. (U)		
1	d. (U) 21 November 1979 to 27 April 198	0	
	e. (U) HMX-1, MCAS Quantico, Quantico,	VA	
	f. (U) No other recommendations for awa no previous award has been made	rds to this individual ar for the service described	re pending and I herein.
l	g. (U) Previous U.S. decorations:		
i	2. (U) The following is a marrative description $(0, 0)$	tion of service rendered:	
Ĝ	himself by meritorious achievement during the 1980 while serving as the Aircraft Maintenand Helicopter Detachment of the Joint Task Force American hostages held in Iran.	ce Officer to the Joint T e assigned the mission of	to 27 April ask Force rescuing the
-G	b. (U) During this period, Captain task of organizing the total maintenance effor Detachment. Because of the sensitivity of the placed on Captain and the sensitivity involved in the sensitivity involved in the sense members. Captain and the sense was responsible for specialists into totally trained crewmembers.	e mission, many restrict commodated and still train election and organization or, and succeeded at, tra	nons were n for the n of all crew-
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with a limited number of personnel, no more than forty, Captain managed the readiness of up to ten H-53 series aircraft for over four months at an average daily availability of nearly 100%. For aircraft maintenance matters, he was the single point of contact to the outside world, which frequently required workdays in excess of twenty hours, six to seven days a week. Captain

western United States and supported nearly 1400 hours of flight training, 90% of which was at night, with the same forty crewmembers.

d. Time constrained, without attracting attention, working with major commands throughout the U.S. military forces, and without benefit of an existing command and support structure, Captain and drew on his unique leadership capability and was able to direct the efforts of this group toward a singleness of purpose rarely achieved.

e. Captain means was required to travel worldwide on occasion to evaluate RH-53 readiness. His evaluation and knowledge of requirements were invaluable in determining what was needed to insure 100% availability on these selected aircraft. He personally acquitted these items and carried them on deployment, supervised their installation and insured a totally ready force.

f. Captain for the way was uniquely successful as a maintenance pofficer under very abstere circumstances. He trained and guided subordinates to insure they attained the highest levels of efficiency and productivity. He displayed a unique capacity for coordinating a multifaceted maintenance operation and sustaining an unheard of level of readiness.

3. (U) The distinctive accomplishments of Captain and the flect great credit upon himself, the United States Naval Service, the organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

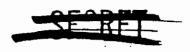
Attachment Citation

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Director, Joint Staff Action (Approved) (Disapproved)

Signature

Date



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CONFEDENTIAL

TO ACCOMPANY THE AWARD OF

THE DEFENSE MERITORIOUS SERVICE MEDAL

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CAPTAIN

UNITED STATES MARINE CORPS

United States Marine Corps, distinguished himself Captain by meritorious service from 21 November 1979 to 27 April 1980, while serving as the Aircraft Maintenance Officer, Joint Helicopter Detachment of the Joint Task Force responsible for developing and executing a sensitive military operation of high was responsible for the organization, training national concern. Captain and availability of a specialized helicopter force capable of flying a mission profile under conditions never before attempted or foreseen. The mission required unique application of skills while utilizing personnel from throughout the United States military forces and without the benefit of an established support structure. personally supervised every aspect of the helicopter maintenance Captain program, to include selection of crews and execution of supply support activities. He analyzed each crewmember's capabilities and skills to utilize them most effecenthusiastic, professional approach and positive tively. Captain leadership provided a small number of highly skilled men with the desire and willingness to accomplish a seemingly impossible task. The distinctive accomplishments of Captain eflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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THE J	IOINT STAFF						
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	MEMOR AN	DUM FOR THE	DIRECTOR, JO	DINT STAFF		10 JL	JN 1981
	SUBJECT	: Recommend	lation for Aw	vard			
	Referen	ce: DOD Dir	ective 1348.	.14			· · · · · · ·
				the reference the Joint Ser			the
	a. ∧	(U) Chief W Corps,	arrant Offic	er	Unite	ed States Ma	irine
(	Ль.	(U) Joint T	ask Force 1-	79		7	
-	~ C.	(U)		ICAS Cherry Po	int, Cherry Pl	t, N.C.	
	ď.	(U) 4 Janua	ry 1980 to 2	7 April 1980			T
Ċ	5 e.	(U)	MC	AS Cherry Pt,	Cherry Pt, N.C	· ·	
	f.	(U) No other no prev	r recommendation ious award hi	tions for awar as been made f	ds to this ind or the service	lividual are e described	pending and herein.
	<b>G</b> 9.	(U) Previou	s U.S. decor	ations:		7	•
, i	2(0),			ative descript			
-07 %	while se assigned	rving as the	e Administrat nt Task Force	er torious service tive Officer for assigned the	or the Joint H	le incopter U	etachment ⁻
G f	task of From all commands nanner w	administrati the major s throughout ithout causi	vely organiz ervices. Re the United S	Warrant Office ing an ad hoc cords had to t tates. This w osure of the h	unit which ha be obtained co was done in a	d individual vertly from remarkably (	ls joining major expeditious
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c. (6) He was confronted with the extremely difficult task of performing all the administrative tasks for the unit while keeping the identities of the individuals unknown. Warrant Officer and was able to get unit members paid, fed, examined/inoculated, manifested and moved all over the world without one security violation. He was able to accomplish all this and have each member cared for in a timely manner to retain a feeling of normalcy so that outside curiosity about the unit would not be aroused.

d. When confronted with deaths and injuries within the unit, Warrant Officer demonstrated that his knowledge and execution of casualty assistance procedures is unsurpassed.

3. (U) By his exemplary performance, Warrant Officer the second s

JAMES B. VAUGHT( Major General, USA Commander, Joint Task Force 1779

Attachment Citation

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DIRECTOR, JOINT STAFF ACTION: (Approved)

(Disapproved)

Signature Date Ϊ 17



TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

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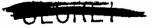
CHIEF WARRANT OFFICER

UNITED STATES MARINE CORPS

United States Marine Corps, distin-Chief Warrant Officer guished himself by meritorious achievement from 4 January 1980 to 27 April 1980, while serving as the Administrative Officer to a Joint Service Unit responsible for developing and executing a sensitive military operation of high national conwas responsible for all administrative duties in cern. Warrant Officer conjunction with organizing a Joint Helicopter Unit. He supervised and executed the movements of his unit in a most professional manner, overcoming all obstacles. personally conducted single-point liaison with major Warrant Officer commands throughout the armed forces of the United States, for all members of his unit, and continually kept all parties informed without jeopardizing the unit mission. Warrant Officer enthusiastic, professional approach and leadership by example provided a critical entity without which the unit could not have executed its mission. The distinctive accomplishments of Warrant Officer reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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THE	JOINT STAFF					
		FOR THE DIRECTOR.	JOINT STAFF	3	10 J	UN 1981
		Recommendation for		·		
		DOD Directive 134		, 0		
		der the provisions be awarded the Joi			ed that the	e following
-	a. (U)	AEこ ) Petty Officer Sec	cond Class	United Stat	tes Navy,	
(	γ b. (U)	Joint Task Force	1-79		· •	
	c. (U)					
, <del>-</del> .	d. (U)	4 January 1980 to	27 April 1980			
	e. (U)	Not applicable				
	f. (U)	No other recommen no previous award	dations for awards has been made for			
	g. (U)	Previous U.S. dec	orations:			
i		following is a na				
Ĝ	guished him 27 April 19 Detachment hostages he	Petty Officer Sec self by meritoriou 80 while serving a on the Joint Task I 1d in Iran.	s achieve <del>ment duri</del> s a helicopter cre	mg the period 4 swmember with the	January 19 Joint Hel	80 to icopter 😳 📆
G	in the dese Western Unit Petty Office small vans a Petty Office	Because of a need rt environment, the ted states. The fi er to care for available as mainte er to care for available as mainte ditter to providing ca	e unit was located acilities there we or his aircraft on enance shelters. ellow aircrewmen m	at an obscure l re less than ade an off-duty run Even under these aintained their a	ocation in quate, req way with on adverse co aircraft in	the uiring nly three onditions,
C	Duch	DO NACC 2000 g 2	05000		assified by view on 3 d	OJCS, J-3 June 1987
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c. In This availability was a necessity as the detachment had only a short time to develop an entirely new capability, to fly a great distance low level at night utilizing night vision goggles. In developing this capability, it became evident that the crewmembers, including Petty Officer would have to assume new responsibilities, becoming more integral to the conduct of the flight. Pilots were heavily taxed with flying formation, navigating, and operating inertial and Omega navigation systems without illuminated instrument panels. Crewmembers became responsible for monitoring all cockpit instruments, transferring fuel from internal and external tanks and accounting for fuel consumption following the planned flight profile. They also had to memorize the locaton of light switches, rheostats and numerous circuit breakers to aid pilots in case of emergency.

d. The crewmembers also provided invaluable assistance to the pilots in navigation. Since the night vision goggles provided a decreased field of view, they contributed by locating or verifying key terrain features from the cabin area.

e. Finally, Petty Officer massumed added responsibility during the landing phase. The requirement to set down in the desert without illumination was a hazardous task. The downwash from the helicopter rotor system greatly decreased the visual reference available to the pilots. Consequently, the pilots became greatly dependent on information, including obstacles, altitude and frift, transmitted by the crewmembers. Petty Officer is the bility to remain calm during this taxing flight regime, while providing accurate and timely information, provided the confidence factor needed for safe landings. Petty Officer professional expertise, dedication and courage during this period greatly facilitated development of the crew coordination needed to fly the rescue mission. His personal resourcefulness allowed him to adapt to austere conditions and to deal with the mental demands of clandestine operations. He thus contributed.significantly to the detachment's preparedness to attempt the mission in April 1980.

3. (U) The display of exemplary performance during this ordeal and the instantaneous adaptability demonstrated by Petty Officer to the performance during the the safe conduct of all operations. Petty Officer to the performance during the entire period of training up to and including the conduct of the mission was in the highest tradition of the Naval Service, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT

Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION: (Approved)

(Disapproved)



Signature

Date



-SECKET-



# CITATION TO ACCOMPANY THE AWARD OF THE

JOINT SERVICE COMMENDATION MEDAL

TO

# UNITED STATES NAVY

For meritorious achievement in aerial flight from 4 January 1980 to 27 April 1980 while serving as an aircrewman with the special helicopter detachment tasked with developing the capability, and ultimately attempting to rescue the American hostages in Iran.

PETTY OFFICER SECOND CLASS

During the period when the mission capability was developed, Petty Officer Exhibited the adaptability and aircrew talent to assume a completely unique and more integral role in the conduct of low level tactical night flight. The aircraft cockpit was without lights because of the use of night vision goggles and Petty Officer and was required to know the location of all light switches, rheostats and selected circuit breakers to assist the pilots in case of an inflight emergency.

The decreased field of view of the goggles necessitated that Petty Officer and the pilots in navigation by providing accurate descriptions of key terrain features.

Finally, Petty Officer provided accurate and timely obstacle, altitude - and drift information to pilots on final approach to landing. These approaches made without illumination to the dusty desert floor would have been impossible without the information provided by the aircrewmen.

Petty Officer performed these added responsibilities in a calm, confident and professional manner, thus contributing significantly to the rapid development of the crew coordination concepts utilized during the mission. Petty Officer confident and courageous performance during the ordeal and his ability to adjust calmly to the dangerous circumstances involved contributed significantly to the safe arrival of his aircraft during all operations. Petty Officer confident distinctive performance while attempting to rescue his fellow countrymen, and his outstanding, dedicated performance during the entire period reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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(		THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301	(202)		
	THE JOINT STAFF		$\langle$		
	MEMORANDUM FOR THE DIRECT	OR, JOINT STAFF	1 0 JUN 1981		
	SUBJECT: Recommendation	for Award			
	Reference: DOD Directive	1348.14	••		
	1. Under the provisi following individual be a	ons of the reference, it is reconverted the Joint Service Comment	ommended that the dation Medal:		
	a. (U) Sergeant United States Marine Corps,				
	b. (U) Joint Task Fo	rce 1-79			
	c. (U)				
	d. (U) 9 Januáry 198	Q to 27 April 1980			
Ċ	e. (U) Not applicable	e			
		mmendations for awards to this i us award has been made for the s			
	g. (U) Previous U.S.				
	2. (U) The following is a marrative description of service rendered:				
	A himself by meritorious act 1980 while serving as a he	United States Marine nevement ouring the period 9 Ja elicopter crewmember with the Jo rce assigned the mission of resc	Corps, distinguished nuary 1980 to 27 April int Helicopter Detach-		
-	Western United states. Th Sergeant to care f small vans available as ma tions, Sergeant	need not only for operational se the unit was located at an obs the facilities there were less th for his aircraft on an off-duty aintenance shelters. Even under the his fellow aircrewmen maintai oviding close to 100% availability	an adequate, requiring runway with only three these adverse condi- ned their aircraft in		
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	Declassified by DDO NMCC 1200019		Classified by OJCS, J-3 Review on 3 June 1987		
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c. This availability was a necessity as the detachment had only a short time to develop an entirely new capability, to fly a great distance low level at night utilizing night vision goggles. In developing this capability, it became evident that the crewmembers, including Sergeant would have to assume new responsibilities, becoming more integral to the conduct of the flight. Pilots were heavily taxed with flying formation, navigating, and operating inertial and Omega navigation systems without illuminated instrument panels. Crewmembers became responsible for monitoring all cockpit instruments, transferring fuel from internal and external tanks and accounting for fuel consumption following the planned flight profile. They also had to memorize the locaton of light switches, rheostats and numerous circuit breakers to aid pilots in case of emergency.

d. The crewmembers also provided invaluable assistance to the pilots in navigation. Since the night vision goggles provided a decreased field of view, they contributed by locating or verifying key terrain features from the cabin area.

assumed added responsibility during the ) Finally, Sergeant e. . landing phase. The requirement to set down in the desert without illumination was a hazardous task. The downwash from the helicopter rotor system greatly decreased the visual reference available to the pilots. Consequently, the pilots became greatly dependent on information, including obstacles, altitude and drift, transmitted by the crewmembers. Sergeant advised ability to remain calm during this taxing flight regime, while providing accurate and timely information, provided the confidence factor needed for safe landings. Sergeant, professional expertise, dedication and courage during this period greatly facilitated development of the crew coordination needed to fly the rescue mission. His personal resourcefulness allowed him to adapt to austere conditions and to deal with the mental demands of clandestine operations. He thus contributed significantly to the detachment's preparedness to attempt the mission in April 1980.

3. (U) The display of exemplary performance during this ordeal and the instantaneous adaptability demonstrated by Sergeant and contributed greatly to the safe conduct of all operations. Sergeant and performance during the entire period of training up to and including the conduct of the mission was in the highest tradition of the Naval Service, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

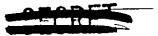
DIRECTOR, JOINT STAFF ACTION: (Approved)

(Disapproved)

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Date



#### CITATION

TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

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SERGEANT UNITED STATES MARINE CORPS

For meritorious achievement in aerial flight from 9 January 1980 to 27 April 1980 while serving as an aircrewman with the special helicopter detachment tasked with developing the capability, and ultimately attempting to rescue the American hostages in Iran.

During the period when the mission capability was developed, Sergeant exhibited the adaptability and aircrew talent to assume a completely unique and more integral role in the conduct of low level tactical night flight. The aircraft cockpit was without lights because of the use of night vision goggles and Sergeant was required to know the location of all light switches, rheostats and selected circuit breakers to assist the pilots in case of an inflight emergency.

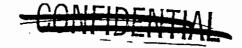
The decreased field of view of the goggles necessitated that Sergeant aid the pilots in navigation by providing accurate descriptions of key terrain features.

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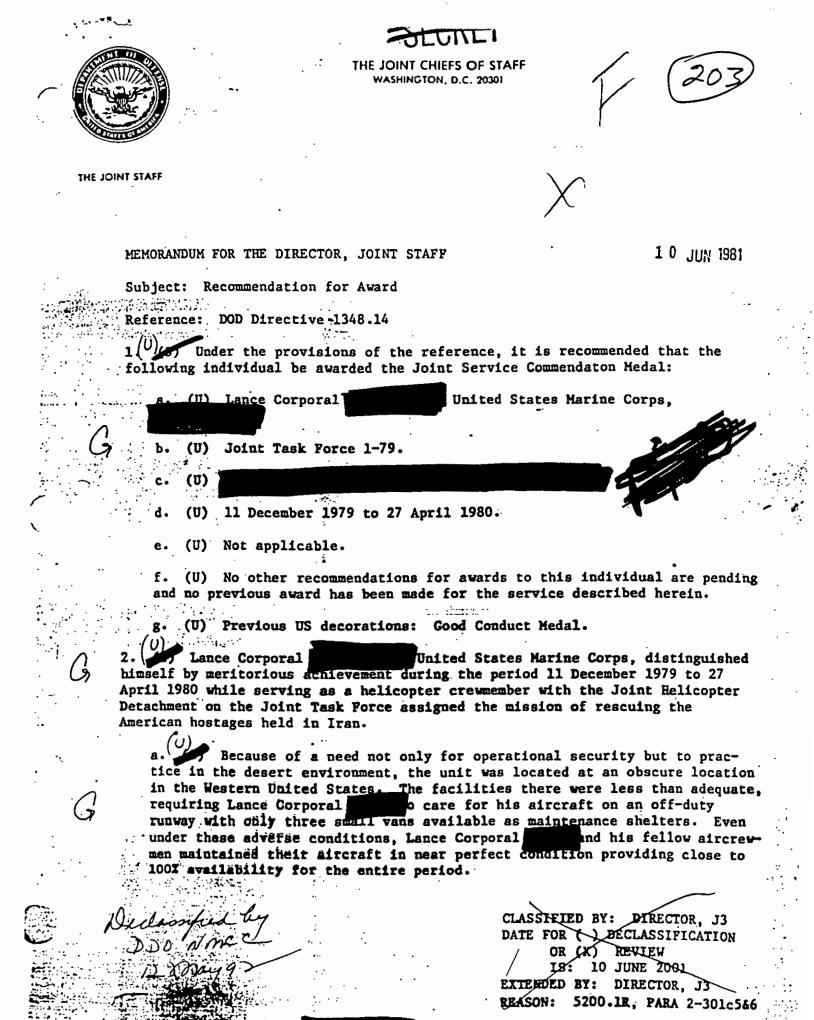
Finally, Sergeant provided accurate and timely obstacle, altitude and drift information to pilots on final approach to landing. These approaches made without illumination to the dusty desert floor would have been impossible without the information provided by the aircrewmen.

Sergeant performed these added responsibilities in a calm, confident and professional manner, thus contributing significantly to the rapid development of the crew coordination concepts utilized during the mission.





Sergeant confident and courageous performance during the ordeal and his ability to adjust calmly to the dangerous circumstances involved contributed significantly to the safe arrival of his aircraft during all operations. Sergeant distinctive performance while attempting to rescue his fellow countrymen, and his outstanding, dedicated performance during the entire period reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



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b. (a) This availability was a necessity as the detachment had only a short time to develop an entirely new capability, to fly a great distance low level at night utilizing night vision goggles. In developing this capability, it became evident that the crewmembers, including Lance Corporal would have to assume new responsibilities, becoming more integral to the conduct of the flight. Pilots were heavily taxed with flying formation, navigating, and operating inertial and Omega navigation systems without illuminated instrument panels. Crewmembers became responsible for monitoring all cockpit instruments, transferring fuel from internal and external tanks and accounting for fuel consumption following the planned flight profile. They also had to memorize the location of light switches, rheostats and numerous circuit breakers to aid pilots in case of emergency.

c. The crewmembers also provided invaluable assistance to the pilots in norigation. Since the night vision goggles provided a decreased field of view, they contributed by locating or verifying key terrain features from the cabin area.

(0) d. Finally, Lance Corporal ssumed added responsibility during the landing phase. The requirement to set down in the desert without illumination was a hazardous task. The downwash from the helicopter rotor system greatly decreased the visual reference available to the pilots. Consequently, the pilots became greatly dependent on information, including obstacles altitude and drift, transmitted by the crewmembers. Lance Corporal ability to remain calm during this taxing flight regime, while providing accurate and timely information, provided the confidence factor needed for safe landings. Lance Corporal professional expertise, dedication and courage during this period greatly facilitated development of the crew coordination needed to fly the rescue mission. His personal resourcefulness allowed him to adapt to austere conditions and to deal with the mental demands of clandestine operations. He thus contributed significantly to the detachment's preparedness to attempt the mission in April 1980.

3. (U) The display of exemplary performance during this ordeal and the instantaneous adaptability demonstrated by Lance Corporal demonstrated greatly to the safe conduct of all operations. Lance Corporal demonstrated ance during the entire period of training up to and including the conduct of the mission was in the highest tradition of the Naval Service, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Date

Attashmatt Citation

(Approved)

Signature

Director, Joint Staff Action

(Disapproved)



### CITATION

TO ACCOMPANY THE AWARD OF THE

JOINT SERVICE COMMENDATION MEDAL

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For meritorious achievement in aerial flight from 11 December 1979 to 27 April . . . . 1980 while serving as an aircrewman with the special helicopter detachment tasked with developing the capability, and ultimately attempting to rescue the American hostages in Iran. During the period when the mission capability was exhibited the adaptability and aircrew talant developed, Lance Corporal to assume a completely unique and more integral role in the conduct of low level tactical night flight. The aircraft cockpit was without lights because of the use of night vision goggles and Lance Corporal Gates was required to know the location of all light switches, rheostats and selected circuit breakers to assist the pilots in case of an inflight emergency. The decreased field of view of the goggles necessitated that Lance Corporal hid the pilots in navigation by providing accurate descriptions of key terrain features. Finally, Lance Corporal provided accurate and timely obstacle, altitude and drift information to pliots on final approach to landing. These approaches made without illumination to the dusty desert floor would have been impossible without the information provided by the aircrewmen. Lance Corporal performed these added fesponsibilities in a calm, confident and professional mainer; thus contributing significantly to the rapid development of the ecordination concepts utilized during the mission. Lance Corporal confident and courageous performance during the ordeal and his ability to adjust calmly to the dangerous circumstances involved contributed significantly tö the safe arrival of his aircraft during all operations. Lance Corporal

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men, and his outstanding, dedicated performance during the entire period reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.



c. (V)

a. (U) Major USA, USA,
b. (U) Joint Communications Support Element.

d. (U) 30 November 1979 to 27 April 1980.

e. (U) Presentation is desired on 30 June 1981.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

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g. (II) Previous decorations:

2. (U) The following is a narrative description of service/ achievement rendered:

Doo NMCC

CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6

1 0 JUN 1981

a. (a) Major (Section 2014) U.S. Army, distinguished himself by outstanding achievement as Officer in Charge of all communications provided by the Joint Communications Support Element (JCSE), in support of the American Hostage relief effort which occurred between 30 November 1979 and 27 April 1980.

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(U)

b. If There were four major phases supporting the American Hostage release. Major integral part in all four of these phases. The personally worked 12 to 16 hours a day, 6 and sometimes 7 days a week, throughout this complete time frame. He was deployed on numerous long term TDYs to extremely austere locations with little or no notice, spending months away from his family. "His personal efforts during each phase contributed directly to the outstanding communications support provided during the actual extraction effort.

(U) Major spent hundreds of hours working c. with the planning staff determining the exact amount of communications required and the personnel needed to operate and maintain this communications. His planning techniques were outstanding and quickly recognized as an important asset by the Joint Task Force Commander. On numerous occasions he analyzed and resolved difficult problem areas, always developing an excellent solution to the problem. He also managed the testing of the various new types of communications equipment and procedures which were utilized during Operation RICE BOWL. Some examples include the SB-3614 Tactical Switchboard, the KY-70 secure voice encryption device, the PT-25 man-pack portable satellite, and a new system which would allow a secured satellite radio net on aircraft while they were All of these new systems worked outstandingly airborne. under Major auspices.

d. If Major the personally led the initial communications team to SITE ALPHA. When Major arrived, he and his people lived under the most austere conditions imaginable and endured hardship and isolation rarely experienced in today's military due to the lack of facilities and the nature of the operations security measures undertaken to protect the operation. He and those personnel working for him performed in an absolutely outstanding manner totally succeeding in providing the necessary communications allowing the complete success of this important phase of the mission.

The Desert One phase was the actual extraction e. attempt. During this phase, Major was again at SITE ALPHA managing all of the JCSE communications which were scattered in numerous locations. The communications he was charged with providing permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities and CONUS intelligence support activities. These communications were so effective and worked so well they earned plaudits from the President, the Secretary of Defense and members of the Joint Chiefs of Staff. During regularly worked up to this time frame, Major 20 hours a day for a month preparing both the actual communications used during the rescue attempt and a back-up communications package which was being prepared for another possible contingency operation.

as During that period of time, Major £. the Chief of Operations for JCSE, was also required to maintain full support to USREDCOM for other scheduled The JCSE support to Joint Task Force 79-1 was exercises. not dedicated, therefore, the organization had to continue to support three major Joint Readiness Exercises (JRX). Major played an integral part in the prepar Major played an integral part in the preparation for and execution of all exercises, in addition to providing outstanding support to the staff of Joint Task Force 79-1. He deployed to SITE ALPHA on three separate occasions. Major was the first communications officer to arrive at SITE ALPHA as part of the AWACS deployment in support of USAFE. When he returned to . CONUS, Major and the debriefed Joint Task Force 79-1 communications staff officers on all aspects of the site. He constructed comprehensive diagrams of all facilities and assisted staff members in site layout for communications equipment, providing an on-scene experience factor which was invaluable to the communications staff. The second trip to SITE ALPHA was to install all required systems and circuits to support the operation. Major

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And members of his team deployed from the field exercises, through home station, immediately upon termination of the JRX GALLANT EAGLE. He finalized deployment plans with members of the Joint Task Force staff while participating in this month long JRX. He returned to CONUS to make final preparation for the actual operation, leaving a small cadre of personnel to operate joint and all intelligence support circuits. It is significant to note that all deployments occurred with no loss of OPSEC even though very few USREDCOM staff officers were aware of Joint Task Force 79-1 activities.

g. During all phases of the hostage release effort, Major and the was intimately involved with providing personnel, equipment, and planning expertise. The successful communications enjoyed during all of these phases were a direct result of the long, hard hours Major contributed. His outstanding achievements truly contributed to the security and international

prestige of the United States. The exemplary performance of duty of Major the brought great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.

B. VAUGHT JAMES Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

÷...

Signature

Date

CONFIDENTIAL

CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Army, distinguished Major himself by meritorious achievement from 30 November 1979 to 27 April 1980 as Mission Officer in Charge during the deployment and operation of critical command and control communications in " support of a classified operation. Major dedication while performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. Major conscientious attitude insured that the invaluable command and control communications links between the National Command Authorities and the Joint Task Force operational elements were fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of reflects great credit upon himself, the Joint Major Communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

205,

1 0 JUN 1981

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

a. (U) Staff Sergeant (P)

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

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b. (U) Joint Communications Support Element.

c. (U) MacDill AFB, FL 33608.

d. (U) 20 March 1980 to 26 April 1980.

e. (U) Presentation is desired on 30 June 1981.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.



g. (U) Previous decorations:

2. (U) The following is a narrative description of service/ .... achievement rendered:

Declassified by 200 NMCC 12 DDay 92

CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JONE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6

USA,

a. If Staff Sergeant we use U. S. Army, distinguished himself by outstanding achievement as the Primary Mission Site Noncommissioned Officer in Charge, SITE ALPHA, Joint Communications Support Element (JCSE) while deployed in support of Operation RICE BOWL during the period 20 March 1980 to 26 April 1980.

ь.(0) Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran. <u>During</u> the period of this mission, Staff Sergeant loutstanding performance directly contributed to JCSE's highly successful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, at a completely remote location and living and operating under the most austere conditions, Staff Sergeant worked 12 to 14 hours daily, 7 days a week, on this operation described later by the President of the United States as a "...most vital mission... demonstrating to our allies and the world our national resolve to protect and defend...(our)...national interests." The JCSE's efforts permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. Staff Sergeant

was a key factor in the success of this most critical support operation.

As the Mission Noncommissioned Officer in Charge, Staff Sergeant demonstrated a degree of maturity and resourcefurness far exceeding the level normally found in a soldier of his age and experience. Faced with an extremely short-fused deployment window, Staff Sergeant quickly identified logistics and air-flow requirements, analayzed mission requirements and selected the appropriate team personnel and equipment to deploy. Upon arrival at the operational location, he immediately set upon the tremendous tasks of site preparation which included power installation, system and circuit layouts and provided for the health and welfare of the deployed team members. Working virtually non-stop for days, Staff Sergeant was able to build, from a totally bare was able to build, from a totally bare Sergeant based environment, the cohesive smooth running communications complex that satisfied and in some instances exceeded the requirements of the Joint Task Force. The secure voice and teletypewriter systems, so vital to the support effort, were so well engineered and installed

under his direction that the reliability rates attained drew special praise from the on-scene commander all the way up to the Joint Chiefs of Staff. Staff Sergeant individual determination, technical competence and devotion to duty resulted in an outstanding communications network being provided from the operational area to the highest of command authorities.

d. (U) Staff Sergeant provide butstanding achievement truly contributed to the security and international prestige of the United States. The exemplary performance of duty of Staff Sergeant preflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

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(Disapproved)

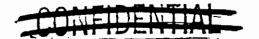
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Signature

Date



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CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Army, dis-Staff Sergeant tinguished himself by meritorious achievement from 20 March 1980 to 26 April 1980 as the Primary Mission Site Noncommisioned Officer in Charge, Joint Communications Support Element, during the deployment and operation of critical command and control communications in support of a classified operation. Staff dedication while performing assigned duties Sergeant under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. conscientious attitude insured that the Staff Sergeant invaluable command and control communications links between the National Command Authorities and an operational element were fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of Staff Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.



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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

1 0 JUN 1981

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

a. (U) Captain USAF. b. (U) Joint Communications Support Element. c. (U) d. (U) 30 November 1979 to 26 April 1980. e. (U) Presentation is desired on 31 July 1981. f. (U) No other recommendations for awards to this

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous decorations:

2. (U) The following is a narrative description of service/ achievement rendered:

Declassified by DDO NMCC

CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.5 and 6



a. (2) Captain and the U.S. Air Force, distinguished himself by meritorious achievement as Mission Officer in Charge, Operation RICE BOWL, and as the Mission Officer in Charge, Alternate Operations Site, Joint Communications Support Element (JCSE), while deployed in support of Operation RICE BOWL, from 30 November 1979 to 26 April 1980.

b. Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran. During the period of this mission, Captain performance outstanding performance directly contributed to JCSE's highly success-ful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, at a completely remote location and living and operating under the most austere conditions. Captain worked 12 to 14 austere conditions. Captain hours daily, 7 days a week, on this operation described later by the President of the United States as a "...most vital mission...demonstrating to our allies and the world our national resolve to protect and defend...(our). ... national interests." The JCSE's efforts permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. vas a key factor in the success of this Captain 4 most critical support operation.

c. As the Mission Officer in Charge at this politically sensitive location, Captain and the demonstrated a maturity and resourcefulness seldom found in an officer of his grade and experience. Faced with an extremely short-fused deployment window and working under the most stringent operational security measures, Captain quickly identified the logistics and air flow requirements, analyzed the mission communications requirements and identified the equipment and personnel requirement for the support effort. Under extremely pressure laden circumstances, Captain transformed a complete transformed a completely bare base operational area into a cohesive, smooth running communications complex that drew special praise from the on-scene element commander and throughout the entire missión arena. In spite of the overwhelming work load, difficult working conditions and many hours without rest, Captain determination, technical competer rest, Captain determination, technical competend and devotion to duty resulted in a superior communications determination, technical competence effort supporting this most critical national undertaking.



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d. (6) Captain also took an integral part in the planning of the rescue attempt. Working 18-hour days, 7 days a week, in an austere desert environment, he worked directly with the planning staff in developing the tactics and procedures for the equipment being used. Obtaining the right communications for the mission resulted in hours of testing new equipment, plus the managing of numerous ingenious ideas. For example, extensive testing of airborne satellite systems under resulted in an effective combination of Captain equipment, cabling, and antennas to support the mission. The man pack PT-25 portable satellite system was also tested for the first time. The KY-70 secure encryption device was procured and installed for the first time supporting tactical operations, as was the SB-3614 portable switchboard. All of these efforts resulted in an absolutely outstanding communications package which earned the plaudits of all the users.



e. (U) Captain and the butstanding achievements truly contributed to the security and international prestige of the United States. The exemplary performance of dupy of Captain and the preflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director; Joint Staff Action:

. . . . . . . . .

(Approved)

(Disapproved)

Signature

Date

CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

Captain United States Air Force, distinguished himself by meritorious achievement from 30 November 1979 to 26 April 1980 as Mission Officer in Charge during the deployment and operation of critical command and control communications dedicain support of a classified operation. Captain, tion while performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. Captain ionscientious attitude insured that the invaluable command and control communications links between the National Command Authorities and an operational element was fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of Captain reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Porce, and the Office of the Secretary of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



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THE JOINT STAFF

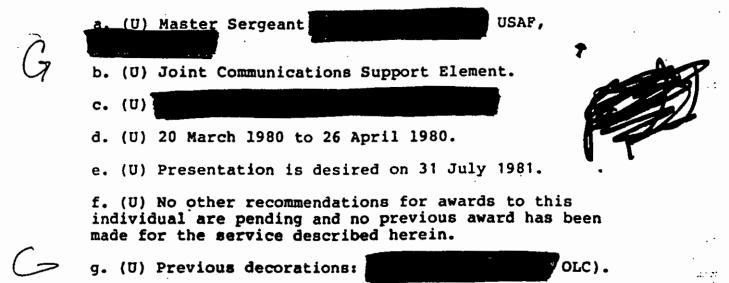


MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.



2. (U) The following is a narrative description of service/ achievement rendered:

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CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6

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a. (a) Master Sergeant (b) U. S. Air Force, distinguished himself by meritorious achievement as Alternate Mission Site Noncommissioned Officer in Charge, Joint Communications Support Element (JCSE) while deployed in support of Operation RICE BOWL during the period 20 March 1980 to 26 April 1980.

Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran. During the period of this mission, Master Sergeant outstanding performance directly contributed to JCSE's highly successful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, in a confined location, Master Sergeant worked 12 to 14 hours daily, 7 days a week, on this operation later described by the President of the United States as a "...most vital mission...demonstrating to our allies and the world our national resolve to protect and defend...(our)...national interests." The JCSE's efforts permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. Master Sergeant was a key factor in the success of this most critical support operation.

c. He was the Mission Noncommissioned Officer in Charge at a politically sensitive location. On arrival at this operational location, he immediately set upon the tremendous tasks of site preparation which included power installation, system and circuit layouts and provided for the health and welfare of the deployed team members. Working virtually non-stop for days, Master Sergeant

was able to build, from a totally bare based environment, a cohesive smooth running communications complex that satisfied and in some instances exceeded the requirements of the staff he was supporting. The secure voice and teletypewriter systems, so vital to the support effort, were so well engineered and installed under his supervision that the reliability rates attained brought special praise from the on-scene element to the Joint Chiefs of Staff. Master Sergeant individual determination and technical abilities provided superior communications from this operational area to the highest of command authorities.

d. (U) Master Sergeant and a constant of outstanding achievement truly contributed to the security and international prestige of the United States. The exemplary performance of duty of Master Sergeant, and reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Date

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# Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

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CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL



Master Sergeant United States Air Force, distinguished himself by meritorious achievement from 20 March 1980 to 26 April 1980 as the Noncommisioned Officer in Charge, Joint Communications Support Element, during the deployment and operation of critical command and control communications in support of a classified operation. Master Sergeant dedication while performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. Master Sergeant

command and control communications links between the National Command Authorities and an operational element were fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of Master Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

1 0 JUN 1981

THE JOINT STAFF

i

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

a. (U) Master Sergeant	USAF,
b. (U) Joint Communications Support Elemen	it. 7
c. (U)	
d. (U) 29 November 1979 to 30 March 1980.	
e. (U) Presentation is desired on 31 July	1981.
f. (U) No other recommendations for awards individual are pending and no previous awa made for the service described herein.	_
g. (U) Previous decorations:	(1 OLC).

2. (U) The following is a narrative description of service/ achievement rendered:

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CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6 ODODOT-



a. (a) Master Sergeant the second of U. S. Air Force, distinguished himself by outstanding achievement as the Noncommissioned Officer in Charge of the Joint Communications Support Element (JCSE) taskings in support of Joint Task Force 79-1 during the period 29 November 1979 to 30 March 1980.

Master Sergeant was the primary noncommisb. sioned officer responsible for development of the command and control communications architecture to support Operation RICE BOWL. In this capacity, he worked directly with the Joint Task Force 79-1 communications staff in the development of primary and back-up radio systems, adequate circuitry for critical reporting, and alternate routing capability to insure all vital C3 requirements were met. He was instrumental in designing proper interfaces to insure total interoperability of all facilities from the National Command Authorities to the deployed forces. Once the sytems were designed and responsibilities designated, Master Sergeant deployed on numerous rehearsal exercises to insure all systems met the needs of the supported units in a totally efficient manner. He directly supervised the installation and operation of a myriad of highly sophisticated communicatireless tions equipment. Master Sergeant efforts, coupled with communications expertise, caused the activation of a highly reliable communications network in an extremely short period of time. While working in this pressure-packed environment, he refined critical interfaces which were paramount <u>in the overall</u> success of the mission. Master Sergeant exceptional operational ability, combined with his sound recommendations for development and implementation of new techniques and more productive methods, aided the Joint Task Force 79-1 communications staff immeasurably.

c. (U) Master Sergeant is the had the additional duty of Telecommunications Center Supervisor. As such, he was responsible for transmission and receipt of all teletypewriter record copy messages originated by or sent to the element he was supporting and insuring that required files and related documentation were completed. The very nature of this operation required the upmost in accuracy, security and speed for the interchange of critical messages. Throughout the mission, Master Sergeant was faced with a constant flow of high precedence, extremely sensitive messages which had to be processed expeditiously, yet error free. He accomplished this most difficult task, under the most trying conditions, in an admirable fashion. The volume of message, traffic passed, and the speed of service attained equaled or surpassed the communications center objectives required of highly sophisticated fixed station facilities. This outstanding accomplishment can only be attributed to Master Sergeant individual determination, technical competence, supervisory techniques and devotion to duty.

d. (U) Master Sergeant and outstanding achievement truly contributed to the security and international prestige of the United States. The exemplary performance of duty of Master Sergeant and reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

(Disapproved)

3

JAMES B. VAUGHE

Major General, USA Commander, Joint Task Fcre 1-79

Date

Attachment Citation

Director, Joint Staff Action:

(Approved)

i

Signature



CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL



United States Air Force, Master Sergeant distinguished himself by meritorious achievement from 29 November 1979 to 30 March 1980 as the Noncommisioned Officer in Charge of Joint Communications Support Element taskings during the deployment of critical command and control communications in support of a classified operation. Master Sergeant dedication while performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enphusiasm. His tireless efforts resulted in the complete success of the communications support mission. Master Sergeant conscientious attitude insured that the invaluable command and control communications links between the National Command Authorities and operational elements were fully operational at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of Master Sergeant reflects great credit upon himself, the Joint Communications

Support Element, the United States Readiness Command, the United States Air Porce, and the Office of the Secretary of Defense.

209 THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301 THE JOINT STAFF 10 JUN isa: MEMORANDUM FOR THE DIRECTOR, JOINT STAFF Subject: Recommendation for Award (U) Reference: DOD Directive 1348.26 1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement. USAP, a. (U) Staff Sergeant b. (U) Joint Communications Support Element. c. (U) d. (U) 30 November 1979 to 24 April 1980. e. (U) Presentation is desired on 31 July 1981. f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. g. (U) Previous decorations: JCSM. 2. (U) The following is a narrative description of service/ achievement rendered: Do Nmc C 1200 Nmc C CLASSIFIED BY DIRECTOR, C39 REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6

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U. S. Air 🛩 Staff Sergeant a. Force, distinguished nimself by meritorious achievement as Mission Team Chief and Mission Noncommissioned Officer in Charge, Joint Communications Support Element (JCSE) while deployed in support of Operation RICE BOWL during the period 30 November 1979 to 24 April 1980.

🗖 Operation RICE BOWL was the deployment, installab. tion and operation of JCSE personnel and equipment in support of the planning and rehearsals of the operational units who eventually attempted the rescue of American hostages held in Tehran, Iran. Staff Sergeant was the Senior Noncommissioned officer during this planning and rehearsal phase. Arriving at a totally bare base location and under very austere conditions, Staff Sergeant immediately set upon the tremendous tasks of site preparation which included power installation, system and circuit layouts, coordinating phone lines, and providing for the health and welfare of the deployed team members. Working virtually non-stop for days, Staff Sergean was able to build, from a totally Sergeant bare based environment, the cohesive, smooth running communications complex that exceeded the requirements of the planning staff he was supporting. The secure voice and teletypewriter systems, so vital to the support effort, were so well engineered and installed under his direction that the reliability rates attained drew special praise from the on-scene element commander to the Joint qualities Chiefs of Staff. Staff Sergeant of leadership were demonstrated in all areas of an important mission requiring the highest degree of professionalism, understanding and judgment.

c. As NCOIC, Staff Sergeant was also responsible for the personal requirements of those personnel who worked for him. The location where they were at had no accommodations for supporting troops. The personnel either lived in tents or slept under the stars, subsisting on C-Rations. There was no running water, mail service, or telephone. Staff Sergeant provided those essential elements necessary so that his personnel could subsist during this tough period.

d. If Staff Sergeant for greatest contribution was his assistance in the planning of the operation. He would work 16 to 20 hours a day, 7 days a week, in this very challenging environment. Many of the concepts and procedures that Staff Sergeant developed were tested and implemented by the staff, and used

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greatest contribution

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during the actual hostage release attempt. Through all this he was able to impress upon his personnel the great requirement to maintain operations security of the whole project, and he played a major part in insuring that the practices and rehearsals were never compromised.

e. (1) During the actual attempt to rescue American hostages, Staff Sergeant appendix performed an extremely critical mission. He was responsible for all communications left in place at the rehearsal areas. This crucial OPSEC mission maintained electronic signature in CONUS while forces moved to their respective staging sites to make final preparation for the rescue attempt. Staff Sergeant effort maintained the secrecy of this highly sensitive mission and permitted forces to be introduced to Iran undetected.

f. (U) Staff Sergeant in the management, leadership, and planning capability were a major contributor to the outstanding communications experienced during these rehearsals and the actual release attempt. The exemplary performance of duty of Staff Sergeant and the exemplary reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHE Major General, USA

Commander, Joint Task Force 1-79

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Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

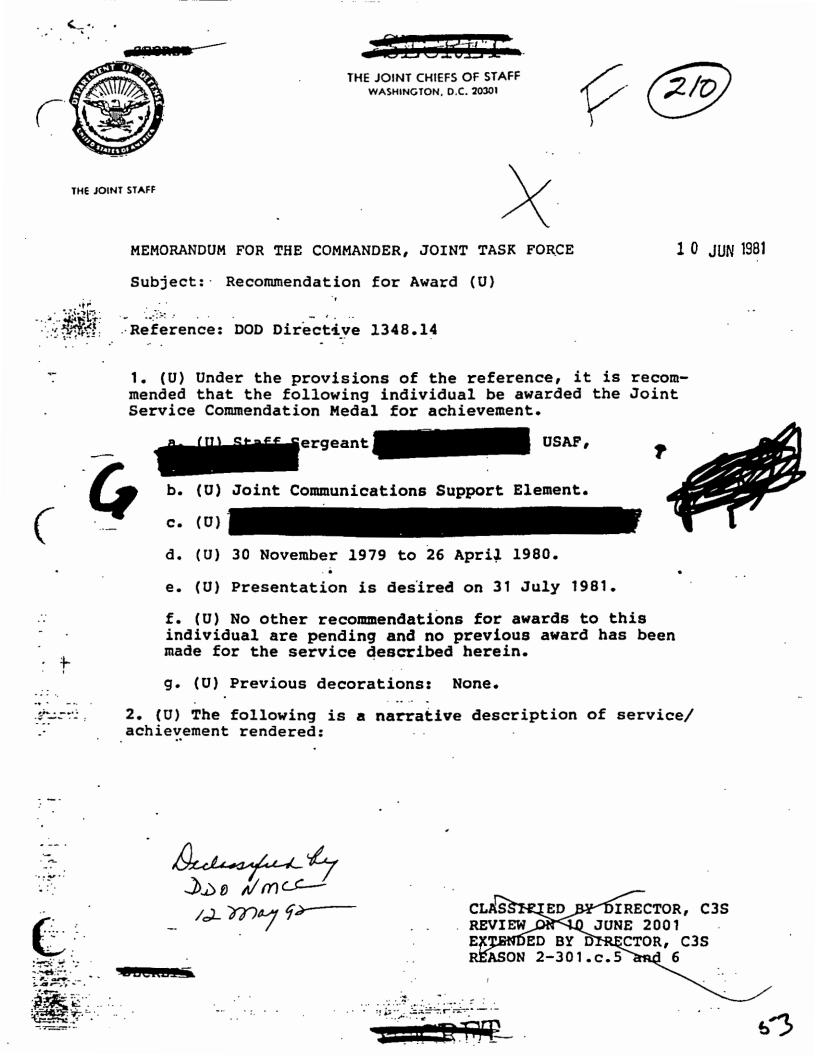
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## CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

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Staff Sergeant United States Air Force, distinguished himself by meritorious achievement from 20 November 1979 to 24 April 1980 as Mission Team Chief during the deployment and operation of critical command and control communications insupport of a classified operation. Staff Sergeant devotion to duty while performing assigned tasks under extremely high pressure demonstrated his high degree of professionalism and fervor. His aggressive leadership resulted in the complete and timely success of the communications support for the mission. zealous efforts, communications Through Staff Sergeant links between Joint Task Force Forward, Pentagon, and the other units were fully operational at all times. The exemplary performance of duty of Staff Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.



b. 📁 Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran, During the period of this mission, Staff Sergeant outstanding performance directly contributed to JCSE's highly successful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, at a completely remote location, living and operating under the most austere conditions, Staff Sergeant worked 12 to 14 hours daily, 7 days a Sergeant worked 12 to 14 hours daily, 7 days a week, on this operation described later by the President of the United States as a "...most vital mission... demonstrating to our allies and the world our national resolve to protect and defend...(our)...national interests." The JCSE's efforts permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. Staff Sergeant

vas a key factor in the success of this most critical support operation.

c. 🌽 As a Ta<u>ctical S</u>atellite Terminal Repair Technician, Staff Sergeant installed, operated and maintained an Ultra High Frequency satellite terminal in an airborne configuration to support the mission. Confronted with the unique task of installing this equipment on board aircraft not designed for this type of operation, Staff guickly surveyed the situation, made the Sergeant necessary power and antenna modifications, and in a short time had the terminal in full operation providing a most vital secure communications link. Though assigned as a repairman, Staff Sergeant voluntarily manned the satellite terminal in the read aircraft that landed at Desert One in Iran, during the rescue attempt. Throughout the operation he repeatedly performed tasks well beyond the scope of his training and career field. In spite of the tremendous workload, many hours without rest, Staff individual determination, technical Sergeant

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competence and devotion to duty resulted in an outstanding communications network being provided from the operational area to the highest of command authorities.

3. (U) Staff Sergeant potential putstanding achievement truly contributed to the security and international prestige of the United States, and further enhanced the reputation of the Joint Communications Support Element. Staff Sergeant potential accomplishments and contributions brought great credit to nimself, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHI Major General,

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

3 5



CITATION TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

United States Air Force, Staff Sergeant distinguished himself by meritorious achievement from 30 November 1979 to 26 April 1980 as Satellite Maintenance Technician during the deployment and operation of critical command and control communications in support of a classified operation. Staff dedication while performing assigned duties Sergeant under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete and success of the communications support mission. conscientious attitude insured Staff Sergeant that the invaluable command and control links between National Command Authorities and subordinate units were fully operational at all times during this critical mission, thus demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of Staff Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

1 0 JUN 1981

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#### MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Duder the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

(U) Colonel Charlie A. Beckwith, United States Army,

b. (U) Joint Task Force 1-79.

c. (U) 7 Adams Street, Fort Bragg, NC 28307.

(U) 5 November 1979 to 27 April 1980.

e. (U) Not applicable.

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ft Bragg, NC 28307.

g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. (U) Previous US decorations: Silver Star (with one Oak Leaf Cluster), Legion of Merit (with two Oak Leaf Clusters), Bronze Star Medal (with three Oak Leaf Clusters).

2. Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally superior achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to the Joint Task Force charged with recuing the American hostages held in Iran.

As commander of the ground component of the Task Force, Colonel Beckwith applied his vast experience in clandestine operations to the resche planning and preparation and was in fact the principal architect of the ground assault plan. But to the dynamics of the hostage situation, the plan became an evolutionary process requiring frequent modifications, each of which colonal beckwith adjusted to with ease.

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c546

b. Colonel Beckwith was the driving force behind the strenuous training program that was established and was considered an essential foundation to the effectiveness of the ground force. The training program was both unique and extremely demanding in that it covered the broad spectrum of special ground and air operations, and as such involved members of all uniformed services who were to fulfill various direct support roles in the operational area.

c. Colonel Beckwith's command presence proved highly valuable many times during the months of preparations, particulary during the repeated night rehearsals of a variety of highly dangerous tactics and maneuvers which were critical to mission success. His abilities proved invaluable during the emergency retrograde from Desert One. His efforts and position of respect within the force, contributed to the maintenance of order and the preservation of life during the transfer of personnel from the burning aircraft and the immobilized helicopters.

d. Colonel Beckwith's overall contributions, many of which remain highly compartmented, weighed heavily opon the development of an extremely important capability, and one that will continue to enhance the Special Operations Community in years to come.

3. By his exemplary performance of duty, Colonel Beckwith has reflected great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, ĈG

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

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Date

#### CITATION

#### TO ACCOMPANY THE AWARD OF

#### THE DEFENSE SUPERIOR SERVICE MEDAL

#### TO

#### CHARLIE A. BECKWITH

Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel Beckwith was the principal architect of the ground assault plan. As such he was the the driving force beind the strenuous training program that was unique and extremely demanding in that it covered the broad spectrum of special ground and air operations, and involved members of all the uniformed

services.

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

JCSM-254-80 19 September 1980

THE JOINT STAFF

#### MEMORANDUM FOR THE SECRETARY OF DEFENSE

Subject: Special Project Funding (U)

**(**19)

1. (25) As you know, funding for Operation Elite Guard terminates at the conclusion of FY 80. Beginning 1st gtr FY 81, it will be necessary to fund the SNOWBIRD (2000) Project and Operation Elegant Lady through its lifespan (1 Oct-15 Nov 1980)

reviewed both requirements and determined that the funds requested are required. The total 1st qtr, FY 81 funds required are A detailed breakout is at Enclosure A.

2. (7) Discussions with Army, Air Force, Navy and DOD personnel indicate that a memorandum substantially like that at Enclosure B would provide the Services with the authority needed to provide the required funding. A recommended procedure for the required funding. A recommended later. Until then, disbursement will be handled by the respective Services as is now the case.

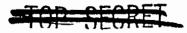
For the Joint Chiefs of Staff:

THOR HANSON Vice Admiral, USN Director, Joint Staff

Copies furnished: LtGen Schwenk, USMC LTG Otis, USA VADM Foley, USN Lt Gen O'Malley, USAF

Attachments a/s Downgraded by: DDO NMCC 12 may 1992 CLASSIFIED BY DIRECTOR, JOINT STAFF DATE FOR REVIEW IS: 19 SEP 2000 EXTENDED BY DIRECTOR, JOINT STAFP REASON: 5200.1R para 301c 5&6

NOTE: Handcarried by General Dyke to Brig Gen Carl Smith with the recommendation that it be worked w/Mr. Joe Sherick, OSD(C), for approval and signature by SECDEF NLT 30 September 1980.



#### ENCLOSURE A

#### TRANSITION FUNDING PROGRAM

The First Quarter FY-B1 Project will require funding by the Services as indicated below. Costs handled separately by the Army as Executive Agency for this purpose.

Army

Intelligence Support Training & Readiness

Procurement

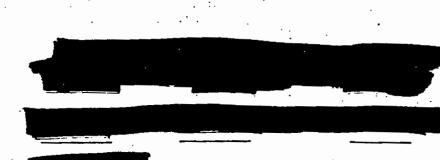
Communications *

O&M Procurement R&D

SUBTOTAL

TOTAL:

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Air Force

Navy

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TOTAL FIRST QUARTER COSTS BY TYPE:

O&M Procurement R&D Intelligence Support



Communications funding divided equally among three Services. All FY-81 Communication procurement authorized in First Quarter to provide

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Enclosure A

#### DRAFT

# ENCLOSURE B

MEMORANDUM FOR:

THE SECRETARY OF THE ARMY THE SECRETARY OF THE NAVY THE SECRETARY OF THE AIR FORCE

Subject: Special Project Funding (U)

1. The Project SNOWBIRD (TS) activity, Operation Elegant Lady will be afforded a sufficiently high priority to insure funding of the Services at the levels indicated below. For the purposes of these expenditures, provisions of DoD Directive 7250.5, dated 9 January 1980, and DoD Instruction 7250.10, dated 10 January 1980, are hereby waived.

2. In addition to the previously directed (references a and b) for this project from the Army, Navy and Air Force, the following Service funding through 1st gtr, FY 81 is required and directed.

a. Army:

b. Air Force:

c. Navy:

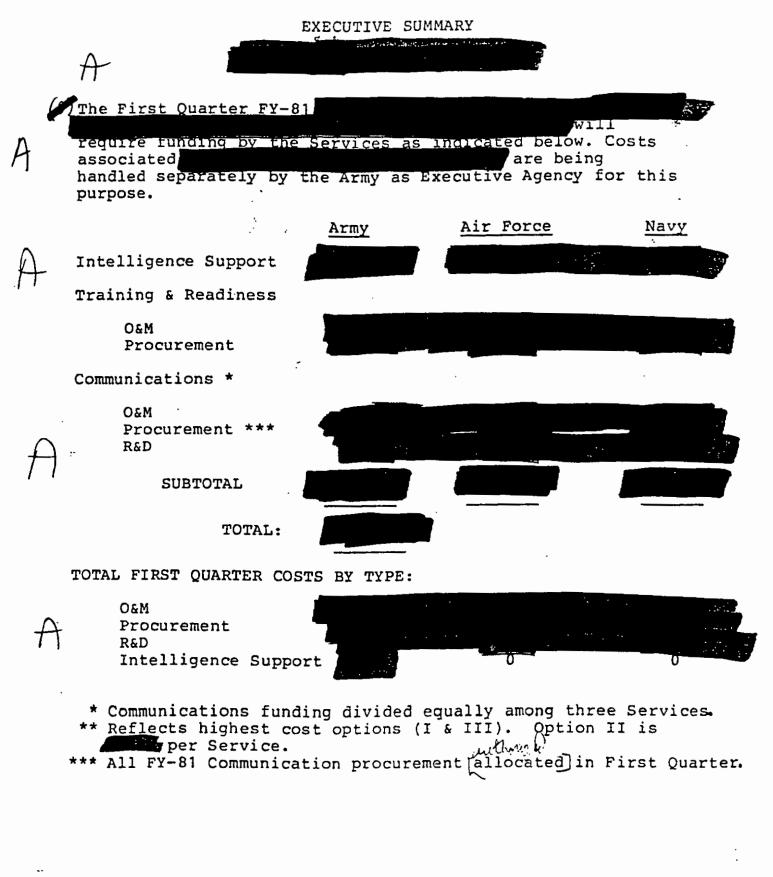
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Enclosure B

+- (236 THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301 CLASSIFICATION REVIEW ED 17758 CONNECTED ON 12 May 92 18 September 1980 REMAINE & B D BECL /D. DEVINCENDED TO THE JOINT STAFF RUIEN (M MEMORANDUM FOR THE DIRECTOR, JOINT STAFF mation mutio A Subject: Enclosed is the recommended funding level to and to provide for the headquarters will be addressed separately by the Army: 2. (U) Enclosure A is an Executive Summary of costs by Service. Enclosure B provides for continued funding of intelligence programs. These costs are separate from direct funding of the Enclosure C. Funding Policy, is the JTF recommendation A handling These recommendations are based on JTF experience and discussions with Service comptrollers. Enclosure D outlines the JTF recommendation for a This budget provides a notional training program 6. 🎤 5) TAB A to Enclosure D, the Communications portion of the budget, is addressed as a separate issue. 7. (U) Enclosure E provides draft implementing documentation. JAMES B. VAUGHT Major General, USA Executive Summary B - Intelligence Funding C - Funding Policy D - Training/Readiness CLASSIFLED BY DIRECTOR, J-3 E - Implementers DATE FOR REVIEW IS: 18 SEP 2000 EXTENDED BY DIRECTOR, J-3 Copy No. 12 of 20 Copies REASON: \$200.1R para 301c 5&6 CEUDEL

ENCLOSURE A



Enclosure A



#### THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

18 September 1980

THE JOINT STAFF

# MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Continued Intelligence Project Funding^{*}(U)

Over the course of FY 80, several intelligence actions required funding; specifically, the for support and for Technical Intelligence Projects. The conclusion of the FY requires that FY 81 funds be provided to support these projects. Accordingly, it is requested that FY 81 funds in the amount indicated be provided.

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Support Technical Intelligence

Respectfully,

VAUGHT в. MES Major General, USA

CLASSIFIED BY DIRECTOR, J-3 DATE FOR REVIEW IS: 18 Sep 2000 EXTENDED BY DIRECTOR, J-3 REASON: 5200.1R para 301-c 5&6

#### ENCLOSURE C

#### FUNDING POLICY

1. (5) The JTF experience indicates that funding requirements fall into four broad categories:

a. Intelligence Programs

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- b. Training/Organizational Costs
- c. Research/Development & Procurement
- d. Subordinate Unit Sustaining Costs

2. (5) The following recommendations are provided to assist the Services

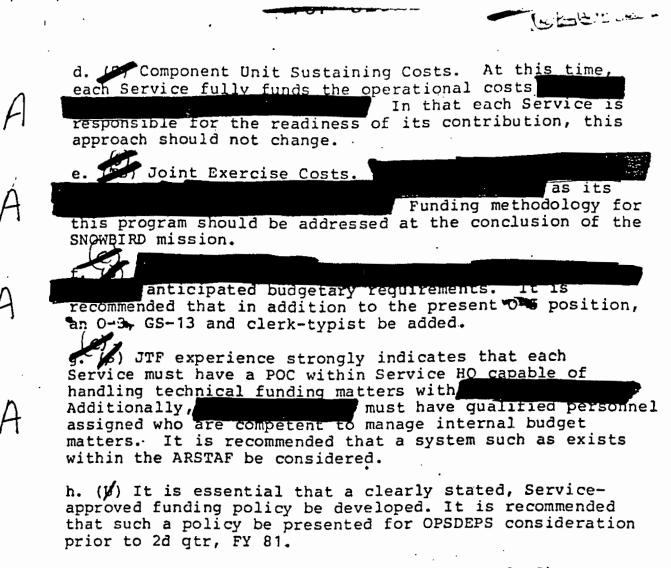
a. Intelligence Costs. Presently, these funds are recommended for approval by the OPSDEPS on a fenced project basis and forwarded to OSD for action. Funds are then provided through appropriate methods to the required agency. These requirements will continuously arise as new missions. It is recommended

# b. 🖌 Training/Organizational Costs.

on a monthly basis and disbursed by each Service as appropriate. JTF travel funds are provided by OSD. It is recommended that these funds, primarily Service O&M be provided and disbursed by

c. (PS) Research/Development and Procurement. Requirements will continue to be generated as each mission is analyzed. Presently, Service OPSDEPS review each R&D requirement on a project basis. Approved projects are funded by each Service or OSD as appropriate. This should not change. Procurement funds are more complex in that they involve both special project purchases and sustaining items (winter clothing). It is recommended that each Service be prepared to absorb short notice R&D requirements of several million dollars as missions dictate. Specific requirements to be approved as required.

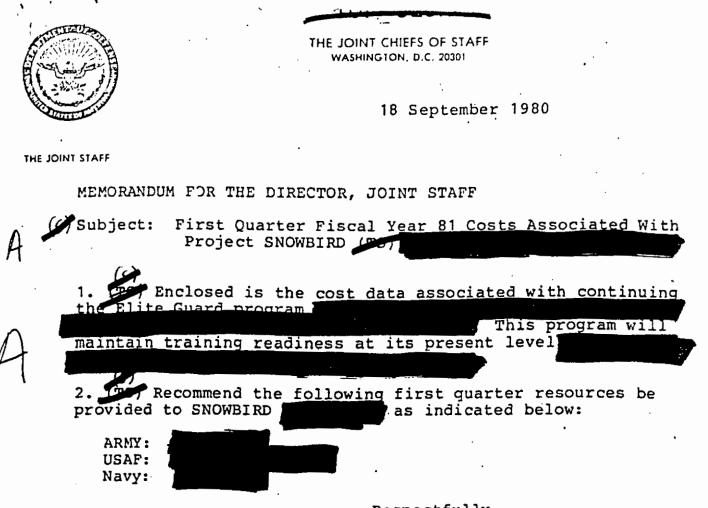
Enclosure C



3. (U) Finally, it is recommended that present funding procedures initially be utilized for 1st gtr, FY 81. Upon approval of actions in h above, unobligated funds would be dispersed per Service agreement.

Enclosure C

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Respectfully,

B. VAUGHT Major General, USA

Attachments:

- A Training Cost Summary
- B Force Structure
- C Communications Package
- D Equipment Purchases
- E Air Superiority Mission
- F Base Support Cost
- G Travel
- H Airlift Costs
- I Flying Hour Program
- J Ship Compatibility Test

CLASSIFIED BY DIRECTOR, J-3 DATE FOR REVIEW IS: 18 SEP 2000 EXTENDED BY DIRECTOR, J-3 REASON: 5200.1R para 301c 5&6

#### ENCLOSURE A

#### TRAINING COST SUMMARY

1. (b) GENERAL: The requirement to retain training readiness of EC 1-79 and its tates a training program through first quarter, Fr 81. Cost data displayed depicts a minimum exercise program with forces utilizing forward operating bases. Lacking definitive intelligence data for planning, JTR Lacking must include all forces presently available.

2. (5) <u>DISCUSSION</u>: Training program. The cost model for the training program was constructed on the following assumptions:

a. Seven day exercise each month.

b. Use of a forward operating base each time.

c. Scenarios IX and X would be rehearsed.

d. USAF modifications would be completed.

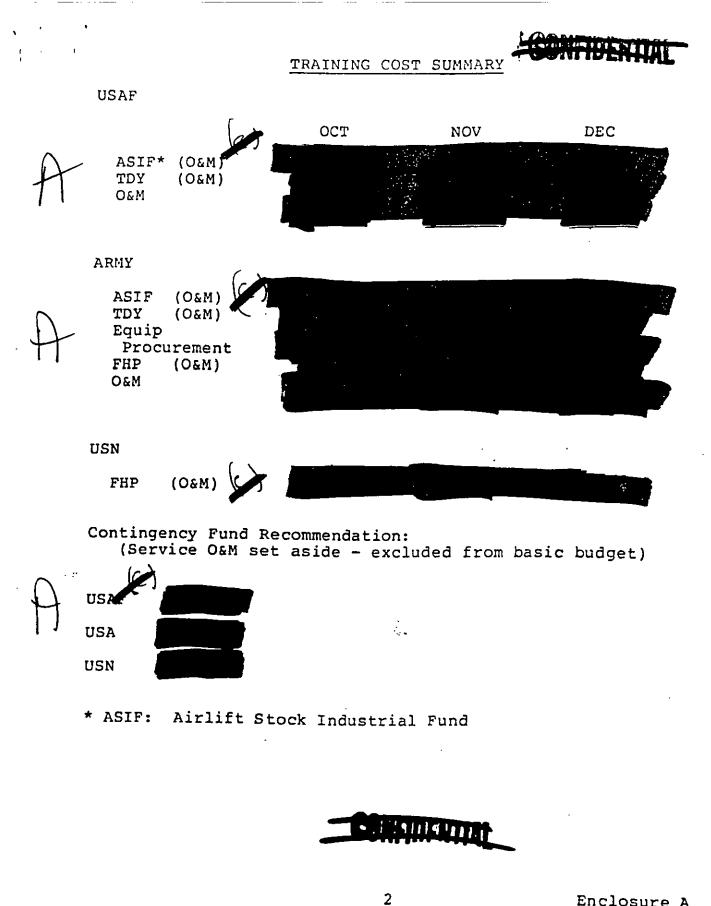
e. JTF flying hour program (FHP) requirements for the 101st and are costed against the JTF.

f. Units conduct home station training at own expense.

will be approved.

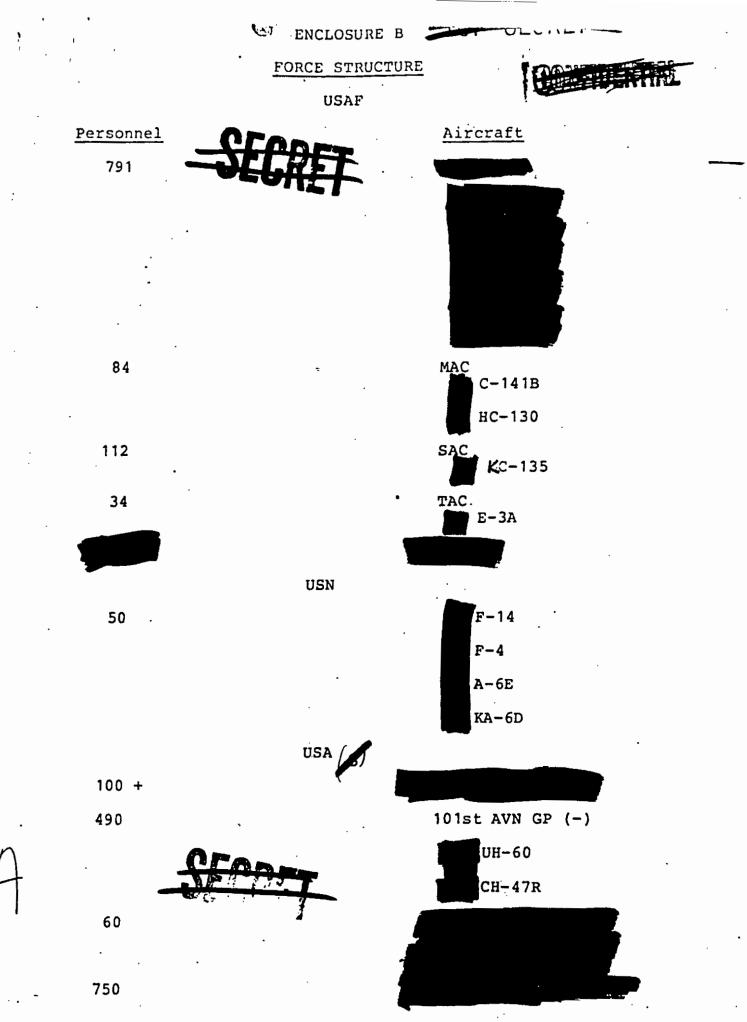
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Enclosure A

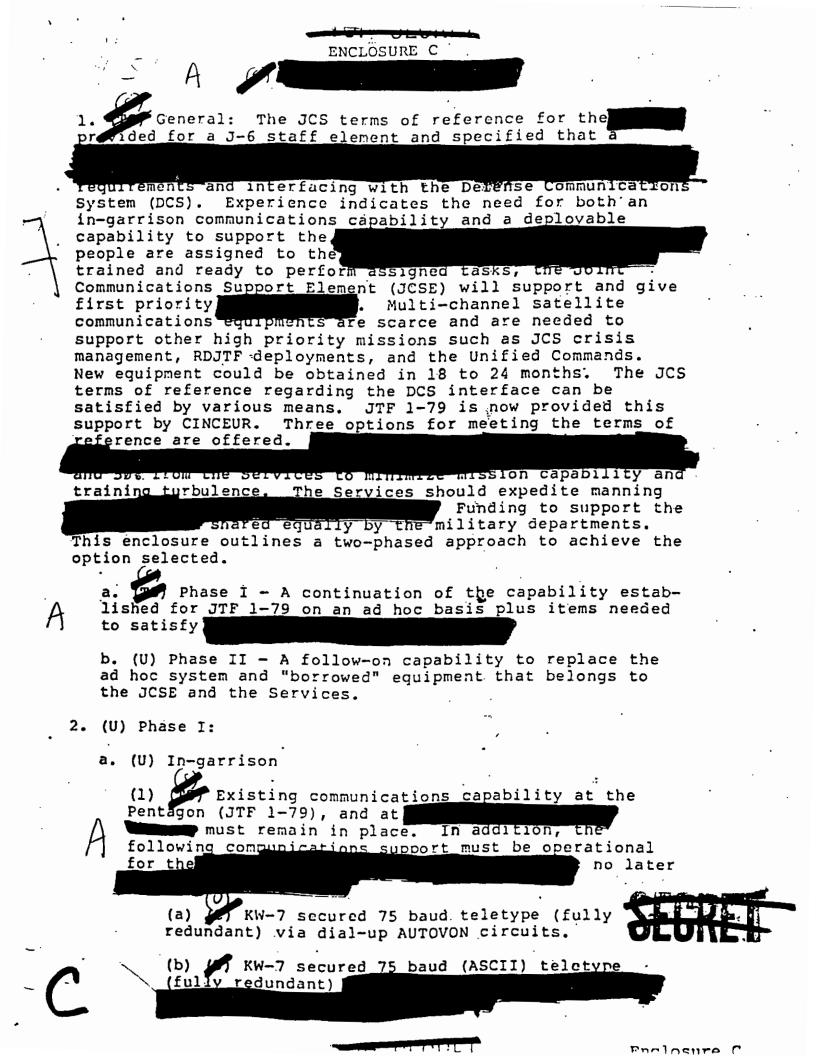


Enclosure A





Enclosure B



(c) IT Two voice grade circuits (C2 conditioned to provide bulk encrypted secure voice a 300 baud teletype channel and an order to the Pentagon Technical Control Two KY-70 terminals. (d) Parkhill with wire line adapter for secure (e) voice via AUTOVON dial-up. Two single-channel UHF SATCOM terminals (£) with remote Parkhills. 🔽 Two HF radios with antennas and Parkhill (g) (Sunaire 900 DX or equivalent). (h C(x) Telephone connectivity to the telephone switch with direct dial access to AUTOVON and commercial telephone lines. (i)**4** Four wire AUTOVON terminal in center for dial-up teletype capability. Three KY-3 terminals connected to the Costs for Phase I leased circuits and AUTOVON service is estimated to be b. Deployable. Deployable command and control communications resources are required to extend the dedicated, compartmented, secure voice and record communications links from the Joint Chiefs of Staff, and the supporting command and control and intelligence agencies, to deployed <u>A listing of deployable</u> Ι. is attached at resources required Appendix A. 3. (U) Phase II: a. In-garrison. The in-garrison communications capability that has been established for JTF 1-79 on an ad hoc basis provides limited support. This capability is highly visible from an operations security standpoint, is not readily expandable in times of crisis, and is

largely a single-thread system. The ability to overcome these shortfalls exists. The can take advantage of the existing extensive communications linkages of the Pentagon to insure that linkages with

networks can be exploited without alerting communications personnel not knowingly directly involved in the operation. The communications linkage available to the DOS is significant and likely to be the only early-on

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available, in-place communications, in many parts of the world which can be exploited in support of actual operations. Thus, it is essential that the take advantage of that capability. The principal features of such an enhanced system are discussed in Appendix C. A detailed description of the proposed system is available at OJCS/TC3S, Crisis Communications Division.

. Deployable:

(1) Deployable assets "borrowed" from other sources should be returned eventually either directly or by purchasing replacement items. A listing of items that should be procured for pay back to the JCSE and the Services is attached at Appendix B. Cost in FY 81 is estimated to be about \$5.3 million to 8.3 million depending upon the option selected.

(2) 14 As new capabilities currently under development are fielded, should acquire them. A planning for procurement of new

equipment is included for POM/Budget consideration beginning in FY 82 and beyond.

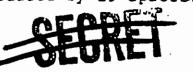
(3) A limited amount of funds are needed for research and development (R&D) of new equipment/capability. Experience gained by JTF 1-79 shows that the normally long R&D cycle can be shortened by adapting off-the-shelf or commercially available equipment to support A nominal fund for R&D should be provided. \$200,000 per year is recommended.

(4) When the Phase II in-garrison communications capability is fielded, a similar deployable capability should be fielded

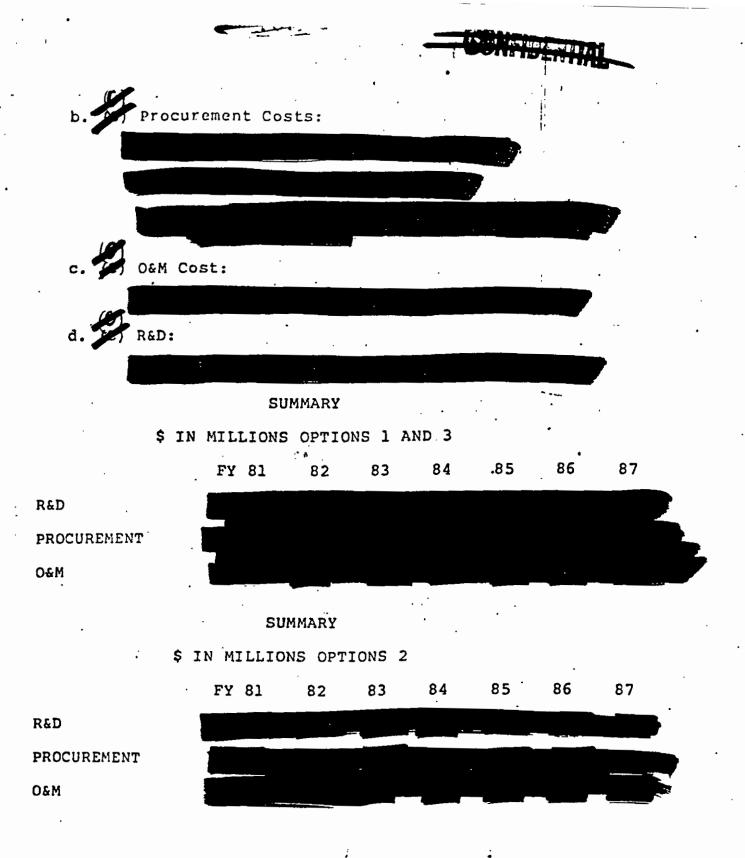
4. 1 5) First Quarter FY 81 Communications Personnel, R&D, Procurement and O&M Costs:

Shall require people to support the mission of the Enlisted (See detailed listing at Appendix D). If a determination is made to leave the DCS interface terminal equipment within the JCSE, the manpower package be reduced by 29 spaces.

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Enclosure C





Enclosure C

# APPENDIX A

PROPOSED EQUIPMENT LISTING

UHF SAT	FLY-AWAY A/C TERMINALS	3 WSC-3+6 MX-850 TMLS
UHF SAT	WSC-3 THLS (3 trans-	6 EA (1 JTF Rear, 1 Emb,
	ceivers each)	2 ISBs, 1 JTF Fwd and
	•	l SOD)
SHF SAT	TSC-85 THL	1 .EA
SHF MUX	TCC-65 TMLS	2 EA
SHF SAT .	TSC-93 TML	l EA
HF RADIO	JACC/CP	1 EA .
TCF	TSQ-84 .	1 EA
SWBD	TTC-41	1 EA '
COMCEN	DCSTYC-5	1 EA
COMCEN	TSC-73	1 EA
COMCEN	MSG PREP	1 EA
Comcen	SECURE FAX	3 EA
COMCEN	WEATHER CENTRAL	1 EA ·
FREQ ANALYZER	TRQ-35	1 EA
GENS (JTF)	60KW 60HZ	3 EA
GENS (WSC-3)	LOKW 60HZ	5 SETS
GENS (SHF)	10KW 60HZ	2 SETS
GENS (HF)	60KW 400HZ	l set
VEHICLES	2 1/2 TON M-35	15 EA
VEHICLES	1 1/4 TON M-884	16 EA
VEHICLES	1 1/4 TON W-300	2 EA
VEHICLES	1/4 701-151	l fa
		TINCHTER
	ADDENDTY A-1	

APPENDIX A-1

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SHELTERS	M4 EXPANDO (MAINT/OPNS	4 EA
•	SUPPLY/CC)	•
SHELTERS	S-250 OR EQUIV	10 EA
SHELTERS	S-280 OR EQUIV	4 EA
SHELTERS	JACC/CP	4 EA
MOBILIZERS	VARIOUS	12 EA
TRAILERS	1 1/2 TON M-105	7 EA
TRAILERS	3/4 TON M-103	18 EA (ANT/GEN/CARGO)
TRAILERS	. 1/4 TON M-101	1 EA
CABLE	26 PR	20,000 FT
CABLE	SP4	12 MI
CABLE	PCM	2 MI
WIRE	WD-1	12 MILES
WIRE	WD-16	12 MILES
WIRE	JK	30,000 FT
TELEPHONES	TA-838	125 EA
CRYPTO	KY-65	35 EA
CRYPTO	KY-57	8 EA
CRYPTO	KY-70	4 EA
CRYPTO	KG-27	12 EA
CRYPTO	KW-7	40 EA
CRYPTO	KG-36	6 EA
CRYPTO	KY-58	2 EA
TTY	UGC 129	50 EA
SECURE VOICE	CV-3333	2 EA
WX FAX		3 EA
WX FAX CONVERTER I	DOVETRON	3 EA •
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APPENDIX A-2

# · APPENDIX B

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# REPLACEMENT EQUIPMENT TO BE PROCURED FOR JCSE AND SERVICES

ITEM		QUANTITY	ESTIMATED UNIT COST IN THOUSANDS	ESTIMATED TOTAL COST IN THOUSANDS
UHF SAT TERMINAL	WSC-3	21	\$ 4Ø	\$ 84Ø
	WSC-3 ANTENNAS	13 ·	4	52
UHF SAT TERMINAL	MX-85Ø	6	34	2Ø4
SHF SAT TERMINAL	TSC-85	<b>'1</b>	1035	1035
SHF MUX	TCC-65	2	53	106
SHF MUX	TSC-93	1	1079	1079
TCF	TSQ-84	1	125	125
SWBD	TTC-41	1	120	120
COMCEN	TSC-73	• 1	15Ø	150
COMCEN	MSG PREP	1	25	2.5
COMCEN	SECURE FAX	3	15	45
FREQ ANALYZER	TRQ-35	1	450	450
GEN (JTF)	6økw 6øнz	3	16	48
GEN (WSC-3)	10KW 60HZ	5	10	50
GEN (SHF)	10KW 60HZ	· 2	11	22
VEHICLE	2 1/2 TON M-35	15	23	345
VEHCILE	1 1/4 TON M-884	16	6	·96
VEHICLE	1 1/4 TON W-300	2	12	24
VEHICLE	1/4 TON M-151	1	6	6
SHELTER	M4 EXPANDO	- 4	25	100
SHELTER	S-250 OR EQUIV	). Ø	· 2 .	20
SHELTER	S-280 OR EQUIV	4.	5	• 2Ø·

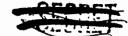
APPENDIX B-1

••• •

				1
· · ·	1 1/2 TON M-105	· 7	2	. J
TRAILERS	3/4 TON M-103	18	2	3+
TRAILERS	1/4 TON M-101	1	2	2
CABLE	26 PR	20,000 FT	N/A	30
CABLE	SP 4	12 MILES	N/A	5
CABLE	PCM	2 MILES	N/A	5
TELEPHONES	TA-838	125		75
CRYPTO	KY-65	35	7	245
CRYPTO	-KY-57	· 8	2	16
CRYPTO	KG-27	12	-4	48
CRYPTO	KW-7	40	. 2	80
CRYPTO	KG-36	6	10	60
TELETYPE	UGC-129 .	5Ø ·	12	600
SECURE VOICE	CV-3333	2	42	ε4
RADIO	PRC-66	4 .	15	60
RADIO	PRC-68	25	4	100
RADIO	PRC-77	4	. 4	16
RADIO	PRC-104	5	14	70
RADIO	PRT-250	6	35	210
RADIO	SUNAIRE 900DX	•	-	
	OR EQUIV	7	7	49
ADIO	VRC-46	2	5	10
REQ CONV	TH-22	25	.6	15
	•		•	\$ 6864
ARE PARTS DOLS & TEST QUIPMENT	ESTIMATED AT 20% OF ABOVE	•	•••	\$ <u>1373</u> \$ <u>8237</u> *
Option 2 cost i Option 2 = \$53	is approx \$3M less tha 804K)	n Options 1 &	3	

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APPENDIX B-2



### APPENDIX C

PRINCIPAL FEATURES OF THE PHASE II

IN-GARRISON COMMUNICATIONS SYSTEM

Must be in place and operating on 24-hour/7-day schedule

2. Must be redundant, both in links and terminal equipment, such that a single failure will not isolate any participant from the network.

3. Must have sufficient capacity such that high quality voice, graphics and data can be exchanged rapidly.

4. 19 Must provide for interface between the DCS backbone network and the principal communications nodes of the Pentagon

5. 47 Circuit activation/testing etc., for a special operation must not alert foreign intelligence elements.

The extension of the backbone network via communications preempted for the operation may require the use of extraordinarily sensitive remote locations,

carcially orchestrating communications support for operations of this nature with the DOS and intelligence community communications elements.

6. (A Must have two independently routed secure links (approx 50 KBAUD) from each of the principal locations likely to be involved in the predeployment or garrison phase of an actual operation. Each link to be red multiplexed with provision for two each 16 KBAUD CVSD voice channels and one each 9.6 KBAUD facsimile channel. The remaining capacity would be subdivided into 75 BAUD OPSCOMM or message traffic channels as required.

7. Provision for super encryption and second level multiplexing would need to be included such that extensions into any communications path could be accomplished without detection by outside elements.

The termination should be manned and approved for any classification up to and including TST The termination should be segregated and staffed by the cleared personnel carefully chosen for maturity in judgement and discretion as well as high technical and operational competence. To minimize the

APPENDIX C-1

security risk raised in any activity linking sensitive locations

Would act as the cut out. A system diagram is attached at Annex A and a typical station/central mode interconnect is shown at Annex B.

10. 9

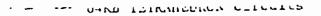
9. Links to the DCS AUTOSEVCCOM secure voice system will also be required. Wideband secure voice trunks will be required to the Pentagon and to the

per year. (See Annex C) NSA will provide an installation team. An area of approximately 20 x 20 feet would be required to house the equipment.

11. (a) communications personnel will obtain OJT on limited maintenance/trouble-shooting from NSA. This will be a fully redundant system which mitigates immediacy of repair. NSA will act as a depot to swap-out reparable end-items.

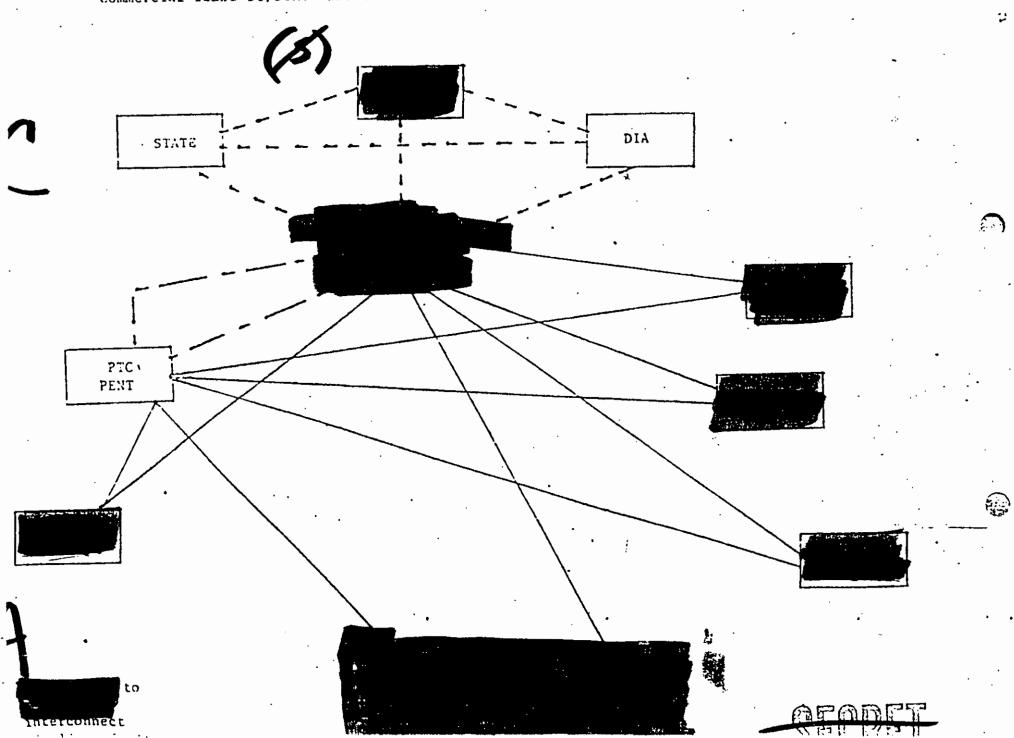
# APPENDIX C-2



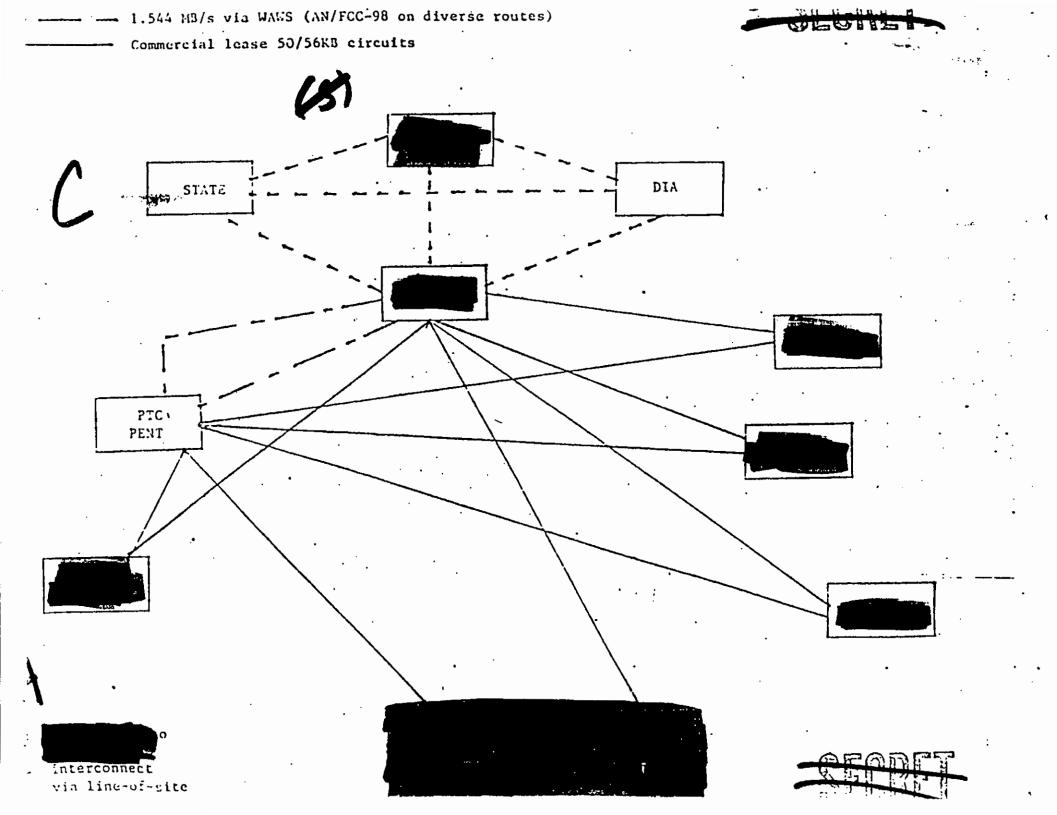


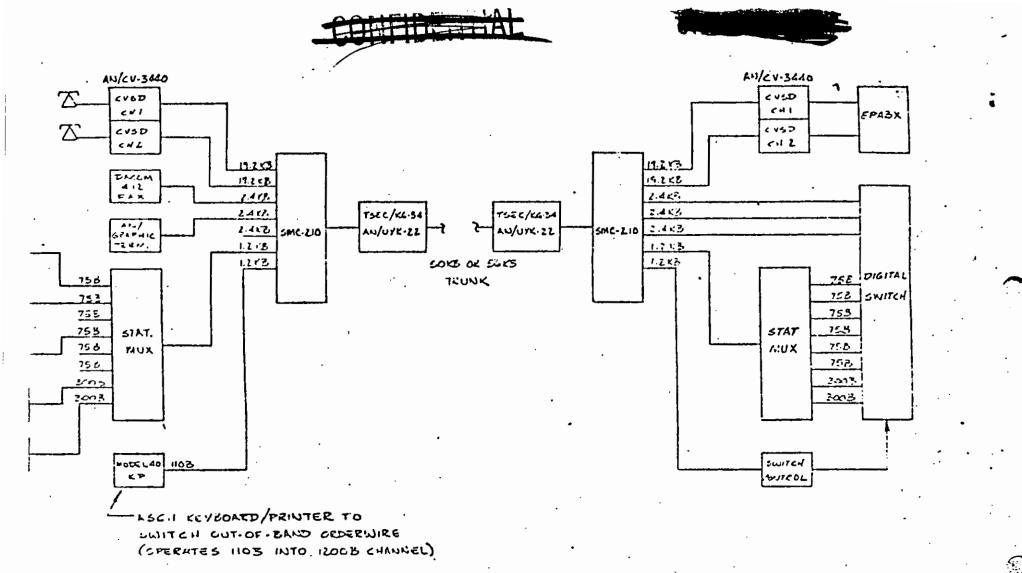
1.544 MB/s via WANS (AN/FCC-98 on diverse routes)

Commercial lease 50/56KB circuits



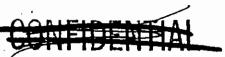
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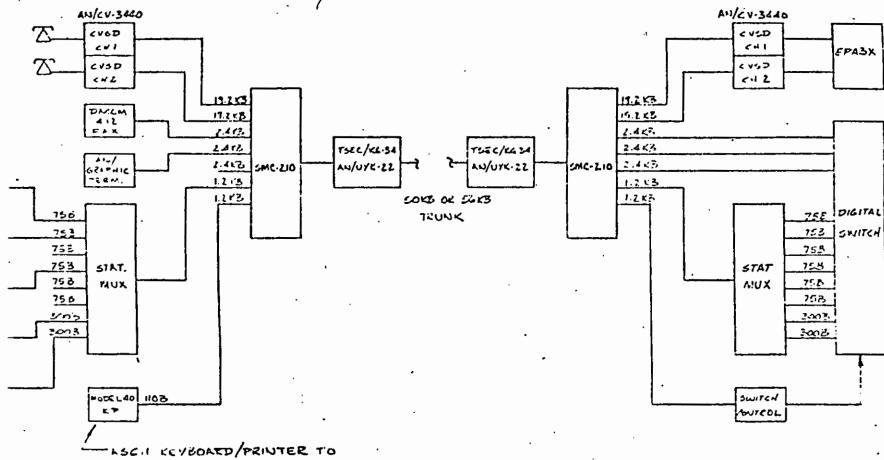


TYPICAL STATION/ LENTRAL NODE









> TYPICAL STATION/ CENTRAL NODE INTERCONNECT



	1	
		•

APPENDIX D

. Gours

PROPOSED PERSONNEL

The folowing is a detailed listing of personnel required

		:		•		
	HQS <u>O</u>	PTIONS	1	AND 3	•	OPTION ?
1.	COMMANDER	. 1	OFF			1
2.	SERGEANT MAJOR	1	ЕМ		:	. 1
	SUBTOTA	L 2		•		2
	ADMIN/TRAINING	. •			•	
1.	ADMIN NCOIC	- 1.1	ЕМ		•	1
2.	TRAINING NCOIC	1 1	ем		•	_ <b>1</b>
з.	ADMIN SPEC	<u>3</u> I	ЕМ			2
	· SUBTOTAL	5		•		4
	TASK FORCE SUPPORT	l l		•		
1.	TECHNICAL CONTROL	6 E	см			3
2.	COMMUNICATIONS CENTER	17 E	M			14 .
з.	CABLE/TELEPHONE/INSTALLATION	<u>8</u> E	M	· .		_8
	SUBTOTAL	. 31				25
•	COMSEC ACCOUNTING/SECURITY	11				
1.	COMSEC/SECURITY	1 0	FF	(WARRANT)		1.
2.	COMMUNICATIONS CENTER SPEC	<u>.2</u> E	М	•		2
	SUBTOTAL	. 3				3
	FORWARD SUPPORT DET	. ·				
1.	WSC-3 OPERATORS (6 TMLS)	17 E	М	•.		17
2.	QRE (2-4 MAN TEAMS)	<u>8</u> E	м			8
	SUBTOTAL	25			لم بنا المر ا المر المر المر الم	25
					HIE I	• •
	APPENDIX	D-1				



SUPPLY/MAINTENANCE	
1. SUPPLY/MAINT OIC	1 OFF 1
2. SUPPLY NCOIC	1 EM ² 1
3. MAINT NCOIC	1 EM 1
4. SUPPLY SPEC	5 EM 4
5. TTY MAINT	6 EM . 6
6. HF RADIO OPRS/MAINT/WX MAINT	13 EM (9 EA FOR JACC/CP) 4
7. SHF SATELLITE MAINT	II EM Ø
8. UHF SATELLITE MAINT	6 EM 6
9. CRYPTO MAINT	6 EM 6
10. SWBD MAINT	<u>1</u> EM <u>1</u>
- SUBTOTAL	. 51
SPT MAINT SECTION	· •
1. MOTOR MAINT	6 EM 5
2. GENERATOR MAINT	6 EM 6
3. REEFER MAINT	<u>2</u> EM <u>2</u>
SUBTOTAL	. 14 13

TOTAL 131 (OFF 2, WO 1, EM 128) OPTIONS 1 & 3 TOTAL 102 (OFF 2, WO 1, EM 99) OPTION 2

# APPENDIX D-2

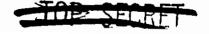
# ENCLOSURE D

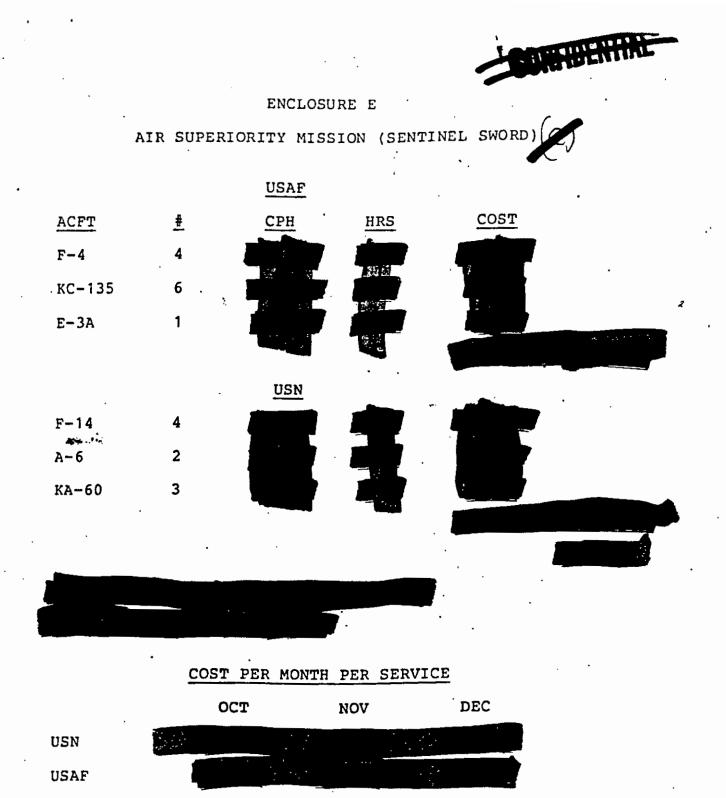
# EQUIPMENT PURCHASES

1. Below are listed the projected procurement costs associated programs through 1st Qtr FY 81. Items indicated are derived from known needs of the present force to execute a rescue attempt in the winter quarter. Two items, the essential mission.

A	Camouflage nets		COST 120K
•	Net support system	· 200	· 41K
	Desert uniform	* 500	100K
	Overwhites	. 750	38K
	Night vision goggles	100	700K
	Ammunition	various	100K
	I <u>R</u> paper	roll	10K
•	weapons	20	15K
4	magazines	160	ЗК
$\Gamma$	Body armor	100	20K
	Survival kits	100	23K
	Black sweaters	750	6K
	Watch caps	750	1.5K
	Hostage clothing	52	6K
	Dust goggles	1,500	бК
	American Flag patches	1000	. 1K
		250	1K
		Total	\$1,388,500.00

Per month: \$462,000.00





NOTE: USN base support of \$18K is additive.

Enclosure E

### ENCLOSURE F

## BASE SUPPORT COSTS

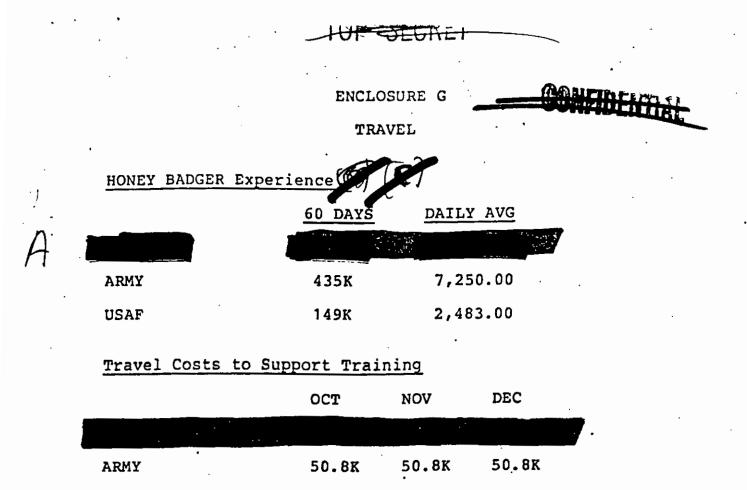
HONEYBADGER Experience - Ft Bliss, 21 Days

POL	\$ 26.0K	
ADMIN SPT	17.5	· .
MAINTENANCE	4.1	
ENGINEER SUPPORT	68.1	
TRANSPORTATION	23.4 .	
TDY	1.3	
-	\$140.4K	DAILY COST \$6.68K

2 Base locations, 7 days each location

2 x \$6.68 x 7 = <u>\$93.5K</u> per month - Army

Enclosure F

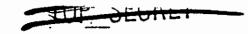


USAF 17.4K 17.4K 17.4K

NOTE: Army travel costs under HONEY BADGER were in large measure due to civilian techrep support toward the BLACKHAWK/ CH-47R modifications. Actual field TDY costs for Army personnel will probably be significantly lower than depicted. USAF costs probably will not significantly change.

Enclosure G

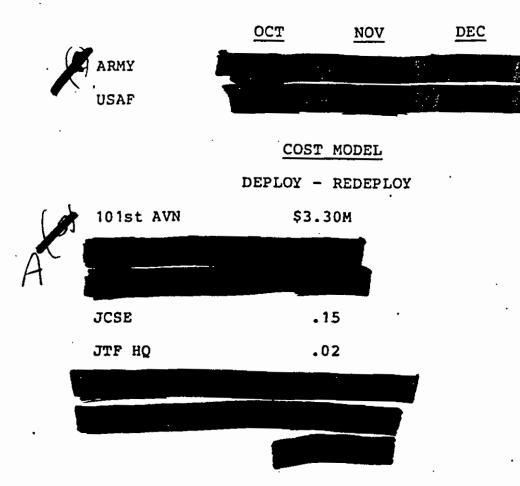




ENCLOSURE H



AIRLIFT COSTS (HONEY BADGER EXPERIENCE)

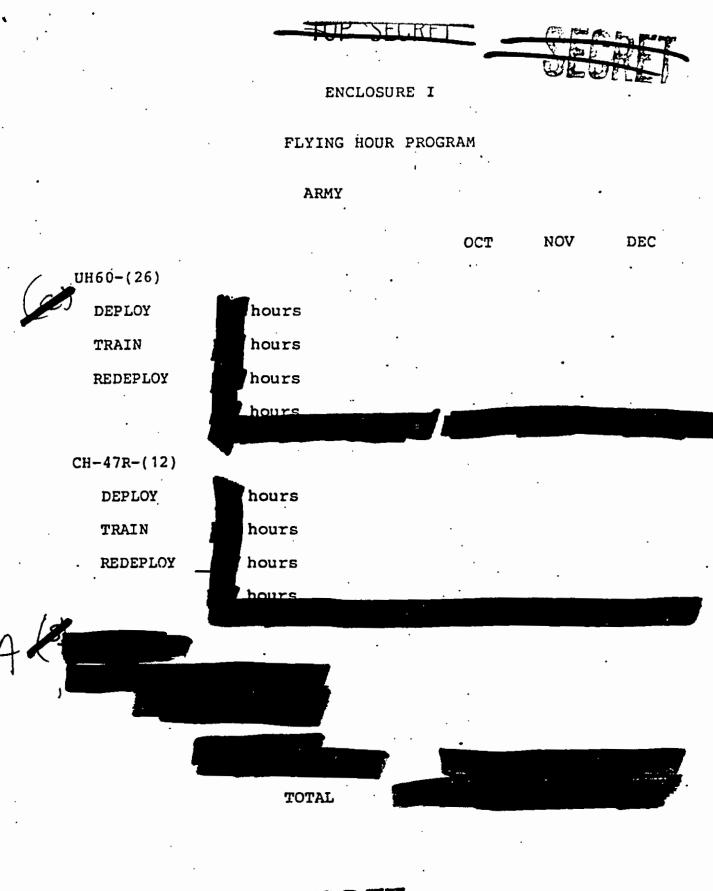


NOTE: Costs are derived from historical data on JTF unit moves. Army costs have been reduced to reflect smaller force package vice HONEY BADGER forces.



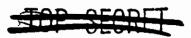
Enclosure H

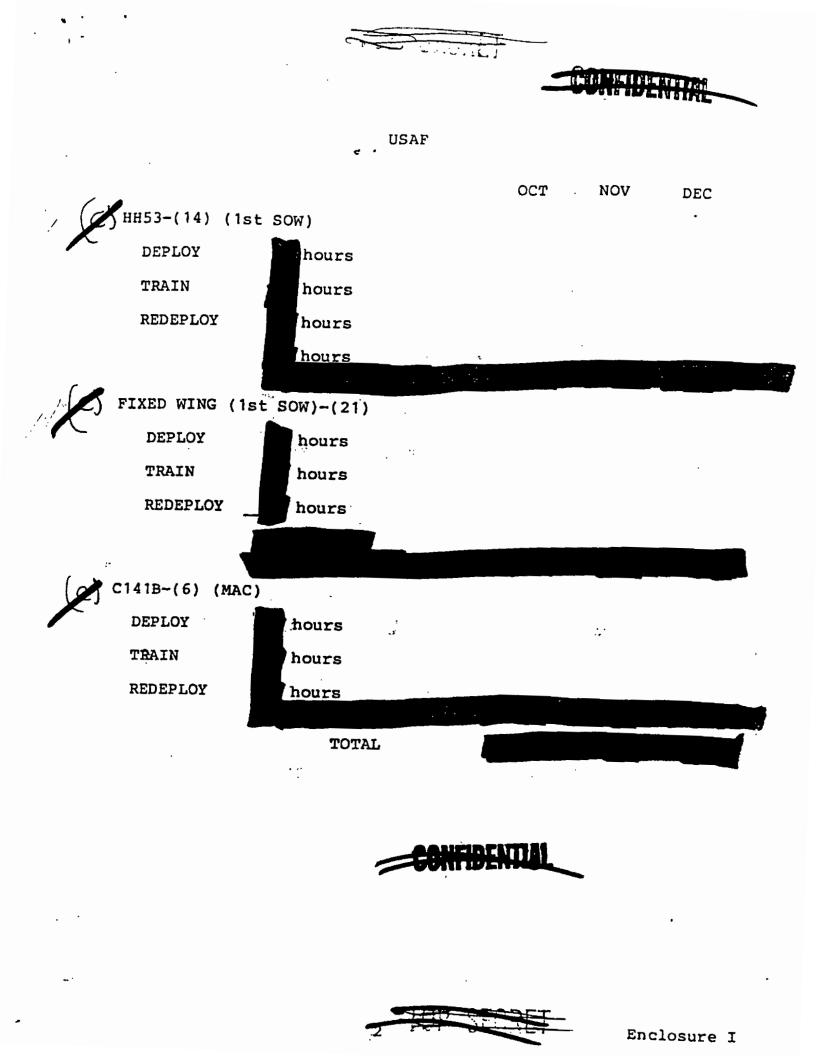






Enclosure I





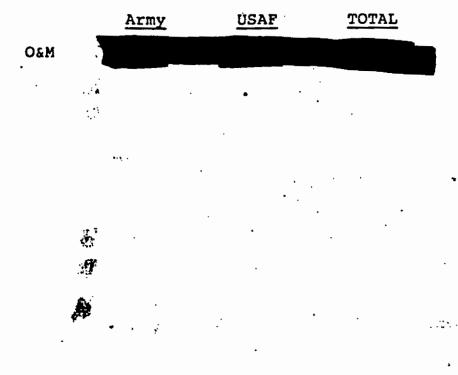
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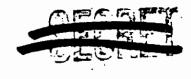
#### ENCLOSURE J

#### SHIPBOARD COMPATIBILITY TEST

1. (1.5) Funds would permit the total of the undergo compatibility tests that the support of Option VIII and Would be conducted in October, contingent upon test approval. 20 (1.5) Forces involved:

A UH-60A CH-47R HH-53H 3. 17 Costs:





Enclosure J



# - COLUEITIE

#### DRAFT

#### ' ENCLOSURE B

MEMORANDUM FOR: THE SECRETARY OF THE ARMY THE SECRETARY OF THE NAVY THE SECRETARY OF THE AIR FORCE

Subject: Special Project Funding (U)

Ref: a. DUSD R & E memo dtd 6 June 1980 b. SECDEF memo dtd 12 August 1980

1. Project SNOWBIRD activity, Operation Elegant Lady, will be afforded a sufficiently high priority to insure funding of the by the Services at the levels indicated below. For the purposes of these expenditures, provisions of DoD Directive 7250.5, dated 9 January 1980, and DoD Instruction 7250.10, dated 10 January 1980, are hereby waived.

2. In addition to the previously directed (references a and b) for this project from the Army, Navy and Air Force, the following Service funding through 1st qtr, FY 81 is required and directed.

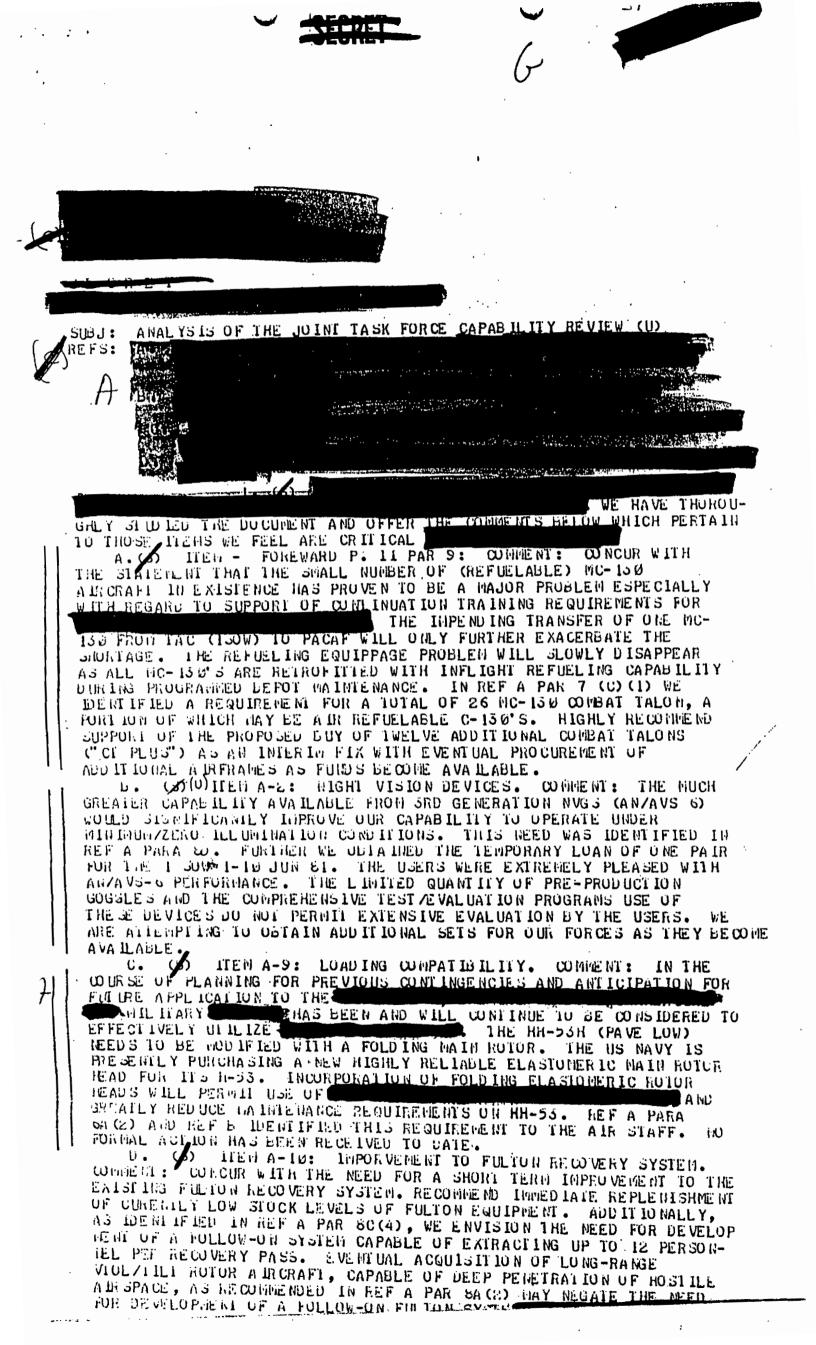
a. Army:

b. Air Force:

c. Navy:



Enclosure B

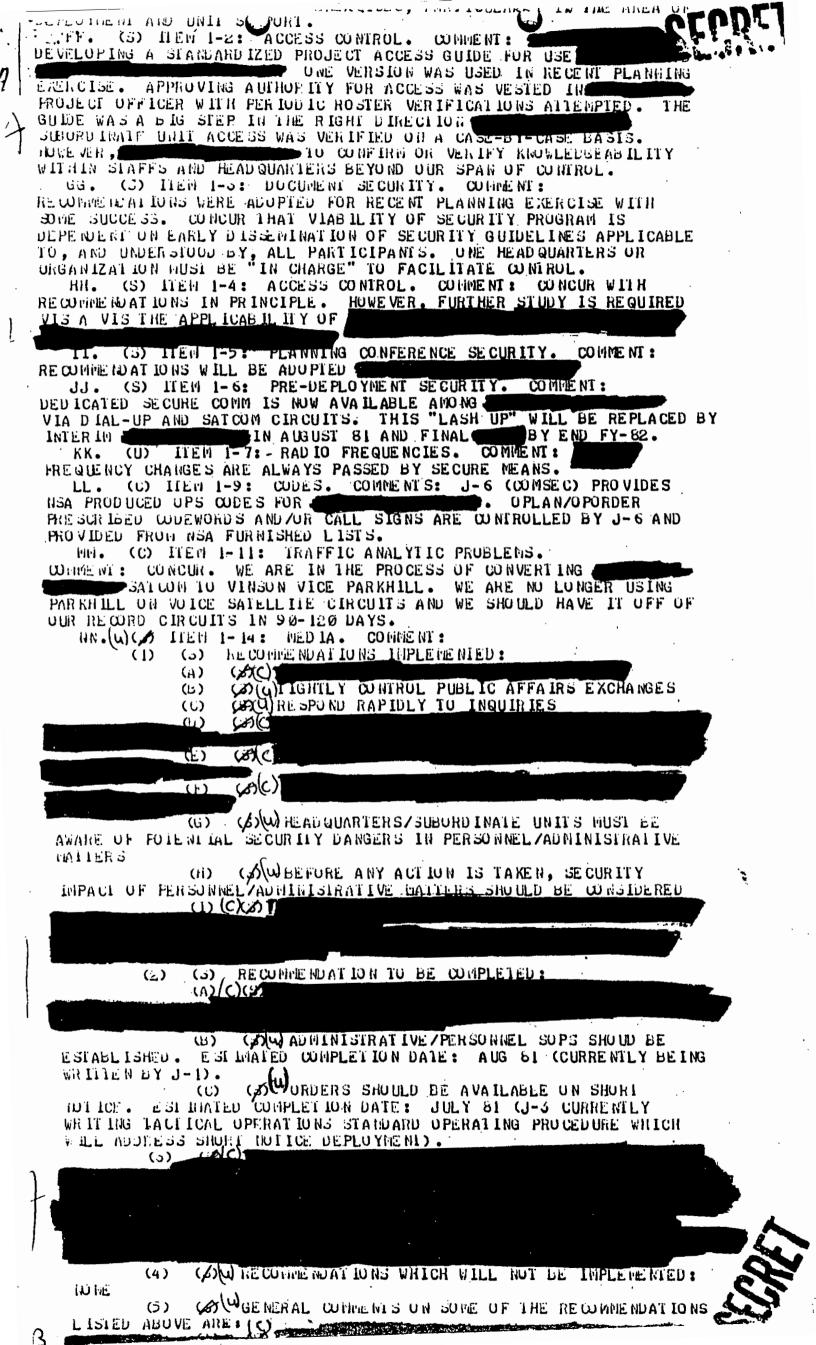


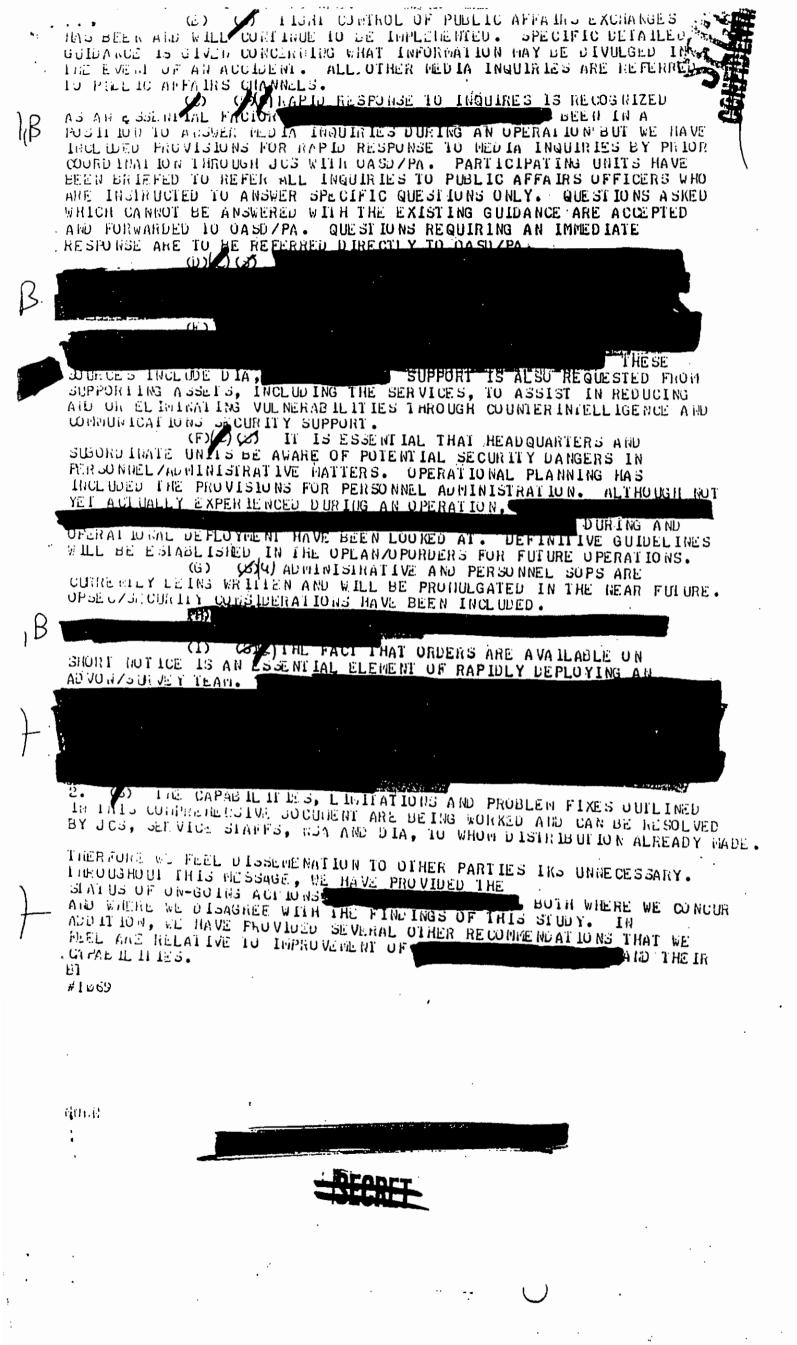
:	Warmen as a state so the Prince of the REF limb we all HEY CONCONTRACT
·	THE REED FOR AT INPROVED LUNG RABBE PRECISION NAVIGATION SYSTEM
	FUR THE CONDAT TALUATO ENHANCE ENHOUSE HAVIGATION ACCURACY AND
$\sqrt{  }$	OPT INIZE A LOON DE RADAN AFPROACH CARAS PROCEDURES INTO AN
VI	UBJECTIVE ANEA, ESPECIALLY DURING
	RECOMMENDED IN REF & PAR SC(D), INSTALLATION OF A DUAL, NEUUNDART,
	THE A CONTACY, REPARTE INCREMENTAL NAVIGATION SYSTEM SUCH AS THE
	ANZA SH-136 SPN GEANS SHUULD BE PURSUED. REF C PAR 5 STATED THAT
	HERERS OF THE COMBAT TALGH COMBUNITY RECOMMENDED THE ADOVE SYSTEM
	AS A REPERCEDENT FUR THE AGING EN-151 (SINGLE) INS CURRENTLY UN
	THE CULEAT THEOR, AND STATED THAT STRONG SUPPORT FROM USAF MAJCONS
	IS REQUITED IF EFFORTS TO OBTAIN FUNDS FOR THIS HODIFICATION ARE
	TO BE SUCCESSFUL. (RUTE: ITEM E-S PAR 4E ADDRESSES THE ABOVE
	A REALISEVE OF AND PROVIDES ADDITIONAL RAIIONAL FOR THE ACQUISITION
1	OF THE ANTA SH-136 JPN GEANS). RECOMMEND PURCHASE OF THESE SYSTEMS
	FUR WORLDWIDE COMBAT TALON FLEET.
•	F. DITEN C-4: CUMEAT CONTROL TEAM UPERATIONS. COMMENTS:
Δ	SINCE THE FURNALION OF THE MAC CUMBAT CUNTRUL LEANA
40	HANY OF THE DEFICIENCIES IDENTIFIED IN
1.	THIS ITEN HAVE BEEN RECTIFIED OR ARE IN THE PROCESS OF BEING
	WORKED. FOR EXAMPLE
	SUB ITEN 20(1) (A) S - RADIOS: A PROGRAM TO PURCHASE AN INTER
	TEAM RAD IO (MOTORULA SUO S) FOR CCI IS UNGOING. IT IS ANIICIPATED
	SUBJECT RAD 105 WILL BE RECEIVED BY DEC 81.
	SUBJECT RADIUS WILL BE RECEIVED BI DEC OIS
H	SUB IFEN 2D (3) (A) - PERSONAL WEAPONS:
• •	WEAPONS HAVE BEEN RECLIVED BY
	ELEN PLACED ON URDER.
	SIB ITEN 2D (3) (B) - CLOTHING: SUBJECT EQUIPMENT IS CURRENTLY ON
	HAND.
	SUB ITEM LD (S) (C) - UNIFORMS FOR GEUGRAPHIC AREAS: UNIFORMS
	FUR SPECIFIC GEUGRAPHIC AREAS HAVE BEEN RECEIVED .
	SUB ITER 2E - MANNING: MANPOWER STUDIES ARE CURRENTLY UNGUING
	TO DETERMINE THE SIZE CCT FUNCE NECESSARY
	UPEPAT IONS.
	G LO ITEN C-5: LANDING ZONE (LZ) ACQUISITION & LIGHTING
	1ESL. CONNENT: SPECIFIC RECONDENDALIONS AS TO TYPE OF LIGHTING
	AND PATTERN CONFIGURATION THAT RESULTED FROM THE ABOVE TEST ARE
	BE 18G LAPLE MENTED AS A STANDARD OPERALING PROCEDURE (SUP) BY THIS
	HEADQUARTERS. WE HAVE RECENTLY EXPANDED TESTING OF THE
$\sim$	UVILIZABLED BOX PAITERN WITH ACCOMPANYING CENTERLINE WHITE STRODE
J	
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7	A COMPANY AND THE WORK OF TACTICAL CAPABILITY DE VELOPOENT.
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) 1 1	<ul> <li>M. M(G) HER D-G: TACTICAL CAPABILITY DEVELOPMENT.</li> <li>S.G. HER ZACO: TRAINING. COMMENT: ID JOINTLY ENPLOY THE SUBJECT OF NUMBER INDIVIDUAL TRAINING REQUIREMENTS OR OR DEVELOPMENT, DOUBLE TRAINING REQUIREMENTS OR OR OR THE HOUSER, POINT CHARGE AND SUBSEQUENT TRAINING ZAER CLOED.     </li> </ul>
7 A	<ul> <li>M. M(S) HERED-G: TACTICAL CAPABILITY DEVELOPMENT.</li> <li>SUD HIGH ZACO: TRAINING. COMMENT: TO JOINTLY ENPLOY THE STREED OF REALTS.</li> <li>SUD HIGH HERE INDIVIDUAL TRAINING REQUIREMENTS.</li> <li>SUD HIGH HERE INDIVIDUAL TRAINING REQUENT TRAINING.</li> </ul>
7 7	<ul> <li>M. MOST THEM DOG: TACTICAL CAPABILITY DEVELOPMENT.</li> <li>S.G. HEM ZACO: TRAINING. COMMENT: TO JOINTLY EMPLOY THE TREE THE EXERCISE</li> <li>S.G. MENTOD. FUNTHER THE INFITUDUAL TRAINING REQUIREMENTS ON CONTRACT DADGER, POINT CHARGE AND SUBSEQUENT TRAINING</li> <li>C.A. CIDED.</li> <li>S.G. MENTED. PAVE LOW RADAR. COMMENT: THE RELIABILITY OF THE ROTARD: DOG NALAR INSTALLED IN THE PAVE LOW HAS DEED THAT.</li> </ul>
7 7	<ul> <li>M. WGO THEN DOG: TAUTICAL CAPABILITY DEVELOPMENT.</li> <li>SCONTANTIAN DATE: TRAINING. COMMENT:</li> <li>SCONTANTIAN: THE HAD INTROPORT THE STATE OF THE REPORT OF THE STATE OF TH</li></ul>
) 1 1	<ul> <li>H. (3) THEN D-G: TACTICAL CAPABILITY DEVELOPMENT.</li> <li>JUSTICAL CAPABILITY DEVELOPMENT:</li> <li>JUSTICAL CAPABILITY ENPLOY THE</li> <li>JUSTICAL DO LWILY ENPLOY THE CHARGE AND SUBSEQUENT TRAINING</li> <li>JUSTICAL DO LWILY END AND AND SUBSEQUENT TRAINING</li> <li>JUSTICAL DO LWILY END AND AND AND SUBSEQUENT TRAINING</li> <li>JUSTICAL DO LWILY END AND AND AND SUBSEQUENT TRAINING</li> <li>JUSTICAL DO LWILY END AND AND AND SUBSEQUENT TRAINING</li> <li>JUSTICAL DO LWILY END AND AND AND SUBSEQUENT TRAINING</li> <li>JUSTICAL DO LWILY END AND AND AND AND AND AND AND AND AND A</li></ul>
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) 1 1	<ul> <li>H. CO. THEN D. G: TAUTICAL CAPABILITY DEVELOPMENT.</li> <li>SUD THEN DAGE: THATNING. COMMENT:</li> <li>SUD THEN DAGE: FURTHER THE TOPOTHER COMMENT:</li> <li>SUDDE TO JOINTLY ENPLOY THE STRESS THE CAPABILITIES DEVELOPED</li> <li>SUDDE TO DEVELOPED, POTETT CHARGE AND SUBSEQUENT TRAINING</li> <li>CAERCIDED.</li> <li>SUD THEO 2000: PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> <li>THE ADATED : PAVE LOW RADAR. COMMENT: THE RELIASTITY OF</li> </ul>
7 7	<ul> <li>H. MCO) THEM DEG: TACTICAL CAPABILITY DEVELOPMENT.</li> <li>SUB THEM EARD: THA THING. COMMENT:</li> <li>TO JOINTLY EMPLOY THE STREET IN EXERCISE</li> <li>SUBER TO STREET INFORMATION OF THE STREET OF THE EXERCISE</li> <li>SUBER THE MORTH DAUGER, POTENT CHARGE AND SUBSEQUENT TRAINING</li> <li>CAERCISES.</li> <li>SUB THEM EARD: PAVE LOW RADAR. COMMENT: THE RELIASTLITY OF</li> <li>THE ADZARD: PAVE LOW RADAR. COMMENT: THE RELIASTLITY OF</li> <li>THE ADZARD: PAVE LOW RADAR. COMMENT: THE RELIASTLITY OF</li> <li>THE ADZARD: PAVE LOW RADAR. COMMENT: THE RELIASTLITY OF</li> <li>THE ADZARD: PANTIOUEARLY WILD OPERATION UNDER EXTREMELY POSTY</li> <li>USE THEORS. ARE FORCE SYSTEMS COMMAND TO PRESENTLY TESTING A</li> <li>POSSIENT REFLACEMENT EAGAR SET ON ONE OF THE PAVE LOW HELICOPTERS.</li> <li>THE STOCE SFUL DIMPLETION OF THIS EVALUATION, RECOMMEND</li> </ul>
7 7	<ul> <li>A. M. /li></ul>
) 1 1	<ul> <li>ITEM 260 THEM D-G: TACTICAL CAPABILITY DEVELOPMENT.</li> <li>JO THEM 260: THAINING. COMMENT:</li> <li>JO JOINTLY EMPLOY THE TRAINING REQUIREMENTS</li> <li>JOHNER TO JOINTLY EMPLOY THE TRAINING REQUIREMENTS</li> <li>JOHNER THE TAGING AND THE CAPABILITIES DEVELOPED</li> <li>JOHNER THE THE TRAINING AND SUBSEQUENT TRAINING</li> <li>JOHNER THE ADORT DAOREN, POTETT CHARGE AND SUBSEQUENT TRAINING</li> <li>JOHNER THE ADOREN, POTETT CHARGE AND SUBSEQUENT TRAINING</li> <li>JOHNER THE ADOREN, POTETT CHARGE AND SUBSEQUENT TRAINING</li> <li>JOHNER TRAINING AND THE PAVE LOW HAS DEEN LEDGETHAN</li> <li>JOHNER THE ADORENT THE PAVE LOW HAS DEEN LEDGETHAN</li> <li>JOHNER THE TOTS. A DORE AND ADORENT THE PAVE LOW HELICOPTERS.</li> <li>JOHNER THE FORM THE ADORENT SET ON ONE OF THE PAVE LOW HELICOPTERS.</li> <li>JOHNER THE ENTIRE PAVE LOW FLEET AS THE SYSTEM BE OFFICE ADORENT.</li> <li>JOHNER THE PAVE LOW FLEET AS THE SYSTEM BE OFFICE AVAILABLE.</li> <li>JOHNER THE PAVE LOW FLEET AS THE SYSTEM BE OFFICE AVAILABLE.</li> <li>JOHNER THE PAVE LOW FLEET AS THE SYSTEM BE OFFICE AVAILABLE.</li> </ul>
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LAFALLED IN INCLUDE AND AND AN AS TRUENILI ULINIALD # R. (AV) ITLE E-S: ( MUDIFICATIONS ) MC-152 COMBAT TALUE. WEREWI: SUB PAR 46 - DUAL RAIL ALVO EQUIPMENT RACK TODIFICATION. THE LEARLAN EXPERIENCE AND RECENT HIGHLIGHTED THE REED FOR ERHANCING FRODIFYING THE CARGO COMPARIMENT IN THE RE-150 COMBAT TALON TO ACCONDUCTE THE NECESSARY FORCES TO ACCOMPLISH TO EXPAND CARGO COMPARIMENT CAPACITY BY REPOVING / CONSULE AND / OR THE ELECTRONIC EQUIPORENT HACK FULLEXIENDING THE DUAL RAILS. A NINIMUM OF UNE ADD IT IOTAL CARGO PALLET COULD THUS BE ACCOMODATED. IN LIGHT OF THE SCARCE TALON RESOURCES AVAILABLE, AND THE NEED TO MAXIMIZE THE ASSAULT FORCES ABAILABLE IN AN AIRFIELD SEIZURE SCENARIO, RECOMMEND INNEDIATE PURSUIT OF THIS PROPOSED MODIFICATION. REF A PAR SC(11) FURTHER IDENTIFIES THIS REQUIREMENT. L. D. TIEN E-4: (AC-130 OPERATIONS) CUPPENTS: THE AC-ISD GUNSHIP REQUIRES INS MODERNIZATION FOR THE SAME WEASUNS AS DOES THE MC-ISD COMBAT TALON AS DISCUSSED IN ITEM ù−3• ADDITIONALY, AS IDENTIFIED, RECOMMEND THE INSTAL LATION OF A TF/TA RADAR IN THE GUNSHIP (SIMILAR TO THAT USED IN THE COM BAI TALUDD . HE CUPITE NO AN IMPEDIATE ENGINEERING SIUDY BE, INIT LATED TO EQUIP THE GUNSHIP AS STATED ABOVE. H. ITEM E-9: (MOD IFICATION) AC-130 SPECTRE GUNSHIPS. CONMENT: AS STATED IN REF A PAR OB(1), SURVIVABILITY ENHANCEMENTS PERTAINING TO THE AC-ISØ WEAPON SYSTEM SHOULD BE GIVEN HIGHEST FRIORITY. CONCUR WITH RECOMMENDATIONS TO INSTALL STATE-OF-THE-ART EGA 10 ANT A DECRAFT TO INCLUDER  $\mathbf{P}$ V. CALDITER E-14: (MODIFICATIONS) HU-130 TANKERS. COMMENTS: THE CAPABILITY OF SELECTED HU-130 AIRCRAFT AND CREWS TO PERFORM SPECIAL OPERATIONS HAS INCREASED DRAMATICALLY SINCE THE ELGINNING DEVELOPMENTS IN HOWEY EADGER. INIS CAPABILITY NEEDS TO BE FURTHER EXPANDED BY INCORPORATION OF A TEZTA RADAR TO PERMIT LOW LOVEL AD VERSE WEATHER PENETRALION OF HOSTILE A INSPACE. IS THE IS AN LAW SCENARIO, PROVIDE LOW LEVEL REFUELING TO HH-55'S, IT WOULD HAVE HED UCED THE REQUIREMENT TO HAUL FUEL BLIVETS IN-COUNTRY AND FURTHER REDUCED WISSION FORCE EXPOSURE TO HOSTILE FIRE/WISSION COMPROMISE. 14) SUM LIEN LU: CAPABILITY TO RECEIVE FUEL INFLIGHT. WHILE IT J: WE HAVE INFORMALLY PROPOSED TO HAC RESCUE THAT SEVERAL, IF BUT ALL, HC-1365 BE NOUTFIED WITH IN-FLIGHT REFUELING (IFR). THE RESPONSE WAS WELL RECEIVED DUE TO THE EXTREME WORLD WIDE SHORTAGE OF HELICOPTER TANKERS. RECOMMEND SELECTED HC-130 BE SENT TO LOCKHEED AIR SERVICE WHEN NC-130 AND AC-130 FLEET HAVE COMPLETED THE IFR NOD OR AS SPACE ON THE MODIFICATION LINE PERMITS. PERMITS. U. IIEN G-2: FORWARD COMMAND POST. COMMENT: WE AGREE WITH THE NEED FOR "COMMAND POST" COMMUNICATIONS VEHICLES TAILORED TO OUR SPECIFIC NEEDS AND DEVELOPMENT OF SUCH VEHICLES IS A MAJOR UN-GOING PROJECT. FOR FIELD USE WE HAVE DEVELOPED AND TESTED AN 1- 15 IA 1 JEEP EQUIPED WITH TWO PRT-250 VINSON UR PARKHILL SECURE UHF SAT CUM RADIOS AND A PARKHILL SECURE HE RADIO. WE_ARE DE VELOPING A EQUIPED WITH TACTICAL AND HE RADIUS PLUS UHE SATCOM SECURE VOICE, TELETYPE AND FACSIMILE. THIS PRUTUTYPE SHOULD BE WOMPLETED BY 15 JULY 1901. P. (C) ITER G-4: CEUI. COMMENT: FUNCIAL SIMILAR IN NATURE TO THAT USED BY JTF, BUT GREATLY SIMPL IN HED AND STANDARD IZED. WE ARE WORKING WITH NSA AND A USING A CEUR AJSIGNED /ATTACHED FORCES TO DEVELOP A PERMANENT AUTOMATED CEUT IN ARMY FOR ME HA VE





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	LTC	USAP	DESM		X Senior Intelligence Officer
5	LTC	USA	IMSM		x Tactical Commo Off/Lavisor
6	LTC	usa	DYSM		X X X Asst J-3; Field LNO (Tmg)
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15 CLYNYK, S. D.	LTC	usa	JSCM		X Spec Proj; DD
16 WILLIAMSON, C. A	LTC	USA	JSCM	·	X X OPS Off (JTF Rear)
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